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OAKLAND

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AGENDA REPORT

TO: Sabrina B. Landreth
City Administrator

FROM: Claudia Cappio
Asst. City Administrator

SUBJECT: Army Base Quarterly Report

DATE: September 3, 2015

City Administrator Approval

Date:

9/17/15

RECOMMENDATION

Staff recommends The City Council Accept:

A Quarterly Informational Report on the Status of the Public Improvements Project at the Former Oakland Army Base ("Project").

EXECUTIVE SUMMARY

Due to the complexity, financial commitment and long-term nature of military base conversion efforts, the City as property owner and lead Agency for the redevelopment effort has entered into multiple agreements. One of these is the initial public/private partnership to redevelop the former Oakland Army Base ("OAB"). In order to leverage significant private investment required to match available grant funding from the State, the City has taken responsibility for the delivery of Public Improvements necessary to make private investment at the former OAB feasible. This informational report provides a brief overview and nexus of the major agreements. An update on construction activity for the City's Public Improvement Project (the "Project") at the OAB over the past three months is also included. This update highlights critical milestones, construction sequencing, project safety, and performance on jobs policy programs such as local hire, local/small and local contracting.

BACKGROUND / LEGISLATIVE HISTORY

Lease Disposition and Development Agreement and Other Initial Agreements

On October 23, 2012, pursuant to City Council Ordinance No. 13131 C.M.S., the City entered into a Lease Disposition and Development Agreement (the "LDDA") by and between the City of Oakland and Prologis California Capital Investment Group Oakland Global, LLC (the "Developer"). The LDDA is in effect and represents a contractual public/private partnership with responsibilities and obligations for both the City and Developer. The primary obligation of the City under the LDDA is to remediate existing environmental and geotechnical soils conditions and construct public infrastructure improvements to support investment by Developers in accordance with the approved Master Plan, compliance with the California Environmental

Item: _____
CED Committee
September 29, 2015

Quality Act ("CEQA") and all jurisdictional regulatory permits and approvals during construction and operations. Other City obligations included a Cooperation Agreement with applicable community stakeholders and other third parties. In addition a Project Labor Agreement ("PLA") was executed with the building trades in support of redevelopment of the Project and conformance with new City policy goals for local hiring during construction. The Cooperation Agreement was executed on December 20, 2012 and the PLA on March 29, 2013. Implementation of the City's obligations under the LDDA enables the City to leverage significant investment by Developers to construct and operate trade, logistics, ancillary maritime services and recycling facilities. In-turn, these projects will promote cleaner modes of transportation, efficient goods movement, congestion relief on countywide freight corridors, reduction of truck trips through the West Oakland Community, and creation of new sustainable jobs – all of which are contingent on the full build out of approximately 140 acres of the Gateway Development Areas. Similarly, investment by Developers enables the City to meet its State of California Transportation Corridor Improvement Fund ("TCIF") grant match obligation (\$176.3M City/ \$65.7M Port) by June 2020. The TCIF grant is the primary source of funding for the majority of the Public Improvements currently under construction by both the City and Port at the OAB.

Development Agreement

On July 16, 2013, through formal adoption of enacting Ordinance No. 13183 C.M.S. by the City Council, the City subsequently entered into a Development Agreement ("DA") with Developer as permitted by California Government Code Section 65864. The stated purpose of the DA is to:

- 1) Vest the land use policies established (as amended prior to the Adoption Date) for the: General Plan, the OAB Redevelopment Plan, Reuse Plan, and other Existing City Regulations;
- 2) Vest its rights and City's obligations regarding current and future approvals necessary for the Project;
- 3) Allocate responsibility for the cost and implementation of the Standard Conditions of Approval and Mitigation Monitoring and Reporting Program ("SCA/MMRP"); and
- 4) Memorialize certain other agreements made between City and Developers with respect to the Project.

City and Developers acknowledge that development and construction of the Project is a large-scale undertaking involving major investments by both the City and Developers, with development occurring in phases over a period of years.

The DA also provides certainty that the Project can be developed and used in accordance with, and respect to policies set forth in the above referenced documents to the benefit of both the City and Developers with respect to fixing certain cost and conditions of implementation over the operative time period and provides clarity over each party's rights and obligations. The DA encourages public and private investments and allowed the City to insist on concessions and public benefits from the Developer beyond which are normally allowed under state law and defines the uses for each of the development Gateway Areas.

While the DA vests certain rights with the parties and defines the rules and regulations as those in existence at the time of execution of the DA, the document does not guarantee that either the City or Developer will be able to complete their respective project commitments. To complete these commitments, both the City as a development partner for the Public Improvements and Developers for each Development Gateway must obtain the necessary administrative permits and pay any associated federal, state, and city fees to construct and operate. The City's long term maintenance, operations and replacement reserves for the public infrastructure

improvements constructed will be funded through a Community Facilities District to be funded annually by each of the Developer entities.

Property Management Agreement

At the same time the City entered into the LDDA, the City engaged CCIG as the City's Agent for interim property management and construction management for the design and construction of the City's Public Improvement obligations. This arrangement was memorialized through the Property Management Agreement, which was authorized by Ordinance No. 13131 C.M.S.

On October 16, 2013, City's Agent, entered into a Design Build Contract with Turner/Goodfellow Top Grade/Flatiron Joint Venture (the "Design Build Contractor") for the construction of the City's Public Improvements which include: Installation of air quality monitoring stations; construction of interim truck parking facilities; abatement and deconstruction or demolition of existing above and below grade structures; relocation or protection of existing infrastructure serving Caltrans, East Bay Municipal Utilities District, the Port of Oakland, and Treasure Island; and, the construction of new underground utilities, public streets and landscaping, and lighting; soil import surcharging and building pad development, material handling, environmental and geotechnical soils remediation to address soils stability concerns related to both liquefaction and settlement.

The Design Build Contract construction contract was executed on October 21, 2013 with an original contract completion timeframe of January 2018. The current revised contractual completion date as a result of the Mid Project Budget Revision approved by the City Council in December 2014 is September 2017. The required TCIF grant agreement outside completion deadline for the City Public Improvements is April 16, 2019. The outside completion deadline for the City to meet both the City and Port's State TCIF public/private match requirement of \$242 million dollars is June 30, 2020.

ANALYSIS AND POLICY ALTERNATIVES

Advancement of Project Schedule & Sequence

As of August 31, 2015, implementation of the City's Project Improvements is approximately 50 percent complete. Completion the Public Improvements will deliver common area public infrastructure and site preparation improvements that will support vertical development for each of the Gateway Development Areas. The City currently has three developers in place under an LDDA with CCIG and Prologis, and Oakland Maritime Support Services (OMSS). Additionally, the City has also entered into Exclusive Negotiation Agreements (ENAs) with both California Waste Solutions (CWS) and CASS Inc. (CASS). Staff has delivered draft Development and Disposition Agreements (DDAs) to both CWS and CASS, and awaiting is comments and proceeding to next steps.

As part of the five actions that Council approved in December 2014, the purpose of which was to bring into alignment the City's obligations under the LDDA with the TCIF grant completion requirements, (the "Mid-Project Budget Revision"), the City and Developers have cooperated in re-sequencing the Public Improvements. The purpose of this effort is to accelerate delivery of

all City portions of the Army Base, except Central Gateway, which has additional environmental and geotechnical work requirements. The actions approved by Council allow segmentation of the Central Gateway, originally to be developed by both CCIG and Prologis jointly, into MH-1 for CCIG and the New Central Gateway (the "NCGW") for Prologis. This action was necessary so that CCIG could provide a 14.63-acre portion of the former Central Gateway, now MH-1 to Caltrans for an interim lease to free up the West Gateway. Caltrans is currently in the process of relocating its operations related to the deconstruction of the Bay Bridge from the West Gateway to the Central Gateway (MH-1) property. This move will allow CCIG to proceed with an early take-down of the West Gateway Lease. This arrangement is integral to the re-sequencing of site improvements away from the Central Gateway to enable an earlier delivery of the East and North Gateway areas and the Ancillary Maritime Services (AMS) site than originally scheduled. Again, these revisions were undertaken in order to meet the TCIF match within the established deadlines.

North Gateway Site

The North Gateway is comprised of two potential development parcels, which include one for CWS and one for CASS, Inc. The CWS development parcel is currently encumbered by an interim relocation of the OMSS truck parking facility and laydown area for construction and deconstruction purposes, including a staging and storage area for the recycling of timber and other materials from the demolished 800 series warehouses. The CWS development pad/area is encumbered by an interim Department of Toxic Substance Control (DTSC) required soil dewatering facility and laydown area for construction and deconstruction purposes. As shown in **Table 1**, delivery of the North Gateway sites has advanced from May 2017 to July 2016 or sooner if possible.

Construction Jobs Policy

Jobs are considered one of the most important community benefits that result from redevelopment of the Army Base. After significant community input, the City instituted a Construction Jobs Policy as a means of achieving the benefit. The Construction Jobs Policy contains Council-directed policies concerning the local hire process and percentage requirements for the Project, implemented by contractor and trade. The Developer has negotiated a separate Construction Jobs Policy for its vertical development. Implementation of the City's Construction Jobs Policy is in effect and both CCIG and the City's Contract Compliance Division have been working diligently to meet hiring goals and resolve issues. This section of the report provides an overview of the Project's current local hire and local contracting percentages from October 21, 2013 through August 1, 2015.

Local Hire

The Construction Jobs Policy local hire percentage requirements are for each construction trade a contractor performs on the Army Base Public Improvements construction work: A) at least 50 percent of the Project work hours will be performed by Oakland residents; B) at least 20 percent of the Project work hours will be performed by apprentices; and; C) of the 20 percent of work hours performed by apprentices, 25 percent of the apprentice hours will be performed by disadvantaged workers who are Oakland residents. **Table 2** provides an overview of the Project's local hire percentage as of August 1, 2015. In addition, **Attachment A** provides the

local hire percentages by contractor and by trade. Contractors shall demonstrate compliance with the Construction Jobs Policy by either following the hiring process or satisfying the percentage requirements.

Please note the City Contract Compliance includes Disadvantaged Workers as a category, based on zip codes within a targeted employment area. Staff has reviewed the Army Base Design-Build Contractor's data, which identifies Disadvantaged Workers by street address and zip code, to generate the percentages as listed in **Table 2**.

Table 1 below provides a comparison of the original Design Build Contract Guaranteed Maximum Price (GMP) completion/delivery dates as originally provided for in Exhibit E to the Standard Form of Agreement between Owner and Design-Builder and the completion/delivery dates resulting from implementation of the Mid Project Budget Revision. As previously noted, each of the interim milestones shown in **Table 1** below is inclusive of all the related infrastructure improvements for each milestone component.

TABLE 1 – UPDATED SCHEDULE AND MILESTONE / PHASES		
INTERIM MILESTONE	ORIGINAL GMP CONTRACTUAL COMPLETION DATES ¹	MID PROJECT BUDGET REVISION ² COMPLETION DATE
1. Maritime Street	December 31, 2017	September 2017
2. West Burma Road	January 30, 2018	April 2016
3. Wake Avenue	October 31, 2016	January 2016
4. East Burma Road	May 30, 2015	June 2015
5. Rail Between Wake Avenue and Grand Avenue	May 31, 2015 (assumes resolution of the BNSF Easement)	July 2015
6. Completion of Public Improvements	January 30, 2018	September 2017
7. Central Gateway	October 2016	Deferred ³
8. East Gateway CE-1	October 2016	July 2016
9. East Gateway CE-2	October 2016	TBD
10. North Gateway	May 2017	July 2016
11. West Gateway	January 2018	June 2015
12. Ancillary Maritime Site	May 2017	July 2016

¹ GMP Interim Completion Dates 09/19/2013

² Mid Project Budget Revision Re-sequenced Dates 12/3/14

³ Central Gateway deferred under Mid Project Budget Revision as a result of extra-ordinary environmental and geotechnical remediation costs resolution pending additional grant funding

Ancillary Maritime Support Site

The City and OMSS entered into a LDDA on July 30, 2014 for the AMS Site. The AMS Site is temporarily encumbered by an interim materials handling and crushing facility that is needed until all roadway components are completed, an interim truck parking lot as well as an interim Caltrans parking lot which is being used as a place to park by bicyclist and pedestrians coming to visit the new eastern span of the Bay Bridge. As shown in **Table 1** above delivery of the AMS site has advanced from May 2017 to July 2016 or sooner if possible.

TABLE 2 – HIRING AND REFERRALS (PERCENT OF CONSTRUCTION HOURS)

City of Oakland Policy Goals	Project		
	Goals	As of August 10, 2015	Current Delta
Residents	50%	50.37%	.37%
Apprentices	20%	22.58%	2.58%
Disadvantaged Workers*	25%	54.95%	29.95%

* Pursuant to the Construction Jobs Policy, Disadvantaged Workers on the Army Base Public Improvement Project are recorded and reported as a subset of the Apprentice hours. The policy requires 20 percent of the hours worked on the project to be worked by apprentices, with 25 percent of the apprentice hours being worked by Disadvantaged Workers.

Local / Small Local Contracting

The Design-Build Contract is subject to City Council Ordinance 13101 C.M.S. regarding Local/ Small Local Business Enterprise ("L/SLBE") established a requirement for combined total of 50 percent Oakland businesses L/SLBE, including a 25 percent local business requirement and 25 percent small local business requirement. Since this is a design-build contract, the primary compliance numbers will be reported as total contract amount and the construction and professional services as subsets of those figures.

Table 3 below provides a summary of the Project's current professional services and construction contracting percentages as of August 1, 2015.

TABLE 3 – PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTING LOCAL /SMALL LOCAL BUSINESS ENTERPRISE (CONTRACTING)

City Ordinance No. 13101 Policy Goals	Project		
	Total Contracting Goal	Total Contracting	Current Delta
Combined L/SLBE	50%	83.95%	33.95%
Local Business Enterprise (LBE)	25%	53.09%	28.09%
Small Local Business Enterprise (SLBE)**	25%	22.91%	-2.09%
Very Small Local Business Enterprise (VSLBE)*	-	5.35%	-
Local Business Enterprise of Locally Produced Goods (LBE-LPG)*	-	2.60%	-
Local Trucking (Currently under review)	50%	-	-

* This is the double counted participation and included in the Small Local Business Enterprise (SLBE) participation percentage

** Reduction due to deduction of trucking hours.

The status provided represents a snapshot in time. The project percentages highlighted in the Tables above capture design-build professional services contracts and construction contracts currently in place. The majority of the construction contracting work has been through first tier contractors who are by and large Local Business Enterprises (LBE) able to carry the requisite

insurance and past experience with previous work of a similar nature. The City's Construction Manager and the Design-Build Contractor anticipate an increase in SLBE participation as the Project progresses and expect two or more small businesses to grow as a result of this opportunity. As in past practice, the small local designation stands through the life of the project. Additional contractors will be engaged as construction advances. A breakout of LBE/SLBE participation for Master Plan, Bridging, Design-Build Professional Services, and Design-Build Construction is included as **Attachment B**.

Site Safety

Site safety is a priority for any major construction project, especially a project of the size and scope of the Army Base Public Improvement Project. The information in **Table 4** below is categorized as Current Period (August 19, 2015 to August 26, 2015) and Project to Date (October 25, 2013 to August 26, 2015). If a worker were to suffer an injury and was required to stay away from work for a period of time, this would be categorized as Days Away (DA). If a worker were reassigned during the injury period because the injury does not allow the worker to complete his/her normal work, but does allow for lighter, less strenuous work, this would be categorized as Restricted Time (RT).

TABLE 4 – SITE SAFETY		
	<u>Current Period</u>	<u>Project to Date</u>
Recordable Incidents	0	3
Days Away or Restricted Time	0	1
First Aid Cases	1	14
Workforce Orientations	18	1,201

To date, the project has been extremely safe, with only three recordable incidents during twenty-one months of heavy construction work.

FISCAL IMPACT

This is an informational report. There is no new fiscal impact.

PUBLIC OUTREACH / INTEREST

This item did not require any additional public outreach other than the required posting on the City's website.

COORDINATION

This action has been coordinated with the City Contract Compliance Office, City Attorney's Office and CCIG (City's Agent).

SUSTAINABLE OPPORTUNITIES

Economic: The development and private operation of the OAB site will lead to substantial revenue generation for the City. In addition, the private development has the potential to create thousands of construction and permanent jobs for Oakland residents and multi-million dollar contracting opportunities for local businesses.

The project will also generate millions of dollars in new tax revenue to the City's General Purpose Fund. Additionally, the relocation of CWS and CASS out of West Oakland would potentially open up large areas of West Oakland for more community acceptable and physically compatible uses. These uses include retail, research and development, and flex offices, which would generate additional tax revenue, and create career path jobs for Oakland residents.

Environmental: The Project will use, to the greatest extent possible, best management practices that not only reduce health and safety impacts to local residents, but also aim towards improving air quality, safe pedestrian and bike access, reducing water usage, and using alternative energy options to the extent they are commercially viable to reduce green-house gas emissions. The scope of Public Improvements also replaces 70-year old obsolete and failing infrastructure with modern code compliant infrastructure. Parallel efforts to relocate both CWS and CASS onto the former OAB onto the North Gateway Development Area adjacent to EBMUD and the creation of the long-term, 55-year truck parking and truck services facility will assist efforts to significantly reduce the current impact of truck traffic on West Oakland residents.

Social Equity: The development and operation of the Project are subject to Jobs Policies, which address the City's commitment to social equity by way of jobs for local residents, contracts for local businesses, and quality of life improvements for West Oakland residents. Implementation of the Project's Community Benefits package have led to the establishment of the West Oakland Job Resource Center as a place for residents to learn and prepare for careers in the building and construction trades, as well as a resource for Army Base contractors and other employers as it relates to the Construction Jobs Policy hiring process.

Completion of the Improvement Project will allow the City to meet BCDC's 15-acre truck parking requirement to reduce trucks trips through the West Oakland community. The requirement will be enhanced with OMSS as operator by also providing on-site trucking services. Completion of the Public Improvements will also allow for the relocation of CWS and CASS from West Oakland to the North Gateway area. Under the West Oakland Specific Plan, the existing CWS and CASS sites would be available for re-use purposes such as technology, clean and green tech manufacturing, specialty building trades, retail, and other similar types of uses within consolidated sites.

ACTION REQUESTED OF THE CITY COUNCIL

Staff requests the Community and Economic Development Committee of the City of Oakland accept **A Quarterly Informational Report on the Status of the Public Improvements Project at the Former Oakland Army Base.**

For questions regarding this report, please contact John Monetta, Project Manager I, at (510) 238-7125.

Respectfully submitted,



CLAUDIA CAPPIO
Assistant City Administrator
Office of the City Administrator

Reviewed by:
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Attachment A: Local Hire
Percentages by Contractor and by
Trade

Attachment B: Breakout of
LBE/SLBE Participation

Item: _____
CED Committee
September 29, 2015

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Requirement 1: 50% Craft by Craft to be worked by an Oakland Resident

Requirement 2: 20% Craft by Craft to be worked by an Apprentice (No Local Requirement)

Requirement 3: 25% of the 20% Apprentice Hours to be worked by an Oakland Disadvantaged Apprentice

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Advanced Pipeline Services							
LABORER AND RELATED CLASSIFICATIONS		360.50	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		360.50	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>ON CALL</u>					
Total New Hires		<u>3</u>					
Oakland New Hires		<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Advanced Pipeline Services- Sub to MCI							
LABORER AND RELATED CLASSIFICATIONS		395.50	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		395.50	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>1%</u>					
Total New Hires		<u>2</u>					
Oakland New Hires		<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
ALARCON BOHM CORP							
LABORER AND RELATED CLASSIFICATIONS		40,538.20	30,203.45	12,610.70	6,944.70	8,895.95	1,382.00
Percentage of Each Craft Total Hours			74.51%	31.11%	55.07%	21.94%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		2,471.45	2,094.45	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			84.75%	0.00%	0.00%	0.00%	
OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)		43.00	43.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			100.00%	0.00%	0.00%	0.00%	
Sub Total		43,052.65	32,340.90	12,610.70	6,944.70	8,895.95	1,382.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>57%</u>					
Total New Hires		<u>42</u>					
Oakland New Hires		<u>27</u>					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Alarcon Bohm Special Projects							
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	2,564.00	1,671.50	851.00	0.00	851.00	851.00
	Percentage of Each Craft Total Hours		65.19%	33.19%	0.00%	33.19%	
	Sub Total	2,564.00	1,671.50	851.00	0.00	851.00	851.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	95%					
	Total New Hires	4					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Aliquot Associates, Inc.							
	FIELD SURVEYOR	2,705.50	766.50	413.00	106.00	106.00	53.50
	Percentage of Each Craft Total Hours		28.33%	15.27%	25.67%	3.92%	
	Sub Total	2,705.50	766.50	413.00	106.00	106.00	53.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	69%					
	Total New Hires	15					
	Oakland New Hires	3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Bay Line Cutting & Coring, Inc							
	LABORER AND RELATED CLASSIFICATIONS	422.00	373.50	8.00	0.00	0.00	350.00
	Percentage of Each Craft Total Hours		88.51%	1.90%	0.00%	0.00%	
	Sub Total	422.00	373.50	8.00	0.00	0.00	350.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	0%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BAY LINE CUTTING & CORING, INC.							
	LABORER AND RELATED CLASSIFICATIONS	51.50	46.00	5.50	0.00	0.00	46.00
	Percentage of Each Craft Total Hours		89.32%	10.68%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BAY LINE CUTTING & CORING, INC.							
	Sub Total	51.50	46.00	5.50	0.00	0.00	46.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	1					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BELIVEAU ENGINEERING CONTRACTORS, INC.							
	CARPENTER AND RELATED TRADES	1,284.71	1,005.71	301.00	0.00	301.00	410.71
	Percentage of Each Craft Total Hours		78.28%	23.43%	0.00%	23.43%	
	LABORER AND RELATED CLASSIFICATIONS	1,020.30	476.50	520.80	0.00	396.50	0.00
	Percentage of Each Craft Total Hours		46.70%	51.04%	0.00%	38.86%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	48.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	2,353.01	1,482.21	821.80	0.00	697.50	410.71
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	50%					
	Total New Hires	7					
	Oakland New Hires	6					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Berlogar Stevens & Associates Inc							
	BUILDING / CONSTRUCTION INSPECTOR AND FIELD SOILS AND MATERIAL TESTER	8,557.00	0.00	8.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.09%	0.00%	0.00%	
	Sub Total	8,557.00	0.00	8.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	86%					
	Total New Hires	3					
	Oakland New Hires	0					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BIGGE CRANE AND RIGGING CO.							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		372.50	169.00	169.00	0.00	169.00	0.00
Percentage of Each Craft Total Hours			45.37%	45.37%	0.00%	45.37%	
Sub Total		372.50	169.00	169.00	0.00	169.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		ON CALL					
Total New Hires		3					
Oakland New Hires		1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BOHM ENVIRONMENTAL SOLUTIONS, INC.							
ASBESTOS REMOVAL WORKER (LABORER)		11,718.75	6,198.50	0.00	0.00	0.00	776.00
Percentage of Each Craft Total Hours			52.89%	0.00%	0.00%	0.00%	
Sub Total		11,718.75	6,198.50	0.00	0.00	0.00	776.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		0%					
Total New Hires		9					
Oakland New Hires		4					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CELL-CRETE							
CEMENT MASON		6.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
LABORER AND RELATED CLASSIFICATIONS		469.00	309.50	83.50	0.00	83.50	0.00
Percentage of Each Craft Total Hours			65.99%	17.80%	0.00%	17.80%	
Sub Total		475.00	309.50	83.50	0.00	83.50	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		0%					
Total New Hires		2					
Oakland New Hires		2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CELL-CRETE (Sub to Top Grade - Earthwork)							

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CELL-CRETE (Sub to Top Grade - Earthwork)							
LABORER AND RELATED CLASSIFICATIONS		548.00	145.50	171.50	0.00	42.00	0.00
Percentage of Each Craft Total Hours			26.55%	31.30%	0.00%	7.66%	
Sub Total		548.00	145.50	171.50	0.00	42.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>ON CALL</u>					
Total New Hires		2					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CELL-CRETE (Sub to Top Grade - Utility Abandonment)							
LABORER AND RELATED CLASSIFICATIONS		145.50	124.00	16.00	16.00	16.00	0.00
Percentage of Each Craft Total Hours			85.22%	11.00%	100.00%	11.00%	
Sub Total		145.50	124.00	16.00	16.00	16.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>ON CALL</u>					
Total New Hires		1					
Oakland New Hires		1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CHRISP COMPANY							
PARKING AND HIGHWAY IMPROVEMENT PAINTER (LABORER)		157.00	25.75	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			16.40%	0.00%	0.00%	0.00%	
Sub Total		157.00	25.75	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		1%					
Total New Hires		0					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CHRISP COMPANY (Sub to Top Grade)							

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CHRISP COMPANY (Sub to Top Grade)							
	PARKING AND HIGHWAY IMPROVEMENT PAINTER (LABORER)	67.00	13.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		19.40%	0.00%	0.00%	0.00%	
	Sub Total	67.00	13.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Clean Sweep Services							
	TEAMSTER	21.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	21.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	1					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
COLUMBIA ELECTRIC							
	ELECTRICIAN	879.00	106.00	7.00	7.00	7.00	0.00
	Percentage of Each Craft Total Hours		12.06%	0.80%	100.00%	0.80%	
	LABORER AND RELATED CLASSIFICATIONS	827.00	441.50	270.00	145.50	145.50	0.00
	Percentage of Each Craft Total Hours		53.39%	32.65%	53.89%	17.59%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	252.00	0.00	1.50	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.60%	0.00%	0.00%	
	Sub Total	1,958.00	547.50	278.50	152.50	152.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	0%					
	Total New Hires	10					
	Oakland New Hires	3					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
D - LINE CONSTRUCTORS							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		409.50	266.50	110.50	110.50	110.50	0.00
Percentage of Each Craft Total Hours			65.08%	26.98%	100.00%	26.98%	
Sub Total		409.50	266.50	110.50	110.50	110.50	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>100%</u>					
Total New Hires		<u>3</u>					
Oakland New Hires		<u>1</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
DAL Technology, Inc - Sub to Morrow Meadows							
ELECTRICIAN		181.00	146.00	80.00	29.00	80.00	27.00
Percentage of Each Craft Total Hours			80.66%	44.20%	36.25%	44.20%	
Sub Total		181.00	146.00	80.00	29.00	80.00	27.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>ON CALL</u>					
Total New Hires		<u>7</u>					
Oakland New Hires		<u>5</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
De Kay Demolition & Clearing							
LABORER AND RELATED CLASSIFICATIONS		640.00	392.50	158.00	158.00	158.00	0.00
Percentage of Each Craft Total Hours			61.33%	24.69%	100.00%	24.69%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		225.00	225.00	225.00	225.00	225.00	0.00
Percentage of Each Craft Total Hours			100.00%	100.00%	100.00%	100.00%	
OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)		491.50	98.50	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			20.04%	0.00%	0.00%	0.00%	
Sub Total		1,356.50	716.00	383.00	383.00	383.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>100%</u>					
Total New Hires		<u>0</u>					
Oakland New Hires		<u>0</u>					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
DEKAY DEMOLITION AND CLEARING , INC							
LABORER AND RELATED CLASSIFICATIONS		129.50	79.50	19.50	19.50	19.50	12.00
Percentage of Each Craft Total Hours			61.39%	15.06%	100.00%	15.06%	
LANDSCAPE MAINTENANCE LABORER		163.00	94.50	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			57.98%	0.00%	0.00%	0.00%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		41.00	41.00	41.00	41.00	41.00	0.00
Percentage of Each Craft Total Hours			100.00%	100.00%	100.00%	100.00%	
OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)		338.00	16.00	16.00	16.00	16.00	0.00
Percentage of Each Craft Total Hours			4.73%	4.73%	100.00%	4.73%	
Sub Total		671.50	231.00	76.50	76.50	76.50	12.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		85%					
Total New Hires		1					
Oakland New Hires		1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Diana's Trucking							
DRIVER (ON/OFF-HAULING TO/FROM CONSTRUCTION SITE)		146.30	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		146.30	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		ON CALL					
Total New Hires		1					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services							
LABORER AND RELATED CLASSIFICATIONS		1,361.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
TEAMSTER		1,855.95	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services							
	Sub Total	3,216.95	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	<u>9</u>					
	Oakland New Hires	<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services - Sub to Mountain Cascade, INC							
	LABORER AND RELATED CLASSIFICATIONS	80.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	TEAMSTER	115.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	195.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>1%</u>					
	Total New Hires	<u>0</u>					
	Oakland New Hires	<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
D-Line Constructors							
	ASBESTOS REMOVAL WORKER (LABORER)	52.50	52.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	LABORER AND RELATED CLASSIFICATIONS	9,589.00	7,841.00	1,610.50	1,485.00	1,610.50	0.00
	Percentage of Each Craft Total Hours		81.77%	16.80%	92.21%	16.80%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	8,046.00	4,580.50	1,939.50	1,939.50	1,939.50	0.00
	Percentage of Each Craft Total Hours		56.93%	24.11%	100.00%	24.11%	
	Sub Total	17,687.50	12,474.00	3,550.00	3,424.50	3,550.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>52%</u>					
	Total New Hires	<u>26</u>					
	Oakland New Hires	<u>18</u>					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
EVANS BROTHERS, INC.							
LABORER AND RELATED CLASSIFICATIONS		942.00	392.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			41.61%	0.00%	0.00%	0.00%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		1,422.50	353.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			24.82%	0.00%	0.00%	0.00%	
Sub Total		2,364.50	745.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>ON CALL</u>					
Total New Hires		<u>3</u>					
Oakland New Hires		<u>1</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FARWEST SAFETY, INC							
TRAFFIC CONTROL/LANE CLOSURE (LABORER)		60.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		60.00	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>ON CALL</u>					
Total New Hires		<u>0</u>					
Oakland New Hires		<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Fine Line Sawing & Drilling							
LABORER AND RELATED CLASSIFICATIONS		36.25	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		36.25	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>0%</u>					
Total New Hires		<u>0</u>					
Oakland New Hires		<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Flatiron West, Inc.							

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Flatiron West, Inc.							
	CARPENTER AND RELATED TRADES	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	LABORER AND RELATED CLASSIFICATIONS	2,442.50	1,345.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		55.09%	0.00%	0.00%	0.00%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	2,041.50	576.00	138.00	130.00	130.00	0.00
	Percentage of Each Craft Total Hours		28.21%	6.76%	94.20%	6.37%	
	OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)	106.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	PILE DRIVER (CARPENTER)	1,314.00	378.50	728.00	0.00	378.50	0.00
	Percentage of Each Craft Total Hours		28.81%	55.40%	0.00%	28.81%	
	Sub Total	5,909.00	2,300.00	866.00	130.00	508.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	8					
	Oakland New Hires	3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FOCON, INC.							
	LABORER AND RELATED CLASSIFICATIONS	1,296.00	1,248.00	48.00	0.00	0.00	465.00
	Percentage of Each Craft Total Hours		96.30%	3.70%	0.00%	0.00%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	669.00	669.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Sub Total	1,965.00	1,917.00	48.00	0.00	0.00	465.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	46%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FONSECA MCELROY GRINDING CO, INC							
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	32.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FONSECA MCELROY GRINDING CO, INC							
	Sub Total	32.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
GALLAGHER & BURK, INC.							
	LABORER AND RELATED CLASSIFICATIONS	2,489.00	1,537.50	683.50	522.00	675.50	534.50
	Percentage of Each Craft Total Hours		61.77%	27.46%	76.37%	27.14%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	4,855.00	1,742.00	972.00	114.50	835.00	41.50
	Percentage of Each Craft Total Hours		35.88%	20.02%	11.78%	17.20%	
	Sub Total	7,344.00	3,279.50	1,655.50	636.50	1,510.50	576.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>14.5%</u>					
	Total New Hires	<u>12</u>					
	Oakland New Hires	<u>3</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Gerco Contractors, Inc.							
	LABORER AND RELATED CLASSIFICATIONS	16.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	8.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	24.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	<u>1</u>					
	Oakland New Hires	<u>0</u>					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Goodfellow Top Grade Construction - Earthwork (Oakland Army Base project only)							
LABORER AND RELATED CLASSIFICATIONS		4,940.00	3,541.00	1,500.00	897.00	1,478.00	542.50
Percentage of Each Craft Total Hours			71.68%	30.36%	59.80%	29.92%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		10,357.50	3,720.50	1,628.50	1,541.00	1,616.00	92.50
Percentage of Each Craft Total Hours			35.92%	15.72%	94.63%	15.60%	
TEAMSTER		104.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		15,401.50	7,261.50	3,128.50	2,438.00	3,094.00	635.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		71%					
Total New Hires		50					
Oakland New Hires		13					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Goodfellow Top Grade Construction- Roads (Oakland Army Base project)							
LABORER AND RELATED CLASSIFICATIONS		12,960.50	8,647.00	2,902.00	1,536.00	2,900.00	1,502.00
Percentage of Each Craft Total Hours			66.72%	22.39%	52.93%	22.38%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		16,047.00	6,300.00	3,114.50	2,827.50	2,968.00	583.50
Percentage of Each Craft Total Hours			39.26%	19.41%	90.79%	18.50%	
OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)		43.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
TEAMSTER		750.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		29,800.50	14,947.00	6,016.50	4,363.50	5,868.00	2,085.50
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		89%					
Total New Hires		12					
Oakland New Hires		2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
HB Wick Drains a Division of Hayward Baker, Inc							

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
HB Wick Drains a Division of Hayward Baker, Inc							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		14,670.00	3,275.00	8,676.50	2,453.00	2,453.00	0.00
Percentage of Each Craft Total Hours			22.32%	59.14%	28.27%	16.72%	
Sub Total		14,670.00	3,275.00	8,676.50	2,453.00	2,453.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		95%					
Total New Hires		27					
Oakland New Hires		2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
HOTLINE CONSTRUCTION, INC.							
ELECTRICAL UTILITY LINEMAN		5,107.00	0.00	404.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	7.91%	0.00%	0.00%	
Sub Total		5,107.00	0.00	404.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		65%					
Total New Hires		23					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
INDUSTRIAL RAILWAYS CO.							
LABORER AND RELATED CLASSIFICATIONS		763.00	467.00	112.00	0.00	112.00	54.00
Percentage of Each Craft Total Hours			61.21%	14.68%	0.00%	14.68%	
Sub Total		763.00	467.00	112.00	0.00	112.00	54.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		1%					
Total New Hires		2					
Oakland New Hires		2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
INNOVATIVE CONSTRUCTION SOLUTIONS-NORCAL							

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
INNOVATIVE CONSTRUCTION SOLUTIONS-NORCAL							
LABORER AND RELATED CLASSIFICATIONS		167.50	167.50	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			100.00%	0.00%	0.00%	0.00%	
OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)		118.00	118.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			100.00%	0.00%	0.00%	0.00%	
Sub Total		285.50	285.50	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>100%</u>					
Total New Hires		<u>1</u>					
Oakland New Hires		<u>1</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Lane Safety Company, Inc.							
TRAFFIC CONTROL/LANE CLOSURE (LABORER)		31.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		31.00	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>ON CALL</u>					
Total New Hires		<u>0</u>					
Oakland New Hires		<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Marshall Trucking							
DRIVER (ON/OFF-HAULING TO/FROM CONSTRUCTION SITE)		275.30	269.30	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			97.82%	0.00%	0.00%	0.00%	
Sub Total		275.30	269.30	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		<u>ON CALL</u>					
Total New Hires		<u>3</u>					
Oakland New Hires		<u>2</u>					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Marshall Trucking- Sub to Mountain Cascade, Inc.							
	DRIVER (ON/OFF-HAULING TO/FROM CONSTRUCTION SITE)	812.00	630.80	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		77.68%	0.00%	0.00%	0.00%	
	Sub Total	812.00	630.80	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	9					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
MISSION CITY REBAR INC							
	IRON WORKER	759.50	413.00	204.50	0.00	204.50	0.00
	Percentage of Each Craft Total Hours		54.38%	26.93%	0.00%	26.93%	
	Sub Total	759.50	413.00	204.50	0.00	204.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	50%					
	Total New Hires	3					
	Oakland New Hires	3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
MORROW MEADOWS							
	ELECTRICIAN	14,685.50	9,065.00	3,216.50	2,604.50	3,168.50	1,492.50
	Percentage of Each Craft Total Hours		61.73%	21.90%	80.97%	21.58%	
	Sub Total	14,685.50	9,065.00	3,216.50	2,604.50	3,168.50	1,492.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	66%					
	Total New Hires	16					
	Oakland New Hires	13					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Mountain Cascade, Inc							
	LABORER AND RELATED CLASSIFICATIONS	36,403.00	18,850.00	3,539.50	1,574.00	3,277.50	22.50
	Percentage of Each Craft Total Hours		51.78%	9.72%	44.47%	9.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Mountain Cascade, Inc							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		21,554.00	4,212.50	4,946.00	1,976.50	3,323.00	306.00
Percentage of Each Craft Total Hours			19.54%	22.95%	39.96%	15.42%	
Sub Total		57,957.00	23,062.50	8,485.50	3,550.50	6,600.50	328.50
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		67%					
Total New Hires		41					
Oakland New Hires		20					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
NCM Contracting Group LP							
ASBESTOS REMOVAL WORKER (LABORER)		4,048.00	2,974.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			73.47%	0.00%	0.00%	0.00%	
LABORER AND RELATED CLASSIFICATIONS		3,238.00	786.00	120.00	120.00	120.00	60.00
Percentage of Each Craft Total Hours			24.27%	3.71%	100.00%	3.71%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		160.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		7,446.00	3,760.00	120.00	120.00	120.00	60.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		100%					
Total New Hires		35					
Oakland New Hires		26					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
PLS SURVEYS, INC							
FIELD SURVEYOR		46.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		46.00	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		100%					
Total New Hires		0					
Oakland New Hires		0					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
RAY'S ELECTRIC							
	ELECTRICIAN	32.00	32.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	LABORER AND RELATED CLASSIFICATIONS	589.00	331.00	121.50	121.50	121.50	0.00
	Percentage of Each Craft Total Hours		56.20%	20.63%	100.00%	20.63%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	136.00	136.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Sub Total	757.00	499.00	121.50	121.50	121.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	66%					
	Total New Hires	1					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Selby's Soil Erosion Control Co. Inc							
	LABORER AND RELATED CLASSIFICATIONS	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TALUS CONSTRUCTION INC.							
	LABORER AND RELATED CLASSIFICATIONS	160.50	75.00	20.00	6.00	20.00	14.00
	Percentage of Each Craft Total Hours		46.73%	12.46%	30.00%	12.46%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	33.50	6.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		17.91%	0.00%	0.00%	0.00%	
	OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)	38.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TALUS CONSTRUCTION INC.							
	Sub Total	232.00	81.00	20.00	6.00	20.00	14.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>66%</u>					
	Total New Hires	<u>6</u>					
	Oakland New Hires	<u>5</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Talus Construction, Inc (Oakland Army Base-Morrow Meadows only)							
	LABORER AND RELATED CLASSIFICATIONS	6,875.50	3,206.00	1,197.50	781.50	1,180.50	597.50
	Percentage of Each Craft Total Hours		46.63%	17.42%	65.26%	17.17%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	2,297.00	1,562.50	575.00	40.00	575.00	0.00
	Percentage of Each Craft Total Hours		68.02%	25.03%	6.96%	25.03%	
	OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)	1,236.50	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	10,409.00	4,768.50	1,772.50	821.50	1,755.50	597.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>30%</u>					
	Total New Hires	<u>5</u>					
	Oakland New Hires	<u>4</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TAP MASTER, INC.							
	PLUMBER	33.75	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	33.75	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	<u>0</u>					
	Oakland New Hires	<u>0</u>					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TURNER CONSTRUCTION COMPANY							
	CARPENTER AND RELATED TRADES	296.00	264.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		89.19%	0.00%	0.00%	0.00%	
	LABORER AND RELATED CLASSIFICATIONS	6,539.50	3,356.00	3,205.50	3,205.50	3,205.50	0.00
	Percentage of Each Craft Total Hours		51.32%	49.02%	100.00%	49.02%	
	Sub Total	6,835.50	3,620.00	3,205.50	3,205.50	3,205.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	61%					
	Total New Hires	5					
	Oakland New Hires	3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Underwater Resources, Inc. (Flatiron Outfall)							
	PILE DRIVER (CARPENTER)	88.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	88.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	1					
	Oakland New Hires	0					

Total Hours	275,366.46	138,693.46	57,681.50	31,693.20	43,955.45	10,216.21
Percentage of Oakland Hours		50.37%	22.58%	54.95%	17.21%	3.71%

Total New Hires <u>416</u>
Total Oakland New Hires <u>180</u>

Non-Apprenticeable Hours are not included in the All Apprentice Hours calculation

Asbestos Hours	15,819.25
Teamster Hours	2,845.95
Driver Hours	1,233.60
Total	19,898.80

Berlogar Stevens Associates Inc hours are not included in all total calculations

BUILDING / CONSTRUCTION	8,557.00
INSPECTOR AND FIELD SOILS	
AND MATERIAL TESTER Hours	

ATTACHMENT B

**LOCAL AND SMALL LOCAL PARTICIPATION FOR THE MASTER PLAN,
BRIDGING AND HORIZONTAL INFRASTRUCTURE CONSTRUCTION
CONTRACTS FOR THE OAKLAND ARMY BASE**

California Capital Investment Group and Turner/Goodfellow-Top Grade/Flatiron

<u>PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTING LOCAL /SMALL LOCAL BUSIENESS ENTERPRISE (CONTRACTING)</u>			
City Ordinance No. 13101 Policy Goals	Project		
	Total Contracting Goal	Total Contracting	Current Delta
Combined L/SLBE	50%	83.95%	33.95%
Local Business Enterprise (LBE)	25%	53.09%	28.09%
<i>Small Local Business Enterprise (SLBE)</i>	25%	22.91%	-2.09%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	5.35%	-
<i>Local Business Enterprise of Locally Produced Goods (LBE-LPG)</i>	-	2.60%	-
<i>Local Trucking (Currently under review)</i>	50%		

California Capital Investment Group

<u>HORIZONTAL INFRASTRUCTURE CONSTRUCTION CONTRACTS</u>			
City Ordinance No. 13101 Policy Goals	Project		
	Total Contracting Goal	Total Contracting	Current Delta
Combined L/SLBE	50%	84.8%	34.8%
Local Business Enterprise (LBE)	25%	54.2%	29.2%
<i>Small Local Business Enterprise (SLBE)</i>	25%	28.1%	3.1%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	6.5%	-
<i>Local Business Enterprise of Locally Produced Goods (LBE-LPG)</i>	-	2.6%	-

California Capital Investment Group

<u>MASTER PLAN AND BRIDING PHASES</u>			
City Ordinance No. 13101 Policy Goals	Project		
	Total Contracting Goal	Total Contracting	Current Delta
Combined L/SLBE	50%	68.3%	18.3%
Local Business Enterprise (LBE)	25%	32.7%	7.7%
<i>Small Local Business Enterprise (SLBE)</i>	25%	35.6%	10.6%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	0.6%	-

*This is the double counted participation and included in the SLBE participation percentage