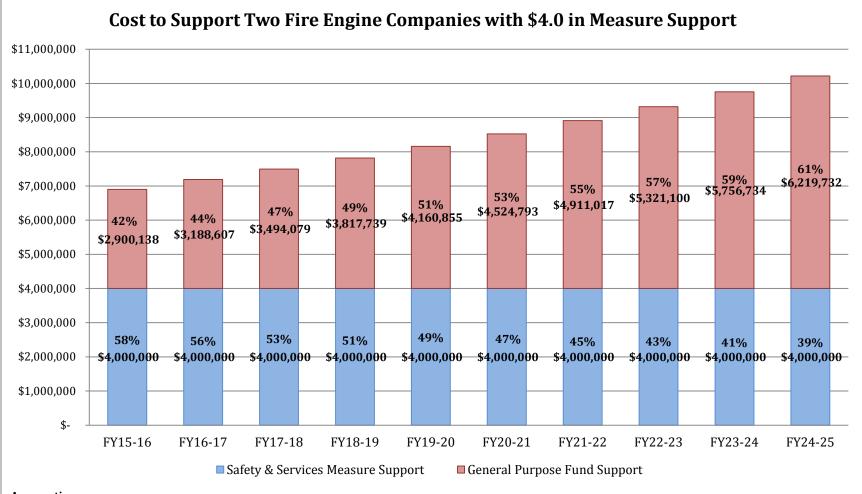
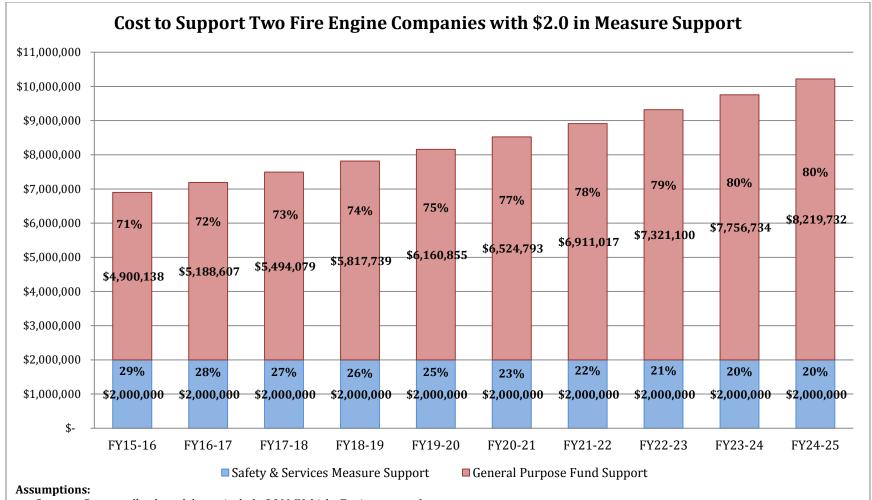


- Costs are for a Step 3 Police Officer Only, No other ranks are included
- Costs do not included O&M (Vehicle, Equipment, etc.)
- Costs do not include span of control impacts (need for high rank oversight per the NSA)
- Costs do not included required support of civilian personnel or overhead costs
- Costs assume an annual 2% Cost of Living Adjustment Consistent with the average three year outlook in the most recent Five-Year Forecast
- Costs assume an annual 7% Increase in Employer Pension Cost Consistent with the average three year outlook in the most recent Five-Year Forecast
- Costs assume an annual 8% Increase in Fringe Benefit Costs Consistent with the most recent Five-Year Forecast
- In light of the above assumptions these costs should NOT be used to estimate the additional cost of adding one Police Officer to OPD

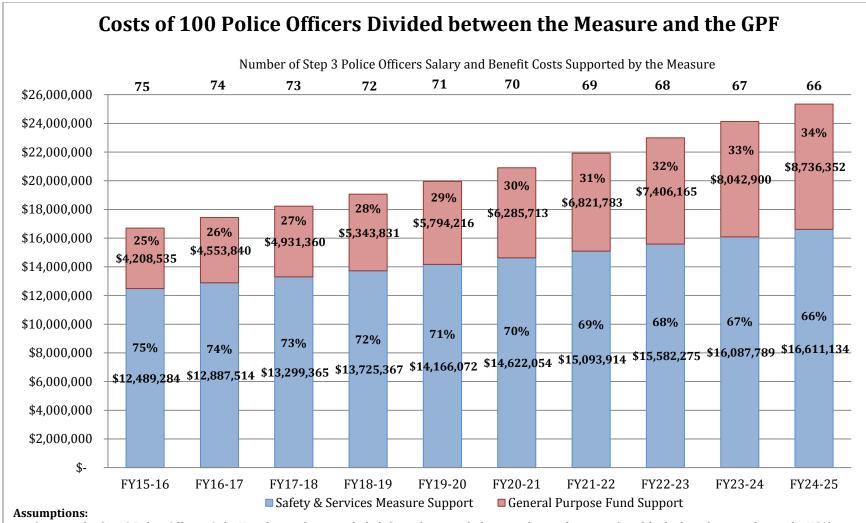


Assumptions:

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- Costs do not included required support of civilian personnel or overhead costs
- Costs assume an annual 2% Cost of Living Adjustment Consistent with the average three year outlook in the most recent Five-Year Forecast
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- Costs assume an annual 8% Increase in Fringe Benefit Costs Consistent with the most recent Five-Year Forecast
- Costs do not assume any increases or savings related to recent negotiations with the Local 55 IAAF.



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- Costs do not included required support of civilian personnel or overhead costs, Costs do not included O&M (Vehicle, Equipment, etc.)
- Costs assume an annual 2% Cost of Living Adjustment Consistent with the average three year outlook in the most recent Five-Year Forecast
- $Costs\ assume\ an\ annual\ 7\%\ Increase\ in\ Employer\ Pension\ Cost\ -\ Consistent\ with\ the\ average\ three\ year\ outlook\ in\ the\ most\ recent\ Five-Year\ Forecast$
- Costs assume an annual 8% Increase in Fringe Benefit Costs Consistent with the most recent Five-Year Forecast