

FILED OFFICE OF THE CITY CLEUK OAKLAND

AGENDA REPORT

CITY OF OAKLAND

2017 DEC 26 PM 12: 03

TO: Sabrina B. Landreth City Administrator FROM: Anne E. Kirkpatrick Chief of Police

SUBJECT: 30 Day Monthly Police Staffing Report DATE: November 7, 2017

Date: 12/20/17 City Administrator Approval SBL

RECOMMENDATION

Staff Recommends That The Public Safety Committee Receive The Oakland Police Department's (OPD) Monthly Informational Report On Recruiting And Sworn Staffing Levels As Of October 31, 2017.

EXECUTIVE SUMMARY

This informational report provides data on the demographics and staffing levels of OPD sworn and professional staff as well as recruiting and hiring data, as of October 31, 2017.

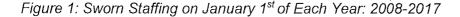
BACKGROUND AND LEGISLATIVE HISTORY

In 2009, the City Council requested a monthly staffing report from OPD to address current staffing levels for both sworn and professional staff. This report addresses recruitment activities and assignments for both sworn and professional staff positions.

ANALYSIS AND POLICY ALTERNATIVES

Table 1: Staffing Levels as of January 1st: 2008-2017

| Year | Sworn Staffing | | Year | Sworn Staffing |
|------|-------------------|---|------|-------------------|
| 2008 | 736 | | 2013 | 613 |
| 2009 | 830 | | 2014 | 626 |
| 2010 | 780 | 1 | 2015 | 695 |
| 2011 | 656 | 1 | 2016 | 721 |
| 2012 | 642 |] | 2017 | 744 |



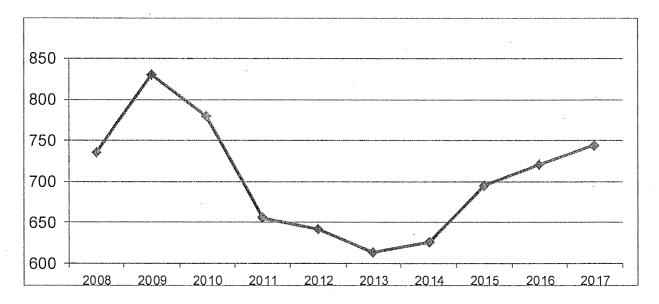


Figure 1 above reflects OPD's sworn staffing as of January 1, 2017 in comparison to the same day in past years. OPD's actual sworn staffing was 744 sworn officers, as of October 31, 2017; the authorized staffing level per the Approved Fiscal Year (FY) 2017-18 Budget is 794 sworn positions. The 794 authorized positions include the following grant-funded positions:

- Five¹ officer positions from the 2013 Department of Justice / Community Oriented Policing Services (DOJ/COPS) Hiring Grant;
- 14² officer positions from the 2014 DOJ/COPS Hiring Grant;
- 12³ officer positions from the 2015 DOJ/COPS Hiring Grant;
- 15 officer positions from the 2016 DOJ/COPS Hiring Grant;
- Two officer positions from the California Office of Traffic Safety Select Traffic Enforcement Program (STEP) Grant; and

OPD's authorized staffing also includes funding for approximately 63.5 officers associated with Oakland's voter approved public safety measure (Measure Z, 2014). Tables 8 through 10 below provide additional information on funding and officer attrition.

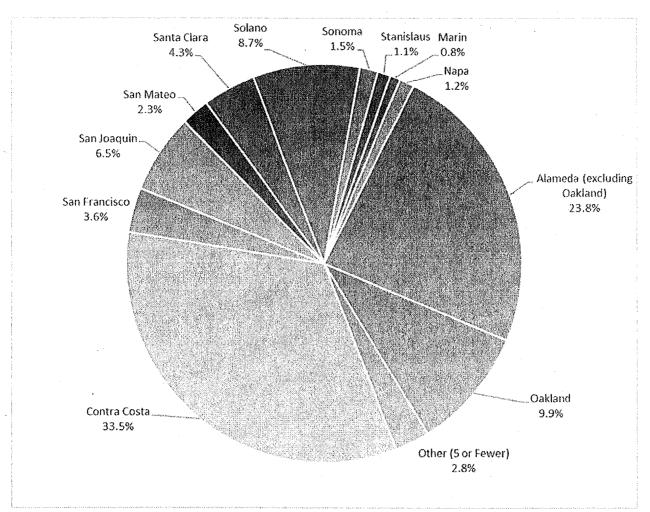
Demographics – Sworn Staffing

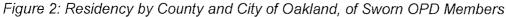
Figure 2 below shows that as of October 31, 2017, 74 sworn members, or 9.9 percent of sworn staffing, were Oakland residents. Additionally, Table 2 below demonstrates that five Police Officer Trainees (POT) or 24 percent of the 178th Police Academy were Oakland residents. OPD has prioritized attracting a racially diverse and multilingual workforce of qualified officers that includes Oakland residents. Tables 3 and 4 below provide current and past demographic information of all OPD sworn staff and Table 5 provides the same information of all academies.

¹ The 2013 COPS Grant originally funded 10 officer positions.

² The 2014 COPS Grant originally funded 15 officer positions.

³ The 2015 COPS Grant originally funded 15 officer positions.





| Table 2: OPD's 178 th | Basic Academy |
|----------------------------------|---------------|
|----------------------------------|---------------|

| Gende | er | Ethnici | ity | Residen | су | , Language | | Education | |
|--------|----|----------|-----|---------|----|--------------|----|----------------|----|
| Female | 7 | Asian | 1 | Oakland | 5 | Chinese | 0 | High School | 1 |
| Male | 14 | Black | 5 | Other | 16 | Spanish | 9 | Some College | 11 |
| | | Hispanic | 10 | | | Vietnamese | 0 | Associate's | 2 |
| | | White | 4 | | | English Only | 11 | Bachelor's | 6 |
| | | Other | 1 | | | Other | 1 | Master's/Above | 1 |
| Total | 21 | Total | 21 | Total | 21 | Total | 21 | Total | 21 |

| Race | Fei | male | Male | | | |
|------------------|-----|--------|------|--------|--|--|
| Asian | 8 | 8.25% | 89 | 13.76% | | |
| Black | 21 | 21.65% | 108 | 16.69% | | |
| Filipino | 1 | 1.03% | 15 | 2.32% | | |
| Hispanic | 27 | 27.84% | 156 | 27.84% | | |
| Native American | 1 | 1.03% | 2 | 0.31% | | |
| Undeclared-Other | 2 | 2.06% | 11 | 1.70% | | |
| White | 37 | 38.14% | 255 | 39.41% | | |
| Unknown | 0 | 0% | 11 | 1.70% | | |
| Total | 97 | 100% | 647 | 100% | | |

Table 3: Ethnicity and Gender – All OPD Sworn Staff as of October 31, 2017

Table 4: Ethnicity by Year – All OPD Sworn Staff as of October 31, 2017

| Race | US 2010 Census- Oakland Pop. | OPD 2014 | OPD 2015 | OPD 2016 | OPD 2017 |
|--------------------|---------------------------------------|----------|----------|----------|----------|
| White | 34.5% | 42.0% | 40.1% | 39.7% | 39.2% |
| Black | 28.0% | 18.8% | 19% | 18.0% | 17.3% |
| Asian | 16.8% | 12.7% | 14.4% | 15.1% | 15.2% |
| Hispanic | 25.4% | 21.2% | 23.4% | 23.7% | 24.6% |
| Other ⁴ | | 5.3% | 3.1% | 3.5% | 3.6% |
| Female | 14.3% ⁵ , ⁶ | 12.0% | 11.9% | 13.0% | 13.0% |
| Male | 85.7% ⁷ | 88.0% | 88.1% | 87.0% | 87.0% |

Table 5: Demographic Information on Academies Since 2012

| Class | Starting Date | Starting Number | Gender | Oakland Resident | Language | Ending Date | Ending Number |
|----------------------------|------------------|--------------------|------------------------|---------------------|------------------------------------|----------------|------------------|
| 166 th | Sep 12, 2012 | 57 | 15 Females 42 Males | 7 | 8 Cantonese/Mandarin 4 Spanish | 3/20/13 | 39 |
| 167 th | Mar 25, 2013 | 51 | 7 Females 44 Males | 6 | 5 Cantonese/Mandarin 12 Spanish | 9/20/13 | 36 |
| 168 th | Sep 30, 2013 | 57 | 8 Females 49 Males | 6 | 0 Cantonese/Mandarin 19 Spanish | 4/4/14 | 47 |
| 3 rd Lateral | Dec 9, 2013 | 4 | 4 Males | 0 | 0 Cantonese/Mandarin 1 Spanish | 2/7/14 | 4 |
| 169 th | Dec 30, 2013 | 55 | 8 Females 47 Males | 2 | 0 Cantonese/Mandarin 13 Spanish | 7/3/14 | 34 |

⁴ Other includes Unknown, Native American, and Undeclared

⁵ 2007 data: gender ratio of police officers in the U.S. Source: U.S. Department of Justice. Office of

Justice Programs Bureau of Justice Statistics, Local Police Department, 2007

⁶ Percent of U.S. law enforcements officers who were female at time of 2007 data

⁷ Percent of U.S. law enforcements officers who were male at time of 2007 data

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| Class | Starting Date | Starting Number | Gender | Oakland Resident | Language | Ending Date | Ending Number |
|----------------------------|------------------|--------------------|------------------------|---------------------|------------------------------------|----------------|------------------|
| ACSO * | Mar 17, 2014 | 24 | 3 Females 21 Males | 1 | 3 Cantonese/Mandarin 3 Spanish | 9/23/14 | 13 |
| 170th | Apr 28, 2014 | 57 | 9 Females 48 Males | 10 | 3 Cantonese/Mandarin 10 Spanish | 2/3/15 | 35 |
| 4 th Lateral | Sep 22, 2014 | 7 | 1 Female 6 Males | 0 | 0 Cantonese/Mandarin 2 Spanish | 11/27/14 | 5 |
| 171 st | Sep 29, 2014 | 60 | 10 Females 50 Males | 15 | 5 Cantonese/Mandarin 9 Spanish | 4/3/15 | 35 |
| 5 th Lateral | Feb 23, 2015 | 9 | 9 Males | 1 | 1 Cantonese/Mandarin 0 Spanish | 5/1/15 | 7 |
| 172 nd | Apr 27, 2015 | 58 | 19 Females 39 Males | 15 | 1 Cantonese/Mandarin 14 Spanish | 10/30/15 | 35 |
| 6 th Lateral | May 18, 2015 | 6 | 6 Males | 1 | 0 Cantonese/Mandarin 0 Spanish | 7/24/15 | 6 |
| SFPD* * #247 | Jun 8, 2015 | 5 | 5 Males | 0 | 0 Cantonese/Mandarin 0 Spanish | 1/15/16 | 3 |
| 173 rd | Jul 6, 2015 | 53 | 9 Females 44 Males | 11 | 4 Cantonese/Mandarin 10 Spanish | 1/8/16 | 33 |
| SFPD #248 | Aug 3, 2015 | 5 | 5 Males | 1 | 0 Cantonese/Mandarin 0 Spanish | 3/11/16 | 3 |
| SFPD #249 | Oct 26, 2015 | 5 | 1 Female 4 Males | 1 | 0 Cantonese/Mandarin 0 Spanish | 6/3/16 | 5 |
| 174 th | Nov 16, 2015 | 60 | 15 Females 45 Males | 9 | 4 Cantonese/Mandarin 11 Spanish | 5/20/16 | 44 |
| SFPD #251 | Feb 1, 2016 | 5 | 1 Female 3 Males | 2 | 1 Cantonese/Mandarin 0 Spanish | 9/23/16 | 4 |
| SFPD #252 | Mar 14, 2016 | 5 | 2 Female 3 Males | 0 | 0 Cantonese/Mandarin 2 Spanish | 11/04/16 | 5 |
| SFPD #253 | Apr 11, 2016 | 6 | 1 Females 3 Males | 0 | 0 Cantonese/Mandarin 0 Spanish | 12/2/16 | 4 |
| 175 th | Jul 11, 2016 | 50 | 7 Females 43 Males | 9 | 3 Cantonese/Mandarin 10 Spanish | 1/27/17 | 24 |
| 176 th | Oct 31, 2016 | 28 | 5 Females 23 Males | 6 | 1 Cantonese/Mandarin 7 Spanish | 5/19/17 | 17 |
| 177 th | May 22, 2017 | 33 | 5 Females 28 Males | 2 | 0 Cantonese/Mandarin 7 Spanish | 12/1/17 | Pending |
| 178 th | Sep 11, 2017 | 21 | 7 Females 14 Males | 5 | 0 Cantonese/Mandarin 9 Spanish | 3/30/18 | Pending |

* ACSO=Alameda County Sheriff's Office; ** SFPD=San Francisco Police Department

Actual and Projected Sworn Staffing

The Oakland City Council passed Resolution No. 84767 C.M.S. on December 10, 2013, which requires that the OPD staffing report contain an analysis of any deviations between the

expected and actual staffing levels, the expected hiring methods, and alternative hiring options for achieving budgeted staffing as quickly as possible. Table 6 below provides actual and projected sworn staffing for the current FY 2017-2018 Hiring Plan, as approved in the FY 2017-2019 Policy Budget. This data is accurate as of October 31, 2017. Table 7 provides a listing of authorized vs, filled positions in OPD and Table 8 provides the funding sources for OPD positions.

Table 6: Actual Sworn Staffing (as of October 31, 2017) and Sworn Staffing Projections

| Year | | | 2017 | | | | | | 2018 | | | |
|-------------------------------|------|--|------|------|------|------|--|------|------|------|------|------|
| Month | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep |
| Filled | 748 | 744 | 738 | 749 | 743 | 737 | 749 | 743 | 737 | 731 | 750 | 744 |
| Attrition | (4) | (6) | (6) | (6) | (6) | (6) | (6) | (6) | (6) | (6) | (6) | (6) |
| Hires | 0 | 0 | 17 | 0 | 0 | 18 | 0 | 0 | 0 | 25 | 0 | 0 |
| Ending Filled | 744 | 738 | 749 | 743 | 737 | 749 | 743 | 737 | 731 | 750 | 744 | 738 |
| Authorized | 794 | 794* | 794* | 794* | 794* | 794* | 794* | 794* | 794* | 794* | 794* | 794* |
| Over (Under) Authorized | (50) | (56) | (45) | (51) | (57) | (45) | (51) | (57) | (63) | (44) | (50) | (56) |
| Hiring Plan | 778 | 772 | 766 | 800 | 794 | 788 | 782 | 776 | 770 | 760 | 754 | 748 |
| Over (Under) | (34) | (34) | (17) | (57) | (57) | (39) | (39) | (39) | (39) | (10) | (10) | (10) |
| New POT Hiring Pipeline | | 177 th Academy (ends Dec 2017 = 17 POTs) | | | | | 178 th Academy (ends Mar 2018 = 18 POTs) | | | | | |

* Funding for two of these sworn officers is linked to a current grant from the California Office of Traffic Safety (OTS); this grant expires in September 2018.

Table 7: OPD Positions - Authorized and Filled Positions (as of October 31, 2017)

| Туре | Budget Authorized Positions | Authorized | Filled | +/- |
|--------------|-----------------------------|------------|--------|------|
| | Chief of Police | 1 | 1 . | 0 |
| | Assistant Chief | 1 | 1. | 0 |
| | Deputy Chief | 4 | 3 | -1 |
| C. Marin | Captain | 10 | 10 | -0 |
| Sworn | Lieutenant | 27 | 24 | -3 |
| | Sergeants | 129 | 125 | -4 |
| | Police Officers | 622 | 580 | -42 |
| | Total Sworn | 794 | 744 | -50 |
| Professional | Full-time and Part-time | 378 | 320 | -58 |
| Staff | | | | |
| | Total Personnel | 1172 | 1064 | -108 |

| Sworn Positions | FTE | Professional Staff Positions | FTE |
|-------------------------------|-------|-------------------------------|-------|
| General Fund: General Purpose | 680.5 | General Fund: General Purpose | 331.5 |
| Alameda Co. Vehicle Abatement | 1 | Alameda Co. Vehicle Abatement | 2 |
| Measure Z | 63.5 | Measure Z | 2 |
| False Alarm Reduction Program | 1 | Traffic Safety Fund | . 19 |
| *COPS 2013 | 5 | False Alarm Reduction Program | 5.5 |
| *COPS 2014 | 14 | US Department of Justice | 2 |
| *COPS 2015 | 12 | Workers' Comp. Insurance | 2 |
| *COPS 2016 | 15 | Radio/Telecommunications | 1 |
| CA OTS STEP | 2 | State of California Other | 1 |
| | | Miscellaneous Grants (Cadet) | 12 |
| Grand Total | 794 | Grand Total | 378 |

Table 8: Funding Sources for Sworn and Professional Staff Positions Budgeted (FY 2017–2018)

*US Department of Justice, Office of Community-Oriented Policing Services (COPS) Personnel are split funded with the General Purpose Fund

As noted in Table 9 below, OPD experienced an average attrition rate of 5 officers per month (60 officers over the 12-month period), which is below the current projected attrition rate of 6 officers per month (72 per year). Tables 10 and 11 provide additional information on the reasoning for sworn separations.

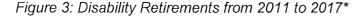
Table 9: Sworn Attrition Data: Nov 1, 2016 through Oct 31, 2017

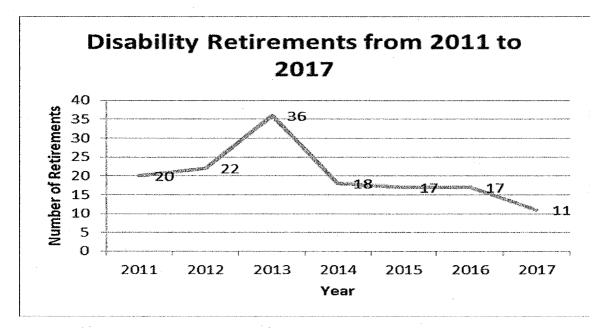
| - | | 2016 | | | 2017 | | | | | | | | |
|--------------------------|-----|------|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-------|
| | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Total |
| Disability Retirement | 2 | 1 | 2 | 1 | 3 | 1 | - | - | 1 | 2 | 2 | 1 | 16 |
| Resignation (not during | | | | | | | | | | | | | |
| Field Training) | 4 | 1 | - | - | 2 | - | - | 1 | - | 2 | 1 | | 11 |
| Resignation during Field | | | | | | | | | | 1 | | | |
| Training | - | - | - | - · | - | 1 | - | 3 | - | - | | | 4 |
| Resignation (to other | | | | | | | | | | | 1 | | |
| agency) | 1 | - | 1 | - | - | - | - | - | - | 1 | 1 | 1 | 5 |
| Service Retirement | 3 | 4 | 1 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | | 1 | 19 |
| Termination | - | - | - | - | 1 | - | - | - | - | - | | 1 | 2 |
| Release from Probation | | | | | | | | | | 1 | | | |
| during Field Training | - | - | 1 | - | - | - | - | 1 | 1 | - | | | 3 |
| Grand Total | 10 | 6 | 5 | 2 | 7 | 4 | 2 | 6 | 3 | 7 | 4 | 4 | 60 |

| Reason for Separation | Average Age at Separation | Number of Separations |
|-----------------------------------|---------------------------|-----------------------|
| Disability Retirement | 47.7 | 16 |
| Resignation (not during Field | | |
| Training) | 33.2 | 11 |
| Resignation (during Field | | · . |
| Training) | 32.6 | 4 |
| Resignation - Other Agency | 32.3 | 5 |
| Service Retirement | 52.3 | 19 |
| Termination | 40.8 | 2 |
| Release from Probation during | | |
| Field Training | 29.3 | 3 |

Table 10: Sworn Attrition Analysis November 1, 2016 through October 31, 2017

Officers who experience on-assignment injuries may be placed on disability leave, or on modified work assignments. Some of these officers eventually retire; Officers may retire from disability leave because their injuries do not allow them to return to their prior non-injury type of assignment. Officers on injury leave may also choose a service retirement rather than returning to regular assignments, because they do not wish to return to a modified assignment, or for any number of personal reasons. Figure 3 below shows data on disability retirements between 2011 and 2017. The data shows that disability retirements peaked from a prior average of approximately 21 per year, and then decreased to approximately 17 per year starting in 2014. The peak in 2013 was a result of the resolution of on-assignment injury claims that had been outstanding.





* 2017 data is from January 1, 2017 through October 31, 2017

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Table 11 below shows the attrition of Oakland residents during the testing and hiring process for sworn officers. Table 12 provides additional data on the completion of field training.

| Academy | Applica- tions Received | Invited to Physical Ability Test (PAT) | Attended PAT | Invited to Written | | Oral | Attended Oral Interview | Character | Invited to Academy | Gradu- ated from Academy |
|--|-------------------------------|---|-----------------|-----------------------|-----|------|-------------------------------|-----------|-----------------------|-----------------------------------|
| 166 th | 282 | 85 | 77 | 254 | 155 | 72 | 63 | 48 | 7 | 3 |
| 167 th | 186 | 59 | 44 | 165 | 112 | 42 | 39 | 19 | 6 | 3 |
| 168 th * | 415 | 371 | 168 | 151 | 133 | 79 | 66 | 40 | 6 | 6 |
| 169 th | 271 | 262 | 145 | 138 | 123 | 76 | 59 | 35 | 3 | 2 |
| ACSO | | | | | | · | | | 1 | 1 |
| 170 th | 316 | 267 | 194 | 147 | 113 | 86 | 55 | 43 | 10 | 10 |
| 171 st | 501 | 337 | 110 | 94 | 77 | 44 | 33 | 25 | 15 | 9 |
| 172 nd | 526 | 495 | 281 | 253 | 218 | 145 | 118 | 80 | 15 | 7 |
| 173 rd , SF247 | 169 | 156 | 73 | 64 | 53 | 37 | 28 | 22 | 11 | 7 |
| 174 th , SF248*, SF249*, SF251*, SF252* | 225 | 209 | 91 | 81 | 67 | 36 | 32 | 24 | 13 | . 13 |
| 175 th , SF253* | 459 | 343 | 192 | 161 | 138 | 77 | 62 | 40 | 9 | 4 |
| 176 th | 138 | 113 | 46 | 45 | 29 | 26 | 22 | 15 | 6 | 3 |
| 177 th | 345 | 315 | 191 | 135 | 87 | 78 | 61 | 41 | 2 | TBD |
| 178 th | 1181 | 664 | 314 | 214 | 168 | 236 | 189 | 115 | 21 | TBD |

Table 11: Attrition of Oakland Residents during the Testing and Hiring Process

* Three POTs graduated from the SF 248 academy on March 11, 2016. 44 POTs graduated from the 174th Academy on May 20, 2016. Five POTs graduated from the SF 249 on June 3, 2016. Four POTs graduated from the SF 251 on September 26, 2016. Five POTs graduated from the SF 252 on November 4, 2016. Four POTs graduated from the SF 253 on December 2, 2016.

Table 12: Field Training Completion Data

| Academy of Origin | Entered Field Training Program | Completed Field Training Program | Still in Field Training Program |
|-------------------------|-----------------------------------|-------------------------------------|------------------------------------|
| 6th POST Lateral Course | 6 | 2 | 0 |
| OPD 172nd Basic Academy | 35 | 28 | 0 |
| OPD 173rd Basic Academy | 33 | 31 | 0 |
| OPD 174th Basic Academy | 44 | 36 | 1 |
| SFPD 247th Academy | 3 | 2 | 0 |
| SFPD 248th Academy | 3 | 2 | 0 |
| SFPD 249th Academy | 5 | 3 | 0 |
| SFPD 251st Academy | 4 | 4 | 0 |
| SFPD 252nd Academy | 5 | 5 | 0 |
| SFPD 253rd Academy | 4 | 3 | 0 |
| OPD 175th Basic Academy | 24 | 19 | 0 |
| OPD 176th Basic Academy | 17 | 17 | 0 |

Tables 13, 14a and 14b below provide information on recruitments, both outreach and hiring stage data.

| Date | Event | Location | Attend ees | Inquiries: # And Type |
|----------------|--------------------------------|---|---------------|------------------------------------|
| 3 Oct 2017 | Recruitment Presentation | Holy Names College 3500 Mountain Blvd. Oakland, CA 94619 | 50 | 27 POT 8 Cadet 0 Explorers |
| 7 Oct 2017 | Practice PAT | Merritt College Campus 12500 Campus Dr. Oakland, CA 94619 | 14 | 14 POT 0 Cadets 0 Explorers |
| 8 Oct 2017 | Fleet week | Pier 29-31 San Francisco, CA 94111 | 325 | 22 POT 0 Cadets 0 Explorers |
| 8 Oct 2017 | Oral Board Workshop | PAB 455 7 th St Oakland, CA 94607 | 22 | 22 POT 0 Cadets 0 Explorers |
| 12 Oct 2017 | Sacramento State Job Fair | Sac State Campus 6000 J St Sacramento, CA 95819 | 200 | 170 POT 10 Cadet 0 Explorers |
| 19 Oct 2017 | Career Fair | Travis AFB 400 Winward Dr. Travis AFB, CA 94535 | 180 | 16 POT 0 Cadets 0 Explorers |
| 21 Oct 2017 | PT Workshop | PAB 455 7 th St Oakland, CA 94607 | 45 | 45 POT 0 Cadets 0 Explorers |
| 21 Oct 2017 | Youth Leadership Conference | Laney College 900 Fallon St Oakland, CA 94607 | 155 | 0 POT 33 Cadets 29 Explorers |
| 24 Oct 2017 | Career Fair | Cal Maritime Campus 200 Maritime Academy Dr. Vallejo, CA 94590 | 230 | 17 POT 5Cadets 0 Explorers |
| 26 Oct 2017 | Youth Open House | PAB 455 7 th St Oakland, CA 94607 | 45 | 0 POT 20 Cadets 7 Explorers |
| 27 Oct 2017 | Annual Safety Fair | Acorn Woodland School 1025 81 st Ave Oakland, CA 94621 | 400 | 0 POT 0 Cadets 50 Explorers |

| Table 13: Current Recruitment – | Outreach and Media Activity |
|---------------------------------|-----------------------------|
|---------------------------------|-----------------------------|

| Police Hiring Steps: 177 th Academy | Testing/ Time Frame | Total | Percent of Total | Percent Not Advanced | Number of Oakland Residents | General Total | Percent of Oakland Residents Not Advanced |
|---|--------------------------|-------|---------------------|----------------------------|-----------------------------------|------------------|---|
| Applications Received | 4/4/2016- 10/21/2016 | 2110 | 100% | 0% | 345 | 16% | 0% |
| Invited to PAT* | | 2014 | 95% | 5% | 315 | 15% | 9% |
| Attended PAT | 6/11/2016- 11/12/2016 | 668 | 32% | 68% | 191 | 9% | 45% |
| Invited to Written Exam | | 628 | 30% | 70% | 135 | 6% | 61% |
| Attended Written Exam | 7/12/2016- 12/13/2016 | 407 | 19% | 81% | 87 | 4% | 75% |
| Invited to Oral Interview | | 395 | 19% | 81% | 78 | 4% | 77% |
| Attended Oral Interview | 8/16/2016- 1/17/2017 | 296 | 14% | 86% | 61 | 3% | 82% |
| Referred to OPD on Eligibility List | 9/6/2016- 2/7/2017 | 183 | 9% | 91% | 41 | 2% | 88% |
| Invited to Academy | 5/22/2017 | 33 | 2% | 98% | 2 | 0.09% | 99% |
| Graduated Academy | 12/1/2017 | TBD | TBD | TBD | TBD | TBD | TBD |

*PAT = Physical Agility Test

Percent of Percent of Police Percent Number of General Oakland Hiring Testing/ Percent Total Total Residents Not Oakland Steps: **Time Frame** of Total Residents Oakland Not Advanced 177th Academy **Residents** Advanced Applications 11/7/2016-1181 100% 0% 172 15% 0% Received 2/10/2017 664 56% -44% 162 14% -6% Invited to PAT* 1/14/2017-314 27% -73% 53 4% -69% Attended PAT 3/11/2017 Invited to 214 18% -82% 42 4% -76% Written Exam Attended 2/2/2017-168 14% -86% 28 2% -84% Written Exam 3/11/2017 Invited to Oral 236 20% -80% 28 2% -84% Interview 23 2% -87% Attended Oral 3/20/2017-189 16% -84% 4/5/2017 Interview · 2% Referred to 4/11/2017-10% -90% 20 -88% 115 OPD on 4/25/2017 Eligibility List Invited to 21 2% -98% 5 0.42% -97% 9/11/2017 Academy Graduated 3/30/2018 TBD TBD TBD TBD TBD TBD Academy

Table 14b: OPD Recruitment Data – Current Academies

| | Chief | Asst. Chief | Deputy Chief | Captain | Lieutenant | Sergeant | Officer |
|--|-------------------|--|------------------------------------|---------------------------------------|------------------------|----------|---------|
| Office of the Chief | 1 1 | 1 | | | | | |
| Public Information Office | | | | · · · · · · · · · · · · · · · · · · · | | | 2 |
| Internal Affairs Division | | | | 1 | 2 | 12 | 4 |
| Office of the Inspector | | | | | | | |
| General | | | | | 1 | | 1 |
| Intelligence Unit | | | | | <u>.</u> | 1 | 7 |
| Research & Planning | | | | | | | 1 |
| Bureau of Field Ops: Administration | | | 2 | | | 1 | 5 |
| Patrol Area 1 | - 몇대원이었다가 확실 - | ning sing sector and s Sector and sector and se | <u>- 4 6 5</u> | 1 | 3 | 14 | 77 |
| Patrol Area 2 | | | | 1 | 3 | 14 | 63 |
| Patrol Area 3 | | | | 1 | 3 | 15 | 72 |
| Patrol Area 4 | | | | <u> </u> | 3 | 15 | 72 |
| Patrol Area 5 | | | | 1 | 3 | 16 | 81 |
| Support Operations | | | | | 3 | 10 | 01 |
| Division | | | | 1 | 1 | 2 | 17 |
| Traffic Section | | | | | 1 | 4 | 26 |
| Foot Patrol | | | | | | 6 | 30 |
| Bureau of Services: | | | | | | | |
| Administration | | | 1 | | | | |
| Training Section | | | | 1000-0703.000.3050751580.075-659 | 1 | 3 | 19 |
| Recruiting and | | | | | | | |
| Background Unit | | | | | | 1 | 8 |
| Information Technology | | | | | | | 3. |
| Bureau of Investigations | | | 1 | | 19 例如从1993年代,1993年代 | 1 | 5 |
| Criminal Investigations | | | | | | | |
| Division (CID): Special | | | | | | | |
| Victims Section | | | | 1 | 1 | 6 | 38 |
| CID: Homicide Section | ļ | | | | 1 | 5 | 10 |
| CID: Misdemeanor Crimes/ | | | | | | | |
| Task Forces | | | | | 1 | 3 | 19 |
| CID: Robbery, Burglary, | | | | | | | |
| Felony Assault Section | | Alista de la statut | | | 1 | 3 | 24 |
| Ceasefire | | | 승규는 신간을 줄을 | 1 | | | |
| Special Invest. Units | ļ | | | | 1 | 5 | 32 |
| | | | and a stranger of the state of the | and a set of a strange of the | 1 | 1 | |
| Total Sworn | 1.00 | sin 1 140 | 4 | 10 | 27 | 129 | 622 |

Table 15: Authorized Sworn Permanent Assignments within OPD

| Classification | Vacancies | FTE Authorized | Date Assigned to DHRM for Hiring | Status |
|---|---------------|-------------------|---|--|
| Account Clerk III | 1 | 1 | 10/2/17 | HRM – Requisition in approval process. |
| Accountant II | 1 | 2 | 3/16/16 | HRM ⁹ - Pending job posting. On hold to review Immediate Dispute Resolution (IDR) with union. |
| Business Analyst II | 1 | 1 | 12/21/16 | OPD – Eligible list to hiring manager on 19 Sep 17. Position on ADA/FEHA hold as of 23 Oct 17. |
| Crime Analyst | 1 | 4 | 3/14/17 | OPD – Candidate to background on 12 Sep 17. |
| Crime Analyst (ELDE) | . 1 | 2 | 4/11/16 | OPD – Candidate to background on 18 Aug 17. |
| Criminalist I (Grant Funded) | .1 | 1 | 8/23/17 | HRM – Pending approval of recruitment requisition. |
| Criminalist III | 1 | 5 | 7/7/17 | HRM – Waiting for analyst to be assigned. |
| Crossing Guard (PPT) | 1 | 2 | Various | HRM – Waiting for analyst to be assigned. |
| Crossing Guard (PT) | 1 | 17 | Various | HRM – Waiting for analyst to be assigned. |
| Forensic Technician | 1 | 1 | 6/2/17 | OPD – Hiring justification to City Administrator on 26 Oct 17. |
| Intake Technician (1 Spanish speaking) | 1 | 4 | 1/21/16 | HRM – Position on hold for ADA/FEHA ¹⁰ accommodation. |
| Latent Fingerprint Examiner II | 1 | 5 | 12/30/16 | OPD – Hiring manager checking references of selected candidate. |
| Neighborhood Services Coordinator Cantonese/ Mandarin speaking | 1 | 10 | 2/23/17 | OPD – Candidate to background on 03 Oct 17. |

Table 16: Professional Staff Vacancies in OPD⁸

⁸ As of November 30, 2016, there are 59.5 vacancies – this number excludes positions where staff have been hired but have not started work

⁹ HRM = Oakland Human Resources Management Agency

¹⁰ ADA = American with Disabilities Act; FEHA = California's Fair Employment and Housing Act

| · · · | | | Date | |
|--|-----------|------------|---------------------|---|
| | | FTE | Assigned to DHRM | |
| Classification | Vacancies | Authorized | for Hiring | Status |
| Office Assistant I – Personnel | 1 | 1 | 12/21/16 | HRM – Classification does not fit job duties. Need to secure funds to reclassify this position to courier position. HRM has sent request to the classification unit. |
| Police Cadet – private funding/grant funding | 8.5 | 12 | Various | OPD/HRM – Three candidates in background (one awaiting medical; one waiting intel results; one waiting signature). Two cadets completed background and hiring requisitions submitted on 26 Oct 17. Two candidates were deemed non-select. Seven candidates were mailed conditional job offer letters on 26 Oct 17. |
| Police Cadet – General Funding | 2 | 9 | Various | OPD/HRM – Three candidates in background (one awaiting medical; one awaiting intel results; one awaiting signature). Two cadets completed background and hiring requisitions submitted on 26 Oct 17. Two candidates were deemed non-select. Seven candidates were mailed conditional job offer letters on 26 Oct 17. |
| Police Communications Dispatcher | 12 | 63 | Various | OPD – One in background. The job announcement is now open continuously. The certified eligible list for first round of testing to be provided tentatively 03 Nov 17. |
| Police Communications Dispatcher, Senior | 4 | 4 | Not Assigned | HRM – Position on hold pending resolution of the SPCD equity survey with Local 1021. The City proposed changes to the compensation plan that could impact the senior level. |
| Police Communications Operator | 2 | 11 | Various | HRM – Waiting for analyst to be assigned. |

Sabrina B. Landreth, City Administrator Subject: 30 Day Monthly Police Staffing Report Date: November 7, 2017

| Classification | Vacancies | FTE Authorized | Date Assigned to DHRM for Hiring | Status |
|---|-----------|-------------------|---|---|
| Police Communications Supervisor | 1 | 8 | Not Assigned | HRM – Pending approval of recruitment requisition. |
| Police Program and Audit Supervisor (PAS Unit) | 1 | 2 | 1/20/17 | OPD – Recruitment on hold until hiring manager decides on how to fill the position. |
| Police Property Specialist | 1 | 5 | 9/17/15 | HRM – To the union for discussion on the specification revision. Waiting for response from HRM. |
| Police Records Specialist (One position selective cert. Chinese) | 6 | 53 | Various | OPD/HRM – Four (4) candidates referred to background on 25 Aug 17. One (1) position on FEHA/ADA hold. |
| Police Records Specialist (ELDE) | 1 | 1 | Various | OPD – Eligible list to hiring manger on 07 Sep 17. Waiting to schedule hiring interviews. Position on ADA/FEHA hold as of 23 Oct 17. |
| Police Records Supervisor | 1 | 5 | 3/3/17 | OPD – Candidate to background on 21 Aug 17. |
| Police Services Technician II | 4 | 59 | Not Assigned | HRM – Waiting for analyst to be assigned. Three (3) position on ADA/FEHA hold as of 23 Oct 17. Re-employment approved and conditional job offer letter mailed 26 Oct 17. |

Tables 17 and 18 provide additional detail on beats by area and patrol data.

Table 17: Beats by Area

| Area | Beat |
|--------|-------------|
| Area 1 | Beats 1-7 |
| Area 2 | Beats 8-14 |
| Area 3 | Beats 15-22 |
| Area 4 | Beats 23-28 |
| Area 5 | Beats 29-35 |

Table 18: Patrol Data

| | Area 1 | Area 2 | Area 3 | Area 4 | Area 5 | | | |
|--|--|--|--|--|--|--|--|--|
| Number of officers assigned to patrol: 266 | 1st Watch 15 2nd Watch 16 Late Tac 8 3rd Watch 16 Total 55 | 1st Watch 17 2nd Watch 16 3rd Watch 16 Total 49 | 1st Watch 16 2nd Watch 16 3rd Watch 17 Total 45 | 1st Watch 14 2nd Watch 17 Late Tac 8 3rd Watch 15 Total 54 | 1st Watch 16 2nd Watch 22 Late Tac 5 3rd Watch 16 Total 59 | | | |
| Number of officers assigned to evening shifts | 40 | 32 | 33 | 40 | 43 | | | |
| Number of officers assigned to CRO* / CRT** | CRO 7 CRT 6 | CRO 7 CRT 8 | CRO 8 CRT 8 | CRO 6 CRT 8 | CRO 7 CRT 8 | | | |
| # of open beats not filled by overtime in October | 1st Watch: 0 2nd Watch: 2 3rd Watch: 0 | 1st Watch: 1 2nd Watch: 2 3rd Watch: 0 | 1st Watch: 0 2nd Watch: 3 3rd Watch: 5 | 1st Watch: 1 2nd Watch: 0 3rd Watch: 3 | 1st Watch: 3 2nd Watch: 1 3rd Watch: 3 | | | |

*CRO=Community Resource Officer; **CRT = Crime Reduction Team

While open beats have previously been filled primarily by officers on overtime, OPD has implemented measures to reduce such overtime. These measures include use of on-duty personnel from other Patrol Areas to fill open beats. OPD is changing the on-duty days and hours of Early Tactical (Tac) and Late Tac to provide additional overtime reduction.

FISCAL IMPACT

This report is for informational purposes only and does not have a direct fiscal impact or cost. However, decisions to fund additional sworn or non-sworn positions beyond levels approved in the Policy Budget will require additional funding through a budget process.

PUBLIC OUTREACH / INTEREST

OPD continues to actively recruit candidates for the positions of police officer trainee and when required, lateral / post-academy graduate police officer. Recruitment efforts focus on selective language candidates, diversity and Oakland residents throughout the testing and selection process. Staff continues to seek input from community members. Staff is also researching targeted marketing strategies that will assist in ensuring the public is aware of opportunities within the organization. Staff continues to work with community organizations to conduct hiring workshops and seek input on how to remain visible and available within the community.

COORDINATION

This report was reviewed by the Budget Bureau.

SUSTAINABLE OPPORTUNITIES

Economic: There are no economic opportunities associated with this report.

Environmental: There are no environmental opportunities associated with this report.

Social Equity: This report provides valuable information to the residents and visitors of Oakland regarding OPD personnel. The Oakland Police Department strives to increase the diversity of its workforce.

ACTION REQUESTED OF THE PUBLIC SAFETY COMMITTEE

Staff Recommends That The Public Safety Committee Accept The Oakland Police Department's (OPD) Monthly Informational Report On Recruiting And Sworn Staffing Levels As Of October 31, 2017.

For questions regarding this report, please contact Kiona Suttle, Personnel Manager, OPD Personnel Section, at (510) 238-6971.

Respectfully submitted,

(Gr)Arhe E. Kirkpatrick Chief of Police Oakland Police Department

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