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AGENDA REPORT

TO: HONORABLE CITY COUNCIL

FROM: Henry L. Gardner

SUBJECT: Public Improvement Project Overview at the former Oakland Army Base
DATE: September 4, 2014

COUNCIL DISTRICT: 3

RECOMMENDATION

Staff recommends the City Council accept:

An Informational Report on the Status of the Public Improvement Project Overview at the former Oakland Army Base (Project)

EXECUTIVE SUMMARY

This quarterly informational report provides a general update on major construction activity for the Project with a focus on the overall project schedule, construction sequencing, and jobs policy performance inclusive of local hire, local/small local contracting, and project safety.

ANALYSIS

Background

In order to secure the allocation of Trade Corridor Improvement Fund (TCIF) funding necessary for the Project, the City needed to demonstrate shovel readiness with the ability to start construction prior to the end of December 2013. The design-build form of construction contract enabled the City through its Agent and Design-Build construction contractor to mobilize for construction of the Public Improvements by November 2013. The Project is now in the eleventh month of deconstruction, soils import, materials handling operations, construction of underground utilities, roadways and preliminary site preparation in support of private development.

The Project as originally sequenced has a phased contractual completion date extending through January 30, 2018 for the delivery of Public Improvements inclusive of original site delivery dates

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which trigger the takedown of long term ground leases or acquisitions by various developers for the commencement of vertical construction originally between the first and second quarter of 2017. This original delivery timeframe would allow the City to keep within the state grant requirement to provide a formal reporting on the Funded Segments prior to April 16, 2019 and Matched Segments prior to June 30, 2020. The Funded Segments are the Public Improvements funded from the TCIF grant. Matched Segments are the private investment for vertical development by the Recyclers and Trade and Logistics Facilities.

Major Impediments

Environmental and Geotechnical Remediation

Redevelopment of former military bases are similar in that existing infrastructure is obsolete and needs to be replaced with new code compliant infrastructure to support proposed development consistent with the approved Master Plan. Some of the major impediments that the Project has faced during construction to date relate directly to remediation of additional environmental conditions, as well as, the extent to which geotechnical risk factors related to settlement and liquefaction need to be remedied to satisfy proposed vertical development and ownership structure and risk profile. These impediments are solvable but require extensive re-negotiation in some cases but in all cases require additional coordination with multi-jurisdictional agencies and re-sequencing given fixed funding sources and time constraints.

Temporary & Permanent Easements

Completion of the construction work on the former Oakland Army Base site requires execution of temporary construction and access agreements with the Port. In some cases, these easements involve additional inter-agency coordination with Caltrans, EBMUD, PG&E and others. City Administration is working closely with the Port Executive team and Port staff to identify and complete the easements for the critical path work and to facilitate timely and efficient execution of the remaining temporary construction and access easements as well as the permanent easements associated with the City and Port's work.

BNSF Issue

The Memorandum of Agreement between the City and East Bay Municipal Utility District (EBMUD) requires the relocation of the an existing Burlington Northern Santa Fe Railroad (BNSF) easement by 20 feet to the south in order to enable the City to relocate existing Wake Avenue. The City staff, City's Agent and the Port have been working with BNSF representatives since October 2013 to accomplish this requirement, but thus far have been unable to do so.

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As background, EBMUD sued the City over the 2007 North Gateway Auto Mall CEQA document. To settle the litigation, the City and EBMUD executed an MOA. Many steps in the critical path of construction are contingent upon receipt of the relocated BNSF easement and relocation of the new Wake Ave. Currently, Wake Avenue bisects the proposed CWS development and it is the main entrance to EBMUD's main waste water treatment facility. The City cannot construct and open the new Wake Avenue until the BNSF easement has been relocated. Until that is accomplished, the City cannot provide CWS with its proposed development parcel. As noted above, City staff, Port staff, CCIG personnel and BNSF representatives have been working this issue for some time. In June, City staff advised BNSF that the issue had to be resolved by September. It is as yet unresolved.

The matter is additionally complicated by requests made by BNSF, wholly unrelated to the Wake Avenue easement, for design changes to the Port's rail yard project which is occurring on property owned by the Union Pacific Railroad Company (UP). The UP is solely responsible for the rail design on its property. The design has been shared with the Port. The Port is obligated to fund the design and corresponding construction as a pre-condition to operating the new rail yard. On September 11th, the Port Commission authorized a contract for UP to build the lead track on its property which will connect the new rail yard to UP's mainline. This contract is based on UP's final design, which did not include design changes requested by BNSF. While the Port and City will continue to seek a resolution that is feasible for all interests, this is a matter in which neither the Port nor the City ultimately control the outcome.

Staff notified BNSF in writing on September 12th of these outcomes and provided BNSF until September 19th to work cooperatively to relocate the easement area, or the City will take alternative steps. Staff will provide an oral update on the BNSF issue at the September 30th CED Committee meeting.

Advancement

Deconstruction of Large Warehouses

One of the Oakland Army Base Environmental Impact Report (EIR) mitigations was the requirement to deconstruct the large warehouse (800 series) buildings at the Army Base instead of demolishing the buildings. On the Oakland Army Base project, deconstruction of the 800 series buildings also included the implementation of a material salvage program, which supported the City's zero waste goals and allowed for material to be reclaimed, diverted from landfills, and reused in the construction industry. In November 2013 the Army Base Infrastructure Project began deconstruction of Building 805 (three bays), Building 806 (three bays), Building 807 (four bays), Building 808 (all five bays), and all of Buildings 812, 821, 822 and 823. Deconstruction of existing warehouses is nearly complete.

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In November 2013, the design-build contractor for the Oakland Army Base Public Infrastructure Project awarded the 800 series warehouse deconstruction work to NCM Contracting Group. Requirements of NCM's contract included, among other things, submission of a work plan to maximize salvage material and compliance with the OAB Construction Jobs Policy for Public Improvements.

In December 2013, the project construction manager (CCIG) informed the design-build contractor that NCM's deconstruction work plan would not meet the minimum recycle requirement and, based on weekly compliance monitoring reports and routine site visits, NCM was not adequately demonstrating compliance with the Construction Jobs Policy.

The construction manager required the design-build contractor to enforce a zero tolerance policy and demobilize the NCM crew until full compliance with Construction Jobs Policy and all other agreement requirements was demonstrated. In January 2014, the design-build contractor issued a stop work notice and terminated NCM at convenience in February 2014.

Based on analysis of bids received to complete the remaining scope of 800 series warehouse deconstruction, Alarcon Bohm Special Projects (ABSP), a City of Oakland certified Very Small Local Business Enterprise, was awarded a contract in February 2014. ABSP began deconstruction of Buildings 821, 822, 823 and 812, which was completed in March 2014. In April 2014, deconstruction began on building 808 (which consisted of five +/- 47,000SF Bays), Building 807 (three bays), Building 806 (two bays), and Building 805 (two bays).

Work performed under ABSP's deconstruction contract has exceeded the percentage requirements of the Construction Jobs Policy: 64.5% of project work hours have been performed by Oakland Residents (50% requirement), 31.6% by Apprentices (20% requirement), and 68.36% by Disadvantaged Workers (25% requirement). ABSP deconstruction work has increased local hire for the project through the employment of 31 Oakland residents who have completed 19,064.25 project work hours to date.

In addition, Table 1 below identifies material salvaged from the 800 series warehouse deconstruction. Salvaged material that can re-enter the market will generate additional project funds for the City's public infrastructure improvements.

TABLE 1 – DECONSTRUCTION PROJECT		
Salvaged/ Recycle/ C&D/ Waste	Tons	% Total
C&D (84% recyclables)	1,650.5	5.80%
Waste (16 % waste from C&D)	314.4	1.10%
Concrete/ asphalt estimate	25,000	87.78%
Metal	383.4	1.35%
Salvaged Lumber (total estimate of 800k BF @ 2753lbs/1000BF)	1,097.4	3.85%
Total Waste Diversion	28,445.7	98.77%
Lead Waste	35.0	0.13%

City Program for Soil and Mixed Materials

Perhaps the most important component of the Project with the greatest cost variables are due to the significant amount of soils fill material required to address issue of settlement and liquefaction in addition to bringing roadways and development parcels to finished grade is the soils import, management and handling program. There are portions of the former Oakland Army Base property that have experienced significant settlement (2 feet to 3 feet or more) since being filled in the early 1900s. To complicate matters sometimes the fill occurred over existing decaying improvements.

Addressing concerns around settlement and liquefaction in the Central Gateway gets even more complicated due to the Central Gateway being in the closest of the Gateway areas to the bay with greater geotechnical concerns regarding lateral movement. As a result of the major environmental and costs to remediate geotechnical concerns in the Central Gateway, the Project team is currently evaluating a major re-sequencing of the gateways to ensure the timely delivery of the City TCIF match requirement. Re-sequencing the Central Gateway will also help towards the possible advancement of the East, West and North Gateway development parcels.

Project Schedule & Sequence

The Design-Build Contract will deliver public infrastructure to support vertical development, including public infrastructure to the property line of each development area. We currently have three developers in place under a Lease Disposition and Development Agreement (California Capital & Investment Group, Oakland Maritime Support Services and Prologis). We currently have two developers in place under Exclusive Negotiation Agreements (CWS and CASS). Staff has delivered a draft Development and Disposition Agreement to CWS. Delivery of a Draft DDA with CASS is pending. The various required scopes of work have been phased based on a number of variables, constraints and opportunities which are directly tied to the Design-Build Contract Guaranteed Maximum Price.

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This report discusses two different sets of dates for the Project schedule and sequencing. Table 2 shows the interim completion dates for each of the interim milestones which are contained in Exhibit E to the Standard Form of Agreement between Owner and Design-Builder (the "Contractual Dates"). Each of the interim milestones shown in Table 2 below is inclusive of all the related infrastructure improvements for each milestone component.

<u>TABLE 2 – SCHEDULE AND MILESTONE / PHASES</u>	
<u>INTERIM MILESTONES</u>	<u>INTERIM COMPLETION DATES</u>
1. Completion of Maritime Street	December 31, 2017
2. Completion of West Burma Road	January 30, 2018
3. Completion of Wake Avenue	October 31, 2016
4. Completion of East Burma Road	May 30, 2015
5. Completion of Rail between Wake Avenue and Grand Avenue	May 31, 2015 (assumes the easement with Union Pacific (UP-1 is resolved))
6. Completion of North Gateway	October 31, 2016 (assumes the site is delivered to Design-Builder by March 1, 2016)

Table 3 below shows the currently proposed delivery dates (the "Goal Dates") for each of the five development areas: West Gateway, Ancillary Maritime Support (AMS) Site, East, North, and Central Gateways. These dates are based on the Design-Builder's best case sequencing which is based on completing all critical path for soil import, materials handling and surcharge activity as currently scheduled. It should be noted that all of these delivery dates are projected and subject to change based on the timely mitigation of unknown circumstances that may occur during construction primarily related to the mitigation of substandard soils conditions, weather and unknown environmental conditions that may be discovered during excavation.

<u>TABLE 3 – PROPOSED DEVELOPMENT AREA DELIVERY DATES</u>		
<u>Development Area</u>	<u>Proposed Lessee / Owner</u>	<u>Proposed Site Delivery Date</u>
West Gateway	CCIG	April 2016* (Sept 2015)
AMS Site	OMSS	July 2016
East Gateway	Prologis	July 2016
North Gateway	CWS/CASS	July 2016
Central Gateway	Prologis	October 2016/December 2017

As noted above, the second set of dates shown above in Table 3 are the contractor's estimated working schedule (Goal Dates) and the sequence by which the contractor has chosen to meet its contractual obligations. It should be noted that all of these delivery dates are projected and subject to change based on the achievement of critical path activity but contain some float for contingency.

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AMS Site

The City and OMSS entered into a lease disposition and development agreement (LDDA) on July 30, 2014. The AMS Site is temporarily encumbered by an interim truck parking lot, interim Caltrans parking lot for bicyclist and pedestrians coming to visit the new bridge, in addition to a materials handling and crushing facility that is needed until all roadway components are completed. The development team is currently analyzing the potential to deliver this site sooner than what is shown in Table 3 above. This effort is currently impacted by the BNSF issues raised earlier in this report.

North Gateway

The North Gateway is comprised of two potential development parcels which include one for California Waste Solutions (CWS) and one for CASS, Inc. The CWS development parcel are currently encumbered by the relocated OMSS truck parking facility and laydown area for construction and deconstruction purposes, including staging and storage for the deconstructed timber and materials from the 800 series warehouses. The CWS development pad/area is encumbered by a DTSC required soil dewatering facility and laydown area for construction and deconstruction purposes. The development team is also currently analyzing the potential to deliver this site sooner than what is shown in Table 3 above. This effort is currently impacted by the BNSF issues raised earlier in this report.

Construction Jobs Policy

Jobs are considered one of the most important community benefits that result from redevelopment of the former Oakland Army Base. After significant community input, the City instituted a Construction Jobs Policy as a means of achieving the benefit. The Construction Jobs Policy contains Council-directed policies concerning the local hire process and percentage requirements for the Project, implemented by contractor and trade. The Developer has negotiated a separate Construction Jobs Policy for its vertical development. Implementation of the City's Construction Jobs Policy is in effect and an on-going work in progress. This section of the report provides an overview of the Project's current local hire and local contracting percentages from October 21, 2013 through August 31, 2014.

Local Hire

The Construction Jobs Policy local hire percentage requirements are for each construction trade a contractor performs Army Base Public Improvements construction work: A) at least 50% of the Project work hours will be performed by Oakland residents, B) at least 20% of the Project works hours will be performed by apprentices, and C) of the 20% of works hours performed by apprentices, 25% of the apprentice hours will be performed by disadvantaged workers who are Oakland residents. Table 4 below provides an overview of the Project's local hire percentage as of August 31, 2014. In addition, **Attachment A** provides the local hire percentages by contractor and by trade and do not yet include deductions for waived hours. Those deductions will be incorporated at project close out. Contractors shall demonstrate compliance with the Construction Jobs Policy by either following the hiring process or satisfying the percentage requirements whereby final compliance will be determined at project end.

Table 4 shows the local hours through August 2014 (for details see **Attachment A**). Please note that City Contract Compliance includes Disadvantaged Workers as a category, based on zip codes within a targeted employment area. Staff has reviewed the Army Base Design-Build Contractor's data, which identifies Disadvantaged Workers by street address and zip code, to generate the percentages as listed in Table 4 below.

TABLE 4 – HIRING AND REFERRALS (PERCENT OF CONSTRUCTION HOURS)			
City of Oakland Policy Goals	Project		
	Goals	As of August 2014	Current Delta
Residents	50%	51%	1%
Apprentices	20%	23%	3%
<i>Disadvantaged Workers*</i>	25%	45%	20%

**Pursuant to the Contracting Policy, Disadvantaged Workers on the Army Base Public Infrastructure Project are recorded and reported as a subset of the Apprentice hours. The policy requires 20% of the hours worked on the project go to apprentices. As a result 25% of the Apprentice 20% of hours needs to be Disadvantaged Workers.*

Local / Small Local Contracting

The Design-Build Contract is subject to City Council Ordinance 13101 C.M.S. regarding Local/ Small Local Business Enterprise established a requirement for combined total of 50% Oakland businesses (local/small local business enterprise), including a 25% local business requirement and 25% small local business requirement. Because this is a design-build contract, the primary compliance numbers will be reported as total contract amount and the construction and professional services as subsets of those figures.

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Table 5 below provides a summary of the Project’s current professional services and construction contracting percentages as of August 2014. It should be noted that the subcontractor activity increased by two new subcontractors. As a result of this additional work, the combined L/SLBE percentages remained at 85%, the LBE participation dropped one percentage point but the SLBE participation increased by 3% and very small local business participation increased by 2%. Of the two firms, one was a certified local and the other was not. However both presented the required level of L/SLBE participation.

TABLE 5 – PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTING LOCAL /SMALL LOCAL BUSNIESS ENTERPRISE (CONTRACTING)

City Ordinance No. 13101 Policy Goals	Project		
	Total Contracting Goal	Total Contracting	Current Delta
Combined L/SLBE	50%	85%	35%
Local Business Enterprise (LBE)	25%	52%	27%
Small Local Business Enterprise (SLBE)	25%	33%	8%
Very Small Local Business Enterprise (SLBE)*	-	8%	-
Local Business Enterprise of Locally Produced Goods (LBE-LPG)*	-	3%	-
Local Trucking	50%	%	%

**This is the double counted participation and included in the SLBE participation percentage*

The status provided represents a snapshot in time. The project percentages above capture design-build professional services contracts and construction contracts currently in place. The majority of the construction contracting work has been through first tier contractors who are by in large LBE’s able to carry the requisite insurance and past experience with previous work of a similar nature. The City’s Construction Manager and the Design-Build Contractor anticipate an increase in SLBE participation as the Project progresses and expect two or more small businesses to grow as a result of this opportunity. As in past practice, the small local designation stands through the life of the project. Additional contractors will be engaged as construction advances. A breakout of LBE/SLBE participation for Master Plan, Bridging, Design-Build Professional Services and Design-Build Construction is included as **Attachment B**.

Site Safety

Site safety is a priority for any project, especially a project of the size and scope of the Army Base Public Infrastructure Project. The information in Table 6 is categorized as Current Period (August 15, 2014 to August 22, 2014) and Project to Date (October 25, 2013 to August 22, 2014). If a worker were to suffer an injury and was required to stay away from work for a period of time, this would be categorized as Days Away (DA). If a worker were reassigned during the injury period because the injury does not allow the worker to complete its normal work, but does allow for lighter, less strenuous work, this would be categorized as Restricted Time (RT).

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TABLE 6 – SITE SAFETY		
	<u>Current Period</u>	<u>Project to Date</u>
Recordable Incidents	0	2
Days Away or Restricted Time	0	1
First Aid Cases	0	2
Workforce Orientations	18	693

To date, the project has been extremely safe, with only 2 recordable incidents during ten months of heavy construction work.

PUBLIC OUTREACH/INTEREST

This item did not require any additional public outreach other than the required posting on the City's website.

COORDINATION

This action has been coordinated with City Contract Compliance Office, City Attorney's Office, the Port of Oakland, and California Capital & Investment Group (City's Agent). The Budget Office has also reviewed this report.

SUSTAINABLE OPPORTUNITIES

Economic: The development of the former Army Base has the potential to create thousands of construction and permanent jobs for Oakland residents and multi-million dollar contracting opportunities for local businesses. The project will generate millions of dollars in new tax revenue to the City's General Purpose Fund. The Army Base Public Infrastructure Project sets the stage for various Army Base developments including: implementation of the City's BCDC 15-acre truck parking and truck services facility and relocation of California Waste Solutions (CWS) and CASS, Inc (CASS) out of West Oakland which would open up large areas of West Oakland for higher uses, such as retail and research and development flex offices, which would generate tax revenue, and create career path jobs for Oakland residents.

Environmental: The project will use, to the greatest extent possible, best management practices that not only reduce health and safety impacts to local residents, but also aim towards improving air quality, safe pedestrian and bike access, reduced water usage, and use alternative energy options to the extent they are commercially viable to reduce green-house gas emissions. The Army Base Public Infrastructure Project replaces 70-year old obsolete and failing infrastructure

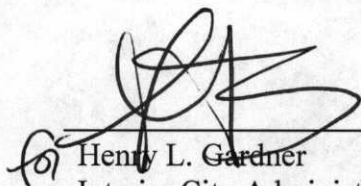
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with modern, standard infrastructure. Relocating CWS and CASS closer to Port would reduce the impact of truck traffic on West Oakland residents. And creation of the long-term, 55-year truck parking and truck services facility will keep certain amounts of Port truck traffic in the Port area and will reduce the impact of truck traffic on West Oakland residents.

Social Equity: The comprehensive package of Army Base Master Developer and Public Infrastructure Community Benefits addresses the City's commitment to social equity by way of jobs for local residents, contracts for local businesses, and quality of life improvements for West Oakland residents. Implementation of the Project's Community Benefits package have led to the establishment of the West Oakland Job Resource Center as a place for residents to learn and prepare for careers in the building and construction trades, as well as a resource for Army Base contractors and employers as it relates to the Construction Jobs Policy hiring process. Completion of the Infrastructure Project will also allow long-term implementation of the City's BCDC 15-acre truck parking and truck services facility and relocation of CWS and CASS out of West Oakland which would open up large areas of West Oakland for higher uses, such as retail and research and development flex offices.

For questions regarding this report, please contact John Monetta, Project Manager I, at (510) 238-7125.

Respectfully submitted,



Henry L. Gardner
Interim City Administrator

Attachment A: Local Hire Percentages by Contractor and by Trade

Attachment B: Breakout of LBE/SLBE Participation

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OAKLAND ARMY BASE WORK FORCE REPORT

Requirement 1: 50% Craft by Craft to be worked by an Oakland Resident

Requirement 2: 20% Craft by Craft to be worked by an Apprentice (No Local Requirement)

Requirement 3: 25% of the 20% Apprentice Hours to be worked by an Oakland Disadvantaged Apprentice

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Advanced Pipeline Services							
	Laborer and Related Classifications	360.50	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	360.50	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	3					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Advanced Pipeline Services- Sub to MCI							
	Laborer and Related Classifications	295.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	295.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	1					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
ALARCON BOHM CORP							
	Laborer and Related Classifications	26,053.50	16,801.25	8,221.75	2,221.25	5,363.75	897.50
	Percentage of Each Craft Total Hours		64.49%	31.56%	27.02%	20.59%	
	Operating Engineer (Heavy & Highway work)	738.00	738.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Sub Total	26,791.50	17,539.25	8,221.75	2,221.25	5,363.75	897.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	57%					
	Total New Hires	38					
	Oakland New Hires	20					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Alarcon Bohm Special Projects							
	Operating Engineer (Heavy & Highway work)	999.00	570.50	325.00	0.00	325.00	325.00
	Percentage of Each Craft Total Hours		57.11%	32.53%	0.00%	32.53%	

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Alarcon Bohm Special Projects							
	Sub Total	999.00	570.50	325.00	0.00	325.00	325.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Aliquot Associates, Inc.							
	FIELD SURVEYOR	904.50	325.50	206.50	60.50	106.00	53.50
	Percentage of Each Craft Total Hours		35.99%	22.83%	29.30%	11.72%	
	Sub Total	904.50	325.50	206.50	60.50	106.00	53.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	23.40%					
	Total New Hires	6					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BAY LINE CUTTING & CORING, INC.							
	Laborer and Related Classifications	4.50	0.00	0.00	0.00	0.00	4.50
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	4.50	0.00	0.00	0.00	0.00	4.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Berlogar Stevens & Associates Inc							
	BUILDING / CONSTRUCTION INSPECTOR AND FIELD SOILS AND MATERIAL TESTER	2,368.50	0.00	8.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.34%	0.00%	0.00%	
	Sub Total	2,368.50	0.00	8.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	22.10%					
	Total New Hires	2					
	Oakland New Hires	0					

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CHRISP COMPANY							
PARKING AND HIGHWAY IMPROVEMENT PAINTER (LABORER)		48.00	7.50	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			15.63%	0.00%	0.00%	0.00%	
Sub Total		48.00	7.50	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion							1%
Total New Hires							0
Oakland New Hires							0

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Clean Sweep Services							
TEAMSTER		21.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		21.00	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion							1%
Total New Hires							0
Oakland New Hires							0

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
D - LINE CONSTRUCTORS							
Operating Engineer (Heavy & Highway work)		409.50	266.50	110.50	0.00	110.50	0.00
Percentage of Each Craft Total Hours			65.08%	26.98%	0.00%	26.98%	
Sub Total		409.50	266.50	110.50	0.00	110.50	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion							100%
Total New Hires							4
Oakland New Hires							2

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
De Kay Demolition & Clearing							
Laborer and Related Classifications		549.50	350.50	158.00	0.00	158.00	0.00
Percentage of Each Craft Total Hours			63.79%	28.75%	0.00%	28.75%	
Operating Engineer (Landscape Construction)		592.00	273.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			46.11%	0.00%	0.00%	0.00%	

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
De Kay Demolition & Clearing							
	Sub Total	1,141.50	623.50	158.00	0.00	158.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	100%					
	Total New Hires	5					
	Oakland New Hires	5					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
DEKAY DEMOLITION AND CLEARING, INC							
	Laborer and Related Classifications	542.00	409.00	220.00	220.00	220.00	12.00
	Percentage of Each Craft Total Hours		75.46%	40.59%	100.00%	40.59%	
	LANDSCAPE MAINTENANCE LABORER	171.00	102.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		59.94%	0.00%	0.00%	0.00%	
	Operating Engineer (Heavy & Highway work)	234.00	234.00	234.00	234.00	234.00	0.00
	Percentage of Each Craft Total Hours		100.00%	100.00%	100.00%	100.00%	
	Operating Engineer (Landscape Construction)	569.00	58.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		10.19%	0.00%	0.00%	0.00%	
	Sub Total	1,516.00	803.50	454.00	454.00	454.00	12.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	66%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services							
	Laborer and Related Classifications	1,013.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	TEAMSTER	1,194.75	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	2,207.75	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	3					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services - Sub to Mountain Cascade, INC							

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services - Sub to Mountain Cascade, INC							
	Laborer and Related Classifications	80.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	TEAMSTER	115.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	195.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
D-Line Constructors							
	Laborer and Related Classifications	960.00	735.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		76.61%	0.00%	0.00%	0.00%	
	Operating Engineer (Heavy & Highway work)	1,273.00	913.50	148.00	148.00	148.00	0.00
	Percentage of Each Craft Total Hours		71.76%	11.63%	100.00%	11.63%	
	Sub Total	2,233.00	1,649.00	148.00	148.00	148.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	1					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Flatiron West, Inc.							
	Carpenter and Related Trades	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Laborer and Related Classifications	2,378.50	1,281.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		53.88%	0.00%	0.00%	0.00%	
	Operating Engineer (Heavy & Highway work)	2,037.00	576.00	138.00	130.00	130.00	0.00
	Percentage of Each Craft Total Hours		28.28%	6.77%	94.20%	6.38%	
	Operating Engineer (Landscape Construction)	106.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	4,526.50	1,857.50	138.00	130.00	130.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	5					
	Oakland New Hires	2					

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FOCON, INC.							
	Laborer and Related Classifications	1,180.00	1,132.00	48.00	0.00	0.00	445.00
	Percentage of Each Craft Total Hours		95.93%	4.07%	0.00%	0.00%	
	Operating Engineer (Heavy & Highway work)	549.00	549.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Sub Total	1,729.00	1,681.00	48.00	0.00	0.00	445.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>48%</u>					
	Total New Hires	<u>0</u>					
	Oakland New Hires	<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FONSECA MCELROY GRINDING CO, INC							
	Operating Engineer (Heavy & Highway work)	32.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	32.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	<u>0</u>					
	Oakland New Hires	<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
GALLAGHER & BURK, INC.							
	Laborer and Related Classifications	626.50	508.00	275.00	0.00	266.00	195.00
	Percentage of Each Craft Total Hours		81.09%	43.89%	0.00%	42.46%	
	Operating Engineer (Heavy & Highway work)	1,526.00	733.50	404.00	0.00	363.50	25.50
	Percentage of Each Craft Total Hours		48.07%	26.47%	0.00%	23.82%	
	Sub Total	2,152.50	1,241.50	679.00	0.00	629.50	220.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>64%</u>					
	Total New Hires	<u>1</u>					
	Oakland New Hires	<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Goodfellow Top Grade Construction - Earthwork (Oakland Army Base project only)							
	Laborer and Related Classifications	1,911.00	1,381.50	382.00	251.00	360.00	284.00
	Percentage of Each Craft Total Hours		72.29%	19.99%	65.71%	18.84%	

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Goodfellow Top Grade Construction - Earthwork (Oakland Army Base project only)							
Operating Engineer (Heavy & Highway work)		2,053.50	707.50	262.50	262.50	262.50	60.50
Percentage of Each Craft Total Hours			34.45%	12.78%	100.00%	12.78%	
	TEAMSTER	83.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		4,047.50	2,089.00	644.50	513.50	622.50	344.50
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion			<u>17.10%</u>				
Total New Hires			<u>15</u>				
Oakland New Hires			<u>7</u>				

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Goodfellow Top Grade Construction- Roads (Oakland Army Base project)							
Laborer and Related Classifications		9,848.00	8,249.50	1,159.00	1,003.00	1,157.00	769.50
Percentage of Each Craft Total Hours			83.77%	11.77%	86.54%	11.75%	
Operating Engineer (Heavy & Highway work)		9,814.00	4,772.00	1,908.00	1,771.00	1,771.00	672.50
Percentage of Each Craft Total Hours			48.62%	19.44%	92.82%	18.05%	
	TEAMSTER	308.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		19,970.00	13,021.50	3,067.00	2,774.00	2,928.00	1,442.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion			<u>48.50%</u>				
Total New Hires			<u>20</u>				
Oakland New Hires			<u>4</u>				

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
HB Wick Drains a Division of Hayward Baker, Inc							
Operating Engineer (Heavy & Highway work)		8,909.00	2,357.50	5,753.00	1,640.50	1,640.50	0.00
Percentage of Each Craft Total Hours			26.46%	64.58%	28.52%	18.41%	
Sub Total		8,909.00	2,357.50	5,753.00	1,640.50	1,640.50	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion			<u>35.10%</u>				
Total New Hires			<u>19</u>				
Oakland New Hires			<u>5</u>				

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
HOTLINE CONSTRUCTION, INC.							
	Electrical Utility Lineman	2,449.50	0.00	262.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	10.70%	0.00%	0.00%	
	Sub Total	2,449.50	0.00	262.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	50%					
	Total New Hires	6					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
INDUSTRIAL RAILWAYS CO.							
	Laborer and Related Classifications	699.00	435.00	112.00	0.00	112.00	54.00
	Percentage of Each Craft Total Hours		62.23%	16.02%	0.00%	16.02%	
	Sub Total	699.00	435.00	112.00	0.00	112.00	54.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	2					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
INNOVATIVE CONSTRUCTION SOLUTIONS-NORCAL							
	Laborer and Related Classifications	167.50	167.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Operating Engineer (Landscape Construction)	118.00	118.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Sub Total	285.50	285.50	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	52.30%					
	Total New Hires	2					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Marshall Trucking							
	DRIVER (ON/OFF-HAULING TO/FROM CONSTRUCTION SITE)	38.50	38.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Marshall Trucking							
	Sub Total	38.50	38.50	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	1					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Marshall Trucking- Sub to Mountain Cascade, Inc.							
	DRIVER (ON/OFF-HAULING TO/FROM CONSTRUCTION SITE)	387.60	196.10	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		50.59%	0.00%	0.00%	0.00%	
	Sub Total	387.60	196.10	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	5					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
MORROW MEADOWS							
	ELECTRICIAN	7,643.00	3,849.50	1,263.00	1,263.00	1,263.00	510.00
	Percentage of Each Craft Total Hours		50.37%	16.52%	100.00%	16.52%	
	Sub Total	7,643.00	3,849.50	1,263.00	1,263.00	1,263.00	510.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>32.50%</u>					
	Total New Hires	12					
	Oakland New Hires	11					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Mountain Cascade, Inc							
	Laborer and Related Classifications	4,112.00	2,146.00	467.00	0.00	205.00	0.00
	Percentage of Each Craft Total Hours		52.19%	11.36%	0.00%	4.99%	
	Operating Engineer (Heavy & Highway work)	3,193.50	90.50	327.50	0.00	46.50	0.00
	Percentage of Each Craft Total Hours		2.83%	10.26%	0.00%	1.46%	
	TEAMSTER	92.50	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Mountain Cascade, Inc							
	Sub Total	7,398.00	2,236.50	794.50	0.00	251.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	46%					
	Total New Hires	6					
	Oakland New Hires	3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
NCM Contracting Group LP							
	Asbestos Removal Worker (Laborer)	4,048.00	2,974.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		73.47%	0.00%	0.00%	0.00%	
	Laborer and Related Classifications	3,238.00	786.00	120.00	120.00	120.00	60.00
	Percentage of Each Craft Total Hours		24.27%	3.71%	100.00%	3.71%	
	Operating Engineer (Heavy & Highway work)	160.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	7,446.00	3,760.00	120.00	120.00	120.00	60.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	100%					
	Total New Hires	33					
	Oakland New Hires	26					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
PLS SURVEYS, INC							
	FIELD SURVEYOR	46.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	46.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	100%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
RAY'S ELECTRIC							
	ELECTRICIAN	32.00	32.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Laborer and Related Classifications	501.00	291.00	113.50	113.50	113.50	0.00
	Percentage of Each Craft Total Hours		58.08%	22.65%	100.00%	22.65%	
	Operating Engineer (Heavy & Highway work)	120.00	120.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
RAY'S ELECTRIC							
	Sub Total	653.00	443.00	113.50	113.50	113.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	50%					
	Total New Hires	1					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Selby's Soil Erosion Control Co. Inc							
	Laborer and Related Classifications	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TALUS CONSTRUCTION INC.							
	Laborer and Related Classifications	61.50	6.00	6.00	6.00	6.00	0.00
	Percentage of Each Craft Total Hours		9.76%	9.76%	100.00%	9.76%	
	Operating Engineer (Heavy & Highway work)	33.50	6.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		17.91%	0.00%	0.00%	0.00%	
	Operating Engineer (Landscape Construction)	14.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	109.00	12.00	6.00	6.00	6.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	19%					
	Total New Hires	3					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Talus Construction, Inc (Oakland Army Base-Morrow Meadows only)							
	Laborer and Related Classifications	1,624.50	465.50	441.50	229.50	424.50	0.00
	Percentage of Each Craft Total Hours		28.65%	27.18%	51.98%	26.13%	
	Operating Engineer (Heavy & Highway work)	488.50	242.00	40.00	40.00	40.00	0.00
	Percentage of Each Craft Total Hours		49.54%	8.19%	100.00%	8.19%	

OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Talus Construction, Inc (Oakland Army Base-Morrow Meadows only)							
	Operating Engineer (Landscape Construction)	386.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	2,499.00	707.50	481.50	269.50	464.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	19%					
	Total New Hires	4					
	Oakland New Hires	3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TAP MASTER, INC.							
	PLUMBER	33.75	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	33.75	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TURNER CONSTRUCTION COMPANY							
	Carpenter and Related Trades	264.00	264.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Laborer and Related Classifications	2,793.00	1,432.00	1,432.00	1,432.00	1,432.00	0.00
	Percentage of Each Craft Total Hours		51.27%	51.27%	100.00%	51.27%	
	Sub Total	3,057.00	1,696.00	1,432.00	1,432.00	1,432.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	21.30%					
	Total New Hires	2					
	Oakland New Hires	2					

OAKLAND ARMY BASE WORK FORCE REPORT

Total Hours	113,611.60	57,692.85	24,545.75	11,145.75	16,378.25	4,368.50
Percentage of Oakland Hours		50.78%	22.78%	45.41%	15.20%	3.85%

Total New Hires <u>200</u>
Total Oakland New Hires <u>102</u>

Non-Apprenticeable Hours

Asbestos Hours	4,048.00
Teamster Hours	1,814.25
Total	5,862.25

**LOCAL AND SMALL LOCAL PARTICIPATION FOR THE MASTER PLAN,
BRIDING AND HORIZONTAL INFRASTRUCTURE CONSTRUCTION
CONTRACTS FOR THE OAKLAND ARMY BASE**

California Capital Investment Group and Turner/Goodfellow-Top Grade/Flatiron

<u>PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTING LOCAL /SMALL LOCAL BUSINESS ENTERPRISE (CONTRACTING)</u>			
	Project		
	Total Contracting Goal	Total Contracting	Current Delta
City Ordinance No. 13101 Policy Goals			
Combined L/SLBE	50%	85%	35%
Local Business Enterprise (LBE)	25%	52%	27%
<i>Small Local Business Enterprise (SLBE)</i>	25%	33%	8%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	8%	-
<i>Local Business Enterprise of Locally Produced Goods (LBE-LPG)</i>	-	3%	-
<i>Local Trucking</i>	50%	100%	50%

California Capital Investment Group

<u>HORIZONTAL INFRASTRUCTURE CONSTRUCTION CONTRACTS</u>			
	Project		
	Total Contracting Goal	Total Contracting	Current Delta
City Ordinance No. 13101 Policy Goals			
Combined L/SLBE	50%	84.8%	34.8%
Local Business Enterprise (LBE)	25%	54.2%	29.2%
<i>Small Local Business Enterprise (SLBE)</i>	25%	28.1%	3.1%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	6.5%	-
<i>Local Business Enterprise of Locally Produced Goods (LBE-LPG)</i>	-	2.6%	-
<i>Local Trucking</i>	50%	100%	50%

California Capital Investment Group

<u>MASTER PLAN AND BRIDING PHASES</u>			
	Project		
	Total Contracting Goal	Total Contracting	Current Delta
City Ordinance No. 13101 Policy Goals			
Combined L/SLBE	50%	68.3%	18.3%
Local Business Enterprise (LBE)	25%	32.7%	7.7%
<i>Small Local Business Enterprise (SLBE)</i>	25%	35.6%	10.6%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	0.6%	-

**This is the double counted participation and included in the SLBE participation percentage*