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**CITY OF OAKLAND** AGENDA REPORT

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TO:	Office of the City Administrator
ATTN:	Deanna J. Santana
FROM:	Finance and Management Agency
DATE:	February 14, 2012
RE:	Informational Report presenting the City's Fiscal Year 2010-11
	Comprehensive Annual Financial Report (CAFR), the Oakland
	Redevelopment Agency (ORA) Audit Report, and the Management Letter

#### SUMMARY

The Finance and Management Agency is pleased to present to the City Council the attached Comprehensive Annual Financial Report (CAFR), the Oakland Redevelopment Agency (ORA) Audit Report, and the Management Letter.

The CAFR incorporates the audited basic financial statements of the Oakland Municipal Employees' Retirement System (OMERS), the Police and Fire Retirement System (PFRS), the ORA and the Port of Oakland.

The ORA Audit Report provides an overview of the Redevelopment Agency financial activities during the Fiscal Year ended June 30, 2011.

The Management Letter outlines the Auditor's responsibility, provides advice on accounting policies, and makes recommendations designed to improve operational efficiencies that further strengthen internal controls.

The Auditor's unqualified opinion letters for the two audit reports mentioned above declared that the basic financial statements contained therein accurately represent the financial condition of the City as of June 30, 2011.

There were no audit findings for the City or the Agency during the independent auditor's review of FY 2010-11 financial statements. Prior year's audit findings for the City and the Agency have already been addressed and corrective actions have been either implemented or are in progress.

#### FISCAL IMPACT

This is an informational report only and there is no fiscal impact.

Item: \_\_\_\_\_\_ Finance and Management Committee February 14, 2012

#### BACKGROUND

• The Comprehensive Annual Financial Report

The CAFR is presented in three sections:

- Introductory Section: This contains the transmittal letter that includes information about the organizational structure of the City, including an overview of the City and its economy, and general government operations. This section also highlights the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting award for the previous fiscal year.
- Financial Section: This section includes the Independent Auditor's Report and the Management's Discussion and Analysis (MD&A), as required by the Governmental Accounting Standards Board (GASB) 34. The MD&A provides financial highlights and an analytical overview of the City's financial activities. The Basic Financial Statements include the government-wide financial statements that present an overview of the City's entire financial operations. The fund financial statements present financial information for each of the City's major funds as well as non-major governmental funds, such as special revenue funds and debt service funds. Capital Assets, including infrastructure, and the liability for the City's long-term debt are included in the Statement of Net Assets, located on page 21 of the CAFR. Also incorporated in the City's basic financial statements are the audited financial statements for the OMERS, PFRS, ORA and the Port of Oakland, as a discrete component unit of the City.
- Statistical Section: This section provides ten years of summary financial data, as well as demographic, economic, and statistical information related to the City and its operations.
- The Oakland Redevelopment Agency

The ORA audit is presented in a separate report:

Financial Section: This section includes the Independent Auditor's Report and the Management's Discussion and Analysis (MD&A), as required by GASB 34. The MD&A provides financial highlights and an analytical overview of the Agency's financial activities. The Basic Financial Statements include the government-wide financial statements that present an overview of the Agency's financial operations. The fund financial statements present financial information for each of the Agency's governmental funds. The Agency capital assets and the liability for the long-term debt are included in the Statement of Net Assets.

Item: \_\_\_\_\_ Finance and Management Committee February 14, 2012

#### The Management Letter

The Management Letter is a required communications and recommendations by Statement on Auditing Standards (SAS) No. 114. The letter outlines the Auditor's responsibility, planned scope and timing of the audit, provides advice on accounting policies, evaluates accounting estimates, proposes audit adjustments, significant audit findings, status of prior years' recommendations, corrected and uncorrected misstatements, disagreement with management, management representation, and outlines any major difficulties encountered in performing the audit.

The Management Letter is intended solely for the information and use of the City Council, the Finance Committee, the Federal grantor agencies, and the management of the City and is not intended to be and should not be used by anyone other than these specified parties.

#### Current Year Recommendation

None

#### Status of prior year recommendations

- A. The City has implemented prior year's audit recommendation as follows:
- 1. Evaluate Allowance for Bad Debts on Notes and Loans Receivables (2010-1)

The City has updated the policies and procedures over the process and frequency of its evaluation of allowances on Notes and Loans Receivables. The City has performed an aging analysis of the notes and loans portfolio and accordingly adjusted the allowance for bad debts.

2. Lack of Information Technology Risk Assessments (2010-2)

The Department of Information Technology performs internal department assessments to understand and take actions on potential risks. The City is in the process of assessing PCI compliance, including overall network security, internal application security and desktop environment security.

3. Inadequate Back-up Recovery Site Location (2010-3)

The Department of Information Technology has established a routine for daily incremental and monthly full back-up of data for payroll, financials, and data asset back-up and public safety. Back-up tapes are rotated between Iron Mountain's Sacramento facility and a local site. The Department has also initiated a project to provide cloud-based back-up and storage.

- B. The Agency has implemented prior year's audit recommendations as follows:
- 1. Authorization for use of the Agency's Voluntary Five Percent Contribution (2010-01)

On June 7, 2011, the Agency adopted Resolution No. 2011-46 C.M.S. which amends Resolution No. 2009-90 C.M.S. and 2001-85 C.M.S. The amendment effectively reduces the portion of the five (5) percent voluntary contribution coming from FY 2009-10 and increases the portion of the five (5) percent contribution coming from prior years.

2. Underfunding of the Agency's Involuntary Twenty percent and Five percent Set-aside contribution (2010-02)

On April 21, 2011, the Agency transferred \$1,001,576 to the Housing Fund, which represents a correction of the deposits made for the low and moderate-income housing set-aside over the previous 10 years, dating back to FY 1999-00. The amount transferred includes the City's voluntary five percent contribution to the low-and moderate-income housing set-aside fund.

Macias, Gini & O'Connell LLP, a certified public accounting firm, engaged by the City as the primary contractor for its year end audits, performed the following audits:

- > The Comprehensive Annual Financial Report (CAFR),
- > The Oakland Redevelopment Agency Audit Report,
- > The Single Audit Report,
- Measure C-Transient Occupancy Tax Surcharge Compliance Audit,
- The Oakland Army Base Audit, and
- > A separate audit of the Port of Oakland.

Williams, Adley & Company LLP, a certified public accounting firm and sub-contractor, performed the tests and fieldwork for the Single Audit, the Oakland Municipal Employees Retirement System (OMERS) and the Police and Fire Retirement System (PFRS).

Patel & Associates LLP, a certified public accounting firm and sub-contractor, performed the audit of the Measure Y – Violence Prevention & Public Safety Act of 2004 Audit Report.

Yano Accountancy Corporation, a certified public accounting firm and sub-contractor, performed the audits of the Oakland Wildlife Prevention Assessment District Audit Report, and the GANN Appropriation Limit attestation.

#### **KEY ISSUES AND IMPACTS**

• The Comprehensive Annual Financial Report (CAFR)

The CAFR provides a wealth of information for the citizens of Oakland and those interested in the City's finances as of June 30, 2011 in conformity with generally accepted accounting principles in the United States. The CAFR incorporates the audited basic financial statements of the City, Oakland Municipal Employees' Retirement System (OMERS), the Police and Fire Retirement System (PFRS), the Oakland Redevelopment Agency (ORA), and the Port of Oakland.

• The Oakland Redevelopment Agency

The ORA audit report provides information for the citizens of Oakland and those interested in the Agency's finances as of June 30, 2011 in conformity with generally accepted accounting principles in the United States. The auditors considered the Agency's internal control over financial reporting as a basis for designing their auditing procedures. The auditors did not identify any deficiencies in internal control over financial reporting. In addition, the auditors performed tests of compliance with certain provision of laws, regulations and grant agreements, non compliance with which could have a direct and material effect on the financial statement. However, providing an opinion on compliance with those provisions was not an objective of the audit.

### SUSTAINABLE OPPORTUNITIES

There are no economic, environmental, or social equity opportunities resulting from this report.

#### DISABILITY AND SENIOR CITIZEN ACCESS

The information contained in this report does not impact disability and senior citizen access.

### **RECOMMENDATION(S) AND RATIONALE**

Staff recommends that the City Council accept the June 30, 2011 City of Oakland Comprehensive Annual Financial Report (CAFR), the Oakland Redevelopment Agency (ORA) Audit Report and Management Letter.

#### ACTION REQUESTED OF THE CITY COUNCIL

Staff recommends that the City Council accept the June 30, 2011 City of Oakland Comprehensive Annual Financial Report (CAFR), the Oakland Redevelopment Agency ORA) Audit Report and Management Letter.

Respectfully submitted,

Joseph T. Yew, Jr. Finance Director/City Treasurer

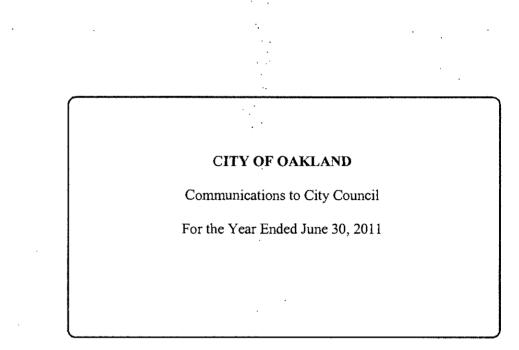
Prepared by: Osborn Solitei, Controller Finance and Management Agency

Attachments: Comprehensive Arnual Financial Report (CAFR) Oakland Redevelopment Agency (ORA) Audit Report Management Letter

APPROVED AND FORWARDED TO THE FINANCE AND MANAGEMENT COMMITTEE:

the City Administrator

Item: \_\_\_\_\_ Finance and Management Committee February 14, 2012





Communications to City Council Year Ended June 30, 2011

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Sacramento + Wolnut Creek + Oakland + Los Angoles/Century City + Newport Beach + San Diego

mgocpa.com

Honorable Mayor and Members of the City Council City of Oakland, California

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining hind information of the City of Oakland (City) as of and for the year ended June 30, 2011. Our report includes a reference to other auditors. Our report also includes explanatory paragraphs indicating that the City adopted the provisions of Governmental Accounting Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, and that the effect of the California State Legislature's legislation to dissolve redevelopment agencies in the State of California are uncertain pending the results of litigation that challenge the constitutionality of such legislation. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to fmancial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Although we performed the audit of the Port of Oakland (the Port), the City's discretely presented component unit, this report does not include the communications related to the audit of the Port because separate communication is made to the Port's Board of Port Commissioners.

Professional auditing standards require that we provide you with information about our responsibilities under generally accepted auditing standards, *Government Auditing Standards*, U.S. Office of Management and Budget (OMB) Circular A-133, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our Audit Plan to you dated April 22, 2011. Professional standards also require that we communicate to you other information related to our audit as discussed on pages 3 through 6.

In planning and performing our audit of the City's basic financial statements in accordance with auditing standards generally accepted in the United States of America, we considered the City's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the City's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control was for the limited purpose described in the second paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all such deficiencies have been identified. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. We did not identify any deficiencies in internal control that we consider to be material weaknesses.

3000 5 Street Suite 300 Socramento CA 95816 2121 N. Californio Blvd. Suite 750 Walnut Creek CA 94596 505 14th Street Sth Floor Oakland CA 94612 2029 Century Park East Suite 500 Los Angeles CA 90067 -4675 MacArthur Ct. Suito 600 Newpon Beach CA 92660 225 Broadway Suite 1750 San Diego CA 92101 In addition, we have provided a status of the prior year recommendations made by us. We would like to thank City management and staff for the courtesy and cooperation extended to us during the course of our engagement.

The accompanying required communications, management comments, and recommendations are intended solely for the information and use of the Mayor, City Council, City management, and others within the organization, and are not intended to be and should not be used by anyone other than these specified parties.

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Oakland, California December 9, 2011

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Communications to City Council Year Ended June 30, 2011

#### **REQUIRED** COMMUNICATIONS

#### I. Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the City are described in Note 2 to the financial statements. As described in Note 2 to the basic financial statements, the City adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, effective July 1, 2010.

In addition, the City presents the Port of Oakland (Port) in a unique manner as compared to other local governmental entities with port operations. All local government entities we sampled reflect their ports as departments of the organization rather than as a discretely presented component unit. Some of these ports have similar management structures with a Board of Commissioners appointed by the sponsoring city's mayor/city council to oversee the operations of the port. Management's representation to us was that the Port operates with a separate legal standing (i.e. using its own corporate powers) under the Charter, which would allow for this presentation. In addition, the City Attorney's Office has represented that the Port operates very similar to a corporation with the Charter acting as its Articles of Incorporation and By-Laws. Ultimately, the City's presentation of the Port makes it less comparable to other cities that have port operations, thus, being a unique presentation.

We noted no transactions entered into by the City during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the fmancial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the City's financial statements were:

- *Fair value of investments.* The City's investments are generally carried at fair value, which is defined as the amount that the City could reasonably expect to receive for an investment in a current sale between a willing buyer and a willing seller and is generally measured by quoted market prices.
- *Estimated unbilled sewer service revenue*. The estimates for unbilled sewer service revenue are based on an evaluation of the sewer service reports from the East Bay Municipal Utihty District (EBMUD), cash flows, monthly billing cycles, and historical billings.
- *Estimated allowance for losses on accounts receivable.* The allowance for losses on accounts receivable represents aged receivables over 360 days.
- *Estimated allowance for losses on loans receivable*. The allowance for losses on loans receivable is based on the types of loan (e.g., forgivable, deferred, grant or amortizing) and management's estimate regarding the likelihood of collectability based on loan provisions and collateral.

#### Communications to City Council (Continued) Year Ended June 30, 2011

#### **REQUIRED COMMUNICATIONS (Continued)**

#### I. Qualitative Aspects of Accounting Practices (Continued)

- Depreciation estimates for capital assets, including deprecation methods and useful lives assigned to depreciable properties. The estimated useful lives of capital assets were determined based on the nature of the capital assets and management's estimate of the economic life of the assets.
- Accrual of compensated absences. Accmal of vacation and sick leave is based on unused employee sick leave, vacation, and other compensatory time, and employees pay rates at year-end.
- *Estimated claims liabilities.* Reserves for estimated claims liabilities were based on actuarial evaluations using historical loss, other data, and attorney judgment about the ultimate outcome of the claims.
- Valuation of the net pension asset. The net pension asset is the amount that exceeded the City's actuarially determined annual required contribution, which is based upon certain approved actuarial assumptions. This amount is then amortized over the amortization period used by the actuary to recognize the excess contribution as pension costs over time.
- Annual required contributions to pension and other postemployment benefit plans. The City is required to contribute to its pension plans at an actuarially determined rate and to measure other postemployment benefit costs based upon certain approved actuarial assumptions.

The actuarial pension and other postemployment benefits data, including the funded status and required contributions of the plans, is based on actuarial calculations performed in accordance with the parameters set forth in GASB Statements No. 27, Accounting for Pensions by State and Local Governmental Employers, and No. 50, Pension Disclosures—an amendment of GASB Statements No. 25 and No. 27 for the pension plans and GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions for the other postemployment benefits, which incorporate actuarial methods and assumptions adopted by the City.

• *Estimated environmental costs*. Estimated environmental costs are based on reports from the Community and Economic Development Agency and external consultants.

We evaluated the key factors and assumptions used to develop these accounting estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements is the disclosure related to other postemployment benefits. The disclosure about other postemployment benefits is described in Note 17 to the financial statements and are based on actuarial valuations.

#### **II.** Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Communications to City Council (Continued) Year Ended June 30, 2011

#### **REQUIRED COMMUNICATIONS (Continued)**

#### **III.** Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. The table below identifies the uncorrected misstatements of the financial statements. Management has determined that the effects are immaterial, both individually and in the aggregate, to each opinion unit's financial statements taken as a whole.

	Debit	Credit
Nonmajor Governmental Funds:	· · · · · · · · · · · · · · · · · · ·	· <u> </u>
Other refunds	\$1,105,316	
Other revenue		\$1,105,316
To reclassify the adjustment made on pass-through loans	due to the Oakland Redevel	opment Agency.
Governmental Activities		
Non-current liabilities – due within one year	\$8,243,000	

Non-current liabilities – due within one year Non-current liabilities – due in more than one year To adjust non-current liabilities due within one year.

#### **IV.** Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

\$8,243,000

#### V. Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 9, 2011.

#### VI. Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### VII. Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Communications to City Council (Continued) Year Ended June 30, 2011

#### **REQUIRED COMMUNICATIONS (Continued)**

#### VIII. Other Information in Documents Containing Audited Financial Statements

Our responsibility for other information in documents containing the City's financial statements and our report thereon does not extend beyond financial information identified in our report, and we have no obligation to perform any procedures to corroborate other information contained in these documents. We have, however, read the other information included in the City's comprehensive annual financial report for the year ended June 30, 2011, and no matters came to our attention that caused us to believe that such information, or its manner of presentation, is materially inconsistent with the information, or its manner of presentation.

With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

During the year, the City included audited financial statements for the year ended June 30, 2010 in various debt offering documents (e.g., Official Statements). We do not have an obligation to perform any procedures to corroborate other information contained in such debt offering documents. We were not associated with and did not have any involvement with such documents. Accordingly, we did not perform any procedures on these documents and provide no assurance as to the other information contained in the debt offering documents.

#### Communications to City Council (Continued) Year Ended June 30, 2011

#### **CURRENT YEAR RECOMMENDATION**

None.

#### STATUS OF PRIOR YEAR RECOMMENDATIONS

2010-1 Evaluation of Allowances on Notes and Loans Receivable ; Significant Deficiency

Due to the complex restructuring agreements for multiple loans and entities, the City did not identify approximately \$14 million of loans receivable that should have been written off during fiscal year 2006-07. The error was subsequently corrected in fiscal year 2009-10 during a performance audit of the Community and Economic Development Agency's loan programs. During our audit, we also detected minor inaccuracies in the calculation of the allowance for bad debt on notes and loans receivables.

The City should improve the process and frequency of its evaluation of allowances on notes and loans receivable in order to strengthen internal controls and ensure that notes and loans receivable are reported in accordance with generally accepted accounting principles.

#### Status of Corrective Action:

Corrective action has been implemented. During the year ended June 30, 2011, the City updated the policies and procedures over the process and frequency of its evaluation of allowances on notes and loans receivable. Additionally, the City performed an aging analysis of the notes and loan receivable portfolio at year-end and adjusted the allowance for bad debt accordingly. No similar inaccuracies in the calculation of the allowance for bad debt on notes and loans receivable were identified during the audit.

#### 2010-2 Lack of Information Technology Risk Assessments Significant Deficiency

Industry best practices suggest that agencies, departments and business units perform a risk assessment. An information technology (IT) risk assessment is a process to determine what information resources exists that require protection, and to understand and document potential risks from IT security failures that may cause loss of information confidentiality, integrity, or availability. The purpose of a risk assessment is to help management create appropriate strategies and controls for stewardship of information assessments.

The City has not conducted an IT risk assessment and therefore has no mechanism to determine whether current operations are designed to effectively mitigate risk within its environment. The City currently does not have a comprehensive risk assessment process whereby operations are evaluated for risk. The City should begin efforts to develop a risk assessment process within its IT department and consider developing a City-wide risk assessment process. The risk assessment could either be 1) performed internally by the City's internal audit function in unison with the IT department management and staff or 2) conducted by an external third party experienced in performing IT risk assessments.

#### Communications to City Council (Continued) Year Ended June 30, 2011

#### STATUS OF PRIOR YEAR RECOMMENDATIONS (Continued)

#### 2010-2 Lack of Information Technology Risk Assessments(Continued)

#### Status of Corrective Action:

Corrective action is hi progress. The Department of Information Technology (DIT) performs internal department assessment to understand and take actions on potential risks. The internal assessment covers risks associated with failures and security breaches that could potentially compromise the confidentiality, integrity, and availability of the supported systems. The last risk assessment was conducted in August 2009 when DIT upgraded the Oracle system. A comprehensive IT risk assessment for all agencies/departments was last performed in 2005. Due to budget cuts, the DIT has not been able to conduct a similar City-wide IT risk assessment since that time.

In January 2011, the City implemented a payment card process for payments such as garbage, parking tickets, and foreclosure registration. All online payments go into an Active Networks Point-Of-Sale (POS) system which transmits receipts to Oracle via an API interface. The POS system is housed in the City's data center. At the time of our review (July 2011), the City had yet to perform a risk/security assessment on the POS system for Payment Card Industry (PCI) compliance, but was in the process of planning a project to assess PCI compliance, including overall network security (internal and external), internal application security, and desktop environment security.

#### 2010-3 Inadequate IT Back-up Recovery Site Location Significant Deficiency

Best practices for disaster recovery suggest that a back-up location should be at least 20 miles away from the main location and in a location that is not susceptible to the same types of disasters (flood, fire, terrorist acts, etc.) as the main location. The reason for this control is to ensure that the City's systems can be restored in the event of a disaster. The City's current back-up location is four blocks away from the main data center. This second location was chosen because it is a City building with good safety features, including a recent upgrade to withstand significant earthquakes. The City should research back-up locations outside of the 20 mile radius of the main location. Once back-up location options are determined, budgetary resources should be granted to find the establishment of a back-up location that aligns with best practices and assures the City's back-up financial information and data are secured.

#### Status of Corrective Action:

Corrective action is in progress. The City's Emergency Management Services (EMS) department is contracting for an emergency management plan, which includes a more robust IT disaster recovery plan. The plan will include payroll, data asset back-up, financials, and public safety. The Department of Information Technology (DIT) has also established a routine for daily incremental and monthly full back-ups. Back-up tapes are rotated between Iron Mountain's Sacramento facility and a local site. The Department has also initiated a project to provide cloud-based back-up and storage, but has not yet secured approval or funding.

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#### Communications to City Council (Continued) Year Ended June 30, 2011

#### STATUS OF PRIOR YEAR RECOMMENDATIONS (Continued)

# 2010-4 GASB Statement No. 54 – Fund Balance Reporting and Governmental Fund Type Definitions Other Matter

In Febmary 2009, the Governmental Accounting Standards Board (GASB) issued GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement significantly changes the accounting and financial reporting for the City's fund balance classifications and categorization of individual funds. Under previous standards, the City's governmental fund balances were organized into three categories: reserved, unreserved, and designated. The new standard replaces these categories with five classifications to establish a hierarchy that is based on the extent to which spending constraints restrict how a government can use the funds. The five new classifications are nonspendable, restricted, committed, assigned, and unassigned. This standard also clarifies the definitions of individual governmental fund types whereby the City's use of special revenue funds and capital project funds may be recast.

The City should begin working with departments to evaluate the purpose of established governmental funds and the related restrictions on revenue sources.

#### Status of Corrective Action:

Corrective action has been implemented. The City implemented the provisions of GASB Statement No. 54 effective July 1, 2010.

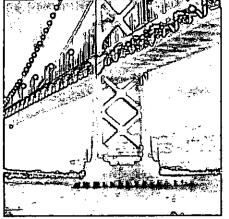
2009-1 Internal Service Funds Deficits *Material Weakness* 

The City has not set user fees to recover the full cost of services. Due to the deficiency in charges for services, the internal service funds have essentially borrowed monies from the General Fund in order to maintain operations. The City has acknowledged this matter as significant and has made an effort to take corrective measures. The City prepared a "rebalancing plan" for its internal service funds to cure the net asset deficits of internal service funds by fiscal year 2018-19. In addition, the City adopted a financial policy during the 2009-11 budget that requires one-half of one-time revenues received to be used specifically to reduce the net assets deficits of internal service funds. Receipt of such one-time assets – and their subsequent deposit into the internal service funds, as required by the financial policies and barring any fiscal emergencies – will, in essence, expedite the "repayment" of the negative internal service balances.

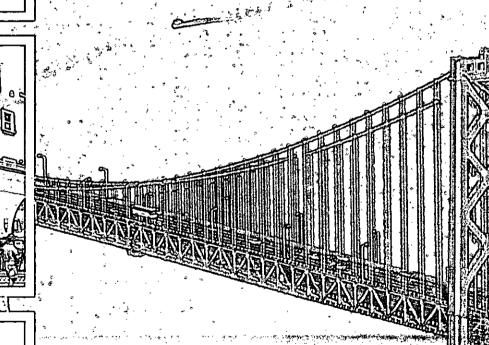
We recommend that the City monitor the progress of its restructured rebalancing plan very closely to ensure its feasibility. If it is determined that the plan is not feasible and that the City does not intend to or cannot recover the hill cost of providing goods or services within a reasonable period of time, then the use of internal service funds is no longer appropriate under general accepted accounting principals and should not be used for financial reporting purposes.

#### Status of Corrective Action:

The City achieved a positive change in net assets for all but one of the internal service funds that had a beginning deficit net assets balance in fiscal year 2010-11. These improvements to net assets were greater than the change projected in the restructured rebalancing plan. Since the City has adhered to its restructuring plan for two consecutive years, we consider this recommendation to be implemented.



# CITY OF OAKLAND CALIFORNIA





FOR THE YEAR ENDED JUNE 30, 2011

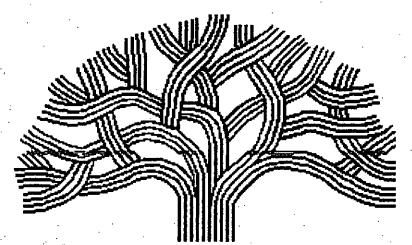
# **REDEVELOPMENT AGENCY**

of the `

# CITY OF OAKLAND

# CALIFORNIA

# (A BLENDED COMPONENT UNIT OF THE CITY OF OAKLAND)



Basic Financial Statements and Supplemental Information

Fiscal Year Ended June 30, 2011

# REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND FINANCIAL REPORT

# PROJECT TEAM

Joseph T. Yew, Jr. Finance Director / City Treasurer Osbom K. Solitei Controller

#### AUDIT/FINANCIAL STATEMENT COORDINATOR

Osbom K. Solitei, Controller

## FINANCIAL STATEMENT PREPARATION

Financial Statement Leaders

Rogeiio Medalla

Theresa Woo

#### Accounting Team (GL & ORA)

Erico Parras Jennifer Luong David Warner Michelle Wong Connie Chu

Felipe Kiocho Andy Wang

#### SPECIAL ASSISTANCE

Katano Kasaine

Dawn Hort

Donna Treglown

#### SPECIAL ASSISTANCE – DEPARTMENTS & OFFICES

City Administrator's Office

ffice City Attorney's Office FMA-Treasury Division Community & Economic Development Agency

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#### Independent Auditor's Report

Honorable Mayor and Members of the Council of the Redevelopment Agency City of Oakland, California

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Redevelopment Agency of the City of Oakland (Agency), a component unit of the City of Oakland, California, as of and for the year ended June 30, 2011, which collectively comprise the Agency's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Agency's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control over financial reporting. Accordingly, wc express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Agency as of June 30, 2011, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 2 to the financial statements, effective July 1, 2010, the Agency adopted the provisions of Governmental Accounting Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions.

As discussed in Note 12 to the financial statements, the Cahfomia State Legislature has enacted legislation that is intended to provide for the dissolution of redevelopment agencies in the State of California. The effects of this legislation are uncertain pending the result of certain lawsuits that have been initiated to challenge the constitutionality of this legislation.

In accordance with Government Auditing Standards, we have also issued our report dated November 30, 2011, on our consideration of the Agency's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

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2121 N. California Blvd Suite 750 Walnut Creck CA 94596 S05-14th Street Sth Floor Oakland CA 94612 2029 Century Park East Suite 500 Los Angeles CA 90967 4675 MacAnbur Ct. Suite 600 Newport Beach CA 92660 225 Broadway Suite 1750 San Dwgp CA 92101 Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Agency's financial statements as a whole. The combining nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the financial statements. The combining nonmajor fund financial statements and the schedule of excess surplus determination are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

We also have previously audited, in accordance with auditing standards generally accepted in the United States, the Agency's financial statements as of and for the years ended June 30, 2007 and 2010, which are not presented with the accompanying financial statements. In our reports dated December 6, 2007 and November 23, 2010, we expressed unqualified opinions on the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Agency for the years ended June 30, 2007 and 2010, respectively. That audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Agency's financial statements as a whole. We did not audit the financial statements of the Agency for the years ended June 30, 2008 and 2009. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinions, insofar as it relates to the amounts included for those financial statements, is based on the reports of the other auditors. The accompanying schedule of excess surplus determination information related to the years ended June 30, 2007, 2008, 2009, and 2010 financial statements is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the years ended June 30. 2007. 2008, 2009, and 2010 financial statements. The information has been subjected to the auditing procedures applied by us and other auditors in the audit of those financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit and the reports of other auditors, the schedule of excess surplus determination for the years ended June 30, 2007, 2008, 2009, and 2010, is fairly stated in all material respects in relation to die financial statements from which they have been derived.

Macias Gimi & CCurrel PLLP

Oakland, California November 30, 2011

#### MANAGEMENT'S DISCUSSION AND ANALYSIS June 30, 2011

This section of the Redevelopment Agency of the City of Oakland ("Agency") Annual Financial Report presents a narrative overview and analysis of the financial activities of the Agency for the year ended June 30, 2011. We encourage readers to consider the information presented here in conjunction with the additional information contained in the Agency's financial statements and related footnotes.

#### FINANCIAL HIGHLIGHTS

- The Agency's total assets exceeded its total liabilities by \$246.1 million compared to \$219.0 million for the previous fiscal year. This represents a net increase of \$27.1 million or 12.4 percent compared to previous year. The net change was driven primarily by a lower state mandated Supplemental Education Revenue Augmentation Find (SERAF) payment.
- For the year ended June 30, 2011, the Agency's governmental fund balances were \$563.6 million compared to \$551.9 million in the previous fiscal year, an increase of 2.1 percent or \$12.7 million. The increases in fund balance are primarily attributable to issuance of Tax Allocation Bonds and Subordinated Housing Set-Aside bonds. The \$563.6 million fund balance is distributed by redevelopment project area as follows: 21.9 percent or \$123.5 million for the Central District; 16.2 percent or \$91.4 million for the Coliseum; 13.8 percent or \$78.0 million for Central City East; 24.9 percent or \$140.2 million for Low and Moderate Housing; 14.9 percent or \$84.2 million for the Oakland Army Base; 1.7 percent or \$9.3 million for Debt Service Funds; and 6.5 percent or \$36.9 million for Nonmajor Governmental Funds.

• As of June 30, 2011, the Agency has a total of \$530.9 million in long-term obligations outstanding compared to \$512.5 million in prior fiscal year, an increase of 3.6 percent or \$18.4 million. The increase is primarily to the issuance of new Tax Allocation bonds and Subordinated Housing Set-Aside Revenue Bonds. Long-term liability includes \$525.5 million in bonds, \$5.3 million remediation obligations and \$0.1 million advances from the primary government.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to introduce the Agency's basic financial statements. The Agency's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements.

#### Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Agency's finances, using the accrual basis of accounting, in a manner similar to the financial statements for a private-sector business.

The *statement of net assets* presents information on all of the Agency's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether or not the financial position of the Agency is improving or deteriorating.

The *statement* of *activities* presents information showing how the Agency's net assets changed during the most recent fiscal year. All changes in net assets are reported on the accmal basis as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods, such as revenues pertaining to uncollected taxes.

The government-wide financial statements distinguish finctions of the Agency that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Agency include urban redevelopment and housing development. The Agency does not engage in any business-type activities.

The government-wide financial statements include the operations of the various redevelopment areas and low and moderate housing program.

#### **Fund Financial Statements**

The fund financial statements are designed to report infomiation about groupings of related accounts, which are used to maintain control over resources that have been segregated for specific activities or objectives. The Agency, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Agency are governmental funds.

#### Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. The Agency's basic operations are reported in governmental funds. However, unlike the government-wide financial statements, governmental fund financial statements follow the modified accrual basis of accounting and focus on the near-term inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Agency's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar

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information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Agency's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. The Agency maintains eleven individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the Central District Fund, Coliseum Fund, Central City East Fund, Low and Moderate Housing Fund, Oakland Army Base, and Debt Service Fund, all of which are considered to be major funds. Data from the remaining finds are combined in a single, aggregated presentation as non-major governmental funds. Individual fund data for each of the non-major governmental funds is provided in the form of combining statements immediately following the notes to the basic financial statements in this report.

#### Notes to the basic financial statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the Government-wide and Fund Financial Statements. The notes to the basic financial statements can be found on pages 19-43 of this report.

Other information

In addition to the basic financial statements and the accompanying notes, the combining statements referred to earlier in connection with non-major governmental funds are presented immediately following the footnotes.

#### Government-wide Financial Statements Analysis

The Agency's financial statements are presented under the reporting model required by the Governmental Accounting Standards Board Statement No. 34 (GASB 34), Basic Financial Statements - and Management's Discussion and Analysis (MD&A) – for State and Local Governments. All of the Agency's activities are governmental; therefore, business-type activities are not reported.

#### Analysis of Net Assets

Net assets may serve over time as a useful indicator of the Agency's financial position. The Agency's assets exceeded liabilities by \$246.1 million at the close of the fiscal year ended June 30, 2011.

As of the end of the fiscal year, the Agency had restricted net assets of \$563.1 million. The restricted net assets include \$77.3 million restricted for debt service, \$72.2 million restricted for low and moderate housing, and the remaining balance of \$414.0 million represents resources that are subject to external restrictions. The Agency's invested in capital assets is \$6.4 million and its deficit in unrestricted net assets of \$323.9 million is attributed to the issuance of bonds and other indebtedness to fund urban redevelopment and housing projects that are not capitalized.

#### Statement of Net Assets Governmental Activities

(In thousands)

(, ·	June 30, 2011		June 30, 2010	
Assets:		··.		
Current and other assets	\$	616,782	\$	596,475
Property held for resale		179,240	•	163,919
Capital assets		6,448		6,600
Total assets		802,470		766,994
Liabilities:				
Long-term liabilities		530,921		512,527
Other liabilities		25,474		35,460
Total liabilities		556,395		547,987
Net assets:			•	
Investments in capital assets, net of related debt	•	6,448		6,600
Restricted for:	•	•		,
Debt service	•	77,339		4,467
Low and moderate housing		72,196		99,264
Urban redevelopment projects and housing		414,032		447,575
Unrestricted		(323,940)		(338,899)
Total net assets	\$	246,075	\$	219,007
•				

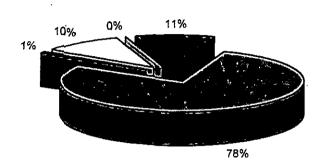
Governmental activities. The Agency's net assets increased by \$27.1 million or 12.4 percent in fiscal year ended June 30, 2011. Key elements of this increase are as follows:

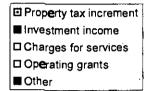
#### Changes in Net Assets Governmenta] Activities

(In drousands)

	June 30, 2011		Jane 30, 2010	
Revenues:				- <u>-</u>
Program revenaes:				
Charges fix services	\$ ·	14,741	\$	4,314
Operating grants and reimbusements		75		750.
General revennes:				
Property tax increment		109,673		· 11 <b>2, 186</b> ·
Investment income	· · ·	1,242		3,074
Oder	·	14,952		3,740
Total program and general revenues		140,683		124,064
Expenses:				
I hban redevelopment		56,958		63,672
Housing development		5,871		7,623
Supplemental Education Revenue Augmentation Fund Paynent		8,465	· '. ·	41,114
AB 1290 Statutory Pass-Through Payments	· ·	14,143		18,072
Interest on long-term debt		28,178		27,984
Total expenses		113,615		158,465
Increase in net assets		27,068		(34,401)
Net assets, beginning of year		219,007	. <u> </u>	253,408
Net assets, end of year	\$	246,075	\$	219,007

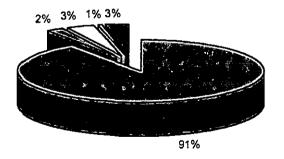
#### Redevelopment Agency of the City of Oakland Revenue for FY 2010-11





#### Total Revenues \$140,683

#### Redevelopment Agency of the City of Oakland Revenue for FY 2009-10



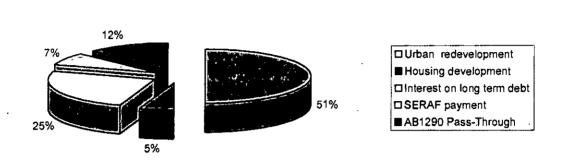
Total Revenues \$124,064

□ Property tax increment ■ Investment income □ Charges for services □ Operating grants ■ Other

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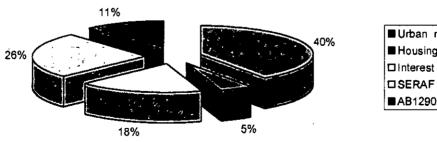
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#### Redevelopment Agency of the City of Oakland Expense for FY 2010-11





#### Redevelopment Agency of the City of Oakland Expense for FY 2009-10



■ Urban redevelopment ■ Housing development □ Interest on long term debt □ SERAF payment ■ AB1290 Pass-Through



#### Analysis of Changes in Net Assets

The revenues in governmental activities for the Agency exceeded expenses by \$27.1 million for the year ended June 30, 2011. This represents an increase of 178.7 percent or \$61.5 million compared to the prior year's change in net assets of negative \$34.4 million.

During fiscal year 2010-2011, the Agency's revenues increased by \$16.6 million or 13.4 percent compared to the previous fiscal year. The increase in total revenue is primarily due to an increase of \$10.4 million in charges for services primarily from interest income on notes and loans, rental income from Oakland Army Base and rental from garages, and \$11.2 million increase in other revenue, which reflects the writing-off of the remaining balance on the 1966 Oak Center repayment contract totaling \$13.3 million from its long-term obligations authorized by City council offsetting decreases of \$2.5 million in tax increment revenue and \$1.8 million in investment income.

Conversely, government-wide expenses decreased by \$44.8 million or 28.3 percent. The decrease is primarily attributable to the \$32.6 million decrease in state mandated Supplemental Education Revenue Augmentation Fund Payment (SERAF) compared to FY2010, a \$3.9 million reduction in AB1290 payments and a \$6.7 and \$1.7 million reduction in urban redevelopment and housing development expending respectively.

#### Financial Analysis of the Agency's Fund Balances

As of June 30, 2011, the Agency's governmental funds reported combined ending fund balances of \$563.6 million, an increase of 2.1 percent or \$11.6 million compared to the prior fiscal year. The increase in find balance is primarily attributable to the issuance of Tax Allocation and Subordinated Housing Set-Aside Revenue Bonds.

During fiscal year 2010-2011, the Agency's revenues decreased by \$2.7 million or 2.1 percent compared to the previous fiscal year. The decrease is mainly driven by a \$4.7 million or 4.3 percent decrease in tax increment revenue primarily due to lower assessment value on properties and a \$1.9 million or 162.5 percent decrease in investment income due to low interest rate environment offset by a \$4.1 million or 33.0 percent increase in rents and reimbursement income.

The Agency's expenditures also decreased by \$26.5 million or 15.9 percent. The decrease is driven primarily by lower state mandated SERAF payment and a \$3.9 million reduction in spending in urban redevelopment project area. Conversely, housing development spending increased by \$12.2 million or 40.6 percent mainly due to increase in lending activities.

In fiscal year 2010-2011, the Agency issued \$7.39 million Tax Allocation Bonds, Series 2010-T and \$46.98 million Subordinated Housing Set-Aside Revenue Bonds, Series 2011A-T which is reflected in the increase in other financing category.

City of Oakland	
Statement of Revenues, Expenditures and Changes in Fund Balance	
Governmental Funds	
(In thousands)	

(In mousands)					
	Jur	June 30, 2011		June 30, 2010	
Reven ies:				, ,	
Property tax increment	\$	109,673	\$	114,411	
Investment income	,	1,242		3,074	
Rents and minibur asments		12,517		8,385	
Other		2,992		3,268	
Total revenues		126,424		129,138	
Expenditures:					
Utban tedevelopment		66,974		70,885	
Housing development		29,984		17,798	
Supplemental Education Revenue Augmentation Fund Payment		8,465		41,114	
AB 1290 Statutory Pass-Through Payment		14, 143		18,072	
Payment on advances		79		656	
Retirement of long-term debt		19,365		16,865	
Interest on long-term debt	:	27,272		28,252	
Bond issuance cost		828	<u></u>	-	
Total expenses		167,110		193,642	
Other Finandng Sources (Uses)					
Tax Allocation and Housing Set Aside bonds issued		54,370		-	
Discourt en bonds issuance		(2,052)	4	· •	
Total other financing sources		52,318		-	
Change in fund batance	•	11,632		(64,504)	
Beginning find balance		<b>55</b> 1,935		616,439	
Fund Holance at End of the Year	\$	565,567	<b>\$</b> .	551,935	

Budgetary Data

Meaningful Agency budgetary data are not presented in the financial statements for capital projects and debt service fimds because budgetary allocations are fiscal year specific while Agency project implementation may involve several fiscal years to complete.

Capital Assets and Debt Administration

#### Capital Assets

The Agency has capital assets of \$8.1 million, before depreciation, which includes the Henry J. Robinson Multi-Service Center facility that provides service to the disadvantaged persons living within or near the Central District Redevelopment Project Area as major transitional housing, emergency shelter, and drop-in programs for the homeless population in Oakland; and the Fox Theater property which is leased to Fox Oakland Theater, Inc. ("FOT") through a 60 year long-term lease. Fixed assets for the fiscal year ended June 30, 2011 are reported as \$6.5 million, net of accumulated depreciation.

# Long-term Debt

At June 30, 2011, the Agency had total outstanding long-term debt of \$523.9 million, oh increase of \$35.0 million or 7.2 percent from the prior fiscal year. The increase represents the issuance of new bonds and repayment of debts.

## **Bond Ratings**

The Agency's bond ratings at June 30, 2011 are as follows (in thousands):

		Balance			
•	Moody's F		rs Fitch JBCA		itstanding
Tax allocation	Baal/Baa2/A	A+/A/A-	N/A	\$	395,110
Housing set-aside revenue bonds	A2	Α	A+		128,735
General obligation bonds	N/A	N/A	N/A		60
TOTAL				\$	523,905

Long-term liabilities at the end of June 30, 2011 and June 30, 2010 are comprised of the following (in thousands):

	·	FY 2011	FY 2010		
Bonds Payable:					
Tax allocation bonds payable	\$	395,110	\$	404,275	
Housing set-aside revenue bonds		128,735		84,510	
General obligation bonds		60		115	
Total Bonds Payable		523,905	•	488,900	
Other Long-Term Liabilities:			•		
Deferred amounts, net		1,567		4,322	
Remediation costs		5,300		5,807	
Advances from City of Oakland		149	•	13,498	
Total Other Long-Term Liabilities		7,016		23,627	
Total Long-Term Obligations	\$	530,921	\$	512,527	

#### Other Potentially Significant Matters

#### Recent Changes in Legislation Affecting California Redevelopment Agencies

On June 29, 2011, the Governor of the State of California signed Assembly Bills X1 26 and 27 as part of the State's budget package. Assembly Bill X1 26 requites each California redevelopment agency to suspend nearly all activities except to implement existing contracts, meet already-incurred obligations, preserve its assets and prepare for the impending dissolution of the agency. Assembly Bill X1 27 provides a means for redevelopment agencies to continue to exist and operate by means of a Voluntary Alternative Redevelopment Program. Under this program, each city would adopt an ordinance agreeing to make certain payments to the County Auditor Controller in fiscal year 2011-12 and annual payments each fiscal year thereafter. Assembly Bill X1 26 indicates that the City "may use any available fimds not otherwise obligated for other uses" to make this payment. The City of Oakland intends to use available inonies of its redevelopment agency for this purpose and the City and Agency have approved a reimbursement agreement to accomplish that objective. The amounts to be paid after fiscal year 2012-13 have yet to be determined by the state legislature.

On July 26, 2011, City Ordinance No. 13084 was adopted, indicating that the City will comply with the Voluntary Alternative Redevelopment Program in order to permit the continued existence and operation of the agency, in the event Assembly Bills X1 26 and/or 27 are upheld as constitutional. The initial payment by the City is estimated to be \$39.4 million with one half due on January 15, 2012 and the other half due May 15, 2012. Thereafter, an estimated \$10 million will be due annually. The amounts to be paid after fiscal year 2012-13 have yet to be determined by the State Legislature. The semi-annual payments will be due on January 15 and May 15 of each year and would increase or decrease with changes in tax increment. Additionally, an increased amount would be due to schools if any "new debt" is incurred. Assembly Bill X1 27 allows a one-year reprieve on the agency's obligation to contribute 20% of tax increment to the low-and-moderate-income housing fimd so as to permit the Agency to assemble sufficient fimds to make its initial payments. Failure to make these payments would require agencies to be terminated under the provisions of ABX1 26.

The effects of this legislation are uncertain pending the result of certain lawsuits that have been initiated to challenge the constitutionality of this legislation. Further information regarding Assembly Bill X1 26 and 27 is contained in Note 12 of the basic financial statements

#### **Requests for Information**

This financial report is designed to provide a general overview of the Redevelopment Agency of the City of Oakland's finances for all those with an interest in the Agency's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance and Management Agency, Controller's Office, City of Oakland, 150 Frank H. Ogawa Plaza, Suite 6353, Oakland, California 94612-2093.

# **BASIC FINANCIAL STATEMENTS**

# **REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND**

Statement of Net Assets June 30, 2011 (In thousands)

			rnmental
ASSETS			tivities
Cash and investments		\$	201,679
Receivable (net of allowance for uncollectible of \$226)	1		
Accrued interest receivable			549
Accounts receivable			449
Grants receivable			2,178
Due from the City of Oakland	<i>,</i>		12
Advances to the City of Oakland		•.	13,024
Restricted cash and investments	,		196,781
Notes receivable (net of allowance for	1 A		
uncoilectibles of \$47,018)			190,106
Property held for resale	· .		179,240
Other assets			3,688
Deferred charges - bond issuance costs			8,316
Capital assets:			-,
Land			3,377
			3,071
Facilities and improvements, net of depreciation			
TOTAL ASSETS			802,470
		.`	
LIABILITIES	,		
Accounts payable and accrued liabilities			3,709
Accrued interest payable			10,309
Due to the City of Oakland			2,179
Due to other governments			8,067
Deposits and other liabilities			1,210
Non-current liabilities:			
Due within one year			23,139
Due in more than one year			507,782
TOTAL LIABILITIES	• • ·		556,395
NET ASSETS (Deficit)			
Invested in capital assets	ak.		6,448
Restricted for:	· · ·		0,440
Debt service		• •	77 220
Low and moderate housing			77,339
Urban redevelopment projects			72,196
			414,032
Unrestricted net assets (deficit)		<del></del>	(323,940)
·	)		
TOTAL NET ASSETS		\$	246,075

See accompanying notes to the financial statements.

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# **REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND**

Statement of Activities For the year ended June 30, 2011

(In thousands)

			Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
Functions/Programs		Expenses f		Charges for Services	Operating Grants and Contributions			
Governmental Activities:								
Urban redevelopment	\$	56,958	\$	10,090	\$	75	\$	(46,793)
Housing development		5,871		4,651		-		(1,220)
Supplemental Education Revenue			•		-			· ·
Augmentation Fund Payment		8,465		-				(8,465)
AB 1290 Statutory Pass-Through Payments		14,143		-		· · ·		(14,143)
Interest on long-term debt	·	28,178		<u> </u>		-		(28,178)
Total governmental activities	<u>\$</u>	113,615	<u>\$</u>	14,741	\$	75		(98,799)
			•	-				
General Revenues:				·				100 (77
Property tax increment						,	•	109,673
Investment income								1,242
Other		• •				•	`	14,952
Total general revenues			· 1					125,867
								27.079
Change in net assets								27,068
Net assets at beginning of year								219,007
Net assets at end of year			•				\$	246,075
<b>~</b> .								

See accompanying notes to the basic financial statements.

Balance Sheet

Governmental Funds June 30, 2011

(In thousands)

		•	Capital	Project	S				•						
	Central District	(	Coliseum		tral City East	М	ow and oderate lousing		and Army Base	Debt	Service	Gove	onmajor crnmental Funds	Gov	Total ernmental Funds
ASSETS		<u> </u>			<u></u>			• <del>••</del>							
Cash and investments	<b>\$</b> 31,1	68 <b>S</b>	25,544	\$	15,646	· •	. 66,105	•	37,050	s	232	s	25,934	\$	201 670
Accrued interest receivable	2 31,1 : 1		20,044 69	. <b>e</b> .	40	ور	162	J)	91°	3	232	3	65	3	201,679 549
Accounts receivable (net of allowance for	. 1	<u>.</u>			40		. 102		91		. 2		. 00		545
uncollectibles of \$226)	· 1	61	-		· .		_			•	-		288		449
Grants receivable		-	. · _				-		2,178		-		200		2,178
Due from the City of Oakland		'	_		:		-		2,170		-		12		12
Advances to the City of Oakland	10,9	82	-		· · ·-		1,608				-		434	•	13,024
Restricted cash and investments	33,0		24,274		52,510		68,012	2.12	1,115		9,093		8,709		196,781
Notes receivable (net of allowance for					,	,	00,012		1,110		.,		-,		,
uncollectibies of \$47,018)	52,8	07	1,914				132,463		357		-		2,565	-	190,106
Property held for resale	61,8		45,004	·	11,027	•	8,013	•	48,940	· 	· _		4,411		179,240
Other assets	· · · ·	-	23						-		-		·,·		23
TOTAL ASSETS	<b>\$</b> 190,1	51 \$	96,828	5	79,223	\$	276,363	S	89,731	\$	9,327	\$	42,418	5	784,041
				_		-		<b>.</b>							<u>.</u>
							,		· ·					1	
LIABILITIES AND FUND BALANCES	•		•										•		
					·.		· ·	•	1. A.						
LLABILITIES															•
Accounts payable and accrued liabilities	<b>\$</b> 4	82 <b>S</b>	607	\$	176	\$	1,253	\$	564 :	<sup>-</sup> S	-	\$	627	S	3,709
Due to the City of Oakland	. 1	06	2		12		825		522	-	-		712		2,179
Due to other governments	2,0	14	2,917		984		-		1,000		-		1,152		8,067
Deposits and other liabilities		97	-		-		4		865		-		44		1,210
Deferred revenue	63,7	88	1,914		-		134,073		2,535		-		2,999		205,309
TOTAL LIABILITIES	66,6	87	5,440	·	1,172		136,155		5,486				5,534		220,474
• •									·····						•
FUND BALANCES															
Restricted	. 33,0	68	24,274		52,510		68,012		50,055	-	9,327		8,709		245,955
Committed	61,8	45	45,004		1 i,027		8,013		-		-		4,411		130,300
Assigned	28,5	51	22,110 <	·	14,514		64,183		34,190		-		23,764		187,312
TOTAL FUND BALANCES	. 123,4	64	91,388		78,051		140,208		84,245		9,327		36,884		563,567
TOTAL LIABILIFIES AND FUND BALANCE	S \$ 190,1	51 <b>S</b>	96,828	\$	79,223	S	276,363	S	89,731	\$.	9,327	\$	42,418	Ś	784,041
		<u> </u>		- <u></u>				_							
							•								

See accompanying notes to the basic financial statements.

#### Governmental Funds

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets for

### Governmental Activities

#### June 30, 2011

(In thousands)

<b>T 11 1</b>					
Fund balance - te	otal governmental funds			\$	563,567
-	ed for governmental activities in	the statement			:
	different because:		• •	•	
=	ets used in governmental acti e not reported in the fimds.	vities are not fina	ncial resources and		6,448
,	ice costs are expended in the				
•	and amortized over the life of the		nds for the purpose	S	8,316
or the govern	nmental activities on the stateme	int office assets.			0,510
Prepaid lease	es are expended in the governme	ental fimds when pai	d and are capitalized	1	•
_	d over the life of the lease for g				3,665
Interest on lo	ong-term debt is not accrued in t	he governmental fim	ds but rather is		
	s an expenditure when due.		des, our runner is		(10,309)
roooginzoa a					
	· · · · · · · · · · · · · · · · · · ·	on short-term financ	ing, some assets wil	1	
Because the	focus of governmental funds is able to pay for current period of				•
Because the not be availa	focus of governmental funds is				205,309
Because the not be availa deferred reve	focus of governmental funds is able to pay for current period enue in the governmental funds.	expenditures. Those	assets are offset b	y	205,309
Because the not be availa deferred reve Long-term li	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab	expenditures. Those le, are not due and p	assets are offset b ayable in the curren	y	205,309
Because the not be availa deferred reve Long-term li	focus of governmental funds is able to pay for current period enue in the governmental funds.	expenditures. Those le, are not due and p	assets are offset b ayable in the curren	y	205,309
Because the not be availa deferred reve Long-term li	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab	expenditures. Those le, are not due and p	assets are offset b ayable in the curren	y	205,309
Because the not be availa deferred reve Long-term li period and, t	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab	expenditures. Those le, are not due and p	assets are offset b ayable in the curren	y	205,309
Because the not be availa deferred reve Long-term li period and, t <u>Type</u> Tax a	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab herefore, are not reported in the	expenditures. Those le, are not due and p govenrmentai fimds	assets are offset by ayable in the current: Amount	y	205,309
Because the not be availa deferred reve Long-term li period and, t <u>Type</u> Tax al Housi	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab herefore, are not reported in the llocation bonds	expenditures. Those le, are not due and p govenrmentai fimds	assets are offset by ayable in the current: Amount (395,110)	y	205,309
Because the not be availa deferred reve Long-term li period and, t <u>Type</u> Tax a Housi Gener	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab herefore, are not reported in the llocation bonds ing set-aside revenue bonds	expenditures. Those le, are not due and p govenrmentai fimds	assets are offset by ayable in the current : <u>Amount</u> (395,110) (128,735)	y	205,309
Because the not be availa deferred reve Long-term li period and, t <u>Type</u> Tax al Housi Gener Issuar	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab herefore, are not reported in the llocation bonds ing set-aside revenue bonds ral obligation bonds	expenditures. Those le, are not due and p govenrmentai fimds	assets are offset by ayable in the current: Amount (395,110) (128,735) (60)	y	205,309
Because the not be availa deferred reve Long-term li period and, t <u>Type</u> Tax a Housi Gener Issuar Issuar	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab herefore, are not reported in the llocation bonds ing set-aside revenue bonds ral obligation bonds ince premiums	expenditures. Those le, are not due and p govenrmentai fimds	assets are offset by ayable in the current : <u>Amount</u> (395,110) (128,735) (60) (7,704)	y	205,309
Because the not be availa deferred reve Long-term li period and, t <u>Type</u> Tax al Housi Gener Issuar Issuar Refun	focus of governmental funds is able to pay for current period enue in the governmental funds. abilities, including bonds payab herefore, are not reported in the llocation bonds ing set-aside revenue bonds ral obligation bonds nce premiums nce discounts	expenditures. Those le, are not due and p govenrmentai fimds	assets are offset by ayable in the current: Amount (395,110) (128,735) (60) (7,704) 2,659	y	205,309

Net assets of governmental activities

Subtotal

(530,921)

246,075

\$

See accompanying notes to the basic financial statements.

#### REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the year ended June 30, 2011

(In thousands)

		Capita	Frojects		•••			**.
	Central District	Coliseam	Central City East	Low and Moderate Housing	Oakland Army Base	Debt Service	Nonmajor Governmental Funds	Total Covernmental Fun <b>d</b> s
REVENUES								
Tax increment	\$ 52,009	\$ 24,839	\$ 10,364	<b>\$</b> 6	\$ 9,766	s -	\$ 12,689	\$ 109,673
Interest on cash and investments	270	<b>4</b> ,035 87	<b>3</b> 10,304 56	296	166°	J - 162	108	1,145
Interest on rotes receivable	270	65	. 00	290	100	102	32	97
Rents and reimbursements	3,512	667	•	2,427	2,198	-	3,713	12,517
Federal and state grants and subventions	1,237	007	-	2,427	2,190	74	3,713	1,311
Other	1,237	103	- 66	444	•	74	· 61	1,681
TOTAL REVENUES					10,120	236		
IUTAL REVENUES	58,035	25,761	10,486	3,173	12,130	230	16,603	126,424
EXPENDITURES		;	. :		• • •			•
Ciurent:			•	· · ·	,			· .
Urban redevelopment	27,283	10,158	6,222		4,908	379	18,024	66,974
	27,283	10,158	0,222	20.084	4,908	379	18,024	29,984
Housing development			• •	29,984	-	-	· · ·	29,904
Supplemental Education Revenue	4 630		170		<i>.</i>		1 100	9.465
Augmentation Fund Payment	4,530	1,667	468	-	611	· •	1,189	8,465
AB 1290 Statutory Pass-Through Payment	4,151	4,755	. 1,718	· -	1,617	•	1,902	14,143
Debt Service:		÷					,	
Payment on advances	-	-	-	-	-	79		· 79
Retirement of long-term debt			-	-	-	19,365	-	19,365
Interest	•	-	-	·	-	27,272	-	27,272
Bond issuance cost	-	·	<u> </u>	635	-	<u> </u>	193	828
TOTAL EXPENOITURES	35,964	16,580	8,408	30,619	7,136	47,095	21,308	167,110
						•	-,	
Excess (deficiency) of revenues	-	0 1 9 1	3 070	(27.446)	4,994	(46 950)	(4 705)	(40,686)
over expenditures	22,071	9,181	2,078	(27,446)	4,994	(46,859)	(4,705)	(40,080)
OTUER FINANCING SOURCES (USES)	·							
Issuance of debt				46,980		-	7,390	54,370
Discount on issuance of bonds				(1,830)	_	_	(222)	(2,052)
Transfers in	350		_	35,606	-	51,886	737	88,579
Transfers out	(38 386)	- (22 505)	(7,469)	(12,366)	(2,316)	(167)	(5,289)	(88,579)
TOTAL OTHER FINANCING SOURCES (USES)		(22,586) (22,586)	(7,469)	68,390	(2,316)	51,719	2,616	52,318
IOTAL OTHER FINANCING SOURCES (USES)	(30,050)	(22,380)	(7,409)		(2,310)		2,010	
Change in find balances	(15.965)	(13,405)	(5,391)	40,944	2,678	4,860	(2,089)	11,632
Fund balances at beginning of year	139,429	104,793	83,442	99,264	81,567	4,467	38,973	551,935
FUND BALANCES AT END OF YEAR	\$ 123,464	\$ 91,388	\$ 78,051	\$ 140,208	S 84,245	\$ 9,327	\$ 36,884	\$ 563,567
TO BALANCED AT END OF TEAK	4 123,404	۵۵ د <sub>ر</sub> ۲۱ و			C+2,+0 C			

See accompanying notes to the basic financial statements.

Reconciliation of Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2011 (In thousands)

	11,632	. \$	•	l govemmental funds	let change in fund balances - tota
•••			ent of activities are	al activities in the stat	mounts reported for government ifferent because:
			eful lives and	d over their estimated	Capital assets cost is allocate
	(152)		d.	nses in the current per	reported as depreciation expe
			vide current financial	activities that do not j	Revenues in the statement of
					'resources are not reported as
					developers and others are tre
		•	- ,		expenditures at the time the l
			ents the change in the		when the loans are collected
				14 L	deferred amounts during the
			\$ 8,865	enue	Change in deferred reve
	33,097		24,232		New notes and loans
			ls when paid and are	n the governmental fi	Prepaid leases are expended
					capitalized and amortized ov
	1,665				activities.
				-	The issuance of long-term de
					—
<b>.</b>		·			governmental funds, while th
* 1 <sup>2*</sup>	. <i>'</i>	* <b>.</b>	hese transactions,	governmental funds.	govemmental funds, while th current financial resources of
• •* •	. *	·	nese transactions, ntal funds report the	governmental funds. et assets. The governmental	govemmental funds, while th current financial resources of however, have no effect on n
		• • • •	hese transactions, ntal funds report the ilar items when debt	governmental funds. et assets. The govern iums, discounts, and s	govemmental funds, while th current financial resources of however, have no effect on n effect of issuance costs, prem
• • •		·	hese transactions, ntal funds report the nilar items when debt I amortized in the	governmental funds. et assets. The governi iums, discounts, and s amounts are deferred a	govemmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, premising first issued, whereas these
			hese transactions, ntal funds report the nilar items when debt I amortized in the	governmental funds. et assets. The govern iums, discounts, and s amounts are deferred s the net effect of the	govemmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, premiss is first issued, whereas these statement of activities. This is
		• • • •	hese transactions, ntal funds report the iilar items when debt amortized in the differences in the	governmental funds. et assets. The govern iums, discounts, and s amounts are deferred s the net effect of thes nd related items.	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem is first issued, whereas these statement of activities. This treatment of long-term debt a
		т. 	hese transactions, ntal funds report the nilar items when debt amortized in the differences in the \$ . (54,370)	governmental funds. et assets. The govern iums, discounts, and s amounts are deferred s the net effect of thes nd related items.	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem is first issued, whereas these statement of activities. This treatment of long-term debt a Principal of bonds issue
		· · · · ·	hese transactions, ntal funds report the hilar items when debt a amortized in the differences in the \$ (54,370) 2,052	governmental funds. et assets. The govern iums, discounts, and s amounts are deferred s the net effect of thes nd related items.	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem is first issued, whereas these statement of activities. This treatment of long-term debt a Principal of bonds issue Discounts on bonds issue
		· · · · ·	hese transactions, ntal funds report the ailar items when debt a amortized in the differences in the \$ (54,370) 2,052 828	governmental funds. et assets. The govern iums, discounts, and s amounts are deferred s the net effect of thes nd related items. ed	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem is first issued, whereas these statement of activities. This is treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs
		· · · · ·	hese transactions, ntal funds report the nilar items when debt amortized in the differences in the \$ (54,370) 2,052 828 (577)	governmental funds. et assets. The governi iums, discounts, and s amounts are deferred s the net effect of the nd related items. ed ued suance costs	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem is first issued, whereas these statement of activities. This is treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs Amortization of bond is
		· · · · ·	hese transactions, ntal funds report the nilar items when debt a amortized in the differences in the \$ (54,370) 2,052 828 (577) 19,365	governmental funds. et assets. The governi iums, discounts, and s amounts are deferred s the net effect of thes nd related items. d ued suance costs i debt	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem is first issued, whereas these statement of activities. This treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs Amortization of bond is Retirement of long-term
		· · · · ·	hese transactions, ntal funds report the ailar items when debt a amortized in the differences in the \$ (54,370) 2,052 828 (577) 19,365 13,349	governmental funds. et assets. The govern iums, discounts, and s amounts are deferred s the net effect of thes nd related items. d hed suance costs h debt nt of advances	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem is first issued, whereas these statement of activities. This is treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs Amortization of bond is Retirement of long-term Forgiveness and payme
		· · · · · · · · · · · · · · · · · · ·	hese transactions, ntal funds report the nilar items when debt amortized in the differences in the \$ (54,370) 2,052 828 (577) 19,365 13,349 979	governmental funds. et assets. The governi iums, discounts, and s amounts are deferred s the net effect of the nd related items. d ued suance costs i debt int of advances ms and discounts	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem- is first issued, whereas these statement of activities. This is treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs Amortization of bond is Retirement of long-term Forgiveness and payme Amortization of premiu
	(10.142)		hese transactions, ntal funds report the anal funds report the differences in the \$ (54,370) 2,052 828 (577) 19,365 13,349 979 (276)	governmental funds. et assets. The governi iums, discounts, and s amounts are deferred s the net effect of thes nd related items. d suance costs n debt nt of advances ms and discounts ng loss	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, premi is first issued, whereas these statement of activities. This is treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs Amortization of bond is Retirement of long-term Forgiveness and payme Amortization of premiu Amortization of refundi
	(18,143)	· · ·	hese transactions, ntal funds report the nilar items when debt amortized in the differences in the \$ (54,370) 2,052 828 (577) 19,365 13,349 979	governmental funds. et assets. The governi iums, discounts, and s amounts are deferred s the net effect of thes nd related items. d suance costs n debt nt of advances ms and discounts ng loss	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem- is first issued, whereas these statement of activities. This is treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs Amortization of bond is Retirement of long-term Forgiveness and payme Amortization of premiu
	(18,143) (1,031)		hese transactions, ntal funds report the anal funds report the differences in the \$ (54,370) 2,052 828 (577) 19,365 13,349 979 (276)	governmental funds. et assets. The govern iums, discounts, and s amounts are deferred s the net effect of thes nd related items. d led suance costs n debt nt of advances ms and discounts ng loss tion cost	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, premi is first issued, whereas these statement of activities. This is treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs Amortization of bond is Retirement of long-term Forgiveness and payme Amortization of premiu Amortization of refundi
			hese transactions, ntal funds report the anal funds report the differences in the \$ (54,370) 2,052 828 (577) 19,365 13,349 979 (276)	governmental funds. et assets. The govern iums, discounts, and s amounts are deferred s the net effect of thes nd related items. d led suance costs n debt nt of advances ms and discounts ng loss tion cost	governmental funds, while the current financial resources of however, have no effect on n effect of issuance costs, prem- is first issued, whereas these statement of activities. This is treatment of long-term debt a Principal of bonds issue Discounts on bonds issue Bond issuance costs Amortization of bond is Retirement of long-term Forgiveness and payme Amortization of premiu Amortization of refundi Net changes in remedia

See accompanying notes to the basic financial statements.

## NOTES TO BASIC FINANCIAL STATEMENTS ۰.

June 30, 2011

# (1) ACTIVITIES OF THE REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND

The Redevelopment Agency (Agency), a blended component unit of the City of Oakland (City), was activated on October 11, 1956, for the purpose of redeveloping certain areas of the City designated as project areas. The Agency is included as a blended component unit in the City's basic financial statements because the Agency's governing body is the same as the City Council. Its principal activities are the acquisition of real property for the purpose of removing or preventing blight, providing for the construction of improvements thereon, and the rehabilitation and restoration of existing properties. In addition, the Agency finances numerous low and moderate-income housing projects throughout the City.

The principal sources of funding for the Agency's activities have been:

- Bond issues, notes, and other financing sources;
- Advances, loans, and grants-in-aid from the City;
- Property tax revenue attributable to increases in the assessed valuations in the associated project areas; and
- Rental income derived from parking and rental of Agency owned properties.

Generally, funding from bond issues, notes, loans, and City advances are eventually repayable from incremental property tax revenue. The Agency has entered into repayment agreements with the City or is obligated to do so under the terms of other funding agreements. The amount of incremental property tax revenue received is dependent upon the local property tax assessments and rates, which are outside the control of the Agency. Accordingly, the length of time that will be necessary to repay the City is not readily determinable.

The Agency currently has the following project areas: Central District (which is segmented into several action areas including Chinatown, City Center, Uptown and City Hall Plaza); Coliseum; Central City East; Acom; Broadway/MacArthur/San Pablo; Oakland Army Base; West Oakland; and Other Project Areas (Oak Center; Stanford/Adeline; and Oak Knoll).

The Central District Redevelopment Project area, which generates the greatest tax revenue for the Agency, provides for the development and rehabilitation of commercial and residential structures for approximately 200 blocks of Oakland's downtown area. At 6,764 acres, the Coliseum Redevelopment Project area is physically the largest adopted project area and provides for the development and rehabilitation of significant industrial, commercial, and residential areas in Oakland.

#### (2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Government-wide Financial Statements

The government-wide financial statements (the statement of net assets and the statement of activities) report all the activities of the Agency. The effect of interfind activity has been removed from these statements. The activities of the Agency are governmental in nature, which normally are supported by taxes and intergovernmental transfers.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include rents, grants, contributions, and charges for use of property owned. Taxes and other items properly not included as program revenues are reported instead as general revenues.

#### Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants are recognized as revenue when all eligibility requirements have been met.

The Agency's governmental fund financial statements are reported using the *current financial* resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. The Agency uses the *purchases method* to account for expenditures, and accordingly, no prepaid items are reported.

Property taxes and interest associated with the current fiscal period, using the modified accrual basis of accounting as described above, are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. The Agency considers property tax revenues to be available for the year levied if they are collected within 60 days of the end of the current fiscal period. All other revenues are considered available if they are collected within 120 days of the end of the current fiscal period. Expenditures are recorded when a liability is incurred, as under accrual accounting, except for debt service expenditures, which are recorded only when payment is due.

The Agency reports the following major governmental fimds:

Capital Project Funds:

Central District Fund – The Central District Fund accounts for the financial resources and the costs of acquisition, construction, improvement and management of commercial and residential facilities in the Central District Project area.

Coliseum Fund – The Coliseum Fund accounts for the financial resources and the costs of acquisition, construction and improvement of commercial, industrial, residential and airport related facilities in the Coliseum Project area.

Central City East Fund – The Central City East Fund accounts for the financial resources and the costs of acquisition, construction, improvement and management of commercial and residential facilities in the Central City East Project area.

Low and Moderate Housing Fund – The Low and Moderate Housing Fund accounts for 20% and 5% set-aside from all tax increments received, as mandated by State law and the Oakland Redevelopment Agency board, respectively. The fimd also accounts for the proceeds from the Subordinated Housing Set-Aside Revenue Bonds, Series 2011-T and 2006A-T, and Subordinated Housing Set-Aside Revenue Refunding Bonds, Series 2006A. These funds are used to increase, improve and preserve the supply of housing within the City of Oakland available at affordable housing cost to persons or families of low and moderate income.

Oakland Army Base Fund – The Oakland Army Base Fund accounts for the financial resources and the costs of the redevelopment and reuse of the closed military facilities into coinmercial and industrial facilities in the former Oakland Army Base.

Debt Service Fund:

The Debt Service Fund – accounts for the accumulation of resources and the payment of Tax Allocation bonds, Subordinated Housing Set-Aside bonds, and General Obligation bonds' principal, interest and related costs.

When both restricted and unrestricted resources are available for use, it is the Agency's policy to use restricted resources first, then unrestricted resources as they are needed.

#### June 30, 2011

#### Cash and Investments

The Agency's investments are stated at fair value. Fair value has been obtained by using market quotes as of June 30, 2011, and reflects the values as if the Agency were to liquidate the securities on that date. Money market investments with maturities of one year or less have been stated at amortized cost.

The Agency follows the practice of pooling cash of all operating fimds for investment. Income on pooled assets is allocated to the individual fund based on the fimd's average daily balance in relation to total pooled assets.

Proceeds from debt and other funds, which are restricted for the payment of debt or for use in approved projects and held by fiscal agents by agreement, are classified as restricted assets. Also, rental revenues received from the University of California Office of the President (UCOP), Ice Rink, and City Center Garage West, which are restricted for the operation of each of the facilities, are classified as restricted.

#### Property Held for Resale

Property held for resale is acquired as part of the Agency's redevelopment program. These properties are both residential and commercial. Costs of administering Agency projects are charged to capital outlay expenditures as incurred. A primary function of the redevelopment process is to prepare land for specific private development.

For financial statement presentation, property held for resale is stated at the lower of estimated cost or estimated conveyance value. Estimated conveyance value is management's estimate of net realizable value of each property parcel based on its current intended use.

During the period it is held by the Agency, property held for resale may generate rental or operating income. This income is recognized as it is earned in the Agency's statement of activities and generally is recognized in the Agency's governmental funds in the same period depending on when the income becomes available on a modified accrual basis of accounting. The Agency does not depreciate property held for resale, as it is the intention of the Agency to only hold the property for a period of time until it can be resold for development.

#### Capital Assets

Capital assets, which include land and facilities and improvements are reported in the governmental activities column in the government-wide financial statements. Capital assets, as defined by the Agency, are assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital outlay is recorded as expenditures in the Agency governmental funds and as assets in the government-wide financial statements to the extent the Agency's capitalization threshold is met.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

Depreciation of capital assets such as facilities and improvements is provided on the straight-line basis over useful life of 5 - 40 years.

#### Due to Other Governments

Due to other governments are mainly comprised of AB1290 Statutory Pass-Through payments mandated by state legislature to taxing agencies. The pass-through legislation requires redevelopment agencies to share or pass-through a portion of the property tax increment to affected local taxing entities, including schools.

#### Environmental Remediation Costs

Expenditures for environmental remediation of real properties acquired by purchase or donation are added to the recorded amounts of property held for resale when incurred. All estimated environmental remediation costs that would result in the recorded amount of property held for resale exceeding estimated net realizable values are accrued as expenses when such amounts become known.

#### Adoption of New pronouncement

In fiscal year 2011, the Agency implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This Statement is intended to improve the usefulness of information provided to financial report users about fund balance by providing clearer, more structured fund balance classifications, and by clarifying the definitions of existing governmental fund types. It establishes a hierarchy of fund balance classifications based primarily on the extent to which a government is bound to observe spending constraints imposed upon how resources reported in governmental funds may be used. Specifically, GASB Statement No. 54 distinguishes fund balances between amounts that are considered nonspendable and other amounts that are classified based on the relative strength of the constraints that control the purposes for which specific amounts can be spent.

June 30, 2011

#### Fund Balances

As prescribed by GASB Statement No. 54, governmental funds report fund balances in classifications based primarily on the extent to which the Agency is bound to honor constraints on the specific purposes for which amounts in the funds can be spent. As of June 30, 2011, fund balances for governmental funds are made up of the followings:

The Agency presented its fund balances in the following categories:

- Restricted Fund Balance: includes amounts that can be spent only for the specific purposes stipulated by external resource providers, constitutionally or through enabling legislation. Restrictions may effectively be changed or lifted only with the consent of resource providers. It also includes a legally enforceable requirement that the resources can only be used for specific purposes enumerated in the law.
- Committed Fund Balance: includes amounts that can only be used for the specific purposes determined by a formal action of the City's highest level of decision-making authority, the City Council. Commitments may be changed or lifted only by the City taking the same formal action that imposed the constraint originally.

• Assigned Fund Balance: comprises amounts intended to be used by the City for specific purposes that are neither restricted nor committed. Intent is expressed by (1) the City's Council or (b) a body (for example: a Finance and Management Committee) or official to which the City's Council has delegated the authority to assign amounts to be used for specific purposes. For example, the City's encumbrances, project carry-forwards, and continuing appropriation are considered assigned fund balances.

Under various agreements with the United States Department of the Army (Army), the use of substantially all assets of approximately 366 acres of the former Oakland Army Base and related lease income is restricted for the operation, maintenance, and economic development of real properties, facilities, and improvements from June 16, 1999 to August 7, 2010 with a two year extension. At June 30, 2011, the Oakland Army Base capital projects fimd reported fund balance of \$84.2 million, which included \$48.9 million restricted to property held for resale.

Fund balances for all the major and nonmajor governmental finds as of June 30, 2011, were distributed as follows:

	Central District	Coliseum	Central City East	Low and Moderate Housing	Oaldand Army Base	Debt Service	Nonmajor Governmental Funds	Total Governmental Funds
Restricted for:	· .					•		
Capital projects	\$ 33,068	\$ 24,274	\$ 52,510	<b>\$</b> -	\$ 1,115	s -	\$ 8,709	<b>\$</b> 119,676
Housing projects	·•	• •	-	68,012	-		-	68,012
Property held	•							
for resale	•	-	-	-	48,940	-	•	48,940
Debt service	· · ·	-	· -	-	· -	9,327	•	9,327
subtotal	33,068	24,274	52,510	68,012	50,055	9,327	8,709	245,955
Committed for: Property held for resule	61,845	45,004	11,027	8,013			4,411	130,300
Assigned for:	•							
Capital projects	28,551	22,110	14,514	-	32,190	_	23,764	121,129
Housing projects	. 20,001		14,514	64,183 ·	52,190		. 23,704	64,183
'Remedialion	-				2,000	_	·-	2,000
subtotal	28,551	22,110	14,514	64,183	34,190		23,764	187,312
Total	<b>\$</b> 123,464	<b>\$</b> 91,388	\$ 78,051	\$ 140,208	\$ 84,245	<b>\$</b> 9,327	\$ 36,884	563,567

#### Tax Increment Revenue

Incremental property tax revenues represent taxes collected on the redevelopment areas from the excess of taxes levied and collected over that amount which was levied and collected in the base year (the year of project inception) property tax assessment. The County of Alameda is responsible for assessing, collecting, and distributing property taxes in accordance with enabling state law, and for remitting such amounts to the Agency. Incremental property taxes are assessed and levied as of January 1, and result in a lien on real property. Incremental property taxes are then due in two equal installments; the first on November 1 and the second on February 1 of the following calendar year, and are delinquent after December 10 and April 10, respectively.

#### Budgetary Data

The Agency operates on a project basis and each of the capital project funds is for individual redevelopment areas consisting of several individual projects. All of the Agency's budgets are approved by the Agency's governing board. Unexpended budget appropriations are carried forward to the next year.

#### Deferred Revenue

Deferred revenue is that for which asset recognition criteria have been met, but for which revenue recognition criteria have not been met in fund statements. The Agency typically records deferred revenue in the governmental fund financial statements related to notes receivable arising from developers financing arrangement and long-term receivables.

#### Long-term Obligations.

In the government-wide statement of net assets, long-term debt and other long-term obligations are reported as liabilities. Bond premium, discount, and deferred refunding losses, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium, discount, and deferred refunding losses. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from these estimates.

#### (3) CASH AND INVESTMENTS

The Agency maintains a common cash and investment pool for use by all funds. Each fund's portion of this pool is reported in the governmental funds balance sheet as unrestricted cash and investments.

The Agency's cash and investments consist of the following at June 30, 2011 (in thousands):

	· · · · · · · · · · · · · · · · · · ·	I	Fair Value
Cash and investments (unrestricted)		\$	201,679
Restricted cash and investments			196,781
Total cash and investments	· · ·	<u>\$</u>	398,460

The Agency has adopted the investment pohcy of the City, which is governed by provisions of the California Government Code and the City's Municipal Code. The Agency also has investments subject to provisions of the bond indentures of its various bond issues. According to the investment policy and bond indentures, the Agency is permitted to invest in the State of California Local Agency Investment Fund (LAIF), obligations of the U.S. Treasury or U.S. Government agencies, time deposits, money market mutual funds invested in U.S. Government securities, along with various other permitted investments.

The Agency maintains all of its unrestricted investments in a cash and investment pool. As of June 30, 2011, the Agency's cash and investment pool totaled \$201.7 million. Income earned or losses arising from investments in the Agency's cash and investment pool are allocated on a monthly basis to the appropriate funds based on the average daily cash balance of such funds.

As of June 30, 2011 the Agency's investment in LAIF was \$52.4 million (\$49.8 million in pooled cash and investments and \$2.6 million in restricted investments). The total amount invested by all public agencies in LAIF at that date is approximately \$24 billion. LAIF is part of the Pooled Money Investment Account (PMIA) with a total portfolio of approximately \$66.5 billion. Of that amount, 94.99% is invested in non-derivative financial products and 5.01% in structured notes and asset-backed securities. The Local Investment Advisory Board (Board) has oversight responsibility for LAIF. The Board consists of five members, as designated by State Statute. The value of the pool shares in LAIF, which may be withdrawn, is determined on an amortized cost basis that is different than the fair value of the Agency's position in the pool.

#### Custodial Credit Risk:

At June 30, 2011, the carrying amount of the Agency's deposits was \$3.12 million. Deposits include checking accounts, interest earning savings accounts, and non-negotiable certificates of deposit. Of the bank balance, \$0.51 million was FDIC insured and \$2.61 million was collateralized with securities held by the pledging financial institution in the Agency's name, in accordance with Section 53652 of the California Government Code.

#### Credit Risk:

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This risk is measured by the assignment of a rating by nationally recognized statistical rating organizations. The Agency's investment policy has mitigated credit risk by limiting investments to the safest types of securities. Additionally, the Agency prequalifies financial institutions, diversifies its portfolio, and has established monitoring procedures. The following tables show the Agency's credit risk as rated by Moody's for the Pooled and Restricted portfolios as of June 30, 2011 (in thousands):

#### Pooled Cash and Investments

#### Ratings as of June 30, 2011

• .	P	air Value	A	AA/Aaa		<u>A-I/PI</u>	N	ot Rated
U.S. Govt. Agency Securities	\$	42,121	\$	42,121	\$	-	\$	
U.S. Govt. Agency Securities Disc.		55,983		55,983		-		-
Money Market Fuods		26,700		26,700		-		·-
LAIF		49,762				· •		49,762
Negotiable CDs		8,003		-		8,003		-
Commerical Paper - Discount		15,993		· · · · · · · · · · · · · · · · · · ·		15;993		• .
Subtotal .		198,562	\$	124,804	S	23,996	\$	49,762
Deposits	•	3,117						
Total Cash and Investments	<u>\$</u>	201,679		•				

#### **Restricted Cash and Investments**

·			nau	ings as or	June 30, 2011		
		Fair Value		AAA/Aaa	<u>A1/P1</u>		Not Rated
U.S.Govt. Agency Securities Disc.	\$	4,600	\$	4,600	•	\$	-
Money Market Funds		185,531		185,531	-		-
LAIF		2,642		-	-		2,642
Negotiable CD's	<b></b>	4,001			4,001	_	
Subtotal		196,774	S	190,131	<u>\$ 4,001</u>	<u>s</u>	2,642
Deposits		7		,			
Total	5	196,781					

#### Concentratioa of Credit Risk:

Concentration of credit risk is the risk that the failure of any one issuer would place an undue financial burden on the Agency. The Agency's investment policy mitigates the concentration of credit risk by diversifying the portfolio and limiting investments in single issuers. However, there is no limitation for investments issued by federal agencies or LAIF. The Agency has U.S. Government Agency Securities with Federal National Mortgage Association for \$64.6 million or 16.33% of the total Agency portfolio respectively. The following table shows the diversification of the Agency's portfolio (in thousands):

29

#### Pooled Cash and Investments

#### Restricted Investments

% of Portfoljo

> 2.34% 94.29%

> > 1 34%

2.03%

100%

Fair Value

4,600

185,531 2,642

4,001

196,774

Ratings as of June 30, 2011

· .	F	ajr Value	% of Portfolio		
U.S. Govt. Agency Securities	S .	42,121	21.21%	U.S. Govt. Agency	Securities Disc.
U.S. Govt. Agency Securities Disc.		55,983	28.19%	Moncy Maricet Punc	is '
Money Market Funds		26,700	13.45%	LAIF	
LAIF		49,762	25.06%	Negotiable CDs	
Negotiable CDs		8,003	4.03%	Tota	
Commerical Paper (Discount)		15,993	8,06%	·	
Total	5	198,562	100%		

#### Interest Rate Risk

Interest rate risk is the risk that changes in market rates will adversely affect the fair market value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market rates. The average days to maturity of the Agency's pooled portfolio is 197 days. The Agency's investment policy has mitigated interest rate risk by establishing policies over liquidity, including maturity limits by investment classification.

The Agency has elected to use the segmented time distribution method of disclosure for its interest rate risk. As of June 30, 2011, the Agency had the following investments and original maturities (in thousands):

#### Pooled Cash and Investments

					<u> </u>	Ma	turities		
	F	air Value	Interest Rates	1	2 Months or Less	ŀ	-3 Years	3-	5 Years
U.S. Govt. Agency Securities	\$	42,121	0.18% - 2.24%	\$	14,160	\$	24,935	\$	3,026
U.S. Govt. Agency Securities Disc.		55,983	0.02% - 0.13%		55,983		-		-
Money Market Funds		26,700	0.07%		26,700		. • .		-
LAIF		49,762	0.45%		49,762		-		-
Negotiable CDs		8,003	0.15% - 0.24%		8,003		. •		-
Commerical Paper (discount)		15,993	0.24% - 0.29%		15,993		· •		-
Total	\$	198,562	•	\$	170,601	\$	24,935	\$	3,026

#### Restricted Investments

		· · · ·	1	Aaturities
	· ·	Interest	. 1	2 Months
<u> </u>	air Value	Rates		or Less
\$	4,600	0.00% - 0.24%	\$	4,600
	185,531	0.01% - 0.4%		185,531
	2,642	0.45%		2,642
	4,001	0.51%		4,001
\$	196,774	-	\$	196,774
		185,531 2,642 4,001	Fair Value         Rates           \$ 4,600         0.00% - 0.24%           185,531         0.01% - 0.4%           2,642         0.45%           4,001         0.51%	Interest         I           Fair Value         Rates         I           \$ 4,600         0.00% - 0.24%         \$           185,531         0.01% - 0.4%         \$           2,642         0.45%         4,001

#### Restricted Investments in Capital Project and Debt Service Funds:

Under the provisions of the bond indentures, certain accounts with trustees were established for repayment of debt, amounts required to be held in reserve, and amounts to be held for the withdrawal of qualified reimbursements. These accounts are reported in capital projects and debt service fimds. As of June 30, 2011, the amounts held by the trustees aggregated to \$196.8 million of which \$187.8 million is available to be used for restricted projects. All restricted investments held by trustees as of June 30, 2011 were invested in U.S. government agency securities discount note, money market mutual funds and LAIF, and were in compliance with the bond indentures.

Total Agency cash and investments as of June 30, 2011, are as follow (in thousands):

Fund		Equity in coled Cash I Investment	laves	ted Cash and the transfer to the test with test with the test with	Total Governmental Funds		
Central District	Ŝ	. 31,168	\$	33,068	\$	64,236	
Coliseum		25,544		24,274		49,818	
Central City East		15,646		52,510		68,156	
Low and moderate housing	· ·	66,105	· ·	68,012		134,117	
Oakland Anny Base	•	37,050		1,115	,	38,165	
Debt Service Nonmajor governmental funds		232 25,934		9,093 8,709	, 	9,325 34,643	
TOTAL	<u>s</u>	201,679	<u>s</u>	196,781	<u>s</u>	398,460	

#### NOTES RECEIVABLE

(4)

Notes receivable consisted of advances to developers of various Agency housing and redevelopment projects. These advances are evidenced by promissory notes. A summary of notes receivable at June 30, 2011 is as follows (in thousands):

· · · · · · · · · · · · · · · · · · ·		Central District	Co	liseum	· ħ	Low and Aoderate Housing	 akland Army Base	Gove	onmajor emmental Funds	· · ·	Total remmental Funds
Housing development project	S	·· · · -	5	· <u>-</u>	\$	166,184	\$ -	\$	868	\$	167,052
Development loans	· · .	. 64,813		1,914		· -	357		1,575		68,659
Small business loans		128		•		-	-		1,285		1,413
Gress notes receivable Less: Allowance for uncollectible		64,941		1,914		166,184	 357	,	3,728		237,124
accounts		(12,134)		-		(33,721)	-		(1,163)		(47,018)
Total Notes receivable, net	\$	52, <b>8</b> 07	<u>s</u>	1,914	\$	132,463	\$ 357	\$	2, <b>5</b> 65	\$	190,106
· · · .							 				

June 30, 2011

In FY 2010-11, the agency's notes and loans receivable increased substantially in the Central District and Low and Moderate Housing project areas for a total of \$34.1 million. The increases are mainly attributed to the \$29.0 million increase in Low and Moderate Housing projects and a \$5.0 million loan to Alta City Walk, LLC within the Central District Project Area.

#### (5) **PROPERTY HELD FOR RESALE**

A summary of changes in property held for resale follows (in thousands):

	<u>Juiv 1, 2010</u>	Increases	Decreases	<u>June 30, 2011</u>
Property held for resale	<u>\$ 163.919</u>	<u>\$15,321</u>	<u>s</u>	<u>\$ 179,240</u>

The increases in Property Held for Resale represent the acquisition of the Fruitvale Bart Parking Lot from Bay Area Rapid Transit District for \$6.0 million, properties located at 66<sup>th</sup> avenue from Cruise America Inc. for a total of \$5.8 million and properties totaling to \$2.5 million for the Coliseum Transit Village project within the Coliseum Project Area. The Agency also purchased properties located at Foothill Boulevard for \$1.0 million for its Central City East Project Area. The Agency purchased two properties from the City of Oakland at 615 High Street and 695 Hegenberger Road with a carrying value of a dollar each.

#### (6) CAPITAL ASSETS

Capital assets activity of the Agency for the year ended June 30, 2011, is as follows (in thousands):

		Balance y 1, 2010	Inc	creases	Decre	eases	Balar June 30	
Governmental activities:								
Capital assets, not being depreciated: Land	\$	3,377	\$	_	\$	_		3,377
Capital assets, being depreciated:								
Facilities and improvements		4,740		-		-		4,740
Less accumulated depreciation		(1,517)		(152)				(1,669)
Total capital assets, being								
depreciated, net	_	3,223		(152)				3,071
Governmental activities capital							-	•
assets, net	<u>\$</u>	6,600	\$	(152)	\$	-	\$	6,448

June 30, 2011

The Agency has \$6.4 million capital assets, net of depreciation, as of fiscal year ended June 30, 2011. The decrease represents an annual depreciated rate of \$152 thousand for The Henry J. Robinson Multi-Service Center Facility.

#### (7) INTERGOVERNMENTAL RECEIVABLES, PAYABLES, AND INTERFUND TRANSFERS

"Advances to" the City of Oakland balances have primarily been recorded as it relates to pass through loans fransactions made by the Agency primarily for projects such as first-time homebuyer programs and redevelopment programs. The loan repayments made from those programs will be repaid to the Agency's finds which originally funded the program. "Due to" and "Due from" the City of Oakland balances are mainly comprised of reimbursements due to and due from the City for cost related to Agency's redevelopment projects and parking garages managed by City. The composition of the amount due from the City as of June 30, 2011 is as follows (in thousands):

Advance to the City of Oakland (in thousands):

Receivable Project Areas	Descriptions	A	mount
Central District	Pass through loans to the City	\$	10,982
Low and Moderate Housing	Pass through loans to the City	2	1,608
Nonmajor governmental funds	Pass through loans to the City		434
Total advance to the City		\$	13,024

Due from The City of Oakland (in thousands):

Payable Project Areas	Descriptions	Am	ount
Nonmajor governmental fimds	Parking garage revenue	\$	12

Due to the City of Oakland (in thousands):

Payable Project Areas	Descriptions	Amount		
Central District	Reimbursements for project cost	\$	106	
Coliseum	Reimbursements for project cost	-	2	
Central City East	Reimbursements for project cost		12	
Low and Moderate Housing	Reimbursements for project cost		825	
Oakland Army Base	Reimbursements for project cost		522	
Nonmajor governmental funds	Reimbursements for project cost and parking garage expenses		712	

Total due to the City

33

2.179

					•	Transfers	In			
	Central District		Low and Moderate Housing		Debt Service		Nonmajor Governmental Funds		Total Governmental Fund	
Transfers out:			•		•					
Central District	S	-	\$	12,135	S	25,839	\$	412	\$	38,386
Coliseum		•		15,801		6,785		-		22,586
Central City East		-		2,423		5,046		-		7,469
Low and Moderate Housing	•	350				12,016		•		12,366
Oakland Army Base		-		2,316		•		-		2,316
Debt Service		-		• -		. 🛥		167		167 <sup>-</sup>
Nonmajor Governmental Funds		<u> </u>		2,931		2,200		158		5,289
TOTAL	\$	350	\$	35,606	<u>S</u>	51,886	\$	737	<u>\$</u>	88,579

#### Interfund Transfers (in thousands):

The Central District, Coliseum, Central City East, Low and Moderate Housing, and Nonmajor Governmental Funds transferred \$51.9 million into the Debt Service Fund for payment of City advances, principal and interest on tax allocation and housing set-aside revenue bonds, and for set-aside required debt service reserve.

The \$35.6 million transfer into the Low and Moderate Housing Fund, as reflected above, represent a \$21.9 million or 20% tax increment allocation in accordance with sections 33334.2 and 33334.3 of the California Community Redevelopment Law plus an additional \$5.5 million or 5% as mandated by City Council Resolution minus \$2.8 million from the additional 5% voluntary transfer authorized by City Council Resolution solely for the purpose of making the state required Supplemental Educational Revenue Augmentation Funds (SERAF) payment, a \$1.0 million adjustment for the prior year transfers and a \$10 million transfer from Coliseum tax allocation bonds into the Low and Moderate Housing Fund for the housing development within the Coliseum Project Area.

The transfer of \$0.74 million into Nonmajor Governmental Funds and \$0.35 million into Central District Funds represents fund transfers based on FY2009-11 adopted budget.

#### (8) LONG-TERM DEBT

#### Current Year Long-Term Debt Financings

Broadway/MacArthur/San Pablo Redevelopment Project Second Lien Tax Allocation Bonds, Series 2010-T, Federally Taxable Recovery Zone Economic

On November 2, 2010, the Redevelopment Agency of the City of Oakland (the "Agency") issued \$7,390,000 of Broadway/MacArthur/San Pablo Redevelopment Project Second Lien Tax Allocation Bonds, Series 2010-T Federally Taxable Recovery Zone Economic Development Bonds (the "Series 2010-T Bonds"). The Bonds were issued to finance certain redevelopment activities within or to the benefit of the project area. The Bonds are taxable and treated as "recovery zone economic development bonds," a category of "Build America Bonds," inder the American Recovery and Reinvestment Act of 2009 and the Agency receives direct payment from the United States Treasury Department equal to forty-five percent (45%) of the interest payable on each interest payment date. The final maturity date is September 1, 2040; the interest rates of these bonds range from 7.20% to 7.40%.

The Series 2010-T Bonds are limited obligations of the Agency payable solely from and secured solely by a pledge of second lien tax revenues, consisting primarily of tax increment derived from property, in the Broadway/MacArthur/San Pablo Project Area. The Agency expects to receive \$6.2 million or 45% interest subsidy from the federal government as part of the bond issue.

Subordinated Housing Set-Aside Revenue Bonds, Series 2011A-T

On March 3, 2011, the Agency issued \$46,980,000 of Subordinated Housing Set Aside Revenue Bonds Series 2011A-T (the "Series 2011A-T Bonds"). The Bonds were issued to finance low and moderate income housing activities within the Agency's project areas. The Series 2011A-T Bonds are federally taxable with interest rates ranging from 3.25% to 9.25% and a final maturity of September 1, 2041.

### Changes in Long-Term Obligations

The changes in long-term obligations for the year ended June 30, 2011, are as follows (in thousands):

1 1 · · ·	Ju	ily 1, 2010	. <b>A</b>	dditions	D	edoctioas	Ju	ne 30, 2011		ie within ne Year
Bonds Payable:										
Tax allocation bonds	· \$	404,275	\$ ·	7,390	\$	(16,555)	\$	395,110	\$	17,445
Housing set-aside revenue bonds		84,510	÷	46,980		(2,755)		128,735		2,860
General obligation bond		· 115	÷	-		(55)	•	60		60
Less deferred amounts:	•									
Issuance premiums		8,774		-		(1,070)		7,704		1,029
Issuance discoum		(698)	•	(2,052)		91		(2,659)		(136)
Refunding loss		(3,754)	1	-		• 276	•	(3,478)		(268)
Total bonds payable		493,222		52,318		(20,068)		525,472		20,990
Remediation costs		5,807	:	-		(507)		5,300		2,000
Advances from City of Oakland		13,498				(13,349)		149		149
TOTAL	\$	512,527	Ś	52,318	\$	(33,924)	\$	530,921	S	23,139
· · · · · ·										

	Pinal Matrarity	۰.	
Type of Obligation	Year	Interest Rates	Amount
Tax Allocation Bonds:			
Central District Senior Tax Allocation Refunding Series 1992	2014	25%-6.0%	\$ 18,90
Central District Sulx n linated Tax Ailocation Refunding Series 2003	2020	3.0% - 5.50%	92,81
Central District Subordinated Tax Allocation Refunding Series 2005	2023	5.00%	31,97
Central District Subordinated Tax Allocation Refunding Series 2006T	2022	5.252 - 5.411%	23,06
Central Distriat Subordinated Tax Allocation Refunding Series 2009T	2021	5.3%- 8.5%	38,07
Central Chy EastTax Allocation Refunding Saties 2006A-TE	2037	5.00%	13,78
Central City EastTax Allocation Refunding Series 2006A-T	2034	5.263%- 5.537%	57,46
Coliseum Anea Tax Allocation Refunding Series 2006B-TE	2037	4.00%- 5.00%	26,80
Coiiseum Area Tax Allocation Refunding Series 2006B-T	2036	5 263% - 5.537%	68,74
Broadway/MacArthur/San Pablo Tax Allocation Bonds Series 2006C-TE	2037	5.00%	4,94
Broadway/MatArthur/San Pablo Tax Allocation Bonds Series 2006C-T	2032	5 283%- 5.587%	11,18
Broadway/MacArthur/San Pablo Tax Allocation Bends Series 2010 T	2040	7.200 - 7.400%	7,39
Total Tax Allocation Bonds			395,11
General Coligation Bond - Tribune Tower	2012	5.643%	6
Subordinated Housing Set-Aside Bonds:			
Revenue Series 2006A	2019	5.00%	2,19
Revenue Series 2006A-T	2037	5.030%- 5.927%	79,56
Revenue Saties 2011T	2042	3 25%-925%	46,98
Total Subordinated Housing Set-Aside Bends		•	128,73
SUB TOTAL			523,90
Deferred Amounts:		•	
Unamortized bond premium (discount), net			5,04
Unamorti and bond refunding loss, net			(3,47

#### Revenues Pledged for the Repayment of Debt Service

#### Tax Allocation Bonds

The Tax Allocation Bonds (TAB), which are comprised of Series 1992, Series 2003, Series 2005, Series 2006T, Series 2009T, Series 2006A TE/T, Series 2006B TE/T, Series 2006C TE/T, and Series 2010T are all secured primarily by a pledge of tax increment revenues, consisting of a portion of all taxes levied upon ail taxable properties within each of the redevelopment project areas, and are equally and ratably secured on a parity with each TAB series. The total projected tax increment revenue through the period of the bonds is approximately \$3,041,759,743. These revenues have been pledged until the year 2040, the final maturity date of the bonds. Debt service payments for these TABs is payable semi-annually on March 1 and September 1. The total projected tax increment revenues. The pledged tax increment revenue recognized during the year ended June 30, 2011 was \$74,067,000 of which \$39,066,114 was used to pay debt service.

#### Housing Bonds

The Housing Set-Aside TAB, which is comprised of Series 2006A, Series 2006A-T and Series 2011T are equally and ratably secured by the pledge and lien of the 20% tax increment revenue set-aside and voluntary 5 percent for the low and moderate income housing fund. The total projected 20 percent set-aside and 5 percent voluntary revenue through the period of the bonds is approximately \$801,163,498 and \$200,290,875, respectively. These revenues have been pledged intil the year 2037, the final maturity date of the bonds. Debt service payments for these TABs are payable semi-annually on February 1 and August 1. The total principal and interest remaining on these Housing TABs is \$263,256,251, which is 26.3 percent of the total projected set-aside and voluntary tax increment revenues. The pledged 20 percent set-aside and 5 percent voluntary tax increment revenues and 5 percent with the year ended June 30, 2011was \$35,606,000, of which \$7,501,417 was used to pay debt service.

#### Advances from City to the Redevelopment Agency

The City has made various advances to the Agency for redevelopment projects. As of June 30, 2011 the total outstanding balance was \$149 thousand, comprised of the following (in thousands):

Due within

Project Description	July 1, 2010	Additions	Deductions	June 30, 2011	One Year
Oak Center	\$ 13,270	¢	\$ (13,270)	e .	
Stanford/Adeline	5 1 <i>3,2</i> /0 70	з 	\$ (13,270) (70)	ъ -	з - -
West Oakland	158	<u></u>	<u>    (9</u> )	149	149
TOTAL	<u>\$ 13,498</u>	<u>s</u>	<u>\$ (13,349)</u>	<u>\$ 149</u>	<u>\$ 149</u>

June 30, 2011

On July 20, 2010, the City Council approved a resolution forgiving the Agency on its remaining balance of \$13.27 million under the 1966 Oak Center repayment contract that requested the City construct improvements within the Oak Center Project Area.

Payments to the City on West Oakland advances are contingent upon the availability of funds from the Projects.

#### Outstanding Defeased Bonds

For financial reporting purposes, the Agency's advanced-refunded debt is considered defeased and therefore removed as a liability from the Agency's government-wide financial statements. Cumulatively, the defeased bonds had an outstanding debt balance of \$34.3 million at June 30, 2011.

#### Bond Indentures

There are a number of limitations and restrictions contained in the various bond indentures. The Agency believes it is in compliance with all significant limitations and restrictions.

#### Annual Future Payments

The following table presents the Agency's aggregate annual amount of principal and interest payments required to amortize the outstanding debt as of June 30, 2011 (in thousands).

Year ending	<b>Governmental</b> Activities						
June 30:	· F	rincipal	Interest				
2012	\$	20,365	\$ .	30,363			
2013		22,545	•	29,313			
2014		24,870		28,053			
2015		19,865		26,651			
2016		27,140		25,334			
2017 - 2021		163,300		99,311			
2022 - 2026		77,825		59,811			
2027 - 2031		54,080		43,688			
2032 - 2036 -		69,505	•	26,672			
2037 - 2041	<del>.</del>	39,035	• • •	9,126			
2042 - 2042		5,375		248			
TOTAL	\$	523,905	\$	378,570			

#### June 30, 2011

#### Conduit Debt

The following long-term debt has been issued by the Agency on behalf of named agents of the Agency. The bonds do not constitute an indebtedness of the Agency. The bonds are payable solely from revenue sources defined in the individual bond documents, and from other monies held for the benefit of the bond holders pursuant to the bond indentures. In the opinion of City officials, these bonds are not payable from any revenues or assets of the Agency, and neither the full faith and credit nor the taxing authority of the Agency, State, or any political subdivision thereof is obligated for the payment of the principal or interest on the bonds. Accordingly, no liability has been recorded. The City has recorded the Oakland Museum as an asset and the debt on its government-wide statement of net assets.

The conduit debt issued and outstanding at June 30, 2011 (in thousands):

		nthorized d Issued	Maturity	Outstanding at June 30, 2011		
City of Oakland Refunding Certificates of Participation	-					
(Oakland Museum) 2002 Series A	\$	16,295	04/01/12	\$	3,895	
Redevelopment Agency of the City of Oakland, Multifamily Housing						
Revenue Bonds (Uptown Apartment Project), 2005 Series A		160,000	10/01/50		160,000	
TOTAL				\$	163,895	

#### (9)

#### TRANSACTIONS WITH THE CITY OF OAKLAND

The Agency and the City are closely related but are separate legal entities. The City Council members serve as the governing board for the Agency. The Agency does not have employees nor does it have administrative facilities separate from the City. A substantial portion of the Agency's expenditures represent reimbursement to the City for both the services of employees and the use of City facilities. For the year ended June 30, 2011, the Agency reimbursed the City \$35.3 million for these expenditures.

In addition, the City provides advances and loans for the Agency debt service payments and other redevelopment projects. The Agency has entered into repayment agreements to reimburse the City for all amounts advanced and loaned to the Agency. In accordance with these agreements, the Agency reimbursed the City \$87.8 thousand for the fiscal year ended June 30, 2011; \$78.8 thousand in loan principal and \$9.0 thousand in interest expense.

During fiscal year 2010-2011, the City Council authorized the Agency to write-off the remaining balance of \$13.27 million under the 1966 Oak Center repayment contract that requested the City construct improvements within the Oak Center Project Area.

#### (10) TRANSACTIONS WITH THE FOX OAKLAND THEATER, INC. ("FOT") DEVELOPMENT

FOT is an Internal Revenue Code section 501(C)(3) organization set up by and for the benefit of the Agency and the City to renovate the Fox Theater. The Agency transferred the Fox Theater property to FOT in August 2006 through a long-term lease and a Disposition and Development Agreement ("DDA") which included a \$25,500,000 loan. The Fox Theater property was held by the Agency as property held for resale. During 2008, the property was transferred to FOT as a long-term capital lease which was valued at \$6,500,000 in the lease and DDA. All FOT board members are City employees and FOT has no staff. FOT set up a for profit entity, Fox Theater Manager, Inc ("FT Manager"), and then two LLCs managed by FT Manager, Fox Theater Landlord LLC, and Fox Theater Master Tenant LLC. These new entities were used to syndicate Historic and New Markets Tax Credits. The Fox Theater property was transferred to the LLCs in December 2006, but the loan remains with FOT and is secured by a pledge and assignment of borrowers ninety nine and nine-tenths percent (99.9%) interests in the Community Development Entities (CDEs) loans entered into between FOT and Fox Oakland Investment Fund (FOIF). In FY 2009-10 the Agency loaned an additional of \$2.0 milhon to Fox Oakland Theater Inc and \$1.4 million to Fox Theater Master Tenant LLC to complete the project. The \$1.4 million Fox Theater Master Tenant LLC loan has a 15 year term.

The outstanding principal balance of the FOT loan shall accrue interest at the rate of 2.5 percent, commencing on the date of disbursement and compounded annually, which will only be payable to the extent of borrower's net cash flow from operations.

The loan terminates at the end of ten years unless the borrower defaults on the agreement in which case the lender declares an acceleration of the maturity.

#### (11) COMMITMENTS AND CONTINGENCIES

Oakland Redevelopment Agency

As of June 30, 2011, the Agency entered into contractual commitments of approximately \$54.2 million for materials and services relating to various projects. These commitments and future costs will be funded by future tax increment revenue and other sources.

At June 30, 2011, the Agency committed to funding \$75.7 million in loans. These commitments were made to facilitate the construction of low and moderate income housing within the City of Oakland.

On March 1, 2006, the Agency entered into the Jack London Gateway, Enhanced Enterprise Community Section 108 loan and grant agreement with City of Oakland as a guarantor of the promissory note. Under this agreement, the Agency conmitted to pay a portion of the note equal

to \$160 thousand per year for a ten year period. As of June 30, 2011, the remaining balance is \$1.2 million.

The Agency is exposed to various risks of loss related to: torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. Liabilities of the Agency are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated.

#### Wood Street Affordable Housing Project Environmental Remediation

The Wood Street Affordable Housing Project analytical results show concentrations of arsenic, lead, total petroleum hydrocarbons such as diesel and polycyclic aromatic hydrocarbons in site soils and or ground water sample. As of June 30, 2011, environmental remediation clean up activities have not been completed yet. The Agency has set-aside \$300 thousand in escrow to cover the remaining environmental obligations.

#### Oakland Army Base Environmental Remediation

Land originally conveyed to Oakland Base Reuse Authority (OBRA) from the Army, portions of which were subsequently conveyed to the Agency and the Port of Oakland, may be subject to environmental remediation as required by the Comprehensive Environmental Response, Compensation and Liability Act. If and when such environmental remediation is required, OBRA then, and subsequently the Agency and the Port, are responsible for the first \$13.0 million of environmental remediation costs, including environmental remediation insurance. OBRA received a federal grant of \$13.0 million to pay for the above-mentioned environmental remediation costs including the \$3.5 million insurance premium. As of June 30, 2011, the Agency has spent approximately \$13 million on this project, of which \$10.9 million has been received from the US Department of the Army. The Agency is working with the US Department of Army on collecting the remaining balance of \$2.1 million.

The next \$11.0 million of environmental remediation costs are to be shared equally by the Agency and the Port. As a result, the Agency reports its share of \$5.0 million remediation obligation on Oakland Army Base project. The next \$9.0 million will be paid from insurance proceeds from the environmental remediation policy. If subsequent environmental remediation is required after the initially-required remediation is complete, then the environmental site liability policy will cover up to \$30 million in environmental remediation-related costs. The Agency and the Port have agreed to share equally in any environmental remediation-related costs above \$21.0 million that are not covered by insurance. The Agency believes that none of the estimated environmental remediation costs will cause the recorded amounts of any properties held for resale to exceed their estimated net realizable values.

#### (12) SUBSEQUENT EVENTS

Recent Changes in Legislation Affecting California Redevelopment Agencies

On June 29, 2011, the Govemor of the State of California signed Assembly Bills X1 26 and 27 as part of the State's budget package. Assembly Bill X1 26 requires each California redevelopment agency to suspend nearly all activities except to implement existing contracts, meet already-incurred obhgations, preserve its assets and prepare for the impending dissolution of the agency. Assembly Bill X1 27 provides a means for redevelopment agencies to continue to exist and operate by means of a Voluntary Alternative Redevelopment Program. Under this program, each city would adopt an ordinance agreeing to make certain payments to the County Auditor Controller in fiscal year 2011-12 and annual payments each fiscal year thereafter. Assembly Bill X1 26 indicates that the city "may use any available funds not otherwise obligated for other uses" to make this payment. The City of Oakland intends to use available monies of its redevelopment agency for this purpose and the City and Agency have approved a reimbursement agreement to accomplish that objective. The amounts to be paid after fiscal year 2012-13 have yet to be determined by the state legislature.

Assembly Bill X1 26 directs the Controller of the State of California to review the propriety of any transfers of assets between redevelopment agencies and other public bodies that occurred after January 1, 2011. If the public body that received such transfers is not contractually committed to a third party for the expenditure or encumbrance of those assets, the State Controller is required to order the available assets to be transferred to the public body designated as the successor agency by Assembly Bill X1 26.

In the event that Assembly Bill X1 26 is upheld, the interagency receivable recognized by funds of the City that had previously loaned or advanced funds to the redevelopment agency may become uncollectible resulting in a loss recognized by such funds. The City might additionally be impacted if reimbursements previously paid by the redevelopment agency to the City if shared administrative services are reduced or eluninated.

The League of California Cities and the California Redevelopment Association (CRA) filed a lawsuit on July 18, 2011 on behalf of cities, counties and redevelopment agencies petitioning the California Supreme Court to overturn Assembly Bills X1 26 and 27 on the grounds that these bills violate the California Constitution. On August 11, 2011, the California Supreme Court issued a stay of all of Assembly Bill X1 27 and most of Assembly Bill X1 26. The California Supreme Court stated in its order that "the briefing schedule is designed to facilitate oral argument as early as possible in 2011, and a decision before January 15, 2012." A second order issued by the California Supreme Court on August 17, 2011 indicated that certain provisions of Assembly Bills X1 26 and 27 were still in effect and not affected by its previous stay, including requirements to file an appeal of the determination of the community remittance payment by August 15, the requirement to adopt an Enforceable Obligations Payment Schedule ("EOPS") by August 29, 2011, and the requirement to prepare a preliminary draft of the initial Recognized Obligation Payment Schedule ("ROPS") by September 30, 2011.

June 30, 2011

Because the stay provided by Assembly Bill X1 26 only affects enforcement, each agency must adopt an Enforceable Obligation Payment Schedule and draft Recognized Obligation Payment Schedule prior to September 30, as required by the statute. Enforceable obligations include bonds, loans and payments required by the Federal or State government; legally enforceable payments required in connection with agency employees such as pension payments and unemployment payments, judgments or settlements; legally binding and enforceable agreements or contracts; and contracts or agreements necessary for the continued administration or operation of the agency that are perinitted for purposes set forth in AB1X 26.

On July 26, 2011, City Ordinance No. 13084 was adopted, indicating that the City will comply with the Voluntary Alternative Redevelopment Program in order to permit the continued existence and operation of the agency, in the event Assembly Bills X1 26 and/or 27 are upheld as constitutional. The initial payment by the City is estimated to be \$39.4 million with one half due on January 15, 2012 and the other half due May 15, 2012. Thereafter, an estimated \$10 million will be due annually. The amounts to be paid after fiscal year 2012-13 have yet to be determined by the State Legislature. The semi-annual payments will be due on January 15 and May 15 of each year and would increase or decrease with changes in tax increment. Additionally, an increased amount would be due to schools if any "new debt" is incurred. Assembly Bill X1 27 allows a one-year reprieve on the agency's obligation to contribute 20% of tax increment to the low-and-moderate-income housing firmd so as to permit the Agency to assemble sufficient funds to make its initial payments. Failure to make these payments would require agencies to be terminated under the provisions of ABX1 26.

Management believes that the Agency will have sufficient funds to pay its obligations as they become due during the fiscal year ending June 30, 2012. The nature and extent of the operation of redevelopment agencies in the State of California beyond that time frame are dependent upon the outcome of litigation surrounding the actions of the State. In the event that Assembly Bills X1 26 and/or 27 are specifically found by the courts to be unconstitutional, there is a possibility that future legislative acts may create hew challenges to the ability of redevelopment agencies in the State of California to continue in view of the California State Legislature's stated intent to eliminate California redevelopment agencies and to reduce their funding.

# COMBINING FINANCIAL STATEMENTS and COMPLIANCE SECTION

#### Combining Balance Sheet Nonmajor Governmental Funds June 30, 2011 (In thousands)

		Acorn	Ma	oadway IcArthur n Pablo	Wes	t Oakla <b>nd</b>		Other rojects	P	evelopment lanning Fond	No Gove	Total onmajor ernmental Funds
ASSETS					• • • • • • •				<del></del>	. :-		
Cash and investments	s	1,672	s	6,100	\$	8,568	\$	8,940	.\$	654	\$	25,934
Accrued interest receivable	Ф	1,072	J)	16	ъ	a, 50a 22	Þ	8,940 22	. <b>.</b> ₽	.1	ъ.	65
Accounts receivable, net		-+	•	10		22		288		- 1		288
Due from the City of Oakland		-				-		12		· ·		12
Advances to the City of Oakland		-	,	•				12		434		434
Restricted cash and investments		· •	÷	- 8,709		-		-				8,709
Notes receivable, net		533		6		100		1,909		· 17		2,565
Property held for resale		-	•				•	. 4,411		-		4,411
TOTAL ASSETS	\$	2,209	\$	14,831	<b>\$</b> .	8,690	\$	15,582	\$	1,106	\$	42,418
							-		<u> </u>	· ·	- <u></u>	
LIABILITIES Accounts payable Due to the City of Oakland Due to other governments Deposits and other liabilities Deferred revenue TOTAL LIABILITIES	\$	12 533 545	\$	167 3 506 25 6 707	\$	84 148 501 100 833	\$	375 273 145 1 1,909 2,703	\$	1 288 6 451 746	\$	627 712 1,152 44 2,999 5,534
FUND BALANCES									· .			
Restricted		-		8,709		-		-		-		8,709
Committed		· _		-,		· -		4,411		-		4,411
Assigned		1,664		5,415		7,857		8,468		360		23,764
TOTAL FUND BALANCES		1,664		14,124		7,857		12,879		360		36,884
TOTAL LIABILITIES AND FUND BALANCES	\$	2,209	<u>s</u>	14,831	\$	8,690	\$	15,582	\$	1,106	\$	42,418

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

For the year ended June 30, 2011

(In thousands)

	Acorn	Broa <b>dw</b> ay MacArthur San Pablo	West Oakland	Other Projects	R <b>edeve</b> lopment Planning Fund	Total Nonmajor Govemmental Funds
REVENUES						
Tax increment	S 1,299	\$ 5,039	\$ 5,009	\$ 1,342	<b>s</b> -	\$ 12,689
Interest on cash and investments	5	24	37	42	-	108
Interest on notes receivable	•	-	· · ·	32	-	
Rents and reimbursements	6	-		3,638	69	3,713
Other	· _	58	-	3		61
TOTAL REVENUES	1,310	5,121	5,046	5,057	69	16,603
			· .			· <u></u>
EXPENDITURES						
Current:		s				
Urban redevelopment	. 1,445	10,199	2,605	3,737	38	18,024
Supplemental Education Revenue	• -	•	· · ·			
Augmentation Fund Payment	187	413	461	128	-	1,189
AB 1290 Statutory Pass-Through Payment	-	835	830	237	-	1,902
Debt Service:	4					
Bond issuance cost	-	193		· · · · · · · · · · · · · · · · · · ·	-	193
TOTAL EXPENDITURES	1,632	11,640	3,896	4,102	38	21,308
			•			
Excess (deficiency) of revenues						
over expenditures	(322)	(6,519)	1,150	955	31	(4,705)
					· .	
OTHER FINANCING SOURCES (USES) Issuance of debt		7,390		_	_	7,390
Discount on issuance of bonds	•	(222)	-		-	(222)
Transfers in	157	(222)		580	-	737
Transfers out	(628)	(3,097)	(1,169)	(95)	(300)	(5,289)
TOTAL OTHER FINANCING SOURCES (USES)	(471)	4,071	(1,169)	485	(300)	2,616
TOTAL OTHER TRANCING SOORCES (OSES)	(471)		(1,10)/			
Change in fund balances	(793)	(2,448)	(19)	1,440	(269)	(2,089)
Fund balances at beginning of year	2,457	16,572	7,876	11,439	629	38,973
FUND BALANCES AT END OF YEAR	\$ 1,664	\$ 14,124	\$ 7,857	\$ 12,879	\$ 360	S 36,884
					<u></u>	

#### SUPPLEMENTAL SCHEDULE OF EXCESS SURPLUS DETERMINATION

	July 1, 2010	Statements Fiscal Year Ending: 2009 - 2010
	Beginning Balance (Prior Fiscal Year Ending Fund Balances):	\$ 99,263,850
•	Adjustments for Unavailable Resources:	
	Assets (balance sheet amounts not available in current year):	
	Land Held (for future project/lease/resale)	(8,012,504)
• •	Net Resources Available:	91,251,346
	Adjustments for Allowances per Health & Safety Code 33334.12(g): Encumbrances (legal agreements and contracts) Unspent Debt Proceeds (secured by housing fund tax receipts)	(305,908) (30,195,129)
	Adjusted Available Resources (Unencumbered Fund Balance):	60,750,309
	Comparison per Health & Safety Code 33334.12(g)(1) greater of (A) or (B):	
	(A) 1 million \$ 1,000,000	- (440,400,004)
	(B) Sum of Prior Four Fiscal Years Tax Deposits: 113,420,284	(113,420,284)
• • • •	1. 2009 - 2010 \$ 22,659,183	
	2. 2008 - 2009 32,884,431	
,	3. 2007 - 2008 30,473,467	
	4. 2006 - 2007 27,403,203	
	Excess Surplus as of July 2010	None

Note: This schedule is prepared in accordance with Health & Safety Code 33333.10(h)(3). This Schedule is prepared using the modified accrual basis of accounting described in Note 1 to the basic financial statements of the Redevelopment Agency of the City of Oakland (Agency). The schedule includes financial data from all the Low and Moderate income Housing Fund of the Agency.

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**Certified Public Accountants.** 

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Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Honorable Mayor and Members of the Council of the Redevelopment Agency City of Oakland, California

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Redevelopment Agency of the City of Oakland (Agency), a component unit of the City of Oakland, California, as of and for the year ended June 30, 2011, which collectively comprise the Agency's basic financial statements and have issued our report thereon dated November 30, 2011. Our report includes an explanatory paragraph indicating that the Agency adopted the provisions of Governmental Accounting Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, and an emphasis of a matter regarding an uncertainty related to recently passed State legislation. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

Management of the Agency is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Agency's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Agency's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Agency's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those

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2029 Century Parl East Suite S00 Los Angeles CA 90067 provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, City Council, others within the entity, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Macias Linid C. Cmmel LLP

Oakland, Califomia November 30, 2011



Sacramento + Walnut Creek + Oakland + Los Angeles/Century City + Newport Beach + San Diego

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### Independent Auditor's Report on Compliance of California Redevelopment Agencies and on Internal Control over Compliance

Honorable Mayor and Members of the Council of the Redevelopment Agency City of Oakland, California

### Compliance

We have audited the Redevelopment Agency of the City of Oakland's (Agency) compliance with the requirements specified in the State of California's *Guidelines for Compliance Audits of California Redevelopment Agencies* issued by the State Controller's Office, applicable to the Agency's statutory requirements identified below for the year ended June 30, 2011. Compliance with the requirements referred to above is the responsibility of the Agency's management. Our responsibility is to express an opinion on the Agency's compliance based on our audit.

We conducted our compliance audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the State of California's *Guidelinesifor Compliance Audits of California Redevelopment Agencies* (Guidelines), issued by the State Controller's Office, as interpreted in the *Auditing Procedures ifor Accomplishing Compliance Audits of California Redevelopment Agencies* (Guidelines), issued by the State Controller's Office, as interpreted in the *Auditing Procedures ifor Accomplishing Compliance Audits of California Redevelopment Agencies* dated August 2011, issued by the Governmental Accounting and Auditing Committee of the California Society of Certified Public Accountants. Those standards and the Guidelines require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the compliance requirements referred to above that could have a material effect on the statutory requirements listed below occurred. An audit includes examining on a test basis, evidence about the Agency's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the Agency's comphance with those requirements.

In connection with the audit referred to above, we selected and tested transactions and records to determine the Agency's compliance with the state laws and regulations applicable to Financial Disclosure and Reporting; Affordable Housing; Five-Year Implementation Plans; Redevelopment Plans; Pubhc Notification; and Conflict of Interest identified in the Guidelines.

In our opinion, the Agency complied, in all material respects, with the compliance requirements referred to above that are applicable to the statutory requirements of the Agency for the year ended June 30, 2011.

### Internal Control Over Compliance

Management of the Agency is responsible for establishing and maintaining effective internal control over compliance and with the compliance requirements referred to above. In planning and performing our audit, we considered the Agency's internal control over compliance to determine the auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion

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on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Agency's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct noncompliance on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a compliance requirement will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies or material weaknesses in internal control over compliance. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Agency Commissioners, management and others within the Agency, the Controller of the City and County of San Francisco, and the State Controller's Office, Division of Accounting and Reporting and is not intended to be and should not be used by anyone other than these specified parties.

Macias Thime & C. Cmmel LLP

Oakland, California November 30, 2011

### REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND Status of Prior Year Findings

June 30, 2011

Finding 2010-01 – Authorization for use of the Agency's Voluntary Five Percent Contribution

On October 6, 2009, the Agency Board of Directors adopted Resolution No. 09-90 in response to Assembly Bill (AB) 26 4x passed by the State legislature. Among other things, Resolution No. 09-90 authorized fine Agency to pay a portion of the Supplemental Educational Revenue Augmentation Fund (SERAF) due by May 10, 2010 with the Agency's voluntary five percent contributions authorized under Resolution No. 01-85. The amount of voluntary five percent contributions to be used to fund the SERAF payment was very specific, \$2,492,321 for years prior to fiscal year 2009/10, \$6,034,900 for fiscal year 2009/10, and \$2,607,710 for fiscal year 2010/11.

During the year ended June 30, 2010, the Agency experienced a drop in tax increment, as assessed values decreased from the prior year and were less than estimated in the budget, which produced a voluntary five percent contribution to the Agency's Low and Moderate Income Housing Fund in the amount of \$5,664,814. While the Agency transferred out of the Low and Moderate Income Housing Fund the full amount of voluntary five percent contributions authorized under Resolution No. 09-90, there is a shortfall of \$370,086 between the amount authorized for fiscal year 2009/10 (\$6,034,900) and the amount actually contributed for fiscal year 2009/10 (\$5,664,814).

Therefore, it is unclear as to whether the \$370,086 shortfall is considered to be taken from the voluntary five percent contributions made in prior years, or whether it is considered to be taken from the 20% set-aside mandated by the Health and Safety Code. While AB 26 4x allows the use of 20% set-aside as a source for making the SERAF payment, it also requires the repayment of said fimds within 5 years otherwise severe consequences are imposed over redevelopment operations. In order to prevent any misunderstanding or uncertainty over the source of fimds used within the Low and Moderate Income Housing Fund, we recommend the Agency amend Resolution No. 09-90 to update the authorized amounts of voluntary five percent contributions to be used towards making the SERAF payment.

#### Management's response:

Management acknowledges the finding and the Agency will return to the Agency Board of Directors with a resolution to amend Resolution No. 09-90. The adopted FY 2009-10 budget for the Agency provided for the entire voluntary 5% contribution to the low-moderate income housing set aside fund to be suspended and used instead for the SERAF payment. The actual tax increment received in FY 2009-10 were less than the budgeted amount, and therefore, the actual amount available for SERAF was less than the projected amount.

The "shortfall" will be made up by increasing the portion of the 5% voluntary contribution suspended in FY 2008-09. The Agency will anticipate transferring a portion of the funds carried forward from FY 2008-09 to FY 2009-10, in order to make clear that the source of funds was in fact FY 2008-09 revenues from the 5% voluntary contribution.

### Status of Finding 2010-01:

Corrected. On June 7, 2011, the Agency adopted Resolution No. 2011-46, which amends Resolution No. 2009-90 and 2001-85. The amendment effectively reduces the portion of the 5% voluntary contribution coming from FY 2009-10 to \$5,664,814 and increases the portion of the 5% voluntary contribution coming from years prior to FY 2009-10 to \$2,862,407.

Finding 2010-02 – Under funding of the Agency's Involuntary Twenty percent and Five percent Set-Aside contributions

During the year ended June 30, 2010, the Agency reduced its gross tax increment by the administrative fees, in the amount of \$856,602, charged by the County of Alameda (the County) when calculating the 20% low- and moderate-income housing set-aside mandated by the State Health and Safety Code. In accordance with California Redevelopment Law, not less than 20% of the gross tax increment allocated to the agency is to be deposited in the Housing Fund prior to any deduction for administrative fees, pass-through payments to taxing entities, negotiated fiscal agreements and waivers, or other transfers from the balance of the tax increment allocated to the agency, as clarified by the State Attorney General in its opinion, 76 Ops. Cal. Atty. Gen. 137 (1993). Therefore, the amount deposited into the Agency's Housing Fund was less than required by California Redevelopment Law.

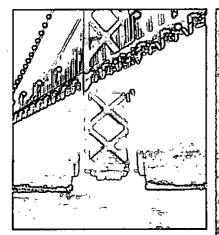
We recommend that the Agency recalculate the 20% low-moderate income housing set-aside using the gross tax increment allocated by the County and correct the amount of set-aside deposited into the Agency's Housing Fund. We also recommend the Agency review past deposits into the Housing Fund to determine whether past amounts of low and moderate income housing set-aside comply with the California Redevelopment Law and whether the Agency needs to take action to correct any past deficiencies.

Management Response:

Management acknowledges the finding and the correction was made accordingly for FY 2009-10. The Agency will also review past deposits into the Housing Fund to determine whether past amounts set-aside comply with the California Redevelopment Law and whether the Agency needs to take action to correct any past deficiencies.

Status of Finding 2010-02:

Corrected. On April 21, 2011, the Agency transferred \$1,001,576 to the Housing Fund, which represents a correction of the deposits made for the low- and moderate-income housing set-aside over the previous 10 years, dating back to FY1999-2000. The amount transferred includes the City's voluntary 5% contribution to the low- and moderate-income housing set aside find.



# CITY OF OAKLAND, CALIFORNIA

COMPREHENSIVE ANNUAL

FINANCIAL REPORT

FOR THE YEAR ENDED

JUNE 30, 2011

# CITY OF OAKLAND CALIFORNIA

# **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

### FISCAL YEAR ENDED JUNE 30, 2011

PREPARED BY THE FINANCE AND MANAGEMENT AGENCY

JOSEPH T. YEW, JR., DIRECTOR

**OSBORN K. SOLITEI, CONTROLLER** 

PRINTED ON RECYCLED PAPER

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# INTRODUCTORY SECTION



### FINANCE AND MANAGEMENT AGENCY ADMINISTRATION OFFICE

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Joseph T. Yew, Jr. Finance Director/City Treasurer

December 9, 2011

Citizens of the City of Oakland The Honorable Mayor and Members of the City Council

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the City of Oakland, Califomia (City). The Finance and Management Agency has prepared this report to present the financial position and the changes in net assets for the fiscal year ended June 30, 2011, and the cash flows of its proprietary fund types for the year then ended. The basic financial statements and supporting schedules have been prepared in compliance with Section 809 of the City Charter, with California Government Code Sections 25250 and 25253, and in accordance with Generally Accepted Accounting Principles (GAAP) for local governments as established by the Governmental Accounting Standards Board (GASB).

This report consists of management's representations concerning the finances of the City. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the City's assets from loss, theft, or misuse, to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP, and to comply with laws and regulations. As the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. We believe this CAFR to be complete and reliable in all material respects.

The City contracted with Macias Gini & O'Connell LLP, a firm of Certified Public Accountants licensed to practice in the State of California, to perform the annual independent audit. The auditors expressed an opinion that the City's financial statements for the year ended June 30, 2011 are fairly stated and in accordance with accounting principles generally accepted in the United States. This is the most favorable conclusion and is commonly known as an "unqualified" or "clean" opinion. The independent auditor's report is included in the Financial Section of this report.

In addition, Macias Gini & O'Connell LLP audited the City's major program expenditures of federal funds for compliance with the Federal Single Audit Act Amendments of 1996, the Office of Management and Budget (OMB) Circular A-133 regulating Single Audits, and the standards applicable to financial audits contained in the *Government Auditing Standards* issued by the Comptroller General of the United States. The report of the Single Audit is published separately from this CAFR and may be obtained upon request from the City's Finance and Management Agency, Controller's Office.

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### The Reporting Entity and Its Services

The City has defined its reporting entity in accordance with GAAP that provides guidance for determining which governmental activities, organizations, and functions should be included in the reporting entity. The Basic Financial Statements present information on the activities of the City and its component units.

GAAP requires that the component units be separated into blended or discretely presented units for reporting purposes. Although legally separate entities, blended component units are, in substance, part of the City's operations. Therefore, they are reported as part of the Primary Government. The discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the City's operations.

Accordingly, we have included the operations of the Oakland Municipal Employees' Retirement System' (OMERS), the Police and Fire Retirement System (PFRS), and the Oakland Redevelopment Agency (Agency) as blended component units. The operations of the Port of Oakland (including the Oakland International Airport) are presented discretely. The Oakland-Alameda County Coliseum Authority (Authority) is a Joint Venture owned and operated by the City and the County of Alameda.

The Oakland Housing Authority, the Oakland Unified School District, and the Peralta Community College District were not included because they have limited relationships with the City and, therefore, did not meet the criteria for inclusion in the reporting entity. The City is also represented in six regional agencies that are excluded from the City's reporting entity. These agencies are the San Francisco Bay Area Rapid Transit District (BART), Alameda-Contra Costa Transit District (AC Transit), Bay Area Air Quality Management District, Association of Bay Area Governments (ABAG), East Bay Regional Park District, and the East Bay Municipal Utility District.

### Profile of the Government

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The City of Oakland was chartered as a city in 1854. It is situated on the eastern side of the Oakland/San Francisco Bay in the County of Alameda. Its western border offers nineteen miles of coastline, while the rolling hills to the east present views of the Bay and the Pacific Ocean. In between are traditional, well-kept neighborhoods, a progressive downtown that is experiencing a tremendous surge in growth, and superior cultural and recreational amenities. It is the administrative site for the County of Alameda, the regional seat for the federal government, the district location of primary state offices, and the transportation hub of commerce for the Bay Area.

In November 1998, the citizens of Oakland passed Measure X changing the form of government from Council-City Manager to Mayor-Council through a charter amendment. Legislative authority is vested in the City Council and executive authority is vested in the Mayor. The City Administrator, appointed by and under the direction of the Mayor, has administrative authority to manage the day-to-day administrative and fiscal operations of the City. The City Auditor and the City Attorney are both elected officials and serve four-year terms.

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The Mayor and City Council is the governing body of the City and is comprised of eight elected officials. One Council member is elected "at large", while the other seven Council members represent specific districts. The Mayor and City Council are elected to serve four-year terms.

On March 2, 2004, the citizens of Oakland passed Measure P: (1) to repeal the sunset provision of Measure X passed in November 1998 to retain the Mayor-Council form of government; (2) to change the term limit for Mayor from two terms to two consecutive terms; (3) to reduce the number of votes needed for the City Council to pass an ordinance on reconsideration from six votes to five votes; (4) to eliminate the prohibition on paying the Mayor more than the City Administrator; (5) to remove the rule that the Mayor vacates his or her office by missing ten consecutive City Council meetings; (6) to require the Mayor to advise the City Council before removing the City Administrator; and (7) to change the title of the City Manager to "City Administrator".

The City provides a full range of services contemplated by statute or charter, including those functions delegated to cities under state law. These services include public safety (police and fire), sanitation and environmental health, economic development, community involvement and empowerment, public-private partnerships, recreational and cultural activities, public improvements, planning, zoning and general administrative services.

Economic Condition and Fiscal Outlook

Fiscal year 2010-11 continued to be a period of unprecedented General Fund revenue shortfall fieled by the continued weakened national recession. As in previous years the City utilized principal outlined in the "Financial Policies" as a guide and operational blueprint for assisting in the development of a budget that achieves fiscal stability and organizational sustainability. The financial policies are essential tools in returning the City to a healthy financial state and ensuring responsible financial management of the City's resources.

- Establishing a baseline for the Real Estate Transfer Tax at \$40 million (an amount collected in a normal year), with any amount over the baseline used as follows: a) replenishment of the General Purpose Fund (GPF) reserves until such reserves reach 10 percent of current year budgeted GPF appropriations; and the remainder; b) 50 percent to repay negative Internal Service Funds; c) 30 percent set aside for the Police and Fire Retirement System (PFRS) liability until this obligation is met; d) 10 percent to establish an Other Postemployment Retirement Benefits (OPEB) trust; and e) 10 percent to replenish the Capital Improvement Reserve Fund until such baseline reaches \$10 million.
- Amending the policy on the use of one-time revenues, and requiring that any one-time discretionary revenue be used as follows: a) 50 percent to repay negative Internal Service Fund balances and b) 50 percent to repay negatives in all other funds, unless legally restricted to other purposes.
- Amending the City's reserve policy to: a) require an annual review and certification of the GPF reserve by the City Administrator and b) limit project carry-forwards in the GPF.

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As the City continues through the effects of the national economic recessions, growth projections continue to be flat or slightly higher in the fiscal year 2012-13 for the City's economically sensitive revenues including property tax, real estate transfer tax, parking tax, transient occupancy tax and sales tax due to the declining housing market and consumer spending.

The employment forecast for the reminder of 2011 continues to be negative, although the rate of job loss has improved. The City's average unemployment rate for June 2011 is 16.3 percent, which is lower than June 2010 at 17.2 percent. In general, the economic climate may remain uncertain, the City will continue to maintain prudent financial policies to navigate these hard economic times.

The City's general obligation credit ratings of AA-\Aa2\A+ from Standard and Poor's Corporation, Moody's Investor Services, Inc., and Fitch Ratings, respectively, continue to show the City's fiscal prudence. The rating agencies continue to cite management's demonstrated commitment to strong fiscal management as a basis of their rationale for bestowing the City strong ratings. These ratings translate to significant interest cost savings in the City's debt program and to the taxpayers of the City of Oakland.

### Economic Indicators and Next Fiscal Year's Budget and Tax Rates

The City of Oakland's primary economic indicators are highlighted on pages 15 and 16 in the Management Discussion and Analysis (MD&A) section of this report.

### The Five-Year Financial Plan

In anticipation of longer term needs, the City develops a Five-Year Financial Plan for the General Purpose Fund. The Five-Year Financial Plan is management's best assessment of future revenue, expenditures and operating results over the five-year forecast period. The compilation and review of the Plan provides an opportunity to put current funding decisions in context with longer-term economic conditions while affording City management a realistic projection for the ongoing financial impact of policy decisions. Major goals of the Five-Year Financial Plan include the following:

- To put the City's two-year budget-making process into a five-year planning horizon and to facilitate prudent financial management;
- To set revenue and expenditure targets, and evaluate budget priorities in light of fiscal conditions projected over the long-term;
- To present a picture of the long-term strategic financial issues facing the City, while highlighting funding priorities for budget planning;
- To identify potential structural budget surpluses or shortfalls;
- To demonstrate to policy-makers the likely impact of short-term capital investment and financing decisions on the City's long-term financial capacity;
- To provide a useful framework for reviewing and refining the City's financial forecasts, as well as its financial goals and priorities;

In preparing the Plan, City staff take into account historical experience, as well as the economic uncertainties underlying the revenue and expenditure outlook over the five-year period. The Plan also considers major demographic and legislative changes.

### Single Audit

As a recipient of Federal, Stale and County financial assistance, the City is responsible for providing assurance that adequate internal controls are in place to ensure compliance with applicable laws and regulations are evaluated by management, City Internal Auditor's Office, and the City's Independent auditors.

As part of the City's single audit procedures, tests are performed to determine the effectiveness of the internal controls over major federal award programs and the City's compliance with applicable laws and regulations related to these federal award programs.

### Budget Controls

The City's budget is a detailed operating plan that identifies estimated costs in relation to estimated revenues. The budget includes:

- The programs, projects, services and activities to be carried out during the fiscal year;
- The estimated revenue available to finance the operating plan; and
- The estimated spending requirements for the operating plan.

The budget represents a process where policy decisions by the Mayor and the City Council are adopted, implemented and controlled. The notes to the required supplementary information summarizes the budgetary roles of various City officials and the timetable for their budgetary actions according to the City Charter. In April 2010, the City Council, during its mid-cycle review, approved the City's revised budget for fiscal year 2010-11.

The City Charter prohibits expending monies for which there is no legal appropriation. Therefore, the City is required to adopt budgets for all City funds. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established at the fund level, although for management purposes, the line item budget is controlled at the departmental level within funds. The City Administrator is authorized to administer the budget and may transfer monies from one activity, program or project to another within the same agency and fund. Supplemental appropriations or transfers of appropriations between funds or agencies must be approved by the City Council.

The City also maintains an encumbrance accounting system to provide budgetary controls for governmental funds. Encumbrances which would result in an overrun of an account balance are suspended in the system until additional funding is made available via budget change requests or withdrawn due to lack of funding. Encumbrances outstanding at June 30 and carried forward are reported as assigned of the appropriate governmental fund's fund balance since they do not constitute expenditures or liabilities. Encumbrances that do not lapse but are brought forward to the new fiscal year are incorporated as part of the budget adopted by the City Council for that year.

The City continues to meet its responsibility for sound financial management as demonstrated by the statements and schedules included in the financial section of this report.

### Debt Management Policy

The City's Debt Management Policy is reviewed and adopted annually by the City Council. The goal of the Debt Management Policy is to set prudent guidelines to ensure that the City's debt portfolio is fiscally stable. It is in place to maintain long-term financial flexibility while ensuring that the City's capital needs are adequately supported. The Debt Management Policy establishes the following equally important objectives:

- To achieve the City with the lowest possible cost of capital;
- To achieve the highest practical credit rating;
- Maintain full and complete financial disclosure and reporting;
- Ensure timely repayment of debt;
- Ensure compliance with applicable State and Federal laws.

### Cash Management Policies and Practices

To maximize interest income and maintain liquidity, the City pools operating cash of both the City and Port and invests these monies in securities of various maturities. These monies and operating funds of the Redevelopment Agency and the Oakland Base Reuse Authority are invested pursuant to the City's Investment Policy in compliance with Section 53601 of the California Government Code, the Nuclear Free Zone and Linked Banking Ordinances, and the Tobacco Divestiture Resolution. The objectives of the Investment Policy are to preserve capital, provide adequate liquidity to meet cash disbursements of the City and to reduce overall portfolio needs while maintaining market-average rates of return. Investments are secured by collateral as required under law, with maturity dates staggered to ensure that cash is available when needed. The City Council receives quarterly reports on the performance of the City's pooled investment program.

### Risk Management

To finance its risks of general liability and workers' compensation, the City maintains a program of self-insurance, supplemented with commercial insurance of limited coverage that is sufficient to protect resources at the lowest reasonable cost. The City does maintain commercial fire insurance policies on all of its buildings. Additionally, the City insures for the perils of earthquake and flood on the Henry J. Kaiser Convention Center and the George F. Scotlan Memorial Convention Center.

The City Attorney represents the City in all of its legal matters, including claims investigation, civil litigation and disposition of claims and lawsuits.

Insurance to protect and indemnify the City against the risks of general liability and property damage is required in virtually all of its public works, contractor-supplied and professional services contracts.

### Awards

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Oakland for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2010. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports. In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized CAFR whose contents conform to program standards. The CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

The Certificate of Achievement is valid for a period of one year only. The City of Oakland has received a Certificate of Achievement the last 22 years. The single missing year was due to the delay in the submission of the City's CAFR to GFOA as a result of conversion to a new financial management system. The City's Fiscal Year 2010-11 CAFR will be submitted to GFOA for consideration for the Certificate of Achievement for Excellence in Financial Reporting.

#### Acknowledgements

I would like to express my appreciation to the entire staff of the Finance and Management Agency, most particularly the Controller's Office, and other agency and departmental staff, for their professionalism, dedication and efficiency in the preparation of this report. I also thank Macias, Gini & O'Connell LLP for their assistance and guidance. Finally, I would like to thank the Mayor, members of the City Council, and the City Administrator for their interest and continuing support in planning and conducting the City's financial operations in a responsible and progressive manner.

Respectfully submitted,

Joseph T. Yew, JA Finance Director/City Treasurer, Finance and Management Agency

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# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# City of Oakland California

For its Comprehensive Annual **Financial Report** for the Fiscal Year Ended June 30, 2010

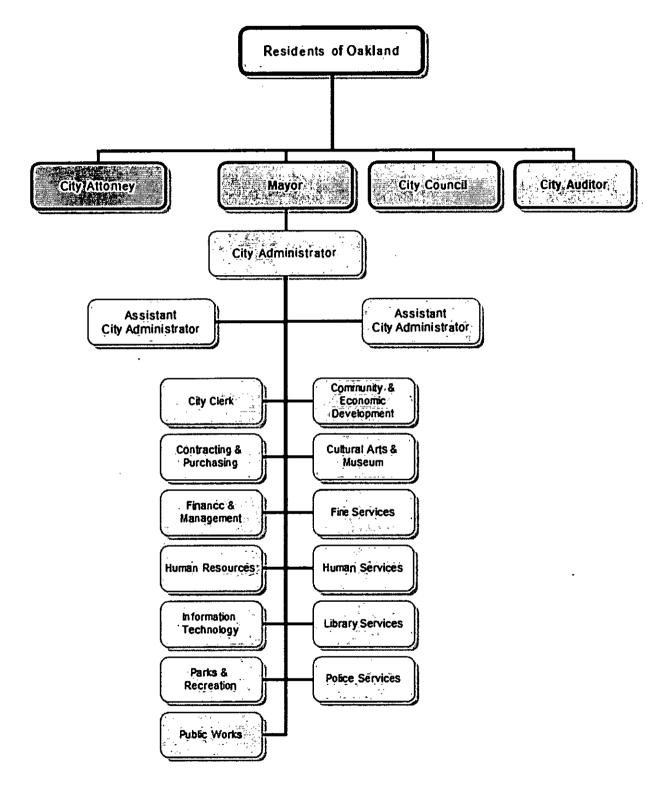
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



Linde C. Sandom President

**Executive** Director

# **CITY OF OAKLAND ORGANIZATION CHART**



# DIRECTORY OF CITY OFFICIALS MAYOR/COUNCIL FORM OF GOVERNMENT June 30, 2011

### MAYOR

Jean Quan

### MEMBERS OF THE CITY COUNCIL

Larry Reid, President (District 7) Desley Brooks, Vice-Mayor (District 6)

At Large -- Rebecca Kaplan District 3 -- Nancy Nadel District 4 – Libby SchaffDistrict 2 – Patricia KernighanDistrict 5 – Ignacio De La FuenteDistrict 1 – Jane Brunner

### MAYOR APPOINTED OFFICERS

Deanna J. Santana, City Administrator

Scott P. Johnson, Assistant City Administrator

Fred G. Blackwell, Assistant City Administrator

La Tonda Simmons, City Clerk

### ELECTED OFFICERS

Barbara Parker, *City Attorney* Courtney Ruby, *City Auditor* 

### AGENCY & DEPARTMENT DIRECTORS

Vitaly B. Troyan	Mark Hoffmann (Interim)	Audree Jones-Taylor	Carmen Martinez
Public Works	Fire Services	Parks & Recreation	Library Services
Joseph T. Yew, Jr.	Howard Jordan (Interim)	Lori Fogarty	Andrea Youngdahl
Finance & Management	Police Services	Museum Services	Human Services
Kenneth Gordon (Acting)	Deborah Barnes	Fred G. Blackwell	c Development
Information Technology	Contracting & Purchasing	Community & Economi	

## CITY OF OAKLAND COMPREHENSIVE ANNUAL FINANCIAL REPORT

## **PROJECT TEAM**

Joseph T. Yew, Jr. Finance Director / City Treasurer Osborn K. Solitei Controller

## AUDIT/FINANCIAL STATEMENT COORDINATOR

Osbom K. Solitei, Controller

### FINANCIAL STATEMENT PREPARATION

Financial Statement Leaders

Theresa Woo Acting Financial Analyst Connie L. Chu Accountant III

### Accounting CAFR Team

Michelle Wong Jermifer Luong

Erico Parras Felipe Kiocho David Warner Andy Yang Rogeiio Medalla

## SPECIAL ASSISTANCE

Doıma Treglown Dawn Hort

Gregoria Torres

Katano Kasaine Sharon Holman

### **SPECIAL ASSISTANCE - DEPARTMENTS & OFFICES**

City Administrator's Office Finance and Management Agency - Treasury Division Community & Economic Development Agency Risk Management

# FINANCIAL SECTION

Sacramento + Walnut Creek + Oakland + Los Arigeles/Century City + Newport Beach + San Diego

Certified Public Accountants.

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#### Independent Auditor's Report

Honorable Mayor and Members of the City Council City of Oakland, California

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Oakland, California (City), as of and for the year ended June 30, 2011, which collectively comprise the City's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Oakland Municipal Employees Retirement System (OMERS) and the Oakland Police and Fire Retirement System (PFRS) which collectively represent 57%, 68% and 25%, respectively of the assets, net assets/fund balances, and revenues/additions of the aggregate remaining fund information as of and for the year ended June 30, 2011. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinions, insofar as they relate to the amounts included for those entities, are based solely on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City, as of June 30, 2011, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 2 to the basic financial statements, effective July 1, 2010, the City adopted the provisions of Governmental Accounting Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*.

3000 S Street Suite 300 Sacramento CA 95816 2121 N. California Blvd. Soite 7S0 Walnut Creek CA 94596 505-14th Street 5th Floor Oakland CA 94612 225 Broadway Suite 1750 San Diego CA 92101 As discussed in Note 21 to the financial statements, the California State Legislature has enacted legislation that is intended to provide for the dissolution of redevelopment agencies in the State of California. The effects of this legislation are uncertain pending the result of certain lawsuits that have been initiated to challenge the constitutionality of this legislation.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 9, 2011, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedules of funding progress, and the budgetary comparison schedule for the general fund as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and the other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The accompanying introductory section, combining fimd financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit and the reports of the other auditors, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and were derived in the basic financial statements and accordingly, we do not express an opinion or provide any assurance on them.

Macias Gimi & CCumel LLP

Oakland, Califomia December 9, 2011

This section of the City of Oakland's (the City) Comprehensive Annual Financial Report presents a narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2011. We encourage readers to consider the information presented here in conjunction with the additional information contained in the City's financial statements and related notes and our letter of transmittal that precedes this section.

### FINANCIAL HIGHLIGHTS

- The City's total assets exceeded its total liabilities by \$738.3 million as of June 30, 2011, compared to \$689.3 million at June 30, 2010. This represents a net increase of \$49.0 million or 7.1 percent compared to the previous year. Assets increased by 1.1 percent or net of \$31.9 million, the net increase is primarily attributed to an increase in notes and loan receivables by \$53.6 million, increase in capital assets by \$35.8 million, \$11.0 million increase in business-type activities pooled cash and investments for sewer related activities, and an increase of \$11.1 million in grant receivables related to several "stimulus grants" the City received through the American Recovery and Reinvestment Act of 2009. The increases are off-set by the decrease of net pension assets in the amount of \$43.9 million to reflect annual pension cost, and an offset of a combined decrease of \$34.6 million in pooled and restricted cash and investments attributable to spending bond proceeds for capital improvement. Conversely, liabilities decreased by 0.8 percent or \$17.1 million compared to the prior fiscal year primarily as a result of debt payments and retirement of certain long-term debt.
- The City's governmental cumulative fund balances decreased by 1.2 percent or \$12.7 million to \$1,031.7 million compared to \$1,044.4 million for the prior fiscal year. This decrease is primarily attributed to a \$28.4 million or 2.7 percent increase in overall governmental expenditures for its operations and a \$6.3 million or 0.7 percent the decrease in overall governmental revenue.
- As of June 30, 2011, the City had total long-term obligations outstanding of \$1.99 billion compared to \$2.0 billion outstanding for the prior fiscal year for a decrease of 0.6 percent or \$11.7 million. Of this amount, \$349.4 million is general obligation bonds backed by the full faith and credit of the City. The remaining \$1.64 billion is comprised of various long-term debt instruments including accruals of year-end estimates for other long-term liabilities.
- The City undesignated, uncommitted fund balance met the requirements of the City Council's 7.5% reserve policy based on the total General Purpose Fund expenditures for fiscal year 2011.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis are intended to introduce the City's basic financial statements. The City's basic financial statements consist of four components:

- Government-wide Financial Statements
- Fund Financial Statements
- Notes to the Basic Financial Statements
- Required Supplemental Information

In addition, this report also contains other supplementary information.

### Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to the financial statements for a private-sector business.

The *statement of net assets* presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether or not the financial position of the City is improving or deteriorating.

The *statement of activities* presents information showing how the City's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods, such as revenues pertaining to uncollected taxes and expenses pertaining to earned but unused vacation and sick leave.

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (govenmiental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government, public safety, life enrichment, community and economic development, and public works. The business-type activities of the City include the sewer service system and the parks and recreation.

The government-wide financial statements include not only the City itself, but also the Port of Oakland (Port) as a discrete component unit. Financial information for the Port is reported separately from the financial information presented for the primary government Further information about the Port can be obtained from the City's Finance and Management Agency – Controller's Office at 150 Frank H. Ogawa Plaza, Suite 6353, Oakland, CA 94612-2093.

### Fund Financial Statements

The fund financial statements are designed to report information about groupings of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into the following three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Most of the City's basic services are reported in governmental funds. However, unlike the government-wide financial statements, governmental fund financial statements focus on the near-term inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the City's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains several individual governmental funds organized according to their type (special revenue, capital projects, debt service and general fund). Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the general fund, federal and state grant special revenue fund, Oakland Redevelopment Agency (Agency) as a blended component unit of the City, and municipal capital improvement fund, all of which are considered to be major funds. Data from the remaining funds are combined in a single, aggregated presentation. Individual fund data for each of the nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City adopts an annual appropriated budget for its general fund. A budgetary comparison schedule has been provided for the general fund in the required supplementary information to demonstrate compliance with this budget.

**Proprietary funds.** Proprietary funds are generally used to account for services for which the City charges customers, either outside customers or internal units or departments of the City. Proprietary funds provide the same type of information shown in the government-wide statements only in more detail.

The City maintains the following two types of proprietary funds:

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for the operations of the Sewer Service System and the Parks and Recreation operations. The Sewer Service Fund is considered to be a major fund of the City.

Internal service funds are used to report activities that provide services and supplies for certain City programs and activities. The City uses internai service funds to account for its fleet of vehicles, radio and communication equipment, facilities management, printing and reproduction, central stores and purchasing. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. The internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of employees and parties outside the City. The Oakland Municipal Employees Retirement System (OMERS) Fund and the Police and Fire Retirement System (PFRS) Fund are reported as pension tmst funds. The private purpose tmst fund along with the private pension tmst fund are reported as trust funds since their resources are not available to support the City's own programs. For this reason, they are not reflected in the government-wide financial statements. The accounting used for fiduciary funds is much like that used for proprietary funds.

### Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

### Required Supplementary Information

The required supplementary information includes the budgetary schedule for the General Fund and schedules of funding progress for pension and other postemployment benefits that show the City's progress towards funding its obligation to provide future pension and other postemployment benefits for its active and retired employees.

### Other Information

In addition, this report presents combining statements referred to earlier in connection with nonmajor governmental funds, internal service funds and fiduciary funds are immediately following the required supplementary information along with budgetary comparison schedules.

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### Management's Discussion and Analysis (unaudited) (continued) Year Ended June 30, 2011

### Government-wide Financial Analysis

Net assets may serve over time as a useful indicator of the City's financial position. The City's total assets exceeded its liabilities as of June 30, 2011 by \$738.3 million compared to \$689.3 million as of June 30, 2010, an increase of \$49.0 million. The largest portion of the City's net assets, 88.5 percent, reflects its investment in capital assets of \$653.1 million for governmental and business-type activities net of related debt. Of the remaining balance, 51.8 percent reflects \$382.6 million in resources that are subject to external restrictions on how they may be used. The unrestricted net asset deficit of \$297.3 million is primarily attributed to a decrease of annual pension cost of \$43.9 million as of June 30, 2011 offset by an increase of 2.8 percent in revenue and a decrease of 6.7 percent in ongoing project expenditures related to governmental activities.

### Net Assets June 30, 2011 and 2010 (In Thousands)

	Governmental		Busines	* 1	(T)	4 - 1	
	Activities		Activ		Total		
	2011	2010	<b>2011 2010</b>		2011	2010	
Assets:							
Current and other assets	\$1,713,236	\$1,721,741	\$ 44,464	\$ 39,826	\$1,757,700	\$1,761,567	
Capital assets	987,411	956,574	165,363	160,407	1,152,774	1,116,981	
TOTAL ASSETS	2,700,647	2,678,315	209,827	200,233	2,910,474	2,878,548	
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Liabilities:							
Long-term liabilities	1,932,357	1,941,296	55,549	58,327	1,987,906	1,999,623	
Other liabilities	181,683	187,583	2,552	2,062	184,235	189,645	
TOTAL LIABILITIES	2,114,040	2,128,879	58,101	60,389	2,172,141	2,189,268	
Net assets:							
Invested in capital assets,							
net of related debt	538,815	478,689	114,297	113,718	653,112	592,407	
Restricted	382,563	372,439	-	-	382,563	372,439	
Unrestricted (deficit)	(334,771)	(301,692)	37,429	26,126	(297,342)	(275,566)	
TOTAL NET ASSETS	\$ 586,607	\$ 549,436	\$ 151,726	\$ 139,844	\$ 738,333	\$ 689,280	

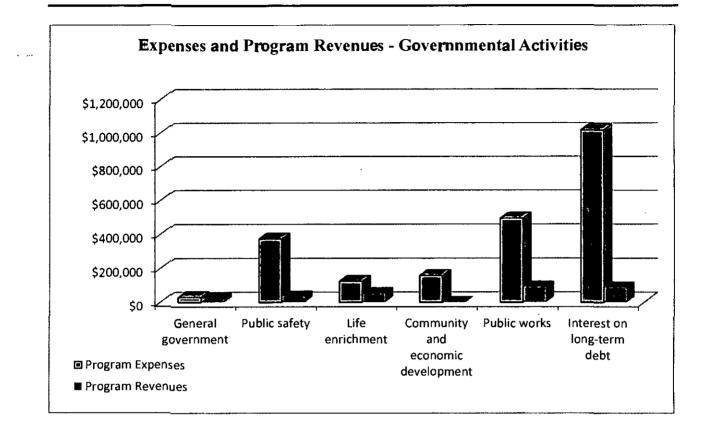
Governmental activities. The City's net assets in governmental activities increased by \$37.2 million for the year ended June 30, 2011. The key elements of this increase are listed below.

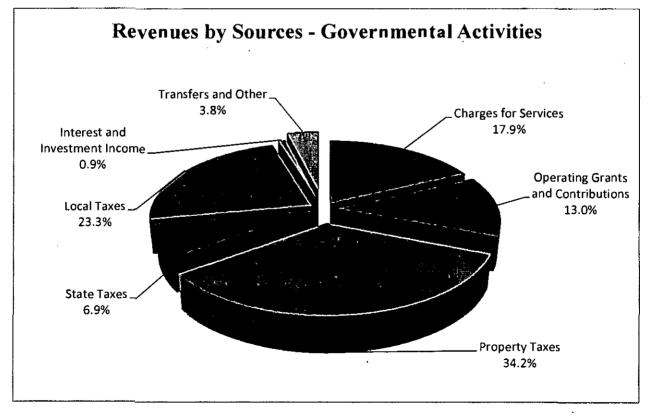
### Changes in Net Assets Years Ended June 30, 2011 and 2010 (In Thousands)

	Governmental Activities		Business-Type Activities		Total	
	2011	2010	2011	2010	2011	2010
Revenues:						
Program revenues:						
Charges for services	\$ 169,668	\$ 1,35,458	<b>\$</b> 41,950	\$ 39,615	\$ 211,618	\$ 175,073
Operating grants and contributions	123,149	97,177	-	-	123,149	97,177
General revenues:						
Property taxes	324,516	346,859	-	-	324,516	346,859
Slate taxes:						
Sales and use taxes	51,910	45,503	-	-	51,910	45,503
Motor vehicles in-lieu tax	2,168	1,251	-	-	2,168	1,251
Gas tax	10,990	10,991	-	-	10,990	10,991
Local taxes:						
Business license	53,138	54,141	-	-	53,138	54,141
Utility consumption	53,440	51,107	-	-	53,440	51,107
Real estate transfer	31,608	36,971	-	-	31,608	36,971
Transient occupancy	12,484	10,085	-	-	12,484	10,085
Parking	13,460	13,885		-	13,460	13,885
Voter approved special tax	41,700	35,228	-	-	41,700	35,228
Franchise	14,854	14,655	-	-	14,854	14,655
Interest and investment income	8,592	10,894	119	113	8,711	11,007
Other	35,672	58,374			35,672	58,374
Total revenues	947,349	922,579	42,069	39,728	989,418	962,307
Expenses:						
General government	75,381	83,295	-	-	75,381	83,295
Public safety	,372,587	411,333	-	-	372,587	411,333
Life enrichment	123,538	119,254	-	-	123,538	119,254
Community & economic development	158,209	222,226	-	-	158,209	222,226
Public works	88,321	70,757	-	-	88,321	70,757
Interest on long-term debt	93,618	7,3,735	-	-	93,618	73,735
Sewer	-	-	27,971	26,899	27,971	26,899
Parks and recreation			740	520	740	520
Total expenses	911,654	980,600	28,711	27,419	940,365	1,008,019
Change in net assets before transfers	35,695	(58,021)	13,358	12,309	49,053	(45,712)
Transfers	1,476	1,463	(1,476)	(1,463)		
Change in net assets	37,171	(56,558)	11,882	10,846	49,053	(45,712)
Net assets at beginning of year	549,436	605,994	139,844	128,998	689,280	734,992
Net assets at end of year	\$ 586,607	\$ 549,436	\$ 151,726	\$ 139,844	\$ 738,333	\$ 689,280

Management's Discussion and Analysis (unaudited) (continued)

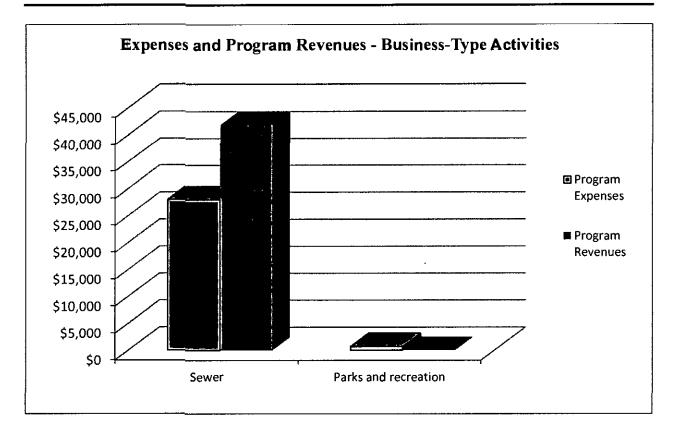


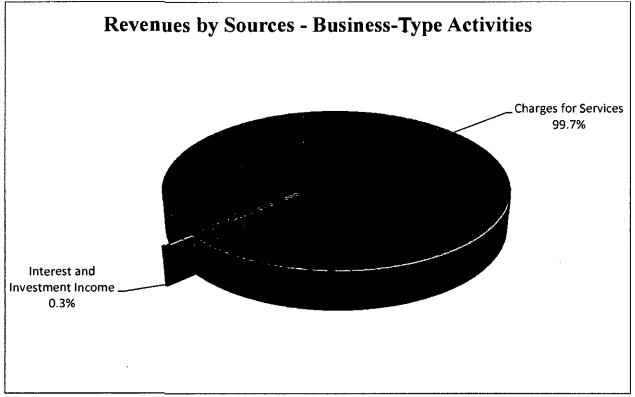




Management's Discussion and Analysis (unaudited) (continued)







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## CITY OF OAKLAND

#### Management's Discussion and Analysis (unaudited) (continued) Year Ended June 30, 2011

Governmental activities: Net assets for governmental activities increased by \$37.2 million or 6.8 percent during 2010-11 from \$549.5 million to \$587.2 milhon. Total revenue increased at rate of 2.7 percent compared to expenses decreased at a rate of 6.7 percent. During 2009-10, revenues decreased at a rate of 4.7 percent and expenses increased at rates of 1.6 percent, respectively.

Changes in net assets for governmental activities are attributed to the following significant elements:

- Contributing to the increase in total revenue; operating grants and contributions by \$26.0 million, and state taxes by \$7.3 million mainly due to short-term government and industry incentives on auto sales rebates as well as high per gallon price of gasoline. Local taxes also increase by \$4.6 million due to three (3) percent surcharge on the City's transient occupancy tax. The increase is offset by a decrease in property taxes \$22.3 million or 6.4 percent, this is mainly due to aggressive property revaluations by the County; Investment income also decreased by \$2.3 million or 21.1 percent due to eamed interest yield reflects a lower interest rate environment experienced during the year.
- General government expenses decreased by \$7.9 million or 9.5 percent when compared to previous year primarily due to budgets cuts, layoffs and furlough days.
- Public safety expenses decreased by \$38.7 million or 9.4 percent when compared to the previous year due primarily to budget cuts, layoffs, and union contract concessions that include 4 percent cost-of-living increase deferred to FY 2013.
- Community and economic development expenses decreased by \$64.0 million or 28.8 percent is primarily attributed to the move of engineering and construction division to public works agency, layoffs, budget cuts and furlough days.
- Public work expenses increased by \$17.6 million or 24.8 percent is mainly attributed to move of the engineering and construction division from community and economic development agency to public works agency. The increase is offset by a decrease in expense due to budget cuts, layoffs and furlough days.
- Interest on long-term debt increased by \$20.0 million or 27.0 percent due to City debt payments and retirement of certain long-term debt.

**Business-type activities: Business-type activities ended the fiscal year with a positive change in its net assets of \$11.9 million compared to \$10.8 million the previous fiscal year.** The increase of \$1.1 million in net assets is attributable to \$2.5 million or 6.4 percent increase in sewer revenues offset by \$1.1 million or 4.0 percent increase in sewer project related expenses.

#### Financial Analysis of the Government's Funds

Governmental funds: The focus of City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

General Fund: The General Fund is the chief operating fund of the City. At June 30, 2011, its unassigned fund balance is \$48.3 million or 21.5 percent of the \$224.8 million total General Fund balance. For the fiscal year ended June 30, 2011 and 2010, revenues for the General Fund by revenue source are distributed as follows:

		General Fund						
		2011	2010 (1)					
Revenues:								
Taxes:								
Property taxes	\$	189,237	\$	194,591				
State taxes:								
Sales and use taxes		41,235		35,877				
Motor vehicles in-lieu tax	,	2,168		1,251				
Local taxes:								
Business license		53,138		54,138				
Utility consumption		53,440		51,107				
Real estate transfer		31,608		36,971				
Transient occupancy		9,634		8,578				
Parking		8,513		7,523				
Franchise		14,724		14,419				
Licenses and permits		888		724				
Fines and penalties		24,397		27,218				
Interest and investment income		1,295		2,204				
Charges for services		96,052		105,694				
Federal & state grants and subventions		1,370		1,927				
Annuity income		7,647		13,232				
Other		10,661		8,912				
Total revenues	S	546,007	\$	564,366				

<sup>(1)</sup> The June 30, 2010 balances were restated to reflect the intpact of GASB Statement No. 54.

General Fund Revenues: Significant changes in revenues are as follows:

- *Property taxes* decreased by \$5.4 million or 2.8 percent due to the drop in property values for the City.
- *Real estate transfer* decreased by \$5.4 million or 14.5 percent mainly due to slowing economy and sluggish housing market and in fiscal year 2010, the City benefited from a one-time \$5 million real estate transfer property tax.
- *Fines and penalties* decreased by \$2.8 million or 10.4 percent mainly due to lower parking citation revenues and fewer real estate tax fines and penalties due to more efficient processes and improved compliance.
- Charges for services decreased by \$9.6 million or 9.1 percent mainly due to lower parking meters, towing and agency reimbursements.
- Sales and use tax increased by \$5.4 million primarily due to short-term government and industry incentives on auto sales rebates as well as high per gallon price of gasoline.

For the fiscal years ended June 30, 2011 and 2010, expenditures for the General Fund by function are distributed as follows:

Ibuted as follows.	General Fund				
		2011		2010 (1)	
Expenditures:	1				
Current:					
Elected and Appointed Officials:					
Mayor	\$	1,977	\$	2,280	
Council		3,870		4,574	
City Administrator		9,150		9,008	
City Attomey		12,079		11,909	
City Auditor		1,456		1,417	
City Clerk		2,986		2,687	
Agencies/Departments:					
Human Resource Management		4,231		4,369	
Information Technology		8,219		8,785	
Financial Services		24,007		25,894	
Contracting and Purchasing		2,082		2,100	
Police Services		188,384		194,602	
Fire Services		96,871		99,329	
Life Enrichment:					
Parks and Recreation		15,948		15,130	
Library		8,912		9,005	
Cultural Arts and Museum		6,008	-	5,829	
Aging & Health and Human Services		5,968		5,823	
Community and Economic Development		17,266		21,401	
Public Works		35,312		31,560	
Others		2,329		5,786	
Capital outlay		5,899	• .	14,014	
Debt Service					
Principal repayment		1,860		1,815	
Bond issuance costs		-		511	
Interest charges		633		2,507	
Total expenditures	\$	455,447	· \$	480,335	

<sup>(1)</sup> The June 30, 2010 balances were restated to reflect the impact of GASB Statement No. 54.

General Fund Expenditures: Significant changes in expenditures are as follows:

- *Public safety* decreased by \$8.7 million or 3.0 percent due to budget cuts, layoffs, union contract concessions that include 4 percent cost-of-living increase deferred to FY 2013.
- *City agencies and departments* are reporting decreases in expenditures mainly due to budget cuts, layoffs, furlough days and other union contract concessions.

Federal and State Grant Fund: The Federal and State Grant Fund had a fund balance of \$21.4 million as of June 30, 2011 that represents a slight increase of \$5.3 million or 32.6 percent over the prior fiscal year. The increase was primarily attributed to an increase of the federal and state grants by \$26.6 million over the previous year. The City received several "stimulus grants" through the American Recovery and Reinvestment Act of 2009. For example, the City was awarded \$19.7 million through the U.S. Department of Justice Community Oriented Policing Services Hiring Recovery Program (CHRP) to retain 41 officers' positions.

Oakland Redevelopment Agency: The Oakland Redevelopment Agency had a fund balance of \$563.4 million as of June 30, 2011 that represents an increase of \$11.7 million or 2.1 percent from the prior fiscal year. The increase is primarily attributed to the issuance of \$7.4 million in tax allocation and \$47.0 million subordinated housing set-aside revenue bonds.

During fiscal year 2010-11, the Agency's revenues decreased by \$2.7 million or 2.1 percent compared to the previous fiscal year. The decrease is mainly driven by a \$4.7 million or 4.1 percent decrease in tax increment revenue primarily due to lower assessment value on properties and a \$1.8 million or 59.6 percent decrease in investment income due to low interest rate environment offset by a \$4.1 million or 49.3 percent increase in charges for services from rents and reimbursement income.

The Agency's expenditures also decreased by \$26.5 million or 13.7 percent. The decrease is driven primarily by lower state mandated SERAF payment and a \$3.9 million reduction in spending in urban redevelopment project area. Conversely, housing development spending increased by \$12.2 million or 40.6 percent mainly due to increase in lending activities.

Municipal Capital Improvement Fund: The Municipal Capital Improvement Fund had a fund balance of \$67.3 million as of June 30, 2011 that represents decrease of \$19.5 million or 22.5 percent over the prior fiscal year. In fiscal year 2010, the City issued \$67.6 million in new debt:

- General Obligation Bond (Series 2009B, Measure DD) for \$64.5 million to preserve and acquire open space, renovate parks, provide educational and recreation facilities for children, clean up Lake Merritt and restore Oakland's creeks, waterfront and estuary; and
- Piedmont Pines Phase I 2010 Limited Obligation Improvement Bonds for \$3.1 million for under grounding of street lighting, electric power, telephone and other communication lines of special benefits to the property within the City's Utility Underground Assessment District No. 2007-232.

Proprietary Funds: The City's proprietary funds provide the same type of information found in the government-wide financial statements under the business-type column but in more detail.

The portion of net assets invested in capital assets, net of related debt amounted to \$114.3 million as of June 30, 2011, compared to \$113.7 million for the previous fiscal year. The \$0.6 million or 0.5 percent increase is related to proceeds spent from debt issued to finance sewer projects. During the fiscal year, the City capitalized \$5.0 million in sewer system completed projects, net of depreciation.

#### General Fund Budgetary Highlights

During the fiscal year ended June 30, 2011, General Fund had a \$31.9 mlllion increase in budgeted revenues between the original and final amended operating budget. The increase in revenue budget is primarily attributed to charges for services from the agency reimbursements. Actual budgetary basis revenues of \$549.2 million were \$23.8 million less than the final amended budget. The variance is due primarily to fines and penalties, charges for services and armuity income.

In addition, there was a \$73.2 million increase in appropriations between the original and final amended operating budget for the General Fund. The increase in appropriation is due primarily to the determination of actual project carryforwards for continuing appropriations for various multiyear projects, capital improvement projects, and other projects authorized by the City Council. The original approved expenditure budget contained only estimates of project carryforwards.

Actual budgetary basis expenditures of \$455.4 million were \$60.9 million less than the amended budget. The net budget savings is attributed to (1) general budget cuts, (2) layoffs, and (3) furlough days.

#### Capital Assets

The City's capital assets, net of depreciation, totaled \$1.15 billion as of June 30, 2011 compared to \$1.12 billion as of June 30, 2010, a decrease of \$35.8 million or 3.2 percent. Governmental activities additions of \$82.3 million in capital assets included construction in progress and capitalization of infrastmeture, facilities and improvements, and fumiture, machinery and equipment which met the City's threshold for capitalization.

These additions were offset by retirements and depreciation, the net effect of which was an increase of \$30.8 million in additions against capital assets for governmental activities. Business activities, primarily the sewer fund, increased its capital assets by \$5.0 million, net of retirements and depreciation. See Note (7) for more details in capital assets.

#### Construction Commitments

The City has committed to funding in the amount of \$153.7 million to a number of capital improvement projects for fiscal year 2012 through fiscal year 2013. This projects include building and facilities improvements; parks and open space; sewers and storm drains; streets and sidewalks construction; technology enhancements and traffic improvements. See note 18 for more details in construction commitments.

#### **D**ebt Administration

At the end of the current fiscal year, the City's debt limit (3.75 percent of property valuation, net of exemptions subject to taxation) was \$1,104.5 million. The total amount of debt applicable to the debt limit was \$349.4 million. The resulting legal debt margin was \$755.1 million.

The City of Oakland's underlying ratings for its general obligation bonds as of June 30, 2011 were as follows:

Standard and Poor's Corporation (S&P)	AA-
Moody's Investors Services, Inc. (Moody's)	Aa2
Fitch, JBCA, Inc.	A+

The Agency's bond ratings at June 30, 2011 are as follows (in thousands):

	Moody's	S&P	Fitch
Tax allocation	Baal/Baa2/A2	A+/A/A-	N/A
Housing set-aside revenue bonds	A2	А	A+

As of June 30, 2011, the City had total long-term obligations outstanding of \$2.0 billion compared to \$1.99 billion outstanding for the prior fiscal year, a decrease of 0.6 percent. Of this amount, \$349.4 million is general obligation bonds backed by the full faith and credit of the City. The remaining \$1.64 billion is comprised of various long-term debt instruments listed below including accmals of year-end estimates for other long-term liabilities.

#### Outstanding Debt June 30, 2011

(In Thousands)

	Gove mmental Activities			ss-Type vities	Te	otal
	2011	2010	2011	2010	2011	2010
General obligation bonds			<u> </u>	\$ -		
-	\$ 349,431		ъ -	ъ -	,	\$ 000,210
Tax allocation, Housing and Other bonds	523,905	488,900	-	-	523,905	488,900
Certificate of participation	3,895	7,210	-	-	3,895	7,210
Lease revenue bonds	242,800	270,670	-	-	242,800	270,670
Pension obligation bonds	195,637	210,595	-	-	195,637	210,595
Special assessment debt						
with government commitments	7,963	8,298	-	-	7,963	8,298
Accreted interest on						
appreciation bonds	172,121	172,971	-	-	172,121	172,971
Sewer-bonds and notes payable	-	-	53,428	56,088	53,428	56,088
Less: deferred amounts						
Bond issuance premiums	22,203	26,846	2,121	2,239	24,324	29,085
Bond refunding loss	(23,481)	(26,396)		-	(23,481)	. (26,396)
Total Bonds Payable	1,494,474	1,525,342	55,549	58,327	1,550,023	1,583,669
Notes & Leases payable	29,363	32,778	-	-	29,363	32,778
Other long-term liabilities	408,520	383,176			408,520	383,176
Total Outstanding Debt	\$1,932,357	\$1,941,296	\$ 55,549	\$ 58,327	\$1,987,906	\$1,999,623

The City's overall total long-term obligations decreased by \$11.7 million compared to fiscal year 2010. The net decrease is primarily attributable to City debt payments and retirement of certain long-term debt

Summary of New Debt:

#### Current Year Long-Term Debt Financing

Redevelopment Agency of the City of Oakland, Broadway/MacArthur/San Pablo Redevelopment Project Second Lien Tax Allocation Bonds, Series 2010-T, Federally Taxable Recovery Zone Economic: On November 2, 2010, the Redevelopment of the City of Oakland (the "Agency") issued \$7,390,000 of Broadway/MacArthur/San Pablo Redevelopment Project Second Lien Tax Allocation Bonds, Series 2010-T Federally Taxable Recovery Zone Economic Development Bonds (the "Series 2010-T Bonds"). The Bonds are taxable and treated as "recovery zone economic development bonds," a category of "Build America Bonds," under the American Recovery and Reinvestment Act of 2009 and Agency receives direct payment from the United States Treasury Department equal to forty-five percent (45%) of the interest payable on each interest payment date. The Agency expects to receive \$6.2 million or 45% interest subsidy from the federal government as part of the bond issue.

*Master Lease – Parking Access and Revenue Control System:* On December 23, 2010, the City of Oakland closed a lease transaction with Chase Equipment Finance, Inc. in the amount of \$2,500,000 for the purpose of financing the acquisition of the equipment, software, maintenance and services for the automation of City garages. The financing is done on a taxable basis with a final maturity of July 15, 2018; the interest rate on this lease transaction is 2.56%.

**Redevelopment Agency of the City of Oakland, Subordinated Housing Set Aside Revenue** Bonds, Series 2011A-T: On March 3, 2011, the Agency issued \$46,980,000 of Subordinated Housing Set Aside Revenue Bonds Series 2011A-T (the "Series 2011A-T Bonds"). The Series 2011A-T Bonds are federally taxable with interest rates ranging from 3.25% to 9.25% and a final maturity of September 1, 2041.

Additional information on the City's long-term debt obligations can be found in Note 12 to the financial statements.

Economic Factors and Next Year's Budgets and Tax Rates

The economic indicators highlighted below, among others and including labor union contracts and concessions, were factored into the City's budget formulation process as they relate to revenue forecasting, program planning, and resource allocation for fiscal years 2012-13.

The current unprecedented state of the economy has had direct and significant impacts on the City's declining revenue base. The fiscal issues addressed in the budget were deep and widespread, touching virtually every government service that Oakland provides. The City had to address a \$58 - 76 million annual General Purpose Fund shortfall in FY 2012-13 despite cutting more than \$170 million in shortfalls over the last few years. As a result, the policy and management decisions required by this budget were among the most difficult ever faced by this City. In closing the hunding gap the City use a combination service reduction and union concessions, budget cuts,

hiring freeze or position eliminations, furlough days, restructure City departments, prioritize services and eliminate programs.

Sluggish growth is projected in fiscal years 2011-12 for the City's major sensitive revenues including property tax, sales tax, vehicle license fees, business license tax, real estate transfer tax, and parking tax, due to uncertainties brought about by the continuing housing recession, the increase in home foreclosures, and tightened lending policies. The remaining areas, while impacted by overall economic performance, are driven by other factors, for example, franchise fee is typically more heavily impacted by rate changes than economic growth.

The City of Oakland's unemployment rate decreased to 16.3 percent in June 2011 compared to an average unemployment rate of 17.2 percent for June 2010.

The Bay Area's consumer price index for all urban consumers in June 2011 was 233.646 compared to the U.S. city average consumer price index (CPI-U) for all urban consumers at 225.722 (Base period: 1982 - 84 = 100).

Estimated population for January 1, 2011 is 392,932 with an estimated total number of households of 148,875, an average household size of 2.63 persons, and a per capita personal income of \$28,311.

PERS pension rates, and health care costs have been factored into the City's Fiscal Years 2011-12 budget.

Recent Changes in Legislation Affecting California Redevelopment Agencies

On June 29, 2011, the Governor of the State of California signed Assembly Bills X1 26 and 27 as part of the State's budget package. Assembly Bill X1 26 requires each California redevelopment agency to suspend nearly all activities except to implement existing contracts, meet already-incurred obligations, preserve its assets and prepare for the impending dissolution of the agency. Assembly Bill X1 27 provides a means for redevelopment agencies to continue to exist and operate by means of a Voluntary Alternative Redevelopment Program. Under this program, each city would adopt an ordinance agreeing to make certain payments to the County Auditor Controller in fiscal year 2011-12 and annual payments each fiscal year thereafter. Assembly Bill X1 26 indicates that the City "may use any available funds not otherwise obligated for other uses" to make this payment. The City of Oakland intends to use available monies of its redevelopment agency for this purpose and the City and Agency have approved a reimbursement agreement to accomplish that objective. The amounts to be paid after fiscal year 2012-13 have yet to be determined by the state legislature.

On July 26, 2011, City Ordinance No. 13084 was adopted, indicating that the City will comply with the Voluntary Alternative Redevelopment Program in order to permit the continued existence and operation of the agency, in the event Assembly Bills X1 26 and/or 27 are upheld as constitutional. The initial payment by the City is estimated to be \$39.4 million with one half due on January 15, 2012 and the other half due May 15, 2012. Thereafter, an estimated \$10 million

will be due annually. The amounts to be paid after fiscal year 2012-13 have yet to be determined by the State Legislature. The semi-annual payments will be due on January 15 and May 15 of each year and would increase or decrease with changes in tax increment. Additionally, an increased amount would be due to schools if any "new debt" is incurred. Assembly Bill X1 27 allows a one-year reprieve on the agency's obligation to contribute 20% of tax increment to the low-and-moderate-income housing fund so as to permit the Agency to assemble sufficient funds to make its initial payments. Failure to make these payments would require agencies to be terminated under the provisions of ABX1 26.

The effects of this legislation are uncertain pending the result of certain lawsuits that have been initiated to challenge the constitutionality of this legislation. Further information regarding Assembly Bill X1 26 and 27 is contained in Note 21 of the basic financial statements

#### **Requests for Information**

This financial report is designed to provide a general overview of the City of Oakland's finances for all those with an interest in the City's fiscal and economic affairs. Requests for additional financial information should be addressed to the Finance and Management Agency, Controller's Office, City of Oakland, 150 Frank H. Ogawa Plaza, Suite 6353; Oakland, California 94612-2093. This report is also available online at http://www.oaklandnet.com

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# BASIC FINANCIAL STATEMENTS

## City of Oakland Statement of Net Assets June 30, 2011 (In Thousands)

	Pr	Component Unit		
•	Governmental			
	Activities	Activities	Total	Port of Oakland
ASSETS				
Cash and investments	\$ 378,122	\$ 29,487	\$ 407,609	\$ 174,591
Receivables (net of allowance for uncollectible	• • • • • • • • •		,	÷,•>-
of \$14,041 for the City and \$3,640 for the Port):				
Accrued interest	765	-	765	· 10
Property taxes	18,352	-	18,352	-
Accounts receivable	48,284	9,481	57,765	26,308
Grants receivable	32,336	-	32,336	-
Due from Port	17,093	-	17,093	-
Inventories	610	-	610	-
Restricted assets:				
Cash and investments	502,440	4,959	507,399	89,576
Receivables	-	-	-	2,332
Property held for resale	179,240	-	179,240	-
Notes and loans receivable (net of allowance for				
uncollectible of \$50,462 for the City)	365,227	、 -	365,227	-
Other	· 117	-	117	53,506
Unamortized bond issuance costs	14,549	537	15,086	-
Net pension asset	156,101	-	156,101	· •
Capital assets:				
Land and other assets not being depreciated	141,377	12,698	154,075	655,300
Facilities, infrastructures, and equipment,				
net of depreciation	846,034	152,665	998,699	1,561,500
TOTAL ASSETS	2,700,647	209,827	2,910,474	2,563,123
LIABILITIES				
Accounts payable and accrued liabilities	132,543	2,161	134,704	26,587
Accrued interest payable	21,136	121	21,257	11,651
Due to other governments	11,349	-	11,349	-
Due to primary government	-	-		17,093
Unearned revenue	8,233	263	8,496	116,287
Other	8,422	7	8,429	12,215
Non-current liabilities:	,		,	, -
Due within one year	195,456	2,277	197,733	63,612
Due in more than one year	1,736,901	53,272	1,790,173	1,389,678
TOTAL LIABILITIES	2,114,040	58,101	2,172,141	1,637,123
NET ASSETS (DEFICIT)	600 01 C	114 207	(62.110	975 (22
Invested in capital assets, net of related debt	538,815	114,297	653,112	865,602
Restricted net assets: Debt service	25 2/7		26 267	
	25,267	-	25,267	-
Pension Urban redevelopment and housing	106,692	-	106,692 243,423	-
Other purposes	243,423 7,181	-	243,423 7,181	- 17,187
Unrestricted net assets (deficit)	(334,771)	- 37,429	(297,342)	43,211
TOTAL NET ASSETS				
IVIAL NET ASSETS	\$ 586,607	<u>\$ 151,726</u>	<u>\$ 738,333</u>	\$ 926,000

The notes to the basic financial statements are an integral part of this statement.

#### City of Oakland Statement of Activities For the Year Ended June 30, 2011 (In Thousands)

		Program Revenue			Net (E	·		
		~ *	Operating	Capital		mary Governme	nt	Component Unit
E	E	Charges for	Grants and	Grants and	Governmental	Business-type Activities	Total	Port of Oakland
<u>Functions/Programs</u> Primary government:	Expenses	Services	Contributions	Contributions	Activities	Activities	TOTAL	
Governmental activities:								
General government	\$ 75,381	S 20,360	<b>\$</b> 1,231	s -	\$ (53,790)	s -	\$ (53,790)	
Public safety	372,587	13,573	22,167	· .	(336,847)	-	(336,847)	
Life enrichment	123,538	8,483	44,334	-	(70,721)	-	(70,721)	
Community and economic			·					
development	158,209	42,418	50,491	-	(65,300)	•	(65,300)	
Public works	88,321	84,834	4,926	-	1,439	-	1,439	
Interest on long-term debt	<u>93,618</u>	<u> </u>		<u> </u>	(93,618)		(93,618)	
TOTAL GOVERNMENTAL								
ACTIVITIES	911,654	169,668	123,149	-	(618,837)	<u> </u>	(618,837)	
Business-type activities:								
Sewer	27,971	41,832	-	•	-	13,861	13,861	
Parks and recreation	740	118	<u> </u>		<u> </u>	(622)	(622)	
TOTAL BUSINESS-TYPE								
ACTIVITIES	28,711	41,950	-	-	•	13,239	13,239	
TOTAL PRIMARY							<u></u>	
GOVERNMENT	S 940,365	\$ 211,618	\$ 123,149	<b>s</b> -	\$ (618,837)	\$ 13,239	\$ (605,598)	
0011111111	0 1.0,000	<u>¥ 211,010</u>	<b>v</b> (25,(4)		<u> </u>	<u> </u>	• (000,000)	
Component unit:								
Port of Oakland	\$ 318,496	\$ 297,983	s -	\$ 27,343				<b>\$</b> 6,830
		<u> </u>						<u> </u>
	General keven	ues:						
	Property Tax	es			324,516	-	324,516	-
	State Taxes:				<b>,-</b>			
	Sales and U	Jse Taxes			51,910	-	51,910	-
	Motor Veh	icle In-Lieu Ta	x		2,168	-	2,168	-
	Gas 'Tax				10,990	-	10,990	-
	Local Taxes:							
	Business L				53,138	-	53,138	-
	Utility Cor				53,440	-	53,440	-
	Real Estate				31,608	-	31,608	-
	Transient (	Jecupancy			12,484	-	12,484	-
	Parking Votes A	roved Special T	·		13,460 41,700	-	13,460 41,700	-
	Franchise	roveu Speciar I	ax		14,854	-	14,854	-
		nvestment Inco	me		8,592	119	8,711	2,876
	Other	investment fileg			35,672		35,672	25,308
	Transfers				1,476	(1,476)		-
		RAL REVENI	JES and TRANS	FRS	656,008	(1,357)	654,651	28,184
1	Changes In Ne				37,171	11,882	49,053	35,014
	Net Assets - Be				549,436	139,844	689,280	890,986
	NET ASSETS				\$ 586,607	\$ 151,726	\$ 738,333	\$ 926,000
		- 20000			\$ 500,007	ψ 131,720	ددر، د، ب	÷ 720,000

The notes to the basic financial statements are an integral part of this statement.

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#### CITY OF OAKLAND Balance Sheet Governmental Funds June 30, 2011 (In Thousands)

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	G	General		Federal/State Grant Fund												D <b>akla</b> nd evelopment Agency	(	unicipal Capital provement	Gov	Other remm <b>ental</b> Fund <b>s</b>	Go	Total vernmental Funds
ASSETS																						
Cash and investments	\$	135,066	\$	94	\$	201,679	\$	-	\$	38,929	\$	375,768										
Receivables (net of allowance																						
for uncollectibles of \$12,060):				· -																		
Accrued interest		172		-		549		-		47		768										
Property taxes		9,719		-		•		-		8,633		18,352										
Accounts receivable		33,972		61		449		-		13,712		48,194										
Grants receivable		-		27,969		2,178		-		2,189		32,336										
Due from component unit		17,093		•				-		-		17,093										
Due from other funds		54,565		159		13,036		98		818		68,676										
Notes and loans receivable (net of																						
allowance for uncollectibles of \$50,462)		8,599		134,295		190,106		-		32,227		365,227										
Restricted cash and investments		106,692		7,181		196,781		77,355		113,871		501,880										
Property held for resale		-		-		179,240		-		-		179,240										
Other		35		59		23		-		-		117										
TOTAL ASSETS	<u>\$</u>	365,913	<u>\$</u>	169,818	S	784,041	\$	77,453	s	210,426	s	1,607,651										
LIABILITIES AND FUND'BA LANCES																						
Liabilities																						
Accounts payable and accrued liabilities	\$	111.058	\$	8,719	S	3,709	\$	2,156	\$	5,531	S	131,173										
Due to other funds	•	8,992	•	3,532		2,328		8,045		6,032		28,929										
Due to other governments		3,220				8,067		-		62		11,349										
Deferred revenue		16,187		134,891		205,309		-		39,682		396,069										
Other		1,095		1,261		1,210		-		4,849		8,415										
TOTAL LIABILITIES		140,552		148,403		220,623		10,201	_	56,156		575,935										
Fund balances																						
Restricted		106,692		21,415		245,955		67,252		146,502		587,816										
Committed		3,890		-		130,300				8,878		143,068										
Assigned		65,985		-		187,163		-		1,559		254,707										
Unassigned		48,794						-		(2,669)		46,125										
TOTAL FUND BALANCES		225,361		21,415		563,418		67,252	·	154,270		1,031,716										
TOTAL LIABILITIES AND FUND BALANCES	¢	365,913	\$	169,818	\$	784,041	S	77,453	\$	210,426	\$	1,607,651										
TO THE BIADIDITIES AND FOND BALANCE:	3	303,913	<u>~</u>	107,010	\$	704,041	<u></u>	207,11	-	210,920	.9	1,007,031										

The notes to the basic financial statements are an integral part of this statement.

## City of Oakland Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets for Governmental Activities June 30, 2011 (In Thousands)

Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.       387,836         Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds.       387,836         Long-term liabilities       \$ (1,932,357)         Less: long-term liabilities for internal service funds       3,692         Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in			
the following:         Capital assets used in governmental activities are not a financial resource, and therefore are not reported in the funds.         Primary government capital assets, net of depreciation       \$ 987,411         Less: internal service funds' capital assets, net of depreciation       \$ 987,411         Less: internal service funds' capital assets, net of depreciation       \$ 987,411         Less: internal service funds' capital assets, net of depreciation       \$ 987,411         Less: internal service funds' capital assets, net of depreciation       \$ 987,411         Less: internal service funds' capital assets, net of depreciation       \$ 987,411         Less: internal service funds' capital assets, net of depreciation       \$ 987,411         Less: internal service funds' capital assets, net of depreciation       \$ 987,411         Less: internal service funds is on the proposes of the governmental activities on the statement of net assets.       14,549         Net pension asset is recognized in the statement of net assets as an asset; however, it is not considered a financial resource and, therefore, is not reported on the balance sheet of governmental funds.       156,101         Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due.       11,136         Interest payable on long-term debt for primary government       \$ (21,136)         Add: Interest payable on long-term debt for internal service funds       387,836 <t< td=""><td>Fund balances - total governmental funds</td><td>\$</td><td>1,031,716</td></t<>	Fund balances - total governmental funds	\$	1,031,716
not reported in the funds.       Primary government capital assets, net of depreciation       \$ 987,411 (11,469)         Less: internal service funds' capital assets, net of depreciation       (11,469)       975,942         Bond issuance costs are expended in the governmental funds when paid and are capitalized and amortized over the life of the corresponding bonds for the purposes of the governmental activities on the statement of net assets.       14,549         Net pension asset is recognized in the statement of net assets as an asset; however, it is not considered a financial resource and, therefore, is not reported on the balance sheet of governmental funds.       156,101         Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due.       156,101         Interest payable on long-term debt for primary government       \$ (21,136) Add: Interest payable on long-term debt for primary government       \$ (21,088)         Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.       387,836         Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds.       \$ (1,932,357) 3,692       (1,928,665)         Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in goverm	, -	to	
Primary government capital assets, net of depreciation       \$ 987,411         Less: internal service funds' capital assets, net of depreciation       (11,469)         Bond issuance costs are expended in the governmental funds when paid and are capitalized and amortized over the life of the corresponding bonds for the purposes of the governmental activities on the statement of net assets.       14,549         Net pension asset is recognized in the statement of net assets as an asset; however, it is not considered a financial resource and, therefore, is not reported on the balance sheet of governmental funds.       156,101         Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due.       12(1,136)         Add: Interest payable on long-term debt for primary government       \$ (21,136)         Add: Interest payable on long-term debt for internal service funds       387,836         Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.       387,836         Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds.       \$ (1,932,357)         Less: long-term liabilities for internal service funds       3,692       (1,928,665)         Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds.	,	re	
and amortized over the life of the corresponding bonds for the purposes of the governmental activities on the statement of net assets.       14,549         Net pension asset is recognized in the statement of net assets as an asset; however, it is not considered a financial resource and, therefore, is not reported on the balance sheet of governmental funds.       156,101         Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due.       14,549         Interest payable on long-term debt for primary government       \$ (21,136)         Add: Interest payable on long-term debt for internal service funds       48         Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.       387,836         Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds.       387,836         Long-term liabilities       \$ (1,932,357)       (1,928,665)         Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.       (29,784)	Primary government capital assets, net of depreciation \$ 987,4		975,942
Net pension asset is recognized in the statement of net assets as an asset; however, it is not considered a financial resource and, therefore, is not reported on the balance sheet of governmental funds.       156,101         Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due.       1 (21,136)         Interest payable on long-term debt for primary government       \$ (21,136)         Add: Interest payable on long-term debt for internal service funds       48         Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.       387,836         Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds.       \$ (1,932,357)         Less: long-term liabilities for internal service funds       3,692       (1,928,665)         Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.       (29,784)			
considered a financial resource and, therefore, is not reported on the balance sheet of governmental funds.156,101Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due. Interest payable on long-term debt for primary government\$ (21,136) (21,136) (48)(21,088)Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.387,836Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds. Long-term liabilities for internal service funds\$ (1,932,357) 3,692(1,928,665)Internal services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.(29,784)			14,549
expenditure when due.Interest payable on long-term debt for primary government\$ (21,136)Add: Interest payable on long-term debt for internal service funds48(21,088)Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.387,836Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds.\$ (1,932,357)Less: long-term liabilities for internal service funds3,692(1,928,665)Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.(29,784)	considered a financial resource and, therefore, is not reported on the balance sheet of	ıt	156,101
Interest payable on long-term debt for primary government\$ (21,136)Add: Interest payable on long-term debt for internal service funds48Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.387,836Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds. Long-term liabilities for internal service funds\$ (1,932,357) 3,692Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.(29,784)	-		
available to pay for current period expenditures. Those assets are offset by deferred revenue in the governmental funds.       387,836         Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds.       \$ (1,932,357)         Long-term liabilities       \$ (1,932,357)         Less: long-term liabilities for internal service funds       3,692         Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.       (29,784)	Interest payable on long-term debt for primary government \$ (21,1		(21,088)
Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the governmental funds.       \$ (1,932,357)         Long-term liabilities       \$ (1,932,357)         Less: long-term liabilities for internal service funds       3,692         Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.       (29,784)	•		
and therefore, are not reported in the governmental funds.         Long-term liabilities       \$ (1,932,357)         Less: long-term liabilities for internal service funds       3,692         Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.       (29,784)	in the governmental funds.		387,836
Less: long-term liabilities for internal service funds 3,692 (1,928,665) Internal service funds are used by the City to charge the costs of providing supplies and services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets(29,784)		od,	
services, fleet and facilities management, and use of radio and communication equipment to individual funds. Assets and liabilities of internal service funds are included in governmental activities in the statement of net assets. (29,784)	Long-term liabilities \$ (1,932,3	,	(1,928,665)
governmental activities in the statement of net assets. (29,784)	services, fleet and facilities management, and use of radio and communication equipment	to	
Net assets of governmental activities 586,607			(29,784)
	Net assets of governmental activities	<u>\$</u>	586,607

The notes to the basic financial statements are an integral part of this statement.

#### CITY OF OAKLAND Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2011 (In Thousands)

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		Federal/State	Oakland Redevelopment	Municipal Capital	Other Governmental	Total Governmental
	General	Grant Fund	Agency	Improvement	Funds	Funds
REVENUES Taxes:						
Property	\$ 189,237	s -	S 109,673	s -	S 27,666	S 326,576
State taxes:	• ••••	-	,			
Sales and use tax	41,235	-	-	-	10,675	51,910
Motor vehicle in-lieu tax	2,168	-	· -	-	-	2,168
Gas tax	-	•	-	•	10,990	10,990
Local taxes:	62.120					53,138
Business license	53,138 53,440	-	-	•	-	53,138
Utility consumption Real estate transfer	31,608	-		-		31,608
Transient occupancy	9,634	-	-		2,850	12,484
Parking	8,513	-	-	-	4,947	13,460
Voter approved special tax		6,177	-	-	35,523	41,700
Franchise	14,724	130	-	-	•	14,854
Licenses and permits	888	•	-	-	12,409	13,297
Fines and penalties	24,397	263	-	• •	4,780	29,440
Interest and investmeni income	1,295	598	1,242	783	5,229	9,147
Charges for services	96,052	515	12,517	•	15,623	124,707
Federal and state grants and subventions	1,370	115,274	1,311	-	3,229	. 121,184 7,647
Annuity income Other	7,647 10,661	3,836	1,681	1,458	7,007	24,643
	546,007	126,793	126,424	2,241	140,928	942,393
TOTAL REVENUES		120,793	120,424	2,241	140,928	742,373
EXPENDITURES						
Current: Elected and Appointed Officials:			•			
Mayor	1,977	113		-	79	2,169
Council	3,870			-	-	3,870
City Administrator	9,150	• 412	-	•	1,142	10,704
City Attorney	12,079	65	-	-	411	12,555
City Auditor	1,456	-	-	-	41	1,497
City Clerk	2,986	-	-	-	-	2,986
Agencies/Departments:						
Human Resource Management	4,231	-	· -	-	-	4,231
Information Technology	8,219	57	-	-		8,276
Financial Services	24,007	280	-	-	238	24,525 2,082
Contracting and Purchasing Police Services	2,082 188,384	8,955	-	-	- 7,953	2,082 205,292
Fire Services	96,871	3,424		-	11,044	111,339
Life Enrichment:	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,121				
Parks and Recreation	15,948	66	-	63	4,837	20,914
Library	8,912	260	-	4	12,457	21,633
Cultural Arts and Museum	6,008	155	-	•	586	6,749
Aging & Health and Human Services	5,968	38,837	-	-	18,226	63,031
Community and Economic Development	17,266	31,539	96,958	440	29,547	175,750
Public Works	35,312	3,663	-	2,395	29,729	71,099
Other	2,329	-	22,608	680	1,445	27,062
Capital outlay	5,899	30,085	-	20,231	7,317	63,532
Debt service; Principal repayment	1,860	2,000	19,365	445	63,295	86,965
Bond issuance costs	1,000	2,000	828		05,275	828
Interest charges	633	403	27,272	-	61,206	89,514
TOTAL EXPENDITURES	455,447	120,314	167,031	24,258	249,553	1,016,603
EXCESS (DEFICIENCY) OF REVENUES						
	90,560	6,479	(40, (07)	(22,017)	(108,625)	(74.310)
OVER (UNDER) EXPENDITURES	90,300	0,479	(40,607)	(22,017)	(108,023)	(74,210)
OTHER FINANCING SOURCES (USES) Issuance of debt	-	-	54,370	-	-	54,370
Discount on issuance of bonds	-	-	(2,052)	-	-	(2,052)
Capital lease	-	-	•	2,500	-	2,500
Property sale proceeds	4,481	-	-	-	-	4,481
Insurance claims and settlements	538	-	-	-	10	548
Transfers in	2,278	· · · ·	-	-	101,508	103,786
Transfers out	(100,300)	(1,208)		· 2 500	(578)	(102,086)
TOTAL OTHER FINANCING SOURCES (USES)	(93,003)	(1,208)	52,318	2,500	100,940	61,547
NET CHANGE IN FUND BALANCES	(2,443)	5,271	11,711	(19,517)	(7,685)	(12,663)
Fund balances - beginning, as originally report	233,050	20,898	551,707	86,769	151,955	1,044,379
Adoption of GASB Statement No. 54	(5,246)	(4,754)			10,000	<u>-</u>
Fund balance - beginning as restated	227,804	16,144	551,707	86,769	161,955	1,044,379
FUND BALANCES - ENDING	\$ 225,361	<b>\$</b> 21,415	<u>\$563,418</u>	S 67,252	S 154,270	<b>\$</b> 1,031,716

The notes to the basic financial statements are an integral part of this statement.

City of Oakland Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities of Governmental Activities For the Year Ended June 30, 2011

(In Thousands)

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(in mousaide)			
Net change in fund balances - total governmental funds			\$ (12,663)
Amounts reported for governmental activities in the statement of activities are different due to the follow	ving:		
Government funds report capital outlays as expenditures. However, in the statement of activities the assets is allocated over their estimated useful lives and reported as depreciation expense. This is the a which capital outlays and other capital transactions exceeds depreciation expense in the current peric Primary government: Capital asset acquisition Depreciation Less: net changes of capital assets within internal service funds	arnou od. \$		30,837
Revenues in the statement of activities that do not provide current f nancial resources are not reporter in the funds. Also, loans made to developers and others are treated as urban redevelopment and hous expenditures at the time the loans are made and are reported as revenues when the loans are collected. This represents the change in the deferred amounts during the current period. Change in deferred revenue New notes and loans	ing		, 52,660
Some expenses such as claims, workers' compensation, and vacation and sick leave reported in the st activities do not require the use of current financial resources, and therefore are not reported as exper governmental funds.			(2,052)
Changes to the net pension asset, as reported in the statement of activities, do not require the use of c financial resources, and therefore are not reported as expenditures in the governmental funds.	urren	t	(43,902)
Bond issuance costs are expended in the governmental funds when paid, and are deferred and amorti life of the corresponding life of the bonds for purposes of the statement of net assets. This is the amo current year amortization expense exceeded bond issuance costs in the current period. Amortization expenses Cost of issuance of bonds			(498)
The issuance of long-term debt provides current financial resources to governmental funds, while the of the principal of long-term debt consumes the current financing sources of the governmental funds, transactions, however have no effect on net assets. This is the amount by which principal retirement bond proceeds in the current period. Debt and capital lease principal payments Issuance of bonds and notes	. Thes excee \$	se	
Premium and discounts on bonds		2,052	32,147
Amortization of bond premiums and discounts			2,591
Amortization of refunding loss			(2,915)
Net change in accred and accreted interest on bonds and notes payable			(1,391)
Principal payments of Coliseum Authority pledge obligation			3,550
Net changes in mandated environmental remediation obligation			928
Net changes on postemployment benefits other than pension benefits (OPEB)			(30,741)
Net changes on fair market value of interest swap agreements			2,971
The net income of activities of internal service funds is reported with governmental activities			 5,649
Change in net assets of governmental activities			\$ 37,171

The notes to the basic financial statements are an integral part of this statement.

#### CITY OF OAKLAND Statement of Fund Net Assets Proprietary Funds June 30, 2011 (In Thousands)

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	<b>-</b> · · · ·			Governmental
	Business-typ	e Activities - Ent	erprise Funds	Activities Internal
	<b>C</b>	Nonmajor Fund		Service
	Sewer	Parks and Recreation	Total	Funds
	Service	Recreation	Total	runas
ASSETS				
Current Assets:	e 20.1e0	<b>A</b> 1,200	¢ 00.497	F 3.754
Cash and investments	\$ 28,158	\$ 1,329	\$ 29,487	<b>\$</b> 2,354
Accounts receivables (net of uncollectibles of \$1,473 and \$282)	0.470	2	0.401	07
for the enterprise funds and internal service funds, respectively)	9,479	2	9,481	87
Due from other funds	· · ·	-	-	56
Inventories	-	-	-	610
Restricted cash and investments	4,483	476	4,959	560
Total Current Assets	42,120	1,807	43,927	3,667
Non-current Assets:				
Capital assets:	12 400	210	10 (00	210
Land and other assets not being depreciated	12,480	218	12,698	310
Facilides, infrastructure and equipment, net of depreciation	149,695	2,970	152,665	11,159
Total capital assets	162,175	3,188	165,363	11,469
Unamortized bond issuance costs	537		537	
Total Non-current Assets	162,712	3,188	165,900	11,469
TOTAL ASSETS	204,832	4,995	209,827	15,136
LIABILITIES				
Current Liabilities:				
Accounts payable and accrued liabilides	2,161	· _	2,161	1,370
Accrued interest payable	121	-	121	48
Due to other funds	-	-	-	39,803
Unearned revenue	263	-	263	-
Other liabilities	7	-	7	7
Bonds, notes payable, and capital leases	2,277	-	2,277	1,615
Total Current Liabilities	4,829	-	4,829	42,843
Non-current Liabilides:				
Bonds, notes payable, and capital leases	53,272	· <u> </u>	53,272	2,077
TOTAL LIABILITIES	58,101		58,101	44,920
NET ASSETS (DEFICIT)				
Invested in capital assets, net of related debt	111,109	3,188	114,297	8,391
Unrestricted (deficit)	35,622	1,807	37,429	(38,175)
TOTAL NET ASSETS (DEFICIT)	<b>\$</b> 146,731	\$ 4,995	<b>\$</b> 151,726	\$ (29,784)
	<u> </u>	<u> </u>	9 12 12 12 12	<u> </u>

The notes to the basic financial statements are an integral part of this statement.

#### CITY OF OAKLAND Statement of Revenues, Expenses, and Changes in Fund Net Assets Proprietary Funds For the Year Ended June 30, 2011 (In Thousands)

	Business-typ Sewer	be Activities - Ent Nonmajor Fund Parks and	erprise Funds	Governmental Activities Internal Service
	Service	Recreation	Total	Funds
OPERATING REVENUES				
Rental	<b>\$</b> -	\$ 117	<b>\$</b> , 117	\$ -
Sewer services	41,828	-	41,828	
Charges for services	-	1	1	49,435
Other	4	-	4	63
TOTAL OPERATING REVENUES	41,832	118	41,950	49,498
OPERATING EXPENSES				
Personnel	10,927	76	11,003	18,235
Supplies	556	- 141	697	5,583
Depreciation and amortization	4,741	291	5,032	3,427
Contractual services and supplies	2,192	-	2,192	605
Repairs and maintenance	88	9	97	2,784
General and administrative	4,159	. 9	4,168	4,872
Rental	899	18	917	1,921
Other	1,781	196	1,977	6,786
TOTAL OPERATING EXPENSES	25,343 _	740	26,083	44,213
OPERATING INCOME (LOSS)	16,489	(622)	15,867	5,285
NON-OPERATING REVENUES (EXPENSES)				
Interest and investment income (loss)	115	4	119	(107)
Interest expense	(2,628)	-	(2,628)	(201)
Federal and State grants	-	-	-	108
Other (settlements, rental), net	<u> </u>	<u></u>	<u> </u>	788
TOTAL NON-OPERATING REVENUES (EXPENSES)	(2,513)	4	(2,509)	588
INCOME (LOSS) BEFORE TRANSFERS	13,976	(618)	13,358	5,873
Transfers out	(1,476)		(1,476)	(224)
TOTAL TRANSFERS	(1,476)	<u> </u>	(1,476)	(224)
Change in net assets (deficii)	12,500	(618)	11,882	5,649
Net Assets (deficit) - Beginning	134,231	5,613	139,844	(35,433)
NET ASSETS (DEFICIT) - ENDING	\$ 146,731	\$ 4,995	<u>\$</u> 151,726	\$ (29,784)

The notes to the basic financial statements are an integral part of this statement.

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## CITY OF OAKLAND Statement of Cash Flows Proprietary Funds For the Year Ended June 30, 2011

(In Thousands)

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	Business-t	Governmental Activities		
	Sewer Service	Nonmajor Fund Parks and Recreation		Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES			<b>6</b> 40.00 <b>5</b>	• • • • • • • • •
Cash received from customers and users	\$ 40,982		\$ 40,983	\$ 49,688
Cash received from tenants for rents		117	117	-
Cash from other sources	(10.025		4	63
Cash paid to employees	(10,927	, , , ,	(11,003)	(18,235
Cash paid to suppliers NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	<u>(9,184</u> 20,875		<u>(9,558)</u> 20,543	<u>(22,619</u> 8,897
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Proceeds from interfund loans	•	-	-	1 255
Repayment of interfund loans		-	-	(6,050
Other (settlements, rental), net		, <del>.</del>	-	896
Transfers out	(1,476	)	(1,476)	(224
NET CASH USED IN NONCAPITAL FINANCING ACTIVITIES	(1,476	)	(1,476)	(5,123
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Acquisition of capital assets	S (9,915	) (73)	(9,988)	(425
Long-term debt:	(),)1-	) ((3)	(5,500)	(12-
Repayment of long-term debt	(2,660	) .	(2,660)	(1,610
Interest paid on long-term debt	(2,716		(2,716)	(201
VET CASH USED IN CAPITAL AND RELATED FINANCING ACTIVITIES			(15,364)	(2,230
NET CASH USED IN CATTAL AND RELATED FINANCING ACTIVITIES	(13,291	)(73)	(15,504)	(2,230
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest received (paid)	115	4	119	(107
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	4,223	(401)	3,822	1,431
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	28,418	2,206	30,624	1,483
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 32,641	<b>\$ 1,805</b>	\$ 34,446	\$2,914
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES Operating income (loss)	16,489	(622)	15,867	5,285
DJUSTMENTS TO RECONCILE OPERATING INCOME (LOSS) TO				
ET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES				
Depreciation and amortization	4,741	291	5,032	3,42
Changes in assets and liabilities:				
Receivables	(846	) -	(846)	(4)
Inventories		-	-	29
Due from other funds		-	-	1
Accounts payable and accrued liabilities	489	• • •	488	(7:
Other liabilities	2		2	
VET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$ 20,875	<u>\$ (332</u> )	<u>\$ 20,543</u>	<u>\$</u> 8,897
ECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE				
STATEMENT OF NET ASSETS				
Cash and investments	\$ 28,158		\$ 29,487	<b>\$</b> 2,354
Restricted cash and investments	4,483	476	4,959	560
Resulted cash and investments	6 33 741	\$ 1,805	<u>\$ 34,446</u>	\$ 2,914
	\$ 32,641			
TOTAL CASH AND CASH EQUIVALENTS	\$ 32,04			
TOTAL CASH AND CASH EQUIVALENTS NON CASH ITEMS: Amortization of bond premiums	<u>\$ 32,641</u> \$ (118		<b>\$</b> (118)	\$
TOTAL CASH AND CASH EQUIVALENTS		) \$ -	\$ (118) 30	\$

The notes to the basic financial statements are an integral part of this statement.

## CITY OF OAKLAND Statement of Fiduciary Net Assets Fiduciary Funds June 30, 2011 (In Thousands)

Cash and investments \$ 3,553 \$ 9,7 Receivables:	752
Receivables:	
	, 55
Accrued interest and dividends 959	7
Accounts receivable	2
Investments and others 3,564	-
Restricted:	
Cash and investments:	
Short-term investments 16,910	-
Fixed income investments 81,523	-
Domestic equities and mutual funds 152,042	-
International equities and mutual funds 47,939	-
Real estate mortgage loans 38	
Total restricted cash and investments298,452	-
Securities lending collateral 11,536	_
TOTAL ASSETS318,0649,	762
LIABILITIES	
Accounts payable and accrued liabilities 16,773	824
Securities lending liabilities	-
TOTAL LIABILITIES	824
NET ASSETS	
	938

## CITY OF OAKLAND Statement of Changes in Fiduciary Net Assets Fiduciary Funds For the Year Ended June 30, 2011 (In Thousands)

		•		
	Pension Trust Funds	Private Purpose Trust Funds		
ADDITIONS:				
Contributions:	<b>•</b> -	¢		
Member	<b>\$</b> 7	\$-		
Trust receipts		1,026		
Investment income:				
Net appreciation in fair value of investments	59,512	-		
Interest	1,628	24		
Dividends	4,829	-		
Securities lending	119	-		
TOTAL INVESTMENT INCOME	66,088	24		
Less investment expenses:	(1.222)			
Investment expenses	(1,322)			
Borrowers rebates and other agent fees on securities lending transactions	(1.252)			
Total investment expenses	(1,352)			
NET INVESTMENT INCOME	64,736	24		
Other income	69	3,816		
TOTAL ADDITIONS	64,812	4,866		
DEDUCTIONS:				
Benefits to members and beneficiaries:				
Retirement	40,854	. –		
Disability	24,429	-		
Death	2,078			
TOTAL BENEFITS TO MEMBERS AND BENEFICIARIES	67,361	<u>_</u>		
Administrative expenses	1,111	154		
Public works	-	59		
Police services	-	283		
Other	-	196		
Capital outlay		3,449		
TOTAL DEDUCTIONS	68,472	4,141		
Change in net assets	(3,660)	725		
Net assets - beginning	293,415	8,213		
NET ASSETS - ENDING	\$ 289,755	\$ 8,938		

The notes to the basic financial statements are an integral part of this statement.

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# NOTES TO BASIC FINANCIAL STATEMENTS

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## (1) ORGANIZATION AND DEFINITION OF REPORTING ENTITY

The City of Oakland, California, (the City or Primary Government) was incorporated on May 25, 1854, by the State of California and is organized and exists under and pursuant to the provisions of State law. The Mayor/Council form of government was established in November 1998 through Charter amendment. The legislative authority is vested in the City Council and the executive authority is vested in the Mayor with administrative authority resting with the City Administrator.

The accompanying financial statements present the City and its component units, entities for which the City is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the City's operations and are combined with the data of the Primary Government within the governmental activities column in the government-wide financial statements and goverrunental funds in the fund financial statements.

## **Blended Component Units**

The Rédevelopment Agency of the City of Oakland (Agency) was established on October 11, 1956, for the purpose of redeveloping certain areas of the City designated as project areas. Its principal activities are acquiring real property for the purpose of removing or preventing blight, constructing improvements thereon, and rehabilitating and restoring existing properties. The Oakland City Council serves as the Agency's Board of Directors. The Agency's funds are reported as a major governmental fund.

The Oakland Joint Powers Financing Authority (JPFA) was formed to assist in the financing of public capital improvements. JPFA is a joint exercise agency organized under the laws of the State of California and is composed of the City and the Agency. The Oakland City Council serves as the governing board for JPFA. JPFA transactions are reported in other governmental funds. Related debt is included in the long-term obligations of the City in the governmental activities column of the statement of net assets.

## **Discretely Presented Component Unit**

The Port of Oakland (Port) is a legally separate component unit established in 1927 by the City. Operations include the Oakland International Airport and the Port of Oakland Marine Terminal Facilities. Although the Port has a significant relationship with the City, it is fiscally independent and does not provide services solely to the City and, therefore, is presented discretely. All interfund transactions have been eliminated. The Port is governed by a seven-member Board of Port Commissioners (Board of Commissioners) that is appointed by the City Council, upon nomination by the Mayor. The Board appoints an Executive Director to administer operations. The Port prepares and controls its own budget, administers and controls its fiscal activities, and is responsible for all Port construction and operations. The Port is required by City charter to deposit its operating revenues in the City Treasury. The City is responsible for investing and managing such funds. The Port is presented in a separate column in the government-wide financial statements.

Complete financial statements of the individual component units may be obtained from: Finance and Management Agency, Controller's Office City of Oakland 150 Frank H. Ogawa Plaza, Suite 6353 Oakland, CA 94612-2093

## (2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Government-wide and Fund Financial Statements

The government-wide financial statements (the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the City and its component units. The effect of interfund activity has been removed from these statements except for interfund services provided among funds. *Governmental activities*, which are normally supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the Primary Government is reported separately from its discretely presented component unit for which the Primary Government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter is excluded from the government-wide financial statements. Major individual governmental funds and a major individual enterprise fund are reported as separate columns in the fund financial statements.

## Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when eamed and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available for the year levied and if they are collected within 60 days of the end of the current fiscal period. All other revenues are considered to be available if they are collected within 120 days of the end of the current fiscal period. Expenditures are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, state and local taxes, grants, licenses, charges for services, and interest and investment income associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Special assessments are recorded as revenues and receivables to the extent installments are considered current. The estimated installments receivable not considered available, as defined above, are recorded as receivables and offset by deferred revenue. All other revenues are reported on a cash basis.

#### Property Taxes

The County of Alameda is responsible for assessing, collecting, and distributing property taxes in accordance with enabling state law, and for remitting such amounts to the City. Property taxes are assessed and levied as of July 1 on all taxable property located in the City, and result in a lien on real property. Property taxes are then due in two equal installments—the first on November 1 and the second on February 1 of the following calendar year and are delinquent after December 10 and April 10, respectively. General property taxes are limited to a flat 1% rate applied to the 1975-76 full value of the property, or 1% of the sales price of the property or of the construction value added after the 1975-76 valuation. Assessed values on properties (exclusive of increases related to sales and construction) can rise a maximum of 2% per year. Taxes were levied at the maximum 1% rate during the year ended June 30, 2011.

The City reports the following major governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial activities and resources of the general government except those required to be accounted for in another fund. These activities are funded principally by property taxes, sales and use taxes, business, utility and real estate transfer taxes, interest and investmeni income, and charges for services.

The Federal/State Grant Fund accounts for various Federal and State grants and certain state allocations used or expended for a specific purpose, activity or program.

The Oakland Redevelopment Agency Fund accounts for federal grants, land sales, rents and other revenues relating to redevelopment projects. Expenditures are comprised of land acquisitions and improvements and all other costs inherent to redevelopment activities.

The Municipal Capital Improvement Fund accounts primarily for monies pertaining to the Oakland Museum of California and the Scotlan Convention Center financings. This fund may be used for the lease, acquisition, construction or other improvements of public facilities.

The City reports the following major enterprise fund:

The Sewer Service Fund accounts for the sewer service charges received by the City based on the use of water by East Bay Municipal Utility District customers residing in the City. The proceeds from the sewer charges are used for the construction and maintenance of sanitary sewers and storm drains and the administrative costs of the fund.

Additionally, the City reports the following fund types:

The Internal Service Funds account for the purchases of automotive and rolling equipment; radio and other communication equipment; the repair and maintenance of City facilities; acquisition, maintenance and provision of reproduction equipment and services; acquisition of inventory provided to various City departments on a cost reimbursement basis; and procurement of materials, supplies, and services for City departments.

The Pension Trust Funds account for closed benefit plans that cover uniformed employees hired prior to July 1976 and non-uniformed employees hired prior to September 1970.

The Private Purpose Trust Funds include: (a) the Private Purpose Tmst Fund, which accounts for the operations of the Youth Opportunity Program and certain gifts that are not related to Agency projects or parks, recreation and cultural, activities and (b) The Private Pension Tmst Fund, which accounts for the employee deferred compensation plan.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, are followed in both the business-type activities in the government-wide and the proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. The City also has the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to the same limitation. The City has elected not to follow subsequent private-sector guidance.

Charges between the City and the Port are not eliminated because the elimination of these charges would distort the direct costs and revenues reported.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. The principal operating revenues of the City's enterprise and internal service funds are charges for customer services including: sewers, golf courses, vehicle acquisition and maintenance, radio and telecommunication support charges, charges for facilities maintenance, and reproduction services. Operating expenses for enterprise funds and internal service funds include the cost of services, administrative expenses, and depreciation on capital assets. All other revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

#### **Cash and Investments**

The City follows the practice of pooling cash of all operating funds for investment, except for the Oakland Redevelopment Agency Fund, and funds held by outside custodians. Investments are generally carried at fair value. Money market investments (such as shortterm, highly liquid debt instruments including commercial paper, banker's acceptances, U.S. Treasury and agency obligations) that have a remaining maturity at the time of purchase of one year or less, and participating interest-earning investment contracts (such as negotiable certificates of deposit, repurchase agreements and guaranteed or bank investment contracts) are carried at amortized cost. Changes in fair value of investments are recognized as a component of interest and investment income.

Proceeds from debt and other cash and investments held by fiscal agents by agreement are classified as restricted assets. Income earned or losses arising from the investment of pooled cash are allocated on a monthly basis to the participating funds and component units based on their proportionate share of the average daily cash balance.

Short-term investments are reported at cost, which approximates fair value. Securities traded on national or international exchanges are valued at the last reported sales price at current exchange rates. Mortgages are reported based on the remaining principal balances which approximate the value of future principal and interest payments discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on prices in a competitive market as determined by a specialist.

For purposes of the statement of cash flows, the City considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. The proprietary funds' investments in the City's cash and investment pool are, in substance, demand deposits and are therefore considered to be cash equivalents.

#### Due From/Due To Other Funds and Internal Balances

During the course of operations, numerous transactions and borrowings occur between individual funds for goods provided or services rendered and funds that have overdrawn their share of pooled cash and interfund loans. In the fund financial statements, these receivables and payables are classified as "due from other funds" and "due to other funds", respectively. In the government-wide financial statements, these receivables and payables are eliminated within the governmental activities and business-type activities columns. Net receivables and payables between the governmental activities and business-type activities are classified as internal balances.

#### **Interest Rate Swap Agreement**

The City entered into an interest rate swap agreement to modify the interest rate on outstanding debt. Refer to Note 12 for additional information.

#### Interfund Transfers

In the fund financial statements, interfund transfers are recorded as transfers in/out except for certain types of transactions that are described below:

Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund. Unbilled costs are recognized as an asset of the performing fund and a liability of the requesting fund at the end of the fiscal year.

Reimbursements for expenditures, initially made by one fund that are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed. Reimbursements are eliminated for purposes of government-wide reporting.

#### Bond Issuance Costs and Discounts/Premiums

In the government-wide financial statements and in the proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental funds recognize bond premiums and discounts as other financing sources and uses, respectively, and bond issuance costs as debt service expenditures. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### Inventories

Inventories, consisting of materials and supplies held for consumption, are stated at cost. Cost is calculated using the average cost method. Inventory items are considered expensed when consumed rather than when purchased.

#### Capital Assets

Capital assets, which include land, museum collections, intangibles, construction in progress, facilities and improvements, furniture, machinery and equipment, infrastmcture (e.g., streets, streetlights, traffic signals, and parks), sewers and storm drains, and capital assets acquired prior to 1980, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and in the proprietary fund statements. Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated fair value at the date of donation. Capital outlay is recorded as expenditures in the governmental funds and as assets in the government-wide and proprietary financial statements to the extent the City's capitalization threshold is met.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

The City has a collection of artwork presented for public exhibition and education that is being preserved for future generations. These items are protected, kept unencumbered, cared for, and preserved by the City. The proceeds from the sale of any pieces of the collection are used to purchase other acquisitions for the collection. However, future acquisitions purchased with authorized budgeted City funds during a fiscal year will be reported as non-depreciable assets in the City's financial statements.

The City's depreciation of capital assets is provided on the straight-line basis over the following estimated useful lives:

Facilities and improvements	5-40 years
Fumiture, machinery and equipment	2-20 years
Sewer and storm drains	50 years
Infrastmeture	5-50 years

The Port's depreciation of capital assets is provided on the straight-line basis over the following estimated useful lives:

Building and improvements	5-50 years
Container cranes	25 years
Infrastmeture	10-50 years
Other equipment	5-10 years

#### Property Held for Resale

Property held for resale is acquired as part of the Agency's redevelopment program. These properties are both residential and commercial. Costs of administering Agency projects are charged to capital outlay expenditures as incurred. A primary function of the redevelopment process is to prepare land for specific private development. For financial statement presentation, property held for resale is stated at the lower of estimated cost or estimated conveyance value. Estimated conveyance value is management's estimate of net realizable value of each property parcel based on its current intended use.

During the period it is held by the Agency, property held for resale may generate rental or operating income. This income is recognized as it is earned in the Agency's statement of activities and generally is recognized in the Agency's governmental funds in the same period depending on when the income becomes available on a modified accrual basis of accounting. The Agency does not depreciate property held for resale, as it is the intention of the Agency to only hold the property for a period of time until it can be resold for development.

#### Net Pension Asset

In February 1997, the City issued pension obligation bonds to reduce the actuarial accrued liability of the Police and Fire Retirement System (PFRS). The net pension asset represents a prepaid asset amortized over the same period used by the actuary at the time of the bond issuance, as it allows for the matching of the asset with the related pension obligation bond liability. See Note 16 for the accounting treatment of the net pension asset.

## Compensated Absences – Accrued Vacation, Sick Leave, and Compensatory Time

The City's policy and its agreements with employee groups permit employees to accumulate earned but unused vested vacation, sick leave and other compensatory time. All earned compensatory time is accrued when incurred in the government-wide financial statements and the proprietary fund financial statements. A liability for these amounts is reported in the governmental funds only if they are due and payable.

#### **Retirement Plans**

City employees participate in one of three defined benefit retirement plans: Oakland Police and Fire Retirement System (PFRS), Oakland Municipal Employees' Retirement System (OMERS), and California Public Employees' Retirement System (PERS) (collectively, the Retirement Plans). Employer contributions and member contributions made by the employer to the Retirement Plans are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the provisions of the Retirement Plans. Refer to Note 16 for additional information.

## Other Postemployment Benefits (OPEB)

The OPEB plan covers Police, Fire and Miscellaneous employees. City retirees are eligible for retiree health benefits if they meet certain requirements relating to age and service. Retiree health benefits are described in the labor agreements between the City and Local Unions and in City resolutions. The demographic rates used for the California Public Employee Retirement System (PERS) were public safety employees retirements benefits under a 3% at 50 formula and miscellaneous employees retirement benefits under a 2.7% at 55 formula. At June 30, 2011, the City reported a net OPEB obligation of \$156,978,541. See Note 17 for additional information.

## **Pollution Remediation Obligations**

Under the provisions of GASB Statement No. 49, *Accounting and Financial Reporting for Pollution Remediation Obligations*, the City recorded remediation liabilities related to its pollution remediation activities. See Note 12 for additional information.

## **Refunding of Debt**

Gains or losses occurring from advance refunding are deferred and amortized into expense for both business-type activities and proprietary funds. For governmental activities reported in the government-wide financial statements, they are deferred and amortized into expense if they occurred subsequent to June 30, 2001.

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## **Fund Balances**

As prescribed by GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, governmental funds report fund balance in classifications based primarily on the extent to which the City is bound to honor constraints on the specific purposes for which amounts in the funds can be spent. As of June 30, 2011, fund balances for government funds are made up of the following:

- *Restricted Fund Balance:* includes amounts that can be spent only for the specific purposes stipulated by external resource providers, constitutionally or through enabling legislation. Restrictions may effectively be changed or lifted only with the consent of resource providers. It also includes a legally enforceable requirement that the resources can only be used for specific purposes enumerated in the law.
- *Committed Fund Balance:* includes amounts that can only be used for the specific purposes determined by a formal action of the City's highest level of decision-making authority, the City Council. Commitments may be changed or lifted only by the City taking the same formal action that imposed the constraint originally.

- Assigned Fund Balance: comprises amounts intended to be used by the City for specific purposes that are neither restricted nor committed. Intent is expressed by (a) the City Council or (b) a body (for example: a Finance and Management Committee) or official to which the City's Council has delegated the authority to assign amounts to be used for specific purposes. This category includes the City's encumbrances, project carry-forwards, and continuing appropriation.
- Unassigned Fund Balance: are amounts technically available for any purpose. It's the residual classification for the General Fund and includes all amounts not contained in the other classifications.

In circumstances when an expenditure is made for a purpose for which amounts are available in multiple fund balance classifications, fund balance is generally depleted in the order of restricted, committed, assigned, and unassigned.

Fund balances for all the major and nonmajor governmental funds as of June 30, 2011, were distributed as follows:

	General	ederal/ ite Grant Fund	de v	kland Re- relopment Agency	Municipal Other Capítal Governmental Improvement Funds		Total			
Restricted for:		 								
Capital projects	\$-	\$ 21,415	\$	119,676	\$	67,252	\$	25,084	\$	233,427
Pension obligations	106,692	-		-		-		-		106,692
Property held										
for resale	-	-		68,012		-		-		68,012
Housing projects	-	-		48,940		-		-		48,940
Debt service		 -		9,327		-		121,418		130,745
Subtotal	106,692	 21,415		245,955		67,252		146,502		587,816
Committed for:										
Debt service	1,955	-		-		-		-		1,955
Rent Arbitration	1,935	-		-		-		-		1,935
Technology										
service fee	-	-		-		-		6,553		6,553
Library and										
museum trust	-	-		-		-		2,325		2,325
Property held										
for resale	-	-		130,300		-		-		130,300
Subtotal	3,890	-	_	130,300		-		8,878	_	143,068
Assigned for:										
Capital projects	65,985	-		120,980		-		1,559		188,524
Housing projects	-	-		64,183		-		-		64,183
Remediation	-	-		2,000		•		-		2,000
Subtotal	65,985	 -		187,163		-		1,559		254,707
Unassigned	48,794	 -		-		-		(2,669)		46,125
Total	\$ 225,361	\$ 21,415	s	563,418	<b>\$</b> .	67,252	<u> </u>	154,270	<u>_s</u>	1,031,716

#### Adoption of New Pronouncement

Beginning fund balance as of June 30, 2010 for the general fund in the amount of \$5.2 million, \$4.8 million for the Federal/State Grant Fund, and \$10.0 million for other governmental funds have been restated as part of GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* implementation

#### **Restricted Net Assets**

Restricted net assets are those assets, net of their related liabilities that have constraints placed on their use by laws and regulations of other governments, creditors, grantors, or contributors and restrictions imposed by law through constitutional provisions or enabling legislation. Accordingly, restricted assets may include principal and interest amounts accumulated to pay debt service, unspent grant revenues, certain fees and charges, and restricted tax revenues. At June 30, 2011, the government-wide statement of net assets reported restricted net assets of \$382.5 million in governmental activities, none of which was restricted by enabling legislation.

#### Effects of New Pronouncements

The City is currently analyzing its accounting practices to determine the potential impact on the financial statements for the following GASB Statements:

Th November 2010, GASB issued Statement No. 60, *Accounting and Financial Reporting for Service Concession Agreements*. This statement addresses how to account for and report service concession agreements (SCAs). SCAs represent a type of public-private or public-public partnership. As used in the statement, a SCA is an agreement between a transferor (a government) and an operator (government or nongovernment) in which the following conditions are met:

- The transferor conveys to an operator the right and related obligation to provide services through the use of infrastructure or another public asset in exchange for significant consideration and,
- The operator collects and is compensated by fees from third parties

This statement also provides authoritative guidance on whether the transferor or the operator should report the capital asset in its financial statement; when to recognize upfront payments from an operator as revenue; and how to record any obligations of the transferor to the operator. Application of this statement is effective for the City's fiscal year ending June 30, 2013.

In November 2010, GASB issued Statement No. 61, The Financial Reporting Entity: Omnibus. Statement No. 61 is designed to improve financial reporting for governmental entities by amending the requirements of Statements No. 14, The Financial Reporting Entity, and No. 34, Basic Financial Statements—and Management's Discussion and

Analysis—for State and Local Governments, to better meet user needs and address reporting entity issues that have come to light since those Statements were issued in 1991 and 1999, respectively. This statement modities certain requirements for inclusion of component units in the financial reporting entity. The statement also amends the criteria for reporting component units as if they were part of the primary government in certain circumstances. Application of this statement is effective for the City's fiscal year ending June 30, 2013.

In December 2010, GASB issued Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements. The objective of this statement is to incorporate into the GASB's authoritative literature certain accounting and tinancial reporting guidance found in the following pronouncements issued on or before November 30, 1989 that do not conflict with or contradict GASB pronouncements:

- Financial Accounting Standard Board (FASB) Statements and Interpretations,
- Accounting Principals Board Opinions, and
- Accounting Research Bulletins of the American Institute of Certified Public Accountants (AICPA) Committee on Accounting Procedure.

Application of this statement is effective for the City's fiscal year ending June 30, 2013.

In June 2011, GASB issued Statement No. 63, *Financial Reporting of Deferred Outflows* of *Resources, Deferred Inflows of Resources, and Net Position.* This statement provides financial reporting guidance for deferred outflows of resources and deferred inflows of resources, and incorporates these financial measures into the definitions of the required components of the residual measure, which will be renamed as net positions, rather than net assets. Application of this statement is effective for the City's fiscal year ending June 30, 2013.

In June 2011, GASB also issued Statement No. 64, *Derivative Instruments: Application of Hedge Accounting Termination Provisions—an amendment of GASB Statement No. 53.* The objective of this Statement is to clarify whether an effective hedging relationship continues after the replacement of a swap counterparty or a swap counterparty's credit support provider. This statement sets forth criteria that establish when the effective hedging relationship continues and hedge accounting should continue to be applied. The requirements of this statement are effective for the City's fiscal year ending June 30, 2013.

#### Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

# (3) CASH AND INVESTMENTS AND RESTRICTED CASH AND INVESTMENTS

The City maintains a cash and investment pool consisting of City funds and cash held for OMERS, PFRS, and Port. The City's funds are invested according to the investment policy adopted by the City Council. The objectives of the policy are legality, safety, liquidity, diversity, and yield. The policy addresses soundness of financial institutions in which the City can deposit funds, types of investment instruments permitted by the California Government Code, duration of the investments, and the percentage of the portfolio that may be invested in:

- United States Treasury securities (subject to restrictions by the Nuclear Free Ordinance);
- federal agency issues;
- bankers' acceptances;
- commercial paper;
- medium term corporate notes and deposit notes;
- negotiable certificates of deposit;
- certificates of deposit;
- State of California Local Agency Investment Fund;
- money market mutual funds;
- local city/agency bonds;
- State of Cahfomia bonds;
- secured obligations and agreements;
- repurchase agreements; and
- reverse repurchase agreements.

The City's investment policy stipulates that the collateral to back up repurchase agreements be priced at market value and be held in safekeeping by the City's primary custodian. Additionally, the City Council has adopted certain requirements prohibiting investments in nuclear weapons makers and restricting investments in U.S. Treasury bills and notes due to their use in funding nuclear weapons research and production.

On March 17, 2011, the City Operating Fund or Investment Pool is rated 'AAA/V1' by Fitch Ratings, reflecting the credit quality of the portfolio assets and their low sensitivity to market risks. The fund's VI volatility rating reflects low market risk and a capacity to return stable principal value to meet anticipated cash flow requirements of the City and the Port of Oakland, even in adverse interest rate environment.

Other deposits and investments are invested pursuant to the governing bond covenants, deferred compensation plans, or retirement systems' investment policies. Under the investment policies, the investment counsel is given the full authority to accomplish the objectives of the bond covenants or retirement systems subject to the discretionary limits set forth in the policies.

	Primary Government						Co	mponent Unit
		ernmenta] ctivities		siness-type activities	iduciary Funds	Total		Port
Cash and investments	\$	378,122	\$	29,487	\$ 13,306	\$ 420,915	\$	174,591
Restricted cash and investments		502,440		4,959	298,452	805,851		89,576
Securities lending collateral		_		-	11,536	 11,536		-
TOTAL	\$	880,562	\$	34,446	\$ 323,294	\$ 1,238,302	\$	264,167
Deposits Investments TOTAL						 24,018 1,214,284 1,238,302	\$	2,292 261,875 264,167

Total City deposits and investments at fair value are as follows (in thousands):

#### Primary Government

Custodial Credit Risk: Custodial credit risk is the risk that in the event of a failure of a depository financial institution or counterparty to a transaction, the City may be unable to recover the value of the investments or collateral securities in the possession of an outside party. To protect against fraud and potential losses from the financial collapse of securities dealers, all securities owned by the City shall be held in the name of the City for safekeeping by a third party bank trust department, acting as an agent for the City under the terms of the Custody Agreement. The City's investments subject to Custodial Credit Risk Category is very low.

At June 30, 2011, the carrying amount of the City's deposits was \$24.0 million. Deposits include checking accounts, interest earning savings accounts, money market accounts, and nonnegotiable certificates of deposit. Of the bank balance, \$1.7 million was insured by the Federal Deposit Insurance Coporation (FDIC) and \$22.3 million was collateralized with securities held by the pledging financial institution in the City's name, in accordance with Secfion 53652 of the California Government Code.

The California Government Code requires that governmental securities or first trust deed mortgage notes be used as collateral for demand deposits and certificates of deposit at 110 percent and 150 percent, respectively, of all deposits not covered by federal deposit insurance. The collateral must be held by the pledging financial institution's trust department and is considered held in the City's name.

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Credit Risk: Credit risk represents the possibility that the issuer/counterparty to an investment will be unable to fultill its obligations. The most effective method for minimizing the risk of defaul by an issuer is to invest in high quality obligations. Under the City investment policy, short-term debt shall be rated at least A-1 by Standard and Poor's (S&P), P-1 by Moody's Investors Service or F-1 by Fitch Ratings. Long-term debt shall be rated at least A by Standard and Poor's, Moody's Investors Service or Fitch Ratings. Since these obligations are the only ones permitted by State law, investing in them is also the most effective way to maintain legal compliance. As of June 30, 2011, approximately 72% of the pooled investments was invested in "AAA" quality securities.

The following tables show the City's credit risk for the Pool and Restricted portfolios as of June 30, 2011 (in thousands):

#### Pooled Investments

	Ratings as of June 30, 2011				
	Fair Value	AAA/Aaa	AI/PI/FI	Not Rated	
U.S. Government Agency Securities	\$ 129,332	\$ 129,332	\$ -	\$ -	
U.S. Government Agency Securities (Discount)	195, <b>96</b> 0	195,960	-	-	
Money Market Mutual Funds	<b>97,8</b> 10	<b>97,8</b> 10	-	-	
Local Agency Investment Fund (LAIF)	99,214	-	-	99,214	
Negotiable Certificates of Deposit	21,008	-	21,008		
Commercial Papers	44,947	-	44,947		
Total Pooled Investments	\$ 588,271	\$ 423,102	\$ 65,955	\$ 99,214	

20. 2011

#### Restricted Investments

	Ratings as of			s of June 30, 2011						
	Fai	r Value	AA	A/Aaa		/P1/F1		Bal	No	t Rated
U.S. Government Agency Securities	\$	23,009	\$	23,009	\$	-	\$	-	\$	-
U.S. Government Agency Securities (Discount)		43,571		43,571		-		-		-
U.S. Treasury Securities (Discount)		2,000		2,000		-		-		-
Money Market Mutual Funds		242,501		242,501		· <del>-</del>		-		-
Local Agency Investment Fund (LAIF)		3,148		-		-		-		3,148
Negotiable Certificates of Deposit		4,001		-		4,001		-		
Commercial Papers		577		-		577		-		-
Corporate Bonds		2,595		-		-		2,595		-
Local Government Bonds		88,011		-		-		-		88,011
Annuity Contract		97,000		-		-		-		97,000
Total Restricted Investments	\$ 5	06,413	\$ 3	11,081	\$	4,578	- \$	2,595	\$1	88,159

Concentration of Credit Risk: The City has an investment policy related to the City's cash and investment pool, which is subject to annual review. Under the City's Investment Policy, no more than tive percent (5%) of the total assets of the investments held by the City may be invested in the securities of any one issuer, except the obligations of the United States government or government-sponsored enterprises, investment with the Local Agency Investment Fund, and proceeds of or pledged revenues for any tax and revenue anticipation notes. Per the Investment Policy, investments should conform to Sections 53600 et seq. of the California Government Code and the applicable limitations contained within the policy.

Certain other investments are governed by bond covenants which do not restrict the amount of investment in any one issuer. Investments in one issuer that exceed 5% of the City's investment portfolio at June 30, 2011 are as follows (in thousands):

	<b>A</b>	Percent of City's Investment Portfolio
Investment Type / Issuer	 Amount	Fortiono
U.S. Government Agency Securities:		
Federal National Mortgage Association (Fannie Mae)	\$ 206,418	18.86%
Federal Home Loan Bank	72,306	6.61%
Federal Home Loan Mortgage Corporation (Freddie Mac)	69,995	6.39%
Local Government Bond:		
Oakland Joint Powers Financing Authority	88,011	8.04%
Annuity Contract:		
New York Life Insurance Company	97,000	8.86%

The following table shows the diversification of the City's portfolio (in thousands):

#### Pooled Investments

Investment Type	Fair Value	Percent (%) of Portfolio	
U.S. Government Agency Securities	\$ 129,332	21.99%	
U.S. Government Agency Securities (Discount)	195,960	33.31%	
Money Market Mutual Funds	97,810	16.63%	
Local Agency Investment Fund (LAIF)	99,214	16.86%	
Negotiable Certificates of Deposit	21,008	3.57%	
Commercial Paper (Discount)	44,947	7.64%	
Total Pooled Investments	<b>\$ 5</b> 88,271	100.00%	

### Restricted Investments

		Percent (%) of	
Investment Type	Fair Value	Portfolio	
U.S. Government Agency Securities	\$ 23,009	4.55%	
U.S. Government Agency Securities (Discount)	43,571	8.60%	
U.S. Treasury Securities (Discount)	2,000	0.39%	
Money Market Mutual Funds	242,501	47.89%	
Local Agency Investment Fund (LAIF)	3,148	0.62%	
Negotiable Certificates of Deposit	4,001	0.79%	
Commercial Papers	577	0.11%	
Corporate Bonds	2,595	0.51%	
Local Government Bond	88,011	17.38%	
Annuity Contracts	97,000	19.16%	
Total Restriced Investments	<b>\$ 5</b> 06,413	100.00%	

Interest Rate Risk: This risk represents the possibility that an interest rate change could adversely affect an investment's fair value. The longer the maturity of an investment, the greater the sensitivity its fair value is to changes in market interest rates.

As a means for limiting its exposure to changing interest rates, Section 53601 of the State of California Government Code and the City's Investment Policy limit certain investments to short-term maturities such as certificates of deposit and commercial paper, whose maturities are 360 days and 270 days, respectively. Also, Section 53601 of the State of California Government Code limits the maximum maturity of any investment to be no longer than 5 years unless authority for such investment is expressly granted in advance by the City Council or authorized by bond covenants. The City continues to purchase a combination of shorter- term and longer-term investments to minimize such risks.

The City has elected to use the segmented time distribution method of disclosure for its interest rate risk. As of June 30, 2011, the City had the following investments and original maturities (in thousands):

		Maturity			
		Interest	12 Months	1 - 3	3 - 5
Investment Type	Fair Value	Rates (%)	or Less	Years	Years
U.S. Government Agency Securities	\$ 129,332	0.18 - 2.26	\$ 20,285	\$ 69,917	\$ 39,130
U.S. Government Agency					
Securities (Discount)	195,960	0.02 - 0.13	195,960	-	-
Money Market Mutual Funds*	<b>97,81</b> 0	0.07 - 0.09	<b>97,8</b> 10	-	-
Local Agency Investment Fund (LA1F)*	99,214	0.45	99,214	-	-
Negotiable Certificates of Deposit	21,008	0.15 - 0.29	21,008	-	-
Commercial Paper (Discount)	44,947	0.03 - 0.50	44,947		
Total Pooled Investments	\$ 588,271		\$ 479,224	\$ 69,917	\$ 39,130

#### Pooled Investments

\* weighted average maturity used.

<u>Restricted investments</u>	Maturity							
	Interest		12 Months			5 Years or		
Investment Type	Rates (%)	Fair Value	or Less	1 - 3 Years	<u>3 - 5 Years</u>	More		
U.S. Government								
Agency Securities	0.25 - 1.70	\$ 23,009	\$ 17,008	<b>\$ 6</b> ,001	\$-	<b>\$</b> -		
U.S. Government Agency								
Securities (Discount)	0.02 - 0.15	43,571	43,571	-	-	-		
U.S. Treasuries (Discount)	0.01 - 0.09	2,000	2,000	-	-	-		
Money Market Mutual Funds*	0.01 - 0.04	242,501	242,501	-	-	-		
Local Agency								
Investment Fund*	0.45	3,148	3,148	-	-	-		
Negotiable Certificates								
of Deposit	0.51	4,001	4,001	-	-	-		
Commercial Papers	0.18	577	577	-	-	-		
Corporate Bonds	9.01	2,595	-	-	-	2,595		
Local Government Bond	4.86	88,011	' 6,843	14,815	15,429,	50,924		
Annuity Contracts	3.15	97,000	-			97,000		
Total Restricted Investments		\$506,413	\$ 319,649	\$ 20,816	S 15;429	\$ 150,519		

#### Restricted Investments

\* weighted average maturity used.

**F**oreign Currency Risk: This is the risk that changes in exchange rates between the U.S. dollar and foreign currencies could adversely affect an investment's fair value. The City only invests in U.S. dollar denominated obligations. This successfully eliminates all risk of principal erosion due to fluctuations in the values of foreign currencies.

**Other Disclosures:** As of June 30, 2011, the City's investment in LAIF is \$102.4 million (\$99.2 million in pooled investments and \$3.2 million in restricted investments). The total amount invested by all public agencies in LAIF at that date is approximately \$24 billion. LAIF is part of the Pooled Money Investment Account (PMIA) with a total portfolio of approximately \$66.5 billion, 94.99% is invested in non-derivative financial products and 5.01% in structured notes and asset-backed securities. As of June 30, 2011, LAIF has an average life-month end of 237 days. The Local Investment Advisory Board (Advisory Board) has oversight responsibility for LAIF. The Advisory Board consists of tive members as designated by State Statute. The value of the pool shares in LAIF, which may be withdrawn, is determined on an amortized cost basis that is different than the fair value of the City's position in the pool.

#### Investments – Retirement Plans

The Retirement Plans' investment policies authorize investment in the domestic stocks and bonds, U.S. equities, international equities, U.S. fixed income, mortgage loans, and real estate. The Retirement Plans' investment portfolios are managed by external investment managers. During the year ended June 30, 2011, the number of external investment managers was eleven for PFRS and one for OMERS.

#### Oakland Municipal Employees' Retirement System (OMERS)

#### Deposits in the City's Investment Pool

Cash and deposits consisted of cash in treasury held in the City's cash and investment pool. These funds are invested according to the investment policy adopted by the City Council. Interest earned on these pooled accounts is allocated monthly to all funds based on the average daily cash balance maintained by the respective funds. As of June 30, 2011, OMERS' share of the City's investment pool totaled \$135,348.

#### Investments

OMERS' investment policy authorizes investments in domestic common stocks and bonds. OMERS' investment policy states that the asset allocation of the investment portfolio target shall be 70% domestic equity and 30% domestic fixed income. As of June 30, 2011, OMERS' investment portfolio consists of shares of two investment funds (Funds). OMERS invests in the American Century Equity Fund and the HighMark Employee Benefit Flexible Bond Commingled Fund. Specific guidelines for the Funds are detailed in the prospectus or declaration of Tmst, for each individual fund.

The following summarizes OMERS' investment portfolio as well as the interest rate and the weighted average maturities of the funds as of June 30, 2011 (in thousands):

Wajahtad

Investments	Fajr Value	Yield	Average Maturity
Short-Term Investments	\$ 47	-	*
Equity Investments			
American Century Equity Mutual Fund	3,256	-	*
Fixed Income Investments			
HighMark Employee Benefit Flexible Bond			
Commingled Fund	1,481	3.0%	4.6 Years
Total Equity & Fixed Income Investment	4,737		
Total Investments	\$ 4,784		

\* Weighted average maturity is less than 0.1 year.

Credit Risk: Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. OMERS' investment policy states that the fixed income portfolio shall not exceed 8% investment in below investment grade securities (rated Ba/BB) or below by at least one Nationally Recognized Statistical Rating Organization (NRSRO) at fair market. As of June 30, 2011, OMERS was invested in the HighMark Employee Benefit Flexible Bond Commingled Fund which has a credit quality rating of AA.

Custodial Credit Risk: Custodial credit risk is the risk that, in the event of a failure of a depository financial institution or counterparty to a transaction, OMERS may not be able to recover the value of deposits, investments, or collateral securities in the possession of an outside party.

The California Government Code requires that governmental securities or first trust deed mortgage notes be used as collateral for demand deposits and certificates of deposit at 110 percent and 150 percent, respectively, of all deposits not covered by federal deposit insurance. As the City holds all cash and certificates of deposit on behalf of OMERS, the collateral must be held by the pledging financial institution's trust department and is considered held in the City's name.

OMERS does not have any investments that are not registered in the name of OMERS and are either held by the counterparty or the counterparty's trust department or agent, but not in OMERS's name.

Derivatives: OMERS has no derivatives as of June 30, 2011.

### Oakland Police and Fire Retirement System (PFRS)

Deposits in the City's Investment Pool

As of June 30, 2011, cash and cash deposits consisted of cash in treasury held in the City's cash and investment pool as well as cash deposits held in bank and with a custodian. These funds are invested according to the investment policy adopted by the City Council. Interest eamed on these pooled accounts is allocated monthly to all funds based on the average daily cash balance maintained by the respective funds. As of June 30, 2011, PFRS' share of the City's investment pool totaled \$2,300,096.

PFRS has a money market account with Alta Alliance Bank in the amount of \$1,100,158 and a cash balance of \$17,421 in its international custodian accounts. Of the total cash and cash deposits not held in the City's investment pool, \$267,421 was FDIC insured and \$850,158 was collateralized with securities held by the pledging financial institution in PFRS' name, in accordance with Section 53652 of the California Government Code.

#### Investments

PFRS' investment policy authorizes investment in U.S. equifies, international equifies, U.S. fixed income securities, instruments including U.S. Treasury notes and bonds, government agency mortgage backed securities, U.S. corporate notes and bonds, collateralized mortgage obligations, yankee bonds and non-U.S. issued fixed income securities denominated in foreign currencies. PFRS' investment portfolio is managed by external investment managers, except for the bond iShares which are managed internally. During the year ended June 30, 2011, the number of external investment managers was eleven.

The PFRS investments are also restricted by the City Charter. In November 2006, City voters passed Measure M to amend the City Charter to allow the PFRS Board to invest in non-dividend paying stocks and to change the asset allocation structure from 50% equities and 50% fixed income to the Prudent Person Standard as defined by the California Constitution.

PFRS' investment policy limits fixed income investments to a maximum average duration of 10 years and a maximum remaining term to maturity (single issue) at purchase of 30 years, with targeted portfolio duration of between 3 to 8 years and targeted portfolio maturity of 15 years. PFRS' investment policy with respect to fixed income investments identifies two standards for credit quality. The policy allows the fixed managers to invest in securities with a minimum rating of B or higher as long as the portfolio maintains an average credit quality of BBB (investment grade using Standard & Poor's or Moody's ratings).

PFRS' investment policy states that investments in derivative securities known as Collateralized Mortgage Obligations (CMOs) shall be limited to a maximum of 20% of a broker account's fair value with no more than 5% in any one issue. CMOs are mortgage-backed securities that create separate pools of pass-through rates for different classes of bondholders with varying maturities. The fair value of CMOs are considered sensitive to interest rate changes because they have embedded options.

The investment policy allows for each fixed income asset manager to have a maximum of 10% of any single security investment in their individual portfolios with the exception of U.S. government securities, which is allowed to have a maximum of 25% in each manager's portfolio.

Interest Rate Risk: This is the risk that changes in interest rates will adversely affect the fair value of an investment. PFRS' investment policy limits fixed income investments to a maximum average duration of 10 years and a maximum remaining term to maturity (single issue) at purchase of 30 years, with targeted portfolio duration of between 3 to 8 years and targeted portfolio maturity of 15 years. The weighted average duration for PFRS fixed income investment portfolio excluding fixed shortterm investments and securities lending investments was 4.95 years as of June 30, 2011.

As of June 30, 2011, PFRS had the following fixed income investments by category (in thousands):

			Modifled
Investment Type	Fa	Duration (Year)	
U.S. Treasuries	\$	5,329	0.71
Short-Term Investment Funds		11,534	n/a
Total Short-Term Investments	\$	16,863	

#### Short-Term Investment Duration:

Long-T	erm In	vestment	Duration:

Investment Type	Fa	ir Value	Modified Duration (Year)		
Government Bonds:					
U.S. Treasuries	\$	14,477	4.15		
U.S. Government Agency Securities		30,949	4.82		
Total Government Bonds		45,426			
U.S. Corporate and Other Bonds					
Corporate Bonds		27,407	5.22		
TIPS Bond Fund (iShares)		6,608	4.59		
Other Government Bonds		2,082	9.71		
Total U.S. Corporate and Other Bonds		36,097			
Total Fixed Income Investments	\$	81,523	4.95		
Securities Lending Collateral	\$	11,536	0.003		

Credit Risk: This is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. The following tables provide information as of June 30, 2011 concerning credit risk of fixed income securities (in thousands):

	S&P/Moody's		
Investment Type	Rating	Fa	ir Value
U.S. Treasuries	AAA/Aaa	\$	5,329
Short-Term Investment Funds	Not Rated		11,534
Total Short-Term Investments		\$	16,863

The following tables provide information as of June 30, 2011 concerning credit risk of fixed income and long-term investment rating (in thousands):

			Percent of Total		
S & P/Moody's Rating	Fa	ir Value	Fair Value		
AAA/Aaa	\$	39,873	48.92%		
AA /Aa		4,567	5.60%		
A/A		8,057	9.88%		
BBB/Baa		7,589	9.31%		
BB/Ba		440	0.54%		
B/B		597	0.73%		
Not Rated		20,400	25.02%		
Total Fixed Income Investments	\$	81,523	100.0%		

The following tables provide information as of June 30, 2011 concerning credit risk of securities lending collateral ratings (in thousands):

S & P/Moody's Rating	Fai	r Value
Not Rated	\$	11,536

Concentration of Credit Risk: This is the risk of loss attributed to the magnitude of a government's investment in a single issuer. As of June 30, 2011, no investment in any single insurer exceeded 5% of PFRS' investments.

Custodial Credit Risk: Custodial credit risk is the risk that, in the event of a failure of a depository financial institution or counterparty to a transaction, there will be an inability to recover the value of deposits, investments, or collateral securities in the possession of an outside party.

The California Government Code requires that governmental securities or first trust deed mortgage notes be used as collateral for demand deposits and certificates of deposit at 110 percent and 150 percent, respectively, of all deposits not covered by federal deposit insurance. As the City holds cash and certificates of deposit on behalf of PFRS, the collateral must be held by the pledging financial institution's trust department and is considered held in the City's name. For all other PFRS deposits, the collateral must be held by the pledging financial institution's trust department and is respectively.

The City, on behalf of PFRS, does not have any funds or deposits that are not covered by depository insurance, which are either uncollateralized, collateralized with securities held by the pledging financial institution, or collateralized with securities held by the pledging financial institution's trust department or agent, but not in the City's name. PFRS does not have any investments that are not registered in the name of PFRS and are either held by the counterparty or the counterparty's tmst department or agent, but not in PFRS' name.

Derivatives: PFRS has no derivatives as of June 30, 2011.

Foreign Currency Risk: Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair values of an investment or deposit. Currency hedging is allowed under the PFRS investment policy for defensive purposes only. The investment policy limits currency hedging to a maximum of 25% of the portfolio value. The following summarizes PFRS' investments denominated in foreign currencies as of June 30, 2011 (in thousands):

Foreign Currency		Total
Australian Dollar	\$	1,681
Brazilian Real		998
Canadian Dollar		1,207
Danish Krone		672
Euro		8,230
Hong Kong Dollar		2,102
Indonesian Rupian		624
Japanese Yen		4,061
Malaysian Ringgit		379
Mexican Peso		425
Norwegian Kroner		447
Singapore Dollar		111
South Korean Won		856
Swedish Krona		1,010
Swiss Franc		2,968
Taiwan Dollar		231
United Kingdom Pound	<u></u>	4,447
Total Foreign Currency	\$	30,449

### Securities Lending Transactions

PFRS is authorized to enter into securities lending transactions which are short-term collateralized loans of PFRS securities to brokers-dealers with a simultaneous agreement allowing PFRS to invest and receive earnings on the loan collateral for a loan rebate fee. All securities loans can be terminated on demand by either PFRS or the borrower, although the average term of such loans is one week.

The Bank of New York Mellon administers the securities lending program. The administrator is responsible for maintaining an adequate level of collateral in an amount equal to at least 102% of the market value of loaned U.S. government securities, common stock and other equity securities, bonds, debentures, corporate debt securities, notes, and mortgages or other obligations. Collateral received may include cash, letters of credit, or securities. If securities collateral is received, PFRS carmot pledge or sell the collateral securities unless the borrower defaults. PFRS does not match the maturities of investments made with cash collateral with the securities on loan.

As of June 30, 2011, management believes that PFRS has minimized its credit risk exposure to borrowers because the amounts held by PFRS as collateral exceeded the securities loaned by PFRS. PFRS' contract with The Bank of New York Mellon requires it to indermify PFRS if the borrowers fail to return the securities (and if the collateral is inadequate to replace the securities borrowed) or fail to pay PFRS for income distributions by the securities' issuers while the securities are on loan.

The following table summarizes investments in securities lending transactions and collateral received as of June 30, 2011 (in thousands):

t Fair Valu	1e)
\$	57
	513
	8,906
	1,730
\$	11,206
\$	585
	10,951
\$	11,536
	\$

Fair Value Highly Sensitive to Change in Interest Rates: The terms of a debt investment may cause its fair value to be highly sensitive to interest rate changes. PFRS has invested in collateralized mortgage obligations (CMOs), which are mortgage-backed bonds that pay pass-through rates with varying maturities. The fair values of CMOs are considered sensitive to interest rate changes because they have embedded options, which are triggers related to quantities of delinquencies or defaults in the loans backing the mortgage pool. If a balance of delinquent loans reaches a certain threshold, interest and principal that would be used to pay junior bondholders is instead directed to pay off the principal balance of senior bondholders and shortening the life of the senior bonds. The following table shows PFRS' investments in CMOs as of June 30, 2011 (in thousands):

Securities Name	Weighted Average Coupon Rate	Weighted Awerage Maturity	Average		Percent of Total Investment Fair Value
Commercial Mortgage Pass-Through	4.13%	12/13/2023	\$	908	.0.31%

### Discretely Presented Component Unit – Port of Oakland

The Port's cash, investments and deposits consisted of the following at June 30, 2011 (in thousands):

Cash on hand	\$ 9
Bank Deposits and Deposits in Escrow	2,283
Investments	 261,875
Total Cash and Investments	\$ 264,167

Deposits in Escrow consist of amounts received from construction contractors that are deposited into an escrow account in-lieu of retention withheld from construction progress billings. Interest on these deposits accrues to the contractor.

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#### Investments

Under the City of Oakland Charter, all income and revenue from the operation of the Port is to be deposited in the City Treasury. Unused bonds proceeds are on deposit with a Trustee for both reserves and construction funds. The investment of funds held by a Trustee is governed by the Amended and Restated Master Trust Indenture, dated as of April 1, 2006 (the Restated Indenture). There were no investments pertaining to the Intermediate Lien Debt. Escrow funds are on deposit with an escrow agent. At June 30, 2011 the Port had the following investments (in thousands):

					Mat	urity	
	Fa	ir Value	Credit Rating	Le	ss than 1 Year	I -	5 Years
U.S. Treasury Notes	\$	61,898	AAA	\$	61,898	\$	-
Government Securities Money				•	•		
Market Mutual Funds		10,541	AAA		10,541		-
City Investment Pool		189,436	AAA		150,236		39, <b>2</b> 00
Total Investments	\$	261,875		\$	222,675	S	39,200

### Investments Authorized by Debt Agreements

The following are the maximum maturities for each type of investment as allowed under the Trust Indenture and the applicable Supplemental Indenture for each bond issue:

Authorized Investment Type	<u>Maxi<b>mum</b> Maturity</u>
U.S Government Securities	One year
U.S. Agency Obligations	None
Obligations of any State in the U.S	None
Prime Commercial Paper	270 days
FDIC Insured Deposits	None
Certificates of Deposits/Bankers' Acceptances	None
Money Market Mutual Funds	None
State-sponsored Investment Pools	None
Investment Contracts	None
Forward Delivery Agreement	None

#### Interest Rate Risk

This risk represents the possibility that an interest rate change could adversely affect an investment's fair value. In order to manage interest rate risk, it is the Port's policy that most bond proceeds are invested in permitted investment provisions of the Port's Trust Indentures with a short-term maturity.

#### Credit Risk

Provisions of the Port's Tmst Indenture prescribe restrictions on the types of permitted investments of the monies held by the trustee in the funds and accounts created under the trust indentures, including agreements or financial institutions that must meet certain ratings.

### Concentration of Credit Risk

The Tmst Indenture places no limit on the amount the Port may invest in any one issuer. There were no investments that exceeded 5% of the total invested funds.

### Custodial Credit Risk

For deposits, custodial credit risk is the risk that in the event of a failure of a depository financial institution, the ability to recover the value of the investments or collateral securities in the possession of an outside party may be doubtful. For investments, custodial credit risk is the risk that, in the event of the failure of the counterparty to a transaction, the Port will not be able to recover the value of its investment or collateral securities that are in possession of another party. To protect against custodial credit risk, all securities owned by the Port are held in the name of the Port for safekeeping by a third party bank tmst

department, acting as an agent for the Port under the terms of the Restated Trust Indenture. The carrying amount of Port deposits in escrow was \$2,283,000 at June 30, 2011. Bank balances and escrow deposits of \$250,000 at June 30, 2011 are insured or collateralized with securities held by the pledging financial institution's trust department in the Port's name. The remaining balance of \$2,033,000 as of June 30, 2011, was exposed to custodial credit risk by not being insured or collateralized.

Cash and Investments with the City of Oakland

Pursuant to the City Charter, Port operating revenues are deposited in the City Treasury. These funds are commingled in the City's investment pool. The Port receives a monthly interest allocation from investment earnings of the City based on the average daily balance on deposit and the earnings of the investments.

### (4) INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

"Due to" and "due from" balances have primarily been recorded when funds overdraw their share of pooled cash and interfund loans. The amounts due from the Oakland Redevelopment Agency are related to advances and interfund loans made by the City for projects, loans, and services. The receivable amounts of the Agency relate to project advances made by the Agency for the City. The internal service funds' borrowing will be repaid over a reasonable period of time as described in Note 20. The composition of interfund balances and transfers as of June 30, 2011, is as follows (in thousands):

Receivables	Payable Fund	A	Amount		
General Fund	Oakland Redevelopment Agency	\$	1,197		
	Other Governmental Funds		5,520		
	Municipal Capital Improvement		8,045		
	Internal Service Funds		39,803		
	Subtotal General Fund		54,565		
Federal/State Grant Fund	Oakland Redevelopment Agency		159		
Oakland Redevelopment Agency	General Fund		8,992		
	Federal/State Grant Fund		3,532		
	Other Governmental Funds		512		
	Subtotal Oakland Redevelopment Agency		13,036		
Municipal Capital Improvement	Oakland Redevelopment Agency		98		
Other Governmental Funds	Oakland Redevelopment Agency		8i8		
	Subtotal Governmental Funds		68,676		
Internal Service Funds	Oakland Redevelopment Agency		56		
·	Total	\$	68,732		

### Due From/Due To Other Funds

# CITY OF OAKLAND

#### Notes to the Basic Financial Statements (continued) Year Ended June 30, 2011

#### Interfund Transfers

		TRANSFERS IN							
				Other		_			
TRANSFERS OUT	General Fund		Gov	e <b>rnm</b> ental Funds	Total Gove <b>rn</b> menta				
General Fund	\$	-	\$ 100,300		\$	100,300			
Federal/State Grant Fund		-		1,208		1,208			
Other Governmental Funds		578		-		578			
Sewer Service Fund		1,476		-		1,476			
Internal Service Funds		224		-		224			
Total	\$	2,278	\$	101,508	\$	1 <b>03,</b> 786			

The \$100.3 million transferred from the General Fund consists of transfers made to provide funding for the following:

- \$11.5 million for the Kids' First Children's Program
- \$88.6 million for debt service payments
- \$0.2 million for City-owned parcels of land in the Wildfire Prevention Assessment District

The \$0.6 million transfer from Other Governmental Funds to General Fund is to provide funding for the following:

- \$0.2 million for City's claims and liability payments
- \$0.4 million for Motorola IPSS support and maintenance cost

The \$1.5 million transfer from the Sewer Service Fund to the General Fund is to provide funding for the following:

• \$0.6 million for City-wide lease payments

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• \$0.9 million for City's claims and liability payments

The \$0.2 million transfer from the Internal Service Fund to the General Fund is to provide funds for City's claims and liability payments.

The \$1.2 million transfer from Federal/State Grant Funds to Other Governmental Funds is to set up Prop 42 fmd within the State Gas Tax fund.

#### Interfund Loans

Certain interfund loans made from the General Fund to the Oakland Redevelopment Fund have been removed as they are not expected to be repaid within a reasonable period of time. The loans continue to be obligations of the Agency, and will be recognized as other financing sources in the General Fund upon receipt. The table below shows the total amount of interfund loans due as of June 30, 2011 (in thousands).

	B	alance					Bala	ince
	_July 1, 2010		Additions		De	ductions	June 30	0, 2011
Oakland Center Project	\$	13,270	\$	-	\$	13,270	\$	_

On July 20, 2010, the City Council approved a resolution forgiving the remaining balance of interest and principal owed by the Oakland Redevelopment Agency under the 1966 Oak Center repayment contract.

### (5) MEMORANDUMS OF UNDERSTANDING

The City and the Port have Memorandums of Understanding (MOUs) relating to: general obligation bonds issued by the City for the benefit of the Port; various administrative, personnel, south airport police security, aircraft rescue and fire fighters, and financial services (Special Services); police, fire, public street cleaning and maintenance, and similar services (General Services) provided by the City to the Port; and Lake Merritt payments. Payments are made upon execution of appropriate agreements and periodic findings and authorizations from the Board.

#### Special Services

Payments for special services are treated as a cost of Port operations pursuant to the City Charter Section 717(3) Third Clause and have priority over certain other expenses of Port revenues. Special services totaled \$6,802,000 and are included in "Operating Expenses." At June 30, 2011, \$8,501,000 was accrued as a current liability by the Port and as a receivable by the City.

#### General Services and Lake Merritt

Payments for General Services from the City are payable only to the extent the Port determines amually that surplus monies are available under the Charter for such purposes. As of June 30, 2011, the Port accrued approximately \$4,792,000 of payments for General Services as a current liability and by the City as a receivable. Additionally, subject to certain conditions, the Port accrued approximately \$3,800,000 to reimburse the City for General Services for net City expenditures for Lake Merritt Tideland Trust properties in 2010. Subject to adequate documentation from the City, and subject to availability of surplus monies, the Port expects that it will continue to reimburse the City annually for General Services and Lake Merritt Tideland Trust services.

Lease with the Port

The Port has leased property to the City under a 66-year lease, which is expressed in terms of the Amended and Restated Lease between the Port and the City for the development and operation of the public golf course by the City. The lease commenced in 2003 when the Port delivered a completed 164.90 acres golf course to the City to replace the City's golf course that was destroyed when the Port used the site as a dredge disposal site. The golf' course is leased to a third party and the minimum annual rental is \$269,760 payable in twelve installments of \$22,480 per month, which is then split 50/50 between the Port and the City.

### (6) NOTES AND LOANS RECEIVABLE

The composition of the City's notes and loans receivable as of June 30, 2011, is as follows (in thousands):

Type of Loan	eneral Fund		deral/State rant Fund	Oakland development Agency	Go	Other wernmental Funds	Total
Pass-through Loans	\$ 8,546	\$	3,532	\$ 	\$	512	\$ 12,590
HUD Loans	-		127,589	-		-	127,589
Economic Development							
Loans and Other	53		4,981	237,124		33,352	275,510
Less: Allowance for							
Uncollectable Accounts	 -		(1,807)	 (47,018)		(1,637)	 (50,462)
Total Notes and Loans				_			
Receivable, Net	\$ 8,599	<u>\$</u>	134,295	 190,106	\$	32,227	 36 <b>5,2</b> 27

As of June 30, 2011, the City has a total of \$365.2 million net notes and loans receivable, which is not expected to be received in the next twelve months. All of the City's notes and loans receivables are offset with deferred revenue in the governmental funds as the collection of those notes and loans are not expected within the near future.

# (7) CAPITAL ASSETS AND LEASES

### **Primary Government**

1.

Capital assets activity of the primary government for the year ended June 30, 2011, is as follows (in thousands):

		Balance ly 1, 2010	Ad	ditions	Del	etions	Tran	sfers	_	Balance e 30, 20 <b>1</b> 1
Governmental activities:							<u> </u>			
Capita] assets, not being depreciated:										
Land	\$	78,366	\$	2,463	\$	-	\$	-	\$	80,829
Intangibles (easements)		2,607		-		-		-		2,607
Museum collections		481		255		-		-		736
Construction in progress		58,458		70,954		-	(7	2,207)		57,205
TOTAL CAPITAL ASSETS,										
NOT BEING DEPRECIATED		139,912		73,672		-	(7	2,207)		141,377
Capital assets, being depreciated:										
Facilities and improvements		763,888		575		-	4	1,355		805,818
Fumiture, machinery and equipment		177,706		6,947		4,154		847		181,346
Infrastructure		545,811		1,105		-	3	0,005		576,921
TOTAL CAPITAL ASSETS,										
NOT BEING DEPRECIATED	-	1,487,405		8,627		4,154	7	2,207		1,564,085
Less accumulated depreciation:										
Facilities and improvements		330,037		23,147		-		-		353,184
Fumiture, machinery and equipment		146,103		8,818		4,154		-		150,767
Infrastructure		194,603		19,497		-		-		214,100
TOTAL ACCUMULATED										
DEPRECLATION		670,743		51,462		4,154		-		718,051
TOTAL CAPITAL ASSETS,										
BEING DEPRECIA TED, NET		816,662	(	(42,835)		_	7	2,207		846,034
<b>GOVERNMENTAL ACTIVITIES</b>										
CAPITAL ASSETS, NET	<u> </u>	956,574	<u>\$</u>	30,837	\$	<u> </u>	\$	-	\$	987,411

	Bal	ance								alance
	July I	,2010	Ad	ditions	Dele	tions	Tra	nsfers	June	30,2011
BUSINESS-TYPE ACTIVITIES:										
Sewer Service Fund:										
Capital assets, not being depreciated:						•				
Land	\$	4	\$	-	\$	-	\$	-	\$	4
Construction in progress		5,959		9,794				(3,277)		12,476
Total capital assets,										
not being depreciated		5,963		9,794			(	(3,277)		12,480
Capital assets, being depreciated:										
Facilities and improvements		306		-		-		-		306
Fumiture, machinery and equipment		920		121		-		-		1,041
Sewer and storm drains	2	232,957						3,277		236,234
Total capital assets,							,			
being depreciated	2	234,183		121				3,277		237,581
Less accumulated depreciation:										
Facilities and improvements		153		21		-		-		174
Fumiture, machinery and equipment		761		28		-		-		789
Sewer and storm drains		82,231		4,692		-		-		86,923
Total accumulated depreciation		83,145		4,741		-				87,886
Total capital assets, being	•									
depreciated, nel	1	51,038		(4,620)		-		3,277		149,695
SEWER SERVICE FUND				<u> </u>						
CAPITAL ASSETS, NET	<b>\$</b> 1	57,001	\$	5,174	\$ <sup>`</sup>	-	\$	-	\$	162,175
Parks and Recreation Fund:	<u>.</u>									
Capital assets, not being depreciated:										
Land	\$	218	\$	-	\$	_	\$	_	\$	218
Construction in progress	Ψ	-	Ŷ.	73	Ŷ	_	Ψ	(73)	Ŷ	
Total capital assets,								(75)		
not being depreciated		218		73		-		(73)		218
Capital assets, being depreciated:								(13)		
Facilities and improvements		4,318		_		_		73		4,391
Fumiture, machinery and equipment		369		_				-		369
Infrastructure		85		_		_		_		85
Total capital assets,		05							<u> </u>	, 05
being depreciated		4,772		-		-		73		4,845
Less accumulated depreciation:		1,772								1,015
Facilities and improvements		1,254		276		_		_		1,530
Fumiture, machinery and equipment		316		270		_		_		325
Infrastmeture		14		6		_		_		20
Total accumulated depreciation		1,584		291		<u> </u>				1,875
Total capital assets, being		1,504		271						1,075
depreciated, net		3,188		(291)		_		73		2,970
PARKS AND RECREATION FUND	<u> </u>	5,100		(2)1)						2,970
CAPFFAL ASSETS, NET	\$	3,406	\$	(218)	\$	-	\$	-	\$	3,188
	<u> </u>	5,400		(210)	<u> </u>				<u> </u>	5,100
BUSINESS-TYPE ACTIVITIES	<u>م</u>	(0.407	~	1.057	•		<i>~</i>		•	1/6 0/0
CAPITAL ASSETS, NEF	<u>\$</u> 1	60,407		4,956			\$	-		165,363

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Depreciation expense was charged to functions/programs of the primary government as follows (in thousands):

Governmental Activities:	
General Government	\$ 2,853
Public Safety	4,862
Life Enrichment	12,047
Community and Economic Development	6,639
Public Works	21,634
Capital assets held by internal service funds that are charged to	
various functions based on their usage of the assets	3,427
Total	\$ 51,462
Business-Type Activities:	
Sewer	\$ 4,741
Parks and Recreation	291
Total	\$ 5,032

# **Discretely Presented Component Unit – Port of Oakland**

Capital assets activity for the Port for the year ended June 30, 2011, is as follows (in thousands):

	Balance July 1, 2010					etions	-	Balance June 30, 2011		
Capital assets, not being depreciated							Tran			
Land	\$	520,182	\$	336	\$	(388)	\$	-	\$	520,130
Intangibles (noise easements										
and air rights)		12,555		87		-		-		12,642
Construction in progress		114,847	4	19,464		16	(4)	,799)		122,528
Total capital assets,										
not being depreciated		647,584	4	19,887		(372)	(41	,799)		655,300
Capital assets, being depreciated:										
Building and improvements		845,335		4,372		-	J	,677		851,384
Container cranes		153,775		-				-		153,775
Systems and structures		1,545,442		463		-	29	,053		1,574,958
Intangibles (software)		-		-		-	11	,069		- 11,069
Other equipment		75,660		296		(1,214)		-		74,742
Total capital assets,										
being depreciated		2,620,212		5,131		(1,214)	41	,799		2,665,928
Less accumulated depreciation:										
Building and improvements		406,914	3	34,476		-		-		441,390
Container cranes		72,967		5,428		-		-		78,395
Systems and structures		485,834	4	52,880		-		-		538,714
Intangibles (software)		-		553		-		-		553
Other equipment		40,918		5,479		1,021				45,376
Total accumulated		1,006,633	9	98,816		1,021		-		1,104,428
Total capital assets, being										
depreciated, net		1,613,579	9	93,685		(193)	4	,799		1,561,500
CAPITAL ASSETS, NET	\$	2,261,163	\$ (4	13,798)	\$	(565)	\$	-	\$	2,216,800

### Capital Leases

The capital assets leased to others at June 30, 2011, consist of the following (in thousands):

ς

\$ 441,073
153,775
 1,103,271
1,698,119
 (488,438)
\$ 1,209,681
\$

#### **Operating** Leases

A major portion of the Port's capital assets is held for lease. Leased assets include maritime facilities, aviation facilities, office and commercial space, and land. The majority of the leases are classified as operating leases.

Certain maritime facilities are leased under agreements, which provide the tenants with preferential, but nonexclusive, use of the facilities. Certain leases provide for rentals based on gross revenues of the leased premises or, in the case of marine terminal facilities, on annual usage of the facilities. Such leases generally provide for minimum rentals and certain preferential assignments provide for both minimum and maximum rentals.

A summary of revenues from long-term leases for the year ended June 30, 2011, is as follows (in thousands):

Minimum non-cancelable rentals, including preferential assignments	\$ 157,036
Contingent rentals in excess of minimums	22,290
Secondary use of facilities leased under preferential assignments	 295
Total	\$ 179,621

The Port and Ports America Outer Harbor Terminal, LLC, a private company, entered into a long-term concession and lease agreement on January 1, 2010 for the operation of berths 20-24 for 50 years. A \$60 million upfront fee was paid to the Port with offsets of approximately \$7 million for contractual obligations. The unamortized net upfront fee of approximately \$52 million at Jime 30, 2011, is classified as short-term and long-term deferred revenues of \$1.0 million and \$51 million, respectively. One of the Port's goals for the concession and lease agreement for berths 20-24 was, among other things, to maintain the continuous use and occupancy of berths 20-24 by a rent-paying tenant and maximize the annual revenue guarantee over the life of the concession, while also transferring the risk and responsibility for the berths to the concessionaire to the greatest extent commercially reasonable to do so. In furtherance of these goals, the concession and lease agreement provides that the concessionaire is responsible for any redevelopment of the berths. Except for certain emissions reductions measures which the concessionaire is obligated to implement, the improvements to be made by the concessionaire are at the discretion of the concessionaire. subject to market conditions and the concessionaire's ability to compete for and handle cargo under the then existing condition of the facilities at Berths 20-24.

Minimum future rental revenues for years ending June 30 under non-cancelable operating leases having an initial term in excess of one year are as follows (in thousands):

Year	Rental Revenues
2012 .	\$ 169,100
2013	173,375
2014	162,044
2015	161,280
2016	159,797
2016 - 2021	394,797
2022 - 2026	294,262
2027 - 2031	274,973
2032 - 2036	235,581
2037 - 2041	243,774
2042 - 2046	263,975
Thereafter	869,097
Total	\$ 3,402,055

The Port turned over the operation of its Marina to a private company through a longterm financing lease and operating agreement on May 1, 2004. Minimum future lease payments to be received for the succeeding years ending June 30 are as follows (in thousands):

		Rental
Year	R	evenues
2012	\$	367
2013		378
2014		390
2015		401
2016		413
2016 - 2021		2,260
2022 - 2026		2,620
2027 - 2031		3,037
2032 - 2036		3,521
2037 - 2041		4,082
2042 - 2046		4,732
Thereafter		8,971
Total	\$	31,172

### (8) **PROPERTY HELD FOR RESALE**

A summary of changes in Property Held for Resale is as follows (in thousands):

	E	Balance					E	Balance
	Jul	July 1, 2010		dditions	Deduc	ctions	June 30, 2011	
Property held for resale	\$	163,919	\$	15,321	\$	-	\$	179,240

The increases in Property Held for Resale represent the acquisition of the Fruitvale Bart Parking Lot from Bay Area Rapid Transit District for \$6.0 million, properties located at 66<sup>th</sup> avenue from Cruise America Inc. for a total of \$5.8 million and properties totaling \$2.5 million for the Coliseum Transit Village project within the Coliseum Project Area. The Agency also purchased properties located at Foothill Boulevard for \$1.0 million for its Central City East Project Area. The Agency purchased two properties from the City of Oakland at 615 High Street and 695 Hegenberger Road with a carrying value of a dollar each.

### (9) ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accmed liabilities as of June 30, 2011, for the City's individual major funds, nonmajor governmental funds in the aggregate, business-type activities – enterprise fund and internal service funds, are as follows (in thousands):

	Accrued Payroll/ Accounts Employee Payable Benefits				Total		
Governmental Activities:							
General Fund	\$	26,058	\$	85,000	\$	111,058	
Federal/State Grant Fund		8,719		-		8,719	
Oakland Redevelopment Agency		3,709		-		3,709	
Municipal Capital Improvement Fund		2,156		-		2,156	
Other governmental funds		5,531		-	·	5,531	
Subtotal		46,173		85,000		131,173	
Internal service funds		1,370				1,370	
TOTAL		47,543		85,000	\$	132,543	
Business-type Activities:							
Sewer Service Fund		2,161		-		2,161	
TOTAL	\$	2,161	\$		\$	2,161	

Accounts payable and accrued liabilities for the pension trust funds and private purpose trust funds at June 30, 2011, are as follows (in thousands):

Pension Trust Funds:	
Accounts payable	\$ 37
Investments payable	10,823
Accrued investment management fees	396
Member benefits payable	 5,517
Total	16,773
Private Purpose Trust Fund	
Accounts payable and accrued liabilities	 824
TOTAL	 17,597

### (10) DEFERRED REVENUE

Governmental funds report deferred revenue in connection with revenues not considered available to liquidate liabilities of the current period. Governmental and enterprise funds also defer revenue recognition in connection with resources that have been received but not yet earned.

At June 30, 2011, the various components of deferred revenue and unearned revenue reported were as follows (in thousands):

	<u>Una</u>	available	Une	arned	 Total
Governmental Activities:					
General Fund	\$	7,954	\$	8,233	\$ 16,187
Federal/State Grant Fund		134,891		-	134,891
Oakland Redevelopment Agency		205,309		• -	205,309
Other Governmental Funds		39,682		-	39,682
TOTAL GOVERNMENTAL FUNDS	\$	387,836	\$	8,233	\$ 396,069
Business-type activities:					
Sewer Service	\$		<u> </u>	263	 263

### (11) TAX AND REVENUE ANTICIPATION NOTES PAYABLE

The City issued tax and revenue anticipation notes in advance of property tax collections. The notes were used to satisfy General Fund obligations and carried an approximate effective interest rate of 2.000%. Principal and interest were paid on June 30, 2011.

The short-term debt activity for the year ended June 30, 2011, is as follows (in thousands):

	Beginnin	g				Ending	
	Balance	:	 Issued	R	edeemed	Balance	
2010 - 2011 Tax & Revenue				-			
Anticipation Notes	\$	-	\$ 100,000	\$	(100,000)	\$	-

### (12) LONG-TERM OBLIGATIONS

The following is a summary of long-term obligations as of June 30, 2011 (in thousands):

	Final Maturity	Remaining		
Type of Obligation	Year	Interest Rates	A	Amount
General obligation bonds (A)	2039	3.00 - 6.25%	. \$	349,431
Tax allocation, housing, and other bonds (B)	2042	2.50 - 9.25%		523,905
Certificates of participation (C)	2012	5.00%		3,895
Lease revenue bonds (C)	2027	2.55 - 5.50%		242,800
Pension obligation bonds (D)	2023	6.09 - 6.89%		195,637
Accreted interest (C) and (D)				172,121
City guaranteed special assessment				
district bonds (D)	2039	2.00 - 6.70%		7,963
Notes payable (C) and (E)	2017	1.70 - 8.27%		12,295
Capital leases (C) and (E)	2022	2.56 - 6.10%		17,068
Accrued vacation and sick leave (F)		,		38,542
Self- insurance liability - workers' compensation (C)		•		
compensation (C)				82,045
Self-insurance liability - general liability (C)				36,687
Estimated environmental cost (B) and (C)				5,706
Pledge obligation for Coliseum Authority debt (C)				72,450
Net OPEB obligation (C)				156,978
Interest rate swap agreement (C)				16,112
Total				1,933,635
Less Deferred Amounts:				
Bond issuance premiums				22,203
Bond refunding loss				(23,481)
TOTAL GOVERNMENTAL ACTIVITIES LONG-TEF	M OBLIGATIONS	S, NET	\$	1,932,357

Debt service payments are made from the following sources:

- (A) Property tax recorded in the debt service funds
- (B) Property tax allocated to the Oakland Redevelopment Agency based on increased assessed valuations in the project area
- (C) Revenues recorded in the general fund
- (D) Property tax voter approved debt
- (E) Revenues recorded in the special revenue funds
- (F) Revenues recorded in the funds that are responsible for the payroll costs.

	Final Maturity	Remaining	
Type of Obligation	Year	Interest Rates	 Amount
Sewer fund - Notes payable	2014	3.00 - 3.50%	\$ 848
Sewer fund - Bonds	2029	3.00 - 5.25%	52,580
Unamortized Bond Premium			 2,12
TOTAL BUSINESS-TYPE ACTIVITIES LONG-TERM	M OBLIGA TIONS		\$ 55,549
Component Unit		kland	
	Final Maturity	Remaining	
Type of Obligation	Year	Interest Rates	 Amount
Senior and intermediate lien bonds	2033	3.13 - 5.88% ,	\$ 1,314,080
Notes and loans	2030	0.12 - 5.00%	93,030
Less Deferred Amounts:			
Unamortized bond discounts and premiums, net			12,684
Deferred loss on refunding			(16,938)
Total bonds, notes, and loans payable			1,402,856
Self-insurance liability - workers' compensation			6,900
Self-insurance liability - general liability			3,918
Accrued vacation, sick leave and compensatory time	:		6,595
Environmental remediation and other liabilities			22,560
Net ODED at lighting			 10,461
Net OPEB obligation			
Net OPEB obligation Total other long-term obligation			 50,434

### **Revenues Pledged for the Repayment of Debt Service**

#### Tax Allocation Bonds

The Tax Allocation Bonds (TAB), which are comprised of Series 1992, Series 2003, Series 2005, Series 2006T, Series 2009T, Series 2006A TE/T, Series 2006B TE/T, Series 2006C TE/T, and Series 2010T are all secured primarily by a pledge of tax increment revenues, consisting of a portion of all taxes levied upon all taxable properties within each of the redevelopment project areas, and are equally and ratably secured on a parity with each TAB series. The total projected tax increment revenues have been pledged until the bonds is approximately \$3,041,759,743. These revenues have been pledged until the year 2040, the final maturity date of the bonds. Debt service payments for these TABs is payable semi-annually on March 1 and September 1. The total principal and interest remaining on these TABs is \$639,155,455 which is 21.0 percent of the total projected tax increment revenue recognized during the year ended June 30, 2011 was \$74,067,000, of which \$39,066,114 was used to pay debt service.

### Housing Bonds

1

The Housing Set-Aside TAB, which are comprised of Series 2006A, Series 2006A-T and Series 2011T, are equally and ratably secured by the pledge and lien of the 20% tax increment revenue set-aside and voluntary 5 percent for the low and moderate income housing fund. The total projected 20 percent set-aside and 5 percent voluntary revenue through the period of the bonds is approximately \$801,163,498 and \$200,290,875, respectively. These revenues have been pledged until the year 2042 the final maturity date of the bonds. Debt service payment for these TABs is payable semi-annually on February 1 and August 1. The total principal and interest remaining on these Housing TABs is \$263,256,251, which is 26.3 percent of the total projected set-aside and voluntary tax increment revenues. The pledged 20 percent set-aside and 5 percent voluntary tax increment revenue recognized for the year ended June 30, 2011, was \$35,606,000, of which \$7,501,417 was used to pay debt service.

### Debt Compliance

There are a number of limitations and restrictions contained in the various bond indentures held by the City and Agency. Management believes that the City and Agency are in compliance.

### Legal Debt Limit and Legal Debt Margin

As of June 30, 2011, the City's debt limit (3.75% of valuation subject to taxation) was \$1,104,508,857. The total amount of debt applicable to the debt limit was \$349,430,620. The resulting legal debt margin was \$755,078,237.

#### Interest Rate Swap

Oakland Joint Powers Financing Authority Lease Revenue Bonds, 1998 Series A1/A2

Objective of the Interest Rate Swap: On January 9, 1997, the City entered into a forwardstarting synthetic fixed rate swap agreement (the "Swap") with Goldman Sachs Mitsui Marine Derivatives Products, U.S., L.P. (the "Counterparty") in connection with the \$187,500,000 Oakland Joint Powers Financing Authority (the "Authority") Lease Revenue Bonds, 1998 Series A1/A2 (the "1998 Lease Revenue Bonds"). Under the swap agreement, which effectively changed the City's variable interest rate on the bonds to a synthetic fixed rate, the City would pay the Counterparty a fixed rate of 5.6775% through the end of the swap agreement in 2021 and receive a variable rate based on the Bond Market Association index. The City received an upfront payment from the Counterparty of \$15 million for entering into the Swap.

On March 21, 2003, the City amended the swap agreement to change the index on which the Swap is based from the Bond Market Association index to a rate equal to 65% of the 1-month London Interbank Offer Rate ("LIBOR"). This amendment resulted in an additional upfront payment from the Counterparty to the City of \$5.975 million.

On June 21, 2005, all of the outstanding 1998 Lease Revenue Bonds were defeased by the Oakland Joint Powers Financing Authority Refunding Revenue Bonds, 2005 Series A-1, A-2 and B ("Series 2005 A & B Bonds"). \$143,093,669 was deposited with the trustee to defease the 1998 Lease Revenue Bonds. However, the Swap associated with the 1998 Lease Revenue Bonds sfill remains in effect. This is now a stand-alone swap with no association to any bond.

9%
9%
9%
9%
9%
9%
9%
9%
9%
9%
9%
99 99 99 99 99 99

The amortization schedule is as follows as of June 30, 2011:

<sup>1</sup> Rate is as of 1-month LIBOR on June 30, 2011

<sup>2</sup> Rates are projections, LIBOR rate fluctuates daily

*Terms:* The swap agreement terminates on July 31, 2021, and has a notional amount as of June 30, 2011 of \$76,800,000. The notional amount of the swap declines through 2021. Under the Swap, the City pays the counterparty a fixed payment of 5.6775% and receives a variable payment computed at 65% of LIBOR rate (total rate not to exceed 12%). The City's payments to the counterparty under the Swap agreement are insured by the third party bond insurer.

Fair Value: Because interest rates have declined since the execution of the Swap, the Swap had a negative fair value of 16,112,193 as of June 30, 2011. The fair value was estimated using the zero-coupon method. This method calculates the future net settlement payments required by the Swap, assuming that the current forward rates implied by the yield curve correctly anticipate future spot interest rates. These payments are then discounted using the spot rates implied by the current yield curve for hypothetical zero-coupon bonds due on the date of each future net settlement on the Swap.

*Credit Risk:* The issuer and the counterparty take a credit risk to each other over the life of the swap agreement. This is the risk that either the issuer or the counterparty will fail to meet its contractual obligations under the swap agreement. The Counterparty was rated Aal by Moody's Investors Service, and AAA by Standard and Poor's as of June 30, 2011. To mitigate the potential for credit risk, if the counterparty's credit quality falls below "A3" by Moody's Investors Service or "A-" by Standard and Poor's, the swap agreement provides the counterparty, the City, the bond insurer for the Bonds and a third party collateral agent to execute a collateral agreement within 30 days of such a downgrade.

*Termination Risk:* An interest rate swap has some degree of termination risk. Linked to counterparty risk, a termination of the swap will result in a payment being made or received by the City depending on the then prevailing interest rate environment. The City may terminate the Swap if the counterparty fails to perform under the terms of the contract. The City also may terminate the Swap if the counterparty fails to execute a collateral agreement satisfactory to the City and the bond insurer within 30 days of the counterparty's ratings falling below "A3" by Moody's Investors Service or "A-" by Standard and Poor's.

The counterparty may terminate the Swap if the City fails to perform under the terms of the contract. The counterparty also may terminate the Swap if the City's ratings fall below "Baa3" by Moody's Investors Service or "BBB-" by Standard and Poor's. If at the time of termination, the Swap has a negative fair value, the City would be liable to the counterparty for a payment equal to the Swap's fair value.

# Changes in Long-term Obligations

The changes in long-term obligations for the year ended June 30, 2011, are as follows (in thousands):

# **Governmental Activities**

	Balance at July 1, 2010	Additional obligations, interest accretion and net increases (decreases)	Current maturities, retirements and net decreases (increases)	Balance at June 30, 2011	Amounts due within one year
Bonds Payable:	e 266 240	¢	<b>\$</b> 16,817	e 140 411	¢ 17/70
General obligation bonds	\$ 366,248	\$-	\$ 16,817	\$ 349,431	\$ 17,678
Tax allocation, housing	499.000	54,370	19,365	523,905	20,365
and other bonds	488,900	54,570			
Certificates of participation	7,210	-	3,315	3,895	3,895
Lease revenue bonds	270,670	-	27,870	242,800	32,270
Pension obligation bonds	210,595	-	14,958	195,637	20,860
City guaranteed special	0.000			2.00	
assessment district bonds	8,298	-	335	7,963	298
Accreted interest on					
appreciation bonds	172,971	23,171	24,021	172,121	24,021
Less deferred amounts:					2 604
Bond issuance premiums	26,846	(2,052)	2,591	22,203	2,504
Bond refunding loss	(26,396)	-	(2,915)	(23,481)	(1,725)
TOTAL	1,525,342	75,489	106,357	1,494,474	120,166
Notes Payable and Capital Leases:					
Notes payable	14,295	-	2,000	12,295	2,155
Capital Leases	18,483	2,500	3,915	17,068	3,570
TOTAL	32,778	<sup>.</sup> 2,500	5,915	29,363	5,725
Other Long-Term Liabilities:					
Accrued vacation and sick leave Pledge obligation for	39,460	51,618	52,536	38,542	27,818
Coliseum Authority debt	76,000	-	3,550	72,450	3,750
Estimated environmental cost	6,634	-	928	5,706	3,103
Self -insurance liability -	0,001		20	51.00	5,105
workers' compensation	75,695	29,508	23,158	82,045	20,119
Self -insurance liability -	75,075	29,000	25,150	02,010	20,117
general liability	40,067	20,575	23,955	36,687	14,775
Net OPEB obligation	126,237	46,451	15,710	156,978	-
Interest rate swap agreement	19,083		2,971	· 16,112	_
TOTAL	383,176	148,152	122,808	408,520	69,565
			122,000	100,520	
TOTAL COVERNMENTAL					
ACTIVITIES LONG-TERM	¢ 1041307	¢ ••••	e	¢ 1,000,000	¢ 100.400
OBLIGATIONS	\$ 1,941,296	\$ 226,141	\$ 235,080	\$ 1,932,357	\$ 195,456

Internal service funds predominantly serve governmental funds and therefore, the longterm liabilities of these funds are included as part of the above totals for governmental activities. At June 30, 2011, \$3,692,413, of capital leases and notes payable related to the internal service funds are included in the above amounts. Compensated absences are financed by individual funds that are responsible for the charges.

	<u></u>	Business-	Гуре Ас	tivities		
		llance at y 1, 2010	mat retire	urrent turities, ments and ecreases	 lance at 30, 2011	unts due 1 one year
Sewer fund - Notes payable	\$	1,708	\$	860	\$ 848	\$ 274
Sewer fund - Bonds		54,380		1,800	52,580	1,885
Unamortized bond premium		2,239		118	 2,121	118
` Total	\$	58,327	\$	2,778	\$ 55,549	\$ 2,277

# Component Unit - Port of Oakland

	Balance at July 1, 2010	Additional obligations, interest accretion and net increases	Current maturities, retirements and net decreases	Balance at June 30, 2011	Amounts due within one year
Senior and intermediate	· ·				
lien bonds	\$ 1,350,390	\$-	\$ 36,310	\$ 1,314,080	\$ 46,045
Notes and loans	95,392	63,398	65,760	93,030	211
Less deferred amounts: Unamortized bond discount					
and premium, net	16,341	(11)	3,646	12,684	3,587
Deferred loss on refunding	(19,253)	-	(2,315)	(16,938)	(2,319)
TOTAL	1,442,870	63,387	103,401	1,402,856	47,524
Selfi-insurance liability -					
workers' compensation	6,900	863	863	6,900	6,900
Self-insurance liability -					
general liability	3,079	4,983	4,144	3,918	-
Accmed vacation, sick leave,					
and compensatory time	5,610	1,136	151	6,595	3,973
Environmental remediation					
and other liabilities	22,141	6,255	5,836	22,560	5,215
Net OPEB obligation	10,389	11,193	11,121	10,461	-
TOTAL	41,219	23,567	21,252	43,534	9,188
TOTAL COMPONENT UNIT					
LONG-TERM OBLIGATIONS	\$ 1,490,989	<u>\$ 87,817</u>	\$ 125,516	\$ 1,453,290	\$ 63,612

# **Repayment Schedule**

The annual repayment schedules for all long-term debt as of June 30, 2011, are as follows (in thousands):

				Govern	nmen	tal <u>Activitie</u>	esi					
					1	'ax Allocati	ion, H	lousing		Certifi	cate of	
Year Ending	<b>G</b>	General Ob	igati	on Bonds		and Oth	er B	onds		Partic	ipation	
June 30	P	rincipal _	Ι	nterest	Principal		<u> </u>	Interest		Principal		erest
2012	\$	17,678	\$	17,459	\$	20,365	\$	30,363	\$	3,895	\$	195
2013		18,571		16,633		22,545		29,313		-		-
2014		19,534		15,758		24,870		28,053		-		-
2015		20,574		14,814		19,865		26,651		-		-
2016		19,520		13,838		27,140		25,334		-		-
2017-2021		109,145		54,101		163,300		99,311		-		-
2022-2026		54,889		30,941		77,825		59,811		-		-
2027-2031		44,660		19,922		54,080		43,688		-		-
2032-2036		32,590		8,479		69,505		26,672		-		-
2037-2041		12,270		1,565		39,035		9,126		-		-
2042		-		-		5,375		248				
Total	\$	349,431	\$	193,510	\$	523,905	\$	378,570	\$	3,895	\$	195

Year Ending		Lease Rev	enue	Bonds	Р	ension Obl	igati	on Bonds	Special Assessment District Bonds				
June 30	P	Principal		nterest	P	rincipal	J	Interest	Pr	incipal	In	terest	
2012	\$	32,270	\$	11,095	\$	20,860	\$	17,515	\$	298	\$	431	
2013		33,680		9,728		19,923		19,632		315		416	
2014		35,295		8,155		18,881		21,884		330		400	
2015		31,600		6,465		18,079		23,931		355		383	
2016		18,845		5,290		17,210		26,075		355		365	
2017-2021		44,145		16,248		74,840		161,810		2,100		1,510	
2022-2026		38,125		7,166		25,844		78,907		2,110		891	
2027-2031		8,840		221		-		+		560		563	
2032-2036		-		-		-		-		755		367	
2037-2041		-		-		-		-		785		102	
Total	\$	242,800	\$	64,368	\$	195,637	\$	349,754	\$	7,963	\$	5,428	

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Year Ending		Notes	Payab	le		Capita	l Leas	es		To	tal	
June 30	Pr	incipal	In	terest	Pr	incipal	Interest		Principal		I	nterest
2012	\$	2,155	\$	333	\$	3,570	\$	733	\$	101,091	\$	78,124
2013		2,325		278		2,270		586		99,629		76,586
2014		2,485		216		2,372		483		103,767		74,949
2015		2,180		157		2,104		376		94,757		72,777
2016		1,090		121		1,824		286		85,984		71,309
2017-2021		2,060		53		4,463		555		400,053		333,588
2022-2026		-		-		465		12		199,258		177,728
2027-2031		-		-		-		-		108,140		64,394
2032-2036		-		-		-		-		102,850		35,518
2037-2041		-		-		· -		-		52,090		10,793
2042		-		-		-		-		5,375		248
Total	\$	12,295	\$	1,158	\$	17,068	\$	3,031	\$	1,352,994	\$	996,014

<sup>1</sup> The specific year for payment of other long-term liabilities is not practicable to determine.

				Busin	ess-Ty	pe Activiti	es					
Year Ending		Sewer Rev	enue	Bonds		Sewer No	tes Pay	able		To	tal	
June 30	Principal		Interest		Pri	Principal		Interest		incipal	ıl	iterest
2012	\$	1,885	\$	2,595	\$	, 274	\$	25	\$	2.159	\$	2,620
2013		1,985		2,499		283		17		2,268		2,516
2014		2,090		2,395		291		9		2,381		2,404
2015		2,175		2,306		-		-		2,175		2,306
2016		2,285		2,197		-		-		2,285		2,197
2017-2021		13,180		9,232		-		-		13,180		9,232
2022-2026		16,770		5,650		-		-		16,770		5,650
2027-2029		12,210		L,241				-		12,210		1,241
Total	\$	52,580	\$	28,115	\$	848	\$	51	\$	53,428	\$	28,166

#### **Discretely Presented Component Unit – Port of Oakland**

The Port's required annual debt service payment for the outstanding long-term debt, not including Commercial Paper Notes, as of June 30, 2011, are as follows (in thousands):

Year Ending June 30		Principal		Interest		To <b>t</b> al	
2012	,	\$	46,243 (1)	\$	67,264	\$	113,507
2013			73,437		64,895		138,332
2014			115,515		62,346		177,861
2015			52,921		59,734		112,655
2016			50,222		57,179		107,401
2017 - 2021			297,587		241,345		538,932
2022 - 2026			333,604		161,730		495,334
2027 - 2031			363,816		65,517		429,333
2032 - 2033			73,765		3,734		77,499
TOTAL,		\$	1,407,110	\$	783,744	\$	2,190,854

(1) Commercial Paper has been classified as long-term debt because the Port has the intent and ability to continue to refinance this debt. Although the Port intends to refinance the Commercial Paper debt in the future, for purposes of this schedule, Commercial Paper debt is amortized over the time period 2013-2017 pursuant to the terms of the Commercial Paper Reimbursement Agreements.

In January 2010, the Port defeased \$44,505,000 of Series L Bonds with maturity dates from 2020 to 2032 and \$3,950,000 of Series N Bonds with maturity dates of 2010 and 2022 with proceeds from monies received from the Concession and Lease Agreement with Ports America Outer Harbor Terminal LLC. Funds were deposited in escrow with the trustee, US Bank, and invested in United States Treasury Securities - State and Local Government Series (SLGS) in amounts sufficient to pay the principal and interest until November 1, 2012, on which date the outstanding defeased Series L Bonds and Series N Bonds are to be called for redemption. As of June 30, 2011, the trustee held \$46,415,000 in the escrow account (along with interest earned in the escrow) to pay the remaining principal and interest on the defeased Series L Bonds and Series N Bonds until the call date of November 1, 2012. The Port incurred a defeasance loss of \$4,158,000, of which \$3,965,000 for Series L and \$193,000 for Series N.

The Port did not capitalize any interest in fiscal year 2011.

#### Current Year Long-Term Debt Financings

Redevelopment Agency of the City of Oakland Broadway/MacArthur/San Pablo Redevelopment Project Second Lien Tax Allocation Bonds, Series 2010-T Federally Taxable Recovery Zone Economic

On November 2, 2010, the Agency issued \$7,390,000 of Broadway/MacArthur/San Pablo Redevelopment Project Second Lien Tax Allocation Bonds, Series 2010-T Federally Taxable Recovery Zone Economic Development Bonds (the "Series 2010-T Bonds"). The Bonds were issued to finance certain redevelopment activities within or to the benefit of the project area. The Bonds are taxable and treated as "recovery zone economic development bonds," a category of "Build America Bonds," under the American Recovery and Reinvestment Act of 2009 and the Agency receives direct payment from the United States Treasury Department equal to forty-five percent (45%) of the interest payable on each interest payment date. The final maturity date is September 1, 2040. The interest rates of these bonds range from 7.20% to 7.40%.

The Series 2010-T Bonds are limited obligations of the Agency payable solely from and secured solely by a pledge of second lien tax revenues, consisting primarily of tax increment derived from property, in the Broadway/MacArthur/San Pablo Redevelopment Project Area. The Agency expects to receive \$6.2 million or 45% interest subsidy from the federal government as part of the bond issue.

#### Master Lease – Parking Access and Revenue Control System

On December 23, 2010, the City of Oakland closed a lease transaction with Chase Equipment Finance, Inc. in the amount of \$2,500,000 for the purpose of financing the acquisition of the equipment, software, maintenance and services for the automation of City garages. The financing is done on a taxable basis with a final maturity of July 15, 2018. The interest rate on this lease transaction is 2.56%.

#### Redevelopment Agency of the City of Oakland Subordinated Housing Set Aside Revenue Bonds, Series 2011A-T

On March 3, 2011, the Agency issued \$46,980,000 of Subordinated Housing Set Aside Revenue Bonds Series 2011A-T (the "Series 2011A-T Bonds"). The Bonds were issued to finance low and moderate income housing activities within the Agency's project areas. The Series 2011A-T Bonds are federally taxable with interest rates ranging from 3.25% to 9.25% and a final maturity of September 1, 2041.

#### Prior Year's Debt Defeasance

In prior years, the City has defeased various bond issues by creating separate irrevocable escrow funds. New debt has been issued and the proceeds have been used to purchase

U.S. government securities that were placed in the escrow funds. The investments and fixed eamings from the investments are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt is considered defeased and is therefore removed as a liability from the City's government-wide financial statements. As of June 30, 2011, the amount of defeased debt outstanding amounted to \$38.8 million.

#### Authorized and Unissued Debt

The City has \$62.3 million (Measure DD) General Obligation Bonds authorized and unissued. The voters, in a City election on November 5, 2002, authorized these bonds. The bonds are to be issued by the City in general obligation bonds for the improvement of Lake Merritt, the Estuary, inland creeks, Studio One, and other specifically identified projects in the City.

#### Conduit Debt

The following long-term debt has been issued by the City on behalf of named agents of the City. The bonds do not constitute an indebtedness of the City. The bonds are payable solely from revenue sources defined in the individual bond documents, and from other monies held for the benefit of the bond holders pursuant to the bond indentures. In the opinion of City officials, these bonds are not payable from any revenues or assets of the City, and neither the full faith and credit nor the taxing authority of the City, State or any political subdivision thereof is obligated for the payment of the principal or interest on the bonds. Accordingly, no liability has been recorded. The conduit debt issued and outstanding at June 30, 2011 (in thousands):

 	Maturity		tantfing at : 30, 2011
\$ 19,800	07/01/33	\$	15,805
5,800	07/01/33		5,200
 160,000	10/01/50		160,000
\$ 185,600		\$	181,005
	5,800	and Issued         Maturity           \$ 19,800         07/01/33           5,800         07/01/33           160,000         10/01/50	and Issued         Maturity         June           \$ 19,800         07/01/33         \$           5,800         07/01/33         10/01/50

## (13) GENERAL FUND BALANCE RESERVE POLICY

The City Council approved the original City Reserve Policy on March 22, 1994. Creation of the policy was to help pay any unanticipated expenditures and pay for claims arising from the City's insurance program. In May 2010, the City adopted a revised reserve policy equal to seven and one-half percent (7.5%) for unassigned fund balance of the general purpose fund appropriation for each fiscal year.

The reserved policy established criteria for the use of general purpose fund reserve, the use of excess Real Estate Transfer Tax (RETT) revenue, and use of one-time revenues, and to minimize draw-downs from the general purpose fund reserve by previous approved projects and encumbrances.

The policy also established a baseline for the Real Estate Transfer Tax at \$40 million (an amount collected in a normal year), with any amount over the baseline used as follows:

- Replenishment of the General Purpose Fund (GPF) reserves until such reserves reach 10 percent of current year budgeted GPF appropriations; and the remainder.
- 50 percent to repay negative Internal Service Funds.
- 30 percent set aside the Police and Fire Retirement System (PFRS) liability until this obligation is met.
- 10 percent to establish an Other Postemployment Benefits (OPEB) trust; and
- 10 percent to replenish the Capital Improvement Reserve Fund until such baseline reaches \$10 million.

The policy also requires the City to conform to the following regarding the use of onetime discretionary revenues:

- 50 percent to repay negative Internal Service Fund balances and,
- 50 percent to repay negatives in all other funds, unless legally restricted to other purposes.

As of June 30, 2011, \$5.8 million of the reserves is in assigned fund balance and \$25.7 million is in unassigned fund balances.

## (14) SELF-INSURANCE

The City is exposed to various risks of loss related to torts: theft of, damage to, and destruction of assets; errors and omissions; employee's injuries; natural disasters; unemployment coverage; and providing health benefits to employees, retirees and their dependents. For the past three years, there have been no significant reductions in any of the City's insurance coverage and no settlement amounts have exceeded commercial insurance coverage.

The City is self-insured for its general liability, malpractice liability, public official's errors and omissions, products and completed operations, employment practices liability, and auto liability up to \$4,000,000 retention level and up to \$750,000 retention level for workers' compensation and has excess insurance with the California State Association of Counties – Excess Insurance Authority as described in the Insurance Coverage section.

#### Property Damage

Property damage risks are covered on an occurrence basis by commercial insurance purchased from independent third parties. All properties are insured at full replacement values after a \$25,000 deductible to be paid by the City.

#### Workers' Compensation

The City is self-insured for workers' compensation. Payment of claims is provided through annual appropriations, which are based on claim payment experience and supplemental appropriations. Of the \$82,044,864 in claims liabilities as of June 30, 2011, approximately \$20,118,617 is estimated to be due within one year.

Changes in workers' compensation claims liabilities for the years ended June 30, 2011 and 2010 are as follows (in thousands):

	 2011	2010	
Self -insurance liability -			
workers' compensation, beginning of year	\$ 75,695	\$	77,973
Current year claims and changes in estimates	29,508		33,445
Claims payments	(23,158)		(35,723)
Self -insurance liability -	 		
workers' compensation, end of year	\$ 82,045	\$	75,695

The estimated undiscounted liability for claims and contingencies is based on the results of actuarial studies and includes amounts for claims incurred but not reported and allocated loss adjustment expenses. The estimated liability is calculated considering the effects of inflation, recent claim settlement trends, including frequency and amount of payouts, and other economic and social factors.

#### General Liability

Numerous lawsuits are pending or threatened against the City. The City estimates that as of June 30, 2011, the amount of liability determined to be probable of occurrence is approximately \$36,687,103. Of this amount, claims and litigation approximating \$14,775,498 are estimated to be due within one year. The recorded liability is the City's best estimate based on available information and may be revised as further information is obtained and as pending cases are litigated. The City and the Agency are involved in various claims and litigation arising in the ordinary course of its activities. In the opinion of the Agency's in-house counsel and the City Attorney's Office for the City, none of these claims are expected to have a significant impact on the financial position or changes in financial position of the City and the Agency. The City has not accumulated or segregated assets or set aside fund balances for the payment of estimated claims and judgments.

Changes in general claims liabilities for the years ended June 30, 2011 and 2010 are as follows (in thousands):

	 2011		2010
Self -insurance liability - general liability, beginning of year	\$ 40,067	\$	49,237
Current year claims and changes in estimates	20,575	-	8,323
Claims payments	 (23,955)		(17,493)
Self-insurance liability - general liability, end of year	\$ 36,687	\$	40,067

The estimated undiscounted liability for claims and contingencies is based on the results of actuarial studies and includes amounts for claims incurred but not reported and allocated loss adjustment expenses. The estimated liability is calculated considering the effects of inflation, recent claim settlement trends, including frequency and amount of payouts, and other economic and social factors.

#### Insurance Coverage

On July 15, 2002, the City entered into a contract with the California State Association of Counties Excess Insurance Authority (CSAC EIA), a joint powers authority, whose purpose is to develop and fund programs of excess insurance for its member counties and cities. Effective July 1, 2009, the self-insured retention levels and purchased insurance per occurrence are as follows:

	Self-Insurance	
Type of Coverage	Retention	Insurance Authority/Purchase Insurance
General Liability	up to \$4,000,000	\$4,000,000 to \$29,000,000 per occurrence
Automobile Liability	up to \$4,000,000	\$4,000,000 to \$29,000,000 per occurrence
Public Officials Errors		\$4,000,000 to \$29,000,000 per
and Omissions	up to \$4,000,000	occurrence/annual aggregate
Products and Completed		\$4,000,000 to \$29,000,000 per
Operations	up to \$4,000,000	occurrence/annual aggregate
Employment Practices		\$4,000,000 to \$29,000,000 per
Liability	up to \$4,000,000	occurrence/annual aggregate
-	-	\$750,000 to \$100,000,000 per
Workers' Compensation	up to \$750,000	occurrence/annual aggregate

#### Discretely Presented Component Unit - Port of Oakland

#### Workers' Compensation

The Port is exposed to risk of loss related to injuries of employees. The Port is selfinsured and self-administered for workers' compensation up to a maximum of \$750,000 per accident. The Port carries commercial insurance for claims in excess of \$750,000 per accident. There were no workers' compensation claims paid in fiscal years 2011, 2010, and 2009 above the \$750,000 per accident limit.

Claim expenses and liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. The claims payments and liabilities include an estimate of allocated loss adjustment expenses and claims that have been incurred but not yet reported. These losses are based on an actuarial valuation performed as of June 30, 2011. Estimated reserves can be defined as "actuarial central estimates" which represent the expected range of reasonably possible outcomes. The probability level refers to the probability that actual future payments will not exceed the indicated reserve amount.

Total reserve is equal to case reserves plus incurred but not reported (IBNR) reserves. Case reserves are established by individual claims adjusters. The IBNR reserves are estimated by the actuary and include reserves for late reported claims as well as developments on known claims. The reserve amount is net of excess insurance on an expected value, undiscounted basis. The loss reserve amount represents an estimated reserve amount required to satisfy the Port's retained liability without a contingency provision for unanticipated development. Changes in the reported liability resulted from the following (in thousands):

	2011			2010
Self -insurance liability -				
workers' compensation, beginning of year	\$	6,900	\$	6,137
Current year claims and changes in estimates		863		1,699
Claims payments		(863)		(936)
Self-insurance liability -				
workers' compensation, end of year	\$	6,900		6,900

#### General Liability

The Port maintains general liability insurance in excess of specified deductibles. For the Airport, coverage is provided in excess of \$200,000 in the aggregate up to a maximum of \$200,000,000 per occurrence. For the harbor area and the Port's real estate holdings, coverage is provided in excess of \$1,000,000 per occurrence up to an aggregate amount of \$150,000,000 per occurrence. Additionally, the Port maintains a Public Officials Errors & Omissions and Employment Practices policy. The policy limits are \$25,000,000 with a \$500,000 per claim deductible. Defense costs are in addition to the policy limits, but are included in the deductible. The Port is uninsured for losses in excess of these amounts. Casualty losses are accrued when it is determined that a loss to the Port is probable and the amount is estimable.

As of June 30, 2011, the Port was a defendant in various lawsuits arising in the normal course of business, including constructing public improvements or construction related claims for unspecified amounts. The ultimate disposition of these suits and claims is not known. The Port's insurance may cover a portion of any losses. For additional information, contact the Port of Oakland, 530 Water Street, Oakland, California 94607.

Changes in the reported liabilities, which is included as part of long-term obligations is as follows:

		2011	2010
Self -insurance liability - general liability, beginning of year	\$	3,079	\$ 2,571
Current year claims and changes in estimates		4,983	3,282
Claims payments	•	(4,144)	 (2,774)
Self-insurance liability - general liability, end of year	\$	3,918	\$ 3,079

#### (15) JOINT VENTURE

## Oakland-Alameda County Coliseum

The City is a participant with the County of Alameda (the County) in a joint exercise of powers agreement known as the Oakland-Alameda County Coliseum Authority (the Authority), which was formed on July 1, 1995, to assist the City and County in the financing of public capital improvements in the Oakland-Alameda County Coliseum Complex (Coliseum Complex) pursuant to the Mark-Roos Local Bond Pooling Act of 1985. The Oakland-Alameda County Coliseum Financing Corporation (the Corporation) is reported as a blended component unit of the Authority. The eight-member Board of Commissioners of the Authority consists of two council members from the City, two members of the Board of Supervisors from the County, two appointees of the City Council, and two appointees of the Board of Supervisors. The Board of Directors of the Corporation consists of the City Administrator and the County Administrator.

In August 1995, the Authority issued \$9,200,000 in Fixed Rate Refunding Lease Revenue Bonds and \$188,500,000 in Variable Rate Lease Revenue Bonds (collectively known as the Stadium Bonds) to satisfy certain obligations of the Authority, the City, the County, the Corporation and Oakland-Alameda County Coliseum Inc. (Coliseum Inc.), which manages the operations of the Coliseum Complex, to finance the costs of remodeling the stadium portion of the Coliseum complex as well as relocating the Raiders football franchise to the City.

On May 25, 2000, the Authority issued \$201,300,000 in series 2000 C and D Refunding Bonds to retire \$181,900,000 of the 1995 Variable Rate Lease Revenue Stadium Bonds (\$188,500,000 less \$6,600,000 principal payment). In February 2004, the 1995 Fixed Rate Refunding Lease Revenue Bond was fully repaid from the escrow established in 1995 at the time the Authority issued the Stadium Bonds.

The Stadium Bonds are limited obligations of the Authority payable solely from revenues of the Authority, consisting primarily of base rental payments to be received by the Authority from the City and the County. The source of the Authority's revenues relating to football games consists primarily of a portion of club dues, concessions, and parking payments. In the event that such football revenues and other revenues received in connection with the Stadium are insufficient to make base rental payments, the City and the County are obligated to make up the shortfall in the base rental payments from their

respective General Funds. The City and the County each have covenanted to appropriate \$11 million annually to cover such shortfalls in revenue; however, the City and the County are jointly and severally liable to cover such shortfall, which means that the City could have to pay up to \$22 million annually in the event of default by the County.

On August 2, 1996, the Authority issued \$70,000,000 Series A-1 and \$70,000,000 Series A-2 Variable Rate Lease Revenue Bonds (Arena Bonds) to finance the costs of remodeling the Coliseum Arena (Arena) and to satisfy certain obligations of the Authority, the City, the County and Coliseum Inc. in connection with the retention of the Golden State Warriors (the Warriors) to play professional basketball at the Arena for at least 20 basketball seasons, beginning with the 1997-98 season. These obligations are evidenced in a series of agreements (the Warriors Agreements) between the Warriors, the City, the County, Coliseum Inc., and the Authority.

Under the Warriors Agreements, the Arena Bonds were limited obligations of the Authority, payable solely from base rental revenues of the Authority received by the Authority on behalf of the City and the County. These revenues consist of base rental payments from the City and County and certain payments from the Warriors of up to \$7,428,000 annually from premium seating revenues, and other payments from Arena operations. If the revenues received from the Warriors and from Arena operations are not sufficient to cover the debt service requirements in any fiscal year, the City and County are obligated to make up the shortfall in the base rental payment from their respective General Funds. The City and the County each have covenanted to appropriate up to \$9,500,000 annually to cover such revenue shortfalls; however, the City and the County are jointly and severally liable to cover such shortfalls, which means that the City could have to pay up to \$19,000,000 annually in the event of default by the County.

The Authority entered into an agreement with the Oakland Coliseum Joint Venture to manage the entire Coliseum complex beginning July 1, 1998. On January 1, 2001, the Authority terminated its agreement with Oakland Coliseum Joint Venture and reinstated its Operating Agreement with Oakland-Alameda County Coliseum, Inc. Oakland-Alameda County Coliseum, Inc. Oakland-Alameda County Coliseum, Inc. Subcontracted all of the operations of the Coliseum Complex to the Oakland Coliseum Joint Venture. The Operating Agreement between the Authority and Coliseum Inc. expired, by its terms, on July 31, 2006. The Authority entered into a Termination Agreement whereby, in return for certain consideration, the Authority agreed to perform the duties of Coliseum, Inc. on and after August 1, 2006. The Authority's Management Agreement with Oakland Coliseum Joint Venture expires in June 2012.

	For the Period	Stadium Bonds					is				
	Ending June 30,	Principal		Interest <sup>(1)</sup>		Principal		Interest <sup>(2)</sup>			
_	2012	\$	7,500	\$	94	\$	4,050	\$	3,650		
	2013		7,900		89	4,400			3,510		
	2014		8,300		84 4,75				3,355		
	2015		8,700		79	5,150			3,187		
	2016		9,000		73	5,400			3,005		
	2017-2021	52,000		2017-2021 52,			272		33,200		11,900
	2022-2026	51,500		51,500 86		43,245		43,245			5,060
	Total	\$	144,900	\$	777	\$	100,195	\$	33,667		

Debt service requirements for the Coliseum Authority debt are as follows (in thousands):

<sup>(1)</sup> The Stadium Bonds include Lease Revenue Bonds Series C1 and C2, which bear weekly interest rates of 0.08% and 0.05%, respectively, at June 30, 2011.

(2) The Arena Bonds include Lease Revenue Bonds Series A-1 with a variable rate that resets in separate Commercial Paper Segment (46 and 77 days as of June 30, 2011) and Series A-2 with a weekly interest rate of 0.2% and 6.8%, respectively, at June 30, 2011.

Complete financial statements for the Authority can be obtained from the County Auditor-Controller's office at 1221 Oak Street, Oakland, CA 94612.

Under the joint exercise of power agreement, which formed the Authority, the City is responsible for funding up to 50% of the Authority's operating costs and debt service requirements, to the extent such funding is necessary. During the year ended June 30, 2011, the City made contributions of \$10,034,000 to fund its share of operating deficits and debt service payments of the Authority.

The Authority has anticipated a deficit for operating costs and repayment of its Stadium bonds, such that the City and County may have to contribute to base rental payments. Of the \$20,500,000 appropriated in the General Fund as part of the above agreements, it is estimated that the City may have to contribute \$9,977,950 for the 2011-12 fiscal year. There are many uncertainties in the estimation of revenues for the Authority beyond one year into the future; therefore, the City has established a liability to fund the Authority's deficit in the statement of net assets in an amount equal to its contingent share (50%) of the outstanding Stadium bonds in the amount of \$72,450,000. The City has not established a contingent liability for the Arena Bonds because management is of the opinion that revenues from the Arena, including payments from the Warriors and revenues from Arena operations, will be sufficient to cover the debt payments.

#### (16) RETIREMENT PLANS

The City has four defined benefit retirement plans: Oakland Police and Fire Retirement System (PFRS), Oakland Municipal Employees' Retirement System (OMERS), and California Public Employees' Retirement System (PERS). PFRS and OMERS are closed plans that cover employees hired prior to July 1976 and September 1970, respectively.

These two plans are considered part of the City's reporting entity and are included in the City's basic financial statements as pension trust funds. City employees hired subsequent to the Retirement Plans' closure dates are covered by PERS, which is administered by the State of California.

Member and employer contributions are recognized in the period in which the contributions are due pursuant to formal commitments, as well as contractual or statutory requirements, and benefits and refunds are recognized when due and payable, in accordance with the terms of the Retirement Plans.

	PFRS	OMERS	PERS
Type of plan	Single employer	Single employer	Agent multiple employer
Reporting entity	City	City	State
Most recent actuarial study	July 1, 2010	July 1, 2010	June 30, 2010

## Police and Fire Retirement System (PFRS)

PFRS provides death, disability, and service retirement benefits to uniformed employees and their beneficiaries. Members who complete at least 25 years of service, or 20 years of service and have reached the age of 55, or have reached the age of 65, are eligible for retirement benefits. The basic retirement allowance equals 50% of the compensation attached to the average rank held during the three years immediately preceding retirement, plus an additional allowance of 1-2/3% of such compensation for each year of service (up to ten) subsequent to: a) qualifying for retirement, and b) July 1, 1951. Early retirees will receive reduced benefits based on the number of years of service. Benefit provisions and all other requirements are established by the City Charter (Charter). The June 30, 2010 stand alone financial statements are available by contacting the City Administrator's Office, One Frank Ogawa Plaza, Oakland, CA 94612.

In accordance with the Charter, active members of PFRS contribute a percentage of earned salaries based upon entry age as determined by the City's consulting actuary. During the year ended June 30, 2011, these contributions ranged from 5.47% to 6.05%. By statute, employee contributions are limited to 13% of earned salaries. Employee contributions are refundable with interest at 4% per annum if an employee elects to withdraw from PFRS upon termination of employment with the City.

The City contributes, at a minimum, such amounts that are necessary, determined on an actuarial basis, to provide assets sufficient to meet benefits to be paid to PFRS members. The City is required to fund all liabilities for future benefits for all members by June 30, 2026. In order to do so, the City makes contributions at rates established by consulting actuaries based upon plan valuations using various assumptions as to salary progression, inflation, and rate of return on investments. The City's contributions are based on a level percentage of all uniformed employees' compensation. Significant actuarial assumptions used to compute actuarially determined contribution requirements are the same as those used to compute the pension benefits. The City issued pension obligation bonds in February 1997 to fund PFRS through 2011. Bond proceeds in the amount of \$417,173,300

were contributed in fiscal year 1997 and, as a result, no employer contributions are contractually required through fiscal year 2011. In fiscal year 2005, the City made an advance contribution of \$17,709,888 to PFRS.

The City's annual pension cost and prepaid asset, computed in accordance with GASB Statement No. 27, Accounting for Pensions by State and Local Governmental Employers, for the fiscal year ended June 30, 2011, were as follows:

Annual Required Contribution (ARC)	\$ (41,400,000)
Interest on pension asset	16,000,218
Adjustment to the annual required contribution	(18,501,677)
Annual Pension Cost	(43,901,459)
Pension contribution	-
Pension assets, beginning of year	200,002,721
Pension assets, end of year	\$ 156,101,262

The following table shows the City's annual pension cost and the percentage contributed for the fiscal year 2011 and each of the two preceding years:

Fiscal Year	Annual Pension		Percentage (%)	Net Pension		
Ended June 30	Cost		Contributed	Asset		
2009	\$	31,487,398	0%	\$ 243,793,694		
2010		43,790,973	0%	200,002,721		
2011		43,901,459	0%	156,101,262		

#### Actuarial Assumptions and Funded Status

Information regarding the funded status of the plan as of the most recent valuation date is shown below (in millions).

	Ac	tuarial							UAAL as a
	A	crued	Ac	tuarial	Un	funded			Percentage of
Actuarial	Li	ability	Va	lue of		AAL	Funded	Covered	Covered
Valuation	(/	AAL)	Α	ssets	(U	AAL)	Ratio	Payroll	Payroll
Date		(a)		(b)		(a-b)	<u>(b/a)</u>	 (c)	((a-b)/c)
7/1/2010	\$	792.2	\$	297.8	\$	494.4	37.6%	\$ 0.1	494400%

Muhiyear trend actuarial information about whether the actuarial value of plan assets is increasing or decreasing relative to the actuarial accrued liability for benefits over time is presented in the Required Supplementary Information (RSI) immediately following the notes to the basic financial statements.

A summary of the actuarial methods and significant assumptions used to calculate the funded status of the valuation date and the annual required contribution for fiscal year ended June 30, 2011 are as follows:

Description	Method/Assumption	Method/Assumption
Valuation Date	July I, 2010 <sup>1</sup>	July 1, 2009 <sup>2</sup>
Actuarial Cost Method	Entry Age Normal Cost Method	Entry Age Normal Cost Method
Investment Rate of Return	7.00%	7.50%
Inflation Rate, U.S.	3.25%	3.25%
Inflation Rate, Bay Area	3.50%	3.50%
Long-term General Pay Increases	4.50%	4.50%
Long-term Postretirement Benefit Increases	4.50%	4.50%
Amortization Method	Level Dollar	Level Dollar
Amortization Period	26 years closed as of July 1, 2010	27 years closed as of July 1, 2009
Actuarial Value of Assets	Expected actuarial value plus 20% of the difference from market value, with 110% and 90% market value corridor.	Expected actuarial value plus 20% of the difference from market value, with 110% and 90% market value corridor.

<sup>1</sup> The July 1, 2010 valuation was used to determine the funded status

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<sup>2</sup> The July 1, 2009 valuation was used to determine the annual required contribution for fiscal year 2011

## Oakland Municipal Employees Retirement System (OMERS)

OMERS provides death, and service retirement benefits to participants of the plan. Members who complete at least 20 years of service and have reached the age of 52, or who complete at least 5 years of service and reach the age of 60, are eligible for retirement benefits. The retirement allowance is calculated on a basis which takes into account the final three-years' average compensation, age and the number of years of service. Benefit provisions and all other requirements are established by the Charter. The June 30, 2011 standalone financial statements are available by contacting the City Administrator's Office, One Frank Ogawa Plaza, Oakland, CA 94612.

All active non-uniformed City employees hired prior to September 1970 have transferred to PERS as of July 1, 2004. Accordingly, OMERS did not receive any employee contributions during the year ended June 30, 2011, and will not receive any employee contributions in the future. Because of the OMERS' current funded status, the City is currently not required to make contributions to OMERS. The funding of the unfunded actuarial accrued liability is based on a level percentage of payroll over a period ending July 1, 2020, as required by the City Charter.

#### Actuarial Assumptions and Funded Status

	Ac	tuarial								UAAL as a
	A	ccrued	Ac	tuarial	Unf	ùnded				Percentage of
Actuarial	Li	ability	Va	lue of	A	AL	Funded	Cov	/ered	Covered
Valuation	(/	AAL)	A	ssets	(U	AAL)	Ratio	Pa	yroll	Payroll
Date		(a)		(b)	(	a-b)	(b/a)	(	(c)	((a-b)/c)
7/1/2010	\$	5,471	\$	4,728	\$	743	86.4%	\$	• •	n/a

Information regarding the funded status of OMERS as of the most recent valuation date is shown below (in thousands).

Multiyear trend actuarial information about whether the actuarial value of Plan assets is increasing or decreasing relative to the actuarial accrued liability for benefits over time is presented in the Required Supplementary Information (RSI) immediately following the notes to the financial statements.

A summary of the actuarial methods and significant assumptions used to calculate the funded status as of the valuations date and the annual required contribution for fiscal year ended June 30, 2011 are as follows:

Description	Method/Assumption	Method/Assumption
Valuation Date	July 1, 2010 <sup>1</sup>	July 1, 2007 <sup>2</sup>
Actuarial Cost Method	Entry Age Normal Cost Method	Entry Age Normal Cost Method
Asset Valuation Method	Market Value	Market Value
Investment Rate of Return	6.50%	<b>8</b> .00%
Inflation Rate	3.25%	3.25%
Cost-of-living Adjustments	3.00%	3.00%
Amortization Method	Closed Level Dollar	N/A <sup>3</sup>
Amortization Period	6 Years	N/A <sup>3</sup>

<sup>1</sup> The July 1, 2010 valuation was used to determine the funded status

<sup>2</sup> The July 1, 2009 valuation was used to determine the annual required contribution for fiscal year 2011

<sup>3</sup> Not applicable because OMERS is in a surplus position

#### California Public Employees Retirement Systems (PERS)

#### Plan Description

The City of Oakland contributes to the California Public Employees Retirement System (PERS), an agent multiple-employer public employee defined benefit pension plan. PERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. PERS acts as a common investment and administrative agent for participating public entities within the State of California. Benefit provisions and all other requirements are established by state statute and City ordinance. Copies of PERS' annual financial report may be obtained from their Executive Office - 400 P Street, Sacramento, CA 95814. A separate report for the City's plan is not available.

#### Funding Policy

Participants are required to contribute 8% for non-safety employees, 9% for police, and 13% for fire employees of their annual covered salary. The City makes the contributions required of City employees on their behalf and for their account. The City is required to contribute at an actuarially determined rate; the current rate is 19.885% for non-safety employees and 28.092% for police and fire employees, of annual covered payroll. The contribution requirements of the plan members and the City are established and may be amended by PERS.

#### Annual Pension Cost

For 2010-11, the City's annual pension costs of \$51.1 million for the Safety Plan and \$33.1 million for the Miscellaneous Plan were equal to the City's required and actual contributions. The required contributions were determined as part of the June 30, 2008, actuarial valuation using the entry age normal actuarial cost method. The actuarial values of plan assets were determined using techniques that smooth the effects of short-term volatility in the market value of investments over a four-year period (smoothed market value). The plans' unfunded actuarial accrued liability is amortized as a level percentage of projected payroll over a closed 20-year period.

		Safet	y Plan		
Fiscal Year Ended June 30,			Percentage of APC Contributed	Net Pension Obligation	
2009	\$	52.7	100%	\$	-
2010		54.2	100%		-
2011		51.1	100%		-
		Miscellar	neous Flan		·
Fiscal Year Ended June 30,		nl Pension t (APC)	Percentage of APC Contributed		ension gation
2009	\$	45.5	100%	\$	-
2010		40.1	100%		-
2011		33.1	100%		-

Three-year trend information for the Safety and Miscellaneous Plans are as follows (in million):

Funded Status and Funding Progress for Retirement Plans

#### Safety Plan

As of June 30, 2010, the most recent actuarial valuation date, the Public Safety plan was 75.3% funded. The actuarial accrued liability for benefits was \$1,262,845,446, and the actuarial value of Plan assets was \$951,508,815 resulting in an unfunded actuarial accrued liability (UAAL) of \$311,336,631. The annual covered payroll was \$145,619,032, and the ratio of the UAAL to the annual covered payroll was 213.8%.

A summary of the actuarial methods and significant assumptions used to calculate the funded status of the plan and the annual required contribution for the fiscal year ended June 30, 2011 are as follows:

Description	Method/Assumption	Method/Assumption	
Valuation Date	June 30, 2010 <sup>1</sup>	June 30, 2008 <sup>2</sup>	
Actuarial Cost Method	Entry Age Normal Cost Method	Entry Age Normal Cost Method	
Amortization Method	Level Percent of Payroll	Level Percent of Payroll	
Average Remaining Period	31 years closed as of the Valuation Date	32 years ciosed as of the Valuation Date	
Asset Valuation Method	15 Years Smoothed Market	15 Years Smoothed Market	
Actuarial Assumptions:	,		
Investment Rate of Retum	7.75% (net of administrative expenses)	7.75% (net of administrative expenses)	
Projected Salary Increases	3.55% to 13.15% depending on Age, service, and type of employment	3.25% to 13.15% depending on Age, service, and type of employment	
Inflation	3.00%	3.00%	
Payroll Growth	3.25%	3.25%	
Individual Salary Growth	A merit scale varying by duration of employment coupled with an assumed annual inflation growth of 3.00% and an annual production growth of 0.25%	A merit scale varying by duration of employment coupled with an assumed annual inflation growth of 3.00% and an annual production growth of 0.25%	

<sup>1</sup> The June 30, 2010 valuation was used to determine the funded status

 $^{2}$  The June 30, 2008 valuation was used to determine contribution requirements for fiscal year 2011

#### Miscellaneous Plan

As of June 30, 2010, the most recent actuarial valuation date, the Miscellaneous Plan was 81.8% funded. The actuarial accrued liability for benefits was \$1,914,725,522, and the actuarial value of plan assets was \$1,565,521,601, resulting in an unfunded actuarial accrued liability (UAAL) of \$349,203,921. The annual covered payroll was \$195,788,222, and the ratio of the UAAL to the annual covered payroll was 178.4%. Initial unfunded liabilities are amortized over a closed period that depends on the plan's date of entry in PERS. Subsequent plan amendments are amortized as a level of payroll over a closed 20-year period.

A summary of the actuarial methods and significant assumptions used to calculate the funded status of the plan and the annual required contribution for the fiscal year ended June 30, 2011 are as follows:

Description	Method/Assumption	Method/Assumption	
Valuation Date	June 30, 2010 <sup>1</sup>	June 30, 2008 <sup>2</sup>	
Actuarial Cost Method	Entry Age Normal Actuarial Cost Method	Entry Age Normal Actuarial Cost Method	
Amortization Method	Level Percent of Payroll	Level Percent of Payroll	
Average Remaining Period	18 years closed as of the Valuation Date	19 years closed as of the Valuation Date	
Asset Valuation Method	15 Years Smoothed Market	15 Years Smoothed Market	
Actuarial Assumptions:			
Investment Rate of Return	7.75% (net of administrative expenses)	7.75% (net of administrative expenses)	
Projected Salary Increases	3.55% to 14.45% depending on age, service, and type of employment	3.25% to 14.45% depending on age, service, and type of employment	
Inflation	3.00%	3.00%	
Payroll Growth	3.25%	3.25%	
Individual Salary Growth	A merit scale varying by duration of employment coupled with an assumed annual inflation growth of 3.00% and an annual production growth of 0.25%	A merit scale varying by duration of employment coupled with an assumed annual inflation growth of 3.00% and an annual production growth of 0.25%	

<sup>1</sup> The June 30, 2010 valuation was used to determine the funded status

<sup>2</sup> The June 30, 2008 valuation was used to determine contribution requirements for 2011

The schedules of funding progress for the Public Safety and Miscellaneous Plans are presented as RSI following the notes to the financial statements, and present multiyear trend information about whether the actuarial valuation of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

#### (17) POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (OPEB)

#### Primary Government

#### Plan Description

The City has three programs in place to partially pay health insurance premiums for certain classes of retirees from City employment. City retirees are eligible for retiree health benefits if they meet certain requirements relating to age and service. The retiree health benefits are described in the labor agreements between the City and Local Unions and in City resolutions. The demographic rates used for the California Public Employee Retirement System (PERS) were public safety employees retirements benefits under a 2.7% @ 55 formula.

The City's agent multi-employer defined benefit retiree health plan (Retiree Health Plan) allows eligible retirees and their dependents to receive employer-paid medical insurance benefits through PERS. The medical insurance reimbursement is not to exceed the Kaiser-HMO family plan rate. The Retiree Health Plan also includes dental and vision benefits and reimbursement of Medicare part B monthly insurance premium. The Retiree Health Plan does not issue a separate financial report.

#### **Funding Policy**

The City pays part of the health insurance premiums for all retirees from City employment receiving a pension amuity earned through City service and participating in a City-sponsored PERS health benefit plan on a pay-as-you-go basis. The City paid \$15,709,758 for retirees under this program for the year ended June 30, 2011.

#### Annual **O**PEB Cost and Net **O**PE**B O**bligation

The City's annual postemployment benefit cost and net OPEB obligation for the Retiree Health Plan as of and for the fiscal year ended June 30, 2011 using a 4.00% interest rate scenario, were as follows (in thousands):

Annual Required Contribution (ARC)	\$ 46,657
Interest on net OPEB obligation	5,050
Adjustment to ARC	 (5,256)
Annual OPEB cost	46,451
Employer Contribution	 (15,710)
Increase in net OPEB obligation	30,741
Net OPEB obligation, beginning of year	 126,237
Net OPEB obligation, end of year	\$ <u>156,978</u>

The City's annual OPEB cost, the percentage of annual OPEB cost contributed during the fiscal year, and the net OPEB obligation at the end of the year for the City's single employer Retiree Health Plan were as follows (in thousands).

Fiscal Year Ended June 30,	Annual OPEB Cost		Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation	
2009	\$	54,564	23%	\$	85,758
2010		54,495	26%		126,237
2011		46,451	34%		156,978

OPEB Funded Status and Funding Progress

As summarized in the table below, as of July 1, 2010, the most recent actuarial valuation date, the City's Retiree Health Plan was zero percent funded on an actuarial basis for other postemployment benefits (OPEB). Changes to the UAAL for the OPEB Plan was primarily the result of the actuarial value of assets being zero and unfavorable investment returns during the last two years. The City is on a pay-as-you-go funding with no money set aside for future liabilities. The specific funded status for the OPEB plan is summarized in the table below, as of the July 1, 2010 (in thousands):

	Actuarial					UAAL as a
	Accrued	Actuarial	Unfunded			Percentage of
Actuarial	Liability	Value of	AAL	Funded	Covered	Covered
Valuation	(AAL)	Assets	(UAAL)	Ratio	Payroll	Payroll
Date	<u>(a)</u>	(b)	(a-b)	(b/a)	(c)	((a-b)/c)
7/1/2010	\$ 520,882	\$-	\$ 520,882	0.0%	\$ 310,155	168%

The Schedule of Funding Progress, presented as Required Supplementary Information (RSI) following the Notes to the Basic Financial Statements, presents information about whether the actuarial value of plan assets increased or decreased in relation to the actuarial accrued liability for benefits. Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan in effect and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

#### Actuarial Methods and Assumptions for OPEB Plan

The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrual liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. The more significant actuarial methods and assumptions used in the calculations of the annual OPEB cost and the annual required contribution for the fiscal year ended June 30, 2011 and the funded status as of July 1, 2010 are as follows:

Description	Method/Assumption	Method/Assumption	
Valuation Date	July 1, 2010	July 1, 2008 <sup>2</sup>	
Actuarial Cost Method	Entry Age Normal Cost Method	Entry Age Normal Cost Method	
Amortization Method	Level Percent of Payrol	Level Percent of Payroll	
Average Remaining Perlod	30 years open as of the Valuation Date	30 years open as of the Valuation Date	
Asset Valuation Method	5 Years Smoothed Market	5 Years Smoothed Market	
Actuaria   Assumptions:			
Discount Rate <sup>3</sup>	4.00%	4.00%	
Projected Salary Increases	2.5% per year growth	2.5% per year growth	
Inflation	3.00%	3.00%	
Demographic Rate	Retirement benefit at 3% 50 formula for Safety employees and at 2.7% @ 55 formula for Miscellaneous employees.	Retirement benefit at 3% 50 formula for Safety employees and at 2.7% @ 55 formula for Miscellaneous employees.	
Health Care Cost Trends Rate	7% for fiscal year 2011, graded down to 5.00% for fiscal year 2015 and beyond. The trend rate is determined by the Plan sponsor based on historical data and anticipated experience under the Plan.	8% for fiscal year 2009, graded down to 5.00% for fiscal year 2015 and beyond. The trend rate is determined by the Plan sponsor based on historical data and anticipated experience under the Plan.	

<sup>1</sup> The July I, 2010 valuation was used to determine the funded status.

<sup>2</sup> The July 1, 2008 valuation was used to determine contribution requirements for fiscal year 2011.

<sup>3</sup> The City does not pre-fund the ARC, and therefore the discount rate is based on the expected return on the City's general assets.

#### Discretely Presented Component Unit – Port of Oakland

#### Plan Description

The Port contributes to the California Employer's Retiree Benefit Trust (CERBT), a single-employer defined benefit postemployment healthcare plan administered by PERS. The CERBT is an Internal Revenue Code (IRC) Section 115 Trust and an investment vehicle that can be used by all California public employers to prefund future retiree health and Other Postemployment Benefit (OPEB) costs.

The Port's Retiree Health Plan allows eligible retirees and their dependents to receive employer paid medical insurance benefits through PERS. The medical insurance reimbursement is not to exceed the Kaiser-HMO family plan rate. The Retiree Health Plan also includes dental and vision benefits and reimbursement of Medicare part B monthly insurance premium. The Retiree Health plan does not issue a separate financial report.

#### Funding Policy

Benefit provisions are established and may be amended through negotiations between the Port and the various bargaining units during each bargaining period. The Port contributes on a pay-as-you-go basis.

As of June 30, 2011, there were approximately 544 employees who had retired from the Port and were in the Port's retiree benefit plan. During the fiscal year ended June 30, 2011, the Port made payments of \$5,947,000 on behalf of OPEB eligible retirees to third parties outside of CERBT. For fiscal year 2011, the CERBT had net investment earnings of \$2,800,000.

#### Annual OPEB Cost and Net OPEB Obligation

The Port's annual other postemployment benefit (OPEB) cost is equal to (a) the annual required contribution (ARC) plus (b) one year's interest on the beginning balance of the net OPEB obligation, and minus (c) an adjustment of the ARC. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost of each year and any unfunded actuarial liabilities (or funding excess) amortized over an open period of thirty years.

The following table shows the components of the Port's amual OPEB cost for the year, the amount contributed to the Plan, and changes in the Port's net OPEB obligation to the Plan as of June 30, 2011 (in thousands):

Annual Required Contribution (ARC)	\$ 10,994
Interest on net OPEB obligation	791
Adjustment to ARC	 (592)
Annual OPEB cost	11,193
Employer Contribution	 (11,121)
Increase in net OPEB obligation	·72 .
Net OPEB obligation, beginning of year	 10,389
Net OPEB obligation, end of year	\$ 10,461

The Port's annual OPEB cost and net OPEB obligation are as follows (in thousands):

Fiscal Year Ended June 30,	Anr	nual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation		
2009	\$	10,019	123%	\$	5,443	
· 2010		10,019	51%		10,389	
2011		11,193	99%		10,461	

#### Funded Status and Funding Progress

The unfunded actuarial accrued liability is being amortized as a level percentage of expected payroll over 30 years. The table below indicates the funded status of the Plan as of June 30, 2011, the most recent actuarial valuation date (in thousands):

	Actuarial					UAAL as a
	Accrued	Actuarial	Unfunded			Percentage of
Actuarial	Liability	Value of	AAL	Funded	Covered	Covered
Valuation	(AAL)	Assets	(UAAL)	Ratio	Payroll	Payroll
Date	(a)	<u>(b)</u>	<u>(a-b)</u>	(b/a)	(c)	((a-b)/c)
6/30/2011	\$ 128,906	<b>\$</b> 19,145	\$ 109,761	14.9%	\$ 44,627	246%

GASB Statement No. 45 requires that the interest rate used to discount future benefits payments back to the present be based on the expected rate of retum on any investments set aside to pay for these benefits. As of the June 30, 2011 actuarial valuation, the Port intended to fully fund its OPEB liabilities by contributing the actuarially determined ARC amount to the CERBT trust. The ARC amount was calculated using a discount rate of 7.61 percent which was based upon PERS' expected return on assets held in the Port's OPEB Trust.

For the year ended June 30, 2011, the Port funded its annual OPEB cost at 99.36 percent. In recognition that a lower discount rate should be considered, the Port's Actuarial Service provided a second alternative valuation as of June 30, 2011, which recommended a lower discount rate of 4.25 percent in the event that the Port chose not to make any future contributions to the OPEB Trust, but would instead adopt a pay-as-you-go funding policy, keeping all other assumptions constant. The Port's UAAL, as of the June 30, 2011 actuarial valuation would increase by approximately \$79.2 million and its ARC would increase by \$4.4 million

#### Eligible Retirees Defined

Employees must have attained the age of fifty or over at the time of retirement, have five or more years of PERS service, and must be eligible to receive PERS retirement benefits in order to be classified as an eligible retiree.

#### Actuarial Methods and Assumptions

The actuarial cost method used for determining the benefit obligations of the Port is the Entry Age Normal Cost Method and amortized over an open period of 30 years. Under the principles of this method, the actuarial present value of the projected benefits of each individual included in the valuation is allocated as a level percentage of expected salary for each year of employment between entry age (defined as age at hire) and assumed exit.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan in effect and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of plan assets, consistent with the long-term perspective of the calculations.

The actuarial assumptions used included a discount rate of 7.61 percent, and an annual health cost trend rate of 4.5 percent in health premiums. Annual salary increases were assumed at 3.25 percent. The demographic assumptions regarding turnover and retirement are based on statistics from reports for PERS under a "2.7 percent at 55" benefit schedule.

The schedule presented as Required Supplementary Information following the notes to basic the financial statements, presents multiyear trend information. The Schedule of Funding Progress – Port of Oakland Postemployment Benefits presents information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

## (18) COMMITMENTS AND CONTINGENT LIABILITIES

#### **Construction Commitments**

The City has committed to funding in the amount of \$153.7 million to a number of capital improvement projects for fiscal year 2012 through fiscal year 2013. As of June 30, 2011, the City had construction commitments for the acquisition and construction of assets as follows (in thousands):

Building, facilities and infrastructure	\$ 20,371
Parks and open space	25,847
Sewers and storm drains	19,243
Streets and sidewalks	61,427
Technology enhancements	542
Traffic improvements	 26,247
Total	\$ 153,677

#### Other Commitments and Contingencies

As of June 30, 2011, the Agency has entered into contractual commitments of approximately \$54.2 million for materials and services relating to various projects. These commitments and future costs will be funded by future tax increment revenue and other sources.

At June 30, 2011, the Agency was committed to fund \$75.7 million in loans. These commitments were made to facilitate the construction of low and moderate income housing within the City.

#### Wood Street Affordable Housing Project Environmental Remediation

The Wood Street Affordable Housing Project analytical results show concentrations of arsenic, lead, total petroleum hydrocarbons as diesel and polycyclic aromatic hydrocarbons in site soils and or ground water sample. As of June 30, 2011, environmental remediation clean up activities has not been completed yet. The Agency has set-aside \$300 thousand in escrow to cover the remaining environmental obligations.

#### Oakland Army Base Environmental Remediation

Land held by the Oakland Army Base project area may be subject to environmental remediation as required by the Comprehensive Environmental Response, Compensation and Liability Act. If and when such environmental remediation is required, the Agency and the Port are responsible for the tirst \$13.0 million of environmental remediation costs; including environmental remediation insurance. The Agency has received a federal grant of \$13 million to pay for the above-mentioned environmental remediation costs including a \$3.5 million insurance premium. As of June 30, 2011 the Agency has spent approximately \$13.0 million on this project. \$10.9 million has been reimbursed by the U.S. Department of the Army (Army). The Agency is working with the Army on the remaining balance of \$2.1 million.

The next \$11.0 million of environmental remediation costs are to be shared equally by the Agency and the Port. As a result, the Agency reports its share of \$5.5 million remediation obligation on the Oakland Army Base project. The next \$9.0 million will be paid from insurance proceeds from the environmental remediation policy. If subsequent environmental remediation is required after the initially-required remediation is complete, then the environmental site liability policy will cover up to \$30 million in additional environmental remediation-related costs. The Agency and the Port have agreed to share equally in any environmental remediation-related costs above \$21 million that are not covered by insurance.

Agency management believes that none of the estimated environmental remediation costs will cause the recorded amounts of any properties held for resale to exceed their estimated net realizable values.

#### Discretely Presented Component Unit – Port of Oakland

The \$594.5 million 5-Year Capital Needs Assessment includes projects in the Aviation, Maritime, Commercial Real Estate and Support Divisions. The most significant Aviation projects are the Terminal 1 renovation and retrotit; BART – Oakland Airport Connector; perimeter dike improvement; pavement rehabilitation; and the runway safety area. The most significant Maritime projects are the Shore Power program; maritime security initiatives; Berths 60-63 wharf replacement; site preparation and redevelopment activities at the former Oakland Army Base; and dredging related activities. The most significant projects in the Commercial Real Estate and Support Divisions include Jack London Square improvements and capital equipment purchases.

As of June 30, 2011, the Port had construction commitments for the acquisition and construction of assets as follows (in thousands):

Aviation	\$ 26,642
Maritime	23,233
Commercial real estate	 14
Total	\$ 49,889

The most significant projects for which the Port has contractual commitments for construction are airport terminal renovation projects of \$2.6 million, runways and east apron reconstruction of \$8.3 million, modemization of maritime wharves and terminals projects of \$6.9 million, yard and gate improvement projects of \$2.3 million and safety projects of \$5.9 million.

#### Power Purchases

The Port purchases electrical power for resale and self-consumption at the Airport, and at Port Maritime facilities located at the former Navy Fleet and Industrial Supply Center Oakland and the former Oakland Army Base. After power requirements are determined, the Port commits and enters into purchase contracts, in advance, with power providers. The price is fixed at the time the Port enters into the contract. At June 30, 2011, the total purchase commitment was approximately \$5.5 million for 99,556 megawatt-hours.

The Port is required to comply with a number of federal, state and local laws and regulations designed to protect human health, safety and the environment. In conforming to these laws and the implementing regulations, the Port has instituted a number of compliance programs and procedures.

It is the Port's intent that its environmental compliance programs be compliant with regulatory and legal requirements while effectively managing financial resources. The Port's financial statements include liabilities, established and adjusted periodically, based on new information, in accordance with applicable generally accepted accounting principles in the United States of America, for the estimated costs of comphance with environmental laws and regulations and remediation of known contamination.

The Port anticipates spending approximately \$2.4 million annually for environmental compliance and remediation obligations. Environmental monitoring costs relating to legal mandates such as regulatory agency orders, court orders or other affirmative legal obligations are included in the anticipated spending.

A summary of the environmental liability accounts, included within the financial statements at June 30, 2011, is as follows (in thousands):

			Esti	mated
Obligating Event	L	iability	covery	
Pollution poses an imminent danger to the public or environment	\$	21 <b>8</b>	\$	-
Identified as responsible to clean up pollution		17,533		619
Named in a lawsuit to compel to clean up		39		-
Begins or legally obligates to clean up or post-clean up activities		2,920		60
Total by Obligating Event	\$	20,710	\$	679

The environmental liability accounts in the summary tables are listed by the initial obligating event. Due to new information, the obligating event may change from the initial obligating event. Obligating events include without limitations: 1) the Port is named, or evidence indicates that it will be named, by a regulator such as the Department of Toxic Substances Control or the Regional Water Quality Control Board, as a responsible party or potentially responsible party for remediation; and 2) the Port has commenced, or has legally obligated itself to commence, clean-up activities or monitoring or operation and maintenance of the remediation effort (e.g., by undertaking a soil and groundwater pre-development investigation).

#### (19) TRANSACTIONS WITH THE FOX OAKLAND THEATER, INC. ("FOT") DEVELOPMENT

FOT is a Internal Revenue Code section 501(C)(3) organization set up by and for the benefit of the Agency and the City set up to renovate the Fox Theater. The Agency transferred the Fox Theater property to FOT in August 2006 through a long-term lease and a Disposition and Development Agreement ("DDA") which included a \$25.5 million loan. The Fox Theater property was held by the Agency as property held for resale. During 2008, the property was transferred to FOT as a long-term capital lease which was valued at \$6.5 million in the lease and DDA. All FOT board members are City employees and FOT has no staff. FOT set up a for profit entity, Fox Theater Manager, Inc ("FT Manager"), and then two LLCs managed by FT Manager, Fox Theater Landlord LLC and Fox Theater Master Tenant LLC. These new entities were used to syndicate Historic and New Markets Tax Credits. The Fox Theater property was transferred to the LLCs in December 2006, but the loan remains with FOT and is secured by a pledge and assignment of borrowers ninety nine and nine-tenths percent (99.9%) interests in the Community Development Entities (CDEs) loans entered into between FOT and Fox Oakland Investment Fund (FOIF). In tiscal year 2009-10, the Agency loaned an additional of \$2.0 million to FOT and \$1.4 million to Fox Theater Master Tenant LLC to complete the project. The \$1.4 million Fox Theater Master Tenant LLC loan has a 15year term.

The outstanding principal balance of the FOT loan shall accrue interest at the rate of 2.5 percent, commencing on the date of disbursement and compounded annually, which will only be payable to the extent of borrower's net cash flow from operations. The loan terminates at the end of ten years unless the borrower defaults on the agreement in which case the lender declares an acceleration of the maturity.

## (20) DEFICIT FUND BALANCES/NET ASSETS AND EXPENDITURES OVER BUDGET

As of June 30, 2011, the following funds reported deficits in fund balance/net assets (in thousands):

Special Revenue:	
Landscape and Lighting Assessment District	\$ (2,517)
Capital Projects Fund:	
Emergency Services	\$ (152)

The Landscape and Lighting Assessment District and Emergency Services funds deficit will be cleared by future revenues.

Internal Service Funds:	
Equipment	\$ (804)
Facilities	(25,678)
Reproduction	(426)
Central Stores	(4,290)
Purchasing	(711)

The City's facilities, equipment, central stores, and funds deficits are expected to be funded through increased user charges in future years. During the 2009-11 Budget, the City revised the repayment plan for the internal service funds to eliminate the funds net assets deficit by 2019. In addition, the City adopted a financial policy that requires half of one-time revenues to be used to eliminate negative internal service fund balances and half be used to pay off other negative funds balances.

As of June 30, 2011, the following funds reported expenditures in excess of budgets (in thousands):

Debt Service Fund:	
Other Assessment Bonds	\$ (91)
Capital Projects Fund:	
Parks and Recreation	\$ (66)

The excess of expenditures over budget in the Other Assessment Bonds Fund is primarily attributed to administrative and commission costs associated with property tax collection and levy and the excess of expenditures over budget for Parks and Recreation Fund is the umealized loss in investments.

#### (21) SUBSEQUENT EVENTS

#### Tax and Revenue Anticipation Notes

On July 8, 2011, the City closed the 2011-2012 Tax and Revenue Anticipation Notes (the "Notes") in the principal amount of \$81,200,000 with a maturity date of March 30, 2012 and June 29, 2012. The Notes are tax-exempt with an interest rate of 2.0% on both maturities to yield at 0.31% for March 30, 2012 and 0.38% for June 29, 2012 maturity. The Notes were issued to finance General Fund expenditures, including but not limited to, current expenses, capital expenditures and the discharge of other obligations of the City.

## Recent Changes in Legislation Affecting California Redevelopment Agencies

On June 29, 2011, the Govemor of the State of California signed Assembly Bills X1 26 and 27 as part of the State's budget package. Assembly Bill X1 26 requires each California redevelopment agency to suspend nearly all activities except to implement existing contracts, meet already-incurred obligations, preserve its assets and prepare for the impending dissolution of the agency. Assembly Bill X1 27 provides a means for redevelopment agencies to continue to exist and operate by means of a Voluntary Alternative Redevelopment Program. Under this program, each city would adopt an ordinance agreeing to make certain payments to the County Auditor Controller in fiscal year 2011-12 and annual payments each fiscal year thereafter. Assembly Bill X1 26 indicates that the City "may use any available funds not otherwise obligated for other uses" to make this payment. The City intends to use available monies of its redevelopment agency for this purpose and the City and Agency have approved a reimbursement agreement to accomplish that objective. The amounts to be paid after fiscal year 2012-13 have yet to be determined by the state legislature.

Assembly Bill X1 26 directs the State Controller of the State of California to review the propriety of any transfers of assets between redevelopment agencies and other public bodies that occurred after January 1, 2011. If the public body that received such transfers is not contractually committed to a third party for the expenditure or encumbrance of those assets, the State Controller is required to order the available assets to be transferred to the public body designated as the successor agency by Assembly Bill X1 26.

In the event that Assembly Bill X1 26 is upheld, the interagency receivable recognized by funds of the City that had previously loaned or advanced funds to the redevelopment agency may become uncollectible resulting in a loss recognized by such funds. The City might additionally be impacted if reimbursements previously paid by the redevelopment agency to the City for shared administrative services are reduced or eliminated.

The League of California Cities and the California Redevelopment Association (CRA) filed a lawsuit on July 18, 2011 on behalf of cities, counties and redevelopment agencies petitioning the California Supreme Court to overturn Assembly Bills X1 26 and 27 on the grounds that these bills violate the California Constitution. On August 11, 2011, the California Supreme Court issued a stay of all of Assembly Bill X1 27 and most of Assembly Bill X1 26. The California Supreme Court stated in its order that "the briefing schedule is designed to facilitate oral argument as early as possible in 2011, and a decision before January 15, 2012." A second order issued by the California Supreme Court on August 17, 2011 indicated that certain provisions of Assembly Bills X1 26 and 27 were still in effect and not affected by its previous stay, including requirements to file an appeal of the determination of the community remittance payment by August 15, the requirement to adopt an Enforceable Obligations Payment Schedule ("EOPS") by August 29, 2011, and the requirement to prepare a preliminary draft of the initial Recognized Obligation Payment Schedule ("ROPS") by September 30, 2011.

Because the stay provided by Assembly Bill X1 26 only affects enforcement, each agency must adopt an Enforceable Obligation Payment Schedule and draft Recognized Obligation Payment Schedule prior to September 30, as required by the statute. Enforceable obligations include bonds, loans and payments required by the federal or State government; legally enforceable payments required in connection with agency employees such as pension payments and unemployment payments, judgments or settlements; legally binding and enforceable agreements or contracts; and contracts or agreements necessary for the continued administration or operation of the agency that are permitted for purposes set forth in AB1X 26.

On July 26, 2011, City Ordinance No. 13084 was adopted, indicating that the City will comply with the Voluntary Alternative Redevelopment Program in order to permit the confinued existence and operation of the Agency, in the event Assembly Bills X1 26 and/or 27 are upheld as constitutional. The initial payment by the City is estimated to be \$39.4 million with one half due on January 15, 2012 and the other half due May 15, 2012. Thereafter, an estimated \$10 million will be due amually. The amounts to be paid after fiscal year 2012-13 have yet to be determined by the State Legislature. The semi-annual payments will be due on January 15 and May 15 of each year and would increase or decrease with changes in tax increment. Additionally, an increased amount would be due to schools if any "new debt" is incurred. Assembly Bill X1 27 allows a one-year reprieve on the Agency's obligation to contribute 20% of tax increment to the low-and-moderate-income housing fund so as to permit the Agency to assemble sufficient funds to make its initial payments. Failure to make these payments would require agencies to be terminated under the provisions of ABX1 26.

Management believes that the Agency will have sufficient funds to pay its obligations as they become due during the fiscal year ending June 30, 2012. The nature and extent of the operation of redevelopment agencies in the State of California beyond that time frame are dependent upon the outcome of litigation surrounding the actions of the state. In the event that Assembly Bills XI 26 and/or 27 are specifically found by the courts to be unconstitutional, there is a possibility that future legislative acts may create new challenges to the ability of redevelopment agencies in the State of California to continue in view of the California State Legislature's stated intent to eliminate California redevelopment agencies and to reduce their funding.

#### City of Oakland v. Oakland Police and Fire Retirement System, et al., Alameda County Superior Court case number RG 11580626

In June 2011, the City filed a petition for writ of mandate and complaint for declaratory relief against Oakland PFRS seeking, in the alternafive, (1) a writ of mandate to compel changes in benefit payments made by PFRS to retired police officers and police widows; (2) a judicial declaration that the City's position regarding the calculation of benefit payments made by PFRS to retired police officers and police widows is correct, that retired police officers and police widows are being overpaid for their retirement benefits, that these payments should be corrected prospectively and that such overpayments should be recovered from the retired police officers and widows. PFRS filed an answer to the City's action on August 1, 2011 that denied the City's allegations and raised certain affirmative defenses in response. A hearing on the merits of the City's action is presently scheduled for January 18, 2012.

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# REQUIRED SUPPLEMENTARY INFORMATION

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## CITY OF OAKLAND Required Supplementary Information (unaudited) Year Ended June 30, 2011

# PERS ACTUARIAL VALUATIONS SCHEDULES OF FUNDING PROGRESS

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The schedules of funding progress below show the recent history of the actuarial value of assets, actuarial accrued liability, their relationship, and the relationship of the unfunded actuarial accrued liability to covered payroll. The required contributions were determined as part of the actuarial valuation using the entry age normal actuarial cost method.

				<b>Public Safely</b>	Relir	emeal Plan (Polj	ce and Fi <u>re)</u>					
						Unfunded						
	Actuarial (Overfunded)						UAAL as a					
		Accrued		Value of		AAL	Funded Covered		percent of			
Valuation	I	iability (AAL)		Assets		(UAAL)	Ratio		Payroll	Covered Payro		
Dale	(a)		e (a) (b)		(b)	(a-b)		(b)/(a)		(c)	((a-b) / c)	
7/1/2008		1,084,370,034	S	829,712,579	S	254,657,455	76.5%	S	138,606,908	183.7%		
7/1/2009		1,194,359,091		888,250,432		306,108,659	74,4%		150,306,150	203,7%		
7/1/2010		1,262,845,446		951,508,815		311,336,631	75.3%		145,619,032	213.8%		

	Miscellaneous Retirement Plan												
						Unfunded							
	Actuarial			Actuarial	(	Overfunded)				UAAL as a			
		Accrued	Value of		Value of		Funded		Covered	percent of			
Valuation	I	Liability (AAL)		. Assets		. Assets		(UAAL)	Ratio	Payroll		Covered Payroll	
Date		(a) (b)		(b)		(b)		(a) (b) (a-b) (b)/(a)		(b)/(a)		(c)	((a-b) / c)
7/1/2008	\$	1,727,976,732	S	1,445,373,281	S	282,603,451	83.6%	5	237,455,347	119.0%			
7/1/2009		1,876,286,272		1,505,314,108		370,972,164	80.2%		224,759,546	165.1%			
7/1/2010		1,914,725,522		1,565,521,601		349,203,921	81.8%		195,788,222	178.4%			

		City Other	PostEmployment Bea	efits (OPEB)		
			Unfunded			<u></u>
	Actuarial	Actuaria	(Qverfunded)			UAAL as a
	Accrued	Value of	AAL	Funded	Covered	percent of
Valuation	Liability (AAL)	Assets	(UAAL)	Ratio	Payroll	Covered Payroll
Date	(a)	(b)	(a-b)	(b)/(a)	(b)/(a) (c)	
7/1/2008	\$ 591,575,250	<u>s</u> -	\$ 591,575,250	0.0%	\$ 304,875,561	194.0%
7/1/2010	520,882,498		520,882,498	0.0%	310,154,816	167 9%

	_		Po	ort of Oakland	Postl	Employment Bei	nefits (OPEB)								
						Unfunded									
		Actuaria		Actuaria	(	Overfunded)									
		Accrued		Value of	e of AAL		Funded	Covered		percent of					
Valuation	Li	ability (AAL)		Assets	(UAAL)		Ratio	Payroll		Covered Payroll					
Date	_	(a)	(b)		(a-b)		(a-b)		(b) (a-b)		(b)/(a)		( <b>c</b> )	((a-b) / c)	
1/1/2009	\$	100,412,000	S	-	S	100,412,000	0.0%	S	48,400,000	207%					
1/1/2011		131,327,000		13,373,000.00		117,954,000	10.2%		45,079,000	262%					
6/30/2011		128,906,000		19,145,000.00		109,761,000	14.9%		44,627,000	246%					

## PFRS AND OMERS ACTUARIAL VALUATIONS SCHEDULES OF FUNDING PROGRESS

			<b>O</b> a	kland Police a	nd Fir	e Retirement Syste	em - Pension			
Valuation Dale	Li	Actuarial Accrued ability (AAL) (a)	Actuarial Value of Assets (b)		Unfunded (Overfunded) AAL (UAAL) (a-b)		Funded Ratio (b)/(a)		Covered Payroll (c)	UAAL as a percent of Covered Payroll ((a-b)/c)
7/1/2007 •	\$	888,100,000	1	566,000,000	\$	322,100,000	63.7%	<u>s</u>	400,000	80525%
7/1/2009 •		782,500,000		347,200,000		435,300,000	44.4%		100,000	435300%
7/1/2010 *		792,200,000		297,800,000		494,400,000	37.6%		100,000	494400%

\* Factors influencing the decline in funded ratio in FY 2008-09 include investment performance, the contribution holiday associated with the Pension Obligation Bonds (POB) issuance, and the strengthening of discount rate and post-retirement mortality assumptions.

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			<b>Oakla</b>	nd Municipal En	ployed	es' Retirement Sy	stem - Pension	<b>)</b>		
						Unfunded				
	Actuarial A		Actuarial	(	Overfunded)				UAAL as a	
		Accnied		Value of AAL		Funded	C	overed	percent of	
Valuation	Lia	bility (AAL)		Assets	Assets (UAAL)		Ratio	Payroll		Covered Paynall
Date		(a)		(b)		(a-b)	(b)/(a)		(c)	((a-b) / c)
7/1/2007 **	\$	7,516,000	\$	9,371,000	\$	(1,855,000)	124,7%	\$	-	N/A
7/1/2009 **		5,499,000		4,981,000		518,000	90.6%		-	N/A
7/1/2010 **		5,471,000		4,728,000		743,000	86.4%		-	N/A

\*\* The decline in the funded ratio was primarily due to explicit recognition of future administrative expenses in the Plan's actuarial accrued liability, investment performance in FY 2008-09, and strengthening of the interest and mortality assumptions. The entry age normal cost method was used for disclosure and annual required contribution rates starting with the July 1, 2009 valuation.

#### CITY OF OAKLAND Budgetary Comparison Schedule - General Fund (unaudited) For the Year Ended June 30, 2011

(In Thousands)

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1			Original Budget		Final Budget		Actual Budgetary Basis		Variance Positive (Negative)	
	REVENUES									
	Taxes:	-	10 1 20 7	~	104 00-	*	100 000	÷	4 0 4 2	
	Property	\$	184,295	S	184,295	\$	189,237	\$	4,942	
	State taxes:		26.142		26 1 4 2		41 335		5,092	
	Sales and use tax Motor vehicle in-lieu tax		36,142 1,111		36,143 1,111		41,235 2,168		3,092 1,057	
	Local taxes:		1,111		1,111		2,100		1,057	
	Business license		50,813		50,813		53,138		2,325	
	Utility consumption		50,800		50,800		53,440		2,640	
	Real estate transfer		33,490		33,490		31,608		(1,882)	
	Transient occupancy		8,786		8,786		9,634		848	
	Parking		7,519		7,519		8,513		994	
	Franchise		15,365		15,365		14,724		(641)	
	Licenses and permits		1,362		694		888		194	
	Fines and penalties		31,736		31,976		24,397		(7,579)	
	Interest and investment income		1,640		1,640		847		(793)	
	Charges for services		90,183		122,002		99,717		(22,285)	
	Federal and state grants and subventions		1,652		1,658		1,370		(288)	
	Annuity income		11,700		11,700		7,647		(4,053)	
	Other		14,575		15,064		10,661		(4,403)	
	TOTAL REVENUES		541,169		573,056		549,224		(23,832)	
	EXPENDITURES									
	Current:									
	Elected and Appointed Officials:									
	Мауог		1,766		1,806		1,977		(171)	
	Council		3,553		3,798		3,870		(72)	
	City Administrator		9,116		9,259		9,150		109	
	City Attomey		11,598		11,595		12,079		(484)	
	City Auditor		1,034		1,297		1,456		(159)	
	City Clerk		3,182		4,179		2,986		1,193	
	Agencies/Departments:		2.007		1017		4 2 2 1		(114)	
	Human Resource Management		3,887		3,917		4,231		(314) (191)	
	Information Technology Financial Services		8,017 23,394		8,028 23,797		8,219 24,007		(210)	
	Contracting and Purchasing		1,929		1,950		2,082		(132)	
	Police Services		175,175		176,521		188,384		(11,863)	
	Fire Services		102,426		99,078		96,871		2,207	
	Life Enrichment:		102, 20		,,,,,,,,		,0,011		-,	
	Parks and Recreation		14,531		15,832		15,948		(116)	
•	Library		9,202		9,407		8,912		495	
	Cultural Arts and Museum		5,775		5,775		6,008		(233)	
	Aging & Health and Human Services		8,229		6,692		5,968		724	
	Community and Economic Development		17,163		30,563		17,266		13,297	
	Public Works		32,923		39,564		35,312		4,252	
	Other		7,104		9,996		2,329		7,667	
	Capital outlay		736		50,617		5,899		44,718	
	Debt service:				_					
	Principal repayment		1,698		1,984		1,860		124	
	Interest charges		689		719		633		86	
	TOTAL EXPENDITURES		443,127		516,374		455,447		60,927	
	EXCESS OF REVENUES OVER EXPENDITURES OTHER FINANCING SOURCES (USES)		98,042		56,682		93,777		37,095	
	Property sale proceeds		3,000		3,007		4,481		1,474	
	Insurance claims and settlements		•		65		538		473	
	Transfers in		34,498		35,444		2,278		(33,166)	
	Transfers out		(119,299)		(132,882)		(100,300)		32,582	
	TOTAL OTHER FINANCING USES, NET		(81,801)		(94,366)		(93,003)		1,363	
	NET CHANGE IN FUND BALANCE		16,241		(37,684)		774		38,458	
	Fund balances - beginning		238,067		238,067		238,067		-	
	Adoption of GASB Statement No. 54		<u> </u>		<u> </u>		(5,246)		(5,246)	
	Fund balance - beginning as restated		238,067		238,067		232,821	<del></del>	(5,246)	
	FUND BALANCES - ENDING	\$	254,308	\$	200,383	\$	233,595	\$	33,212	

The notes to the required supplementary information are an integral part of this schedule.

# CITY OF OAKLAND Notes to Required Supplementary Information (unaudited) (continued) June 30, 2011

### (1) BUDGETARY DATA

In accordance with the provisions of the City Charter, the City prepares and adopts a budget on or before June 30 for each fiscal year. The City Charter prohibits expending funds for which there is no legal appropriation. Therefore, the City is required to adopt budgets for all City funds.

Prior to July 1, the original adopted budget is finalized through the passage of a resolution by the City Council. The level of legal budgetary control by the City Council is established at the fund level. For management purposes, the budget is controlled at the departmental level of expenditure within funds.

In June 2009, the City Council approved the City's two-year budget for fiscal years 2010 and 2011. Although appropriations are adopted for a 24-month period, they are divided into two one-year spending plans. Agencies/departments ending the first year with budgetary non-project surplus, according to Council policy, will be allowed to carry-forward 1/3 for their operating budget, 1/3 for their capital spending, and 1/3 for reverting to the General Fund balance.

The final budgetary data presented in the required supplementary information reflects approved changes to the original 2010-11 budget. Certain projects are appropriated on a multiyear rather than annual basis. If such projects or programs are not completed at the end of the fiscal year, unexpended appropriations are carried forward to the following year with the approval of the City Administrator.

Transfers of appropriations between funds and supplemental appropriations financed by unanticipated revenues must be approved by the City Council.

Transfers of appropriations between projects within the same fund must be approved by the City Administrator. Final budget amounts reported in the required supplementary information reflect both the appropriation changes approved by the City Council and the transfers approved by the City Administrator.

### CITY OF OAKLAND Notes to Required Supplementary Information (unaudited) (continued) June 30, 2011

### Budgetary Basis of Accounting

The City adopts budgets each fiscal year on a basis of accounting which is substantially the same as GAAP except for certain investment earnings.

Certain funds of the City contain capital projects, grant projects, loan programs or other programs that are budgeted on a multiyear basis. The amounts of the projects and programs budgeted on a multiyear basis are significant compared to the items budgeted on an annual basis; therefore, a comparison of budget to actual for the fund would not be meaningful. As a result, such funds that are excluded from budgetary reporting are:

Major Funds

Federal/State Grants Oakland Redevelopment Agency Municipal Capital Improvement

Nonmajor Funds

Special Revenue Funds ORA Projects Parks, Recreation and Cultural

While the City adopts budgets for all funds, the budget to actual comparisons for proprietary and fiduciary funds are not presented because some projects and programs are adopted on a multiyear basis.

### (2) RECONCILIATION OF OPERATIONS ON MODIFIED ACCRUAL BASIS TO BUDGETARY BASIS

The governmental fund financial statements have been prepared on the modified accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). The "Budgetary Comparison Schedule – General Fund" has been prepared on a budgetary basis, which is different from GAAP.

The budgetary process is based upon accounting for certain transactions on a basis other than GAAP. The results of operations are presented in the budget to actual comparison schedule in accordance with the budgetary process (Budgetary Basis) to provide a meaningful comparison with the budget.

# CITY OF OAKLAND Notes to Required Supplementary Information (unaudited) (continued) June 30, 2011

The main difference between Budgetary Basis "actual" and GAAP basis is a timing difference:

In October 2001, the City entered into a debt service deposit agreement with a third party whereby the City received approximately \$9.6 million in exchange for forgoing its right to receive investment earnings on the amounts deposited with the trustee in advance of the date that the related debt was due to the bondholders. The compensation to the City was recorded as revenue in fiscal year 2002 when received on a budgetary basis. On a GAAP basis, the revenue was deferred and is being recognized over the 21-year life of the agreement. Amortization for the year ended June 30, 2011, was \$448,154.

On June 30, 2010, the City entered into a sublease agreement with the Oakland Redevelopment Agency ("Agency") whereby the City received advance payment of \$4 million for a twelve year lease agreement. The advance to the City was recorded as revenue in fiscal year 2011 when received on a budgetary basis. On a GAAP basis, the revenue was deferred and being recognized over the 12-year life of the sublease agreement. Amortization for the year ended June 30, 2011, was \$335,478.

The following schedule is a reconciliation of the GAAP and budgetary results of operations (in thousands):

	C	jeneral
		Fund
Net change in fund balance - GAAP basis	\$	(2,443)
Advance from Scotlan Convention Center sublease		4,000
Amortization of Scotlan sublease agreement		(335)
Amortization of debt service deposit agreement		(448)
Net change in fund balance - Budgetary basis	\$	774

The General Fund's fund balance on a GAAP Basis is reconciled to a Budgetary Basis as of June 30, 2011, which is as follows (in thousands):

	General
	Fund
Fund balance as of June 30, 2011 - GAAP basis	\$ 225,361
Advance from Scotlan Convention Center sublease	3,665
Unamortized debt service deposit agreement	4,569
Fund balance as of June 30, 2011 - Budgetary basis	\$ 233,595

# COMBINING NONMAJOR GOVERNMENTAL FUNDS

# CITY OF OAKLAND Combining Balance Sheet Nonmajor Governmental Funds June 30, 2011

# (In Thousands)

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	R	Special evenue Funds	Debt Service Funds	Pr	apital ojects unds	Gov	Total onmajor remmental Funds
ASSETS							
Cash and investments	\$	29,573	\$ 9,356	\$	-	\$	38,929
Receivables, net:			-				
Accrued interest		35	12		-		47
Property taxes		6,817	1,816		-		8,633
Accounts receivable		13,712	-		-		13,712
Grants receivable		2,189	-		-		2,189
Due from other funds		818	-		-		818
Notes and loans receivable, net		32,227	-		-		32,227
Restricted cash and investments		-	 113,345		526		113,871
TOTAL ASSETS	\$	• 85,371	\$ 124,529	\$	526	<u>\$</u>	210,426
LIABILITIES AND FUND BALANCES							
Liabilities							
Accounts payable and accrued liabilities	S	5,394	\$ 9	\$	128	\$	5,531
Due to other funds		3,527	1,955		550		6,032
Due to other governments		62	-		-		62
Deferred revenue		38,535	1,147		-		39,682
Other		4,849	-		-		4,849
TOTAL LIABILITIES		52,367	 3,111		678		56,156
Fund Balances							
Restricted		25,084	121,418		-		146,502
Committed		8,878	-		-		8,878
Assigned		1,559	-		-		1,559
Unassigned		(2,517)	 · _		(152)		(2,669)
TOTAL FUND BALANCES		33,004	 121,418		(152)		154,270
TOTAL LIABILITIES AND FUND BALANCES	\$	85,371	\$ 124,529	\$	526	\$	210,426

### CITY OF OAKLAND Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds

For the Year Ended June 30, 2011

(In Thousands)

	Special Revenue Funds	S	Debt Service °Unds	Pr	apital ojects unds	Gov	Total onmajor rernmental Funds
REVENUES		-					
Taxes:							
Property	<b>\$</b> 2,572	\$	25,094	\$ ·	-	\$	27,666
State:							
Sales and use	10,675		-		-		10,675
Gas	10,990		-		-		10,990
Transient occupancy	2,850		-		-		2,850
Parking	4,947		-		-		4,947
Voter approved special tax	35,523		-		-		35,523
Licenses and permits	12,409		-		• -		12,409
Fines and penalties	4,702		78		-		4,780
Interest and investment income	488		4,741		-		5,229
Charges for services	15,623		-		-		15,623
Federal and state grants and subventions	3,229		-		-		3,229
Other	6,958		49		-		7,007
TOTAL REVENUES	110,966		29,962		-		140,928
EXPENDITURES			,				
Current:							
Elected and Appointed Officials:							
Mayor	79		-		-		79
City Administrator	1,142		-		-		1,142
City Attomey	411		-		-		411
City Auditor	41		-		-		41
Agencies/Departments:							
Financial Services	182		56		-		238
Police Services	7,953		-		-		7,953
Fire Services	11,044		• -		-		11,044
Life Enrichment:	,						,
Parks and Recreation	4,837		-		-		4,837
Library	12,457		-		-		12,457
Cultural Arts/Museum	586		-		-		586
Aging & Health and Human Services	18,226		-		_		18,226
Community and Economic Development	29,547		-		_		29,547
Public Works	29,608		-		121		29,729
Other	1,231		148		66		1,445
Capital outlay	7,080		-		237		7,317
Debt service:	,						
Principal repayment	-		63,295		-		63,295
Interest charges	-		61,206		-		61,206
TOTAL EXPENDITURES	124,424		124,705		424		249,553
DEFICIENCY OF REVENUES UNDER EXPENDITURES	. (13,458)		(94,743)		(424)		(108,625)
OTHER FINANCING SOURCES (USES)							
Insurance claims and settlments	10		-		-		10
Transfers in	12,875		88,633		-		101,508
Transfers out	(143)				(435)		(578)
TOTAL OTHER FINANCING SOURCES (USES)	12,742		88,633		(435)		100,940
NET CHANGE IN FUND BALANCES	(716)		(6,110)		(859)		(7,685)
Fund balances - beginning	23,720		127,528		707		151,955
Adoption of GASB Statement No. 54	10,000		-				10,000
Fund balance - beginning as restated	33,720		127,528		707		161,955
FUND BALANCES - ENDING	\$ 33,004		121,418				

# NONMAJOR SPECIAL REVENUE FUNDS

Special revenue funds account for certain revenue sources that are legally restricted or committed to be spent for specified purposes. Other restricted sources are accounted for in fiduciary, debt service, and capital projects funds.

Traffic Safety and Control Fund accounts for monies received from 3-5% parking meter collections and from fines and forfeitures for misdemeanor violations of vehicle codes which are expended or disbursed for purposes immediately connected with traffic safety and control.

State Gas Tax Fund accounts for the subventions received from state gas taxes under the provision of the Streets and Highways Code. State gas taxes are restricted to uses related to local streets and highways and would include acquisitions of real property, construction and improvements, and repairs and maintenance of streets and highways.

The Landscape and Lighting Assessment District Fund is an assessment district fund that is used to account for monies restricted to installing, maintaining and servicing public lighting, landscaping and park facilities.

Assessment Districts Fund accounts for monies restricted to specific improvements that beneficially affect a well defined and limited area of land.

Other Special Revenue Funds account for other restricted monies that are classified as Special Revenue Funds.

Parks, Recreation, and Cultural Fund accounts for monies held for the general betterment and beautification of city parks, recreation centers, the Oakland Public Museum, and the Oakland Public Library.

### CITY OF OAKLAND Combining Balance Sheet

Nonmajor Governmental Funds-Special Revenue Funds

June 30, 2011

//n	Thou	sands)	

	S	`raffic afety & ontrol		State as Tax	LI Ass	ndscape and ghting essment listrict		essment stricts	S	Other pecial evenue		ORA ojects	Rec	arks, reation, Cultural		Total
ASSETS																
Cash and Investments	S	10,325	S	3,464	S	-	\$	3,163	S	7,906	\$	-	\$	4,715	\$	29,573
Receivable, net:																
Accrued interest and dividends		12		3		-		3		12		-		5		35
Property taxes		-		-		2,803		168		3,438		-		408		6,817
Accounts receivable		2,957		1,243		579		26		8,907		•		-		13,712
Grants receivable		152		•		-		-		2,037		-		-		2,189
Due from other funds		-		-		-		-		818		-		-		818
Notes and loans receivable, net		-		<u> </u>				-		32,227		-		-		32,227
TOTAL ASSETS	\$	13,446	<u>s</u>	4,710	<u>s</u>	3,382	s	3,360	<u>s</u>	55,345	<u>s</u>	<u> </u>	<u>s</u>	5,128	<u>s</u>	85,371
LIABILITIES AND FUND BALANCES Liabilities Accounts payable and accrued liabilities	s	732	s	187	s	422	s	208	\$	3,823	s		s	22	s	5,394
Due to other funds		-				3,015		-		512		•		-		3,527
Due to other governments		_						-		62						62
Deferred revenues		_				2,462		140		35,544				389		38,535
Other		-		-		-,		_		4,016		-		833		4,849
TOTAL LIABILITIES		732		187		5,899		348		43,957				1,244		52,367
Fund Balances (deficit)		155		107		2,022				10,007						
Restricted		12,714		4,523				3,012		4.835						25,084
Committed		12,714		4,525		-		5,012		6,553		-		2,325		8,878
Assigned		-		-					· .	0,000				1,559		1,559
Unassigned		-		-		(2,517)								1,555		(2,517)
-		12 014		4 627				1 012		11,388				3,884		
TOTAL FUND BALANCES (DEFICIT)		12,714		4,523		(2,517)		3,012		11,388		•		3,884		33,004
TOTAL LIABILITIES AND FUND BALANCES	<u>s</u>	13,446	<u>s</u>	4,710	<u>s</u>	3,382	s	3,360	s	55,345	<u>s</u>	<u> </u>	<u>s</u>	5,128	<u>s</u>	85,371

#### CITY OF OAKLAND Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds-Special Revenue Funds For the Year Ended June 30, 2011

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(In Thousands)

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			Landscape and				_	
	Traffic Safety & Control	State Gas Tax	Lighting Assessment District	Assessment Districts	Other Special Revenue	ORA Projects	Parks, Recreation, and Cultural	Total
REVENUES								
Taxes:								
Property	s -	<b>S</b> -	s -	S 1,738	S 834	<b>S</b> -	s -	<b>\$</b> 2,572
State:								
Sales and use	10,675	-	-	•	-	-	-	10,675
Gas	-	10,990	-	•	-	-	-	10,990
Licenses and permits	-	-	17	-	. 12,392	-	-	12,409
Transient occupancy	-	-	-	-	2,850	-	-	2,850
Parking	-	•	-	•	4,947	-	-	4,947
Voter approved special tax	•	-	19,065	-	16,458	-	-	35,523
Fines and penalities	2,782	-	-	-	1,920	-	-	4,702
Interest and investment income	31	6	-	9	425	-	17	488
Charges for services	247	26	208	•	15,142	•	-	15,623
Federal and state grants			<u> </u>			•		
and subventions	75	138	8	-	2,912	-	96	3,229
Other	15	8		3	5,075		1,857	6,958
TOTAL REVENUES	13,825	11,168	19,298	1,750	62,955		1,970	110,966
EXPENDITURES								
Current:							•	
Elected and Appointed Officials:								
Mayor	-	-	-	-	60	-	19	79
City Administrator	104	-	6	2	1,030	-	-	1,142
City Attomey	-	•	-	-	411	-	-	411
City Auditor	-	-	-	-	41	-	-	41
Agencies/Departments:								
Financial Services	-	3	156	-	23	-	-	182
Police Services	1,554	-	-	-	6,399	-	-	7,953
Fire Services	-	-	-	1,549	9,495	-	-	11,044
Life Enrichment:				,				
Parks and Recreation	-	-	4,340		461	-	36	4,\$37
Library	-	-	•	-	12,250		207	12,457
Cultural Arts and Museum	-	-	192		361	-	33	586
Aging & Health and								
Human Services	1,219	-	-	-	17,007	-	-	18,226
Community and					• • • • •			
Economic Development	26	-	-	-	29,520		1	29,547
Public Works	8,707	7,741	12,347	11	600	-	202	29,608
Other	-		11	2	1,218	-		1,231
Capital outlay	4,262	457	-	- 9	1,047	-	1,305	7,080
TOTAL EXPENDITURES	15,872	8,201	17,052	1,573	79,923		1,803	124,424
	13,872	6,201	17,032		19,925		1,805	<u> </u>
EXCESS (DEFICIENCY) OF REVENUES		2 0 / 7	2.244		(16.060)		1/2	(12.45)
OVER (UNDER) EXPENDITURES	(2,047)	2,967	2,246	177	(16,968)	<u> </u>	167	(13,458
OTHER FINANCING SOURCES (USES)								
Insurance claims and settlments	-	-	-	-	-	-	10	10
Transfers in	•	1,208	-	151	11,516	-	•	12,875
Transfers out	<u> </u>	<u> </u>	(143)	<u> </u>				(143
TOTAL OTHER FINANCING								
SOURCES (USES)		1,208	(143)	151	11,516		10	12,742
NET CHANGE IN FUND BALANCES	(2,047)	4,175	2,103	328	(5,452)	-	177	(716
	(2,047)	-, , , J	2,100	520	(3,732)	-	• • •	(710
Fund balances (deficit) - beginning		340	11 230	7 20 4	7.04	/1 11 A	3 969	22.020
as originally reported Adoption of GASB Statement No. 54	14,761	348	(4,620)	2,684	7,954 8,886	(1,114) 1,114	3,707	23,720
-								10,000
Fund balance - begiming as restated	14,761	348	(4,620)	2,684	16,840		3,707	33,720
FUND BALANCES (DEFICFT) - ENDING	<u>\$ 12,714</u>	<u>\$ 4,523</u>	<u>S (2,517</u> )	<u>S 3,012</u>	<u>\$ 11,388</u>	<u>s</u> -	<u>\$ 3,884</u>	<u>\$ 3</u> 3,004

### CITY OF OAKLAND Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Special Revenue Funds For the Year Ended June 30, 2011 (in Thousands)

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	Traffic Safety and Control				State Gas Tax				Landscape and Lighting Assessment Districi			
	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)
REVENUES	Dudger	pudger	Dasis	(negative)		Dudger	04313	(Negative)	Duuget	Dudget	00313	Inegative
State:												
Sales and use	S 9,625	\$ 9,650	\$ 10,675	\$ 1,025	<b>\$</b> -	s -	<b>\$</b> -	s -	s -	s -	<b>\$</b> -	S -
Gas	-	-	•	-	6,638	10,838	10,990	152	-	-	-	-
Voter approved special tax	-	-	-	-	-	-	-		18,208	18,208	19,065	857
Licenses and permits	-	-	-	-	-		-	-	13	13	17	4
Fines and penalties	2,551	2,551	2,782	231	-	-	-	-	-	-	-	-
Interest and investment income	250	100	31	(69)	-		6	• 6	-	-	-	-
Charges for services	80	80	247	167	20	20	26	6	172	172	208	36
Federal and state grants and subventions	-	-	75	75	141	141	138	(3)	-	-	8	8
Other	-		15	15	-		8	8				
TOTAL REVENUES	12,506	12,381	13,825	1,444	6,799	10,999	11,168	169	18,393	18,393	19,298	905
EXPENDITURES												
Current:												
Elected and Appointed Officials:						•						
City Administrator	98	98	104	(6)	-	-	-	-	21	24	6	18
Agencies/Departments:												
Financial Services	-	-	-	-	-	-	3	(3)	23	23	156	(133)
Police Services	2,063	2,063	1,554	509	-	-	-	•	-	-	-	-
Life Enrichment:												
Parks and Recreation	-	-	-	-	-	-	-	-	4,205	4,205	4,340	(135
Cultural Arts and Museum	-	-	-, -	-	-	-	-	-	213	213	192	21
Aging & Health and Human Services	914	1,550	1,219	331	-	-	-	-	-	-	-	-
Community and Economic Development	•	34	26	8	-	-	-	-	-	-	-	-
Public Works	5,878	9,070	8,707	363	6,815	9,104	. 7,741	1,363	13,658	13,696	12,347	1,349
Other	-	-	-	-	-	-	-	-	-	-	11	(11)
Capital outlay	5,750	21,214	4,262	16,952	<u> </u>	4,699	457	4,242		34	<u></u>	34
TOTAL EXPENDITURES	14,703	34,029	15,872	18,157	6,815	13,803	8,201	5,602	18,120	18,195	17,052	1,143
EXCESS (DEFICIENCY) OF REVENUES	(2,197)	(21,648)	(2,047)	19,601	(16)	(2,804)	2,967	5,771	273	198	2,246	2,048
OVER (UNDER) EXPENDITURES												
OTHER FINANCING SOURCES (USES)												
Transfers in	1,500	-	-	-	-	-	1,208	1,208	-	-	-	-
Transfers out	-	-	-	-	-	-	-	-	(143)	(143)	(143)	
TOTAL OTHER FINANCING SOURCES (USES)	1,500						1,208	1,208	(143)	(143)	(143)	-
NET CHANGE IN FUND BALANCES	(697)	(21,648)	(2,047)	19,601	(16)	(2,804)	4,175	6,979	130	55	2,103	2,048
Fund balances (deficit) -beginning	14,761	14,761	(2,047)		348	(2,004)	348	-	(4,620)	(4,620)	(4,620)	
	S 14,064	S (6,887)	S 12,714	\$ 19,601	\$ 332	\$ (2,456)	\$ 4,523	S 6,979	\$ (4,490)	S (4,565)	\$ (2,517)	\$ 2,048
FUND BALANCES (DEFICIT) - ENDING	5 14,004	3 (0,887)	5 12,714	a 19,001	⊅ <u>,</u> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u>∍ (∠,430</u> )	a 4,020	3 0,779	<u> </u>	3 (4,00)	<u>4 (2,517)</u>	± ∠,040

(Continued)

#### CITY OF OAKLAND Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Special Revenue Funds For the Year Ended June 30, 2011 (In Thousands)

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		Assessme	nt Districts	Othar Special Revenue				
	Original Budget	Fina) Budget	Actual Budgetary Basis	Variance Positive (Negative)	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)
REVENUES				<u>\gutter</u>				VitaBatita
Taxes:								
Property	S 1,820	S 1,821	S 1,738	S (83)	\$ 13,651	s -	S 834	<b>\$</b> 834
Voter approved special tax	-	-	•	-	3,017	16,572	16,458	(114)
Parking	-	•	•	-	7,948	-	4,947	4 947
Transient occupancy	-	-	-	-	21	2,372	2,850	478
Licenses and pennits	-	-	-	-	25,102	12,706	12,392	(314)
Fines and penalties	-	-	-	-	21	1,036	1,920	884
Interest and investment income	•	-	9	9	-	28	425	397
Charges for services	-	-	-	-	13,560	10,878	15,142	4,264
Federal and state grants and subventions	•	•	•	•	4,323	3,334	2,912	(422)
Other	3	3	3		85	310	5,075	4,765
TOTAL REVENUES	1,823	1,824	1,750	(74)	67,728	47,236	62,955	15,719
EXPENDITURES				,	<u> </u>			
Current:								
Elected and Appointed Officials:								
Mayor	-	-	-	-	-	135	60	75
City Administrator	3	3	2	1	450	1,241	1,030	211
City Attomey	-				458	458	411	47
City Auditor	-	-	-	-	-	91	41	50
Ageneics/Departments:								
Information Technology					1	(22)	-	(22
Financial Services	-	-	-	-	-	53	23	30
Police Services	-	-	-	-	462	7,520	6,399	1,121
Fire Services	1,857	2,242	1,549	693	3,619	11,149	9,495	1,654
Life Enrichment:								
Parks and Recreation	-	-	-	-	-	505	461	44
Library	-	•	-	-	17	14,605	12,250	2,355
Culmral Arts and Museum	-	-	-	-	294	411	361	50
Aging, Health and Human Services	-	-	-	-	16,041	21,657	17,007	4,650
Community and Economic Development	-	-	-	-	22,324	31,471	29,520	1,951
Public Works	•	30	11	19	206	3,068	600	2,468
Other	•	•	2	(2)	(293)	2,197	1,218	979
Capital outlay		376	9	367	140	13,863	1,047	12,816
TOTAL EXPENDITURES	1,860	2,651	1,573	1,078	43,719	108,402	79,923	28,479
EXCESS (DEFICIENCY) OF REVENUES	(37)	(827)	177	1,004	24,009	(61,166)	(16,968)	44,198
OVER (UNDER) EXPENDITURES								
OTHER FINANCING SOURCES (USES)								
Transfers in			151	(151)	11,672	17,196	11,516	(5,680
Transfers out	_	-	-		(2,284)		-	_
TOTAL OTHER FINANCING SOURCES			151	(151)	9,388	17,196	11,516	(5,680
-						-		
NET CHANGE IN FUND BALANCES	(37)	(827)	328	853	33,397	(43,970)	(5,452)	
Fund balances - beginning, as originally reported	2,684	2,684	2,684	-	7,954	7,954	7,954	•
Adoption of GASB Statement No. 54				<u> </u>		<u> </u>	8,886	8,886
Fund balance - beginning as restated	2,684	2,684	2,684	-	41,351	7,954	16,840	8,886
FUND BALANCES - ENDING	S 2,647	\$ 1,857	S 3,012	\$ 853	\$ 50,739	S (36,016)	\$ 11,388	\$ 47,404

(Concluded)

# NONMAJOR DEBT SERVICE FUNDS

Debt service funds account for the accumulation of resources to be used for the payment of general long-term debt principal and interest.

The General Obligation Bonds Fund accounts for monies received in connection with the General Obligation Bonds and the related payments on such debt. Proceeds from the General Obligation Bonds are to be used by the City to expand and develop park and recreation facilities, and to enhance the City's emergency response capabilities and for seismic reinforcement of essential public facilities and infrastructure.

The Lease Financing Fund accounts for monies received in connection with leases between the City and the Agency, and the City and the California Statewide Communities Development Authority. It also accounts for payments on bonds and other debt issued for the Oakland Museum, for capital improvements to certain City properties, and for the Scotlan and Kaiser Convention Centers.

The JPFA Fund accounts for monies received in connection with leases between the City and the JPFA.

The Other Assessment Bonds Fund accounts for special assessment monies received from property owners within the various special assessment districts to liquidate the improvement bonds. These districts include Rockridge Area Water Improvement, and the Fire Area Utility Underground.

The Special Revenue Bonds Fund accounts for monies received in connection with the Special Refunding Revenue Bonds (Pension Financing) and for payments on such bonds. Proceeds from the bonds were used by the City to fund a portion of the City's liability for employee pensions.

### CITY OF OAKLAND Combining Balance Sheet Nonmajor Governmental Funds-Debt Service Funds June 30, 2011 (In Thousands)

	0 <b>b</b>	eneral ligation conds	ase ncing		JPFA Fund	Ass	Other essment <u>Sonds</u>	R	Special evenue Bonds		Total	
ASSETS												
Cash and investments	\$	5,650	\$ 86	\$	1,228	\$	2,392	\$	-	\$	9,356	
Receivables, net:												
Accrued interest and dividends		8	-		1		3		-		12	
Property taxes		1,738	-		-		78		-		1,816	
Restricted cash and investments		-	 		97,171		1,011		15,163		113,345	
TOTAL ASSETS	<u>s</u>	7,396	\$ 86	<u>s</u>	98,400	<u>\$</u>	3,484	<u>\$</u>	15,163	<u>\$</u>	124,529	
LIABILITIES AND FUND BALANCES												
Liabilities												
Accounts payable and										•		
accrued liabilities	\$	2	\$ 4	\$	1	\$	•	\$	2	\$	9	
Deferred revenue		1,076	 -		-		71		-		1,147	
TOTAL LIA <b>BILITIES</b>		1,078	 4		1	_	71		1,957		3,111	
Fund Balances												
Restricted		6,318	82		98,399		3,413		13,206		121,418	
TOTAL FUND BALANCES		6,318	 82		98,399		3,413		13,206		121,418	
TOTAL LIABILITIES AND			 									
				-	~~					-		
FUND BALANCES	<u>\$</u>	7,396	\$ 86	<u>s</u>	98,400	5	3,484	\$	15,163	<u>s</u>	124,529	

### CITY OF OAKLAND Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds-Debt Service Funds

For the Year Ended June 30, 2011

(/n	Thousands	s)

	General Obligation Bonds	Lease Financing	JPFA Fund	Other Assessment Bonds	Special Revenue Bonds	Total
REVENUES						
Property taxes	\$ 25,094	<b>\$</b> -	S -	\$-	\$-	\$ 25,094
Fines and penalties	. 78	-	-	-	-	78
Interest and investment income	17	-	4,630	47	47	4,741
Other		49	-			49
TOTAL REVENUES	25,189	49	4,630		47	29,962
EXPENDITURES 🗡						
Agencies/Departments:						
Financial services	-	-	-	56	-	56
Other	7	10	4	121	6	148
Debt Service:						
Principal repayment	10,397	14,415	10,875	335	27,273	63,295
Interest charges	13,574	3,414	9,274	444	34,500	61,206
TOTAL EXPENDITURES	23,978	17,839	20,153	956	61,779	124,705
EXCESS (DEFICIENCY) OF REVENUES						
OVER (UNDER) EXPENDITURES	1,211	(17,790)	(15,523)	(909)	(61,732)	(94,743
OTHER FINANCING SOURCES		• •				
Transfers in	-	17,832	9,027	-	61,774	88,633
TOTAL OTHER FINANCING SOURCES		17,832	9,027		61,774	88,633
NET CHANGE IN FUND BALANCES	1,211	42	(6,496)	(909)	42	(6,110
Fund balances - beginning	5,107	40	104,895	4,322	13,164	127,528
FUND BALANCES - ENDING	\$ 6,318	\$ 82	\$ 98,399	S 3,413	\$ 13,206	\$ 121,418

### CITY OF OAKLAND

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual

# Debt Service Funds

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For the Year Ended June 30, 2011

(In Thousands)

		General Oblig	gation Bonds		Lease Financing					
、	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)	Original Budget	Final Budget	Actual BUdgetary Basis	Variance Positive (Negative)		
REVENUES							•			
Taxes:										
Property	\$ 19,399	\$ 23,994	\$ 25,094	\$ 1,100	\$-	\$	\$-	\$-		
Fines and penalties	-	-	78	78	-	-	-	-		
Interest and investment income	-	-	17	17	7	7	-	(7)		
Other	<u> </u>	-	-	-	21,500	21,500	49	(21,451)		
TOTAL REVENUES	19,399	23,994	25,189	1,195	21,507	21,507	49	(21,458)		
EXPENDITURES										
Current:										
Other	33	39	7	32	12	12	10	2		
Debt service:										
Principal repayment	9,342	10,397	10,397	-	35,915	35,915	14,415	21,500		
Interest charges	10,024	13,578	13,574	4	3,418	3,418	3,414	4		
TOTAL EXPENDITURES	19,399	24,014	23,978	36	39,345	39,345	17,839	21,506		
EXCESS (DEFICIENCY) OF REVENUES										
OVER (UNDER) EXPENDITURES		(20)	1,211	1,231	(17,838)	(17,838)	(17,790)	48		
OTHER FINANCING SOURCES			•							
Transfers in	· -		-	<u> </u>	17,839	17,839	17,832	(7)		
TOTAL OTHER FINANCING SOURCES		-			17,839	17,839	17,832	(7)		
NET CHANGE IN FUND BALANCES	-	(20)	1,211	1,231	1	1	42 ·	41		
Fund balances - beginning	5,107	5,107	5,107	-	40	40	40			
FUND BALANCES - ENDING	<u>\$ 5,107</u>	\$ 5,087	\$ 6,318	<u>\$ 1,231</u>	<u>\$41</u>	<u>\$ 41</u>	<u>\$ 82</u>	<u>\$ 41</u>		

(Continued)

### CITY OF OAKLAND Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Debt Service Funds For the Year Ended June 30, 2011 (In Thousands)

	JPFA Fund					Other Assessment Bonds				Special Revenue Bonds			
	Original Budget	Fi∩al Budget	Actual Budgetary Basis	Varia⊓ce Positive (Negative)	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)	
REVENUES													
Property	S -	S -	s -	s -	S -	\$ 177	s -	S (177)	S -	S -	S -	s -	
Interest and investment income	4,593	4,593	4,630	37	•	-	47	47	-	-	47	47	
Other			<u> </u>		640	640		(640)					
TOTAL REVENUES	4,593	4,593	4,630	37	640	817	47	<u>(770</u> )			47	47	
EXPENDITURES													
Current:													
Agencies/Depanments:													
Financial Services	-	-	-	-	46	46	56	(10)	-	-	-	-	
Other	16	16	4	12	23	28	121	(93)	24	24	6	18	
Debt service:													
Principal repayment	10,875	10,875	10,875	-	275	335	335	-	27,273	27,273	27,273	-	
Interest charges	9,274	9,274	9,274	·	286	456	444	12	32,042	34,892	34,500	392	
TOTAL EXPENDITURES	20,165	20,165	20,153	12	630	865	956	(91)	59,339	62,189	61,779	410	
EXCESS (DEFICIENCY) OF REVENUES		•											
OVER (UNDER) EXPENDITURES	(15,572)	(15,572)	(15,523)	49	10	(48)	(909)	(861)	(59,339)	(62,189)	(61,732)	457	
OTHER FINANCING SOURCES (USES)													
Transfers in	15,572	15,572	9,027	(6,545)	561	650		(650)	59,339	62,189	61,774	(415)	
Transfers out		<u> </u>			(561)	(650)		650					
TOTAL OTHER FINANCING SOURCES (USES)	15,572	15,572	9,027	(6,545)					59,339	62,189	61,774	(415)	
NET CHANGE IN FUND BALANCES		-	(6,496)	(6,496)	10	(48)	(909)	(861)	-	-	42	42	
Fund balances - beginning	104,895	104,895	104,895		4,322	4,322	4,322		13,164	13,164	13,164	<u> </u>	
FUND BALANCES - ENDING	\$ 104,895	\$ 104,895	S 98,399	<u>\$ (6,496</u> )	\$ 4,332	<u>S 4,274</u>	<b>\$</b> 3,413	<u>\$ (861</u> )	<u>\$ 13,164</u>	<b>\$</b> 13,164	<b>\$</b> 13,206	<u>\$ 42</u>	

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# NONMAJOR CAPITAL PROJECTS FUNDS

Capital projects funds account for financial resources to be used for the acquisition, construction or improvement of major capital facilities, except those financed by proprietary funds.

The **Parks and Recreation Fund accounts for monies from the issuance of the General** Obligation Bonds to be used for financing the acquisition of land and to expand, develop, and rehabilitate park and recreational facilities.

The Emergency Services Fund accounts for monies from the issuance of the General Obligation Bonds to be used for financing the enhancement of emergency response capabilities and sejsmic reinforcement of essential public facilities and infrastructures.

# CITY OF OAKLAND Combining Balance Sheet Nonmajor Governmental Funds-Capital Projects Funds June 30, 2011

(In Thousands)

ı	a	arks Ind reation		ergency rVices	Total		
ASSETS Restricted cash and investments	<u>\$</u>	526	<u>\$</u>	-	<u>\$</u>	526	
LIABILITIES AND FUND BALANCES Liabilities Accounts payable and accrued liabilities Due to other funds	\$	128 398	. <b>\$</b>	152	\$	128	
TOTAL LIABILITIES		526		152		678	
Fund balances Unassigned: TOTAL LIABILITIES AND FUND BALANCES	\$	526	<u>\$</u>	(152)	\$	<u>(152</u> ) <u>526</u>	

### CITY OF OAKLAND

# Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds-Capital Projects Funds

For the Year Ended June 30, 2011

(In Th**ou**sands)

•	Parks and Recreation	Emergency Services	Total
EXPENDITURES			
Current:			
Public Works	121	-	121
Othe <b>r</b>	66	-	66
Capital outlay	146	91	237
TOTAL EXPENDITURES	333	91	424
DEFICIENCY OF REVENUES			
UNDER EXPENDITURES	(333)	(91)	(424)
OTHER FINANCING USES			
Transfers out	(426)	(9)	(435)
TOTAL OTHER FINANCING USES	. (426)	(9)	(435)
NET CHANGE IN FUND BALANCES	(759)	(100)	(859)
Fund balances (deficit) - beginning	759	(52)	707
FUND BALANCES (DEFICIT) - ENDING	\$	<b>\$</b> (152)	\$ (152)

# CITY OF OAKLAND Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Capital Project Funds For the Year Ended June 30, 2011 (In Thousands)

		Emergency Services						
	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)	Original Budget	Final Budget	Actual Budgetary Basis	Variance Positive (Negative)
EXPENDITURES .								
Public Works	-	121	121	-	-	3	-	3
Other	-	-	66	(66)	-	-	-	-
Capital outlay	<u> </u>	146	146			94	<u>91</u>	3
TOTAL EXPENDITURES		267	333	(66)		97	91	6
EXCESS (DEFICIENCY) OF REVENUES								
OVER (UNDER) EXPENDITURES OTHER FINANCING (USES)	-	(267)	(333)	(66)	-	(97)	(91)	6
Transfers out	_	(426)	(426)	_	_	· (9)	(9)	_
		ŕ						
TOTAL OTHER FINANCING (USES)	<u> </u>	<u>(426)</u>	(426)			(9)	(9)	
NET CHANGE IN FUND BALANCES	-	(693)	(759)	(66)	-	(106)	(100)	6
Fund balances (deficit) -beginning	759	759	759		(52)	(52)	(52)	-
FUND BALANCES (DEFICIT) - ENDING	<u>\$759</u>	<u>\$ 66</u>	<u>\$</u>	<u>\$ (66)</u>	<u>\$ (52)</u>	<u>\$ (158)</u>	<u>\$ (152)</u>	<u>\$6</u>

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# INTERNAL SERVICE FUNDS

Internal service funds account for operations that provide goods or services to other City departments and agencies, or to other governments, on a cost-reimbursement basis.

The Equipment Fund accounts for the purchase of automotive and rolling equipment, and the related maintenance service charges and related billings for various City departments.

The Radio Fund accounts for the purchase, maintenance and operation of radio and other communication equipment being used by various City departments.

The Facilities Fund accounts for the repair and maintenance of City facilities, and for provision of custodial and maintenance services related thereto.

The **Reproduction Fund** accounts for the acquisition, maintenance and provision of reproduction equipment and services related to normal governmental operations.

The Central Stores Fund accounts for inventory provided to various City departments on a cost reimbursement basis.

The **Purchasing Fund** accounts for procurement of materials, equipments and services essential to providing governmental services for the City.

### CITY OF OAKLAND Combining Statement of Fund Net Assets Internal Service Funds June 30, 2011

					Central		
	Equipment	Radio	Facilities	Reproduction	Stores	Purchasing	Total
ASSETS				•			
Current assets:			<b>^</b>	*	*	0	\$ 2.354
Cash and Investments	\$ -	\$ 2,354		\$-	\$ -,	S -	\$ 2,354 87
Accounts receivable	27	14	46	-	-	- 55	56
Due from other funds	-	-		• '	- 383	33	
Inventories	227		-	-	202	• •	560
Restricted cash and investments	419	141				<u> </u>	-
Total Current assets	673	2,509	47	<u> </u>	383	55	3,667
Non-current assets:							
Capital assets:							
Land and other assets							
not being depreciated	-	-	310	-	-	•	310
Facilities and equipment,							
net of depreciation	10,309	217		78	<u> </u>		11,159
Total Non-current Assets	10,309	217	865	78		<u> </u>	11,469
TOTAL ASSETS	10,982	2,726	912	78	383	55	15,136
LIABILITIES		•					
Current liabilities:							
Accounts payable and							
accrued liabilities	522	185		62	9	1	1,370
Accured interest payable	2	4	42	-	-	•	48
Due to other funds	10,371	-	23,561	442	4,664	765	39,803
Other liabilities	-	-	7	-	-	•	7
Notes payable and capital leases	891	412	312	·	<u> </u>		1,615
Total Current Liabilities	11,786	601	24,513	504	4,673	766	42,843
Non-current liabilities:							
Notes payable and capital leases	· -		2,077	-	· _		2,077
TOTAL LIABILITIES	11,786	601	26,590	504	4,673	766	44,920
NET ASSETS (DEFICIT)							
Invested in capital assets, net							
of related debl	9,837	-	(1,524	) 78	-	-	8,391
Unrestricted (deficit)	(10,641)	2,125	• •		(4,290)	(711)	(38,175)
TOTAL NET ASSETS (DEFICIT)	\$ (804)	\$ 2,125	\$ (25,678	) \$ (426)	\$ (4,290)	<u>\$ (711</u> )	<u>\$ (29,784</u> )

### CITY OF OAKLAND Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets Internal Service Funds For the Year Ended June 30, 2011

(In Thousands)

	Equipment	R <b>a</b> dio	Facilities	Reproduction	Central Stores	Purchasing	Total
OPERATING REVENUES							
Charges for services	\$ 17,458	\$ 4,005	\$ 23,775	S 1,048	\$ 2,255	\$ 894	\$ 49,435
Other	33		29			<u> </u>	63
TOTAL OPERATING REVENUES	17,491	4,005	23,804	1,048	2,255	895	49,498
OPERATING EXPENSES							
Personnel	5,495	1,373	9,443	429	897	598	18,235
Supplies	4,548	32	863	125	1	14	5,583
Depreciation and amortization	3,248	74	56	49	-	-	3,427
Contractual services and supplies	56	44	502	-	3	-	605
Repairs and maintenance	569	96	2,112	3	4	-	2,784
General and administrative	1.655	271	2,576	. 259	72	39	4,872
Rental	883	· 187	294	505	52	-	1,921
Other	287	343	5,171	4	977	4	6,786
TOTAL OPERATING EXPENSES		2,420	21,017	1,374	2,006	655	44,213
OPERATING INCOME (LOSS)	750	1,585	2,787	(326)	249	240	5,285
NON-OPERATING REVENUES (EXPENSES) Interest and investment							
income (loss)	(27)	9	(69)	(2)	(15)	(3)	(107)
Interest expense	(64)	(27)	(110)		() -		(201)
Rental	(01)	()	. 85		_	_	85
Federal and State grants	101	-	. 35		_	_	108
Insurance claims and settlements	332	5	284	_		_	621
Other, net	82	-	204	-	_	-	82
,					<u> </u>		
TOTAL NON-OPERATING REVENUES (EXPENSES)	424	(13)	197	(2)	(15)	(3)	588
· · · · · · · · · · · · · · · · · · ·		/		······································		<u> </u>	
INCOME (LOSS) BEFORE							
TRANSFERS	1,174	1,572	2,984	(328)	234	237	5,873
Transfers out	(210)	<u> </u>	(14)	<u> </u>	<u>-</u>	<u>-</u>	(224)
Change in net assets (deficit)	964	1,572	2,970	(328)	234	237	5,649
Total net assets (deficit) - beginning	(1,768)	553	(28,648)	(98)	(4,524)	(948)	(35,433)
TOTAL NET ASSETS (DEFICIT;			(20,040)				
- ENDING	\$ (804)	\$ 2,125	S (25,678)	\$ (426)	<u>\$ (4,290)</u>	\$ (711)	\$ (29,784)

#### CITY OF OAKLAND Combining Statement of Cash Flows Internal Service Funds For the Year Ended June 30, 2011

(In Thousands)

- · ·	Equipment	F	adio	Fa	cilities	Repro	duction		Central Stores	Purc	:h <b>asing</b>		Total
CASH FLOWS FROM OPERATING ACTIVITIES Cash received from customers and users	<b>\$</b> 17,426	· \$	4,007	s	23,728	s	1,048	s	2,576	\$	903	\$	49,688
Cash from other sources	3 17,420		-,007	0	29,728	•	-	0	- 2,570	•	1	•	63
Cash paid to employees	(5,495)		(1,373)		(9,443)		(429)		(897)		(598)		(18,235)
Cash paid to suppliers	(8,119)		(796)		(11,641)		(872)		(1,119)		(72)	_	(22,619)
NET CASH PROVIDED BY (USED IN)													
OPERATING ACTIVITIES	3,845		1,838		2,673		(253)		560		234		. 8,897
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES													
Proceeds of interfund loans	_				_		255				-		255
Repayment of interfund loans	(2,854)		-		(2,420)		-		(545)		(231)		(6,050)
Other (settlements, rental), net	515		· 5		376		-		· ·		· -		896
Transfers out	(210)		<u> </u>		(14)				<u> </u>				(224)
NET CASH PROVIDED BY (USED IN)													
NONCAPITAL FINANCING ACTIVITIES	(2,549)		5		(2,058)		255		(545)		(231)		(5,123)
CASH FLOWS FROM CAPITAL AND RELATING FINANCING ACTIVITIES			٠,										
Acquisition of capital assets	(351)		-		(74)		-		-		-		(425)
Repayment of long-term debt	(854)		(394)		(362)		-		-		-		(1,610)
Interest paid on long-term debt	(64)		(27)		(110)				-				(201)
NET CASH USED IN CAPITAL AND	(1.260)		(421)		(646)								(2.236)
RELATED FINANCING ACTIVITIES	(1,269)		(421)		(546)		-		•		-	—	(2,236)
CASH FLOWS FROM INVESTING ACTIVITIES Interest income (loss)	(27)		9		(69)		(2)		(15)		(3)		(107)
NET INCREASE IN CASH AND													
CASH EQUIVALENTS	-		1,431		-		-		-		•		1,431
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	419		1,064		-				-		-		1,483
CASH AND CASH EQUIVALENTS													
AT END OF YEAR	<b>\$</b> 419	\$	2,495	\$	-	S	-	S	-	\$	-	\$	2,914
RECONCILIATION OF OPERATING													
INCOME (LOSS) TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES					,								
Operating income (loss)	<b>\$</b> 750	t	1,585	s	2,787	S	(326)	\$	249	s	240	s	5,285
ADJUSTMENTS TO RECONCILE OPERATING INCOME (LOSS) NET CASH PROVIDED BY	<u> </u>	<u></u>		<u> </u>		<u>.</u>	(020)	-		-			
(USED IN) OPERATING ACTIVITIES Depreciation	3,248	•	74		56		49		-		-		3,427
Changes in assets and liabilities:	(7)				(46)								(49)
Receivables Due from other funds	(3)		2		(40)		-		-		- 9		(49)
Inventories	(29)		-		(1)		-		321		<u>_</u>		292
Accounts payable and accrued liabilities Other liabilities	(121)		177		(130) 7		24		(10)		(15)		(75)
Total Adjustments	3,095		253		(114)		73		311		(6)		3,612
NET CASH PROVIDED BY (USED IN)													
OPERATING ACTIVITIES	<b>\$</b> 3,845	\$	1,838	\$	2,673	\$	(253)	S	560	s	234	\$	8,897
RECONCILIATION OF CASH AND													
CASH EQUIVALENTS TO THE STATEMENT OF NET ASSETS													
Cash and investments	s -	5	2,354	\$	-	\$	-	\$	-	\$	-	\$	2,354
Restricted cash and investment	419		141		-		-				-		560
TOTAL CASH AND CASH EQUIVALENTS	\$ 419	\$	2,495	\$		S	-	\$		\$	-	\$	2,914

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# FIDUCIARY FUNDS

Fiduciary funds, including pension and private purpose trusts, account for resources held by the City which must be spent as provided in legal trust agreements and related state laws. Agency funds account for assets held for other funds, governments, private organizations or individuals. Agency funds do not measure the results of operations and generally serve as clearing accounts.

### PENSION TRUST FUNDS

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The Oakland Municipal Employees Retirement System (OMERS) Fund is a closed benefit plan that covers non-uniformed employees hired prior to September 1970 who have not elected to transfer to the California Public Employees Retirement System.

The Police and Fire Retirement System (PFRS) Fund is a closed benefit plan administered by a Board of Trustees which covers uniformed police and fire employees. Membership in the plan is limited to uniformed employees hired prior to July 1, 1976. All subsequent hires are covered under the California Public Employees Retirement System.

### **PRIVATE PURPOSE TRUST FUNDS**

Private Purpose Trust Fund accounts for the operations of certain trust funds, such as the Major Gifts Funds or the Youth Opportunity Program Fund, and retiree medical payments; that are not related to Oakland Redevelopment Agency projects or parks, recreation or cultural activities. The Private Pension Trust Fund accounts for employee deferred compensation fund.

# CITY OF OAKLAND Combining Statement of Fiduciary Net Assets Pension Trust Funds June 30, 2011 (In Thousands)

	OMERS	PFRS	TOTAL
ASSETS			
Cash and investments	\$ 135	\$ 3,418	\$ 3,553
Receivables:			
Accrued interest and dividends	-	959	959
Investments and other	. 6	3,558	3,564
Restricted:	. –		
Short-term investments	47	16,863	16,910
Fixed income investments	-	81,523	81,523
Domestic equities and mutual funds	4,737	147,305	152,042
International equities and mutual funds	-	47,939	47,939
Real estate mortgage loans	. <b>-</b>	38	38
Total restricted cash and investments	4,784	293,668	298,452
Securities lending collateral	, <mark>-</mark>	11,536	11,536
TOTAL ASSETS	4,925	313,139	318,064
LIABILITIES			
Accounts payable and accrued liabilities	. 52	16,721	16,773
Securities lending liabilities	-	11,536	11,536
TOTAL LIABILITIES	52	28,257	28,309
NET ASSETS HELD IN TRUST			
FOR PENSION BENEFITS	<u>\$ 4,873</u>	<u>\$ 284,882</u>	<u>\$ 289,755</u>

# CITY OF OAKLAND Combining Statement of Changes in Fiduciary Net Assets Pension Trust Funds For the Year Ended June 30, 2011

(In Thousands)

	OMERS	PFRS	TOTAL
ADDITIONS:		<u>_</u>	
Contributions:			
Members	<b>\$</b> -	\$7	<b>\$</b> 7
Investment Income:			
Net appreciation in fair value of investments	835	58,677	59,512
Interest	71	1,557	1,628
Dividends	38	4,791	4,829
Securities lending income	-	119	119
Total investment income, net	944	65,144	66,088
Less investment expense	(25)	(1,297)	(1,322)
Borrowers' rebates and other agent fees and			
securities lending transactions		(30)	(30)
Net investment income	919	63,817	64,736
Other income .	6	63	69
TOTAL ADDITIONS	925	63,887	64,812
DEDUCTIONS:			
Disbursements to members and beneficiaries:			
Retirement	435	40,419	40,854
Disability	76	24,353	24,429
Death	3	2,075	2,078
TOTAL BENEFITS TO MEMBERS AND BENEFICIARIES	514	66,847	67,361
Administrative expenses	266	845	1,111
TOTAL DEDUCTIONS	780	67,692	68,472
Change in net assets	145	(3,805)	. (3,660)
Net assets - beginning	4,728	288,687	293,415
NET ASSETS - ENDING	<u>\$ 4,873</u>	\$ 284,882	\$ 289,755

# CITY OF OAKLAND Statement of Fiduciary Net Assets Private Purpose Trust Funds June 30, 2011 (In Thousands)

	<b>Pi</b>	Private Purpose Trust Fund			Total		
ASSETS							
Cash and investments	\$	9,461	\$	292	\$	9,753	
Receivables:						_	
Accrued interest and dividends		6		1		7	
Accounts receivable		2				2	
TOTAL ASSETS		9,469		293		9,762	
LIABILITIES							
Accounts payable and accrued liabilities		824				824	
NET ASSETS HELD IN TRUST	<u>\$</u>	8,645	<u>\$</u>	293	\$	8,938	

# CITY OF OAKLAND Statement of Changes in Fiduciary Net Assets Private Purpose Trust Funds For the Year Ended June 30, 2011 (In Thousands)

	Private Purpose Trust Fund	Private Pension Trust Fund	Tota
ADDITIONS:			
Trust receipts	\$ 813	\$ 213	\$ 1,026
Interest	23	1	24
Other income	3,816		3,816
TOTAL ADDITIONS	4,652	214	4,866
DEDUCTIONS:			1
Administrative expenses	-	154	154
Public works	59	-	59
Police services	283	-	283
Other	196	-	196
Capital outlay	3,449	-	3,449
TOTAL DEDUCTIONS	3,987	154	4,141
Change in net assets	665	60	725
NET ASSETS - BEGINNING	7,980	233	8,213
NET ASSETS - ENDING	\$ 8,645	<u>\$ 293</u>	<u>\$ 8,938</u>

# STATISTICAL SECTION

This part of the City of Oakland's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplemental information says about the City's overall financial health.

### Financial Trends

Schedules one through five contain trend information to assist in understanding how the City's financial performance and well-being have changed over times.

### Revenue Capacity

Schedules six through twelve report tax revenues by sources which include: property taxes, state taxes and local taxes.

### Debt Capacity

Schedules thirteen through sixteen present information that helps in understanding the City's current level of outstanding debt, the legal debt margin, and the ability to issue additional debt in the future.

### Pledged Revenue Coverage

Schedule seventeen contains pledge revenue coverage for the City and the Port of Oakland, a component unit of the City. This schedule assists in understanding the revenues pledged for repayment of debt service.

### Demographic and Economic Information

Schedules eighteen and nineteen provide the demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.

### Operating Information

Schedules twenty through twenty-two contain service and infrastructure data to assist in understanding how the City's financial reports relate to the services the City provides and the activities it performs.

Sources: The City's Comprehensive Annual Financial Report for the relevant year.

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SCHEDULE 1

NET ASSETS BY COMPONENT (in thousands)																				
Governmental activities		<u>2002</u>		<u>2003</u>		<u><b>2</b>004</u>		<u>200\$</u>		<u>2006</u>		<u>2007</u>		2008		<u>200<b>9</b></u>		<u>2010</u>		<u>2011</u>
Invested in capital assets, net of related debt	\$	395,311	s	385,354	\$	389,345	s	310,633	s	319,932	s	353,715	s	401,881	\$	442,793	s	478,689	s	538,815
Restricted		246,923		429,353		316,026		292,415		267,824		317,558		336,908		338,514		372,439		382,563
Unresmicted		(634,634)		(400,886)		(260,074)		(55,983)		(8,522)		37,704		(117,971)		(156,331)		(301,692)		(334,771)
Total governmental activities net assets	<u>s</u>	7,600	S	413 821	\$	445,297	\$	547,065	\$	579,234	\$	708,977	S	620,818	\$	624,976	\$	549,436	S	586,607
Business-type activities Invested in capital assets, net of related debt	s	103,197	\$	109,682	\$	113,610	s	107,396	\$	110,279	\$	109,886	\$	111,881	\$	113,961	\$	113,718	s	114,297
Restricted		-		-	,	-		-				-		-		-				
Unrestricted Total business-type activities net		(4,287)		(3,643)		(6,185)		3,114		989		2,173		7,731		15,037		26,126		37,429
assets	5	98,910	S	106,039	\$	107,425	S	110,510	\$	111,268	\$	112,059	S	119,612	\$	128,998	\$	139,844	\$	151,726
Primary government Invested in capital assets, net of related debt	s	498,508	\$	495,036	\$	502,955	\$	418,029	\$	430,211	\$	463,601	\$	513,762	5	556,754	s	592,407	\$	653,112
Restricted		246,923		429,353		316,026		292,415		267,824		317,558		336,908		338,514		372,439		382,563
Unrestricted Total primary government net		(638,921)		(404,529)		(266,259)		(52,869)		(7,533)		39,877		(110,240)		(141,294)		(275,566)		(297,342)
assets	5	106,510	\$	519,860	\$	552,722	Ś	657,575	\$	690,502	\$	821,036	\$	740,430	\$	753,974	\$	689,280	\$	738,333

Note: The City began to repon accrual information when it implemented GA\$B \$tatement 34 in fiscal year 2002. Source: City of Oakland \$tatement of Net Assets

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SCHEDULE 2

#### CHANGES IN NET ASSETS (in thousands)

	2002	2003	2004	2005	2006	<u>2007</u>		2008	2009	2010	201
Expenses											
Governmental Activities:								•			
General government	\$ 80,170	) <b>\$</b> 95,671	\$ 67,069	\$ 65,865	\$ 71,471	\$ 91,119	\$	102,218	<b>\$</b> 94,957	\$ 83,295	<b>\$</b> 75
Public safety	250,503	302,273	297,869	319,908	335,171	348,436		412,050	424,435	411,333	372
Life enrichment	99,223	3 105,133	102,314	96,649	101,902	105,728		115,315	119,659	119,254	123
Community and economic development	108,101	•	121,160	117,689	140,351	183,968		203,406	182,327	222,226	
Public works	72,639		70,369	107,457	100,448	101,075		79,348	74,081	70,757	
	72,032		58,820	62,238	73,224	79,864		74,545	71,552	73,735	
Interest on long-tents debt Total governmental activities expenses		56,072 5753,097		\$ 769,806	\$ 822,567	\$ 910,190	S	986,882	\$ 967,011	\$ 980,600	
Total governmental activities expenses	3 000,000		3 /1/,001		3 322,307	3 710,170		700,002	<u> </u>		
Business-type activities:		•					_				
Sewer	\$ L5,848	3 <b>\$</b> 17,960	<b>\$</b> 20,597	\$ 21,337	<b>\$</b> 24,841	<b>\$</b> 29,365	S		<b>\$</b> 25,530		
Parks and recreation	94	68	159	160	734	1,087		384	652	520	
Total business-type activities	\$ 15,942	\$ 18,028	\$ 20,756	\$ 21,497	\$ 25,575	\$ 30,452	\$	30,886	\$ 26182	\$ 27,419	<b>\$</b> 28
Total primary government expenses	\$ 699,502	s 771,125	\$ 738,357	\$ 791,303	\$ 848,142	<b>\$</b> 940,642	<b>\$</b>	,017,768	<u>\$ 993,193</u>	\$ 1,008,019	<b>\$</b> 940
Branner Brunnun (n						<i>i</i>					
Program Revenues (see schedule 3) Governmental activities:											
Charges for services;											
General government	\$ 25,131	<b>\$</b> 27,946	\$ 14,913	<b>\$</b> 25,641	\$ 16,266	<b>\$</b> 13,741	¢	22,276	\$ 21,128	\$ 24,382	\$ 20
-	,			66,983	42,492	9,803		10.331	15,733	[4,900	
Public safety	14,715	,	38,959								
Life enrichment	5,123		73	125	79	3,992		5,110	11,084	8,128	
Community and economic development	21,553		7,287	12,528	7,947	16,437		45,466	47,223	48,765	
Public works	21,872	26,898	3,600	6,190	3,927	31,269		27,113	30,887	39,283	
Operating grants and contributions	63,235	5 79,784	78,965	74,694	77,154	106,903		91,278	94,3 <b>\$</b> 3	97,177	123
Capital grants and contributions	10,553		10,366	-	-	-		-	-	-	
Total governmental activities	,	,									
program revenues	\$ 162,182	\$ 185,333	\$ 154,163	\$ 186,161	\$ 147,865	\$ 182,145	\$	201,574	\$ 220,408	\$ 232,635	\$ 292
	-										
Business-type activities:											
Charges for services:							_				
Sewer	\$ 19,153		<b>\$</b> 22,590		•	\$ 29,838	5	33,264	\$ 35,382		
Parks and recreation	100	) 122	58	244	197	237		487	796	286	
				_	-	21		-	-	-	
Operating grants and contributions	19	) [9	•	-							
Operating grants and contributions Total business-type activities program revenue:			\$ 22,648		\$ 24,875	\$ 30,096	\$	33,751	\$ 36,178	\$ 39,615	<b>Š</b> 4
		\$ 19,505		\$ 24,496 \$ 210,657	\$ 24,875 \$ 172,740	<b>\$</b> 30,096	5 5		\$ 36,178 \$ 256,586	\$ 39,615 \$ 272,250	
Total business-type activities program revenue:	s \$ 19,272	\$ 19,505				<b>\$</b> 30,096					
Total business-type activities program revenue: Total primary government prognun revenues	s \$ 19,272	\$ 19,505				<b>\$</b> 30,096					
Total business-type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue	s <u>\$</u> 19,272 <u>\$</u> 181,454	2 \$ 19,505 \$ 204,838	\$ 176,811	\$ 210,657	\$ 172,740	\$ 30,096 \$ 212,241	S	235,325	\$ 256,586	\$ 272,250	<b>\$</b> 334
Total business-type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities	s <u>\$ 19,272</u> <u>\$ 181,454</u> <b>\$</b> (521,378	<ul> <li>s 19,505</li> <li>s 204,838</li> <li>s (567,764)</li> </ul>	\$ 176,811 \$ (563,438)	\$ 210,657 \$ (583,645)	\$ (674,702)	\$ 30,096 \$ 212,241 \$ (735,868)	s s	235,325 (78 <b>\$</b> ,308)	\$ 256,586 \$ (746,603)	<b>s</b> 272,250	\$ <u>334</u> ) \$ (618
Total business-type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities Business-type activities	s <u>\$ 19,272</u> <u>\$ 181,454</u> <b>\$</b> (521,378 3,330	<ul> <li>\$ 19,505</li> <li>\$ 204,838</li> <li>\$ (567,764)</li> <li>\$ 1,477</li> </ul>	\$ 176,811 \$ (563,438) 1,892	\$ 210,657 \$ (583,645) 2,999	\$ (674,702) (700)	\$ 30,096 \$ 212,241 \$ (735,868) (356)	5	235,325 (78 <b>\$</b> ,308) 2,865	\$ 256,586 \$ (746,603) 9,996	\$ 272,250 \$ (747,965) 12,196	\$ <u>334</u> ) <b>\$</b> (618 13
Total business-type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities	s <u>\$ 19,272</u> <u>\$ 181,454</u> <b>\$</b> (521,378 3,330	<ul> <li>s 19,505</li> <li>s 204,838</li> <li>s (567,764)</li> </ul>	\$ 176,811 \$ (563,438) 1,892	\$ 210,657 \$ (583,645) 2,999	\$ (674,702) (700)	\$ 30,096 \$ 212,241 \$ (735,868) (356)	5	235,325 (78 <b>\$</b> ,308) 2,865	\$ 256,586 \$ (746,603) 9,996	<b>s</b> 272,250	\$ <u>334</u> ) <b>\$</b> (618 13
Total business-type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities Business-type activities	s <u>\$ 19,272</u> <u>\$ 181,454</u> <b>\$</b> (521,378 3,330	<ul> <li>\$ 19,505</li> <li>\$ 204,838</li> <li>\$ (567,764)</li> <li>\$ 1,477</li> </ul>	\$ 176,811 \$ (563,438) 1,892	\$ 210,657 \$ (583,645) 2,999	\$ (674,702) (700)	\$ 30,096 \$ 212,241 \$ (735,868) (356)	5	235,325 (78 <b>\$</b> ,308) 2,865	\$ 256,586 \$ (746,603) 9,996	\$ 272,250 \$ (747,965) 12,196	\$ <u>334</u> ) <b>\$</b> (618 13
Total business-Type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities Business-Type activities Total primary government net expense	s <u>\$ 19,272</u> <u>\$ 181,454</u> <b>\$</b> (521,378 3,330	<ul> <li>\$ 19,505</li> <li>\$ 204,838</li> <li>\$ (567,764)</li> <li>\$ 1,477</li> </ul>	\$ 176,811 \$ (563,438) 1,892	\$ 210,657 \$ (583,645) 2,999	\$ (674,702) (700)	\$ 30,096 \$ 212,241 \$ (735,868) (356)	5	235,325 (78 <b>\$</b> ,308) 2,865	\$ 256,586 \$ (746,603) 9,996	\$ 272,250 \$ (747,965) 12,196	\$ <u>334</u> ) <b>\$</b> (618 13
Total business-type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes	s <u>\$ 19,272</u> <u>\$ 181,454</u> <b>\$</b> (521,378 3,330	<ul> <li>\$ 19,505</li> <li>\$ 204,838</li> <li>\$ (567,764)</li> <li>\$ 1,477</li> </ul>	\$ 176,811 \$ (563,438) 1,892	\$ 210,657 \$ (583,645) 2,999	\$ (674,702) (700)	\$ 30,096 \$ 212,241 \$ (735,868) (356)	5	235,325 (78 <b>\$</b> ,308) 2,865	\$ 256,586 \$ (746,603) 9,996	\$ 272,250 \$ (747,965) 12,196	\$ <u>334</u> ) <b>\$</b> (618  3
Total business-type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets	s <u>\$ 19,272</u> <u>\$ 181,454</u> <b>\$</b> (521,378 3,330	<ul> <li>\$ 19,505</li> <li>\$ 204,838</li> <li>\$ (567,764)</li> <li>\$ 1,477</li> </ul>	\$ 176,811 \$ (563,438) 1,892	\$ 210,657 \$ (583,645) 2,999	\$ (674,702) (700)	\$ 30,096 \$ 212,241 \$ (735,868) (356)	5	235,325 (78 <b>\$</b> ,308) 2,865	\$ 256,586 \$ (746,603) 9,996	\$ 272,250 \$ (747,965) 12,196	\$ <u>334</u> ) <b>\$</b> (618  3
Total business-Type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,330</u> <u>\$ (518,048</u>	<ul> <li>\$ 19,305</li> <li>\$ 204,838</li> <li>\$ 204,838</li> <li>\$ (567,764)</li> <li>1,477</li> <li>\$ (566,287)</li> </ul>	\$ 176,811 \$ (563,438) 1,892 \$ (561,546)	\$ 210,657 \$ (583,645) 2,999 \$ (580,646)	\$ 172,740 \$ (674,702) (700) \$ (675,402)	<b>\$</b> 30,096 <b>\$</b> 212,241 <b>\$</b> (735,868) (356) <b>\$</b> (736,224)	<u>s</u> s	235,325 (78 <b>\$</b> ,308) 2,865 (782,443)	\$ 256,586 \$ (746,603) 9,996 \$ (736,607)	\$ 272,250 \$ (747,965) 12,196 \$ (735,769)	\$ 334 ) \$ (618 13 ) \$ (605
Total business-type activities program revenue: Total primary government prognum revenues Net (Expense)/Revenue Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,330</u> <u>\$ (518,048</u> <u>\$ 172,029</u>	<ul> <li>\$ 19,005</li> <li>\$ 204,838</li> <li>\$ 204,838</li> <li>\$ (567,764)</li> <li>1,477</li> <li>\$ (566,287)</li> <li>\$ (566,287)</li> <li>\$ 202,297</li> </ul>	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ 234,127	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ 268,693	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ 317,666	<u>s</u> s	(78 <b>\$</b> ,308) 2,865 (782,443) 358,338	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851	\$ 272,250 \$ (747,965) 12,196 \$ (735,769) \$ 346,859	\$ 334 ) \$ (618 13 ) \$ (605 \$ 324
Total business-type activities program revenue: Total primary government program revenues Net (Expense)/Revenue Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,330</u> <u>\$ (518,048</u> <u>\$ 172,029</u> 68,603	S         19,005           S         204,838           S         204,838           S         (567,764)           L477         L477           S         (566,287)           S         (566,287)           S         202,297           T         79,444	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ 234,127 68,451	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ 268,693 67,304	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ 317,666 67,723	<u>s</u> s	235,325 (78 <b>\$</b> ,308) 2,865 (782,443) 358,338 73,928	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642	\$ 272,250 \$ (747,965) 12,196 \$ (735,769 \$ 346,859 57,745	\$ 334 ) \$ (618 13 ) \$ (605 \$ 324 65
Total business-type activities program revenue: Total primary government program revenues Overnmental activities Business-type activities Total primary government expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,333</u> <u>\$ (518,048</u> <u>\$ 172,025</u> <u>68,603</u> 160,725	s         19,505           s         204,838           s         204,838           s         5 (567,764)           l.477         s         5 (566,287)           s         5 (566,287)         s         100,000           s         5 (566,287)         100,000         100,000           s         5 (566,287)         100,000         100,000           s         79,444         199,720         100,000	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ 234,127 68,451 251,301	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ 268,693 67,304 261,815	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ 317,666 67,723 256,658	<u>s</u> s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266	<ul> <li>\$ 272,250</li> <li>\$ (747,965) 12,196</li> <li>\$ (735,769</li> <li>\$ (735,769</li> <li>\$ 346,859</li> <li>\$ 57,745</li> <li>\$ 216,072</li> </ul>	\$ 334 ) \$ (618 13 ) \$ (605 \$ 324 65 220
Total business-type activities program revenue: Total primary government program revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,333</u> <u>\$ (518,048</u> <u>\$ 172,025</u> <u>68,603</u> 160,725 <u>66,88</u>	S         19,505           S         204,838           S         204,838           S         (567,764)           L.477         S           S         (566,287)           S         202,297           F         79,444           P         199,720           G         64,414	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,645)	<b>\$</b> 172,740 <b>\$</b> (674,702) (700) <b>\$</b> (675,402) <b>\$</b> 268,693 67,304 261,815 30,406	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ 317,666 67,723 256,658 108,048	<u>s</u> s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885	<ul> <li>\$ 272,250</li> <li>\$ (747,965) 12,196</li> <li>\$ (735,769)</li> <li>\$ 346,859 57,745</li> <li>\$ 216,072 58,374</li> </ul>	\$ 334 ) \$ (618 13 ) \$ (603 \$ (603 \$ 324 65 220 35
Total business-type activities program revenue: Total primary government program revenues Net (Expense)/Revenue Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,330</u> <u>\$ (518,048</u> <u>\$ 172,025</u> <u>68,603</u> 160,722 <u>66,883</u> <u>36,462</u>	<ul> <li>\$ 19,005</li> <li>\$ 204,838</li> <li>\$ 204,838</li> <li>\$ 204,838</li> <li>\$ 5 (567,764)</li> <li>\$ (566,287)</li> <li>\$ (566,287)</li> <li>\$ (566,287)</li> <li>\$ 202,297</li> <li>\$ 79,444</li> <li>\$ 199,720</li> <li>\$ 64,414</li> <li>\$ 40,043</li> </ul>	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,645)	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ 268,693 67,304 261,815 30,406 78,053	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ (	<u>s</u> s	235,325 (78 <b>5</b> ,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917	\$ 272,250 \$ (747,965) 12,196 \$ (735,769) \$ 346,859 \$ 57,745 216,072 \$ 8,374 10,894	\$ 334 ) \$ (618 13 ) \$ (609 \$ 324 65 220 35 8
Total business-type activities program revenue: Total primary government program revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income Transfers	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,333</u> <u>\$ (518,048</u> <u>\$ 172,025</u> <u>68,603</u> 160,725 <u>66,88</u>	<ul> <li>\$ 19,005</li> <li>\$ 204,838</li> <li>\$ 204,838</li> <li>\$ 204,838</li> <li>\$ 5 (567,764)</li> <li>\$ (566,287)</li> <li>\$ (566,287)</li> <li>\$ (566,287)</li> <li>\$ 202,297</li> <li>\$ 79,444</li> <li>\$ 199,720</li> <li>\$ 64,414</li> <li>\$ 40,043</li> </ul>	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,645)	<b>\$</b> 172,740 <b>\$</b> (674,702) (700) <b>\$</b> (675,402) <b>\$</b> 268,693 67,304 261,815 30,406	<b>\$</b> 30,096 <b>\$</b> 212,241 <b>\$</b> (735,868) (356) <b>\$</b> (736,224) <b>\$</b>	<u>s</u> s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885	<ul> <li>\$ 272,250</li> <li>\$ (747,965) 12,196</li> <li>\$ (735,769)</li> <li>\$ 346,859 57,745</li> <li>\$ 216,072 58,374</li> </ul>	\$ 334 ) \$ (618 13 ) \$ (609 \$ 324 65 220 35 8
Total business-type activities program revenue: Total primary government program revenues Net (Expense)/Revenue Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,330</u> <u>\$ (518,048</u> <u>\$ 172,025</u> <u>68,603</u> 160,722 <u>66,883</u> <u>36,462</u>	<ul> <li>\$ 19,005</li> <li>\$ 204,838</li> <li>\$ 204,838</li> <li>\$ 204,838</li> <li>\$ 5 (567,764)</li> <li>\$ (566,287)</li> <li>\$ (566,287)</li> <li>\$ (566,287)</li> <li>\$ 202,297</li> <li>\$ 79,444</li> <li>\$ 199,720</li> <li>\$ 64,414</li> <li>\$ 40,043</li> </ul>	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,645)	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ 268,693 67,304 261,815 30,406 78,053	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ (	<u>s</u> s	235,325 (78 <b>5</b> ,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917	\$ 272,250 \$ (747,965) 12,196 \$ (735,769) \$ 346,859 \$ 57,745 216,072 \$ 8,374 10,894	\$ 334 ) \$ (618 13 ) \$ (609 \$ 324 65 220 35 8
Total business-type activities program revenue: Total primary government program revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income Transfers	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,330</u> <u>\$ (518,048</u> <u>\$ 172,025</u> <u>68,603</u> 160,722 <u>66,883</u> <u>36,462</u>	S         19,005           S         204,838           S         204,838           S         (567,764)           L,477         S           S         (566,287)           S         (564,414)           S         (629)	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,645)	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ 268,693 67,304 261,815 30,406 78,053	<b>\$</b> 30,096 <b>\$</b> 212,241 <b>\$</b> (735,868) (356) <b>\$</b> (736,224) <b>\$</b>	<u>s</u> s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917	\$ 272,250 \$ (747,965) 12,196 \$ (735,769) \$ 346,859 \$ 57,745 216,072 \$ 8,374 10,894	\$ 334 ) \$ (618 13 ) \$ (603 ) \$ (603 ) \$ (603 ) \$ (200 35 8 1 1
Total business-type activities program revenue: Total primary government program revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income Transfers Special Items	s <u>\$ 19,272</u> <u>\$ 181,454</u> <u>\$ (521,378</u> <u>3,330</u> <u>\$ (518,048</u> <u>\$ 172,029</u> <u>68,603</u> <u>160,729</u> <u>66,883</u> <u>36,463</u> <u>655</u>	S         19,005           S         204,838           S         204,838           S         (567,764)           L,477         S           S         (566,287)           S         (564,414)           S         (629)	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,646) \$ (583,645) \$ (583,646) \$ (583,646)	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ 268,693 67,304 261,815 30,406 78,053 600	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ (736,224) \$ (736,224) \$ (736,224) \$ (736,224) \$ (08,048 48,073 600 \$ 9,020	<u>s</u> s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200	<ul> <li>\$ 272,250</li> <li>\$ (747,965) 12,196</li> <li>\$ (735,769)</li> <li>\$ 346,859 57,745</li> <li>\$ 216,072 58,374</li> <li>\$ 10,894</li> <li>\$ 1,463</li> </ul>	\$ 334 ) \$ (618 13 ) \$ (603 ) \$ (603 ) \$ (603 ) \$ (200 35 8 1 1
Total business-type activities program revenue: Total primary government program revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities:	<b>S</b> 19,272 <b>S</b> 181,454 <b>S</b> (521,378 3,330 <b>S</b> (518,048 <b>S</b> (518,048) <b>S</b> (	s         19,305           s         204,838           s         204,838           s         204,838           s         204,838           s         204,838           s         5 (567,764)           o         1,477           s         5 (566,287)	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600 - \$ 594,914	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,645)	<b>\$</b> 172,740 <b>\$</b> (674,702) (700) <b>\$</b> (675,402) <b>\$</b> 268,693 67,304 261,815 30,406 78,053 600 <b>\$</b> 706,871	<b>\$</b> 30,096 <b>\$</b> 212,241 <b>\$</b> (735,868) (356) <b>\$</b> (736,224) <b>\$</b>	s s s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600 766,341	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761	\$         272,250           \$         (747,965)           12,196         \$           \$         (735,769)           \$         (735,769)           \$         346,859           \$         57,745           \$         216,072           \$         58,374           10,894         1,463           \$         691,407	\$ 334 ) \$ (618 13 ) \$ (605 \$ 324 65 220 35 8 1 1 \$ 656
Total business-type activities program revenue: Total primary government program revenues Overnmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities; Interest and investment income	s 19,272 s 181,454 s (521,378 3,330 s (518,048 s 172,025 68,603 160,725 66,88 36,462 66,88 36,462 5 505,366 s 100	S         19,005           S         204,838           S         204,838           S         204,838           S         204,838           S         204,838           S         567,764;           D         1,477           S         5(566,287;           S         202,297           S         79,444           199,720         64,414           40,043         629           S         586,547           S         586,547           S         199	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600 - \$ 594,914	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,645)	\$ 172,740         \$ (674,702) (700)         \$ (675,402)         \$ 268,693         67,304         261,815         30,406         78,053         600	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ (737,23) \$ (736,224) \$ (737,23) \$ (737,	s s s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761	\$         272,250           \$         (747,965)           12,196         \$           \$         (735,769)           \$         (735,769)           \$         346,859           \$         57,745           \$         216,072           \$         58,374           10,894         1,463           \$         691,407	\$ 334 ) \$ (618 13 ) \$ (609 \$ 324 65 220 35 8 1 5 656
Total business-type activities program revenue: Total primary government prognum revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities: Interest and investment income Other	s 19,272 s 181,454 s (521,378 3,330 s (518,048 s 172,025 68,603 160,724 66,88 36,463 65,95 s 100 1,891	S         19,305           S         204,838           S         204,838           S         204,838           S         204,838           S         204,838           S         567,764;           L477         5(566,287;           S         202,297           79,444         99,720           G         64,414           40,043         629           S         586,547           S         199           S         199           G,082         199	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600 - \$ 594,914 \$ 94	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646)	\$ 172,740         \$ (674,702)         (700)         \$ (675,402)         \$ 268,693         67,304         261,815         30,406         78,053         600	\$ 30,096 \$ 212,241 \$ (735,868) (356) \$ (736,224) \$ (	s s s s	235,325 (785,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600 	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761 \$ 590	\$         272,250           \$         (747,965; 12,196           \$         (747,965; 12,196           \$         (735,769)           \$         346,859           \$         57,745           \$         16,072           \$         691,407           \$         113	\$ 334 ) \$ (618 13 ) \$ (603 \$ 324 65 220 35 8 1 5 656 \$
Total business-type activities program revenue: Total primary government prognum revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities: Interest and investment income Other Interest and investment income Other	s 19,272 s 181,454 s (521,378 3,330 s (518,048 s 172,025 68,603 160,725 66,883 36,463 655 s 100 1,891 (655	S         19,305           S         204,838           S         204,838           S         204,838           S         204,838           S         204,838           S         566,764)           L477         19           S         (566,287)           S         202,297           79,444         199,720           S         586,547           S         199           G         586,547           S         199           6,082         29)         (629)	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600 - \$ 594,914 \$ 94 - (600)	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (583,645)	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ 268,693 67,304 261,815 30,406 78,053 600 - \$ 706,871 \$ 1,996 62 (600)	\$ 30,096           \$ 212,241           \$ (735,868)           (356)           \$ (736,224)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)	s s s s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600 - - 766,341	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761 \$ 590 (1,200)	\$         272,250           \$         (747,965)           12,196         \$           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (747,965)           \$         (735,769)           \$         (736,769)           \$         (737,745)           \$         (738,774)           \$         (747,965)           \$         (747,965)           \$         (735,769)           \$         (739,769)           \$         (749,769)           \$	\$ 334 ) \$ (618 13 ) \$ (603 ) \$ (603 ) \$ (603 324 65 220 33 8 1 5 656 \$ \$ ) (1)
Total business-type activities program revenue: Total primary government program revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities Interest and investment income Other Transfers	s 19,272 s 181,454 s (521,378 <u>3,330</u> s (518,048 s 172,029 68,603 160,729 66,883 36,463 5 505,366 s 100 1,899 (655 s 1,242	S         19,005           S         204,838           S         202,297           79,444         199,720           G         64,414           4         40,043           9         6,082           S         199           6,082         6,082           9)         6,082           9)         6,082           9)         6,082           9)         6,082           9)         6,082           9)         6,052	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600 \$ 594,914 \$ 94 - (600) \$ (506)	\$ 210,657 \$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (580,646) \$ (583,645) \$	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ (675,402) \$ (675,402) \$ 268,693 67,304 261,815 30,406 78,053 600 \$ 706,871 \$ 1,996 62 (600) \$ 1,458	_\$ 30,096           \$ 212,241           \$ 212,241           \$ 317,666           \$ (735,868)           \$ (356)           \$ (736,224)           \$ 317,666           67,723           256,658           108,048           48,073           600           59,020           \$ 857,788           \$ 1,745           2           (600)           \$ 1,147	s s s s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600 - 766,341 1,434 1,434 1,434 1,434	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761 \$ 590 \$ (1,200) \$ (610)	\$         272,250           \$         272,250           \$         (747,965)           12,196         \$           \$         (743,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,7745)           \$         (691,407)           \$         (113)           \$         (11350)	\$ 332 ) \$ (618 13 ) \$ (602 \$ 322 62 220 33 4 5 656 \$ ) - (() ) \$ (()
Total business-type activities program revenue: Total primary government prognum revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities: Interest and investment income Other Interest and investment income Other	s 19,272 s 181,454 s (521,378 3,330 s (518,048 s 172,025 68,603 160,725 66,883 36,463 655 s 100 1,891 (655	S         19,005           S         204,838           S         202,297           79,444         199,720           G         64,414           4         40,043           9         6,082           S         199           6,082         6,082           9)         6,082           9)         6,082           9)         6,082           9)         6,082           9)         6,082           9)         6,052	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600 \$ 594,914 \$ 94 - (600) \$ (506)	\$ 210,657 \$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (580,646) \$ (583,645) \$	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ (675,402) \$ (675,402) \$ 268,693 67,304 261,815 30,406 78,053 600 \$ 706,871 \$ 1,996 62 (600) \$ 1,458	\$ 30,096           \$ 212,241           \$ (735,868)           (356)           \$ (736,224)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)           \$ (300,048)	s s s s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600 - 766,341 1,434 1,434 1,434 1,434	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761 \$ 590 (1,200)	\$         272,250           \$         272,250           \$         (747,965)           12,196         \$           \$         (743,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,7745)           \$         (691,407)           \$         (113)           \$         (11350)	\$ 334 ) \$ (618 13 ) \$ (603 \$ (603 \$ (200 35 220 35 220 35 220 35 220 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 4 35 4 35 4 35 4 35 4 35 4 35 4 35
Total business-type activities program revenue: Total primary government program revenues Governmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities Interest and investment income Other Transfers	s 19,272 s 181,454 s (521,378 <u>3,330</u> s (518,048 s 172,029 68,603 160,729 66,883 36,463 5 505,366 s 100 1,899 (655 s 1,242	S         19,005           S         204,838           S         204,838           S         204,838           S         204,838           S         204,838           S         5(567,764)           L,477         3)         S           S         202,297           79,444         199,720           S         586,547           S         199           G         6,082           O         S         199           6,082         002         C(629)           S         5,652	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ 200,731 72,906 197,873 117,238 5,566 600 \$ 594,914 \$ 94 - (600) \$ (506)	\$ 210,657 \$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646) \$ (580,646) \$ (583,645) \$ (580,646) \$ (583,645) \$	\$ 172,740 \$ (674,702) (700) \$ (675,402) \$ (675,402) \$ (675,402) \$ 268,693 67,304 261,815 30,406 78,053 600 \$ 706,871 \$ 1,996 62 (600) \$ 1,458	_\$ 30,096           \$ 212,241           \$ 212,241           \$ 317,666           \$ (735,868)           \$ (356)           \$ (736,224)           \$ 317,666           67,723           256,658           108,048           48,073           600           59,020           \$ 857,788           \$ 1,745           2           (600)           \$ 1,147	s s s s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600 - 766,341 1,434 1,434 1,434 1,434	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761 \$ 590 (1,200) \$ (610)	\$         272,250           \$         272,250           \$         (747,965)           12,196         \$           \$         (743,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,769)           \$         (733,7745)           \$         (691,407)           \$         (113)           \$         (11350)	\$ 334 ) \$ (618 13 ) \$ (603 \$ (603 \$ (200 35 220 35 220 35 220 35 220 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 20 35 4 35 4 35 4 35 4 35 4 35 4 35 4 35
Total business-type activities program revenue: Total primary government program revenues Overnmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities: Interest and investment income Other Transfers Total business-type activities Total business-type activities Total primary government	s 19,272 s 181,454 s (521,378 3,330 s (518,048 s 172,022 68,603 160,725 68,603 160,725 68,603 36,463 65,95 s 10 1,891 (655 s 1,242 s 506,608	S         19,005           S         204,838           S         204,838           S         204,838           S         204,838           S         204,838           S         5(567,764)           L,477         3)         S           S         202,297           79,444         199,720           S         586,547           S         199           G         6,082           O         S         199           6,082         002         C(629)           S         5,652	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ (560,56) \$ (506) \$ (506) \$ (594,408) \$ (594,40	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646)	\$ 172,740           \$ (674,702) (700)           \$ (675,402)           \$ (675,402)           \$ 268,693           67,304           261,815           30,406           78,053           600           5           5           1,996           62           (600)           \$ 1,458           \$ 708,329	\$ 30,096           \$ 212,241           \$ 212,241           \$ (735,868)           (356)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ \$ (736,224)           \$ \$ (736,224)           \$ \$ (736,224)           \$ \$ \$ (736,224)           \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	s s s s s	235,325 (78\$,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600 - 766,341 1,434 1,434 1,434 1,434	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761 \$ 590 (1,200) \$ (1,200) \$ (610) \$ 750,151	\$         272,250           \$         (747,965; 12,196           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (691,407)           \$         113           \$         (1,350)           \$         690,057	\$ 334 ) \$ (618 13 ) \$ (605 \$ 324 65 220 3 24 65 220 5 656 \$ 1 \$ 656 \$ \$ (11) \$ 654
Total business-type activities program revenue: Total primary government program revenues Overnmental activities Business-type activities Total primary government net expense General Revenues and Other Changes in Net Assets Governmental activities: Taxes Property taxes State taxes Local taxes Local taxes Other Interest and investment income Transfers Special Items Total governmental activities Business-type activities: Interest and investment income Other Transfers Total business-type activities Total business-type activities Total business-type activities Total business-type activities Total primary government Change in Net Assets	s 19,272 s 181,454 s (521,378 3,330 s (518,048 s 172,022 68,603 160,725 68,603 160,725 68,603 36,463 65,95 s 10 1,891 (655 s 1,242 s 506,608	S         19,005           S         204,838           S         204,838           S         204,838           S         204,838           S         567,7643           L477         S           S         566,2873           S         202,297           79,444         99,720           G         64,414           G         40,043           G         629           G         82         199           S         199           G         6082           S         592,199           S         18,783	\$ 176,811 \$ (563,438) 1,892 \$ (561,546) \$ (560,56) \$ (506) \$ (506) \$ (594,408) \$ (594,40	\$ 210,657 \$ (583,645) 2,999 \$ (580,646) \$ (580,646)	\$ 172,740           \$ (674,702) (700)           \$ (675,402)           \$ (675,402)           \$ 268,693           67,304           261,815           30,406           78,053           600           5           5           1,996           62           (600)           \$ 1,458           \$ 708,329	\$ 30,096           \$ 212,241           \$ 212,241           \$ (735,868)           (356)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ (736,224)           \$ \$ (736,224)           \$ \$ (736,224)           \$ \$ (736,224)           \$ \$ \$ (736,224)           \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	s s s s s	235,325 (785,308) 2,865 (782,443) 358,338 73,928 235,470 50,153 47,852 600 	\$ 256,586 \$ (746,603) 9,996 \$ (736,607) \$ 359,851 67,642 214,266 81,885 25,917 1,200 \$ 730,761 \$ 590 (1,200) \$ (1,200) \$ (610) \$ 750,151	\$         272,250           \$         (747,965; 12,196           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (735,769)           \$         (691,407)           \$         113           \$         (1,350)           \$         690,057	\$ 334 ) \$ (618 13 ) \$ (605 \$ 324 65 220 35 220 35 220 35 1 5 656 \$ ) (1 \$ 654 ) \$ (1 \$ 654 ) \$ 37

Note: The City began to report accrual information when it implemented GA\$B \$tatement 34 in fiscal year 2002. Source: City of Oakland \$tatement of Activities

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SCHEDULE 3

(in thousands)

Function/Program	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	2010	<u>2011</u>	
Governmental activities:											
Charges for services:											
General government	\$ 25,131	<b>\$</b> 27,946	<b>S</b> 14,913	\$ 25,641	S 16,266	\$ 13,741	\$ 22,276	\$ 21,128	<b>\$</b> 24,382	\$ 20,360	
Public safety	14,715	15,489	38,959	66,983	42,492	9,803	10,331	15,733	14,900	13,573	
Life enrichment	5,123	4,355	73	125	79	3,992	5,110	11,084	8,128	8,483	
Community and economic development	21,553	21,599	7,287	12,528	7,947	16,437	45,466	47,223	48,765	42,418	
Public works	21,872	26,898	3,600	6,190	3,927	31,269	· 27,113	30,887	39,283	84,834	
Operating grants and contributions	63,235	79,784	78,965	74,694	77,154	106,903	91,278	94,353	97,177	123,149	
Capital grants and contributions	10,553	9,262	10,366	-		-	-				
Subtotal governmental activities	\$ 162,182	<b>\$</b> 185,333	<b>\$</b> 154,163	\$ 186,161	\$ 147,865	\$ 182,145	\$ 201,574	\$ 220,408	\$ 232,635	\$ 292,817	
Business-type activities:											
Charges for services:											
Sewer	\$ 19,153	<b>\$</b> 19,364	\$ 22,590	s 24,252	<b>\$</b> 24,678	\$ 29,838	S 33,264	\$ 35,382	\$ 39,329	\$ 41,832	
Parks and recreation	100	122	58	244	. 197	237	487	796	286	118	
Operating grants and contributions	19	19	<u> </u>	-	-	21	-		-	<u> </u>	
Subtotal business-type activities	<u>\$ 19,272</u>	<b>\$</b> 19,505	\$`22,648	\$ 24,496	\$ 24,875	<b>\$</b> 30,096	\$ 33,751	<u>\$ 36,</u> 178	\$ 39,615	\$ 41,950	
Total primary government	<u>\$ 181,454</u>	\$ 204,838	\$ 176,811	\$ 210,657	\$ 172,740	<u>\$ 212,241</u>	\$ 235,325	\$ 256 <u>,</u> 586	\$ 272,250	\$ 334,767	

Note: The City began to report accrual information when it implemented GASB Statemeni 34 in fiscal year 2002. Source: City of Oakland Statement of Activities

#### FUND BALANCES, GOVERNMENTAL FUNDS

(in thousands)

General Fund <sup>(1)</sup> Reserved Unreserved Total general fund		2002 196,067 29,666 225,733	2003 \$ 214,31 38,80 \$ 253,11	1	2004 \$ 10,779 222,529 \$ 233,308	2005 151,494 140,343 291,837	\$ 2006 134,151 152,368 286,519		2 <b>007</b> 138,891 143,016 281,907	121,109	 2009 116,543 120,406 236,949		2010 103,372 129,678 233,050	
General Fund <sup>(2)</sup> Restricted Committed Assigned Unassigned Total general fund					·							•		2011 \$ 106,692 3,890 65,985 48,794 \$ 225,361
		<u>2002</u>	<u>2003</u>		<u>2004</u>	<u>2005</u>	<u>2006</u>		<u>2007</u>	2008	<u>2009</u>		<u>2010</u>	
All Other Governmental Fun	ds (I	1)												
Reserved	\$	327,871	\$ 475,3	35	\$ 284,475	\$ 445,531	\$ 496,474	s	797,702	\$ 828,314	\$ 788,476	\$	761,679	
Unreserved, reported in: Special revenue funds Capital projects funds	_	(11,809) 4,222	(1 <b>0</b> 8,22 6,59	-	4,704 164,788	 19,785 143,456	42,102 130,221		32,444 98,912	8,129 73,147	 9,553 41,322		(16,486) 66,136	
Total all other governmental funds	\$	320,284	\$ 373,74	16	<u>\$ 453,967</u>	\$ 608,772	\$ 668,797	5	929,058	\$ 909,590	\$ 839,351	\$	811,329	
All Other Governmental Fun Restricted Committed Assigned Unassigned Total general fund	ıds <sup>(2</sup>	2)												2011 \$ 481,124 139,178 188,722 (2,669) \$ 806,355

Source: City of Oakland Balance Sheet, Governmental Funds

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Note:

<sup>(1)</sup> The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002.

(2) The City implemented GASB Statement No. 54 under which governmental fund balances are reported as nonspendable, restricted, committed, assigned, and unassigned compared to reserved and unreserved.

**SCHEDULE 5** 

#### CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS

(in thousands)

(m thousanus)												
	<b>2</b> 002	2003	2004	2005	2006	2007	2008	200 <b>9</b>	2010	<b>2</b> 011		
Revenues												
_ /									•			
Taxes (see Schedule 6)	\$ 402,435	\$ 439,159	\$ 457,949	\$ 535,706	\$ 578,474	\$ 616,754	•	\$ 641,086		\$ 612,328		
Licenses and permits	11,758	13,098	13,476	15,676	19,006	20,390		14,467	12,124	13,297		
Fines and penalties	17,806	20,645	28,189	26,325	25,467	26,859	•	29,348	31,220	29,440		
Interest/investment net income	35,481	40,619	7,672	38,495 73,133	30,721 70,711	49,141 75,242	49,894 76,735	27,520 77,285	11,495 82,289	9,147 124,707		
Charges for services Other intergovernmental revenues	60,840	65,324	67,176	13,133			33,561	35,588	45,116	124,707		
Federal and State grants	-	-	-	•	-	-	33,301	55,588	45,115	-		
and subventions	48,234	72,483	79,918	97,009	73,778	97,382	94,428	87,971	98,850	121,184		
Other revenues	61,391	70,027	48,608	53,711	47,558	74,758		40,587	32,116	32,290		
Total revenues	\$ 637,945	\$ 721,355	5 702,988	\$ 840,055	\$ 845,715	\$ 960,526	<u>\$ 969,787</u>	<b>\$</b> 953,852	\$ 936,111	\$ 942,393		
Expenditures												
General government	\$ 41,389	\$ 39,365	<b>\$</b> 42,225	\$ 45,466	S 49,411	\$ 67,194	\$ 45,600	\$ 40,838	\$ 35,710	\$ 33,781		
Financial and Personnel Services	16,637	17,025	22,339	22,197	24,187	26,01 <b>S</b>	35,761	34,863	30,943	28,756		
Information Technology	-	•	-	-	-	•	13,666	12,975	9,137	8,276		
Contracting and Purchasing	-	-	•	-	-	-	2,280	1,959	2,100	2,082		
Police services	151,791	166,266	166,175	178,813	187,968	206,561	225,893	231,789	218,129	205,292		
Fire services	84,239	88,154	91,542	98,029	111,162	112,699	118,429	119,711	111,583	111,339		
Life enrichment				-								
Administration	561	660	1	7	18 204	-	-			-		
Parks & Recreation	32,481	28,556	29,445	16,740	17,296	19,148		20,308	20,259	20,914		
Library	16,540	17,096	18,460	20,547	22,942	24,631	23,833	21,824	20,927	21,633		
Museum Marketing	7,278	7,561	8,327	7,383	267	6,976	6,883	6,584	6,146	6,749		
Aging, Health & Human Services	24,568	27,740	2,367 33,238	35,609	46,581	53,228	56,239	62,382	59,441	63,031		
Cultural Arts	1,382	1,753	35,238 41	35,007	6,832	55,228	30,239	02,382	59,441	05,051		
Community & Economic Development	118,234	122,715	92,788	101,031	135,561	169,233	206,908	197,285	227,505	175,750		
Public Works	52,841	51,458	60,328	73,338	79,816	91,490	71,971	64,288	57,133	71,099		
Other	41,471	36,652	30,372	38,327	23,048	10,641	10,597	20,099	8,328	27,062		
Capital outlay	22,055	27,056	24,779	36,219	25,014	49,895		44,418	61,233	63,532		
Debt service	,			- ,		· ·			.,	- , -		
Bond issuance costs	3,711	4,212	12,874	4,478	2,496	4,467	4,210	864	1,558	828		
Other refunding cost							5,674	,				
Principal	39,686	50,356	61,831	88,506	72,583	79,964	92,940	138,854	105,742	86,965		
Interest	58,558	55,020	62,897	60,656	69,027	69,682	71,528	65,157	69,097	89,514		
Total expenditures	\$ 713,422	\$ 741,645	\$ 760,029	\$ 827,346	\$ 874,185	<u>\$ 991,827</u>	\$1,059,596	\$1,084,198	\$1,044,971	\$1,016,603		
Excess of revenues over(under)												
expenditures .	\$ (75,477)	\$ (20,290)	\$ (57,041)	\$ 12,709	\$ (28,470)	\$ (31,301)	) \$ (89,809)	\$ (130,346)	\$ (108,860)	\$ (74,210)		
Other Financing Sources (Uses)												
Issuance of debt		s -	\$ 3,927	\$ 433,956	\$ 105,840	\$ 143,988		\$ 40,228	\$ 67,693	\$ 56,870		
Issuance of refunding bonds	213,655	202,765	188,650	-	-	102,590	241,410	-				
Premiums/discounts on issuance of bonds	788	-	587	13,535	328	1,963	11,313	(779)	908	(2,052)		
Payment to refunding bond escrow agent	(208,907)	(110,826)	(96,395)	(247,860)	(27,853)	(22,729)			-	-		
Property sale proceeds	16,094	8,569	1,497	394	4,262	618	4,045	8,723	5,013	4,481		
Insurance claims and settlements	-	-	-	-		-	-	-	1,641	548		
Transfers in	. 142,816	79,144	95,404	109,911	101,643	97,397	98,691	130,095	106,409	103,786		
Transfers out	(142,157)	(78,515)	(94,804)	(109,311)	(101,043)	(95,897			(104,725)	(102,086)		
Total other financing sources (uses)	\$ 22,289	\$ 101,137	\$ 98,866	\$ 200,625	\$ 83,177	\$ 227,930	\$ 36,118	\$ 49,372	\$ 76,939	<u>\$ 61,547</u>		
Special item	s -	<b>S</b> -	<b>s</b> -	<b>s</b> -	s -	\$ 59,020	s -	s -	S -	<b>\$</b> -		
Change in find balances												
Net change in fund balances	\$ (53,188)	\$ 80,847	\$ 41,825	\$ 213,334	\$ 54,707	\$ 255,649	\$ (53,691)	\$ (80,974)	\$ (31,921)	\$ (12,663)		
Total fund balance - beginning	599,205	546,017	645,450	687,275	900,609	955,316		1,157,274	1,076,300	1,044,379		
Total fimd balance - ending	\$ 546,017	\$ 626,864	\$ 687,275	\$ 900,609	\$ 955,316	\$1,210,965	\$1,157,274	\$1,076,300	\$1,044,379	\$1,031,716		
Debt service as a percentage of noncapital expenditures	14 5107	14 7504	16 0600	10.0201	17 2001	15 000	19 0001		10 1001	10.050/		
noncapital expenditures	14.21%	14.75%	16.96%	18.85%	16,68%	15,89%	6 17.00%	20.33%	18.13%	18.85%		

Note: Debt ratio was calculated by dividing principal and interest by total government expenditures excluding capital outlay \$80,834 for fiscal year 2011. General government include Mayor, Council, City Administrator, City Attomey, City Auditor and City Clerk
 Source: City of Oakland Statement of Revenues, Expenditures and Changes in Fund Balances.

## TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS (in thousands)

			Motor									
			Vehicle in-		Business	Utility	Real Estate	Transient		Voter		
Fiscal Year	Property	Sales & Use	lieu	Gas	License	Consumption	Transfer	Occupancy	Parking	Approved	Franchise	Total
2002	163,130	45,749	22,854	7,705	42,094	49,547	37,272	10,530	7,525	5,085	10.044	400 425
2003	193,738	48,798	24,259	6,387	42,020	46,581	42,088	10,330	8,242	5,359	10,944 10,824	402,435 439,159
2004	200,646	47,760	18,178	6,968	44,223	48,056	55,665	9,857	9,799	5,205	11,592	457,949
2005	232,061	51,148	9,656	7,647	43,902	49,781	77,722	10,926	11,580	30,155	11,128	535,706
2006	268,361	56,844	2,984	7,476	43,790	48,770	79,483	11,690	15,196	31,728	12,152	578,474
2007	314,468	58,006	2,268	7,449	50,339	51,426	61,505	12,303	16,202	29,778	13,010	616,754
2008	358,074	64,812	1,811	7,305	52,542	52,524	36,205	12,400	15,747	32,942	13,791	648,153
2009	359,699	56,090	1,282	9,749	54,291	52,701	34,267	10,599	14,196	33,772	14,440	641,086
2010	349,084	45,503	1,251	10,991	54,141	51,107	36,971	10,085	13,885	35,228	14,655	622,901
2011	326,576	51,910	2,168	10,990	53,138	53,440	31,608	12,484	13,460	41,700	14,854	612,328
Change												
2002-2011	100.2%	13.5%	-90.5%	42.6%	26.2%	7.9%	-15.2%	18.6%	78.9%	720.1%	35.7%	52.2%

Note: Reflects revenues of the General, Special Revenue, Debt Service and Capital Projects Funds, and Oakland Redevelopment Agency.

Source: City of Oakland Statement of Revenues, Expenditures and Changes in Fund Balances.

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# ASSESSED VALUE AND ESTIMATED VALUE OF TAXABLE PROPERTY

(in thousands)

Fiscal Year	Land	Improvements	Personal Property	Total Assessed Value	Less: Tax-Exempt Property	Less: Redevelopment Tax Increments	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Taxable Assessed Value	Total Assessed Value as a Percentage of Estimated Taxable Value
2002	7,200,754	15,231,115	2,165,091	24,596,960	1,666,969	3,057,178	19,872,813	5.613	111,546,099	17.82%
2003	7,725,624	16,906,517	1,997,630	26,629,771	1,828,260	3,524,500	21,277,011	5.392	114,725,643	18.55%
2004	8,374,188	18,571,148	1,964,460	28,909,796	1,863,890	4,090,609	22,955,297	5.811	133,393,231	17.21%
2005	9,157,808	20,308,258	1,878,079	31,344,145	2,067,228	5,186,441	24,090,476	5.534	133,316,694	18.07%
2006	10,206,973	22,383,882	1,962,917	34,553,772	2,310,189	7,750,010	24,493,573	5.519	135,180,029	18.12%
2007	11,410,672	24,862,440	1,894,048	38,167,160	2,347,281	9,552,758	26,267,121	5.667	148,855,775	17.65%
2008	12,472,317	27,192,312	2,132,949	41,797,578	2,478,761	9,552,758	29,766,059	5.508	163,951,453	18.16%
2009	13,222,782	28,429,996	2,205,480	43,858,258	2,584,624	10,425,138	30,848,496	5.414	167,013,757	18.47%
2010	12,708,080	27,749,554	2,110,456	42,568,090	2,691,489	9,753,604	30,122,997	5.674	170,917,885	17.62%
2011	12,479,365	26,787,417	1,985,401	41,252,183	2,768,044	9,030,570	29,453,569	5.692	167,649,715	17.57%

Note: Total Direct Tax Rate is "per \$10,000 assessed value". Source: County of Alameda

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**SCHEDULE 8** 

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DIRECT AND OVERLAPPING
PROPERTY TAX RATES

		City Dire	ct Rates		Overlapping Rates											
Fiscal Year	Basic Rate	Debt Service Fund	198 I Pension Liability	Total Direct Rate	Alameda County	Education	Education Debt	BART and AC Transit	BART Debt	Other	East Bay Municipal Utility Debt	East Bay Regional Parks District	East Bay Reg. Parks District Debt			
2002	0.3485	0.0553	0.1575	0.5613	0.3086	0.2165	0.0959	0.0517	-	0.0505	0.0084	0.0242	0.0072			
2003	0.3485	0.0332	0.1575	0.5392	0.3086	0.2165	0.0994	0.0517	-	0.0505	0.0084	0.0242	0.0065			
2004	0.3485	0.0751	0.1575	0.5811	0.3086	0.2165	0.0923	0.0517	-	0.0505	0.0079	0.0242	0.0057			
2005	0.3485	0.0474	0.1575	0.5534	0.3086	0.2165	0.0875	0.0517	- ·	0.0505	0.0076	0.0242	0.0057			
2006	0.3485	0.0459	0:1575	0.5519	0.3086	0.2165	0.1018	0.0517	-	0.0505	0.0072	0.0242	0.0057			
2007	0.3485	0.0607	0.1575	0.5667	0.3086	0.2165	0.1074	0.0517	-	0.0505	0.0068	0.0242	0.0085			
2008	0.3485	0.0448	0.1575	0.5508	0.3086	0.2165	0.1030	0.0517	-	0.0505	0.0065	0.0242	0.0080			
2009	0.3485	0.0354	0.1575	0.5414	0.3086	0.2165	0.1197	0.0517	-	0.0505	0.0064	0.0242	0.0100			
2010	0.3485	0.0614	0.1575	0.5674	0.3086	0.2165	0.1689	0.0517	0.0057	0.0505	0.0065	0.0242	0.0108			
2011	0.3485	0.0632	0.1575	0.5692	0.3086	0.2165	0.1697	0.0517	0.0031	0.0505	0.0067	0.0242	0.0084			

Note: Rates per \$1,000 assessed value Source: County of Alameda

#### SCHEDULE 9

### PRINCIPAL PROPERTY TAX PAYERS

		2002 <sup>(1)</sup>		2011 (2)				
<u>Taxpayer</u>	Taxable Assessed Value	Percentage of Total City Taxable Assessed Value	Rank	Taxable Assessed Value	Percentage of Total City Taxable Assessed Value	Rank		
SIC Lakeside Drive LLC				\$ 206,990,615	0.538%	1		
Oakland City Center Venture LLC	\$ 204,141,387	0.890%	1	181,647,009	0.472%	2		
CIM Oakland Center 21 LP				168,979,565	0.439%	3		
Oakland Property LLC				165,154,080	0.429%	4		
Kaiser Foundation Health Plan Inc				154,068,849	0.400%	5		
Catholic Cathedral Corporation of the East Bay				144,403,733	0.375%	6		
CIM Oakland I Kaiser Plaza LP				126,710,589	0.329%	7		
1800 Harrison Foundation	104,206,152	0.455%	4	121,642,954	0.316%	8		
Suncal Oak Knoll LLC				113,722,961	0.296%	ġ		
Clorox Company	100,415,242	0.438%	5	98,818,392	0.257%	10		
Prentiss Properties Acquisition Partners LP	117,787,784	0.514%	2	N/A				
Kaiser Foundation Hospitals	113,701,243	0.496%	3	N/A				
Kaiser Center, Inc.	123,860,033	0.540%	6	N/A				
Lake Merritt Plaza	95,900,011	0.418%	7	N/A				
Owens Illinois Glass Container, Inc.	71,754,700	0.313%	8	N/A				
Webster Street Partners, Ltd.	67,050,200	0.293%	9	N/A				
KSL Claremont Resort, Inc.	76,568,200	0.334%	10	N/A				
Total	\$ 1,075,384,952	4.691%		\$ 1,482,138,747	3.851%			

#### Note:

<sup>(1)</sup> 2002 based on total assessed value of \$22,929,990,869
 <sup>(2)</sup> 2011 based on total assessed value of \$38,484,139,533

,

Source: County of Alameda

# **SCHEDULE 10**

# PROPERTY TAX LEVIES AND COLLECTIONS

(in thousands)

Fiscal Year	Taxes Levied	Collected v Fiscal Year		Collections in	Total Col to D	
Ended June 30,	for the Fiscal Year	Amount	Percent of Levy	Subsequent Year	Amount	Percent of Levy
2002	56,947	55,270	97.06%	0	55,270	97.06%
2003	61,164	59,276	96.91%	0	59,276	96.91%
2004	65,248	63,546	97.39%	· 0	63,546	97.39%
2005	68,095	66,301	97.37%	0	66,301	97.37%
2006	73,331	71,198	97.09%	0	71,198	97.099
2007	79,357	75,654	95.33%	0	75,654	95.339
2008	86,220	81,048	94.00%	0	81,048	94.00
2009	89,482	84,063	93.94%	0	84,063	93.949
2010	85,706	82,015	95.69%	0	82,015	95.69 <sup>o</sup>
2011	83,960	81,013	96.49%	0	81,013	96.499

Fiscal Year Taxes Levied		Collected v Fiscal Year (		Collections in	Total Collections to Date		
Ended June 30,	for the Fiscal Year	Amount	Percent of Levy	Subsequent Year	Amount	Percent of Levy	
2002	49,024	46,849	95.56%	0	46,849	95.56%	
2003	48,441	46,001	94.96%	0	46,001	94.96	
2004	61,760	59,602	96.51%	0	59,602	96.51	
2005	59,673	57,558	96.46%	0	57,558	96.46	
2006	63,369	60,887	96.08%	0	60,887	96.08	
2007	75,071	70,586	94.03%	0	70,586	94.03	
2008	76,453	70,621	92.37%	0	70,621	92.37	
2009	75,753	70,494	93.06%	0	70,494	93.06	
2010	83,581	79,172	• 94.72%	0	79,172	94.72	
2011	85,262	81,506	95,59%	0	81,506	95.59	

Note: Collections in subsequent year data not available Source: County of Alameda

# SCHEDULE 11

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## TAXABLE SALES BY CATEGORY

## (in thousands)

					Fisca	ıl <b>Ye</b> ar				
	<u>200</u> 2	<u>2003</u>	<u><b>2</b>004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Auto & Transportation	\$ 895,331	S 929,517	\$ 871,710	\$ 817,924	\$ 860,194	\$ 912,876	\$ 840,330	\$ 695,919	\$ 580,398	\$ 651,555
Business & Industry	588,871	715,740	700,079	622,816	667,630	613,457	691,322	574,628	490,566	512,453
General Consumer Goods	504,084	480,747	453,363	461,085	554,136	549,394	536,955	505,460	480,781	496,571
Restaurants and Hotels	442,948	430,058	406,565	441,158	496,814	483,765	527,276	515,602	525,068	566,973
Building & Construction	348,829	393,261	369,886	491,196	488,972	495,607	465,797	416,701	344,171	325,085
Food & Drugs	342,013	341,625	308,529	316,990	321,467	330,643	341,677	342,922	366,461	359,148
Fuel & Service Stations	317,736	342,098	593,926	869,866	1,058,122	1,186,535	1,236,876	638,147	433,207	620,279
Total	\$ 3,439,812	\$3,633,046	\$ 3,704,058	\$4,021,035	\$ 4,447,335	\$4,572,277	\$ 4,640,233	\$3,689,379	\$3,220,652	\$ 3,532,064
City direct sales tax rate					1.5%	1.5%	1.5%	1.5%	1.5%	1.5%

Source: HdL Companies

# **SCHEDULE 12**

Fiscal Year	City Direct Rate	State of California
2002	n/a	n/a
2003	n/a	n/a
2004	n/a	n/a
2005	n/a	, n/a
2006	1.50%	7.25%
2007	1.50%	7.25%
2008	1.50%	7.25%
2009	1.50%	8.25%
2010	1.50%	8.25%
2011	1.50%	8.25%

# DIRECT AND OVERLAPPING SALES TAX RATES

Source: California State Board of Equalization

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SCHEDULE 13

#### RATIOS OF OUTSTANDING DEBT BY TYPE (in thousands)

						Business-type Activities									
Fiscal Year	General Obligation Bonds	Tax Allocation Bonds	Certificates of Participation	Lease Revenue Bonds	Pension Obligation Bonds	Accreted Interest	Special Assessment Bonds	Notes Payable	Capital Leases	Pledge Oblig. For Authority Debt	Sewer Fund Notes Payable	Sewer Fund Bonds	Total Primary Government	Percentage of Personal Income (1)	Per Capita
2002	133,295	214,295	67,346	399,675	435,686	-	8,870	52,283	-	99,048	7,663	-	1,418,161	12.12%	4
2003	167,350	246,660	63,631	382,645	442,592	-	8,463	49,448	-	96,590	7,045	-	1,464,424	12.52%	4
2004	232,045	235,555	59,594	386,200	436,873	-	7,940	46,153	-	93,950	6,362	-	1,504,672	12.86%	4
2005	227,010	270,085	50,195	488,721	366,405	70,811	7,370	18,440	26,769	91,150	5,655	62,330	1,684,941	14.40%	4
2006	358,124	319,115	49,154	346,110	341,475	85,884	7,085	17,940	20,218	88,100	4,925	60,840	1,698,970	14.52%	4
2007	345,214	514,475	45,795	325,105	313,625	104,356	6,800	17,090	31,809	85,350	4,126	59,305	1,853,050	20.33%	4
2008	331,528	496,630	40,495	.323,340	282,705	125,743	6,200	19,045	26,968	82,450	3,346	57,720	1,796,170	17.02%	4
2009	317,188	505,765	10,375	296,985	248,455	148,580	5,645	17,610	23,235	79,350	2,540	56,090	1,711,818	15.31%	4
2010	366,248	488,900	7,210	270,670	210,595	172,971	8,298	14,295	18,483	76,000	1,708	· 54,380	1,689,758	14.45%	4
2011	349,431	523,905	3,895	242,800	195,637	172,121	7,963	12,295	17,068	72,450	848	52,580	1,650,993	14.84%	4

Source: Notes to Basic Financial Statements, Note (12) - Long-term Obligations (1) Per capita income \$28,311 multiplied by population 392,932 gives personal income \$11,124,297,852

## **SCHEDULE 14**

## RATIOS OF GENERAL BONDED DEBT OUTSTANDING (in thousands)

## General Bonded Debt Outstanding

Fiscal Year	Net Bonded Debt <sup>(1)</sup>	Assessed Value <sup>(2)</sup>	Percentage of Actual Taxable Value of Property (%)	Per Capita <sup>(3)</sup> (in dollars)
2002	133,295	22,930,000	0.5813	326.06
2003	167,350	24,802,000	0.6747	405.99
2004	232,045	27,046,000	0.8580	563.76
2005	227,010	29,277,000	0.7754	550.59
2006	358,124	32,244,000	1.1107	869.75
2007	345,214	35,820,000	0.9637	830.86
2008	331,528	39,319,000	0.8432	789.01
2009	317,188	41,274,000	0.7685	746.21
2010	366,248	39,877,000	0.9184	850.42
2011	349,431	38,484,140	0.9080	889.29

Note:

<sup>(1)</sup> Source: City of Oakland Annual Debt Service Roll Forward, General Obligation Debt Total as of June 30, 2011

<sup>(2)</sup> Source: County of Alameda.

<sup>(3)</sup> Population 392,932 as of 1/1/11 per State of California Demographic Information by City.

#### DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT

	Estimated Percentage		City Share of Debt
<u>Governmental Unit</u>	Applicable		Debt
Direct Bonded Debt			
City of Oakland <sup>(1)</sup>	100	\$	349,430,620
City of Oakland and Coliseum Authority General Fund Obligations	. 100		371,145,000
City of Oakland 1915 Act Bond Obligations	100		7,978,483
City of Oakland Pension Obligations	100		195,636,499
Total Direct Bonded Debt:	١.	\$	924,190,602
Overlapping Bonded Debt			
Alameda-Contra Costa Transit District Certificates of Participation	21.499	\$	8,054,600
Alameda County and Coliseum Authority General Fund Obligation	17.621		125,375,530
Alameda County Pension Obligations	17.621		27,239,377
Bay Area Rapid Transit District	6.831	•	28,271,118
East Bay Municipal Utility District, Special District #1	49.911		12,250,655
East Bay Regional Park District	10.584		16,298,302
Chabot-Las Positas Community College District	0.957		4,352,621
Chabot-Las Positas Community College District General Fund Obligations	0.957		43,017
Peralta Community College District	52.76		229,809,370
Peralta Community College District Pension Obligation	52.76		80,041,716
Berkeley & Castro Valley Unified School District	0.004 & 0.126		114,809
Oakland Unified School District	99.998		713,895,722
Oakland Unified School District Certificates of Participation	99.998		60,903,782
San Leandro Unified School District	9.715		16,280,046
Castro Valley Unified School District Certificates of Participation	0.126		391
City of Emeryville 1915 Act Bonds	4.183		340,705
City of Piedmont 1915 Act Bonds	4.792		159,094
Total Overlapping Bonded Debt:		\$	1,323,430,855
Total Direct and Overlapping Debt		\$ 2	2,247,621,457
Less: East Bay M.U.D. Special District #1 (100% self-supporting)			12,250,655
Total Net Direct and Overlapping Bonded Debt		\$ 2	2,235,370,802

<sup>(1)</sup> Source: City of Oakland Annual Debt Service Roll Forward, General Obligation Debt Total as of June 30, 2011 Source: City of Oakland Treasury Division

#### **SCHEDULE 16**

	LEGAL DEBT MARGIN INFORMATION																			
		<u>2002</u>		<u>2003</u>		<u>2004</u>		<u>2005</u>		<u>2006</u>		<u>2007</u>		<u>2008</u>		<u>2009</u>		<u>2010</u>		<u>2011</u>
Debt limit	\$	745,230,478	\$	798,115,131	\$	860,823,608	\$	903,392,821	\$	918,508,985	\$	985,017,038	\$1	,116,227,253	\$1	,156,818,628	\$1	1,129,612,382	\$1	,104,508,857
Total net debt applicable to limit		133,295,000		167,350,000		232,045,000		227,010,000		358,124,189		345,214,363		331,528,315		317,188,697		366,247,851		349,430,620
Legal debt margin	\$	611,935,478	\$	630,765,131	\$	628,778,608	\$	676,382,821	\$	560,384,796	\$	639,802,675	\$	784,698,938	\$	839,629,931	\$	763,364,531	\$	755,078,237
Total net debt applicable to the limit as a percentage of debl limit (%)		17.89%		20.97%		26.96%		25.13%		38.99%		35.05%		29.70%		27.42%	-	32.42%		31.64%

Source: County of Alameda and City of Oakland Annual Debt Service Roll Forward (General Obligation Debt Total as of June 30, 2011).

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### **SCHEDULE 17**

## PLEDGED-REVENUE COVERAGE, PORT OF OAKLAND AND REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND

(thousands of dollars)

	Net Revenue Available for				
Fiscal Year	Debt Service	Principal	Interest	Total	Coverage
<u>PORT OF OA</u>	<u> KLAND</u>				
2002	85,485	13,810	39,380	53,190	160.72%
2003	94,610	10,638	46,323	56,961	166.10%
2004	110,797	9,241	50,124	59,365	186.64%
2005	126,636	8,155	53,633	61,788	204.95%
2006	136,566	14,968	56,806	71,774	190.27%
2007	138,458	19,892	62,756	82,648	167.53%
2008	144,931	19,800	70,474	90,274	160.55%
2009	130,173	19,724	75,578	95,302	136.59%
2010	147,860	35,593	78,018	113,611	130.15%
2011	155,502	36,500	69,378	105,878	146.87%
<u>REDEVELOPI</u>	MENT AGENCY OF	THE CITY OF C	DAKLAND		
2009	131,536	505,595	343,747	849,342	15.49%
2010	113,299	488,900	316,344	805,244	14.07%
2011	109,673	523,905	378,570	902,475	12.15%
			•		

Source: Port of Oakland and Redevelopment Agency of the City of Oakland

Note: FY2000 to FY2008 piedged-revenue coverage data for Redevelopment Agency is not available.

#### SCHEDULE 18

#### DEMOGRAPHIC AND ECONOMIC STATISTICS

Calendar Year	Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment <b>R</b> ate (%)
2002	408,800	16,192,977	39,611	33.3	53,108	6.7
2003	412,200	17,979,340	43,618	33.3	52,629	6.8
2004	411,600	18,163,496	44,129	33.3	49,334	6.1
2005	412,300	9,044,213	. 21,936	33.3	49,334	5.3
2006	411,755	11,697,548	28,409	33.3	. 41,467	7.1
2007	415,492	9,114,233	21,936	33.3	39,802	7.4
2008	420,183	10,554,157	25,118	36.1	39,705	9.6
2009	425,068	1 <b>1</b> ,182,689	26,308	36.7	38,826	17.1
2010	390,757 <sup>(1)</sup>	10,607,099	27,145	37.1	38,450	17.2
2011	392,932	11,124,298	28,311	36.3	38,540	16.3

Note: In FY 2000 - 2004 median family income was used as per capital personal income

Source: Population - State of California Department of Finance, **P**er Capita Income and Median Age - DemographicsNow.com, School Enrollment - Oakland Unified School District, Unemployment Rate - State of California Employment Development Department

<sup>(1)</sup> 2010 is updated with newly available data from the California Department of Finance.

#### SCHEDULE 19

	<del></del>	<b>2</b> 00	6		2011			
Employer	Number of Employees	Rank	Percent of Total Employment	Number of Employees	Rank	Percent of Total Employment		
County of Alameda	9,740	1	5.49%	9,611	1	5.42%		
Oakland Unified School District	8,000	2	4.51%	5,570	2	3.14%		
World Savings & Loan Assn	N/A			4,389	3	2.48%		
Cost Plus Inc	N/A			4,148	4	2.34%		
City of Oakland	4,290	5	2.42%	4,073	5	2.30%		
Dreyer's Grand Ice Cream Inc	N/A			3,700	6	2.09%		
Peralla Community College Disi	N/A			, 2,759	7	1.56%		
Internal Revenue Service	N/A			2,500	8	1.41%		
Children's Hospital & Research	N/A			2,070	9	1.17%		
ltron	N/A			2,000	10	1.13%		
Kaiser Permanente Medical Group	5,450	3	3.07%	N/A				
Kaiser Foundation Hospitals	4,340	4	2.45%	N/A				
Bay Area Rapid Transit	2,800	6	1.58%	N/A				
Federal Express	2,790	7	1.57%	N/A				
Alta-Bates Medical Center	2,620	8	1.48%	N/A				
Kaiser Foundation Health Plan	2,590	9	1.46%	N/A				
Summit Medical Center	2,230	10	1.26%	N/A				
Total	44,850			40,820				

#### PRINCIPAL EMPLOYERS

Note: Data pertaining to principal employers for the past 10 years is not readily available. As such, we used 2006 data as our base year which is the earliest information available.

Source: Fiscal Year 2006 - Economic Development Alliance for Business, Alameda County Largest Employers.

Fiscal Year 2011 - Economic Development Alliance for Business, Alameda County Largest Employers.

Total employment of 177,258 (2010 estimate) from DemographicsNow.com is used to calculate the percentage of employment

## FULL-TIME-EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM

<u>Function/Program</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Aging, Health & Human Services	n/a	n/a	224	<b>2</b> 19	210	<b>2</b> 13	208	204	217	231
Community & Economic										
Development Agency	n/a	n/a	285	266	258	262	419	380	364	241
Fire								•		
Fire fighters and officers	492	<b>50</b> 6	481	464	445	456	462	448	434	427
Civilians	74	81	78	72	77	81	82	77	78	69
General Government										
Management services	n/a	n/a	214	207	199	222	211	204	184	169
Finance	n/a	n/a	184	175	201	210	209	196	176	172
Retirement Services	n/a	n/a	8	6	7	7	5	5	5	5
Personnel Resource Mgmt	n/a	n/a	36	35	38	41	53	47	35	35
Contracts and Purchasing	n/a	n/a	n/a	n/a	n/a	n/a	2 <b>2</b>	22	22	23
Information Technology Division	n/a	n/a	73	72	76	76	92	88	67	62
Library	n/a	n/a	181	17 <b>2</b>	173	16 <b>0</b>	150	140	133	135
Marketing - CAM	n/a	n/a	22	22	22	2 <b>2</b>	21	20	12	12
Museum	n/a	n/a	67	61	56	58	55	51	42	38
Parks and Recreation	n/a	n/a	<b>2</b> 16	81	88	81	76	9 <b>2</b>	82	87
Police										
Officers	839	763	759	714	701	725	746	791	763	627
Civilians	443	443	385	370	354	335	432	303	305	279
Public Works	n/a	n/a	6 <b>0</b> 9	698	709	727	561	546	482	593
Total	4,556	3,858	3,822_	3,634	3,614	3,676	3,804	3,614	3,401	3,205

Note: PTE's not broken down by function/program prior to FY04.

Source: City of Oakland Personnel Resource Mgmt.

#### SCHEDULE 21

#### OPERATING INDICATORS BY FUNCTION/PROGRAM

Function/Program	<u>2005</u>	<u>200<b>6</b></u>	<u>2007</u>	<u>200<b>8</b></u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
General Government							
Building permits issued Building inspections conducted Authorized new dwelling units Commercial value (in thousands) Residential value (in thousands)	15,942 N/A 1,350 173,292 356,256	15,674 78,306 1,377 173,908 646,214	16,488 89,388 2,035 171,157 611,036	14,957 95,064 704 213,696 258,617	13,055 77,845 395 117,876 196,362	12,951 71,931 555 95,851 168,872	13,648 70,016 528 108,767 179,374
Police							
Dispatched calls Field Contacts Physical arrests Parking violations Traffic violations	N/A N/A N/A 539,115 N/A	317,323 8,270 10,958 512,376 36,233	299,283 7,221 14,908 470,008 39,098	289,032 9,641 16,866 459,459 44,897	315,522 8,393 18,183 496,655 51,019	265,277 20,220 15,056 450,656 33,484	236,517 23,391 15,029 386,494 20,731
Fire							
Emergency responses Fires extinguished Inspections	34,806 N/A 2,310	58,736 3,095 2,515	61,470 2,021 2,631	49,784 3,800 3,062	51,255 2,601 3,258	49,887 1,143 2,087	51,041 1,073 2,211
Port of Oakland					ı		
Imports (in tonnage) Exports (in tonnage) Total tonnage	12,434,675 14,510,634 26,945,309	15,223,082 14,837,250 30,060,332	16,081,289 14,710,407 30,791,696	16,203,404 16,191,383 32,394,787	14,664,473 16,258,547 30,923,020	13,014,470 <u>17,357,582</u> 30,372,052	14,868,310 <u>17,647,626</u> 32,515,936
U.				, .	. ,		
Containers	1,160,270	1,292,277	1,369,123	1,363,367	1,273,805	1,161,082	1,316,473
Other public works				12.02		10.00	
Street resurfacing (miles) Potholes repaired	N/A N/A	2.44 5,020	14.58 12,574	13.83 11,758	18.63 8,515	18.50 10,062	11.50 8,262
Parks and recreation							
Athletic field permits issued Community center admissions	N/A N/A	909,303	543 1,436,682	330 1,423,577	340 1,342,657	346 1,454,124	378 1,653,451
Library							
Volumes in collection Total volumes borrowed	1,357,589 2,062,891	1,300,023 2,316,772	1,956,249 2,270,755	1,242,415 2,328,712	1,316,849 2,436,806	1,452,930 2,469,588	1,535,451 2,585,613
Water							
New connections Water main breaks Average daily consumption (gallons/family) Peak daily consumption (thousands of gallons)	N/A N/A 203 385,000	890 269 203 385,000	389 261 203 385,000	474 251 N/A N/A	297 410 ′ N/A N/A	192 242 N/A N/A	111 263 N/A N/A
Wastewater							
Average daily sewage treatment (thousands of gallons)	76,000	77,000	75,500	75,000	66,000	68,000	70,000

Source: City of Oakland, Port of Oakland, and East Bay Municipal Utility District Note: Port of Oakland data based on prior calendar year; fiscal year data unavailable.

## CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM

Function/Program	<u>2005</u>	2006	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Aviation facilities							
Airports operated	1	1	1	1	1	1	1
Paved airport runways	4	4	4	4	4	4	4
Total length of runways (in feet)	24,520	25,038	25,038	25,038	25,038	25,038	25,038
Area of airport (in acres)	2,500	2,600	<b>2,60</b> 0	2,600	2,600	2,600	2,600
Police							
Stations	n/a	2	7	8	8	7	7
Patrol units	n/a	611	630	622	633	602	592
Fire stations	25	25	25	25	25	25	25
Harbor facilities							
Miles at waterfront	n/a	19	19	19	19	19	19
Berthing length at wharves (in feet)	n/a	23,063	23,063	23,063	23,233	23,233	23,233
Harbor area (in acres)	n/a	786	786	786	786	786	779
Hospitals	n/a	2	2	4	4	4	4
Library branches	16	16	16	15	15	15	16
Museums	2	2	2	1	1	1	1
Other public works							
Streets (in lane miles)	n/a	2,294	2,287	2,288	2,323	1,963	1,965
Streetlights	n/a	36,219	33,952	36,219	36,219	36,219	37,000
Traffic signals	n/a	671	680	671	688	688	688
Parks and recreation							
Acreage	2,50 <b>0</b>	2,5 <b>0</b> 0	2,500	2,500	2,50 <b>0</b>	2,500	2,500
Swimming pools	7	7	5	7	- 5	5	4
Tennis courts	44	44	36	44	44	44	44
Playgrounds	13	13	89	106	106	106	106
Baseball/softball diamonds	64	46	46	40	40	40	40
Soccer/football fields	13	13	15	15	15	15	15
Community centers	29	29	29	34	34	34	. 33
Water							
Water mains (miles)	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Fire hydrants	n/a	6,700	6,705	6,719	6,733	6,738	6,759
Storage capacity (thousands of gallons)	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Wastewater							
Sanitary sewers (miles)	n/a	29	29	· 29	29	29	29
Treatment capacity (million gallons per day)	n/a	120	120	320	320	320	320
				ť			

Source: City of Oakland, Port of Oakland, and East Bay Municipal Utility District Note: Harbor Facilities data based on prior calendar year; fiscal year data unavailable. Data prior to fiscal year 2005 is not available.

## GENERAL INFORMATION

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The City of Oakland is located on the eastern side of the Oakland/San Francisco Bay in the County of Alameda. Its western border offers 19 miles of coastline, while the rolling hills to the east present views of the Bay and the Pacific Ocean. In between are traditional, well-kept neighborhoods, a progressive downtown and superior cultural and recreational amenities. It is the administrative site for the County of Alameda, the regional seat for the federal government, the district location of primary state offices, and the *transportation hub and center of commerce* for the Bay Area.

With an estimated population of over 392,932, ranking the eighth largest city in the State of California, Oakland is a city of contrasts. It has a thriving industrial port located near restored historic buildings. Major corporate headquarters are in close proximity to traditional businesses and small shops. Historic structures continue to be preserved and revitalized while new buildings are built.

Oakland has grown rapidly since World War II. It has striven to balance this growth by preserving its abundant natural beauty and resources. The City has 106 parks within its borders and several recreational areas along its perimeter. The downtown area includes Lake Merritt, the largest saltwater lake within a U.S. city. Its shoreline is a favorite retreat for joggers, office workers and picnickers. At dusk, the area sparkles as the lake is lit with the "Necklace of Lights." Lake Merritt is the oldest officially declared wildlife sanctuary in the United States, dating back to 1870.

## ALL-AMERICAN CITY

According to U.S. Census figures, Oakland is the most culturally and ethnically diverse city in America. This diversity is reflected in a dynamic, multicultural arts, culture and dining scene. Less obvious to people passing through Oakland is the extraordinary number of individuals and groups of all ethnic backgrounds who work quietly, often voluntarily, usually with little public notice, to improve living conditions for everyone. There are about 150 neighborhood, community, and merchant organizations in Oakland, an unusually large number for any city.

In recognition of these activities, the City and its residents were awarded the National Civic League's prestigious All-American City designation. Ten cities out of 151 applicants were selected. Each had to demonstrate broad-based citizen involvement reflecting the community's demographics, the shared decision-making among its public and private sectors, the creative mobilization of community resources, and the willingness to confront critical local issues and results that have a lasting impact.

### GOVERNMENT

In November 1998, the citizens of Oakland passed Measure X to change the form of government from Council/Manager to Mayor/Council through a charter amendment. The legislative authority is vested in the City Council. The executive authority is vested in the Mayor with administrative authority resting with the City Manager under the direction of the Mayor. The City Auditor and the City Attorney are both elected officials and serve four-year terms.

The Mayor and City Council is the governing body of the City and is comprised of eight elected officials. One Council member is elected "at large", while the other seven Council members represent specific districts. The Mayor and City Council are elected to serve four-year terms. The City Manager, appointed by the Mayor, is responsible for day-to-day administrative and fiscal operations of the City.

On March 2, 2004, the citizens of Oakland passed Measure P: (1) to repeal the sunset provision of Measure X passed in November 1998 to retain the Mayor/Council form of government; (2) to change the term limit for Mayor from two terms to two consecutive terms; (3) to reduce the number of votes needed for the City Council to pass an ordinance on reconsideration from six to five votes; (4) to eliminate the prohibition on paying the Mayor more than the City Manager; (5) to remove the rule that the Mayor vacates his or her office by missing ten consecutive City Council meetings; (6) to require the Mayor to advise the City Council before removing the City Manager; and (7) to change the title of the City Manager to "City Administrator".

The City provides a full range of services contemplated by statute or charter, including those functions delegated to cities under state law. These services include public safety (police and fire), sanitation and environmental health enforcement, recreational and cultural activities, public improvements, planning, zoning, and general administrative services. Oakland is also the seat of Alameda County, which is one of California's largest counties.

### COMMERCIAL SECTORS

Oakland has made significant gains in diversifying its economic base. While manufacturing jobs have decreased, the economy now offers a healthy mix of trade, transshipment, government, high tech, financial, real estate, medical, publishing, and service-oriented occupations. It also has growing skilled-crafts and re-emerging food production sectors. Because it is considered the transportation hub of Northern California, the growth in its port and international airport activities have been unprecedented in the last five years driven by agricultural and high tech products shipped to and from the far east economies.

Oakland is abundant in resources that are available to its businesses and residents. State-of-the-art transportation, communications, and utility facilities keep the City running smoothly. Waterfront restaurants, shops, live performance venues, and a nine-screen movie theater makes Jack London Square a lively nighttime attraction. In addition, new office and retail buildings, public facilities, hotels, a convention center, park enhancements, seven farmer's markets, outdoor cinema, 32 art galleries and scores of public art installations and the annual Art & Soul festival have created a cosmopolitan environment in the downtown. The City's 40 increasingly robust neighborhood retail areas are expanding and being revitalized. Abandoned warehouses, foundries and long silent cigar, macaroni, and tent factories are being converted into live/work studios for crafts people.

City departments and processes are being streamlined, restructured, and customer focused to better serve the needs of the businesses and the community. A variety of incentives are available to companies located in its Enterprise, Foreign Trade, and Recycling Market Development Zones. The East Bay Entrepreneur Center, located in downtown Oakland, links businesses with the many services available to them throughout the area and serves as an ombudsman for companies dealing with the City. Neighborhood Commercial Revitalization Specialists work with merchants in each commercial district to promote the district, obtain loans, expedite permits, and arrange for City services.

Oakland is a city of rich history, impressive growth, and a promising future. Located within the nation's largest metropolitan area, California's eighth largest city is strategically positioned as the economic heart of the East Bay. Oakland is ready for the twenty-first century with a diverse business base and opportunities for expansion in business services, retail, and the cutting-edge advanced technology industries. Downtown Oakland offers competitively priced office space, a fiber optic infrastructure, and the amenities for both traditional and emerging enterprises.

As the economic, transportation, and civic hub of the East Bay, Oakland offers tremendous opportunity for retailers. The City's approximately 392,932 residents per capita income in 2010 averaged \$28,311. Portions of Oakland are among the wealthiest consumer markets in California; more than half of the City's households report household income in excess of \$75,000. Estimated annual taxable sales were \$3.5 billion in 2011. Compared to other East Bay cities, Oakland sees a significant number of autorelated purchases, with opportunities available in consumer goods, building materials, and office products.

The City of Oakland has transformed itself into one of the most desirable communities to live and to do business in the country. Testimony to this transformation is well publicized in various media and comments by public officials. For example, the City is:

"...imiquely positioned as an excellent point for international business." (Mickey Kanter, former U.S. Secretary of Commerce);

"...ranked 8th in the nation in the percentage of women-owned businesses." (Center for Women's Business Research, September 2004, based on U.S. Census Bureau data);

"...ranked 4<sup>th</sup> best potential retail market in the nation." (Marcus & Millichap, 2007); "...ranked 2<sup>nd</sup> in technology intensity and 4<sup>th</sup> highest percentage of U.S. households with computer users." (MeiaFacts, April 2003);

"...ranked the top commercial real estate market in the nation, projected to have the largest increase in rents of all U.S. cities through 2007." (Cushman & Wakefield, 2006);

"...among the top ten in 2008 US Cities Sustainability Ranking." (Sustainlane.com 2008);

- •
- "...ranked 5<sup>th</sup> greenest economic cities." (Communitywalk.com 2008); "...ranked 2<sup>nd</sup> in top 10 large cities recycling program." (Natural Resources Defense Council);
- "...ranked nation's 5<sup>th</sup> coolest city according to Forbes Magazine 2010";

"...ranked in top 10 for U.S. office, industrial and multi-housing markets." (Grubb & Ellis Company, 2011);

- "...ranked 2<sup>nd</sup> in the Top "Can-do" Cities in America." (Newsweek, 2011);
- "...one of the 20 towns of the future," (Sunset Magazine, 2011)

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## DEMOGRAPHICS

Oakland is a Mecca of culture, a community of people from all over the world working together to build a progressive City. At the same time, it has maintained a rich heritage of ethnic backgrounds and traditions.

The well-maintained four freeways (1-880, 1-580, Hwy 13, and Hwy 24), mass transit systems, and ferry service make getting to and from downtown Oakland a relatively quick and easy process—travel times to San Francisco, San Jose and other area cities are surprisingly short.

Since taking office in January 2011, Mayor Quan regularly meets with neighborhood retailers, participates in meetings with regional business leaders, and co-hosted a Mega-Region Conference with the Chamber of Commerce and the Port of Oakland to encourage regional investment in the Port of Oakland. Her recent Trade Mission to China also focused on promoting the Port of Oakland as a West Coast hub for trade with China. Creating jobs in Oakland will help the City and its residents thrive as the economy rebounds.

## Mayor Quan Talks with Chinese Investors

They spent six days in China leading a trade mission with the Port of Oakland to Beijing, Shenzhen and Hong Kong to encourage increased trade through the Port and investment in Oakland. President Obama has set a goal of doubling the trade with Asia at the Port of Oakland that translates to 5,000 new jobs. This trip helped promote opportunities to make that goal a reality in Oakland.

## Get Connected Oakland!

The Mayor's Office has joined a city-wide initiative to make Oakland one of the most "connected" cities in the nation. Eliminating the Digital Divide plays a pivotal role in the education and career success of young people and helps seniors stay connected and avoid isolation. The Mayor has joined a coalition of public and private organizations that is working together to expand broadband connection throughout the city. Working with recreation centers, senior programs, schools, senior centers, Oakland Housing Authority, the County and others, the goal is to provide easy access to the internet for Oakland residents no matter where they live or what their economic status.

## **Community & Economic Development**

Oakland can flourish with more local business incentives, and jobs, equitable opportunities, smart planning for thriving local districts, affordable housing, access to services and resourced parks, libraries and arts. They can start if every Oakland resident committed to spending just 25% more right here in Oakland. If they all fulfilled that commitment, they could pour between \$9 and \$12 million additional dollars into the Oakland economy each year.

### HISTORY

Oakland's first inhabitants, the Ohlone Indians, arrived about 1200 B.C. and lived in small tribal groups on the edge of the hills surrounding the Bay. The Ohlone Indians were a stocky hunting and gathering group who lived in such harmony with nature that they left no permanent mark on the landscape. They maintained such a peaceful attitude with each other that they had no word for war.

Spanish explorers first entered the area that is now Oakland by land in 1772. They reported the natural geography as possibly the most perfect on earth. Near the shore were magnificent oaks; on the hills stood acres of giant redwoods. In the spring, wildflowers filled the valley with golden poppies and purple iris. Deer, rabbits, bears and wildcats roamed the woods. Creeks tumbled into a Bay filled with salmons, crabs, sturgeons, smelts, lobsters, clams, and mussels. The marsh that would become Lake Merritt was alive with wildfowls.

Spain established a Presidio and a Mission on the west side of the Bay in 1776, and Mission San Jose (south of Oakland) is now Fremont. Mission San Jose had jurisdiction over Oakland, the area the Spaniards called Encinal, "grove of evergreen oaks." European diseases and settler hostility obliterated the Ohlones and most of their culture within a few years.

Development as a commercial and transportation center began with the California Gold Rush of 1849, when Oakland became the mainland staging point for passengers and cargo traveling between the Bay and the Sierra foothills.

Oakland was incorporated as a city in 1852, and construction of shipping wharfs began immediately. Ferry service between Oakland and San Francisco had existed for years, but by building large wharfs and dredging a shipping channel, Oakland became an independent destination. Oakland grew steadily through the 19th century. After the devastating earthquake in 1906, many people and businesses chose to relocate from San Francisco to Oakland. Oakland's population more than doubled between 1900 and 1910.

Oakland benefited from the general prosperity of the area through the 1920s. California farms expanded their markets, contributing to canning, processing and shipping companies based in Oakland. Automakers and steel companies led the industrial expansion throughout the East Bay. Construction businesses had plenty of work as homes went up south and east of the inner city and new high-rise office buildings were built in downtown Oakland.

World War II brought tremendous changes to Oakland. Huge numbers of workers moved to the Bay Area to work in local shipyards and many of these people, as well as large numbers of military personnel who mustered out at Treasure Island and the Oakland Army Base, chose to remain in the Bay Area. The population grew by almost one third between 1940 and 1950.

Oakland has a rich literary and cultural heritage. Such historical notables as writers Bret Harte, Jack London, Joaquin Miller, Ina Donna Coolbrith, Jessica Mitford, Narman Jayo, Ishmael Reed, and Gertmde Stein; architect Julia Morgan; and dancer Isadora Duncan are just a few who have left their cultural mark on the City. It is also the birthplace of the West Coast Blues.

#### TRANSPORTATION

Located in the geographical center of the Bay Area, Oakland has been recognized as an important transportation hub for more than 100 years. The combination of train, bus, ferry, marine, aviation, freeways (1-880, 1-580, Hwy 13, and Hwy 24), and the Bay Area Rapid Transit (BART) system guarantees ease of travel for local residents and efficient charmels of commerce for businesses relying on the City's easy access. Oakland's Port is a primary sea terminal for transporting cargo between the Western United States and the Pacific Rim, Latin America, and Europe. Air cargo service is minutes away at the Oakland International Airport.

#### The Port of Oakland

The Port of Oakland is located on the east (or mainland) side of San Francisco Bay, one of the most beautiful natural harbors in the world. The Port is the third largest container port on the Pacific Coast, fourth largest in the United States and among the top 30 in the world. It is served by two railroad companies: the Burlington Northern Santa Fe (BNSF) and the Union Pacific.

The Port handles over 98 percent of Northern California's container traffic, which includes service by over 30 container lines. It has technically advanced facilities available not only for containers but for break-bulk, heavy-lift, and other specialized cargo. The Port has approximately 1,000 acres of developed terminal facilities and container storage and handling areas with 35 ship-to-shore container cranes in operation at these facilities. All Vision 2000 terminal facilities are open and operating. They consist of the 120 acre Hanjin container terminal, the 150 acre Stevedoring Services of America container terminal and the 85 acre intermodal rail terminal operated by the BNSF. The recently renovated and expanded Union Pacific Railroad intermodal facility is located adjacent to the BNSF facility. As part of the Port's Vision 2000 expansion, a new harbor roadway has been constructed along with other harbor area roadway improvements

#### **Oakland International Airport**

Oakland International is San Francisco Bay Area's most convenient airport and was ranked #1 for ontime arrivals in North America as measured by FlightStats.com in 2009. Strategically located at the center of the region, Oakland International handled 9.5 million passengers in 2010 and almost 1,000,000 metric tons of air cargo annually. It is the 31<sup>st</sup> largest airport in the United States by passenger traffic, and the second largest airport in the Bay Area. The airport is comprised of two airfields: South Field (the main commercial airfield) and North Field (primarily used by general and corporate aviation and some cargo companies). Between the two airfields, the airport offers more than 150 commercial passenger non-stop flights daily to 26 domestic and international destinations and 51 all-cargo flights as of Febmary 2009. The passenger terminal complex consists of two terminals with 29 gates, including an international arrivals building for Oakland's growing international service to such destinations as Guadalajara, Morelia, Leon, Mexico, Paris, and Papeete, Tahiti and the Azoress Islands. Service between Oakland and Hawaii was inaugurated in Febmary 2000 and direct flights to New York, JFK and Newark, New Jersey were started. There are approximately 8,000 Port and tenant employees working at the Airport.

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## Air Cargo at Oakland International Airport

Oakland International handles nearly 1,000,000 metric tons of cargo annually and it is among the top 30 airports in the world in the amount of cargo handled. Five all-cargo carriers currently serve Oakland International. Additionally, air cargo is on the domestic and international passenger carriers that serve the airport. About one in every four employees works in a job related to cargo. FedEx, which currently doubled its operations in Oakland by opening a new 13-acre, 191,000 square foot complex, operates a regional sorting and international import clearance facility at Oakland, where nearly 2,100 people are employed. UPS employs 293 people in its airport sort facility and operates a regional distribution center at the nearby Oakland Airport Business Park.

### Mass Transit

Local bus service is provided by AC Transit, the public bus system serving 13 cities (and adjacent unincorporated communities) in 364 square miles along the east shore of San Francisco Bay. Serving approximately 230,000 daily riders, AC Transit operates a network of 105 transbay and local East Bay bus routes, 98% of which make transfer connections with the Bay Area Rapid Transit (BART) system. AC Transit buses also serve the Amtrak Station and ferry terminal at Jack London Square, the Oakland International Airport, and many other Bay Area attractions including downtown San Francisco.

BART is a 104-mile, automated rapid transit system serving over 3 million people in the three BART counties of Alameda, Contra Costa, and San Francisco counties, as well as northem San Mateo County. Trains traveling up to 80 mph connect 17 Bay Area cities and 43 stations. Travel time between downtown Oakland and downtown San Francisco averages only 11 minutes on BART.

Other modes of transportation include the Alameda/Oakland Ferry Service that also links Oakland with San Francisco. Nine major U.S. and California highways pass through Oakland. Daily service to rail destinations throughout the U.S. is offered at the Oakland Amtrak Station. Greyhound Bus Lines likewise offers daily bus service to cities throughout the United States.

Car-sharing is offered by City CarShare, Flexcar and Zipcar. There are over 90 miles of bike lanes, routes and paths for the public. Oakland was one of the first cities to pilot the "sharrow" lane – shared-lane pavement markings to indicate road lanes shared by cyclists and motorists.

### **EDUCATION**

The Oakland Unified School District is governed by the Board of Education consisting of seven elected members and three mayoral appointees. The day-to-day operations are managed by the Superintendent of Schools.

The District operates 65 elementary, 20 middle, and 24 high schools. They also operate 36 child development centers and 6 adult education schools. The pupil to teacher ratio is 20:1 for K-3, 31:1 for grades 4-5, and 32:1 for 6-12 graders. Current implementation of 20:1 rafio for 9th graders is ongoing. There are two community colleges and six four-year institutions inside the city limits, with the world-renowned U.C. Berkeley campus located nearby. In addition, a variety of evening extension courses is

offered in Oakland by nine other Bay Area colleges, including U.C. Berkeley. A wide array of nonprofit, county and City-sponsored skills enhancement training programs are provided to Oakland residents, and career development is successfully encouraged at area high school academies.

## HEALTH CARE

Oakland's medical facilities are among the best in the nation. The medical community provides the latest and most sophisticated medical technology for the diagnosis and treatment of disease. Over 1,500 physicians, 250 dentists, and four major hospitals are located within the City. Overall, the health care industry in Oakland employs approximately 14,000 people.

### PUBLIC SAFETY

The Oakland Police Department is striving to use successful and innovative techniques to reduce crime in the City. The Department continues to strengthen its commitment by developing and implementing a "Total Community Policing" model in Oakland. The Mission of the Oakland Police Department is to provide the people of Oakland an environment where they can live, work, play and thrive free from crime and the fear of crime.

#### PARKS AND RECREATION

Sports, performing arts, boating, camping, gardens, and many other leisure activities are available at more than 140 parks, playgrounds, community centers, and other recreational facilities operated by the City. There are two public golf courses and a third driving range. Four public pools offer seasonal lap and recreational swimming, instruction and showers. The Parks and Recreation Department operates more than 40 tennis courts. Oakland's Feather River Camp, a family camp located in the Plumas National Forest, is operated by the nonprofit group Camps in Common and offers both tent and cabin sites for overnight camping. Families and groups enjoy the mstic amenities, swimming, a variety of activities, and theme weeks offered at the camp throughout the summer months. Instruction in sailing, wind surfing and kayaking are available at Lake Merritt. Boats are available for rent, including paddleboats, kayaks, rowboats, canoes, and sailboats. The City provides public boat launches at its seven-acre, waterfront park on the estuary and at Lake Merritt. The Port of Oakland owns and operates three marinas with berths.

There are over 79,000 acres of wildemess and parklands in the nearby East Bay Regional Park District, including 53 parks and 20 regional trails in Alameda and Contra Costa counties.

#### CULTURAL ARTS

Oakland is home to one of the most vibrant visual, performing and cultural arts communities in the West Coast. It is experiencing a dynamic cultural renaissance and economic revitalization throughout downtown, the waterfront, and neighborhoods. There are more than 5,000 professional artists living and working in Oakland; 25 dance companies; 36 music groups and organizations; 12 theater companies; 40 visual arts galleries and 15 historic and museum sites.

The Mayor and City Council have established a priority to "Celebrate Arts and Culture to express the creativity and diversity of Oakland." The Cultural Arts & Marketing Division, Community and Economic Development Agency, is the City's local arts agency which provides services to the arts community and sponsors culturally enriching programs, exhibitions, and events to celebrate Oakland's creative and cultural diversity. Through its three program areas, the Cultural Funding Program, Public Art Program, and Special Projects, the Cultural Arts & Marketing Division seeks to broaden and strengthen community participation in the development, support, and promotion of Oakland's rich artistic and cultural heritage at the local, regional, and national level.

Cultural Funding Program—The City of Oakland, through a competitive application process, awards over \$1.1 million in contracts over the years to Oakland-based nonprofit organizations and individual artists that collectively provide more than 5,000 arts and cultural activities to Oakland residents and visitors.

Public Art Program—The City of Oakland Public Art Program serves Oakland residents and visitors of all ages by commissioning permanent and temporary works of art to help create a positive vision and identity for the City and its neighborhoods. The Public Art Program supports downtown and neighborhood revitalization by engaging a diverse range of artists in contributing to the quality of the visual environment while communicating Oakland's historical, social and cultural significance. Public Art Program Staff administers a variety of programs, including site-specific public art connected to City capital improvements.

Special Projects—The City collaborates with other community organizations, businesses, public institutions, and City agencies to produce programs, events, festivals, and celebrations that promote Oakland's art and culture. Current projects include: Oakland Artisan Marketplace, Art & Soul Oakland Festival, and support for 20 major festivals citywide.

Galleries—Three new exhibition spaces downtown showcase high quality art by Oakland Bay Area visual artists in a variety of expressive mediums. They include the Craft and Cultural Arts City of Oakland/State of California Gallery, established through a 'partnership in the arts' collaboration, the Oakland Art Gallery, and the Galleries of Oakland space in City Hall. The Third Thursday Oakland Art Night, through which art patrons can tour downtown galleries until 8pm on the third Thursdays, is a newly created program.

Oakland Museum of California—It brings together collections of art, history and natural science under one roof to tell the extraordinary stories of California and its people. Oakland Museum of California connects collections and programs across disciplines, advancing an integrated, multilayered understanding of this ever-evolving state. With more than 1.8 million objects, the Museum is a leading cultural institution of the Bay Area and a resource for the research and understanding of California's dynamic cultural and environmental heritage.

Paramount Theater—This 1931 movie place, authentically restored in 1973, is Oakland's premiere live performance facility. The Oakland East Bay Symphony, led by maestro Michael Morgan, showcases a fine classical repertoire and works of California composers. The internationally recognized Oakland Ballet is expanding its definition of Ballet under Artistic Director Graham Lustig.

Both the Symphony and the Ballet perform at the Paramount Theater, which also hosts Broadway shows, R&B concerts, gospel musicals, comedy performances and many special engagements.

Malonga Casquelourd Center for the Arts — The beautifully restored tum-of-the-century Arts Center, formerly known as the Alice Arts Center, is one of the area's busiest performing arts facilities. Patrons can participate in a variety of arts programs or rent spaces for arts events and activities. This restored 1920s building is a popular multicultural, multidisciplinary performing arts complex sponsored by the city. The 350-seat theater and five performance spaces showcase drama, ballet, and African and contemporary dance.

The Oakland School for the Arts—It is a California Distinguished School and has been recognized by the national Arts Schools Network as an Exemplary School. Oakland School for the Arts (OSA) is part of the revitalization of uptown Oakland. Located in the recently restored historic Fox Theater, OSA anchors the uptown arts movement with its shows, productions and performances.

#### SPORTS

Oakland is a magnet for sports fans of all types. Whatever the season, Oakland pro and amateur games frequently gamer large crowds and broad national media coverage. In the last three decades, Oakland's professional sports teams have won six world championships in three major sports.

- Golden State Warriors The Warriors were one of the most exciting teams in basketball to watch in the 2008-2009 season. Golden State ranked second in the league in scoring with 108.6 points per game, and seven different players had at least one game with 30-plus points.
- Oakland Athletics The Oakland Athletics have won six American League Championships and four baseball World Series fitles.
- Oakland Raiders From dominance in three Super Bowl victories to improbable come-frombehind victories, the Raiders have been involved in some of professional football's most incredible moments.

#### MEDIA

Oakland has its own daily and weekly regional newspapers, radio stations and a television station with daily award-winning newscasts. Its neighborhoods distribute 50 newsletters. In addition to media and cable companies located in Oakland, the City is served by other major Bay Area newspapers, seven television stations (including the three major networks) and the Public Broadcasting System. Over 30 other Bay Area radio stations are easily received in Oakland.

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