Critical Components to Implementation

Expand System Capacity

- Double the number of outreach teams to create new positions which are specifically focused on supporting the encampment management policy
- Add second Public Works encampment crew

Establish Regularity

- o Maintain encampment database to track conditions over time
- Complete routine assessments and reporting
 - Train outreach workers to utilize a mobile encampment assessment tool (app) to document encampment conditions and interactions in real-time
- Conduct monthly meeting with each Council Office prior to any scheduled operations
- o Post outcomes, progress, and metrics on City website

Implementation Timeline

October

- Compile comprehensive list of encampments sorted by district
- Complete census and site profile of all documented encampments
- Prioritize encampments according to equity indicators and public safety and public health findings
 - Red = critical conditions
 - Yellow = needs improvement
 - Green = good
- Meet with each Council Office to establish monthly meeting schedule to discuss district-specific encampment list, recommended actions, timeline of upcoming operations, and public communication and coordination
- Identify individuals within designated high sensitivity areas and begin intensive outreach services

November

- 60-day notice posted to vacate encampments in high sensitivity areas
- Continue intensive outreach services
- Continue public communication of the new policy
- Begin working with all encampment residents to achieve voluntary compliance
- Prioritize addressing encampments occupying two sides of the street
- Prioritize obstructions to rights-of-way (including sidewalks), ADA access points, traffic/bike lanes
- Monthly district Council meetings to discuss December operations
- Track and report outcomes via City website

December

- 30-day notice to vacate encampments in high sensitivity areas
- Continue intensive outreach services
- Continue public communication of the new policy
- Continue working with individuals to achieve voluntary compliance
- Monthly district Council meetings to discuss January operations
- Reserve spaces in homelessness programs for potential January relocations
- Continue to track and report outcomes

<u>January</u>

- Prioritize compliance in high sensitivity areas
- Continue intensive outreach services
- Monthly district Council meetings to discuss February operations
- Reserve spaces in homelessness programs for potential February relocations
- Continue to track and report outcomes

February

- Prioritize compliance in high sensitivity areas
- Continue intensive outreach services
- Monthly district Council meetings to discuss March operations
- Reserve spaces in homelessness programs for anticipated March relocations
- Continue to track and report outcomes

March

- Prioritize compliance in high sensitivity areas
- Continue intensive outreach services
- Monthly district Council meetings to discuss April operations
- Reserve spaces in homelessness programs for potential April relocations
- Continue to track and report outcomes
- Begin six-month equity impact analysis
- Prepare six-month informational report to the Life Enrichment Committee on policy outcomes

Ramp-up to City Action at an Encampment

Day 1

- Encampment notification received
- Most up-to-date info shared with requestor
- Outreach request generated if applicable

- Outreach visits encampment (if applicable)
- Offers services, completes coordinated entry assessment (if needed), completes site profile (if needed) noting public safety or public health findings as defined by the Encampment Management Policy
- Forwards outreach notes to the Encampment Management Team (EMT)

Day 8

- EMT reviews outreach notes
- · Subject matter experts follow-up as needed
- EMT determines appropriate level of intervention
- Outreach to encampment residents continue

Day 15 -

- Homelessness Administrator meets with individual Councilmembers to provide comprehensive briefing on district-specific encampments and recommended actions
- EMT finalizes following month's operation schedule
- Outreach to encampment residents continue

Day 22 -28

- Encampment intervention noticed for the following month
- Outreach to encampment residents continue

Visualization of the Process

Encampment Notification Received

If an entry already exists, the most up-to-date info will be shared with the requestor

If the location is new, it will be entered into the encampment database

An outreach request is generated for all new encampment entries

Outreach Team Visits Encampment (if applicable)

Offers services, completes coordinated entry assessment if needed, documents engagement

Completes site profile, notes any public safety or public health findings as defined by the Encampment Management Policy

EMT Determines Appropriate Intervention

EMT reviews outreach notes

Appropriate staff visits the location as needed

EMT collectively determines recommended action

City Council Coordination

Monthly briefing to each Council Office to present district-specific encampment list and recommended actions

Discuss pros and cons of recommended actions, and potential public communication and coordination



Intervention Scheduled

Operations will be scheduled after each monthly meeting with each Council Office (for the following month)

Operations are noticed and posted in accordance with the Encampment Management Policy

Intense outreach and service provisions will be provided during ramp-up to any intervention



Intervention Completed

After action report completed and filed, documenting services offered, tons of debris collected, if personal items were bagged and stored, notes any follow-up actions, and provides before/after pictures.

Current Encampments by District

District 1

ENCAMPMENT	LOCATION
1	Manila Avenue between 38th and 40th
2	37th St & W MacArthur Blvd
3	411-421 West MacArthur Blvd
4	42nd St. underpass
5	45th Street & MLK
6	4895 Shattuck Avenue
7	60th Street & San Pablo Avenue
8	61st Place & Lowell Street
9	61st Street & Marshall Street
10	63rd Avenue & College Avenue
11	962 61st Place
12	Hillside of 146 Caldecott Lane
13	Caldecott Park
14	Dover Street Park
15	Echo Creek
16	Frog Park
17	Hardy Park
18	McGregor Plaza - MLK
19	Hudson St b/t Claremont and Miles Ave.
20	5800 Miles Avenue
21	Stanford Ave & Powell Street

District 2

ENCAMPMENT	LOCATION
1	4th Street
2	5th and Filbert
3	Athol Plaza Tennis
4	Beaumont Avenue under I-580
5	Clinton Park
6	Downtown Charter Academy
7	East 12th Street & Lake Merritt Blvd
8	18 th Avenue & Independence Way
9	International Blvd & 12th Ave
10	International Blvd & 14th Ave
11	Lakeside Park - Cameron Stanford House
12	Morcom Rose Garden
13	Peralta Park
14	Pine Knoll Park
15	San Antonio Park
16	Splash Pad Park

District Three

CALCA A ADA A CALT	LOCATION
ENCAMPMENT 1	LOCATION Prd Street and Charter Street
1 2	3rd Street and Chester Street 11th and Pine Street
3	14th St & Mandela Pkwy
4	2020 Brush Street
5	20th Street & Market Street
6	21st Street & San Pablo Avenue
7	24th Street & MI K
8	24th Street at West Grand Avenue
9	25th Street & MLK
10	27th Street & MLK
11	29th Street & MLK
12	30th Street & MLK
13	34th Street & Chestnut/Linden/ Elm Street
14	35th St & Peralta St
15	35th Street & MLK
16	3rd and Peralta
17	5th Street & Kirkham Street
18	6th St. between Broadway & Franklin
19	East 7th Street & Derby Avenue
20	9th & Pine Street
21	Bellevue Ave & Staten Ave
22	Beach and Mandela
23	Cypress Memorial Park
24	Downtown Senior Center
25	Elmhurst Tennis courts
26	Ettie St & 32nd St
27	Fitzgerald Park
28	Grand Ave & MLK
29	Haven St & Peralta St
30	Henry J. Kaiser
31	Kirkham/Mandela St & 16th St
32	Lake Merritt
33	Lowell Park
34	MacArthur and Harrison

District Three (continued)

35	MacArthur/ West St. 580 overpass
36	Mandela Parkway
37	Merrimac Street & Dover Street
38	Mosswood Park
39	Raimondi Park
40	Rainbow Recreation Center
41	Santa Clara & Harrison
42	Snow Park
43	West Oakland Bart Station
44	West St & 36th St
45	Wood Street Beyond 28 th & 29 th Street

District Four

ENCAMPMENT	LOCATION
1	1900 block of Medau Place
2	35th Ave. between Quigley & Redding
3	55th Ave & Bancroft Ave
4	Brookdale Park
5	Kansas St & Laurel Ave
6	Nicol Park

District Five

ENCAMPMENT	LOCATION
1	East 8th St. & 37th Ave
2	1200 17th Avenue
3	2700 Barry Place
4	400 block Lancaster Street
5	41st Avenue & Carrington Street
6	4398 Jensen Street
7	Alameda Bay Trail
8	Bond St between High St and 42nd Ave
9	Dennison St & Kennedy St
10	5114 East 10th Street
11	46 th Avenue & East 12th Street
12	3300 East 22nd Street
13	Fruitvale Ave & Alameda Ave
14	Fruitvale Bridge Park
15	International Blvd & 45th Ave
16	International Blvd & 47th Ave
17	International Blvd & 48th Ave
18	International Blvd & Miller Ave
19	Sausal Creek
20	Union Point Park
21	700 Walker Avenue

District Six

ENCAMPMENT	LOCATION
1	57th Ave & Harmon Ave
2	67th Ave, b/t Foothill & Bancroft Ave.
3	Arroyo Viejo Park
4	Bancroft Ave & 73rd Ave
5	Bancroft Ave & 77th Ave
6	Birdsall Avenue & Redding
7	Flora/ Avenal St & 68th Ave
8	Hegenberger Loop at I-880
	Independent Road (66th Ave on ramp to
9	I-880)
10	Princeton St. (55th Ave & Fairfax Ave)

District Seven

ENCAMPMENT	LOCATION
1	105th Avenue & Edes Avenue
2	66th Avenue & San Leandro Street
3	711 71st Avenue
4	8115 Fontaine St (school)
5	8331 Dowling Street
6	83rd Ave & Iris St.
7	96th Ave & Holly St
8	99th Ave & MacArthur Blvd
9	Bancroft Ave & 98th Ave
10	Edes Ave & 98th Ave
11	8400 Edgewater Drive
12	9811 – 9822 Empire Road
13	Esperanza Elementary School
14	International Blvd & 83rd Ave
15	Leet Drive at Hegenberger
16	98th Avenue & Pearmain Street
17	Plymouth St/Thermal St & 90th Ave
18	Russet & Moorpark Street
19	San Leandro Blvd from 69th thru 85th
20	Sobrante Park
21	9611 Walter Avenue