

AGENDA REPORT

TO: DEANNA J. SANTANA CITY ADMINISTRATOR

FROM: Brooke A. Levin Interim Director, PWA

SUBJECT: City Facilities Boiler Replacement

DATE: January 28, 2014

City Administrator Date Deame Approval COUNCIL DISTRICT: City-Wide

RECOMMENDATION

Staff recommends that the City Council adopt a Resolution authorizing the City Administrator to (1) appropriate Eight Hundred One Thousand Seven Hundred Fifty Dollars (\$801,750) from the General Purpose Fund (1010) Capital Improvements Reserve to purchase, install and/or retrofit City boilers in the Police Administration Building (PAB), Main Library and Museum; (2) Accept incentives for boiler replacement and (3) increase the City Facilities Fund (4400) revenue and expense appropriation by the amount received from incentives.

<u>OUTCOME</u>

The resolution will authorize \$801,750 from the General Purpose Fund (1010) Capital Improvements Reserve, accept related incentives, and increase the City Facilities Fund (4400) revenue and expense appropriation by the amount received from incentives. It will also authorize the purchase, installation and/or retrofitting of City boilers using said proceeds in accordance with the City's Purchasing Ordinance, without returning to Council.

BACKGROUND/LEGISLATIVE HISTORY

The Bay Area Air Quality Management District's (BAAQMD) requires registration for all boilers with a British Thermal Unit (BTU) rating between 2 million (MM) and 10MM, and requires permits for all boilers with a BTU rating over 10MM. The PAB is the only City facility with boilers over 10MM BTUs. The Main Library and the Museum are the two operating facilities with boilers rated between 2MM and 10MM. Since these boilers are all 30-40 years old, they do not meet the current emissions standards, and are all out of compliance.

In January of 2013, the City was notified by BAAQMD that the PAB, Main Library, and Museum boilers were not in compliance with new regulations and was directed to comply with the new standard by January 1, 2014. The Public Works Agency (PWA) staff evaluated the

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condition of the boilers with assistance from KW Engineering, an Oakland-based Mechanical Engineering consultant.

The evaluation included testing for emissions and air quality standards, and a feasibility study to determine if retrofitting or replacement would be the appropriate action to bring the City boilers into compliance with BAAQMD regulations. The evaluation found that a burner retrofit was the best solution for the Museum, but not an option for the PAB and Main Library due to the age and poor condition of the units. The boilers at the PAB and Main Library will need to be replaced in order to comply with the new BAAQMD regulations. A co-benefit of the PAB and Main Library boiler replacement is improved energy efficiency of heating systems.

To date, a fine from BAAQMD has not been levied for the non-compliance status of the City facility boilers and no information on a potential amount has been provided. The City has contacted the BAAQMD to request that the January 2014 compliance deadline be extended.

ANALYSIS

The PAB, Main Library and Museum are currently out of compliance with the Bay Area Air Quality Management District's (BAAQMD) new regulations because the existing boilers do not meet the air emissions standards. Replacing the boilers in the PAB and Main Library, and retrofitting the boiler in the Museum will enable the City to comply with BAAQMD requirements and improve energy efficiency. The City is requesting energy efficiency improvement incentives (rehates) from the Pacific Gas and Electric Company and has proposed to accept and appropriate the incentives.

To comply with BAAQMD air emissions standards, the City must upgrade its boilers. The purpose of this report is to appropriate the funds so that staff may address the compliance issue.

The chart below shows the estimated cost for each City facility to meet the new regulatory requirements.

| Description | Scope | Compliance Deadline | Estimated Cost |
|--------------|-----------------|---------------------------------------|----------------|
| PAB | Replacement | January 1, 2013 | \$350,000 |
| Main Library | Replacement | January 1, 2014 | \$325,000 |
| Museum | Burner Retrofit | January 1, 2014 | \$200,000 |
| Total | | · · · · · · · · · · · · · · · · · · · | \$875,000 |

PUBLIC OUTREACH/INTEREST

This item did not require any additional public outreach other than the required posting on the City's website.

COORDINATION

Staff consulted with the City Administrator's Budget Office and the Office of the City Attorney in the preparation of this agenda report.

COST SUMMARY/IMPLICATIONS

The estimated cost for this project is \$875,000. The FY 2013-15 Adopted Budget (Attachment A, Last page, Item #1), identified the one time funding of \$801,750 in the General Purpose Fund (1010) Capital Improvements Reserve for deferred infrastructure projects. City Ordinance No. 13170, dated June 27, 2013 (Attachment B, page 2, section B3) states that monies in the Capital Improvements Reserve Fund may be appropriated by Council to fund major capital maintenance or repair costs to City-owned facilities. The boiler replacement and retrofit project meets the City Ordinance No. 13170 requirement.

The remaining \$73,250 will come from the existing minor capital improvement project (CIP) budget in the City Facilities Fund (4400). The City is also requesting energy efficiency improvement ineentives (rebates) from the Pacific Gas and Electric Company and will appropriate any incentives received to the City Facilities Fund (4400) boiler project.

The \$801,750 appropriation will be allocated to General Purpose Fund (1010), Building and Facilities Management & Maintenance Program (IN02), Support Services Building Maintenance Organization (92345), and Project (To Be Determined). The remaining \$73,250 will come from the existing minor CIP budget in the City Facilities Fund (4400).

The revenue and expense appropriation in the City Facilities Fund (4400) will increase by the amount received from incentives. Revenue will be deposited to City Facilities Fund (4400), Building and Facilities Management & Maintenance Program (IN02), Facilities Services Plant Operations Organization (30634), Other Revenue: Other Income Account (48727) and Project (0000000). The ingentive related expense appropriation will be allocated to City Facilities Fund (4400), Building and Facilities Management & Maintenance Program (IN02), Facilities Fund (4400), Building and Facilities Management & Maintenance Program (IN02), Facilities Services Plant Operations Organization (30634), Electrical and Plumbing Supplies Account (52511) and Project (0000000).

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SUSTAINABLE OPPORTUNITIES

Economic: Sound management of City facilities and buildings reduces the overall costs and increases available funding for direct services to citizens.

Environmental: The new and retrofitted boilers will insure that Oakland complies with the clean air act.

Social Equity: There are no known opportunities provided in this area.

For questions regarding this report, please contact Derin Minor, Building Services Manager, at (510) 238-3998.

Respectfully submitted,

BROOKE A. LEVIN. Interim Director, Public Works Agency

Reviewed by: Susan Kattchee, Acting Assistant Director Department of Facilities and Environment

Prepared by: Andrienne Rogers, Administrative Services Manager Department of Facilities and Environment

Prepared by: Derin Minor, Building Services Manager Department of Facilities and Environment

Attachment A: Adopted "ALL-IN" Inclusive Budget 2013-15 Attachment B: City Ordinance No. 13170

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Attachment A

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Councilmember Lynette Gibson McElhaney Oakland ~ District 3 Email: <u>LMcElhaney@Oaklandnet.com</u> Phone: (510) 238 - 7003 Councilmember Dan Kalb Oakland ~District 1 <u>DKalb@Oaklandnet.com</u> (510) 238-7001 Councilmember Rebecca Kaplan President Pro Tem <u>RKaplan@Oaklandnet.com</u> (510)-238-7008 TTY/TDD: (510) 839-6451

June 24, 2013

To: President Patricia Kernighan, District 2 Vice Mayor Latry Reid, District 7 and, Members of the Oakland City Council Honorable Desley Brooks, District 6 Honorable Noel Gallo, District 5 Honorable Libby Schaaf, District 4

RE: Proposed "ALL-IN" Inclusive Budget 2013 - 15

Dear Colleagues:

We are pleased to present for your consideration a budget proposal that weaves together the tremendous work that has been done by the Mayor, members of this Council and staff to provide for improved public safety, enhanced economic prosperity and a clean and livable city. Rather than presenting something new, this proposal builds on and integrates the priorities established by the Mayor, the Administration, this Council and the Public in the numerous public hearings and discussions.

In brief, this ALL-IN Budget Proposal:

- Invests in a Comprehensive Public Safety Strategy including investing in four (4) new police academies, additional 911 dispatchers, increased code compliance and blight abatement, improved integration and coordination with Community-based Organizations while maintaining a commitment to the reforms identified by Chief Whent, the Court-appointed Compliance Director and the Wasserman/Bratton Consultant team.
- Is Fiscally responsible makes important contributions to the City's reserve and pays down longterm liabilities and makes revenue capture a priority
- Protects nur Vulnerable Populations wisely invests une-time funds to fimit the impacts of Federal cuts to Head Start (an important safety-net program for poor children), provides critical funding to the Affordable Housing Trust fund (to protect current projects that serve very low and low income residents), and eliminates proposed cuts to senior, youth and recreation centers.

The ALL-IN Budget is a reflection of our collective priorities and our values. As such it is our hope is that each Member will be able to see their top priorities reflected in this proposal such that we can be united in our adoption of the 2013 – 15 Budget.

Respectfully submitted,

vnette Gibson MEElhane Councilmember District 3

Dan Kalb

Dan Kalb Councilmember District 1

lan Conneilmember At-Large

Council June 27, 2013 ITEM:

Notes Accompanying the Inclusive Budget Proposal 2013-15

This All-In Budget is a compilation of financial forecasts that amend the General Purpose Funds portion of the Budget Forecast released by Mayor Jean Quan and the Administration and incorporates proposed amendments offered by President Kemighan and Councilmembers Brooks, Gallo and Reid. These notes accompany the Financial Projections Spreadsheet.

Rationale:

On April 23, Mayor Jean Quan released a Proposed Budget for 2013-15. In accordance with the Budget Transparency Ordinance, Council President Kemighan released a Proposal on June 3 and Councilmembers Brooks-Gallo-Reid (BGR) released an alternative proposal that same day.

From the outset, Councilmember Gibson McElhaney encouraged the Council to debate the budget priorities with the goal of establishing a final Budget that reflects the collective wisdom of the public's priorities and prudent financial management. Recognizing the merits of each of the 3 proposals under consideration, at the conclusion of the June 13 Budget Hearing, Councilmembers Gibson McElhaney, Kalb and Kaplan met to discuss how best to integrate the three proposals, the concerns expressed by our public service workers and the general public.

Values/Guiding Principals

| : | As adopted and put forward by Mayor Jean Quan | | As Proposed by CM Brooks (D6) and adopted by the City Council |
|----|---|----|---|
| AA | Invest in public safety Create jobs and promote economic | * | A Safe City - A City in which safety is defined by more than just police. |
| ſ | development | | |
| > | Bolster job-training services so that Oaldanders are a competitive and thriving workforce | | |
| A | Build and restore our infrastructure and the physical environment of Oakland | \$ | A Clean City - A City in which we swiftly address quality of life issues such as graffiti, blight, and illegal. dumping in all of our, neighborhoods. |
| A | Foster Oakland youth and care for our most vulnerable populations | \$ | A Livable City - A City that respects and provides safe spaces for its children and semiors. |
| > | Achieve long-term fiscal stability for the City | | |
| | | | • A City that honors and respects its employees - Restoring Employee Contributions and Furlough Days |

The All-In Budget Proposal is guided by ALL of the following Principals and Values:

The All-In Budget Proposal incorporates each of these priorities and establishes a framework for future revenue allocation as described in detail below.

Council June 27, 2013 ITEM:_____

HIGHLIGHTS

REVENUE & FISCAL RESPONSIBILITY

In keeping with the guiding principal to Achieve long-term fiscal stability for the City, the ALL-IN Budget Proposal maintains a conservative use of one-time revenues and the programming of excess Real Estate Transfer Taxes (RETT). The ALL-IN Budget proposal incorporates revenue that was not identified at the time the Mayor and Administration released their draft budget proposal in April 2013 but has since been verified by the City's Budget and Revenue Division. While the Administration's projections are conservative, the ALL-IN Budget relies upon the projections provided by the Administration, leaving any future programming discussion to the mid-cycle review.

In recognition of the financial challenges and uncertainties detailed in the Administration's Budget, the ALL-IN Proposal establishes as a RETT priority the following:

- Set aside at least 35% to fund increased contributions to the GPF Reserve above the required 7.5%
- Set aside at least 15% to fund increased contribution to the Capital Improvement Projects Reserve Fund for deferred infrastructure projects
- > Set aside at least 10% to pay down long-term liabilities
- Reduced dependency on the use of one-time funds for on-going costs

Boomerang Funds: The City Administrator has confirmed that the City has received \$9.5M in "boomerang funds" as a result of the State's dissolution of the Redevelopment Agency. The ALL-IN Budget proposal allocates these funds as follows:

Set aside 22% to fund increased contributions to the GPF Reserve, this is an additional \$2,090,000 contribution to the GPF reserve.

Taken together, these actions would significantly increase the GPF Reserve by approximately \$4M, increases the reserve for critical capital improvement projects to make the City safe and allocates at least \$.5M to pay down long term liabilities.

| | | SOURGE | Boomerang Funding | % | RETT | % |
|-----|-------|--|--|----------------------------|-------------|--------|
| US | ES | | \$9,500,000 | 100% | \$5,345,000 | 100% |
| 2 | GPI | F Reserve Fund Contribution | \$2,090,000 | 22% | \$1,870,750 | 40% |
| ¥ | Set | aside for one-time uses | \$7,410,000 | 78% | \$2,138,000 | 40% |
| | | to CIP Reserve Fund for deferred astructure projects | | | \$801,750 | 15% |
| i F | 10% | set aside for long-term liabilities | | | \$534,500 | 10% |
| O: | her F | iscal Priorities: | ······································ | بتند استوجب ومن الالاقالية | | |
| | > | Complete a Nexus Study with support for Impact Fee Schedule competitive with o | . - | - | \$ 5 | 00,000 |
| | > | Complete dynamic parking smdy for "fa penalties to residents and visitors (Item : | | ice | \$2 | 00,000 |

Council June 27, 2013 ITEM:____

Priority #1 - Making Our. City Safe

| In addition to the increased investments in OPD as proposed by the Administration, this ALL-IN | | | | | | | | | |
|---|------------------------------------|-----------|--|--|--|--|--|--|--|
| Budget proposal makes a significant investment in the Oakland Police Department to increase staffing | | | | | | | | | |
| and improve performance. | | | | | | | | | |
| Includes funding for four (4) police academies to bring the total number of \$11,885,505.00 | | | | | | | | | |
| officers to 700 over the mext two years (Mayor's Budget, | | | | | | | | | |
| Adds five (5) 911 dispatchers to reduce call wait and response times \$1,119,621 | | | | | | | | | |
| [ltem#11] | | | | | | | | | |
| Increases the investment in civilian positions beyond the Administration's \$3,776,102 | | | | | | | | | |
| request to: | | | | | | | | | |
| • Add four (4) additional Police Evi | dence Technicians | | | | | | | | |
| o Expand the Crime lab by four (4) (| Criminalists in the Crime Lab (IIs | | | | | | | | |
| & Ills) and one (1) additional COI | DIS Investigator | | | | | | | | |
| Add one (1) additional Fingerprint Examiner to reduce backlog and | | | | | | | | | |
| improve evidence gathering | | | | | | | | | |
| o Strengthen community policing by adding one (1) additional | | | | | | | | | |
| Neighborhood Service Coordinato | r (NSC) to align with new Area | | | | | | | | |
| (District) assignments; and | | | | | | | | | |
| Adds back the Specialty Code Enfo | preement and Specialty | | | | | | | | |
| Combination Inspectors to reduce | grime and environmental crimes | | | | | | | | |
| against residents and businesses | · , | | | | | | | | |
| Establishes policy priority and provides fun | ding to eliminate the hiring | \$582,968 | | | | | | | |
| backlog of civilian and swom personnel and | l support the expeditious | | | | | | | | |
| civilianization of appropriate OPD staff (Ite | em #20 & #21) | | | | | | | | |
| Community Policing/Restorative Justice: In | vests in strengthening the | \$300,000 | | | | | | | |
| capacity and effectiveness of community-ba | sed organizations and | | | | | | | | |
| governmental agencies in evidenced-based | prevention, intervention and | | | | | | | | |
| restorative justice strategies. (Item #33) | | - | | | | | | | |

Oaldanders overwhelmingly support a comprehensive approach to public safety and have consistently demanded that the approach include prevention, intervention and suppression. In addition to challenges within the department that led te mandated reforms through a Negotiated Setdement Agreement (NSA) with the Federal courts, the department has suffered significant loss of man-power that began with the unprecedented layoff of 80 officers in 2010.

The ALL-IN Budget fully funds the Compliance Director and Chief's requests and supports the Mayor's commitment to four (4) police academies over the 2013-15 budget cycle with the goal to increase the force to 700 officers. Further, the ALL-IN Budget also incorporates the public's demand that we increase the number of sworn officers to patrol our neighborhoods by restoring civilian positions and incorporating needed investments identified by the Wasserman/Bratton consultants retained by the City to improve departmental practices and efficiencies.

Council June 27, 2013 ITEM:____

| Priority #2: Protecting our Quality of Life (Clean City Priorities) | <u>.,</u> |
|---|---|
| Illegal dumping, potholes, graffiti and other environmental crimes have drastically increased services were cut in prior years - costing Oakland residents and business hundreds of thousa dollars and threatening the quality of life for all Oaklanders. Each of the 3 budget proposals consideration includes increasing the investment in public works to address this criminal act ALL-IN Budget makes strategic investments to restore funding cuts in OPD and the Public Department to combat these crimes, and to protect public investment in roadways, parks an centers. In addition to the Mayor's Proposal, the ALL-IN budget adds the followidg: | ands of under ivity. The Works |
| Expands the number of Code Enforcement Inspectors – Specialty Combination Inspectors to enhance enforcement of blight and graffiti laws on public and private property (Item #32) and directs the Administration to fund aggressive abatement of blight and graffiti through an established single- purpose fund, and realizing a \$3M savings in the General Purpose Fund (GPF) (PD-6) | \$1,067,708 |
| Partially restores funding for park and median landscape maintenance (Item #36 & #38) | \$783,832 |
| Adds one Street Patching Crew leveraging Measure B funds to fix deteriorating and dangerous streets and roads (Item #37) | \$1,638,081 |
| Expands Neighborhood Law Corps to prosecute illegal dumping and graffiti crimes. Successful prosecution will help deter future offenders. (Item #40) | \$300,000 |

Priority #3 - Protecting our Vulnerable Populations for Safety & Security

A safe and secure city is one that ensures a good quality of life for all of its residents – especially those, such as our youth, elderly and low-income residents, who are vulnerable to being or becoming victims or perpetrators of crime. The ALL-IN Budget recognizes that addressing elder abuse, homeless encampments, truancy and lack of safe places for youth contribute to a better quality of life for all Oaldanders. Therefore, the ALL-IN Budget eliminates proposed cuts and restores or adds funding for these vulnerable populations.

| | Eliminates cuts to Recreation Center Hours, and Senior Centers | \$322,035 |
|---|---|-------------|
| | (Items #42,46,49,50) | - |
| P | Guarantees one year of full funding (one-time) for Head Start to cover | \$1,516,000 |
| | Congressional cuts (Item #45) | |
| • | Prioritizes funding for Youth in violent communities (East and West Oakland | \$1,071,385 |
| | Youth Centers), Teen Leadership Development (Youth Commission) and | • |
| | eliminates proposed cuts to the OUSD academies (Item #13,19,48 & 53) | |
| | Restores funding to the Affordable Housing Trust eliminated by | \$1,814,766 |
| | Redevelopment Agency dissolution to complete critical projects (Item #47) | |
| | Restores funding to the programs that work to abate and deter homeless | \$120,000 |
| v | encampments (Item #44) | |
| | | Counc |

Council June 27, 2013 ITEM:

Priority #4 – Promoting Economic, Workforce Development and Job Creation

Oakland's economy is showing steady signs of modest recovery. Our housing market is hot, and key economic indicators are trending in a positive direction: revenue is rising, unemployment is down and many long awaited projects (like the development of a Trade & Logistic Center at the former Oakland Army Base, Oak Knoll and Brooklyn Basin) are coming online. But this economic recovery is fragile in its infancy.

In recognizing that Oakland's economic recovery must be nurmed in order to be sustained, the ALL-IN Budget proposal includes investments to develop Oakland's workforce, encourage business development and supports the Administration's efforts to secure grants and foster economic development initiatives.

| | Supports the development of a Job Resource Center in West Oakland for employers and job seekers in connection with the construction and permanent jobs at the new Trade and Logistic Center at the former Oakland Army Base (Item #19) | \$370,000 |
|---|---|----------------|
| • | Provides funding to support an East Oakland Day Laborer Center and maintain grant funding (Item #15) | \$170,000 |
| | Supports allocadng funding to create add 1.00 FTE City Administrator Analyst in Economic Workforce Development to support business attraction & retention. (Mayor's Budget, Page E-12) | \$336,638 · |
| • | Supports allocating funding to add 1.00 FTE City Administrator Analyst to seek and secure grants, matching funds and additional resources and partnerships (Mayor's Budget, Page E-30) | \$238,603 |
| • | Sets aside funds for employee consideration, subject to pending negotiations (Item #22) | \$6,000,000 |

IN COUNCIL, OAKLAND, CALIFORNLA,

___, 2013

PASSED BY THE FOLLOWING VOTE:

AYES- BROOKS, GALLO, GIBSON MCELHANEY, KALB, KAPLAN, REID, SCHAAF, AND PRESIDENT KERNIGHAN

NOES-

ABSENT-

ABSTENTION-

ATTEST:

LaTonda Simmons City Clerk and Clerk of the Council of the City of Oakland, California

> Council June 27, 2013 ITEM:

| ي # | | | | VEDDAGAN | | | | |
|-------------------------|-------------------------|--|------------------------------------|---|---------------------|---|----------------------|--|
| 15 | Туре | REVENUE | Expenditures | Expenditures | One-Time | | Totals | Notes |
| | | Boomerang Funds | ۰ ۲ | ، ب | \$ 9,500,000 | \$ | | 9,500,000 Use of 1x funds for 1x expenditures including additional payment to reserve fund. |
| Z ADD | £ | Excess RETT | | | \$ 5,345,000 | \$ | 5,345,000 | Confirmed by the Revenue Division ta mil sv 12.19- taset sv 13-14- |
| 3 ADO | - | DOF Redevelopment Appeal Funds | | | \$849,314 | ** | | \$1.98 mil FY 14-15 \$1.98 mil FY 14-15 \$4.9,314 Per memo from June 24, freed up funds from |
| | | Subtotal of Boomerang & RETT <u>555345</u> | 5 - 1 - E - T - F | | | 4.5 | \$ 15,694,314 | - Dor receivering approx |
| | | Revenue Reductions: Reserve | FY 2013 - 14 Proposed | FY 2014 - 15 Proposed | | | | |
| item# Pi | Purpose | Contributions & Programming (New) | Expenditures | Expenditures | One-Time | | | Notes |
| 1.3 Reserve Contribu | Reserve Contribution | Reserve Contribution | ٠ ډ | • | \$ (2,090,000) | \$ (00) | | (2,090,000) Based on 22% of Boomerang fund |
| .2a Reserve | erve | 15% added to CIP Reserve Fund for deferred | \$ | ۰ ډ | \$ (801,750) | 50) \$ | | (801,750) Based on 15% of projected REIT |
| | | infrastructure projects | | | | | | |
| Zlb Reserve | erve | 10% set aside for long-term ilabilities | • • | ۰. ۱ | \$ (534,500) | \$ (00) | | (534,500) Based on 10% of projected RETT |
| 2c Reserve | eve | 35% added to GPF Reserve | | s | \$ [1,870,750] | 50) \$ | | (1,870,750) Bosed on 35% of projected RETT |
| | Reduced | Cuts to elected offices: Council, Mayor, City | \$ (311,103) | () \$ (711,218) | | | | (1,161,483) Based on Kernighan Proposal; restore 3% in |
| Red | Reduction | Attorney's reduction by 2% each year | | | | | | Y1 and 8% in Y2; Partial cut expires to City Attorney's affice |
| | | | 15.41. (311,103 (5.12,12,12,14) | (311/103)[`\$#`{[711/218];-\$!([5,436,162]*\$**(6/458/483) \:``E`&`*```````````````````````````````` | | (5) (5) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1 | \$\f(5,436,162) | 12418- |
| ttom # Status | B | ADDITIONAL REVENUE PROJECTION\$ | | | and the advances of | j 9 | 1771_151 m. 1775F4.0 | 11 |
| 4 CBr | Confirmed | Enhanced Parking Enforcement (PER CAO Merno 6/12, p4); adds 4 PST II in OPD | , , , | ۰ دی | \$ 1,700,160 | 160 \$ | | 1,700,160 Based on Labor recommendation; confirmed by Revenue Division |
| 5 Cont | confirmed . | increased Projections of Parking Revenues | s | - \$ 250,000 | \$ 500,000 | \$ 000 | | 750,000 Confirmed by Revenue Division |
| en Cont | Confirmed | , Revised Revenue Projections as of 3 ^{1d} Quarter Report (as of 5/22/13) | \$ 3,020,000 |) \$ 2,460,000 | Ş | 6 3 1 | 5,480,000 | Revised per OFCY True-up included as on expense below. |
| 7 Cont | Confirmed | Triple Flip Funds | | , , s, | - \$ 2,100,000 | \$ 000 | 2,100,000 | Confirmed by Revenue Division \$2.1M 1x |
| | Confirmed | Undesignated Fund Balance from the FY '12- '13 | | - \$ 1,578,802 | \$ | • | 1,578,802 | . Based on Appendix 8 in Q3 R&E. |
| | | · Subtotal of Additional Revenues | \$ 3,020,000 |) \$ 4,288,802 | \$ 4,300,160 | | \$ 11,608,962 | |

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133 14 558 3125 e à. Ñ⁴ \$ - 3!577 584 ۶ Funds Available for Programming (before Note 2017) 1997. add backs) (영주·2708,897) ...

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2013 - 2015 ALL-IN Budget Proposal

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| 4 | ALL-IN Bud | get Proposal | FY 2013 - 14 | | FY 2014 - 15 | | | | |
|---------|-------------|--|--------------|----------------------|--------------|----------------------|------------------|------------------|---|
| itern # | Change Type | Proposed Reallocations from the Mayor's Proposed Budget (Add Backs) | | roposed enditures | | roposed enditures | One-Time | Totals | Notes |
| 9 | CUT | Phased Timing of the temporary contract with CHP | \$ | • - | S | - - - | \$ 1,400,000 | \$ 1,400,000 | Allacates \$2.6M of \$4M requested by Mayor, assumes reduction of CHP as (4) OPD academies come anline. |
| 10 | CUT | Errata clarification re OPD Swap of Account Clerk II w/Administrative Assistant 1 | \$ | 17,000 | \$ | 17,000 | | \$ 34,000 | Confirmed by Revenue Division. |
| 11 | ACD BACK | Alternative: Savings from lag time while hiring takes place/5.00 FTE Newly Proposed Police Communications Dispatchers (PG. E-21) | \$ | 92,182 | | | | \$ 92,182 | Consistent with Kernighan propasal. Assumes savings in FY13-14 based on pro rata af annual wages based on 2 month lead time on hiring. |
| 12 | CUT | Add 1.00 FTE Special Assistant to the Mayor (E-5) | \$ | 117,870 | \$ | 120,733 | \$ • | \$ 238,603 | Consistent with BGR Proposal |
| | | Total Reprogramming Savings | \$ | 227,052 | \$ | 137,733 | \$ 1,400,000 | \$ 1,764,785 | Total reprogramming of Mayor's budget |
| | | Funds Available for Programming | •\$ | 2,935,949 | :\$ | 3,715,317 | \$ 15,958,312 | \$ 22,609,578 | 7 • • |

| ltern f | Purpose | EXPENDITURES | ī | 2013 - 14 Proposed penditures | Pr | 2014 - 15 roposed enditures | (| Me-Time | | Totais | Notes |
|---------|---|---|----|-------------------------------------|----|-----------------------------------|----|---------|-----|---------|--|
| 13 | Economic Development & Job Creation | ADD BACK: OUSD Academies | \$ | ۔ ر | \$ | • | \$ | 112,000 | Ş | 112,000 | Consistent with Kernighan Proposal & Administration buy back memo |
| 14 | Economic Development & Job Creation | ADD: Dynamic Parking Study | | | | | \$ | 200,000 | \$ | 200,000 | To promote economic development in our neighborhoods and commercial corridors. |
| 15 | Economic Development & Job Creation | Funding for Day Labor Program | | | | | \$ | 170,000 | \$ | 170,000 | Compromise: Informed by BGR2 proposal |
| 16 | Economic Development & Job Creation | Nexus Study to support Impact Fees (supplement with grants) | | | | | \$ | 500,000 | \$ | 500,000 | Cansistent with Kernighan Proposal; reduced to be affset by grants |
| 17 | Economic Development & Job Creation | Reduce Taxi Permit Fee consistent with level of service provided. | | | | | \$ | 118,900 | \$. | 118,900 | Introduced by Vice Mayar Reld, approved by Council 6/18/13. |
| 18 | Economic Development & Job Cruation | Restore Grade – Administrative Services Manager 1 in Contract Compliance (PG E-12) | \$ | 88,935 | \$ | 91,095 | \$ | - | \$ | 180,030 | Consistent with BGR proposal |
| 19 | Economic Development & Job Creation | West Oakland Job Center | \$ | 70,000 | \$ | • | \$ | 300,000 | \$ | 370,000 | Consistent with both President Kernighan and BGR proposal |
| 20 | HR | ADD: 1 FTE HR Analyst | \$ | 60 ,017 | \$ | 122,951 | | | \$ | 182,968 | Addresses concerns raised RE: BACKLOG of. Ifiling vacancies. Assumes 1/1/14 Start (50% funding in Yr1) |

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| ļ | ALL-IN Bud | get Proposal | , | 113 - 14 oosed | • | r 2014 - 15 Proposed | | | | | |
|-----------|--------------------|--|------|-------------------|----|-------------------------|----|-----------|----|-----------------|--|
| item # | Purpose | EXPENDITURES | - | nditures | | penditures | | One-Time | | Totals, | Notes |
| 21 | HR | ADD: Clear Backlog of Background | | | | <u></u> | \$ | 400,000 | \$ | 400,000 | Addresses concerns raised regarding |
| | | Checks/Improve Hiring Time (one time) | | | | | | | | | Implementation of hiring policies consistent with budget oriorities |
| 22 | HR | Civilian Employee Consideration (Subject to bargaining) | | | | | \$ | 6,000,000 | \$ | 6,000,000 | Consistent with BGR proposal |
| 23 | Other Admin | Restore Graphic Design Specialist, PPT | \$ | 80,000 | \$ | 80,000 | | | \$ | 160,000 | Consistent with Kernighan Proposal |
| 24 | Public Safety | Add 1 Neighborhood Services Coordinator | \$ | 99,139 | \$ | 101,531 | | | \$ | 2 00,670 | Consistent with Kernighan Proposal |
| 25 | Public Safety | Add: COD(S Investigators/Criminalist IIs for Crime Lab [1] | \$ | 62,535 | \$ | 128,109 | , | | 5 | 190,644 | Consistent with Kemighon, CM Schoof |
| 25 | Public Safety | Add: Criminalist IIIs for Crime Lab [2] | \$ | 144,745 | \$ | 296,524 | | | \$ | 441,270 | Consistent with Kernighan, CM Schaof |
| 27 | Public Safety | Add: Criminalist lis for Crime Lab [2] Per CAO Memo 6/7/13 Attach (| \$ | 125,069 | \$ | 256,218 | | | 5 | 381,287 | Consistent with Kernighan, CM Schoof |
| 28 | Public Salety | Add: Latent Print Examiner II for Crime Lab [1] | \$. | 59 ,563 | \$ | 122,020 | | • | \$ | 181,583 | Consistent with Kemighan Proposal, CM Schaof |
| 29 | Public Safety | Add: Police evidence technicians (4) | \$ | 194,992 | \$ | 389,984 | | | \$ | 584,976 | Consistent with Kernighon, CM Schoof |
| 30 | Public Safety • | ADD: Police Service Technician (PST) [2] | \$ | - | \$ | 178,618 | | | \$ | 178,618 | Recommend assigning 2 of the 20 PSTs approved in 1/2013 to parking enforcement |
| 31 | Public Safety | Animal Control Officer (1 FTE Non-Sworn) (pg E-21) | \$ | 73,777 | \$ | 75,569 | | | \$ | 149,346 | Consistent with both President Kernighan and BGR proposal |
| <u>32</u> | Public Safety | Expand Code Enforcement Inspectors - Specialty Combination Inspectors (ensure that they do blight on private property and graffiti enforcement) | \$ | 527,534 | \$ | 540,174 | | | \$ | 1,067,708 | Consistent with both President Kernighon ond BGR proposals informed by staff recommendations. |
| 33 | Public Safety | Hire Consultant to Craft Comprehensive Community-based Intervention & Prevention Services Plan to Improve public safety. | | | | • | \$ | 300,000 | \$ | 300,00(|) BGR1: Funds research, needs assessment, asset mapping and integration strategy for community-based trime prevention & intervention strategies for targeted papulations and re-entry services/programs. |
| 34 | Public Safety | NSC Community Outreach for Public Safety \sim | • | | | | \$ | 100,000 | \$ | 100,000 | Based on staff recommendation to restore prior year cuts to enhance public autreach. |
| 35 | Public Safety | , Wildfire Prevention Assessment District - Mello Roos Legal | - | | | | \$ | 213,000 | \$ | 213,000 | Consistent with Administration request; confirmed by Revenue Division |
| 36 | Ouafily of Life | | \$ | 170,032 | \$ | 173,800 | \$ | 40,000 | \$ | 383,832 | Consistent with Kernighan Proposal; pg A-3 |
| 37 | Quality of Ule | Add: 1 Street Patching Crew (3 FTE): Hire crew supplementing Measure B Local Street & Road funds | \$ | 453,461 | \$ | 459,620 | \$ | 725,000 | \$ | 1,538,081 | Consistent with Kernighon Proposal |

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| ļ | LL-IN Bud | get Proposal | | Y 2013 - 14 Proposed | | / 2014 - 15 Proposed | | | - · · · |
|--------|---------------------------|---|-----|--------------------------------|----|-------------------------|---------------------|------------------|--|
| ltem # | | EXPENDITURES | E | <i>spenditures</i> | Ex | penditures | One-Time | Totais | Notes |
| 38 | Quality of Life | Enhanced Parks Mointenance | \$ | - | 5 | - | \$ 400,000 | \$ 400,000 | In response to community concerns about neighborhood parks. |
| 39 | Quality of Life | Graffiti Enforcement and Abatement / Graffiti Abatement - Integrated Budget Includes: \$150,000 for painting staff, \$400,000 for Murals/Green Walls (\$50k/council district) | \$ | 150,000 | \$ | 150,000 | \$ 400,000 | \$ 700,000 | Consistent with both President Kernighon and BGR proposals informed by staff recommendations. |
| 40 | Quality of Life | Neighborhood Law Corps support for Graffith Abatement and lilegal Dumping | \$ | - | \$ | - | \$ 300,000 | \$ 300,000 | Consistent with both President Kernighan and BGR proposals informed by staff recommendations. |
| 41 | Quality of Ule | Restore cuts to Peraita Hacienda & Oakland Asian Cultural Center | \$ | - | \$ | - | \$ 19,380 | \$ 19,380 | Consistent with Kernighan Proposal |
| 42 | Quality of Life | Restore Cuts to Recreation Center Hours | \$ | 106,653 | \$ | 106,653 | \$ - | \$ 213,306 | Consistent with Kernighon Proposol |
| 43 | Quality of Life | Restore Funding for Cultural Festivols | \$ | - | \$ | - | \$ 200,000 | \$ 200,000 | In recognition of public input for neighborhood festivals, cultural events. |
| . 44 | Quality of Life | Restore funding to Abate & Deter Nomeless Encampments. | | | | | \$ 120,000 | \$ 120,000 | Consistent with Kernighan Proposal |
| 45 | Vulnerable Populations | Head Start | | , | | | \$ 1,516,000 | \$ 1,516,000 | Compromise: Backfills 100% of Federal funding cuts for one year; PAGE A-4 |
| 46 | Vuinemble Populations | No cuts to senior centers O&M (PG, D- 10) | \$. | - | \$ | - | \$ 20,000 | \$ 20,000 | Consistent with both President Kernighan and BGR proposal |
| 47 | Vulnerable Populations | Preserve Affordable Housing Programs | | | | | \$ 1,814,765 | \$ 1,814,765 | Consistent with Kernighan Proposal |
| 48 | Vulnerable Populations | Rainbow Teen Centor/DACA | \$ | 150,000 | \$ | 150,000 | \$ - | \$ 300,000 | Consistent with both President Kernighan and BGR proposal; Page A-5 |
| 49 | Vidnerable Populations | Restore Vietnamese Senior Center Cuts | \$ | - | \$ | • | \$ 7,344 | \$ 7,344 | Consistent with Kernighan proposal |
| 50 | Vidnerable Populations | Senior Services Supervisor (.59 FTE) | | | | | \$ 81,385 | \$ 81,385 | Restoring this .59 position is consistent with both President Kernighon and 8GR proposal (See also Errata #3); Funds to be used to restore 2nd year cuts to senior services staff |
| 51 | Vuinerable Populations | Set Aside for OFCY per city charter for new reveaue | \$ | - | \$ | • | \$ 1,363,162 | \$ 1,363,162 | Consistent with Administration ERRATA #4 |
| 52 | Vuinerable Populations | West Oakland Youth Center | \$ | 195,000 | \$ | 195,000 | \$ 80,000 | \$ 470,000 | Consistent with BGR proposal; stoff had revised costing from \$190K/yr to \$295K/yr; page A-5, one-time funds will be used for materials and furniture. |
| 53 | Vuinembia Populations | Youth Commission Staff (E-49) | \$, | 93,556 | \$ | 95,829 | | \$ 189,385 | In recognition of the critical rale youth leaders play in sofety and civic engagement; Page E-49 |
| | | Subtotol of Expenditures | \$ | 2,905,009 | \$ | 3,713,695 | \$ 15,500,937 | \$ 22,119,641 | |
| | | Surplus (Deficit) after modifications | 5 | 30,940 | \$ | 1,622 | \$ 457,375 | \$ 489,937 | |

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| ALL-IN Budg | jet Proposal | | | | | |
|--|--|--|--------------|---------------------------------------|-----------|---|
| | | FY 2013 - 14 | FY 2014 - 15 | | | |
| | | Proposed | Proposed | 0 | | N |
| ther Policy Direct | | Expenditures | Expenditures | One-Time | Totals | Notes |
| Adamatata 1 T | Restore Council Member salary cut and CF Adjust. Per City Charter 202 (c) | ۹ (159,231 | \$ 159,231 | | | The Public Ethics Economission has approved the restaration of Council salary adjust with 7-0 vote: the City Charter mandated that th adjustment will automatically take place in July 2013. Subject to Council rejection by wate |
| | 2 Attorneys + 1 Paralegal in self insurance liability fund (7/1/14 start) | | \$ 615,652 | - - | | As funding becomes available, we urge the Administration to prioritize staffing the CAU to reduced dependence and expense of outside Counsel. |
| 1 <mark>D-3 - Public Service</mark> | Return funding to KTOP from PIO in OPD. (Telecommunications Fund) to KTOP for public access; restore the cut to Cable Operations Technician | \$ 144,721 | \$ 148.237 | · · · · · · · · · · · · · · · · · · · | | We urge the Administrator to maintain KTC funding to strengthen and expand public access (e.g. covering additional commission etc.). |
| PD-4 HR | Due to addition of 1 FTE for Youth Commission (above), existing 1 FTE for PEC/Youth Commission/CPRB assigned to | | | | | After discussions with staff, we urge the Administration to reassign personnel to ensure adequate coverage of these important functions. Youth Commission |
| | only. Further, existing .50 FTE at PEC to be transferred to CPRB. | e | | | | requires extensive time in order to be effective. |
| 20-5 MR | | e | | | | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on Bork1 proposal and is not meant to |
| PD-5 fire | transferred to CPRB. | e | \$ 500,000 | \$ 150,000 \$ | 1,150,000 | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on BGR1 proposal and is not meant to preplace any future or current negotiations. |
| 1 | transferred to CPRB. | ۲۰۰۰ | \$ 500,000 | \$ 150,000 \$ | 1,150,000 | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on BGR1 proposal and is not meant to replace any future or current negotiations. Identified use of Fund #1720 for these costs but not on-going. As the revenue grows, ti Administration to identify permanent funding for these essential services for hear and sofety. Consistent with both President Kernighan and BGR proposal, move to Fund |
| 1 | transferred to CPRB. | \$ 500,000 | \$ 500,000 | \$ 150,000 \$ | | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on BGR1 proposal and is not meant to Treplace any future or current negotiations. Advised the set of the set of the set of the set on BGR1 proposal and is not meant to Treplace any future or current negotiations. Advised to the set of the set of the set of the set on BGR1 proposal. Revenue Division identified use of Fund #1720 for these costs but not on-going. As the revenue grows, the Administration to identify permanent funding for these essential services for hear and sofety. Consistent with both President Kernighan and BGR proposal, move to Fund #1720, see line#78 We unge the Council to adopt a policy to prioritize-funding the Affordable Housing |
| PD-6 Quality of Ure PD-7 Vulnerable Populations PD-8 Economic | transferred to CPRB. Policy Statement on Labor Negotiations | \$ 500,000 | \$ 500,000 | \$ 150,000 \$ | | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on BGR1 proposal and is not meant to Treplace any future or current negotiations. Not Consistent with both President Kernighon and BGR proposal. Revenue Division identified use of Fund #1720 for these costs but not on-going. As the revenue grows, th Administration to identify permanent funding for these essential services for hea and safety. Consistent with both President Kernighan and BGR proposal, move to Fund #1720, see line#78 We urge the Council to adopt a policy to prioritize-funding the Affordable Housing Trust consistent with a commitment under |
| PD-6 Quality of Ute | transferred to CPRB. Policy Statement on Labor Negotiations | \$ 500,000 | \$ 500,000 | \$ 150,000 \$ | | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on BGR1 proposal and is not meant to Treplace any future or current negotiations. The set of the set of the set of the set of the ond BGR proposal. Revenue Division identified use of Fund #1720 for these costs but not on-going. As the revenue grows, th Administration to identify permanent funding for these essential services for hea and sofety. Consistent with both President Kernighan and BGR proposal, move to Fun- #1720, see line#78 We unge the Council to adopt a policy to prioritize-funding the Affordable Housing Trust consistent with a commitment under Redevelopment |
| PD-6 Quality of Ure PD-7 Vulnerable Populations PD-8 Economic | transferred to CPRB. Policy Statement on Labor Negotiations | AB K to | \$ 500,000 | \$ 150,000 \$ | | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on BGR1 proposal and is not meant to Treplace any future or current negotiations. The set of the set of the set of the set of the ond BGR proposal. Revenue Division identified use of Fund #1720 for these costs but not on-going. As the revenue grows, the Administration to identify permanent funding for these essential services for hear and sofety. Consistent with both President Kernighan and BGR proposal, move to Fund #1720, see line#78 We unge the Council to adopt a policy to prioritize-funding the Affordable Housing Trust consistent with a commitment under - Redevelopment |
| PD-6 Quality of Ure PD-7 Vulnerable Populations PD-8 Economic | transferred to CPRB. Policy Statement on Labor Negotiations | ng 5 500,000 | \$ 500,000 | \$ 150,000 \$ | | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on BGR1 proposal and is not meant to Treplace any future or current negotiations. Not Consistent with both President Kernighan and BGR proposal. Revenue Division identified use of Fund #1720 for these costs but not on-going. As the revenue grows, th Administration to identify permanent funding for these essential services for hear and safety. Consistent with both President Kernighan and BGR proposal, move to Fund #1720, see line#78 We unge the Council to adopt a policy to prioritize-funding the Affordable Housing Trust consistent with a commitment under - Redevelopment |
| PD-7 Vulnerable PD-7 Vulnerable Populations | transferred to CPRB. Policy Statement on Labor Negotiations | ng 5 500,000 | \$ 500,000 | \$ 150,000 \$ | | requires extensive time in order to be effective. Funds identified in this proposal are recommended as a one-time set aside, subject to bargaining. Funding level is base on BGR1 proposal and is not meant to Treplace any future or current negotiations. Not Consistent with both President Kernighan and BGR proposal. Revenue Division identified use of Fund #1720 for these costs but not on-going. As the revenue grows, th Administration to identify permanent funding for these essential services for hear and safety. Consistent with both President Kernighan and BGR proposal, move to Fund #1720, see line#78 We unge the Council to adopt a policy to prioritize-funding the Affordable Housing Trust consistent with a commitment under - Redevelopment |

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| D-9 Economic Developments | Direct the City Administrator to come back to | • | Consistent with the BGR Proposal |
|---|--|--|--|
| ••• | the City Council within 4 months with an | | |
| ı | action and implementation plan to repair | | |
| | broken parking meters in the City which could | | · · · · · · · · · · · · · · · · · · · |
| ، <u>ئى</u> - ئىرا مار مار مى تىر مىچىو - | be generating ravenue. | | |
| -10 Financial Accountability | Direct the City Administrator to schedule | | Consistent with the BGR Proposal |
| | monthly "Budget Implementation and | | |
| | Tracking Reports/Matrices" to be presented | | |
| | to the appropriate committees for the | | |
| | respective department impacted by the | | |
| | budget changes. | | |
| D-11 Financial Accountshilty | Direct the City Administrator to schedule bi- | محمد مشعر ما متشرع بر معرف معرف معرف مركب معرف مستعد الترك ية معرف من م | Consistent with the BGR Proposal, with an |
| | annual reports to the Finance Committee that | · · · · | extended timeline |
| · • | list all contracts authorized by the City | • | · -· · · · · · · · |
| · · · · | Administrator under the City Administrator's | | |
| · | contracting authority. | | |
| · · · · · · · · · · · · · · · · · · · | | | · · · · · · · · · · · · · · · · · · · |
| | | | |
| D-12 Public Safety | Direct the City Administrator to work with | | Consistent with the BGR Proposal, with the |
| | OPD to develop an officer retention program | | oddition of a timeline. |
| | and report back to the Public Safety | | |
| | Committee within 6 months. | | |
| D-13 Public Safety - | Direct the City Administrator to begin a | م د م د ک م د ا م د م د م د م د م د م د م د م د م | Consistent with the BGR Proposal, with an |
| | process for civilianizing positions within OPD | | extended tinieline. |
| | that are currently held by sworn officers but | | · · · · · · · · · · · · · · · · · · · |
| | can be done by civilian employees and | | |
| •• | provide a status report to the Council within 6 | · · · · · · · · · · · · · · · · · · · | |
| | | والمتعاومات والأربان المراجع ا | |
| ، جو چي در ه بر د م جو ، د چي د د | months. | | |
| ، چھ جے ہے۔ یہ یہ است اس یہ بہ ایک ایک ایک یہ بہ ایک ایک ایک | months. | | |
| | months. Direct the City Administrator to report back to | | Consistent with the BGR Proposal |
| PD-14 Flaandal Accountability | | | Consistent with the BGR Proposal |



CITY HALL - 1 FRANK H. OGAWA PLAZA - OAKLAND -

To: Oakland City Councilmembers and Members of the Public

From: Councilmembers Gibson McElhaney, Kalb, and Kaplan

Date: June 20, 2013

Subject: Budget projections and proposal for allocation Excess Real Estate Transfer Tax (RETINE

I. Projections for Excess RETT in FY 13-14 and FY 14-15

| Immediate (FY 12-13) | FY 13-14 | FY 14-15 | | | |
|---------------------------------------|----------------------------------|-------------|--|--|--|
| \$3,000,000 | \$365,000 | \$1,980,000 | | | |
| · · · · · · · · · · · · · · · · · · · | Total Excess RETT = \$5.345.000* | | | | |

*We believe that the ctual 'Excess RFTT" in FY 13-14 and FY 34-15 is likely to be significantly greater than the projections indicated here. Nevertheless, we are using the Administration's conservative projections.

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II. Appropriation of Excess RETT

We propose for your consideration the following recommended FYs 13-15 budget proposal for excess Real Estate Transfer Tax (RETT) as identified pursuant to Ordinance 13134 CMS, presuming successful passage of the recent amendments on second reading at the June 27, 2013 Council meeting. This proposal is for excess RETT identified in FY 12-13, as well as excess RETT projected for FY 13-14 and FY 14-15. Pursuant to the uses authorized by Section D of that Ordinance, and in the interest of balancing immediate needs with fiscal responsibility, we recommend that these funds be allocated amongst the following uses by the noted percentages:

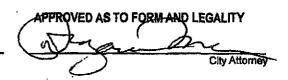
| Item # | Appropriation | % of Annual Excess RETT | \$ Allocation |
|--------|--|----------------------------|------------------|
| 1 | Added to the Capital Improvements Reserve Fund for deferred infrastructure projects. | 15% | \$801,750 |
| 2 | Set aside for payment of long-term liabilities (Other Post- Employment Retirement Benefits (OPEB) trust and Police and Fire Retirement System (PFERS)), with exact areounts allocated toward OPEB and/or PFERS to be proposed by the City Administrator and approved by the Council on an annual basis. | 10% | \$534,500 |
| 3 | Added to the General Purpose Funds (GPF) Reserve for litigation or other unanticipated purposes, unless such Reserve has reached 9% of current budgeted year GPF appropriations, in which case Item #3 funds shall be distributed equally amongst and added to the uses identified for Items 1, 2, & 4. | 35% | \$1,870,750 |
| 4 | Programmed into proposed budget for one-time uses as determined by Council pursuant to Section D of Ordinance 13134. | 40% | \$2,138,000 |

Respectfully submitted Khn AcElhaney Lynelle Cduncilmember apian, Council President Pro Tem

Grand total Excess RETT = \$5,345,000

Dan Kalb, Cosmcilmember

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OAKLAND CITY COUNCIL ORDINANCE NO. 13170 C.M.S.

ORDINANCE AMENDING ORDINANCE NO. 13134 C.M.S., WHICH SETS FORTH THE COUNCIL'S GENERAL PURPOSE FUND (GPF) FINANCIAL POLICIES, TO PERMIT THE USE OF EXCESS REAL ESTATE TRANSFER TAX REVENUES TO PAY FOR ONE TIME EXPENSES

WHEREAS, Ordinance No. 13134 C.M.S., passed October 2, 2012, restricts the use of excess Real Estate Transfer Tax revenues first to increase General Purpose Fund (GPF) reserves from seven and one-half percent (7.5%) to ten percent (10%) of budgeted General Purpose Fund appropriations, and then in specified percentages to reduce negative fund balances, reduce liabilities for the Police and Fire Retirement System (PFRS), pre-fund Other Post-Employment Benefits (OPEB), and replenish the Capital Improvements Reserve Fund; and

WHEREAS, the City Council wishes to use excess Real Estate Transfer Tax funds for one time purposes in the Fiscal Year 2013-2015 budget and provide the City Council with greater flexibility in allocating such funds to one time expenditures; and

WHEREAS, it is necessary to amend Ordinance No. 13134 C.M.S. to use excess real estate transfer tax revenues for the eforementioned purposes;

NOW, THEREFORE, THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

Section 1. The City Council finds and determines the foregoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

Section 2. The Municipal Code is hereby amended to add, delete, or modify sections as set forth below (section numbers and titles are indicated in **bold** type, additions are indicated by <u>underscoring</u> and deletions are indicated by strike through type; portions of Ordinance No. 13134 C.M.S. not cited or not shown in underscoring or strike through are not changed).

Section 3. Ordinance No. 13134 C.M.S. is hereby amended in its entirety as follows as follows:

A. General Purpose Fund Reserve Policy

- Council hereby declares that it shall be the policy of the City of Oakland to provided in each fiscal year a reserve of undesignated, ucconumitted fund balance equal to seven and one-half (7.5%) of the General Purpose Fund (Fund 1010) appropriations for such fiscal year (the "General Purpose Fund Reserve Policy").
- 2. Each year, upon completion of the City's financial audited statements, the City Administrator shall report the status of the Genoral Purpose Funds Reserve to the City Council and on the adequacy of the of the 7.5% reserve level. If in any fiscal year the General Purpose Fund Reserve Policy is not met, the City Administrator shall present to Council a strategy to meet the General Purpose Funds Reserve Policy. Each year, the City Administrator shall determine whether the 7.5% reserve level requires adjustment and recommend any changes to the City Council.
- 3. The amounts identified as the General Purpose Funds Reserve may be appropriated by Council onty to fund unusual, unapticipated and acemingly insurmountable events of hardship of the City, and only upon declaration of fiscal emergency. For the purposes of this Ordinance, "fiscal emergency" may be declared (1) by the Mayor and approved by the majority of the City Council, or (2) by a majority vote of the City Council.

B. Capital Improvements Reserve Fund

- 1. There is hereby established a fund in the Treasury of the City of Oakland to be known as the "Capital Improvements Reserve Fund."
- 2. On an annual basis, an amount equal to \$6,000,000 shall he held in the Capital Improvements Reserve Fund. Revenue received from one time activities, including the sale of Real Property, shall be deposited into the Capital Improvements Reserve Fund, unless otherwise provided in Sections D and E of this ordinance or otherwise directed by a majority vote of the City Council. Interest earnings on monies on deposit in the Capital Improvements Reserve Fund and he maintained thorein.
- 3. Monies on deposit in the Capital Improvements Reserve Fund may be appropriated by Council to funds unexpected emergency or major capital maintenance or repair costs to City-owned facilities and to fund capital improvement projects through the Five-Year Capital Improvement Program.
- 4. Each year, upon completion of the City's financial audited statements, the City Administrator shall report the status of the Capital Improvements

Ordinace Amending General Purpose Fund (GPF) Financial Polices June 2013 1167379v2 2

Reserve Fund. If in any fiscal year the Capital Improvements Reserve Fund threshold of \$6,000,000 is not met, the City Administrator shall present to Council a strategy to meet said threshold.

C. Prior to appropriating monies from the reserves established by this Ordinance, the Budget Office shall prepare arr analysis of the proposed expenditure and the City Administrator shall present such analysis to the City Council. Upon review and approval of the proposed expenditure by the City Council, and appropriate fiscal emergency declaration necessary for the use of GPF reserve, the City Administrator will have the authority to allocate from the reserves. For the purposes of this Ordinance, "fiscal emergency" may be declared (1) by the Mayor and approved by the majority of the City Council, or (2) by a majority vote of the City Council.

D. Use of Excess Real Estate Transfer Tax (RETT) Revenues to <u>Pay for One</u> <u>Time Expenses</u>, Build up the Reserve, Pay Back Negative Internal Service Fund Balances, Establien Set-Aelees for Other Post-Employment Behefles (OPEB) and Police and Fire Retirement System (PFRS) Liabilities, and Fund Capital Improvements Projects.

To ensure adequate levels of the General Purpose Fund reserves and to provide necessary funding for municipal capital improvement projects <u>and one time</u> <u>expenses</u>, the City shall require that excess Real Estate Transfer Tax revenues be defined and used as follows:

- The excess Real Estate Transfer Tax (RETI) revenue is hereby defined as any annual amount collected in excess of the "normal baseline" collection threshold of \$40 million.
- 2) The excess Real Estate Transfer Tax collections, as described in this section, shall be used in the following manner:

a...<u>to pay for one time expenses; to Rr</u>eplenish General Purpose Funds (GPF) reserves until such reserves reach to 10 percent of current year budgeted GPF appropriations<u>:</u>...

b. After such reserves have been replexished, the order of use of the remaining axcess collection is as follows: 59 percent to repay negative internal services funds balances; 30 percent set aside for to fund the Police and Fire Retirement System (PFRS) liability until this obligation is met; 10 percent to to establish and fund a trust for Other Post-Employment Retirement Benefits (OPEB); and 10 percent to replenish the Capital Improvements Reserve Funds until it reaches \$10,000,000.

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Ordinace Amending General Purpose Fund (GPF) Financial Polices June 2013 '1167379v2

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3) Use of the "excess" RETT revenue for purposes other than those established above <u>my-may</u> only be allowed upon declaration of a fiscal emergency. For the purposes of this Ordinance, "emergency" may be declared (1) by the Mayor and apprared by the majority pf the City Council, or (2) by a majority vote of the City Council.

E. Use of One Time Revenues To Repay Negative Fund Balances in Internal Service and Other Funds; and Provide Criteria for Project Carryforwards and Encumbrances in the GPF.

- From time to time, the City may receive "one time revenues", defined as financial proceeds that will not likely occur on an ongoing basis, such as sales of property or proceeds from the refinancing of debt, but not including additional Real Estate Transfer Tax revenues discussed in Section "D" above.
- 2) Fiscal prudence and conservancy requires that one time revenues not be used for recurring expenses, that outstanding negative balances in various City funds be paid off, and that municipal capital projects addressing health and safety issues be adequately funded. Therefore, upon receipt of one time revenues, such revanues shall be used in the following manner, unlens legally restricted to other purposes: to pay for one time expenses, to payoff negative fund balances in the Internal Service Fund, to payoff negatives in all other funds, or shall remain as fund balance in the appropriate fund.
- 3) Use of the "one time revenues" for purposes other than those established above may only be allowed upon declaration of a fiscal emergency. For the purposes of this Ordinance, "emergency" may be declared (1) by the Mayor and approved by the majority of the City Councilor (2) by a majority vote of the City Council.

F. Criteria for Project Carryforwards and Encumbranees in the General Purpose Fund.

Previously approved but unapent project appropriations ("carryferwards"), as well as funding reserved to pay for purchases or contracts that are entered into in the current year but are not paid for until the following year ("encumbrances"), draw down funding from reserves. Fiscal prudance requires that such drawdowns be limited in the General Purpose Fund (GPF). Therefore:

1) Funding for non-operating projects and purphases shall be restricted withor the General Purpose Fund; capital purchases and projects in particular shall not be funded from the General Purpose Fund.

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- In cases when non-capital, operating projects and purchases must be funded in the General Purpose Fund, these shall be included in an annual budget and supported with new annual revenues.
- 3) Carryover of unspent project carryforwards and encumbrances in the GPF from one year into the next, with no new funding, will be allowed only on an exception basia
- 4) In the beginning of each fiscal year, before project carryforwards and encumbrances are carried over from the prior year, and no later than August 1:
 - The Budget Director shall liquidate all unspent project carryforwards and encumbrances in the GPF and advise affected City departments of said action.
 - The Budget Director shall provide a report et all unspant project carryforwards and encumbrances to the City Council for review and direction.
- 5) Departments may request to retain some or all of the liquidated GPF carryforwards and encumbrances only if and when such balances are deemed essential to the delivery of city projects, programs and services, and only if the liquidation of such balances would be in violation of legislative or legal requirements, could lead to health or safety issues, and/or would greatly impact essential City projects, programs and services.
- 6) A request to retain some or all of the liquidated GPF carryforwards or encumbrances must be subristed in writing to the Budget Director within five (5) working days of receiving an advisory from the Budget Office about said liquidations, and must detail specific reasons necessitating such a request, including but not limited to those stated in item (3) above.
- 7) The Budget Director, upon review of a department's request, shall recommend an action to the City Administrator within five (5) working days of receiving the department's request.
- 8) The City Administrator, in consultation with the Budget Director, shall make a final determination of any and all requests for exceptions by departments, by August 20, and all requesting departments should be so notified by August 30.

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Section 4. This ordinance shall be effective immediately if passed by the affirmative vote of at six (6) or more City Council members; if this ordinance is passed by the affirmative vote of five (5) City Council members, it will be effective seven (7) days after final passage.

JUN 27 2013

IN COUNCIL, OAKLAND, CALIFORNIA,

PASSED BY THE FOLLOWING VOTE:

AYES- BROOKS, GALLO, GIBSON MCELHANEY, KAPLAN, REID, SCHOOL and PRESIDENT KERNIGHAN __ 6

NOES- Schaaf- 1

ABSENT-

ABSTENTION- Kalb-1

FTEST: LaTonda Simmons City Clerk and Clerk of the Council of the City of Oakland, California

DATE OF ATTESTATION:

Introduction Date

JUN 1 3 2013

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Approveras to Formand L edality DEFICE OF THE CITY CLER OAKLAND CITY COUNCIL City Attorney

2014 FEB 27 PM 4: 48

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C.M.S.

RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR TO (1) APPROPRIATE EIGHT HUNDRED ONE THOUSAND SEVEN HUNDRED FIFTY DOLLARS (\$801,750) FROM THE GENERAL PURPOSE FUND (1010) CAPITAL IMPROVEMENTS RESERVE TO PURCHASE, INSTALL AND/OR RETROFIT CITY BOILERS IN THE POLICE ADMINISTRATION BUILDING (PAB), MAIN LIBRARY, AND MUSEUM; (2) ACCEPT INCENTIVES FOR BOILER REPLACEMENT; AND (3) INCREASE THE CITY FACILITIES FUND (4400) REVENUE AND EXPENSE APPROPRIATION BY THE AMOUNT RECEIVED FROM INCENTIVES.

WHEREAS, the boilers in the PAB, Main Library and Museum are currently out of compliance with the Bay Area Air Quality Management District's (BAAQMD) new regulations because the boilers are 30-40 years old and do not meet the new air emissions standard; and

WHEREAS, in order to meet the new BAAQMD standards and achieve compliance status the City must retrofit the Museum boilers and replace the PAB and Main Library boilers; and

WHEREAS, the appropriation of \$801,750 will cover the majority of the \$875,000 cost to retrofit the Museum boilers and replace the PAB and Main Library boilers; and

WHEREAS, funding is available in the FY 2013-15 Adopted Budget as follows: (a) one time funding of \$801,750 in the General Purpose Fund (1010) Capital Improvements Reserve for deferred infrastructure projects (City Ordinance No. 13170, confirms that the Capital Improvements Reserve Fund may be appropriated by Council to fund major capital maintenance or repair costs to City-owned facilities); and (b) \$73,250 in the minor capital improvement project budget in City Facilities Fund (4400); and

WHEREAS, the City will accept and appropriate available rebates from the Pacific Gas and Electric Company; and

WHEREAS, the work required to purchase, retrofit and install boilers will proceed without returning to Council; and

WHEREAS, staff will comply with the City's Purchasing Ordinance with the respect to the purchase and installation of all boiler equipment and related services, products, supplies, and materials; now, therefore be it

RESOLVED, That the City Administrator is hereby authorized as follows: to appropriate \$801,750 to General Purpose Fund (1010), Building and Facilities Management & Maintenance Program (IN02), Support Services Building Maintenance Organization (92345) and Project (To Be Determined); and be it

FURTHER RESOLVED, That related incentives be accepted; and that the revenue and expense appropriation in the City Facilities Fund (4400) be increased by the amount received from incentives. Revenue will be deposited to City Facilities Fund (4400), Building and Facilities Management & Maintenance Program (IN02), Facilities Services Plant Operations Organization (30634), Other Revenue Other Income Account (48727) and Project (0000000). The incentive related expense appropriation will be allocated to City Facilities Fund (4400), Building and Facilities Management & Maintenance Program (IN02), Facilities Fund (4400), Building and Facilities Management & Maintenance Program (IN02), Facilities Services Plant Operations Organization (30634), Electrical and Plumbing Supplies Account (52511) and Project (0000000); and be it

FURTHER RESOLVED, That the City Administrator is authorized to take any other action, consistent with this Resolution and its basic purposes.

IN COUNCIL, OAKLAND, CALIFORNIA, ______

PASSED BY THE FOLLOWING VOTE:

AYES - BROOKS, GALLO, GIBSON MCELHANEY, KALB, KAPLAN, REID, SCHAAF and PRESIDENT KERNIGHAN

NOES -

ABSENT -

ABSTENTION -

ATTEST:

LaTonda Simmons City Clerk and Clerk of the Council of the City of Oakland, California