



CITY OF OAKLAND

# AGENDA REPORT

**TO:** Jestin D. Johnson  
City Administrator

**FROM:** Lea Lakes  
Interim HSD Director

**SUBJECT:** PATH CITED Program – Acceptance of Intergovernmental Transfer Award and Authorization to Execute Agreement and Commit Local Match

**DATE:** April 20, 2026

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City Administrator Approval

  
Jestin Johnson (Apr 30, 2026 09:52:43 PDT)

Date: Apr 30, 2026

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## RECOMMENDATION

**Staff Recommends That The City Council Adopt A Resolution:**

- 1. Authorizing The City Administrator To Sign And Execute An Agreement With The California Department Of Health Care Services (DHCS) And Its Third-Party Administrator Related To The California Providing Access And Transforming Health (PATH) Capacity And Infrastructure, Transition, Expansion And Development (Cited) Program Intergovernmental Transfer (IGT) Award To Implement The CalAIM-Ready Oakland Project And Deliver Enhanced Care Management And Community Supports For High-Need Medi-Cal Population In Oakland;**
- 2. Accepting And Appropriating The DHCS Path Cited IGT Award In An Amount Not To Exceed \$1,351,113.75, Which Requires Non-Federal Local Share Equal To Fifty Percent Of The Award; And**
- 3. Authorizing The City To Commit The Required Non-Federal Local Share Equal To Fifty Percent Of The Total DHCS IGT Award In The Amount Of \$675,556.75 In Order To Draw Down The Corresponding Federal Match From DHCS**

## EXECUTIVE SUMMARY

The City of Oakland has been awarded \$1,351,113.75 through the California Providing Access and Transforming Health (“PATH”) Capacity and Infrastructure, Transition, Expansion and Development (“CITED”) Program – Intergovernmental Transfer (“IGT”). This funding supports the City’s CalAIM-Ready Oakland (CalAIM-RO) initiative, which will strengthen Oakland’s capacity to deliver Enhanced Care Management (“ECM”) and Community Supports (“CS”) services to vulnerable Medi-Cal beneficiaries, including individuals experiencing homelessness, older adults with complex health needs, and individuals transitioning from institutional care to the community.

Acceptance of this award requires Council approval to execute the agreement with the California Department of Health Care Services (DHCS) and commit the required 50% local match through an IGT mechanism, which enables the City to draw down the federal share of the funding. This recommended policy action supports the Citywide priority of responsive, trustworthy government by positioning the City of Oakland to become a key player within the Medi-Cal managed care delivery system and expand access to coordinated, culturally responsive health and social services for its most vulnerable residents with complex health and psychosocial needs.

### **BACKGROUND / LEGISLATIVE HISTORY**

The PATH initiative is a statewide effort led by DHCS under the CalAIM Medi-Cal transformation to strengthen local capacity for a coordinated, whole-person care for Medi-Cal beneficiaries with complex needs. PATH builds on earlier statewide efforts such as Whole Person Care and Health Homes to support the expansion of ECM and CS statewide.

A core component of PATH is the CITED initiative, which has operated through four rounds of competitive funding to help providers, local government agencies, and community partners build the necessary workforce, systems, and infrastructure to deliver ECM and CS services. The fourth and final round (Round 4) represent the last opportunity to receive PATH CITED funding, which the City of Oakland pursued by applying through a highly competitive procurement process administered by DHCS and its Third Party Administrator in May 2025.

On November 18, 2025, the City of Oakland received a notice of award from DHCS in response to its PATH CITED Round 4 application approving a funding amount not to exceed \$1,351,113.75 through the IGT mechanism. The IGT award of \$1,351,113.75 requires a 50/50 share: \$675,556.00 from DHCS and \$675,556.75 from City local non-federal match from General Purpose Fund-1010. Providing the 50% local non-federal match allows City to leverage federal Medicaid matching dollars to maximize total funding available. Acceptance of the PATH CITED IGT award allows Oakland to implement its CalAIM-Ready Oakland (CalAIM-RO) initiative to deliver ECM and CS services to vulnerable, high-utilizer Medi-Cal beneficiaries with complex physical, behavioral, and social needs, including individuals experiencing homelessness, older adults with complex health conditions, and individuals transitioning from institutional care to the community.

### **ANALYSIS AND POLICY ALTERNATIVES**

Approval of this item allows the City of Oakland to accept the PATH CITED–IGT Round 4 award, the final funding opportunity under the CITED program, and leverage \$1,351,113.75 in combined federal and local funding to implement the CalAIM-Ready Oakland initiative. This approach is recommended because it provides time-limited resources to build the workforce, systems, and operational infrastructure required for the City of Oakland to deliver Enhanced Care Management and Community Supports for high-need Medi-Cal beneficiaries.

The CalAIM-Ready Oakland initiative addresses documented service gaps, including limited capacity in existing case management programs and fragmented services for unhoused

residents and seniors with complex health and social needs. CITED funding will expand direct service capacity through care managers and community health workers, establish neighborhood-based access points, and enhance data and billing systems to align with CalAIM ECM and CS requirements. During the 12-month (January 1, 2026 - December 31, 2026) grant period, PATH CITED IGT funding will be used to build the City of Oakland’s ECM and CS program infrastructure, ensuring its readiness to contract with Managed Care Plans for ongoing reimbursement and revenue generation moving forward.

Staff recommends approval of the proposed Resolution to accept and appropriate the PATH CITED IGT funds, authorize execution of the required agreements, and commit the 50 percent local match to ensure full implementation of the CalAIM-Ready Oakland initiative.

The proposed action is consistent with City priorities related to health equity, homelessness response, and aging services, while strengthening partnerships with regional health systems. The City has existing administrative, fiscal, and programmatic capacity to meet the reporting, compliance, and expenditure requirements associated with the PATH CITED IGT award.

Policy Alternative:

<b>Alternative # 1</b>	Decline to Accept PATH CITED-IGT Funds
<b>Pros</b>	City does not need to come up with local match
<b>Cons</b>	Forfeit federal share of the award totaling \$675,556.75;
<b>Reason for not recommending</b>	Not recommended. Without the IGT funding, City will not be able to implement the CalAIM-Ready Oakland initiative. Enhanced Care Management and Community Supports will not be available for Oakland residents with complex physical, behavioral, and social needs, including individuals experiencing homelessness, older adults with complex health conditions, and individuals transitioning from institutional care to the community.

**RELATED PLANNING EFFORTS**

This agenda item is a routine item and does not relate to any Oakland strategic planning efforts.

**FISCAL IMPACT**

The total PATH CITED IGT award is \$1,351,113.75, comprised of:

- PATH CITED (State of CA Grant) Federal Share: \$675,556.00
- Required Local Match (IGT): \$675,556.75

50% Local Match of \$675,556.88 will be covered by the General-Purpose Fund 1010. All funds must be expended within the grant term and used in accordance with the approved project plan, program guidance, and DHCS terms and conditions.

The \$675,557 in Grant Funds awarded from PATH CITED IGT award will be appropriated in the following funding code: Federal A State of California Fund (2159), Senior Center Organization State of California Other. (75631), Senior Center Organization, Project (TBD), and Empowering Seniors with Disability Program (YS14). The 50%, Local Match of \$675,556.7588 will be covered by multiple city funds; a detailed breakdown is provided in **Table 1**. Department fiscal staff has confirmed and verified that all fund sources are eligible for local matches. All funds must be expended within the grant term of January 1, 2026, through December 31, 2026, and used in accordance with the approved project plan, program guidance, and DHCS terms and conditions (see **Attachment A**).

A breakdown of the appropriated project funding sources is included in **Table 1**:

**Table 1: Project Funding Sources:**

<b>Matching Funds Sources</b>	<b>PATH CITED IGT Grant</b>	<b>Matching Funds</b>
CITED Grant	\$ 675,557.00	
Fund 1030-SSBT, Project 1003817		\$ 55,000.00
Fund 2220- Meas BB, Project 1007657		\$ 384,654.75
Fund 2244- Meas Q, Project 1004120		\$ 129,719.00
Fund 1010-GPF, Project # 1000017		\$ 106,183.00
Total	\$ 675,557.00	\$ 675,556.75
<b>Grant total</b>	<b>\$1,351,113.75</b>	

**PUBLIC OUTREACH / INTEREST**

The PATH CITED–IGT award supports expanded services for Oakland residents who are Medi-Cal eligible and experience complex health and social needs. Development of the CalAIM-Ready Oakland initiative was informed by ongoing engagement with community-based providers, Medi-Cal Managed Care Plans, and City programs serving these populations. Additionally, the City’s recent communitywide needs assessment, conducted in partnership with the Mayor’s Commission on Aging, identified a strong need for hands-on case management, navigation, and in-person support to help residents access and coordinate services. These findings directly informed the program design, including the expansion of care coordination and community-based service delivery.

Implementation will continue to involve coordination with community partners and outreach through existing service networks, including senior centers and homelessness service systems, to ensure equitable access and awareness of available services.

**COORDINATION**

This report and legislation have been reviewed by the Office of the City Attorney, the Budget Bureau, and the City Administrator's Office.

**PAST PERFORMANCE, EVALUATION AND FOLLOW-UP**

Past performance, evaluation, and follow-up not applicable for this grant. This is the first PATH CITED award the City of Oakland has received from the DCHS.

**RACE AND EQUITY**

The work of HSD’s Aging and Adult Services division is guided by the following equity outcome:

Older adults in Oakland – including people facing disparities due to race, age, language, disability, gender, and other inequities – feel safe, healthy, included, and connected in the community by having access to the resources and supports they need to age well and live full lives.

This action advances racial equity by expanding access to coordinated, community-based care for populations disproportionately impacted by homelessness, chronic conditions, and systemic barriers, including Black, Latinx, Asian Pacific Islander, immigrant, and low-income residents. The program incorporates culturally responsive outreach, Community Health Worker models, and service delivery in trusted community settings to reduce barriers and improve engagement.

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**ACTION REQUESTED OF THE CITY COUNCIL**

Staff Recommends That The City Council Adopt A Resolution:

1. Authorizing The City Administrator To Sign And Execute An Agreement With The California Department Of Health Care Services (DHCS) And Its Third-Party Administrator Related To The California Providing Access And Transforming Health (PATH) Capacity And Infrastructure, Transition, Expansion And Development (Cited) Program Intergovernmental Transfer (IGT) Award To Implement The CalAIM-Ready Oakland Project And Deliver Enhanced Care Management And Community Supports For High-Need Medi-Cal Population In Oakland;
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For questions regarding this report, please contact ANA P. BAGTAS, HUMAN SERVICES MANAGER, at 510-238-6794.

Respectfully submitted,



[Lea Lakes \(Apr 29, 2026 10:57:30 PDT\)](#)

LEA LAKES  
Interim Director, Human Services Dept.

Prepared by:  
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Aging and Adult Services Division

Attachments (1):

A: PATH CITED-IGT Grant Terms and Condition