

INTER OFFICE MEMORANDUM

TO: Edward D. Reiskin FROM: William A. Gilchrist, Director

City Administrator Planning and Building Department

SUBJECT: City's Response to the 2021-22 DATE: September 28, 2022

Alameda County Grand Jury Report on Building Plan Check Procedures

EXECUTIVE SUMMARY

Below please find the response to the 2021-2022 Alameda County Civil Grand Jury Report ("Report") regarding building plan check procedures from the City of Oakland ("City"). The Planning and Building Department ("PBD" or "Department") would like to thank the Grand Jury for its review and recommendations. The Department welcomes the constructive feedback on its building plan check procedures and appreciates the opportunity to explore improvements to its permit processing and respond to the recommendations made in the Report.

RESPONSE TO FINDINGS

<u>Grand Jury Finding 22-56</u>: The system in place for authorizing, assigning, checking, and verifying reported overtime for expedited plan checks in Oakland's Department of Planning and Building is ineffective.

City Response: The City disagrees wholly with the finding.

City Explanation: The Planning and Building Department uses an Overtime Plan Check Request Form submitted by the applicant to authorize to begin the overtime review process. The Process Coordinator receives the overtime request form, then seeks a Plan Checker who is available to work overtime on that project since overtime is performed on a voluntary basis. The Plan Check supervisor is then requested to authorize the assignment after confirming the Plan Checker's availability and current workload. On page 153 of the report, the Grand Jury notes that "given the solitary nature of the plan check work and the physical layout of the facility, managers are not typically positioned to directly observe the work of their team members." However, Plan Checkers work within the scope of their expertise and require minimal direct supervision. The Plan Check supervisor verifies the overtime hours worked based on the scope and complexity of the work and affixes his signature on the Plan Checker's Overtime Authorization Form, which accompanies the Plan Checker's timesheet. This system allowed for the detection of overtime reporting irregularities by one individual whose actions were documented and ultimately reported by the Department to the City Auditor.

<u>Grand Jury Finding 22-57</u>: The extended vacancy of the [D]eputy [D]irector/[C]hief [B]uilding [O]fficial position in Oakland's Department of Planning and Building contributes to the undermanagement of the expedited plan check service.

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City Response: The City disagrees wholly with the finding.

City Explanation: The position is not vacant and is being filled by an Acting Chief Building Official since January 2021, during which time the City has conducted two recruitments for the Deputy Director/Chief Building Official, and a permanent selection is pending. Furthermore, the Chief Building Official does not assign overtime work, which is delegated in the manner described in response to "Finding 22-56". The Grand Jury's representation that the delegation of Bureau responsibility to an Acting Chief Building Official Status adversely affects the Expedited Plan Check service is uncorroborated.

Grand Jury Finding 22-58: The fees currently charged by Oakland for expedited service of plan checks are likely inconsistent with the requirements of Proposition 26.

Mayor & Council

City Response: The City disagrees wholly with the finding.

City Explanation: This finding is not informed or supported by a Cost Allocation Study. The City is currently contracted with a firm to update the 2015 Cost Allocation Study (*Attachment A*) that was done for Planning and Building Department fees. To determine reasonableness of a fee's consistency with Proposition 26, the courts have examined fees collectively (i.e., among all payors), while avoiding demanding precision with respect to the benefit any individual fee payor receives. *See Griffith v. City of Santa Cruz, 207 Cal. App. 4th 982, 997 (2012).* As a matter of law, while permissible fees must be related to the overall cost of the governmental regulation, courts have held that fees are not finely calibrated to the precise benefit each individual fee payor might derive. (*Id.*) The Grand Jury's Report, in general, and Grand Jury Finding 22-58, in particular, seems to suggest a different standard, which is contrary to law.

<u>Grand Jury Finding 22-59</u>: The plan check function in Oakland's Department of Planning and Building does not actively monitor productivity within the plan check team and currently does not collect data on hours worked by project to enable this analysis.

City Response: The City disagrees partially with the finding.

City Explanation: The Department tracks the number of hours spent on a project submitted for Expedited (overtime) Plan Check within Accela, its permit tracking system, and it is recorded in the Overtime Authorization Form submitted to the payroll department as described in the response to "Finding 22-56". The City does not track the number of hours spent on work performed during normal business hours, which is consistent with common practice among other local jurisdictions and with State law as cited in explanation of response to Grand Jury Finding 22-58. Moreover, if the City were to adopt such a process, then the City would need to confer with affected labor groups depending on the extent of the tracking to be implemented under this recommendation before its possible adoption.

<u>Grand Jury Finding 22-60</u>: Supply of plan checking resources in Oakland's Department of Planning and building is not aligned with demand for those resources in part because there is

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no attempt to forecast anticipated supply and demand and provide decision makers with the information with sufficient lead time to address anticipated gaps.

City Response: The City disagrees wholly with the finding.

City Explanation: Starting in 2016, the Department procured On-Call Plan Check Services ("On-Call") in direct response to a projected demand for inspection services, and began looking at pipeline trends for future needs. The Department works with the City's Department of Human Resources Management (DHRM) to recruit and hire staff within the Plan Check Division to meet demand surges; however, the labor market is experiencing an unprecedented dearth in candidates to fill positions. Nonetheless, the Department was authorized to add 8.5 additional full time positions via the 2022-23 Mid-Cycle Budget Process in response to forecasted trends.

<u>Grand Jury Finding 22-61</u>: Exclusive reliance on internal resources for providing plan check services in Oakland's Department of Planning and Building limits the ability of the Planning and Building Department to ensure service commitments to applicants are consistently achieved.

City Response: The City disagrees wholly with the finding.

City Explanation: As noted in the response to "Finding 22-60", the City did procure On-Call Plan Check services starting in 2016 and utilizes those services when demand for Plan Check services exceeds staff capacity. Furthermore, the Department has expanded its On-Call capacity by entering into contract with five (5) firms in 2019 and has been utilizing those contracts accordingly.

RESPONSE TO RECOMMENDATIONS

<u>Recommendation 22-79</u>: Oakland's Planning and Building Department shall integrate a comprehensive set of process controls to protect against the risk of fraud in the reporting of overtime.

City Response: This recommendation has been implemented.

City Explanation: This recommendation was already put in place in response to the Department's own initiative after reporting the Plan Checker's overtime. Plan Checkers are required to document their overtime hours on an Overtime Authorization Form to accompany their time sheets as described in response to "Finding 22-56". On that form, they are instructed to provide the permit numbers for which overtime work was conducted, the number of overtime hours worked on that permit for the current pay period, and the total number of overtime hours worked thus far on that permit. This allows for the reconciliation of number of overtime hours charged to a project and number of hours reported to payroll. Overtime hours are implemented in increments that must first have prior approval by and may not be exceeded without prior approval by supervisor as also noted in response to "Recommendation 22-80".

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Recommendation 22-80: Oakland's Planning and Building Department shall establish and enforce a limit on the maximum annual number of hours of overtime for that can be worked by each plan checker.

City Response: This recommendation has been implemented.

City Explanation: Per 5/12/2022 memorandum, PBD established Overtime Limits of 2 hours per weekday and 4 hours per weekend day with directions to report to supervisors whenever the possibility of exceeding those limits arises. In aggregate these weekly limits constitute an annual maximum, but the Department's weekly review allows for more precise and regular management than an annual limit.

<u>Recommendation 22-81</u>: Oakland's Planning and Building Department shall establish a process for regularly reconciling Authorized Overtime, Paid Overtime, and Expediting Fees charged to applicants.

City Response: This recommendation has been implemented.

City Explanation: Please refer to the City's explanation for "Finding 22-56."

<u>Recommendation 22-82</u>: Oakland's Planning and Building Department shall fill the currently vacant post of Deputy Director/Chief Building Official.

City Response: This recommendation is in the process of being implemented.

City Explanation: This recommendation is inaccurately worded; the position is not vacant. Presently, the position is filled on an acting basis consistent with standard procedures to ensure continuity over operational units at City Hall during recruitment. The City has been actively recruiting in a labor market that is severely constrained. This recommendation is in process; the City has been working with the Department of Human Resources Management and a third-party recruiter and a permanent selection is pending.

Recommendation 22-83: Once the [C]hief [B]uilding [O]fficial is hired, the [D]irector of Oakland's Planning and Building Department shall direct the [C]hief [B]uilding [O]fficial to provide updates to Planning and Building Department senior leadership on the state of the plan check function and progress on implementing these recommendations on a quarterly basis during their first year in the role.

City Response: The recommendation has not yet been implemented and will be implemented with the hiring of the permanent Chief Building Official.

City Explanation: This recommendation will be implemented once the Deputy Director/Chief Building Official is hired. However, every pay period the Supervising Civil Engineer compiles all of the data on Overtime Plan Check functions and reports on such data to the Acting Building Official. Upon the hire of the Deputy Director/Chief Building Official, we will expand the analysis to include Plan Check done during normal business hours. We shall also include this data as part of a regular "Permit Stat" meeting, for the review of data related to the permitting operations.

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Recommendation 22-84: In the next update to the Planning and Building Department cost study, Oakland's Planning and Building Department shall direct the independent consultants to address or respond to the cost estimate methodological issues identified in this report.

City Response: The recommendation has not yet been implemented but will be advanced to the independent consultants under this current update.

City Explanation: The Department will share the content of this report with the consultant that we have contracted with for the Cost Allocation/User Fee Study.

Recommendation 22-85: With the next amendment to Oakland's Master Fee Schedule, the [C]ity [C]ouncil shall ensure the cost estimate methodological issues and the Proposition 26 compliance issues identified in this report have been addressed in fees set for expedited plan checks.

Mayor & Council

City Response: This recommendation will not be implemented.

City Explanation: The Grand Jury misapplies Proposition 26 in its Report. Under Proposition 26, the Expedited Plan Check fees at issue are exempt under Article XIIIC 1(e)(3) of the California Constitution, which excludes from the definition of "tax" a charge imposed for the reasonable regulatory costs to a local government for issuing permits.

This exception covers a wide range of local government regulatory fees, such as building permit fees, fire inspection fees, and other fees, such as those for Plan Check services. The local government is limited to charging its reasonable costs, which the local government may establish by a preponderance of evidence. Typically, this is done through justifying the fee through a fee study, which is then presented to City Council for legislative approval and adoption through approval of the Master Fee Schedule. The City Council adopts its Master Fee Schedule on an annual basis through an open and public legislative process.

To the extent the Grand Jury asserts the City's fees are not reasonable, the City respectfully disagrees. To determine reasonableness of a fee, the courts will look at fees collectively (i.e., among all payors), while avoiding demanding precision with respect to the benefit any individual fee payor receives. See Griffith v. City of Santa Cruz, 207 Cal. App. 4th 982, 997 (2012). As a matter of law, while permissible fees must be related to the overall cost of the governmental regulation, courts have held that fees are not finely calibrated to the precise benefit each individual fee payor might derive. (Id.) The Grand Jury's Report seems to suggest a different standard, through an hourly accounting, which is contrary to law.

Consistent with this standard, several jurisdictions we surveyed apply permit fees to specific classes of applicants generally, as supported by a fee study, and do not apply an hour-by-hour accounting for each project applicant.

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An analysis and review of the Planning and Building Department's fees are currently underway, and the City Council will receive a Cost Allocation/User Fee Study ("Study") that will include recommendations on how those fees should be updated. It is the City's policy to have a well-documented and defensible cost of service plan that identifies rates that will be used to recover billable costs for services and to develop user fees that comply with Proposition 26, Proposition 218, and other applicable statutory requirements. The Study and recommendations to the Oakland City Council will be included as part of the Department's proposal as part of the fiscal year 2023-2025 Biennial Budget. Adoption of the recommendations and modifications to the City's Master Fee Schedule will require councilmanic action.

Recommendation 22-86: Oakland's Planning and Building Department shall extend the practice of tracking plan checker activity to all projects not just those for which expedited Service has been requested.

City Response: The recommendation requires further analysis.

City Explanation: This recommendation requires clarification. The Department is tracking Plan Check activity. As noted in the Department's response to "Grand Jury Finding 22-59", the Department currently collects Plan Check activity related to overtime work. As noted in the Department's response to "Finding 22-56", the City has reached out to other local jurisdictions with similar classifications to find none of those polled keep track of hours spent on a project within normal working hours, which is explained further in response to "Finding 22-85". It is important to be clear that any change in practice may require extensive modification to the City's financial system and permitting database, where the feasibility needs to be tested. Also, the City would need to confer with affected labor groups before adoption, depending on the extent of the recommendation.

<u>Recommendation 22-87</u>: Oakland's Planning and Building Department shall establish and maintain forecasting models for plan checker supply and demand.

City Response: This recommendation has been implemented to forecast inspection and plan review need based on application submittal. Depending on the available hiring lists and labor market, the staffing response may be constrained where the department must rely on On-Call services as they are available to provide services to bridge hiring constraints.

City Explanation: The issue is not whether the Department has been forecasting; the entire reason for hiring the On-Call plan review service was based on forecasted need from permit application volume and demand. Again, the recommendation needs to be more specific about what type of forecasting is being suggested. The Department processes permits across all development market segments and providing forecast growth projections across all those segments corresponding to a City budget cycle will need to be explored to assess the scope, efficacy, and cost-benefit of the recommendation. The Department can continue to look at sourced data (i.e. industry-furnished demand forecasting) in order to plan for and to procure necessary staff resources for Plan Check services. Of course, market forecasts are not infallible and whenever they fail to forecast recessions and downturns, they also lead to operational difficulties with staff retention.

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Recommendation 22-88: Oakland's Planning and Building Department shall make use of forecast models of plan checker supply and demand in resource planning.

City Response: This recommendation has been implemented to address the demand.

City Explanation: A position has been budgeted in the Finance department that is intended to conduct demand forecasting related to local construction activity. The Department will use this data to analyze peak demands and to make staffing recommendations as part of the Biennial Budget Process. However, there is no forecast model of "plan checker supply." How is one to forecast "plan checker supply" within that specific labor affinity with any confidence for its intended purpose? The operative issue is construction demand. If the intent of the recommendation is to adduce how many Plan Checkers may be entering the employment market, then we would welcome any dependable model that can be used for the purpose of hiring which the Grand Jury suggests that can realistically forecast how many Plan Checkers there will be looking for work at a given time.

Recommendation 22-89: Oakland's Planning and Building Department shall establish contracts with on-demand resources, such as third-party plan checkers, that can be utilized during periods in which internal resources are inadequate to meet applicant demand.

City Response: This recommendation has been implemented.

City Explanation: Please refer "Finding 22-61" for the City's explanation. As noted there, the Department has been doing this well before the Grand Jury initiated its investigation.

ADDITIONAL RESPONSES TO GRAND JURY REPORT

Additional Item 1: On page 149, the Grand Jury states, "Perhaps most troubling, management's failure to adequately oversee the process enabled a systemic under-billing of large project developers that persisted over many years, costing Oakland millions of dollars in uncollected revenues."

City Response: The City wholly disagrees with this characterization of billing.

City Explanation: Permit fees are assessed systematically and on a regular cycle per a Master Fee Schedule adopted by City Council. Upon adoption, the assessment of fees is standardly applied and is independent of an applicant's status as a "large project developer." There is only one standard. There is a current update underway of the Master Fee Schedule that is being undertaken independently as part of the PBD's regular update cycle. It must be stated again a matter of law, while permissible fees must be related to the overall cost of the governmental regulation, courts have held that fees are not finely calibrated to the precise benefit each individual fee payor might derive. (*Id.*) The Grand Jury's Report, in general, and Grand Jury Finding 22-58, in particular, seems to suggest a different standard, which is contrary to law.

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The Department has also enacted policies and procedures to monitor and reconcile all staff time billing for expedited permits processing.

Additional Item 2: On page 154, the Grand Jury cites a May 14, 2017, San Francisco Chronicle article describing a plan checker's timecards stating "he worked all 366 days of a leap year in 90-plus hour workweeks. He worked so much that he quadrupled his salary." On page 155, the Grand Jury states, "The Grand Jury learned that this same plan checker throughout their career submitted internal reports of time worked for billing applicants that did not match the time records submitted for their own compensation."

City Response: The City wholly disagrees with this characterization of PBD's actions in responding to this situation.

City Explanation: Under new supervision that occurred prior to the Grand Jury engagement, this issue was identified, internally investigated, subsequently reported and submitted to the City Auditor for review. The City Auditor's findings were ultimately inconclusive. Neither the City Auditor nor the Grand Jury has investigated his entire career with the City of Oakland, which spanned 40+ years. Of note, the subject Plan Checker retired from the City December 2020. In addition, and as previously noted, the Department has enacted policies and procedures to monitor and reconcile plan check staff overtime for expedited permit reviews.

Additional Item 3: On page 156, the Grand Jury states, "The Grand Jury learned the manager failed to take immediate steps to investigate, waiting at least several months before asking the engineer for an explanation and nearly a year before escalating to their supervisor."

City Response: The City wholly disagrees with this characterization of PBD's actions in responding to this situation.

City Explanation: As was explained to the Grand Jury, once the newly appointed supervising manager suspected inaccurate reporting of overtime by the subject Plan Checker, he immediately began his own investigation, which involved recording the overtime hours and the permit numbers reported on the Plan Checker's Overtime Authorization Forms. This required several pay periods of data in order to compare past overtime hours reported on past permits. On December 20, 2019, with this internal review completed, the Plan Checker was asked to explain his actions to which he responded he was instructed to submit overtime in this manner by a past supervisor approximately 25 years ago. Those alleged instructions, as depicted by the Plan Checker, entitled him to report in overtime hours the equivalent amount the applicant paid for overtime. Once this explanation was received, the matter was immediately reported to the Acting Chief Building Official, who reported to the Department Head immediately, who subsequently reported to the City Administrator and City Auditor. The City Auditor's findings were ultimately inconclusive. As noted in previous responses, the Department enacted policies and procedures to monitor and reconcile all staff time billing for expedited permits processing.

Additional Item 4: On page 157, the Grand Jury states, "As of April 2022, the internal investigation into this discrepancy has been underway for over two years and the Grand Jury understands that the investigation remains open. Despite a written acknowledgement by the engineer of intentionally misreporting hours worked for an extended period, the Grand Jury was

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unable to find any evidence that disciplinary actions were taken or that efforts were made to recover funds that might have been owed to the city from applicants for work performed that went unbilled or for overtime compensation that might have been paid but not earned."

City Response: The City wholly disagrees with this characterization of PBD's actions in responding to this situation.

City Explanation: Although the Grand Jury acknowledges the investigations of the subject Plan Checker's actions remained open at the time of its report submittal; however, it does not note that the employee is no longer with the City as of 2020. As noted in previous responses, the City Auditor was notified immediately of the employee's actions once they were confirmed, and the employee was relieved of any further overtime assignments. Further, as noted in other responses, the City Auditor's findings were ultimately inconclusive as to whether any billing policies were violated.

The Department is working with the City Attorney to determine appropriate next steps, particularly any further action concerning the employee.

Respectfully submitted,

William A.Gilchrist

William A. Gilchrist, Director Planning and Building Department

Attachment (1):

Attachment A: 2015 Cost Allocation Study



Report on User Fee Study Findings

April 17, 2015



2251 Harvard Street, Suite 134 Sacramento, CA 95815

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EXECUTIVE SUMMARY

Introduction

MGT of America (MGT) is pleased to present the City of Oakland (City) with this summary of findings for the user fee study.

It has been many years since the City conducted a comprehensive analysis of its development-related user fee services. The last time development-related fees were adjusted was during FY 2010/11 to reflect a 3% growth in burdened personnel costs. The City is now interested in knowing the full cost of providing user fee-related services, and exploring the options of modifying current fees to better reflect Council priorities. In 2013, the City contracted with MGT to perform this cost analysis using fiscal year 2014 budget figures, staffing and operational information. MGT was also tasked with recommending fee adjustments for each department based on industry best-practices.

This report is the culmination of the past eighteen months of work between MGT and City management and staff. MGT would like to take this opportunity to acknowledge all management and staff who participated on this project for their efforts and coordination. Their responsiveness and continued interest in the outcome of this study contributed greatly to the success of this study.

Study Scope and Objectives

This study included a review of fee-for service activities within the following departments/divisions:

Building Administration

Building Inspection

Building Plan Check

Code Enforcement

Planning

Engineering Services

The study was performed under the general direction of the Planning and Building department with the participation of representatives from each fee section area. The primary goals of the study were to:

Define what it costs the city to provide various development fee-related services.



- Recommend fee adjustments based on industry best practices, practices of comparable agencies and MGT's professional opinion.
- Develop revenue projections based on recommended increases (or decreases) to fees.
- Compile information regarding fees charged by the following comparable cities:
 - ▶ San Francisco, Sacramento, San Diego, Berkeley, San Jose and Walnut Creek.
- Provide user fee models and templates to City staff enabling staff to update the study results in future years and incorporate new fees as they occur. The industry standard is to conduct a comprehensive review of fees every three to five years and make annual adjustments based on an inflation index. However, given the increasing cost of public sector employee benefits, agencies may incorporate those cost increases into the annual fee adjustments.

The information summarized in this report addresses each of these issues and provides the City with the tools necessary to make informed decisions about any proposed fee adjustments and the resulting impact on City revenues.

The following is a list of legal, economic and policy issues that governmental agencies typically take into consideration when determining cost recovery levels.

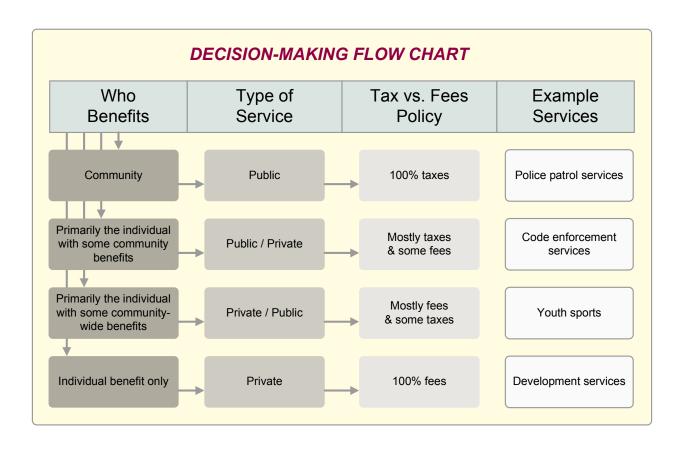
- ❖ State Law In California user fees are limited to the "estimated reasonable cost of providing a service" by Government Code section 66014(a) and other supplementary legislation. Proposition 26 was approved by California voters in November of 2010 and clarified which charges are considered user fees and which are considered taxes. The significance of this distinction is that user fees may be raised by Council action up to the limit of actual cost, whereas taxes may not be increased without a majority vote of the public. None of the fee adjustments recommended by MGT are considered taxes per Proposition 26 guidelines. It should be noted that fees charged for the use of government property are exempt from Proposition 26. These include fees for parks and facility rentals as well as green fees, cart and other equipment rental fees for golf services. All of these fees may be set at any price the market will bear.
- **Economic barriers** It may be a desired policy to establish fees at a level that permits lower income groups to use services that they might not otherwise be able to afford.
- **Community benefit** If a user fee service benefits the community as a whole to some extent, it is appropriate to subsidize a portion of the fee.



- Private benefit If a user fee primarily benefits the fee payer, the fee is typically set at, or close to 100% full cost recovery. Development-related fees generally fall into this category, however exceptions are sometimes made for services such as appeal fees or fees charged exclusively to residential applicants.
- Service driver In conjunction with the third point above, the issue of who is the service recipient versus the service driver should also be considered. For example, code enforcement activities benefit the community as a whole, but the service is driven by the individual or business owner that violates city code.
- * Managing demand Elasticity of demand is a factor in pricing certain city services; increasing the price may result in a reduction of demand for those services, and vice versa. However, for most fees studied within the report, demand is highly inelastic.
- Incentives Fees can be set low to encourage participation in a service, such as water heater permitting or photo-voltaic installations.
- Disincentives Penalties can be instituted to discourage undesirable behavior. Examples include fines for constructing without a building permit.

The flow chart below helps illustrate the economic and policy considerations listed above.





Methodology

The standard approach for analyzing the cost of providing fee-related services is commonly referred to as a "bottom up" approach. The bottom up approach was used to analyze all user fees. A general description of the "bottom up" approach is as follows:

1. Identify all direct staff time spent on the fee related activity or service

MGT conducted a series of meetings with staff from Building Administration, Building Inspection, Building Plan Check, Code Enforcement, Engineering and Planning to identify every employee, by classification, who performs work directly in support of a fee related service. Direct staff



costs are incurred by employees who are "on the front line" and most visible to the customers (e.g. inspectors, counter staff, plan reviewers, etc.). Once all direct staff were identified, departments estimated how much time those employees spend, on average, working on each particular fee service.

Developing time estimates for fee related services can be challenging and departments should be commended for the time and effort they put into this. Although MGT provided departments with templates and other tools to assist them in developing average or "typical" time estimates, these calculations were necessarily developed by the subject matter experts in each operating department.

2. Calculate direct cost of the staff time for each fee using productive hourly rates

Productive hourly rates are used to support full cost recovery. A full-time Oakland employee typically has 1,950 paid hours per year (37.5 hours x 52 weeks). However, cost studies reduce this number to account for non-productive hours (sick leave, vacation, holidays, training, meetings, etc.). MGT calculated the productive hourly rate for each classification based on the salary and benefit information provided by the City and an analysis of annual productive hours by classification.

3. Determine any other operational costs (i.e. other than personnel costs) that can readily be traced to a specific fee-related service as a direct cost

Professional services contracts are an example of an expense that can often be traced to a specific service or program.

4. Determine indirect or "overhead" costs

Generally there are two types of indirect costs: departmental and citywide overhead. These indirect costs are allocated across user fee services in order to capture the full cost of providing the service. If a department performs non-fee related services, a commensurate amount of indirect cost is segregated and not allocated to the fee related services.

- Departmental overhead costs these costs include managers, supervisors and support staff as well as other operational costs, such as materials and supplies that are incurred for a common purpose and not readily assigned to a particular service or program.
- Citywide overhead costs each department and fund within the city receives an allocation of cost from the city's various central service departments. Central service departments are those whose main function is to support other city departments and funds. Such departments include the City Administrator, City Attorney, Personnel Resources, City Auditor, Finance and Management, and the Office of Communications and Information. The methods for allocating central service costs can vary but must demonstrate a causal relationship between the allocation methodology and the costs allocated to the operating department. The State Controller's



Office guidelines stress the importance of allocating citywide overhead costs in a way that "equitably reflect the value of service" provided to the department receiving the service(s). In most cases, industry standards call for one of the following methodologies for allocating central services costs:

- ▶ Number of full-time equivalent staff in the operating department
- ▶ Total operating budget, excluding debt and certain non-operating costs
- Actual or estimates of time spent in support of the operating department based on documented procedures

5. Compare total costs to the current fee schedule.

Once all direct, indirect and crossover costs are calculated, MGT compared the total cost for each fee-related service to the fee currently charged to the public. In most cases we found the total cost of providing a service exceeded the fee charged. In these instances, the fee can be increased to recover these subsidies. However, there were a number of services for which the total calculated cost was less than the fee charged. In these cases the fee must be lowered to comply with State law.

6. Annual volume figures are incorporated.

Up to this point we have calculated fee costs and revenues on a per-unit basis. By incorporating annual volume estimates provided by each department into the analysis, we extrapolate the per-unit results into annual cost and annual revenue information. This annualization of results accomplishes two primary benefits:

- Management information: the annualized results give management an estimate of the fiscal impact of any fee adjustments. Because annual volume will change from one year to the next, these figures are estimates only. Actual revenue will depend on future demand level and collection rates, which for some services can be less than 100%.
- Cross checks and reasonableness tests: by annualizing the results we also annualize the time spent by staff on each service. These annualized results will surface any instances of over or under estimation of time. In these cases we review these results with staff and resolve any anomalies. All staff hours were identified to either fee or non-fee related services.



7. Recommend fee adjustments.

MGT provides fee adjustment recommendations based on industry best practices and practices of comparable agencies. Because most fees analyzed within this report are development-related, most recommendations are set at 100% cost recovery. Of course MGT's recommendations are advisory in nature only – ultimately Council must decide what fee levels are appropriate for Oakland.



Study Findings

The study's primary objective is to provide the City's decision-makers with the basic data needed to make informed pricing decisions. This report details the full cost of services and presents recommended fee adjustments and their fiscal impact. Recommendations are based on careful consideration of the results of the cost analysis, industry best practices and market comparisons.

The results of the study identified that overall, most sections recover much less than the actual cost of providing services. Accordingly, there is an opportunity to raise additional funds through fee adjustments. There are several possible reasons for the current subsidy levels:

- During the 2003 comprehensive fee analysis, Council may have intentionally subsidized certain services. Subsequently, even if these fees were adjusted annually to keep pace with increasing city costs, these fees would still be below actual cost.
- It is likely the City's practice of adjusting fees annually via a CPI factor did not keep pace with actual governmental service costs. Over the past decade, government sector costs have outpaced general inflation.
- Many user fee related processes have changed over the past decade. Often this is the result of increasing service-level demands by the general public. Also, the State has mandated many additional inspections and reviews that add to the City's cost structure within the development-related departments. In fact, CALGreen Title 24 regulations recently became effective July 1st of this year. These more stringent energy regulations will require extra time by inspection and plan review staff. We recommend the City monitor and quantify the increased time requirement and factor this increase into future fee schedule adjustments.

Restructuring of fees. We found that several of the City's fees could be more equitably charged via a different fee structure. We have noted these structure changes within the "Department Highlights" section beginning on page 11.

Comparison analysis. A component of our analysis included a survey of user fees charged by neighboring cities. This survey gives City management a picture of the market environment for city services. This survey is imprecise in that a fee with the same name may involve slightly different services among the various cities surveyed. Some cities lump several services into one fee category, whereas other cities break fees down into a high level of specificity. Accordingly the purpose of his comparison analysis is to impart a sense of how Oakland's fees levels compare with comparable jurisdictions. The comparison analysis is provided in Appendix A.

The exhibit on the following page displays the summary of costs and revenues for each section analyzed:

City of Oakland User Fee Revenue Analysis

| | | Current | | | Reco | mmen | ded |
|----------------------------------|------------------|--------------|-----------|-------------|--------------|------|-------------|
| | Costs, User | Current | | | Cost Recov | ery | Increased |
| Department/Division | Fee Services (A) | Revenue (B | <i>")</i> | Subsidy (C) | Policy (D |) | Revenue (E) |
| Building Administration | \$2,374,519 | \$2,374,931 | 100% | (\$412) | \$2,374,519 | 100% | (\$412) |
| Building Inspection ¹ | \$4,196,386 | \$1,482,544 | 35% | \$2,713,842 | \$4,196,285 | 100% | \$2,713,741 |
| Building Plan Check | \$10,531,103 | \$6,911,668 | 66% | \$3,619,435 | \$10,531,103 | 100% | \$3,619,435 |
| Code Enforcement | \$2,362,162 | \$1,582,076 | 67% | \$780,086 | \$2,362,162 | 100% | \$780,086 |
| Planning | \$1,897,671 | \$1,571,257 | 83% | \$326,414 | \$1,897,671 | 100% | \$326,414 |
| Engineering Services | | | | | | | |
| - Building Services | \$560,656 | \$457,018 | 82% | \$103,638 | \$560,307 | 100% | \$103,289 |
| Sub Total: | \$21,922,497 | \$14,379,494 | 66% | \$7,543,003 | \$21,922,047 | 100% | \$7,542,553 |
| Engineering Services | | | | | | | |
| - Public Works ² | \$2,199,454 | \$2,016,796 | 92% | \$182,658 | \$2,197,398 | 100% | \$180,602 |
| Grand Total: | \$24,121,951 | \$16,396,290 | 68% | \$7,725,661 | \$24,119,445 | 100% | \$7,723,155 |

^{1) \$1,326,724} of Building Inspection costs represent General Plan Update efforts.

Column A, User Fee Costs – The full cost of providing fee related services to the public was \$24,121,951.

Column B, Current Revenues – Based on current individual fee levels, the City generates fee related revenues of \$16.39 million and is experiencing a 68% cost recovery level. Within each department, cost recovery levels fluctuate significantly. Several of the fees analyzed are currently set above actual cost. These fees must be reduced to comply with State law. The analyses of individual fees are presented in subsequent sections of this report.

Column C, Subsidy – Current fee levels recover 68% of full cost, leaving 32% or \$7,725,661 to be funded by other funding sources. This represents a "window of opportunity" for the City to increase fees and revenues, with a corresponding decrease in the subsidization of services.

Column D, Recommend Recovery – It is estimated that adoption of the recommended cost recovery policy would generate fee revenues of \$24,119,445. This would bring the overall cost recovery level up to almost 100%.

²⁾ As part of the proposed transfer of services from Building Services to Public Works, these revenues will transfer from Building Services to Public Works.

Column E, Increased Revenue – Increasing fees to the recommended levels would generate approximately \$7,723,155 in additional revenue. This represents a 47% increase over revenue currently being collected for these activities by the City on an annual basis.

Department Highlights

Building Administration -

Approximately half of this sections fees are currently set above full cost, while the other half are set below full cost. However, the fees set above full cost have a high annual volume, so adjusting all fees to full cost levels would result in a small net revenue reduction.

Building Inspection –

The vast majority of Building Inspection fees are set below cost recovery levels. If all fees were adjusted to recommended cost recovery levels, net revenue would increase by \$4,196,285 annually.

Fees #218 and 220, General Plan surcharges – these fees are currently set below full cost levels. The cost of maintaining the City's long-range plans is \$1,326,724 annually. This cost includes Strategic Planning staff, General Plan consultants, Specific Plan consultants and Area Plan consultants. Currently the surcharge is applied against new construction building permit valuation and recovers only a small portion of the \$1,326,724 cost. The City's General Plan was last comprehensively updated in 1998. A comprehensive update is planned for 2017. Below we present three options for the General Plan surcharge:

- <u>Proposed GP Fee</u>: increase the existing surcharge to full cost recovery levels. This option would increase the current fee from 0.10% of construction valuation to 0.43% of construction valuation. For a \$250,000 single family home, the fee would increase from \$250 up to \$1,075.
- <u>Alternative GP Fee #1</u>: apply the annual cost against all Building and Planning fees. By spreading the cost over a wider base, the surcharge on each permit will be much smaller. Applying the \$1,326,724 cost across base revenue of \$20,868,486 (Planning and Building proposed revenue, less GP surcharge revenue of \$1,326,724) yields a surcharge of 6.4%. This surcharge should be applied to all Planning and Building fees.
- Alternative GP Fee #2: subsidize a portion of the General Plan update. This alternative recognizes that the existing Oakland community benefits from an up to date General Plan and that developers should not shoulder the full burden of these costs. Alternative GP Fee #2 calls for a 50% subsidy to be applied to either of the above two options. This option will recover \$663,362 annually.

Fees #60a, 60b and 60c Electrical, Mechanical and Plumbing inspection of New Construction, Addition or Remodels – These are proposed new fee categories. These categories would replace many of the mechanical, electrical and plumbing fees. The charge for each subtrade would be a percentage of the building (e.g. structural) inspection permit. Proposed fees are: Electrical 25%; Mechanical 25% and Plumbing 25%. This percentage approach to subtrade

fees greatly reduced administrative time required to calculate subtrade fees and consolidates (reduces) many of the inspection fees. The fiscal impact of this change is unknown, but is estimated to be revenue neutral. It is believed this change will be customer friendly since it will be much easier for developers to anticipate and budget for these fees. The individual subtrade fees will be utilized for projects involving only a single fixture or small improvement.

Building Plan Check -

The vast majority of Building Plan Check fees are set below cost recovery levels. If all fees were adjusted to recommended cost recovery levels, net revenue would increase by \$3,619,435 annually.

<u>Fees #21 through 25, Board of Examiners and Appeals fees</u> – these fees are currently flat fees. Due to the wide range of staff time required for these categories, recommendation is to switch these to cost recovery (e.g. time and materials) charges.

Fees #42, Making Building Records Available for Viewing and/or Copying from Archives – this fee is currently set at \$34 per instance. Due to the wide range of staff time required from these requests, recommendation is to switch this to cost recovery (e.g. time and materials) charges.

Code Enforcement -

Approximately half of this sections fees are currently set above full cost, while the other half are set below full cost. If fees are set to recommended cost recovery levels, fee revenue would increase by \$780,086 annually.

<u>Fees #16 through 19 and #29 Administrative Fees</u> – several of Code Enforcement's fees are charged as a percentage of the contracted work administered. MGT recommends these percentages be set at a uniform sliding scale as follows:

• \$1 - \$5,000: 30%

• \$5,000 - \$10k 25%

• \$10,001+ 20%

Planning -

Approximately half of this sections fees are set above full cost, while the other half are set below full cost. As a whole, planning fees recover 83% of costs. If fees are set to recommended cost recovery levels, fee revenue would increase by \$326,414 annually.

There are no fee structure change recommendations for planning fees.

Engineering Services –

The vast majority of Engineering fees are set below cost recovery levels. If all fees were adjusted to recommended cost recovery levels, net revenue would increase by \$283,891 annually.

Engineering Services is staffed by both Building and Public Works staff. The Engineering Services totals have been segregated in the analysis to assist with budgeting and revenue forecasting. Of the increase, \$103,289 accrues to Building and \$180,602 accrues to Public Works.

<u>Fees #95 Private Party Bike Rack Installation fees</u> – The current fee is \$37 while the cost of processing this application is \$1,781. MGT recommends this fee not be increased to full cost recovery levels to ensure access to this service is not prohibited by economic hardship. MGT recommends this fee be increased to \$74 each.

<u>Fees #62 through 67 Review of Private Infrastructure</u> – These fees are structured as a base fee plus additional fee for each \$1,000 of valuation above the base. MGT recommends creating a new category for extremely small projects: \$1 to \$5,000 project valuation and setting this fee at \$1,000. This would keep these services at a reasonable price for very small developments. The full range of proposed fees are as follows:

- \$1 to \$5,000 construction value: \$1,000
- \$5,001 to \$10,000 construction value: \$1,000 + \$340 per each additional \$1,000 construction value
- \$10,001 to \$50,000 construction value: \$2,698 + \$9 per each additional \$1,000 construction value
- \$50,001 to \$100,000 construction value: \$3,046 + \$43 per each additional \$1,000 construction value
- \$100,001 to \$500,000 construction value: \$5,184 + \$10 per each additional \$1,000 construction value
- \$500,001 + construction value: \$9,063 + \$5 per each additional \$1,000 construction value
 - 1) MGT recommends for projects over \$500,001 valuation, the developer be given the option of paying on a deposit + hourly rate basis.

<u>Fees #75 through 77 Inspection of Private Infrastructure fees</u> – The existing fee is a flat 8% of the Engineering News Record (ENR), which is an index used to estimate infrastructure costs. Best practice is for these fees to be tiered to reflect economies of scale. Accordingly, recommends the following three categories:

- \$1 to \$100,000 construction value: 8.5%
- \$100,001 to \$500,000 construction value: \$8,500 + 8% over \$100,001 construction valuation
- \$500,001 + construction value!: \$40,500 + 7.5% over \$500,001 construction valuation
 - 1) MGT recommends for projects over \$500,001 valuation, the developer be given the option of paying on a deposit + hourly rate basis.

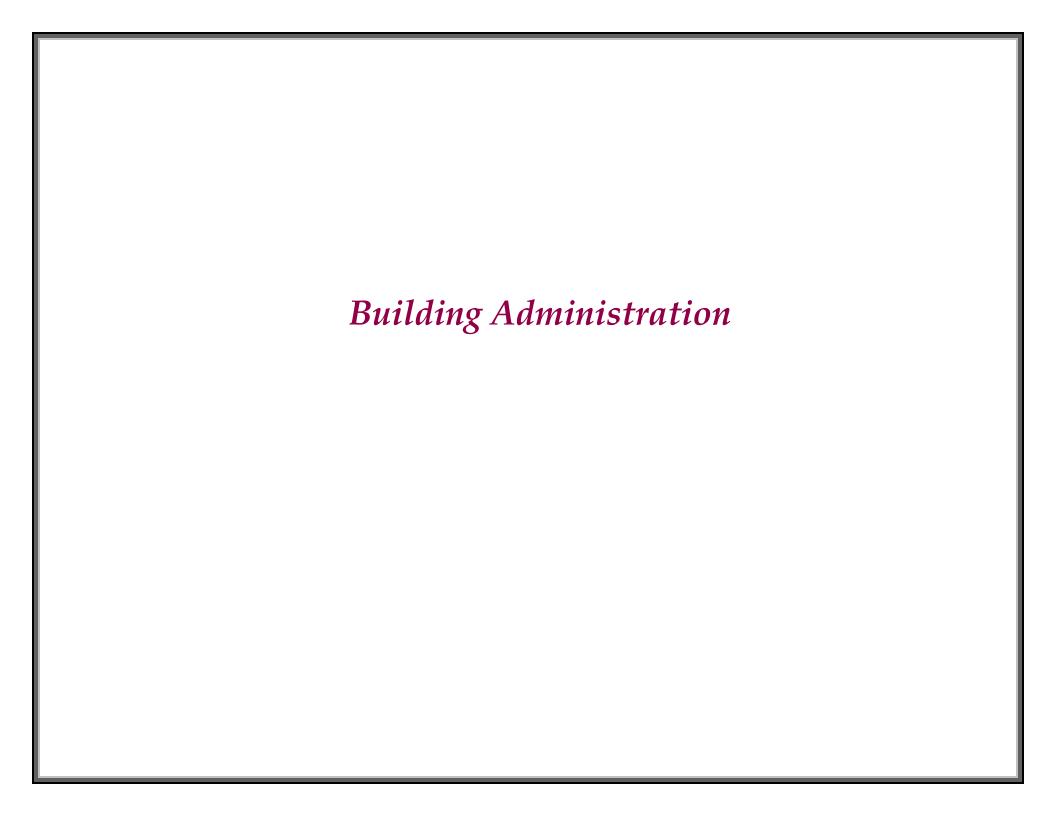
Instituting these fee category breakdowns will ensure that small projects are not being subsidized and that large projects are not paying more than full cost.

Department Summary Charts

The subsequent pages display the results of our individual fee analysis. For each section the current charge, total cost and recommended fee are listed for each fee-related service.

The summaries are in the following order:

- Building Administration
- Building Inspection
- Building Plan Check
- Code Enforcement
- Planning
- Engineering Services



City of Oakland

Building Services - Administration 2013/14

| | | | | Cui | rrent | | | | | Recomn | nendation | IS | |
|---|------------------|--------------------------|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | Per Unit | t | | Annual | | | Per Unit | | | Annual | |
| Service Name | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 1 A) PERMIT APPLICATION FEE | | | | | | | | | | | | | |
| 2 Building, Electrical, Mechanical, Plumbing Permits | | | | | | | | | | | | | |
| 3 Filing | 10,000 | \$16 | 122% | \$13 | \$131,162 | \$160,000 | -\$28,838 | 100% | \$13 | -18% | \$131,162 | -\$28,838 | - |
| 4 Routing - Project Value \$2,000 or Less | 350 | \$47 | 107% | \$44 | \$15,373 | \$16,450 | -\$1,077 | 100% | \$44 | -7% | \$15,373 | -\$1,077 | - |
| 5 Routing - Project Value \$2,001 or Greater | 9,500 | \$55 | 96% | \$57 | \$541,884 | \$522,500 | \$19,384 | 100% | \$57 | 4% | \$541,884 | \$19,384 | - |
| 6 Routing - Application and Issuance by Internet Connection | 150 | \$47 | 57% | \$82 | \$12,306 | \$7,050 | \$5,256 | 100% | \$82 | 75% | \$12,306 | \$5,256 | - |
| 7 All Other Permits and All Other Engineering Process and Appro | | | | | | | | | | | | | - |
| 8 Filing | 3,000 | \$16 | 122% | \$13 | \$39,349 | \$48,000 | -\$8,651 | 100% | \$13 | -18% | \$39,349 | -\$8,651 | - |
| 9 Routing | 3,000 | \$55 | 125% | \$44 | \$131,773 | \$165,000 | -\$33,227 | 100% | \$44 | -20% | \$131,773 | -\$33,227 | _ |
| 10 Mailing and Handling Charges Per 25 Count for Permit Applica | 10 | \$8.25 | 75% | \$11 | \$110 | \$83 | \$27 | 100% | \$11 | 33% | \$110 | \$27 | - |
| Service Charge for Verification of Proof of License and Workers Compensation Information Required by State Law for Approval of Permit Application | 1 | \$15 | 114% | \$13 | \$13 | \$15 | -\$2 | 100% | \$13 | -13% | \$13 | -\$2 | _ |
| 12 Zoning Sign-Off | 10 | \$54 | 75% | \$72 | \$722 | \$540 | \$182 | 100% | \$72 | 34% | \$722 | \$182 | |
| 13 B) PLANS/MAP PHOTO COPY (COPIES LESS THAN 11"x17") | 10 | \$0.85 | 78% | \$1.09 | \$11 | \$9 | \$2 | 100% | \$1.10 | 29% | \$11 | \$3 | |
| 14 C) DOCUMENT RESEARCH FEE | 100 | Actual cost, \$7 min. | n/a | \$66 | \$6,580 | \$6,580 | - | 100% | \$64 per hour | - | \$6,580 | - | - |
| D) PROCESS BILLING APPEALS AND REFUND REQUESTS 15 THAT ARE DETERMINED TO BE UNFOUNDED | 100 | \$99 | 103% | \$96 | \$9,606 | \$9,900 | -\$294 | 100% | \$96 | -3% | \$9,606 | -\$294 | - |
| E) PROCESS BILLING APPEALS WITH REFERRAL TO 16 "COLLECTIONS" | 200 | \$99 | 31% | \$318 | \$63,690 | \$19,800 | \$43,890 | 100% | \$318 | 222% | \$63,690 | \$43,890 | - |
| F) PROCESS BILLING APPEALS FOR SECOND 17 RESEARCH/REVIEW | 20 | \$99 | 81% | \$123 | \$2,452 | \$1,980 | \$472 | 100% | \$123 | 24% | \$2,452 | \$472 | - |
| G) PROCESSING SECURITY DEPOSITS (BONDS, CASH, 18 CERTIFICATE OF DEPOSITS, ETC.) | 50 | \$297 | 86% | \$344 | \$17,204 | \$14,850 | \$2,354 | 100% | \$344 | 16% | \$17,204 | \$2,354 | - |
| 19 H) RECORDS MANAGEMENT FEE | | 9.50% | n/a | Policy | 903,096 | 903,096 | = | 100% | 9.50% | - | 903,096 | = | - |
| 20 I) TECHNOLOGY ENHANCEMENT FEE | | 5.25% | n/a | Policy | 499,079 | 499,079 | - | 100% | 5.25% | - | 499,079 | - | - |

City of Oakland Building Services - Administration

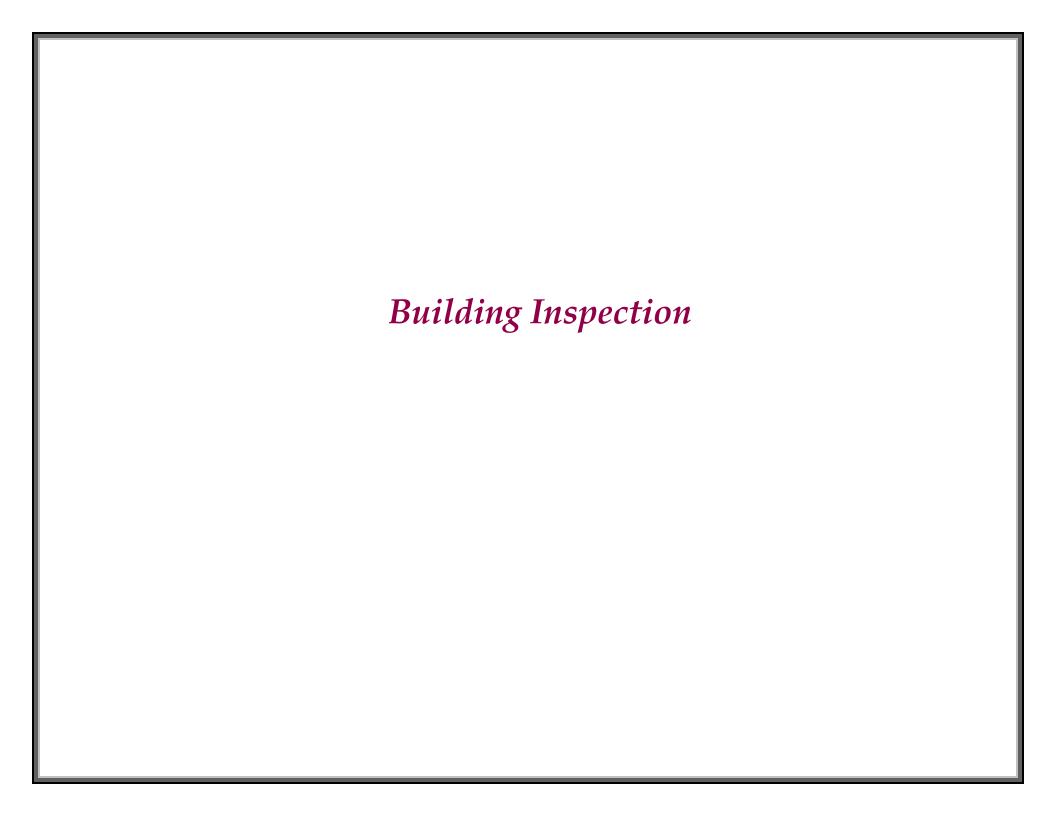
2013/14

| | | | | Cui | rrent | | |
|--|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|
| | | | Per Uni | t | | Annual | |
| Service Name | Annual Volume | | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy |
| 21 J) COLLECTIONS PERMITS & CODE ENFORCEMENT | | | | | - | - | - |
| 22 Alameda County Collection Surcharge on General Levy | | 1.70% | n/a | Policy | - | - | - |
| 23 City Collection Transfer to or Rescission from County | | 3.00% | n/a | Policy | - | - | - |
| 24 Interest on Unpaid Fees and Penalties | | 10.00% | n/a | Policy | - | - | - |
| 25 K) COURIER SERVICE | | Actual Cost | n/a | Policy | - | - | - |
| 26 L) CERTIFICATION OF DOCUMENTS (new) | 100 | | n/a | \$1 | \$110 | | \$110 |

| | | Recomn | nendation | IS | |
|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | Per Unit | | | Annual | |
| Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| | | | - | - | - |
| 100% | 1.70% | - | - | - | - |
| 100% | 3.00% | - | - | - | - |
| 100% | 10.00% | - | - | - | - |
| 100% | Actual Cost | - | - | - | - |
| 100% | \$1 | | \$110 | \$110 | |

 Total User Fees
 \$2,374,519
 \$2,374,931
 -\$412
 \$2,374,519
 -\$411

 % of Full Cost
 100%
 0%
 100%
 0%



| | | | | Cu | rrent | | | | | Recomm | endation | ıs | |
|---|----------------------|-------------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------|----------------------|------------------------|
| | | Pé | er Unit | | | Annual | | | Per Unit | | | Annua | , |
| Service Name | Annual Volum e | Current Fee | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 1 A) INSPECTION | | | | | | | | | | | | | |
| As Required by the Oakland Building Code or the Oakland Sign Code for the Issuance of a Permit FOR NEW CONSTRUCTION | | | | | | | | | | | | | |
| 3 \$1 to \$1,000 Construction Value | 700 | \$50 | 21% | \$240 | \$167,760 | \$35,000 | \$132,760 | 100% | \$240 | 379% | \$167,760 | \$132,760 | _ |
| 4 \$1,001 to \$1,500 Construction Value | 500 | \$58 | 24% | \$240 | \$119,829 | \$29,000 | \$90,829 | 100% | \$240 | 313% | \$119,829 | \$90,829 | _ |
| 5 \$1,500 to \$2,000 Construction Value | 340 | \$81 | 30% | \$273 | \$92,905 | \$27,540 | \$65,365 | 100% | \$273 | 237% | \$92,905 | \$65,365 | _ |
| 6 \$2,001 to \$25,000 Construction Value | | | | | | | | | | | | | - |
| 7 Basic: first \$2,001 | 160 | \$99 | 29% | \$340 | \$54,469 | \$15,840 | \$38,629 | 100% | \$340 | 244% | \$54,469 | \$38,629 | _ |
| 8 Surcharge: each add'l \$500 | | \$8.75 | n/a | policy | - | - | - | 100% | \$8.75 | | - | - | - |
| 9 \$25,001 to \$50,000 Construction Value | | | | | | | | | | | | | - |
| 10 Basic: first \$25,001 | 120 | \$503 | 67% | \$753 | \$90,367 | \$60,360 | \$30,007 | 100% | \$753 | 50% | \$90,367 | \$30,007 | - |
| 11 Surcharge: each add'l \$1,000 | | \$8.40 | n/a | policy | - | - | | 100% | \$8.40 | | - | - | - |
| 12 \$50,001 to \$100,000 Construction Value | | | | | | | | | | | | | - |
| 13 Basic: first \$50,001 | 100 | \$712 | 67% | \$1,069 | \$106,943 | \$71,200 | \$35,743 | 100% | \$1,069 | 50% | \$106,943 | \$35,743 | _ |
| 14 Surcharge: each add'l \$1,000 | | \$7.85 | n/a | policy | - | - | - | 100% | \$7.85 | | - | - | - |
| 15 \$100,001 and Higher Construction Value | | | | | | | | | | | | | - |
| 16 Basic: first \$100,001 | 60 | \$1,105 | 73% | \$1,506 | \$90,367 | \$66,300 | \$24,067 | 100% | \$1,506 | 36% | \$90,367 | \$24,067 | - |
| 17 Surcharge: each add'l \$1,000 | | \$6.25 | n/a | policy | - | - | - | 100% | \$6.25 | | - | - | - |
| 18 \$250,001 and Higher | | | | | | | | | | | | | - |
| 19 Basic: \$250,001 | 20 | \$2,036 | 92% | \$2,216 | \$44,321 | \$40,720 | \$3,601 | 100% | \$2,216 | 9% | \$44,321 | \$3,601 | - |
| 20 Surcharge: each add'l \$1,000 | | \$5.75 | n/a | policy | - | - | - | 100% | \$5.75 | | - | - | - |
| As Required by the Oakland Building Code or the Oakland Sign Code the Issuance of a Permit For Repairs/Additional/Alteration | | | | | | | | | | | | | - |
| 22 \$1 to \$1,000 Construction Value | 848 | \$62 | 26% | \$240 | \$203,230 | \$52,576 | \$150,654 | 100% | \$240 | 287% | \$203,230 | \$150,654 | - |
| 23 \$1,001 to \$1,500 Construction Value | 606 | \$68 | 28% | \$240 | \$145,232 | \$41,208 | \$104,024 | 100% | \$240 | 252% | \$145,232 | \$104,024 | - |
| 24 \$1,501 to \$2,000 Construction Value | 436 | \$94 | 34% | \$273 | \$119,137 | \$40,984 | \$78,153 | 100% | \$273 | 191% | \$119,137 | \$78,153 | _ |

| | Current | | | | | | | | | Recomm | endation | ıs | |
|--|----------------------|------------------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------|----------------------|------------------------|
| | | Pe | er Unit | | | Annual | | | Per Unit | | | Annual | 1 |
| Service Name | Annual Volum e | Current Fee | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 25 \$2,001 to \$25,000 Construction Value | | | | | | | | | | | | | - |
| 26 Basic: first \$2,001 | 267 | \$117 | 34% | \$340 | \$90,896 | \$31,239 | \$59,657 | 100% | \$340 | 191% | \$90,896 | \$59,657 | |
| 27 Surcharge: each add'l \$500 | | \$10.50 | n/a | policy | - | - | - | 100% | \$10.50 | | - | - | - |
| 28 \$25,001 to \$50,000 Construction Value | | | | | | | | | | | | | - |
| 29 Basic: first \$25,001 | 194 | \$602 | 80% | \$753 | \$146,094 | \$116,788 | \$29,306 | 100% | \$753 | 25% | \$146,094 | \$29,306 | - |
| 30 Surcharge: each add'l \$1,000 | | \$10.00 | n/a | policy | - | - | - | 100% | \$10.00 | | - | - | _ |
| 31 \$50,001 to \$200,000 Construction Value | | | | | | | | | | | | | - |
| 32 Basic: first \$50,001 | 48 | \$849 | 79% | \$1,069 | \$51,333 | \$40,752 | \$10,581 | 100% | \$1,069 | 26% | \$51,333 | \$10,581 | - |
| 33 Surcharge: each add'l \$1,000 | | \$9.25 | n/a | policy | - | - | - | 100% | \$9.25 | | - | - | - |
| 34 \$200,001 and Higher Construction Value | | | | | | | | | | | | | - |
| 35 Basic: first \$200,001 | 24 | \$2,246 | 88% | \$2,552 | \$61,248 | \$53,904 | \$7,344 | 100% | \$2,552 | 14% | \$61,248 | \$7,344 | - |
| 36 Surcharge: each add'l \$1,000 | | \$7.25 | n/a | policy | - | - | - | 100% | \$7.25 | | - | - | - |
| B) INSPECTION AS REQUIRED BY THE OAKLAND BUILDING CODE FOR THE ISSUANCE OF A DEMOLITION PERMIT | | | | | | | | | | | | | - |
| 38 Basic: | | \$173 | 55% | \$312 | - | - | - | 100% | \$312 | 80% | - | - | - |
| 39 Surcharge: | | \$0.15 per sq ft | 198% | \$151 | - | - | - | 100% | \$0.08 | | - | - | _ |
| 40 Commencing Work without Obtaining a Permit | | 10x | n/a | policy | = | - | - | 100% | 10x | | ı | - | - |
| C) COMMENCE OR COMPLETE WORK FOR WHICH PERMITS ARE REQUIRED BY THE OAKLAND BUILDING CODE, OAKLAND SIGN CODE, OR WINDOW BAR ORDINANCE WITHOUT FIRST HAVING OBTAINED THE 41 REQUIRED PERMITS | | | | | | | | | | | | | |
| 42 Work Commenced | 202 | Double All Fees | n/a | policy | - | - | - | 100% | Double All Fees | | - | - | - |
| 43 Investigation of Work | | \$99 | 49% | \$202 | - | - | - | 100% | \$202 | 104% | - | - | - |
| 44 Work Commenced and Completed Prior to Inspection | | Quadruple Fees | n/a | policy | - | _ | - | 100% | Quadruple Fees | | - | _ | - |
| 45 D) EXTRA INSPECTIONS | | | | | | | | | | | | | - |
| 46 Building Permit | | | | | | | | | | | | | - |
| 47 \$1.00 to \$2,000 Permit Value: each inspection over 3 | 551 | \$99 | 55% | \$180 | \$99,038 | \$54,549 | \$44,489 | 100% | \$180 | 82% | \$99,038 | \$44,489 | - |

| | | Current | | | | | | | | Recomm | endation | ıs | |
|--|----------------------|-------------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------|----------------------|------------------------|
| | | Pe | r Unit | | | Annual | | | Per Unit | | | Annua | 1 |
| Service Name | Annual Volum e | Current Fee | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 48 \$2,001 to \$25,000 Permit Value: each inspection over 6 | 557 | \$99 | 55% | \$180 | \$100,117 | \$55,143 | \$44,974 | 100% | \$180 | 82% | \$100,117 | \$44,974 | - |
| 49 \$25,001 to \$50,000 Permit Value: each inspection over 8 | 100 | \$99 | 55% | \$180 | \$17,974 | \$9,900 | \$8,074 | 100% | \$180 | 82% | \$17,974 | \$8,074 | - |
| 50 \$50,001 to \$100,000 Permit Value: each inspection over 10 | 40 | \$99 | 55% | \$180 | \$7,190 | \$3,960 | \$3,230 | 100% | \$180 | 82% | \$7,190 | \$3,230 | - |
| 51 \$100,001 to \$500,000 Permit Value | 20 | \$99 | 55% | \$180 | \$3,595 | \$1,980 | \$1,615 | 100% | \$180 | 82% | \$3,595 | \$1,615 | - |
| 52 \$500,001 or Greater Permit Value | 13 | \$99 | 55% | \$180 | \$2,337 | \$1,287 | \$1,050 | 100% | \$180 | 82% | \$2,337 | \$1,050 | - |
| 53 Electrical or Plumbing or Mechanical Permit | | | | | | | | | | | | | - |
| \$1.00 to \$100 Inspection Fee: each inspection over 3 | 83 | \$99 | 55% | \$180 | \$14,919 | \$8,217 | \$6,702 | 100% | \$180 | 82% | \$14,919 | \$6,702 | - |
| \$101 to \$250 Inspection Fee: each inspection over 5 | 83 | \$99 | 55% | \$180 | \$14,919 | \$8,217 | \$6,702 | 100% | \$180 | 82% | \$14,919 | \$6,702 | - |
| 56 \$251 to \$500 Inspection Fee: each inspection over 6 | 83 | \$99 | 55% | \$180 | \$14,919 | \$8,217 | \$6,702 | 100% | \$180 | 82% | \$14,919 | \$6,702 | - |
| \$501 to \$1,000 Inspection Fee: each inspection over 8 | 83 | \$99 | 55% | \$180 | \$14,919 | \$8,217 | \$6,702 | 100% | \$180 | 82% | \$14,919 | \$6,702 | - |
| 58 \$1,001 to \$5,000 Inspection Fee: each inspection over 10 | 83 | \$99 | 55% | \$180 | \$14,919 | \$8,217 | \$6,702 | 100% | \$180 | 82% | \$14,919 | \$6,702 | - |
| 59 \$5,001 or Greater Inspection Fee: first \$2,001 | 83 | \$99 | 55% | \$180 | \$14,919 | \$8,217 | \$6,702 | 100% | \$180 | 82% | \$14,919 | \$6,702 | - |
| NEW) ELECTRICAL, MECHANICAL, PLUMBING INSPECTION FOR NEW CONSTRUCTION, ADDITION OR REMODEL | | | | | | | | | | | | | |
| 60a Electrical Inspection | | new | • | - | = | - | - | 100% | 25% of bldg pmt | - | = | - | - |
| 60b Mechanical Inspection | | new | - | - | = | - | - | 100% | 25% of bldg pmt | - | - | - | - |
| 60c Plumbing Inspection | | new | • | - | = | - | - | 100% | 25% of bldg pmt | - | = | - | - |
| E) INSPECTION OF FIXTURES AND WASTE DEVICES | | | | | | | | | | | | | - |
| 61 Plumbing Fixtures or Waste Discharge Device | 83 | \$19 | 37% | \$50 | \$4,182 | \$1,556 | \$2,626 | 100% | \$50 | 169% | \$4,182 | \$2,626 | - |
| Drainage, Gray Water, and/or Vent Piping, Alter, Repair, or Replace | | \$19 | 37% | \$50 | = | - | - | - | - | - | - | - | - |
| Rainwater Leader: Interior Area Drain Interceptor, On-site Storm System | | \$28 | 28% | \$101 | - | ı | - | - | - | - | - | - | - |
| 64 Rainwater Piping to Gutter | | \$43 | 64% | \$67 | - | - | - | - | - | - | = | - | - |
| 65 Interceptor (Grease Trap) | | \$87 | 58% | \$151 | - | - | - | - | - | - | | - | - |
| 66 Interceptor (FOG) | | \$174 | 115% | \$151 | - | - | - | - | - | - | - | | - |
| 67 Sewer Ejector Sump | | \$87 | 74% | \$118 | = | - | - | - | - | - | | | = |
| 68 Swimming Pool (Complete) | 83 | \$173 | 34% | \$504 | \$41,822 | \$14,359 | \$27,463 | 100% | \$504 | 191% | \$41,822 | \$27,463 | - |

| | | Current | | | | | | | | Recomm | endatior | าร | |
|---|----------------------|-------------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------|----------------------|------------------------|
| | | Pe | r Unit | | | Annual | | | Per Unit | | | Annua | / |
| Service Name | Annual Volum e | Current Fee | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 69 Roman Tub and/or Baptistery | | \$87 | - | \$202 | - | - | - | - | - | - | - | - | - |
| 70 Dishwashing Equipment | | | | | | | | | | | | | - |
| 71 Domestic | | \$19 | - | \$50 | _ | - | - | - | - | - | - | - | - |
| 72 Commercial | | \$28 | - | \$101 | - | - | - | - | - | - | - | - | - |
| 73 Garbage Disposal Unit | | | | | | | | | | | | | - |
| 74 Domestic | | \$19 | - | \$24 | - | - | - | - | - | - | - | - | - |
| 75 Commercial | | \$28 | 1 | | - | - | - | - | - | - | ı | - | - |
| 76 Backwater Valve | | \$28 | - | \$101 | - | - | - | - | - | - | - | - | - |
| Plumbing Inspection of New Apartments Larger Than Four Units (Additional Fees are Required for all Water Services, Rainwater Systems, Gas Systems and Units with More than Two Bathrooms) | | \$99 | - | \$202 | - | - | - | - | - | - | - | - | - |
| 78 Waste Alteration | | \$28 | - | \$118 | - | - | - | - | - | - | - | - | - |
| 79 Building Sewer | | \$173 | | | - | - | - | - | - | - | - | - | - |
| 80 On-Site Storm Drainage Piping | | \$173 | - | \$134 | - | - | - | - | - | - | - | - | - |
| 81 F) INSPECTION OF WATER PIPING | | | | | | | | | | | | | - |
| 82 Water Service (Building Supply) New or Replacement | | \$28 | - | \$50 | - | - | - | - | - | - | - | - | - |
| 83 Water Piping, Alter or Repair | | \$28 | • | \$134 | - | 1 | - | - | - | - | ı | - | - |
| 84 Water Treatment Equipment | | \$28 | - | \$151 | - | - | - | - | - | - | - | - | - |
| 85 Water Heater (Gas or Electric) and/or Storage Tank | | \$28 | • | \$134 | - | 1 | - | - | - | - | ı | - | - |
| 86 Backflow Device Including Ball-Cock | | \$28 | 1 | \$91 | - | - | - | - | - | - | - | - | - |
| 87 Pressure Reducing Valve | | \$28 | • | \$91 | - | - | - | - | - | - | ı | - | -] |
| 88 G) INSPECTION OF FIRE PROTECTION AND SPRINKLERS | | | | | | | | | | | | | - |
| 89 Fire Protection System, Connection to Domestic Water | 83 | \$28 | 42% | \$67 | \$5,576 | \$2,324 | \$3,252 | 100% | \$67 | 140% | \$5,576 | \$3,252 | - |
| 90 Lawn and Garden Sprinkler System, Each Controlled Zone | | \$28 | - | \$67 | - | - | - | - | - | - | - | - | _ |
| 91 H) INSPECTION OF GAS AND OIL PIPING | | | | | | | | | | | | | - |
| 92 Low Pressure Meter Outlets | | \$53 | - | \$118 | | - | - | - | - | - | - | - | - |
| 93 Medium or High Outlets | | \$87 | - | \$185 | - | - | _ | - | - | - | - | _ | |

| | Current Per Unit Annual | | | | | | | | | Recomm | endation | ıs | |
|--|-------------------------|-------------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | Pe | er Unit | | | Annual | | | Per Unit | | | Annual | <i>'</i> |
| Service Name | Annual Volum e | Current Fee | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 94 I) INSPECTION OF COOLING EQUIPMENT | | | | | | | | | | | | | - |
| 95 Cooling System | | | | | | | | | | | | | - |
| 96 To 100,000 BTU | 83 | \$43 | 43% | \$101 | \$8,364 | \$3,569 | \$4,795 | 100% | \$101 | 134% | \$8,364 | \$4,795 | <u>-</u> |
| 97 Over 100,000 BTU | 83 | \$69 | 41% | \$168 | \$13,941 | \$5,727 | \$8,214 | 100% | \$168 | 143% | \$13,941 | \$8,214 | <u>-</u> |
| 98 Evaporative Cooler | | \$43 | - | \$134 | - | - | - | - | - | - | - | - | _ |
| 99 Condenser/Compressor-Evaporator Coil Replacement | | \$28 | - | \$67 | - | - | - | - | - | - | - | - | |
| 100 Variable Air Volume Dampers | | \$19 | - | \$101 | - | - | - | - | - | - | - | - | |
| 101 Low Pressure Duct System | | \$34 | - | \$114 | - | - | - | - | - | - | - | - | - |
| 102 J) INSPECTION OF HEAT EQUIPMENT | | | | | | | | | | | | | - |
| 103 Furnace: Central, Floor, Wall, Unit, Duct or Decorative | 83 | \$43 | 20% | \$218 | \$18,123 | \$3,569 | \$14,554 | 100% | \$218 | 408% | \$18,123 | \$14,554 | |
| Range, Oven, Dryer, Circulating Heater, Fryer, Steamer, Cooker, Barbecue | | | | | | | | | | | | | - |
| 105 Domestic | | \$19 | - | \$34 | - | - | - | - | - | - | - | - | |
| 106 Commercial | | \$28 | - | \$134 | - | - | - | - | - | - | - | - | - |
| Gas Torch, Gas Light, Bunsen Burner or Miscellaneous Small Gas Burner | | \$19 | - | \$24 | - | - | - | - | - | - | - | - | - |
| 108 Radiator, Convector, or Panel | | \$28 | - | \$67 | - | - | - | _ | - | - | - | - | - |
| 109 Incinerator or Kiln | | | | | | | | | | | | | - |
| 110 Domestic | | \$43 | - | \$84 | - | - | - | - | - | - | - | - | - |
| 111 Commercial | | \$87 | - | \$185 | - | - | | _ | - | - | - | - | |
| 112 Boiler | | | | | | | | | | | | | - |
| To 30 Horsepower | | \$87 | - | \$134 | - | ı | - | - | - | - | - | - | _ |
| 114 Over 30 Horsepower | | \$140 | - | \$370 | - | ı | - | - | - | - | - | - | - |
| 115 Heat Pump | | \$43 | - | \$84 | = | ı | - | - | - | - | = | - | - |
| 116 Dual Unit, Heating and Cooling | | \$79 | - | \$151 | - | - | - | - | - | - | - | - | - |
| 117 Miscellaneous Industrial | 83 | \$140 | 60% | \$235 | \$19,517 | \$11,620 | \$7,897 | 100% | \$235 | 68% | \$19,517 | \$7,897 | - |
| 118 Conversion Burner, Manufactured Fireplace | | \$87 | - | \$101 | - | - | - | - | - | - | - | - | - |
| 119 Low Pressure Duct System | | \$34 | - | \$67 | - | - | - | - | - | - | - | - | - |

| | | Current | | | | | | | | Recomm | endation | าร | |
|--|----------------------|---------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | Pe | r Unit | | | Annual | | | Per Unit | | | Annua | / |
| Service Name | Annual Volum e | | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 120 K) INSPECTION OF EXHAUST SYSTEMS | | | | | | | | | | | | | - |
| 121 Range Hood (Commercial) | | \$173 | - | \$202 | - | - | - | - | - | - | - | - | - |
| 122 Environmental Air Ducts | | | | | | | | | | | | | - |
| 123 Residential | | \$19 | - | \$84 | - | - | - | - | - | - | - | - | - |
| 124 Commercial | | \$43 | - | \$151 | - | - | - | - | - | - | _ | - | - |
| 125 Gas Vent (Flues) | | \$19 | - | \$101 | - | - | - | - | - | - | - | - | - |
| 126 Industrial Processing Equipment Exhaust System | | \$140 | - | \$235 | - | - | - | - | - | - | - | - | - |
| 127 Fan or F/C Unit | | | | | | | | | | | | | - |
| 128 To 10,000 CFM | | \$34 | - | \$84 | - | - | - | - | - | - | | - | - |
| 129 Over 10,000 CFM | | \$68 | - | \$151 | - | - | - | - | - | - | - | - | _ |
| 130 L) INSPECTION OF MISCELLANEOUS ITEMS | | | | | | | | | | | | | - |
| 131 Fire Damper and/or Sub-Duct | | \$19 | - | \$302 | - | - | - | - | - | - | - | - | - |
| 132 Electrostatic Filter | | \$19 | - | \$101 | - | - | - | - | - | - | _ | - | - |
| 133 Condensate Drain System | | \$19 | - | \$101 | - | 1 | - | - | - | - | | - | - |
| 134 Humidifier | | \$19 | - | \$50 | - | - | - | - | - | - | | - | - |
| 135 Manufactured Home-Plumbing System | | \$131 | - | \$101 | - | 1 | - | - | - | - | | - | - |
| 136 Manufactured Home-Mechanical System | | \$131 | - | \$101 | - | - | - | - | - | - | | - | - |
| 137 For Each Additional Attached Unit | | \$43 | - | \$57 | - | ı | - | - | - | - | - | - | - |
| 138 M) REQUEST INSPECTIONS OUTSIDE OF NORMAL WORKING HOURS (2.5 | 83 | \$173 | 57% | \$302 | \$25,093 | \$14,359 | \$10,734 | 100% | \$302 | 75% | \$25,093 | \$10,734 | - |
| 139 N) FIELD CHECK INSPECTION FEE | 83 | \$99 | 49% | \$202 | \$16,729 | \$8,217 | \$8,512 | 100% | \$202 | 104% | \$16,729 | \$8,512 | - |
| 140 O) ZONING INSPECTIONS FOR BUILDING PERMITS | | | | | | | | | | | | | - |
| New Construction up to \$200,000 | 83 | \$173 | 45% | \$386 | \$32,063 | \$14,359 | \$17,704 | 100% | \$386 | | 32,063 | 17,704 | - |
| New Construction over \$200,000 | 83 | \$83 | 82% | \$101 | \$8,364 | \$6,889 | \$1,475 | 100% | \$101 | | 8,364 | 1,475 | - |
| 143 Additions/Alterations over \$5,000 | 83 | \$173 | 64% | \$269 | \$22,305 | \$14,359 | \$7,946 | 100% | \$269 | | 22,305 | 7,946 | - |
| 144 P) PLAN CHECKING FOR ELECTRICAL, PLUMBING OR MECHANICAL PERM | | | | | | | | | | | | | - |
| 145 Residential | | 20% | n/a | \$605 | - | - | - | 100% | 20% | | - | _ | - |

| | | | | Cu | rrent | | | | | Recomm | endation | ıs | |
|---|----------------------|-------------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | Pe | er Unit | | | Annual | | | Per Unit | | | Annual | 1 |
| Service Name | Annual Volum e | Current Fee | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 146 Energy | | 13% | n/a | \$302 | - | ı | - | 100% | 13% | | - | - | - |
| 147 Commercial | | 64% | n/a | \$1,209 | - | - | - | 100% | 64% | | _ | - | - |
| Q) ELECTRICAL INSPECTION OF NEW APARTMENTS LARGER THAN FOUR-UNITS. ADDITIONAL FEES ARE REQUIRED FOR ALL APPLIANCES, 148 MOTORS, SERVICES, FEEDERS AND BRANCH CIRCUITS R) ELECTRICAL INSPECTION OF NEW RESIDENTIAL APPLIANCE 149 INCLUDING ROUGH OUTLET | 83 | \$99 | 49% | \$202 | \$16,729 | \$8,217 | \$8,512 | 100% | \$202 | 104% | \$16,729 | \$8,512 | - |
| 150 Range, Range Top or Oven | 83 | \$19 | 37% | \$50 | \$4,182 | \$1,556 | \$2,626 | 100% | \$50 | 169% | \$4,182 | \$2,626 | - |
| 151 Dryer | 83 | \$19 | 37% | \$50 | \$4,182 | \$1,556 | \$2,626 | 100% | \$50 | 169% | \$4,182 | \$2,626 | - |
| 152 Fan Under 1 Horsepower | 83 | \$2 | 5% | \$34 | \$2,788 | \$149 | \$2,639 | 100% | \$34 | 1766% | \$2,788 | \$2,639 | _ |
| 153 Disposal or Dishwasher | 83 | \$7 | 21% | \$34 | \$2,788 | \$593 | \$2,195 | 100% | \$34 | 370% | \$2,788 | \$2,195 | - |
| 154 S) ELECTRICAL INSPECTION OR MISCELLANEOUS INSPECTION | | | | | | | | | | | | | - |
| 155 Air Conditioning Unit | | | | | | | | | | | | | - |
| 156 Basic | 83 | \$34 | 34% | \$101 | \$8,364 | \$2,822 | \$5,542 | 100% | \$101 | 196% | \$8,364 | \$5,542 | - |
| 157 Surcharge | 83 | \$4 | 11% | \$34 | \$2,788 | \$299 | \$2,489 | 100% | \$34 | 833% | \$2,788 | \$2,489 | - |
| 158 Beverage or Freezer Case (Cabinet Only) | | \$19 | - | \$50 | - | - | - | - | - | - | - | - | - |
| 159 Dental Unit, Gasoline Dispenser or Sterilizer | | \$19 | - | \$50 | - | - | - | - | - | - | - | - | - |
| Vegetable or Meat Case, X-ray Machine or Motion Picture Machine | | \$19 | - | \$50 | - | - | - | - | - | - | - | - | - |
| Pool, Spa, Hot Tub, Hydro Massage, Bath Tub | | | | | | | | | | | | | - |
| 162 Swimming Pool | | \$140 | - | \$202 | - | - | - | - | | - | - | - | - |
| 163 Outdoor - Hot Tub, Spa | | \$87 | - | \$151 | - | - | - | - | - | - | - | - | - |
| 164 Indoor - Hot Tub, Spa, Hydro Massage Bath Tub | | \$62 | - | \$101 | - | - | - | - | - | - | - | - | - |
| 165 Fountains | | \$53 | - | \$101 | - | - | - | - | - | = | - | - | - |
| 166 Manufactured Home and Other State-Approved Buildings | | \$131 | - | \$202 | - | - | - | - | - | = | - | - | - |
| 167 Additional Sections | | \$43 | - | \$151 | - | - | - | - | - | - | - | - | - |
| 168 Low Voltage Systems | | \$168 | - | \$151 | - | - | | - | - | - | - | - | |

| | | Current | | | | | | Recommendations | | | | | |
|---|----------------------|-------------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | Per Unit | | | Annual | | | Per Unit | | | Annual | | |
| Service Name | Annual Volum e | Current Fee | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 169 T) ELECTRICAL INSPECTION | | | | | | | | | | | | | - |
| Branch Circuit and Feeder for Lighting, Heating, Power Signaling, or Other F | | \$5.40 | - | \$50 | - | - | - | - | - | - | - | - | - |
| Outlet, Including Attached Receptacle, When Installed Not More Than 24 Inches Apart for Border, Strip, or Footlight, or for Outline Decorative Display, or Group Lighting Elsewhere When in Show Window Lighting and on Electric Sign | | \$0.95 | _ | \$17 | - | - | _ | - | | - | - | - | - |
| Outlet, Including Attached Receptacle, for Temporary Festoon or Decorative Lighting or for Temporary Working Light for Use in Building Construction | | \$0.95 | - | \$17 | - | - | - | - | - | - | - | - | - |
| 173 Plastic Outlet Boxes in Fire Related Construction, Not Including Device | | \$1.80 | - | \$34 | - | - | - | - | - | - | - | - | - |
| U) ELECTRICAL INSPECTION OF MOTORS, GENERATORS, MOTOR- GENERATOR SETS, BALANCER SETS, DYNAMOTORS, CONVERTERS, TRANSFORMERS, BALANCING COILS, OR RECTIFIERS INCLUDING ALL 174 CONTROL APPARATUS | | | | | | | | | | | | | - |
| 175 Basic | | \$4 | - | \$34 | - | - | - | - | - | - | - | - | - |
| 176 Maximum | | \$263 | - | \$403 | - | - | - | _ | - | - | - | - | - |
| 177 V) INSPECTION OF ELECTRICAL SERVICE | | | | | | | | | | | | | - |
| 178 Service Over 600 Volts | | | | | | | | | | | | | - |
| 179 First 200 KVA | 83 | \$53 | 35% | \$151 | \$12,547 | \$4,399 | \$8,148 | 100% | \$151 | 185% | \$12,547 | \$8,148 | - |
| 180 Over 200 KVA | 83 | \$12 | 18% | \$67 | \$5,576 | \$996 | \$4,580 | 100% | \$67 | 460% | \$5,576 | \$4,580 | - |
| 181 Service 600 Volts or Less | | | | | | | | | | | | | - |
| 182 Basic Fee for First 100 Ampere Capacity Including 1 Meter | 83 | \$69 | 46% | \$151 | \$12,547 | \$5,727 | \$6,820 | 100% | \$151 | 119% | \$12,547 | \$6,820 | - |
| 183 Surcharge (Each Additional 100 Ampere or Fraction Thereof) | 83 | \$53 | 105% | \$50 | \$4,182 | \$4,399 | -\$217 | 100% | \$50 | -5% | \$4,182 | -\$217 | - |
| 184 Additional Meter | 83 | \$12 | 24% | \$50 | \$4,182 | \$996 | \$3,186 | 100% | \$50 | 320% | \$4,182 | \$3,186 | - |
| 185 W) ELECTRICAL INSPECTION OF LIGHTING FIXTURE | | | | | | | | | | | | | - |
| 186 Incandescent | 83 | \$2 | 7% | \$25 | \$2,091 | \$149 | \$1,942 | 100% | \$25 | 1300% | \$2,091 | \$1,942 | - |
| 187 Florescent Lighting Fixture (Complete with One Ballast) | 83 | \$4 | 11% | \$34 | \$2,788 | \$299 | \$2,489 | 100% | \$34 | 833% | \$2,788 | \$2,489 | - |
| 188 Mercury Vapor, High Pressure Sodium and Similar Lighting Fixture | 83 | \$5 | 16% | \$34 | \$2,788 | \$448 | \$2,340 | 100% | \$34 | 522% | \$2,788 | \$2,340 | - |

City of Oakland Building Inspection #84451-84453 2013/14

| | | Current | | | | | | | | Recomm | endatior | าร | |
|---|----------------------|---------|---------------------------|-----------|----------------|-------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------|----------------------|------------------------|
| | | Pe | r Unit | | | Annual | | | Per Unit | | | Annua | / |
| Service Name | Annual Volum e | | Current Recove ry % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| X) ELECTRICAL INSPECTION OF A SWITCH WHEN NOT ATTACHED TO OR INCLUDED WITH APPARATUS NOT SPECIFICALLY CLASSIFIED IN THE 189 MASTER FEE SCHEDULE | 83 | \$1.80 | 5% | \$34 | \$2,788 | \$149 | \$2,639 | 100% | \$34 | 1766% | \$2,788 | \$2,639 | - |
| Y) ELECTRICAL INSPECTION OF RECEPTACLE, WALL SOCKET, OR SIMILAR FIXTURE NOT SPECIFICALLY CLASSIFIED IN THE MASTER FEE 190 SCHEDULE | 83 | \$1.80 | 5% | \$34 | \$2,788 | \$149 | \$2,639 | 100% | \$34 | 1766% | \$2,788 | \$2,639 | - |
| 191 Z) ELECTRICAL INSPECTION OF AIR, WATER OR OTHER TYPE HEATER, V | | | | | | | | | | | | | - |
| 192 Basic | 83 | \$4 | 11% | \$34 | \$2,788 | \$299 | \$2,489 | 100% | \$34 | 833% | \$2,788 | \$2,489 | - |
| 193 Maximum | 83 | \$262 | 65% | \$403 | \$33,458 | \$21,746 | \$11,712 | 100% | \$403 | 54% | \$33,458 | \$11,712 | - |
| 194 AA) ELECTRICAL INSPECTION OF A NEW ELECTRIC SIGN BEARING AN AF | 83 | \$43 | 51% | \$84 | \$6,970 | \$3,569 | \$3,401 | 100% | \$84 | 95% | \$6,970 | \$3,401 | - |
| 195 AB) ELECTRICAL INSPECTION REQUIRED ON AN EXISTING SIGN DUE TO | 83 | \$34 | 67% | \$50 | \$4,182 | \$2,822 | \$1,360 | 100% | \$50 | 48% | \$4,182 | \$1,360 | - |
| 196 AC) ELECTRICAL INSPECTION OF OUTLINE NEON OR COLD CATHODE LIG | 83 | \$13 | 25% | \$50 | \$4,182 | \$1,050 | \$3,132 | 100% | \$50 | 298% | \$4,182 | \$3,132 | - |
| AD) ELECTRICAL INSPECTION OF MACHINE APPARATUS OR APPLIANCE 197 NOT SPECIFICALLY CLASSIFIED IN THE MASTER FEE SCHEDULE | | | | | | | | | | | | | 1 |
| 198 Basic | 83 | \$4 | 11% | \$34 | \$2,788 | \$299 | \$2,489 | 100% | \$34 | 833% | \$2,788 | \$2,489 | _ |
| 199 Maximum | 83 | \$264 | 65% | \$403 | \$33,458 | \$21,912 | \$11,546 | 100% | \$403 | 53% | \$33,458 | \$11,546 | - |
| 200 AE) ELECTRICAL INSPECTION OF A FORCED AIR FURNACE | 83 | \$19 | 37% | \$50 | \$4,182 | \$1,556 | \$2,626 | 100% | \$50 | 169% | \$4,182 | \$2,626 | - |

City of Oakland Building Inspection #84451-84453 2013/14

| | | | | Cu | rrent | | | | | Recomm | endation | ıs | | |
|--|--------------------|------------------|------------------|--------------------------|-----------|-------------|-------------------|-------------------|-------------------|--------------------------|--------------------------|-------------------|----------------------|----------------------------|
| | | | | Per Unit | | | Annual | | Pei | r Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommen ded Subsidy |
| 201 AF) ELECTRICAL INSPECTION OF A MOVED BUILDING (ONE | | | \$62 | n/a | \$151 | = | ı. | - | - | • | | - | ı | - |
| AG) ELECTRICAL INSPECTION OF CONSTRUCTION OR 202 TEMPORARY SERVICE (POLE OR UNDERGROUND) | | | \$79 | n/a | \$151 | - | - | - | - | - | | - | - | - |
| 203 AH) ELECTRICAL INSPECTION | | | | | | | | | | | | | | - |
| 204 Survey of Electrical Work or Equipment Pursuant to a Request | Hourly | 83 | \$131 | 65% | \$202 | \$16,729 | \$10,873 | \$5,856 | 100% | \$202 | 54% | \$16,729 | \$5,856 | - |
| 205 AI) ELECTRICAL INSPECTION AS REQUIRED BY OAKLAND M | | | | | | | | | | | | | | - |
| 206 Single Family Dwelling | | 83 | \$34 | 51% | \$67 | \$5,576 | \$2,822 | \$2,754 | 100% | \$67 | 98% | \$5,576 | \$2,754 | - |
| 207 Apartment (each) | | 83 | \$28 | 42% | \$67 | \$5,576 | \$2,324 | \$3,252 | 100% | \$67 | 140% | \$5,576 | \$3,252 | - |
| 208 Commercial or Industrial (per hour) | Hourly | 83 | \$69 | 34% | \$202 | \$16,729 | \$5,727 | \$11,002 | 100% | \$202 | 192% | \$16,729 | \$11,002 | - |
| AJ) SPECIAL PERMIT AS ALLOWED BY OAKLAND- 209 MUNICIPAL CODE (PLANT PERMIT) | Delete | | \$ 99 | | | | | | 100% | | -100% | | | |
| 210 AK) UN-REINFORCED MASONRY ORDINANCE - BUILDING PE | | | | | | | | | | | | | | - |
| 211 Engineering Analysis Report Review | | | \$869 | 53% | \$1,633 | | | | 100% | \$1,633 | 88% | | | |
| 212 Request to Postpone Retrofit Work (Abutting Building) | | | \$869 | 53% | \$1,633 | | | | 100% | \$1,633 | 88% | | | |
| 213 Contracted Engineering Services | | | Actual cost | n/a | policy | - | - | - | 100% | Actual cost | | - | - | - |
| 214 Contract Administration Services | | | 14% | n/a | policy | - | - | - | 100% | n/a | 14% | - | - | - |
| 215 Field Inspection/Site Visits (1 Hour Minimum) | Hourly | | \$99 | 49% | \$202 | - | - | - | 100% | \$202 | 104% | - | - | - |
| 216 AL) GENERAL PLAN SURCHARGE | | | | | | | | | | | | | | |
| 217 Basic | | | | | | | | | | | | | | |
| 218 Building Permit | | | 0.10% | 23% | 0.43% | \$1,326,724 | \$310,668 | \$1,016,056 | 100% | 0.43% | 327% | \$1,326,724 | 1,016,056 | |
| 219 Demolition Permit | Delete | | 12% | n/a | | - | - | - | - | - | | - | - | - |
| 220 Private Plan/Public Improvement ("P-Job") Permit | | | 0.10% | 23% | 0.43% | - | - | - | 100% | 0.43% | 327% | _ | - | - |
| Exemptions | | | | | | | | | | | | | | |
| 221a Abatement of Earthquake Damaged Buildings | | | 55% Genl Plan | n/a | Policy | - | - | - | 100% | 55% Genl Plan | | - | - | - |
| Abatement of Potentially Hazardous Unreinforced Masonry Buildings | | | 55% Genl Plan | n/a | Policy | - | - | - | 100% | 55% Genl Plan | | _ | - | - |

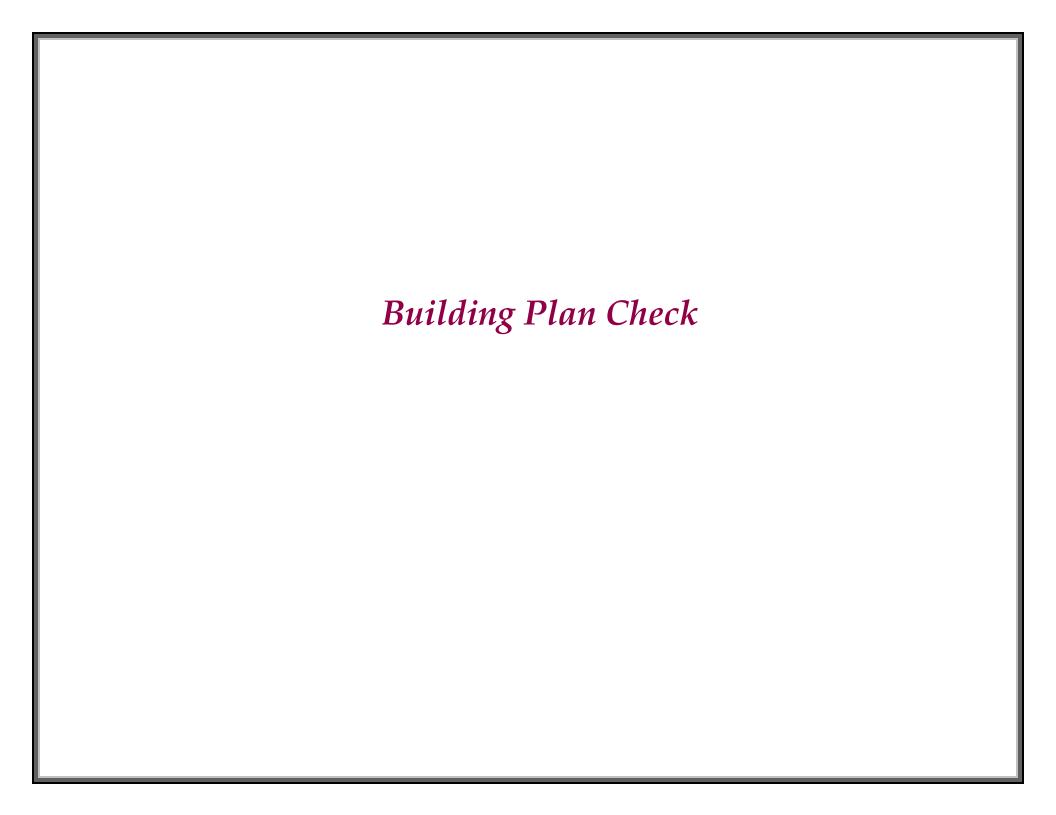
City of Oakland Building Inspection #84451-84453 2013/14

| | | | Current | | | | | | | |
|--|--------------------|------------------|--------------------|--------------------------|-----------|-------------|-------------------|-------------------|--|--|
| | | | | Per Unit | | | Annual | | | |
| Service Name | Fee Description | Annual Volume | | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | | |
| AM) REPORT OF PERMIT RECORD | | | | | | | | | | |
| 222 Research of Permit Record | per bldg | 129 | \$99 / hour | | \$124 | \$16,059 | \$12,771 | \$3,288 | | |
| 223 Determination or Assessment | per bldg | 129 | \$99 each | | \$124 | \$16,059 | \$12,771 | \$3,288 | | |
| 226 AN) CERTIFICATE OF OCCUPANCY RELATED TO CONST. | | | | | | | | | | |
| 227 Certificate of Occupancy | | 111 | \$262 | 37% | \$705 | \$78,303 | \$29,082 | \$49,221 | | |
| 228 Temporary Certificate of Occupancy | | 17 | \$524 | | \$605 | \$10,279 | \$8,908 | \$1,371 | | |
| 229 AO) MITIGATION MONITORING | continue w policy | | 50% of bldg pmt | , | policy | - | - | - | | |
| 230 AP) HOTEL/MOTEL/ROOMING HOUSE INSPECTION FEE | | | | | | | | | | |
| 231 with up to 24 units | new-annual | 50 | | | \$3,470 | \$173,500 | | \$173,500 | | |
| 232 with 25-49 units | new-annual | 29 | | | \$6,940 | \$201,260 | | \$201,260 | | |
| 233 with 50+ units | new-annual | 1 | | | \$10,410 | \$10,410 | | \$10,410 | | |
| 234 Diamond rated chain hotels/motels | new-annual | 26 | | | \$504 | \$13,101 | | \$13,101 | | |

| | Recommendations | | | | | | | | | | | | | |
|-------------------|--------------------------|--------------------------|-------------------|----------------------|----------------------------|--|--|--|--|--|--|--|--|--|
| Per | Unit | | | Annual | | | | | | | | | | |
| Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommen ded Subsidy | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 100% | \$124 | | \$16,059 | \$3,288 | ı | | | | | | | | | |
| 100% | \$124 | | \$16,059 | \$3,288 | _ | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 100% | \$705 | 169% | \$78,303 | \$49,221 | - | | | | | | | | | |
| 100% | \$605 | 15% | \$10,279 | \$1,371 | - | | | | | | | | | |
| 100% | 50% of bldg pmt | | - | - | - | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 100% | \$3,470 | | \$173,500 | \$173,500 | | | | | | | | | | |
| 100% | \$6,940 | | \$201,260 | \$201,260 | | | | | | | | | | |
| 100% | \$10,410 | | \$10,410 | \$10,410 | | | | | | | | | | |
| 99% | \$500 | | \$13,000 | \$13,000 | \$101 | | | | | | | | | |

 Total User Fees
 \$4,196,386
 \$1,482,544
 \$2,713,843
 \$4,196,285
 \$2,713,742

 % of Full Cost
 35%
 65%
 100%
 183%



City of Oakland

Building Services - # 84431 Plan Check

| | | | Current | | | | | | | | Recomn | nendation | S | |
|--|-----------------|------------------|------------|-----------------------|-------------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | Pe | er Unit | | | Annual | |
| Service Name | Fee Descript | Annual Volume | | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| A) PLAN CHECKING AND/OR PROCESSING OF APPLICATION FOR A PERMIT REQUIRED BY OAKLAND BUILDING CODE OR OAKLAND SIGN CODE OR ANY SECTION OF THE OAKLAND MUNICIPAL CODE | | | | | | | | | | | | | | |
| 2 Project Value \$2,001 or Above | | 4,264 | 90% of pmt | 68% | \$1,717 | \$7,320,182 | \$4,977,367 | \$2,342,815 | 100% | 132% | 47% | \$7,320,182 | \$2,342,815 | . – |
| 3 Building Permit Fee on Projects Checked by Authorized Engineering Firm | | | 64% of pmt | 118% | \$611 | - | - | - | 100% | 37% | | - | - | - |
| 4 Enforcement of State of California Regulations, Oakland Building Code | | 4,554 | 33% of pmt | 69% | \$528 | \$2,403,184 | \$1,660,616 | \$742,568 | 100% | 130% | 45% | \$2,403,184 | \$742,568 | |
| 5 Request Plan Checking Outside of Regular Working Hours | Hourly | 354 | \$191 | 51% | \$375 | \$132,827 | \$67,614 | \$65,213 | 100% | \$375 | 96% | \$132,827 | \$65,213 | |
| 6 Consultation Requested for Preliminary Plan Review by Plan Check Staff | | | | | | | | | | | | | | |
| 7 Regular Working Hours | Hourly | 1 | \$131 | 52% | \$250 | \$250 | \$131 | \$119 | 100% | \$250 | 91% | \$250 | \$119 | . – |
| 8 Outside of Regular Working Hours | Hourly | 1 | \$191 | 51% | \$375 | \$375 | \$191 | \$184 | 100% | \$375 | 96% | \$375 | \$184 | |
| 9 Additional Checking and/or Processing Required Due to Plan Deficiencies or Changes | | 506 | \$131 | 52% | \$250 | \$126,574 | \$66,286 | \$60,288 | 100% | \$250 | 91% | \$126,574 | \$60,288 | . – |
| Process Coordination Fee for each applicable Permit for Projects Equal to or Greater than \$500,000 valuation | | | 14% | 0% | \$26,515 | - | - | - | 100% | 3% | | - | - | _ |
| B) INSTALLATION / REGISTRATION / INSPECTION CERTIFICATION FOR RE-ROOFING 11 PERMIT OR CERTIFICATION FOR INSULATION PERMIT | | 627 | \$19 | 64% | \$30 | \$18,976 | \$12,101 | \$6,875 | 100% | \$30 | 57% | \$18,976 | \$6,875 | j - , |
| C) ASSIGNMENT AND DESIGNATION OF BUILDING NUMBERS AS REQUIRED BY 12 OAKLAND MUNICIPAL CODE | | | | | | | | | | | | | | |
| 13 Dwelling | | 82 | \$36 | 73% | \$49 | \$4,049 | \$2,952 | \$1,097 | 100% | \$49 | 37% | \$4,049 | \$1,097 | - |
| 14 Other (Building, Apartment, or Hotel) | | 25 | \$98 | 73% | \$135 | \$3,373 | \$2,450 | \$923 | 100% | \$135 | 38% | \$3,373 | \$923 | - |
| 15 Change of Address | | 3 | \$393 | 112% | \$352 | \$1,056 | \$1,179 | -\$123 | 100% | \$352 | -10% | \$1,056 | -\$123 | , |
| D) PROCESSING OF A BUILDING MOVING APPLICATION AS REQUIRED BY OAKLAND 16 MUNICIPAL CODE | | | \$917 | 106% | \$869 | - | - | - | 100% | \$869 | -5% | - | - | - |
| E) SERVICE CHARGE TO PROCESS REQUEST TO EXTEND PERMIT EXPIRATION 17 LIMITATION OR REINSTATE PERMIT | | | | | | | | | | | | | | |
| 18 Extension or Reinstatement | | 265 | \$71 | 52% | \$136 | \$35,918 | \$18,815 | \$17,103 | 100% | \$136 | 91% | \$35,918 | \$17,103 | - |
| 19 F) NOISE STUDY FOR BUILDING PERMIT | | | \$262 | 63% | \$417 | | | | 100% | \$417 | | - | - | - |
| 20 G) BOARD OF EXAMINERS & APPEALS | | | | | | | | | | | | | | |
| 21 Grade I - Minimum Code Technically or Deviations Requiring Limited Management Staff Time | | 9 | \$180 | n/a | actual cost | \$1,620 | \$1,620 | - | 100% | actual cost | | - | = | - |

City of Oakland

Building Services - # 84431 Plan Check

| | | | | | Cur | rent | | | | | Recomn | nendation | S | |
|---|-----------------|------------------|------------------|-----------------------|----------------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | Pe | er Unit | | | Annual | |
| Service Name | Fee Descript | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| Grade II - Code Violations Found During Plan Checking or Field Inspection Requiring Field Review by Management | | 81 | \$393 | n/a | actual cost | \$31,833 | \$31,833 | - | 100% | actual cost | | - | - | - |
| 23 Grade III - Appeals Regarding Code Requirements When Projects are Still in the Design State | | 6 | \$917 | n/a | actual cost | \$5,502 | \$5,502 | - | 100% | actual cost | | = | - | - |
| 24 Grade IV - Dangerous Building Code and Appeals by Other City Departments | | | \$917 | n/a | actual cost | - | - | - | 100% | actual cost | | - | - | - |
| 25 Appeals Pursuant to URB Ordinance No. 11613 C.M.S., Sections 18-6.16 (B) - (F) | | | No Fee | n/a | actual cost | - | - | - | 100% | actual cost | | - | - | - |
| 26 H) SITE PLAN REVIEW | | | | | | | | | | | | | | |
| 27 Site Plan Review | | 12 | \$917 | 139% | \$658 | \$7,899 | \$11,004 | -\$3,105 | 100% | \$658 | -28% | \$7,899 | -\$3,105 | - |
| 28 Parking Review First 4 Spaces | | 12 | \$262 | 57% | \$462 | \$5,548 | \$3,144 | \$2,404 | 100% | \$462 | 76% | \$5,548 | \$2,404 | - |
| 29 Surcharge | | | | | | | | | | | | | | |
| 30 5-20 Parking Spaces | | 12 | \$262 | 45% | \$587 | \$7,049 | \$3,144 | \$3,905 | 100% | \$587 | 124% | \$7,049 | \$3,905 | - |
| 31 21-40 Parking Spaces | | 13 | \$393 | 55% | \$712 | \$9,262 | \$5,109 | \$4,153 | 100% | \$712 | 81% | \$9,262 | \$4,153 | - |
| 32 41-120 Parking Spaces | | 13 | \$524 | 63% | \$838 | \$10,888 | \$6,812 | \$4,076 | 100% | \$838 | 60% | \$10,888 | \$4,076 | - |
| 33 121-300 Parking Spaces | | 13 | \$655 | 68% | \$963 | \$12,514 | \$8,515 | \$3,999 | 100% | \$963 | 47% | \$12,514 | \$3,999 | - |
| 34 301 or More Parking Spaces | | 13 | \$786 | 72% | \$1,088 | \$14,140 | \$10,218 | \$3,922 | 100% | \$1,088 | 38% | \$14,140 | \$3,922 | - |
| I) GEOLOGICAL REPORT REVIEW OR GEOLOGICAL REPORT WAIVER REVIEW AS 35 REQUIRED BY OAKLAND MUNICIPAL CODE | | | | | | | | | | | | | | |
| 36 Geological Report Deposit | deposit | | \$917 to \$2,738 | n/a | policy | - | - | - | n/a | n/a | n/a | - | - | - |
| 37 Report Review | | | \$262 | 42% | \$625 | - | - | - | 100% | \$625 | 139% | - | - | - |
| 38 Consultant Review | | | actual cost | n/a | actual cost | - | - | - | 100% | actual cost | | - | - | - |
| 39 Review of Waiver of Geological Report Requirements | | | | | | | | | | | | | | |
| 40 Letter of Waiver by City Engineer | | | \$393 | 68% | \$581 | - | - | - | 100% | \$581 | 48% | - | - | - |
| Comments and Advice Offered by City to State Mining and Geology Board and State Geologists as Part of a Waiver Investigation Pursuant to Chapter 7.5, Section 2623 of the 41 Public Resources Code of the State of California | delete | | \$917 | n/a | n/a | - | - | - | n/a | n/a | n/a | - | - | - |
| J) MAKING BUILDING RECORDS AVAILABLE FOR VIEWING AND/OR COPYING FROM 42 ARCHIVES | | | \$34 | n/a | actual cost | - | - | - | 100% | actual cost | | - | - | - |

City of Oakland

Building Services - # 84431 Plan Check

| | | | Current | | | | | | | | Recomm | nendation | ıs | |
|---|-----------------|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | Pe | er Unit | | | Annual | |
| Service Name | Fee Descript | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| K) PROCESSING REQUEST FOR HANDICAPPED EXCEPTION TO TITLE 24 43 REGULATION | | | | | | | | | | | | | | |
| 44 Grade I - Minimum Code Technically Requiring Limited Staff Time | | | \$180 | 78% | \$229 | - | - | - | 100% | \$229 | | - | - | - |
| 45 Grade II - Code Violation Requiring Field Review or Additional Staff Time | | 20 | \$393 | 64% | \$610 | \$12,199 | \$7,860 | \$4,339 | 100% | \$610 | 55% | \$12,199 | \$4,339 | - |
| 46 Grade III - Appeals Regarding Code Requirements when Projects are in Design Stage | | | \$917 | 114% | \$804 | - | - | - | 100% | \$804 | -12% | - | - | - |
| 47 L) DUPLICATE INSPECTION RECORD CARD | | | | | | | | | | | | | | |
| 48 Replace | | | \$8 | 27% | \$30 | - | - | - | 100% | \$30 | 270% | - | - | - |
| 49 Research | | | \$46 | 52% | \$89 | - | - | - | 100% | \$89 | 93% | - | - | - |
| M) PROCESSING REQUEST FOR ALTERNATE MATERIALS OR METHOD OF 51 CONSTRUCTION | | | | | | | | | | | | | | |
| 52 Grade I - Minimum Code Deviations Requiring Limited Staff Time | | | \$180 | 32% | \$568 | _ | - | - | 100% | \$568 | 216% | - | - | - |
| 53 Grade II - Code Violations Found During Plan Checking or Field Inspection | | | | | | | | | | | | | | |
| 54 First Two Requests | | | \$393 | 64% | \$610 | - | ı | - | 100% | \$610 | 55% | - | - | - |
| 55 Additional Request | | | \$655 | 71% | \$928 | - | - | - | 100% | \$928 | 42% | - | - | - |
| 56 Grade III - Appeals Regarding Code Requirements When Projects are Still in the Design Stag | | | | | | | | | | | | | | |
| 57 First Two Requests | | | \$917 | 95% | \$970 | - | ı | - | 100% | \$970 | 6% | - | - | - |
| 58 Additional Request | | | \$1,310 | 118% | \$1,108 | - | ı | - | 100% | \$1,108 | -15% | - | - | - |
| 59 N) DRIVEWAY APPEALS | | | | | | | | | | | | | | |
| 60 Grade I - Minimum Code Deviations Requiring Limited Staff Time | | | \$180 | 32% | \$568 | _ | - | - | 100% | \$568 | 216% | - | - | - |
| Grade II - Code Violations Found During Plan Checking or Field Inspection Requiring Field 61 Review by Management | | | \$393 | 69% | \$568 | - | - | - | 100% | \$568 | 45% | - | - | - |
| 62 Appeals for Projects in Design Stage | | | \$524 | 69% | \$762 | - | - | - | 100% | \$762 | 46% | _ | - | - |
| 63 Appeals to City Council | | | \$524 | 69% | \$762 | - | - | - | 100% | \$762 | 46% | - | - | - |
| 64 O) PLAN CHECK FOR DRIVEWAY PERMITS | | | \$98 | 80% | \$123 | _ | - | - | 100% | \$123 | 25% | - | - | - |
| P) PROCESSING DEMOLITION PERMITS (EXEMPT: SFD DETACHED GARAGE LESS 65 THAN 400 S.F.) | | | \$393 | 137% | \$286 | - | - | - | 100% | \$286 | -27% | - | - | _ |

City of Oakland

Building Services - # 84431 Plan Check

| | | | Current | | | | | | | | Recomn | nendation | S | |
|--|-----------------|------------------|-------------|-----------------------|-----------------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | Pé | er Unit | | | Annual | |
| Service Name | Fee Descript | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 66 Q) PROCESSING TREE REMOVAL PERMITS | | | | | | | | | | | | | | |
| 67 Developed Property | delete | | \$66 | | | | | С | Delete - obsol | ete permit | | | | |
| 68 Undeveloped Property | | | \$131 | | | | | Ε | Delete - obsol | ete permit | | | | |
| 69 R) PROCESSING UTILITY COMPANY EXCAVATION PERMIT | | | \$131 | | | | | Delete - this | service is pro | vided by Engin | eering | | | |
| S) EARTHQUAKE DAMAGE ASSESSMENT REVIEW (No Report Fee for Owner-Occupied 70 Single Family Dwellings) | | | | | | | | | | | | | | |
| 71 Minor Report (Less Than 3 Hour Review) | 61% | | \$917 | 45% | \$2,020 | - | - | - | 100% | \$2,020 | 120% | - | - | - |
| 72 Major Report (3 Hour Review or Over) | 61% | | \$3,537 | 44% | \$7,989 | - | - | - | 100% | \$7,989 | 126% | - | - | - |
| 73 T) ZONING CONDITIONS OF APPROVAL COMPLIANCE | | | | | | | | | | | | | | |
| 74 New Construction Up to \$200,000 | | 95 | \$173 | 7% | \$2,414 | \$229,284 | \$16,435 | \$212,849 | 100% | \$2,414 | 1295% | \$229,284 | \$212,849 | - |
| 76 New Construction Over \$200,001 | | | | | | | | | | | | | | |
| 77 Per Each \$100,000 Over \$200,000 | | 95 | \$131 | 13% | \$977 | \$92,805 | \$12,445 | \$80,360 | 100% | \$977 | 646% | \$92,805 | \$80,360 | - |
| 78 Maximum | | | \$17,423 | n/a | policy decision | - | - | - | 100% | \$17,423 | | - | _ | - |
| 79 Additions/Alterations Over \$5,000 | | 96 | \$180 | 21% | \$862 | \$82,749 | \$17,280 | \$65,469 | 100% | \$862 | 379% | \$82,749 | \$65,469 | _ |
| 80 U) MISCELLANEOUS ENGINEERING REVIEW | | | | | | | | | | | | | | |
| 81 Regular Working Hours | Hourly | | \$131 | 52% | \$250 | - | - | - | 100% | \$250 | 91% | - | - | - |
| 82 Outside of Regular Working Hours | Hourly | | \$191 | 51% | \$375 | - | - | - | 100% | \$375 | 96% | - | - | - |
| V) PLAN CHECK AND INSPECTION FOR SITE DEVELOPMENT NOT RELATED TO ANY 83 OTHER REQUIRED PERMIT | | | | | | | | | | | | | | |
| 84 Application | Hourly | | \$71 | 60% | \$119 | - | - | - | 100% | \$119 | 67% | - | - | - |
| 85 Plan check During Regular Working Hours | Hourly | | \$131 | 52% | \$250 | - | - | - | 100% | \$250 | 91% | - | - | - |
| 86 Inspection during Regular Working Hours | Hourly | | \$99 | 26% | \$375 | - | - | _ | 100% | \$375 | 279% | - | - | - |
| 87 W) PRE-APPLICATION FEE | | | | | | | | | | | | | | |
| 88 Less than \$500,000 Construction Valuation | New | | | | \$417 | - | - | - | 100% | \$417 | | - | - | - |
| 89 Greater than \$500,001 Construction Valuation | New | | | | \$2,147 | - | - | - | 100% | \$2,147 | | - | - | - |

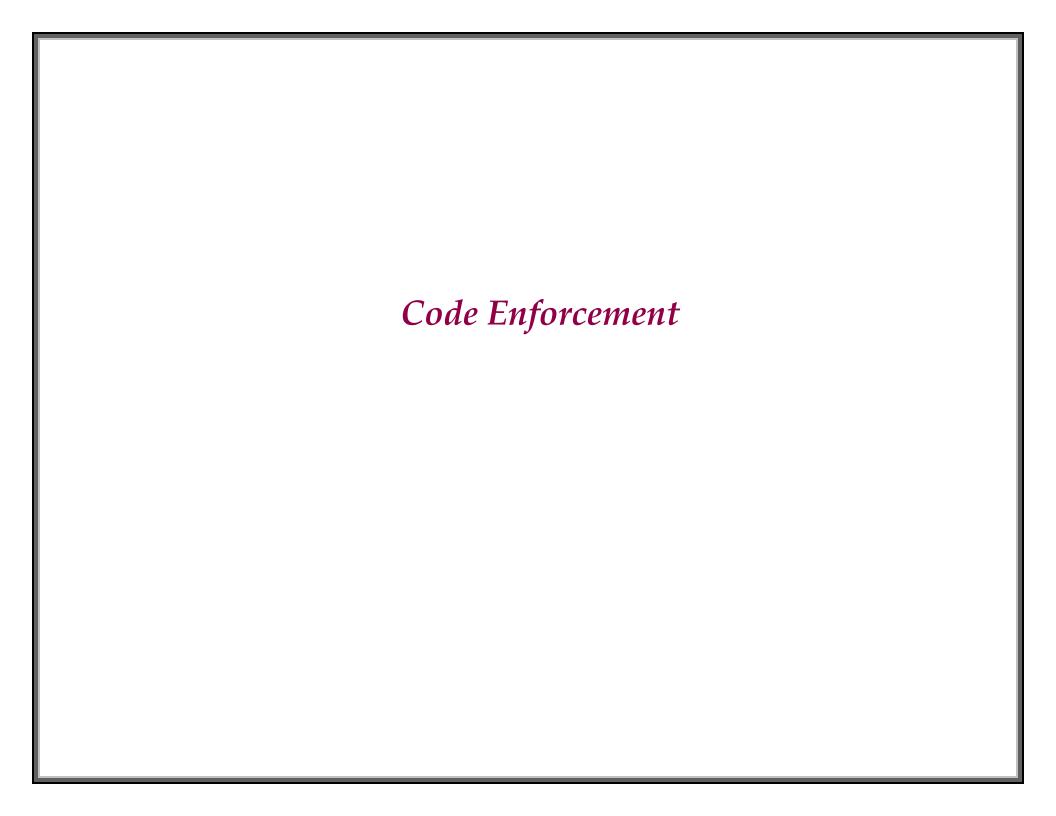
City of Oakland
Building Services - # 84431 Plan Check
2013/14

| | | | | | | | Annual | |
|--------------|-----------------|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|
| Service Name | Fee Descript | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy |

| | | Recomn | nendation | S | |
|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| Pe | r Unit | | | Annual | |
| Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| | | | ¢10 F01 100 | ¢2 C10 42E | |

Total User Fees \$10,531,103 \$6,911,668 \$3,619,435 \$10,531,103 \$3,619,435 \$ 66% 34% 100% 52%

Note: Projects which exceed the typical size range may be charged on a time and materials basis at the Development Director's discretion.



City of Oakland Building Services - # 84454 Code Enforcement 2013/14

| 2013/14 | | | | | | | | | | | | | |
|--|------------------|--------------------------|-----------------------|-------------|-------------|-------------------|-------------------|-------------------|-------------------------------------|--------------------------|-------------------|----------------------|----------------------|
| | | | | Curren | t | | | | | Recomme | ndations | | |
| | | F | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommend ed Subsidy |
| A) VARIANCE FROM OAKLAND BUILDING MAINTENANCE CODE REQUIREMENTS | | | | | | | | | | | | | |
| 2 Administrative | 1 | \$396 | 83% | \$475 | \$475 | \$396 | \$79 | 100% | \$475 | 20% | \$475 | \$79 | - |
| 3 Hearing Examiner | 1 | \$990 | 73% | \$1,350 | \$1,350 | \$990 | \$360 | 100% | \$1,350 | 36% | \$1,350 | \$360 | - |
| 4 B) SERVICE FEES | | | | | | | | | | | | | |
| Re-inspection to Verify or Monitor Progress of Violations Abatement | | | | | | | | | | | | | |
| 6 Conditions of Compliance | 349 | \$99 | 79% | \$125 | \$43,586 | \$34,551 | \$9,035 | 100% | \$125 | 26% | \$43,586 | \$9,035 | - |
| 7 All Others | | \$396 | 192% | \$206 | - | - | - | 100% | \$206 | -48% | - | - | - |
| 8 Certificate of Occupancy | | | | | | | | | | | | | |
| 9 Basic | 2 | \$693 | 56% | \$1,236 | \$2,473 | \$1,386 | \$1,087 | 100% | \$1,236 | 78% | \$2,473 | \$1,087 | - |
| 10 Surcharge | 2 | \$99 | 159% | \$62 | \$125 | \$198 | -\$73 | 100% | \$62 | -37% | \$125 | -\$73 | - |
| 11 Re-Inspection | | \$99 | 79% | \$125 | - | - | - | 100% | \$125 | 26% | - | - | - |
| 12 Third-Party Contract | | Actual cost | 100% | Actual cost | - | - | - | 100% | Actual cost | - | - | ı | - |
| 13 Complaint Investigation | 282 | \$99 | 79% | \$125 | \$35,219 | \$27,918 | \$7,301 | 100% | \$125 | 26% | \$35,219 | \$7,301 | - |
| 14 C) ADMINISTRATIVE FEES | | | | | | | | | | | | | |
| 15 Contracted Work | | | | | | | | | | | | | |
| 16 Demolition | 1 | 31% or \$1,980 min | 92% | \$2,142 | \$2,142 | \$1,980 | \$162 | 100% | | 8% | \$2,142 | \$162 | - |
| 17 All Other | 145 | 31% or \$693 min | 59% | \$1,180 | \$171,129 | \$100,485 | \$70,644 | 100% | \$1-\$5,000: 30% | 70% | \$171,129 | \$70,644 | - |
| 18 Bid/Contract Development | 150 | \$396 | 159% | \$250 | \$37,467 | \$59,400 | -\$21,933 | 100% | '\$5,001-10k: 25% \$10.001+: 20% | -37% | \$37,467 | -\$21,933 | - |
| 19 Contractor Mobilization | 3 | 10% or \$297 min. | n/a | Policy | \$891 | \$891 | - | 100% | ψ10,0011. 2076 | n/a | \$891 | - | - |
| Public Documents (Order, Invoice, Notice, Declaration, Lien, Release, Termination, etc.) | | | | | | | | | | | | | |
| 21 Preparation | 2167 | \$297 | 58% | \$512 | \$1,109,602 | \$643,599 | \$466,003 | 100% | \$512 | 72% | \$1,109,602 | \$466,003 | - |
| 22 Notarizing | 358 | \$99 | 106% | \$94 | \$33,533 | \$35,442 | -\$1,909 | 100% | \$94 | -5% | \$33,533 | -\$1,909 | - |
| 23 Recording (pass thru to County) | 358 | Actual cost or \$50 min. | n/a | Policy | \$17,900 | \$17,900 | - | 100% | Actual cost or \$50 min. | - | \$17,900 | - | - |

City of Oakland Building Services - # 84454 Code Enforcement 2013/14

| | | | | Curren | t | | | | | Recomme | ndations | | |
|--|------------------|---------------------------|-----------------------|-------------|-------------|-------------------|-------------------|-------------------|--|--------------------------|-------------------|----------------------|----------------------|
| | | F | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommend ed Subsidy |
| 24 Court Action | | | | | | | | | | | | | |
| 25 Judgment | | Actual cost or \$262 min. | n/a | Policy | - | - | - | 100% | Actual cost or \$262 min. | - | - | - | - |
| 26 Inspection Warrant | 12 | \$693 | 52% | \$1,330 | \$15,961 | \$8,316 | \$7,645 | 100% | \$1,330 | 92% | \$15,961 | \$7,645 | - |
| 27 Real Property Title Research | | | | | | | | | | | | | |
| 28 Report | 20 | Actual cost | n/a | Policy | - | - | - | 100% | Actual cost | - | - | - | - |
| 29 Processing | | 31% or \$198 min. | 198% | \$100 | - | - | - | 100% | \$1-\$5,000: 30% \$5,001-10k: 25% \$10,001+: 20% | - | - | - | - |
| 30 Compliance plan | | | | | | | | | | | | | |
| 31 Building not declared substandard | 12 | \$396 | 24% | \$1,620 | \$19,445 | \$4,752 | \$14,693 | 100% | \$1,620 | 309% | \$19,445 | \$14,693 | - |
| 32 Building declared substandard | 13 | \$1,485 | 65% | \$2,297 | \$29,860 | \$19,305 | \$10,555 | 100% | \$2,297 | 55% | \$29,860 | \$10,555 | - |
| 33 Process Violation | 282 | \$396 | 159% | \$250 | \$70,437 | \$111,672 | -\$41,235 | 100% | \$250 | -37% | \$70,437 | -\$41,235 | - |
| 34 Escrow Demand Preparation | 367 | \$99 | 79% | \$125 | \$45,834 | \$36,333 | \$9,501 | 100% | \$125 | 26% | \$45,834 | \$9,501 | - |
| 35 D) SUBPOENA | | | | | | | | | | | | | |
| 36 Witness Fee (Not Related to Employee's Duties) | | \$150 + mileage | 100% | \$150 | - | - | - | 100% | \$150 + mileage | - | - | - | - |
| 37 Witness Fee (Related to Employee's Duties) | 13 | \$150 | 100% | \$150 | \$1,950 | \$1,950 | - | 100% | \$150 | - | \$1,950 | | - |
| 38 E) APPEALS TO HEARING EXAMINER | | | | | | | | | | | | | |
| 39 Filing Fee | 28 | \$99 | 57% | \$175 | \$4,896 | \$2,772 | \$2,124 | 100% | \$175 | 77% | \$4,896 | \$2,124 | |
| 40 Review Appeal and Conduct Hearing | | Actual cost | | Actual cost | - | - | - | 100% | Actual cost | - | - | - | - |
| 41 Processing Fee | | \$594 | 73% | \$812 | - | - | - | 100% | \$812 | 37% | - | - | - |
| 42 Reschedule Appeals Hearing | | \$99 | 34% | \$287 | - | - | - | 100% | \$287 | 190% | - | - | - |
| F) DUPLICATE RELEASE OF LIEN OR TERMINATION OF SUBSTANDARD PUBLIC NUISANCE | 30 | \$50 | 31% | \$162 | \$4,871 | \$1,500 | \$3,371 | 100% | \$162 | 225% | \$4,871 | \$3,371 | - |
| 44 G) PUSHCART FOOD VENDING | | | | | | | | | | | | | |
| 45 Application Processing | | \$75 | 120% | \$62 | - | - | - | 100% | \$62 | -17% | - | = | |
| 46 Initial Permit Fee | | \$455 | 73% | \$624 | - | - | - | 100% | \$624 | 37% | - | - | _ |

City of Oakland Building Services - # 84454 Code Enforcement 2013/14

| 2013/14 | | - | | | | | | | | | | | |
|---|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|----------------------|
| | | | | Curren | nt | | | | | Recomme | ndations | | |
| | | F | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommend ed Subsidy |
| 47 Permit Renewal Fee | | \$455 | 73% | \$624 | - | - | - | 100% | \$624 | 37% | - | - | - |
| 48 Late Fee | | | | | | | | | | | | | |
| Assessed as a percentage of permit fee based on length of time after date of the renewal letter as follows: | | | | | | | | | | | | | |
| 50 30-60 Days | | 10% | n/a | Policy | - | - | - | 100% | 10% | - | - | - | - |
| 51 60-90 Days | | 20% | n/a | Policy | - | - | - | 100% | 20% | - | - | - | - |
| 52 After 90 Days | | 50% | n/a | Policy | - | - | - | 100% | 50% | - | - | - | - |
| 53 Legalizing Illegal Vendor | | \$914 | n/a | Policy | - | - | - | 100% | \$914 | | - | - | - |
| 54 H) VEHICULAR FOOD VENDING PERMIT | | | | | | | | | | | | | |
| 55 Application Processing | | \$137 | 110% | \$125 | - | - | - | 100% | \$125 | -9% | - | - | - |
| 56 Initial Permit Fee | | \$1,822 | 133% | \$1,374 | - | - | - | 100% | \$1,374 | -25% | - | - | - |
| 57 Permit Renewal Fee | | \$1,822 | 133% | \$1,374 | - | - | - | 100% | \$1,374 | -25% | - | - | - |
| 58 Late Fee | | | | | | | | | | | | | |
| Assessed as a percentage of permit fee based on length of time after date of the renewal letter as follows: | | | | | | | | | | | | | |
| 60 30-60 Days | | 10% | n/a | Policy | - | - | - | 100% | 10% | - | - | - | - |
| 61 60-90 Days | | 20% | n/a | Policy | - | - | - | 100% | 20% | - | - | - | - |
| 62 After 90 Days | | 50% | n/a | Policy | - | - | - | 100% | 50% | - | - | - | - |
| 63 Legalizing Illegal Vendor | | \$3,644 | n/a | Policy | - | - | - | 100% | \$3,644 | | - | - | _ |
| PROCESSING VIOLATION APPEALS THAT ARE DETERMINED TO BE UNFOUNDED | | \$99 | 99% | \$100 | - | _ | - | 100% | \$100 | 1% | - | - | - |
| J) GARBAGE AND REFUSE RECEPTACLES FOR - R3 OCCUPANCIES SERVICE AND ADMINISTRATIVE 65 FEES (except lien- related fees) | | | | | | | | | | | | | |
| 66 Occurrence (OMC Chapter 8.24) | | \$50 | 22% | \$225 | - | - | - | 100% | \$225 | 350% | - | - | |
| 67 Compliance Monitoring | | \$50 | 40% | \$125 | - | - | - | 100% | \$125 | 150% | - | - | - |
| 68 K) VACANT BUILDING REGISTRATION | | | | | | | | | | | | | |

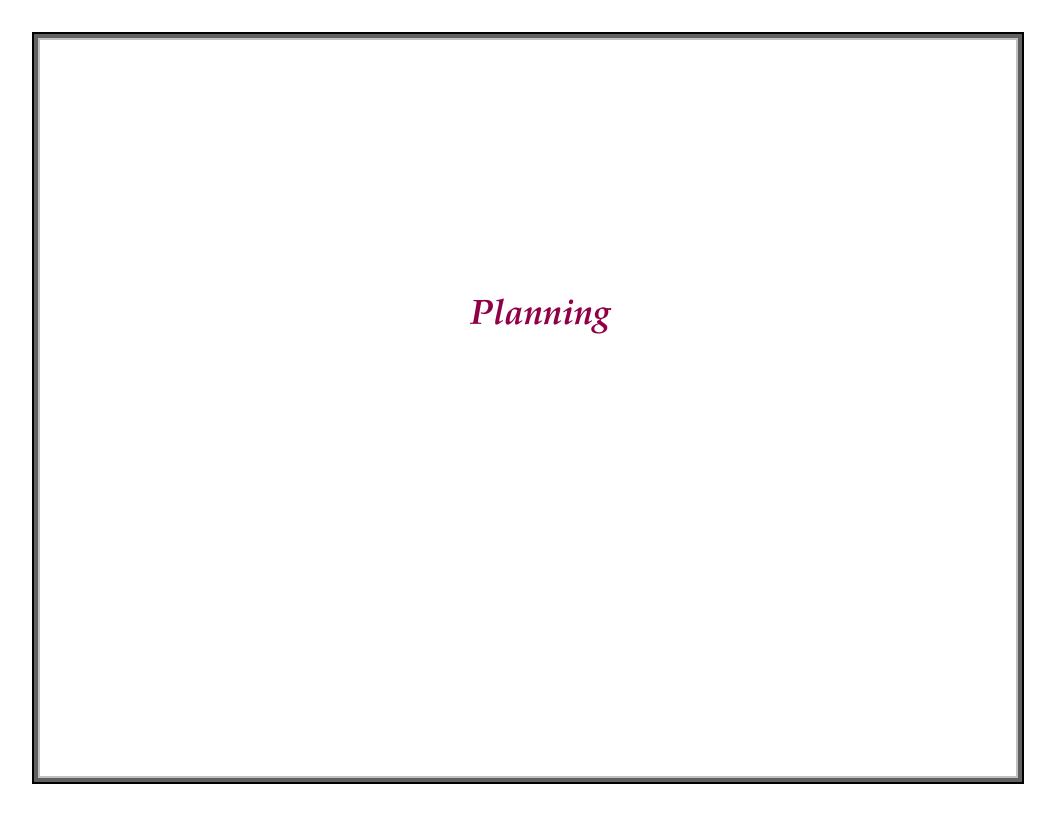
City of Oakland Building Services - # 84454 Code Enforcement 2013/14

| | | Current | | | | | | | | | |
|--|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|--|--|--|--|
| | | F | Per Unit | | | Annual | | | | | |
| Service Name | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | | | | |
| 69 Annual Registration Processing | 868 | \$396 | 65% | \$612 | \$531,178 | \$343,728 | \$187,450 | | | | |
| 70 Annual Compliance Inspection | 868 | \$99 | 79% | \$125 | \$108,404 | \$85,932 | \$22,472 | | | | |
| L) NON-OWNER OCCUPIED RESIDENTIAL 71 BUILDING REGISTRATION | | | | | | | | | | | |
| 72 Annual Registration Processing | 120 | \$339 | 55% | \$612 | \$73,435 | \$40,680 | \$32,755 | | | | |
| Annual Re-registration After Abatement or if No Violation | | \$71 | 57% | \$125 | - | - | - | | | | |
| 74 Compliance Inspection | | \$99 | 79% | \$125 | - | - | - | | | | |

| | | Recomme | ndations | | |
|-------------------|-----------------------|--------------------------|-------------------|----------------------|----------------------|
| | Per Unit | | | Annual | |
| Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommend ed Subsidy |
| 100% | \$612 | 55% | \$531,178 | \$187,450 | - |
| 100% | \$125 | 26% | \$108,404 | \$22,472 | - |
| | | | | | |
| 100% | \$612 | | \$73,435 | \$32,755 | - |
| 100% | \$125 | | - | - | - |
| 100% | \$125 | | = | - | - |

 Total User Fees
 \$2,362,162
 \$1,582,076
 \$780,086
 \$2,362,162
 \$780,086

 % of Full Cost
 67%
 33%
 100%
 49%



City of Oakland Planning & Zoning Departments

2013/2014

Recommendations Current Per Unit Per Unit Annual Annual Current Recovery Fee @ Policy Increase from Annual Fee Annual Annual Increased Recommended Annual Full Cost **Annual Cost** Service Name Current Fee Description Volume Recovery % Subsidy Current Revenue Subsidy Revenue Level Level Revenue Major Conditional Use Permit: +\$131/hr Report Fee over 10 hrs 146 \$2.358 \$2.935 \$428.453 \$344.268 \$84.185 100% \$2.935 24% \$428.453 \$84.185 Notification Fee 200 \$917 83% \$1.105 \$220.906 \$183,400 \$37.506 100% \$1,105 20% \$220.906 \$37.506 4 Major Variance: +\$131/hr 30 \$70,740 \$17,298 100% Report Fee over 10 hrs \$2,358 80% \$2.935 \$88.038 \$2.935 24% \$88.038 \$17,298 Notification Fee: Major Conditional Use Permit \$917 Delete - fee consolidated into one notification fee (fee #3) 7 Rezoning: \$3,537 77% \$4,621 100% \$4,621 31% Rezoning Notification Fee: Rezoning / Zoning Text Amendment \$917 Delete - fee consolidated into one notification fee (fee #3) 10 Planned Unit Development (Preliminary) \$6,650 \$7,569 Basic Fee 88% \$7,569 100% 14% per 10,000 Plus per Sq Ft over 10,000 of Site Area over 4 Acres sq ft \$45 policy 100% \$45 n/a 13 Plus per Sq Ft of Floor Area \$0.03 130% \$0.02 100% \$0.02 -33% per sq ft 14 Notification Fee: Planned Unit Development (Preliminary) \$917 Delete - fee consolidated into one notification fee (fee #3) 15 Planned Unit Development (Final) 5 Basic Fee \$5,371 99% \$5,449 \$27,246 \$26,855 \$391 100% \$5,449 1% \$27,246 \$391 -33% Plus per Sq Ft of Floor Area \$0.03 150% \$0.02 100% \$0.02 per sq ft \$917 Notification Fee: Planned Unit Development (Final) Delete - fee consolidated into one notification fee (fee #3) 19 Minor Variance: 35 90% \$1,450 \$50,742 \$45,850 \$4,892 100% \$1,450 \$50,742 \$4,892 11% Report Fee \$1,310 21 Notification Fee: Minor Variance \$917 Delete - fee consolidated into one notification fee (fee #3) 22 Minor CUP: Report Fee 39 \$1,310 90% \$1.450 \$56,541 \$51.090 \$5.451 100% \$1.450 11% \$56.541 \$5,451 Notification Fee: Minor CUP \$917 Delete - fee consolidated into one notification fee (fee #3)

City of Oakland

Planning & Zoning Departments 2013/2014

| | | | Current | | | | | | | | Recomn | nendation | S | |
|---|--------------------------|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 25 Regular Design Review: | | | | | | | | | | | | | | - |
| 26 Report Fee - Minor Project | | 61 | \$1,310 | 90% | \$1,450 | \$88,435 | \$79,910 | \$8,525 | 100% | \$1,450 | 11% | \$88,435 | \$8,525 | - |
| 27 Report Fee - Major Project | +\$131/hr over 10 hrs | 135 | \$2,358 | 89% | \$2,649 | \$357,589 | \$318,330 | \$39,259 | 100% | \$2,649 | 12% | \$357,589 | \$39,259 | - |
| 28 Notification Fee: Regular Design Review | | | \$917 | | | | Delete | e - fee consolid | ated into one | notification fee | (fee #3) | | | |
| 29 Small Project Design Review: | | | | | | | | | | | | | | - |
| 30 Report Fee - Track One | | | \$655 | 146% | \$448 | - | - | - | 100% | \$448 | -32% | - | - | - |
| 31 Report Fee - Track One (signs & fences) | | 5 | \$393 | 105% | \$373 | \$1,866 | \$1,965 | -\$99 | 100% | \$373 | -5% | \$1,866 | -\$99 | - |
| 32 Report Fee - Track One (Secondary Units between 500 and 900 | | | \$750 | 128% | \$586 | = | - | - | 100% | \$586 | -22% | - | - | = |
| 33 Report Fee - Track Two | | | \$991 | 175% | \$566 | = | - | - | 100% | \$566 | -43% | - | - | - |
| 34 Report Fee - Track Three | | | \$1,179 | 113% | \$1,041 | - | - | - | 100% | \$1,041 | -12% | - | | - |
| 35 Notification Fee: Small Project Design Review (if notice required) | | 31 | \$524 | 92% | \$570 | \$17,673 | \$16,244 | \$1,429 | 100% | \$570 | 9% | \$17,673 | \$1,429 | - |
| 36 Special Residential Design Review | | | | | | | | | | | | | | _ |
| 37 Design Review Exemption | | | | | | | | | | | | | | _ |
| Report Fee Not involving changes to the Building Envelope or | | | \$232 | 95% | \$244 | - | - | - | 100% | \$244 | 5% | - | | - |
| 39 Report Fee Involving Changes to the Building Envelope or Ext | | | \$393 | 152% | \$259 | - | - | - | 100% | \$259 | -34% | - | | - |
| 40 Report Fee for Secondary Units under 500 square feet | | | \$420 | 103% | \$406 | - | - | - | 100% | \$406 | -3% | - | - | - |
| 41 Report Fee for matching exterior changes only | | | \$50 | 68% | \$74 | - | - | - | 100% | \$74 | 48% | - | - | - |
| 42 S-11 Design Review - Special Fees | | | | | | | | | | | | | | - |
| 43 North Oakland Hill Area Specific Plan Recovery Fee Per Dwellin | | | \$393 | 96% | \$408 | - | - | - | 100% | \$408 | 4% | - | - | - |
| 44 Notification Fee: Development Agreement | | | \$917 | | | | Delete | e - fee consolid | ated into one | notification fee | (fee #3) | | | |
| 45 Development Agreement | | | \$11,894 | 99% | \$12,074 | - | - | - | 100% | \$12,074 | 2% | - | - | - |
| 46 Development Agreement: Annual Review | | 1 | \$3,599 | 102% | \$3,518 | \$3,518 | \$3,599 | -\$81 | 100% | \$3,518 | -2% | \$3,518 | -\$81 | - |
| 47 Appeals: | | | | | | | | | | | | | | - |
| 48 Administrative Appeal | | 15 | \$524 | 30% | \$1,725 | \$25,882 | \$7,860 | \$18,022 | 100% | \$1,725 | 229% | \$25,882 | 18,022 | - |
| 49 To City Planning Commission (CPC) | | | \$524 | 30% | \$1,725 | - | - | - | 100% | \$1,725 | 229% | - | - | - |

| | | | Current | | | | | | | | Recomn | nendation | S | |
|--|----------------------------|------------------|--------------------|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|----------------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 50 To City Council | | 4 | \$524 | 21% | \$2,458 | \$9,832 | \$2,096 | \$7,736 | 100% | \$2,458 | 369% | \$9,832 | 7,736 | - |
| 51 Billboard Amortization | | | \$524 | 30% | \$1,725 | - | - | - | 100% | \$1,725 | 229% | - | | - |
| 52 Notification Fee: Appeals to Planning Commission | | 1 | \$524 | 65% | \$805 | \$805 | \$524 | \$281 | 100% | \$805 | 54% | \$805 | 281 | - |
| 53 Notification Fee: Appeals to City Council | | 1 | \$524 | 65% | \$805 | \$805 | \$524 | \$281 | 100% | \$805 | 54% | \$805 | 281 | - |
| 54 Requests: | | | | | | | | | | | | | | - |
| 55 For Extension of Time of Approved Permit | | | \$393 | 125% | \$314 | - | - | - | 100% | \$314 | -20% | - | | - |
| | 50% of the current base | | 50% of the current | | | | | | | 50% of the current base | | | | |
| | report fee of | | base report | | | | | | | report fee of | | | | |
| 56 For Reconsideration of Existing Approval | the permit | | fee of the | n/a | policy | - | - | - | 100% | the permit | | - | = | - |
| 57 For General Plan Determination | | | \$917 | 85% | \$1,078 | - | - | - | 100% | \$1,078 | 18% | - | - | - |
| 58 For Written Determination by Zoning Administrator | | | \$262 | 68% | \$384 | - | - | - | 100% | \$384 | 47% | - | | - |
| 59 Business Tax Certificate | | 2,543 | \$35 | 72% | \$49 | \$124,016 | \$89,005 | \$35,011 | 100% | \$49 | 39% | \$124,016 | \$35,011 | - |
| 60 General Plan Amendment | | | | | | | | | | | | | | - |
| 61 Notification Fee: Request for General Plan Amendment | | | \$917 | | | | Delete | - fee consolid | ated into one | notification fee | (fee #3) | | | |
| 62 General Plan Amendment | | | \$3,406 | 59% | \$5,736 | - | - | - | 100% | \$5,736 | 68% | - | - | - |
| 63 New construction & Activity Surcharge | | | | | | | | | | | | | | - |
| 64 Minor Permits involving the new construction of 25-49 units: | | | \$655 | 75% | \$876 | - | - | - | 100% | \$876 | 34% | - | = | - |
| 65 Minor Permits involving the new construction of 50-99 units: | | | \$985 | 81% | \$1,215 | - | - | - | 100% | \$1,215 | 23% | - | - | - |
| 66 Minor Permits involving the new construction of 100+ units: | | | \$1,310 | 77% | \$1,697 | - | - | - | 100% | \$1,697 | 30% | - | = | - |
| 67 Major Permits involving the new construction of 25-49 units: | | | \$1,179 | 57% | \$2,084 | = | - | - | 100% | \$2,084 | 77% | - | - | - |
| 68 Major Permits involving the new construction of 50-99 units: | | | \$1,780 | 72% | \$2,461 | = | - | - | 100% | \$2,461 | 38% | - | - | - |
| 69 Major Permits involving the new construction of 100+ units: | | | \$2,358 | 65% | \$3,629 | - | - | - | 100% | \$3,629 | 54% | - | - | - |
| 70 Minor Permits involving the new const of 10K - 49,999sq ft of non | | | \$655 | 75% | \$876 | - | - | - | 100% | \$876 | 34% | - | - | - |
| 71 Minor Permits involving the new const of 50K sq ft + of non-res flo | | | \$1,310 | 77% | \$1,697 | - | - | - | 100% | \$1,697 | 30% | - | - | - |
| 72 Major Permits involving the new const of 10K sq ft - 49,999sq ft o | | | \$1,179 | 57% | \$2,084 | - | - | - | 100% | \$2,084 | 77% | - | - | - |
| 73 Major Permits involving the new const of 50K sq ft + of non-res flo | | | \$2,358 | 65% | \$3,629 | - | - | - | 100% | \$3,629 | 54% | - | - | - |

| | | | Current | | | | | | | | Recomn | nendation | IS | |
|--|--|------------------|--|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 74 Major Permits involving an Extensive Impact Civic Activity: | | | \$1,179 | 36% | \$3,292 | - | - | - | 100% | \$3,292 | 179% | - | - | - |
| 75 Projects involving construction on a lot sloped 20% or more | | | \$1,500 | 97% | \$1,542 | - | - | - | 100% | \$1,542 | 3% | - | - | - |
| 76 Determination of Public Convenience or Necessity (w/CUP) | | 7 | \$1,000 | 92% | \$1,090 | \$7,632 | \$7,000 | \$632 | 100% | \$1,090 | 9% | \$7,632 | \$632 | - |
| 77 Determination of Public Convenience or Necessity (without CUP) | | | \$1,500 | 111% | \$1,356 | - | - | - | 100% | \$1,356 | -10% | - | - | - |
| 78 Special Findings Fees for Complex Projects | \$456 per set of findings beyond the standard | 29 | \$456 | 81% | \$561 | \$16,256 | \$13,224 | \$3,032 | 100% | \$561 | 23% | \$16,256 | \$3,032 | - |
| 79 Commence or Complete Work for which Permits are required by the | Double Fees | 68 | double fee | n/a | policy | - | - | - | 100% | double fee | | - | - | - |
| 80 Application Notification Fee | | | | | | | | | | | | | | - |
| 81 Major Conditional Use Permit: | | | \$917 Delete - fee consolidated into one notification fee (fee #3) | | | | | | | | | | | |
| 82 Major Variance: | | | \$917 Delete - fee consolidated into one notification fee (fee #3) | | | | | | | | | | | |
| 83 Rezoning / Zoning Text Amendment | | | \$1,179 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 84 Development Agreement | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 85 Tentative Map | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 86 Request for General Plan Amendment | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 87 Private Access Easement: | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 88 Minor Variance: | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 89 Minor Conditional Use Permit | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 90 Appeals to City Council | | | \$524 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 91 Request for Environmental Review (CEQA / NEPA) | | | \$524 Delete - fee consolidated into one notification fee (fee #3) | | | | | | | | | | | |
| 92 Parcel Map | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 93 Planned Unit Development: Preliminary Planning Commission Ac | 4 | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 94 Planned Unit Development: Final Planning Commission Action | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 95 S-11 Site Development and Design Review: No Public | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 96 Appeals to Planning Commission | | | \$524 Delete - fee consolidated into one notification fee (fee #3) | | | | | | | | | | | |

| | | | Current | | | | | | | | Recomn | nendation | S | |
|---|--------------------------|------------------|---|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 97 Regular Design Review: | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 98 Accessory Signage for Civic Activities | | | \$131 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 99 Challenge to Negative Declaration/Environmental | | | \$524 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 100 Appeal of Director's Determination that EIR/EIS is Required | | | \$524 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 101 Category III Creek Permit | | | \$524 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 102 Category IV Creek Permit | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 103 DTRAC Surcharge for scheduled items | | | \$655 | 82% | \$795 | - | - | - | 100% | \$795 | 21% | - | - | - |
| 104 NO - Show fee for Zoning Intake | Per Occurance | 1 | \$66 | 49% | \$135 | \$135 | \$66 | \$69 | 100% | \$135 | 105% | \$135 | \$69 | _ |
| 105 B. APPLICATIONS UNDER THE OAKLAND SUBDIVISION REGUL | | | | | | | | | | | | | | - |
| 106 Tentative Map (In Connection with Planned Unit Development or Use | | | \$6,550 101% \$6,500 100% \$6,500 -1% - | | | | | | | | - | - | | |
| 107 All Other Tentative Maps (Other than Condominium Conversions): | | | | | | | | | | | - | | | |
| 108 Basic Fee | | 1 | \$6,550 | 101% | \$6,500 | \$6,500 | \$6,550 | -\$50 | 100% | \$6,500 | -1% | \$6,500 | -\$50 | - |
| 109 Surcharge (Per Lot) | Per Lot | | \$131 | 74% | \$177 | - | - | - | 100% | \$177 | 35% | - | - | - |
| 110 Private Access Easement: | | | | | | | | | | | | | | - |
| 111 Notification Fee: Private Access Easement | delete fee, redundant | | \$917 | n/a | n/a | | - | - | n/a | | | - | - | - |
| 112 Private Access Easement | | | \$4,061 | 153% | \$2,652 | - | - | - | 100% | \$2,652 | -35% | - | - | - |
| 113 Tentative Tract Map | | 7 | \$3,013 | 103% | \$2,914 | \$20,400 | \$21,091 | -\$691 | 100% | \$2,914 | -3% | \$20,400 | -\$691 | - |
| 114 Parcel Map Waiver | | 9 | \$917 | 87% | \$1,056 | \$9,508 | \$8,253 | \$1,255 | 100% | \$1,056 | 15% | \$9,508 | \$1,255 | - |
| 115 Condominium Conversion: Parcel Map | | 9 | \$3,668 | 106% | \$3,451 | \$31,058 | \$33,012 | -\$1,954 | 100% | \$3,451 | -6% | \$31,058 | -\$1,954 | - |
| 116 Condominium Conversion: Tentative Map | | | \$6,681 | 107% | \$6,221 | - | - | - | 100% | \$6,221 | -7% | - | = | - |
| 117 Request for Extension of Time Limits | | 96 | \$393 | 125% | \$314 | \$30,157 | \$37,728 | -\$7,571 | 100% | \$314 | -20% | \$30,157 | -\$7,571 | - |
| 118 Application Notification Fee | | | | | | | | | | | | | | - |
| 119 Tentative Map | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 120 Parcel Map | | | \$917 | | | | Delete | e - fee consolid | lated into one | notification fee | (fee #3) | | | |
| 121 Projects Involving Purchase of Condo Conversion Rights | | | \$655 | 75% | \$876 | - | - | - | 100% | \$876 | 34% | - | - | - |

| | | | Current | | | | | | | | Recomn | nendation | S | |
|---|--------------------|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 122 C. REQUEST FOR ENVIRONMENTAL IMPACT ASSESSMENT (CE | | | | | | | | | | | | | | _ |
| 123 Request for Environmental Determination (If Project is Exempt) | | | | | | | | | | | | | | - |
| 124 Standard Exemption such as 15301 and other exemption not req | | 437 | \$262 | 75% | \$349 | \$152,319 | \$114,494 | \$37,825 | 100% | \$349 | 33% | \$152,319 | \$37,825 | - |
| 125 Request for Environmental Review (If Project is exempt under Ca | | 4 | \$917 | 89% | \$1,027 | \$4,110 | \$3,668 | \$442 | 100% | \$1,027 | 12% | \$4,110 | \$442 | - |
| 126 Request for Environmental Review (If Project is exempt but requi | Min. or 25% | | \$1,703 | 87% | \$1,948 | - | - | - | 100% | \$1,948 | 14% | - | - | - |
| 127 Request for Environmental Review (If Project is Not Exempt) | | 2 | | | | | | | | | | | | _ |
| 128 Request for Environmental Review (If Project is Not Exempt) or a | Min. or 25% | | \$1,703 | 63% | \$2,684 | - | - | _ | 100% | \$2,684 | 58% | - | - | - |
| 129 Notification Fee: Request for Environmental Review or an Environmental Review of Review or an Environmental Review or an Environmental Review of Review or an Environmental Review of Review or an Environmental Review of Review | | 3 | \$655 | 74% | \$889 | \$2,668 | \$1,965 | \$703 | 100% | \$889 | 36% | \$2,668 | \$703 | - |
| 130 Environmental Review Processing Fee-EIR/EIS | Min. or 28% | 3 | \$11,860 | 103% | \$11,513 | \$34,540 | \$35,580 | -\$1,040 | 100% | \$11,513 | -3% | \$34,540 | -\$1,040 | - |
| 131 Challenge or Appeal of any Environmental Determination or a Categ | | | | | | | | | | | | | | _ |
| 132 To City Planning Commission | | | \$655 | 33% | \$2,011 | - | - | _ | 100% | \$2,011 | 207% | - | - | - |
| 133 To City Council | | | \$655 | 33% | \$2,011 | - | - | _ | 100% | \$2,011 | 207% | - | - | - |
| 134 Notification Fee: Challenge to Negative Declaration | | | \$655 | 33% | \$2,011 | - | - | _ | 100% | \$2,011 | 207% | - | - | - |
| Notification Fee: Appeal of Director's Determination that EIR is Re | | | \$655 | 33% | \$2,011 | - | - | - | 100% | \$2,011 | 207% | _ | - | - |
| 136 Request for Notification for Environmental Determination/Review/Ch | | | \$655 | 99% | \$664 | - | - | - | 100% | \$664 | 1% | _ | - | - |
| 137 Environmental Impact Data Collection, if EIR/EIS required | | | \$9,825 | 78% | \$12,598 | - | - | - | 100% | \$12,598 | 28% | - | - | - |
| 138 D. REQUEST FOR PLAN | | | | | | | | | | | | | | - |
| 139 General Plan | | | \$786 | 83% | \$945 | - | - | _ | 100% | \$945 | 20% | - | - | - |
| 140 Redevelopment Plan | plus mailing | | \$766 | 81% | \$945 | - | - | - | 100% | \$945 | 23% | - | - | - |
| 141 E. SUBDIVISION REGULATIONS | | | | | | | | | | | | | | - |
| 142 Design Review Guidelines | each | | \$16 | 47% | \$34 | - | - | - | 100% | \$34 | 112% | - | - | - |
| 143 F. RETROFIT RIGHT PUBLICATION (cost per book) | | | | | | | | | | | | | | - |
| 144 Retail (1-4 Copies) | each | | \$24 | n/a | \$34 | - | - | _ | 100% | \$34 | 41% | - | - | - |
| 145 Wholesale (5-39 Copies) | each | | \$18 | 40% | \$45 | - | - | - | 100% | \$45 | 151% | _ | - | - |
| 146 Wholesale (40-119 Copies) | each | | \$17 | 38% | \$45 | - | - | - | 100% | \$45 | 165% | _ | - | - |
| 147 Wholesale (120+ Copies) | each | | \$15 | 33% | \$45 | - | - | - | 100% | \$45 | 201% | - | - | _ |

| | | | Current | | | | | | | | Recomn | nendation | ıs | |
|---|------------------------------------|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 148 G. PLANNING COMMISSION AGENDA | | | | | | | | | | | | | | |
| 149 Private Subscription | Yearly Subscription | | \$53 | 52% | \$102 | - | - | - | 100% | \$102 | 92% | - | - | - |
| 150 H. OTHER PRINTED MATERIALS SPECIFICALLY REPRODUCED | Actual Cost or \$2 minimum | | \$2 | 18% | \$11 | _ | _ | _ | 100% | \$11 | 464% | _ | _ | <u>-</u> |
| 151 I. PLANNING COMMISSION MINUTES | | | | | | | | | | | | | | - |
| 152 Audio/Cassette Duplication | | | | | | | | | | | | | | - |
| 153 Cassettes | | | \$3 | 27% | \$11 | - | - | - | 100% | \$11 | 276% | - | - | - |
| 154 Private Subscription | Per Year | | \$81 | 80% | \$102 | - | - | - | 100% | \$102 | 25% | - | - | - |
| 155 J. CONDOMINIUM CONVERSION INFORMATION PACKAGE DOC | package | | \$16 | 142% | \$11 | - | - | - | 100% | \$11 | -29% | - | - | - |
| 156 K. Annexation Fee | | | | | | | | | | | | | | - |
| 157 Five (5) Acres or Less | | | | | | | | | | | | | | - |
| 158 Application Fee | | | \$917 | 86% | \$1,062 | - | - | - | 100% | \$1,062 | 16% | - | - | - |
| 159 Additional Fees | Per Hour or Fraction thereof | | \$131 | 54% | \$245 | - | - | - | 100% | \$245 | 87% | | | |
| 160 Greater Than Five (5) Acres | | | \$24,759 | 97% | \$25,448 | - | - | - | 100% | \$25,448 | 3% | - | - | - |
| 161 LAFCO Application (for County) | | | \$5,240 | 79% | \$6,652 | - | - | - | 100% | \$6,652 | 27% | - | - | - |
| 162 Subsequent to LAFCO Determination | Per Hour or Fraction thereof | | \$131 | 54% | \$245 | _ | _ | _ | 100% | \$245 | 87% | _ | _ | _ |
| 163 L. PLAN CHECKING AND/OR PROCESSING OF APPLICATION FO | | | Ţ101 | 2170 | \$210 | | | | .5870 | \$210 | 2770 | | | _ |
| 164 Consultation Services Requested or Preliminary Plan Review (One Review) | Per Hour or Fraction thereof | | \$131 | 54% | \$245 | _ | _ | - | 100% | \$245 | 87% | - | _ | - |
| 165 Consultation Services Requested or Preliminary Plan Review | Plus \$131/hr over 3 | 60 | \$393 | 54% | \$734 | \$44,049 | \$23,580 | \$20,469 | 100% | \$734 | 87% | \$44,049 | \$20,469 | - |
| 166 Consultation Services Requested or Prelim. Plan Review for Major | | 4 | \$1,703 | 57% | \$2,975 | \$11,900 | \$6,812 | \$5,088 | 100% | \$2,975 | 75% | \$11,900 | \$5,088 | |

| | | | Current | | | | | | | | Recomn | nendation | ıs | |
|---|---|------------------|---------|-----------------------|-----------|-------------|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 167 Additional Plan Checking and/or Processing Required Due to Plan I | 1 | 23 | \$131 | 54% | \$245 | \$5,629 | \$3,013 | \$2,616 | 100% | \$245 | 87% | \$5,629 | \$2,616 | - |
| 168 Consultation Services or Plan Review Requested Outside Regular | Per Hour or Fraction thereof | 6 | \$191 | 57% | \$333 | \$1,999 | \$1,146 | \$853 | 100% | \$333 | 74% | \$1,999 | \$853 | - |
| 169 Major Projects contract services for permit review, plan check, envir | | | | | | | | | | | | | | - |
| Associated fixed fees may be reduced by the City Manager provi | Actual Costs | | | | | | | | | | | | | - |
| 171 M. WRITTEN DETERMINATION BY ZONING ADMINISTRATOR | | 1 | \$262 | 63% | \$413 | \$413 | \$262 | \$151 | 100% | \$413 | 58% | \$413 | \$151 | - |
| 172 N. ZONING CONFIRMATION LETTER | | | | | | | | | | | | | | - |
| 173 Standard - No Research Required | | 20 | \$34 | 77% | \$44 | \$885 | \$680 | \$205 | 100% | \$44 | 30% | \$885 | \$205 | - |
| 174 Research Required | | 76 | \$131 | 74% | \$177 | \$13,453 | \$9,956 | \$3,497 | 100% | \$177 | 35% | \$13,453 | \$3,497 | - |
| 175 O. MILLS ACT | | | | | | | | | | | | | | - |
| 176 Application Fee | | | \$524 | n/a | no data | | | | 100% | \$524 | | | | |
| 177 Inspection Fee | | 7 | \$131 | 54% | \$245 | \$1,713 | \$917 | \$796 | 100% | \$245 | 87% | \$1,713 | \$796 | - |
| 178 P. NEIGHBORHOOD MEETING STAFF ATTENDANCE FEE (PER | \$ | | | | | | | | | | | | | - |
| 179 Attendance at 1st Community Meeting | OT Plan Check Hourly Rate | | | | \$333 | - | - | - | 100% | \$333 | n/a | _ | | - |
| 180 Attendance at 2nd Community Meeting | Per Staff Member | | \$350 | 83% | \$422 | - | - | - | 100% | \$422 | 20% | - | - | - |
| 181 Attendance at 3rd Community Meeting | Per Staff Member | | \$700 | 111% | \$633 | - | - | - | 100% | \$633 | -10% | - | | - |
| 182 Attendance at 4th (and subsequent) Community Meeting | Per Staff Member Plus \$250 per hour over 1st hour Per Staff Member | | \$300 | 47% | \$633 | | _ | _ | 100% | \$633 | | | _ | |

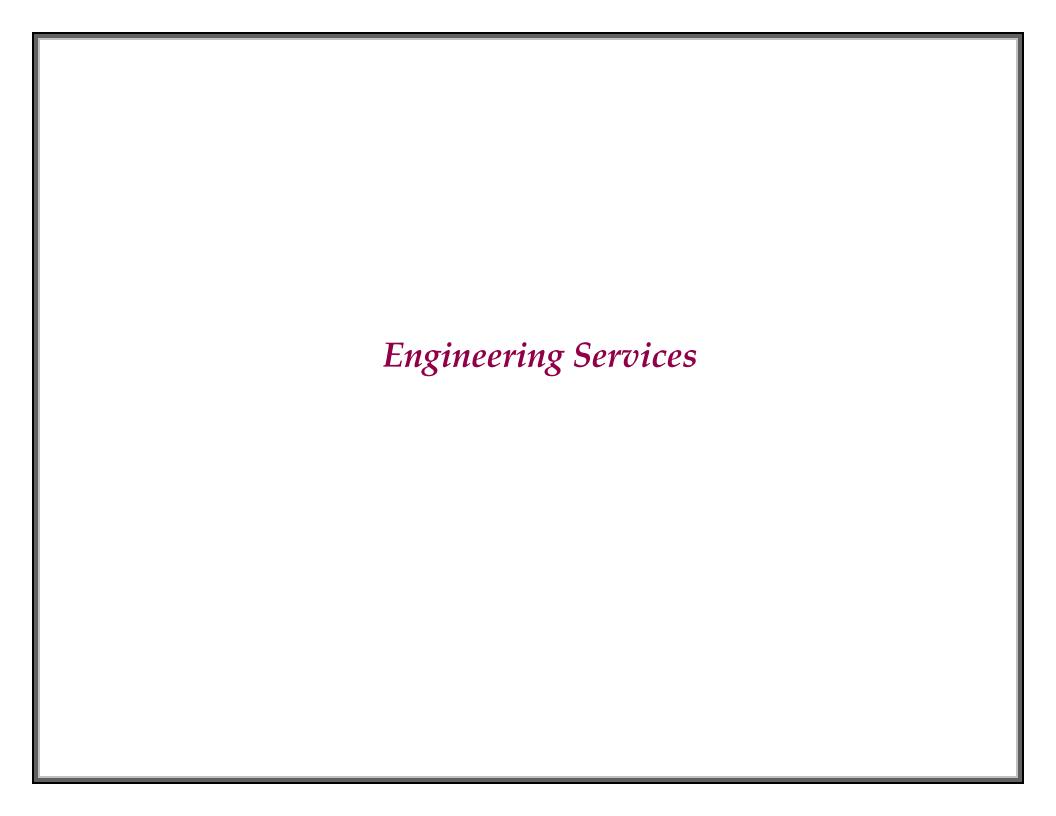
City of Oakland Planning & Zoning Departments 2013/2014

| | | | | | Cur | rent | | |
|------------------------------|--------------------|------------------|-------------|-----------------------|-----------|-------------|-------------------|-------------------|
| | | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy |
| 183 Q. SPECIAL DESIGN REVIEW | | | | | | | | |
| 184 Track One | new | | | | \$448 | - | ı | ı |
| 185 Track Two | new | | | | \$566 | - | - | - |

| | Recommendations | | | | | | | | | | | | | |
|-------------------|-----------------------|--------------------------|-------------------|----------------------|------------------------|--|--|--|--|--|--|--|--|--|
| | Per Unit | | | Annual | | | | | | | | | | |
| Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy | | | | | | | | | |
| | | | | | - | | | | | | | | | |
| 100% | \$448 | | - | - | - | | | | | | | | | |
| 100% | \$566 | | - | - | - | | | | | | | | | |

 Total User Fees
 \$1,897,671
 \$1,571,257
 \$326,414
 \$1,897,671
 \$326,414

 % of Full Cost
 83%
 17%
 100%
 21%



| | | | | | | C | urre | ent | | | | | | Recomr | nenda | tions | ; | |
|---|--------------------|------------------|------|-------------|-----------------------|-----------|--------------|-------------|----|-------------------|-------------------|-------------------|-----------------------|--------------------------|----------------|-------|----------------------|------------------------|
| | | | | | Per Unit | | | | , | Annual | | | Per Unit | | | | Annual | |
| Service Name | Fee Description | Annual Volume | Curr | ent Fee | Current Recovery % | Full Cost | , | Annual Cost | | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annua Reven | | Increased Revenue | Recommended Subsidy |
| Planning and Building Fees: | | | | | | | | | | | | | | | | | | |
| 1 L) GRADING PERMIT (review and inspection) | | | | | | | | | | | | | | | | | | |
| 2 Basic | | 30 | \$ | 1,179 | 47% | \$ 2,4 | 93 \$ | 74,791 | \$ | 35,370 | \$ 39,421 | 100% | \$2,493 | 111% | \$ 74, | 791 | \$ 39,421 | \$ - |
| 3 51 - 1,000 Cubic Yards | | 27 | \$ | 1,179 | 39% | \$ 2,9 | 38 \$ | 80,667 | \$ | 31,833 | \$ 48,834 | 100% | \$2,988 | 153% | \$ 80, | 667 | \$ 48,834 | \$ - |
| 4 1,001 - 2,000 Cubic Yards | | | \$ | 3,791 | 96% | \$ 3,9 | 32 \$ | - | \$ | - | \$ - | 100% | \$3,932 | 4% | \$ | - | \$ - | \$ - |
| 5 2,001 - 10,000 Cubic Yards | | 2 | \$ | 5,541 | 101% | \$ 5,4 | 31 \$ | 10,962 | \$ | 11,082 | \$ (120) | 100% | \$5,481 | -1% | \$ 10, | 962 | \$ (120) | \$ - |
| 6 Over 10,000 Cubic Yards | | 1 | \$ | 13,541 | 142% | \$ 9,5 | 20 \$ | 9,520 | \$ | 13,541 | \$ (4,021) | 100% | \$9,520 | -30% | \$ 9, | 520 | \$ (4,021) | \$ - |
| Review of Materials Related to Request for Emergency 7 Grading Permit | | | \$ | 917 | 95% | \$ 9 | 70 \$ | _ | \$ | - | \$ - | 100% | \$970 | 6% | \$ | - | \$ - | \$ - |
| 8 Review of Plan Revisions | | | | | | | | | | | | | | | | | | |
| 9 Regular Operating Hours | Hourly | | \$ | 131 | 75% | \$ 1 | 74 \$ | - | \$ | - | \$ - | 100% | \$174 | 33% | \$ | - | \$ - | \$ - |
| 10 Outside of Working Hours | Hourly | 38 | \$ | 191 | 73% | \$ 2 | 52 \$ | 9,940 | \$ | 7,258 | \$ 2,682 | 100% | \$262 | 37% | \$ 9, | 940 | \$ 2,682 | \$ - |
| 11 M) WORK WITHOUT A GRADING PERMIT | | | | | | | | | | | | | | | | | | |
| 12 Work Commenced | | | Doub | le All Fees | | \$ | - \$ | - | | | | n/a | Double All Fees | | \$ | - | \$ - | \$ - |
| 13 Re-Inspection Fee U) CONSTRUCTION SITE MONITORING (DUST, NOISE, C.6, 14 STORM WATER) | | | \$ | 393 | 82% | \$ 4 | 30 \$ | - | \$ | - | \$ - | 100% | \$480 | 22% | \$ | - | \$ - | \$ - |
| 15 Plan Review | per review | | \$ | 1,965 | 76% | \$ 2,5 | 95 \$ | - | \$ | - | \$ - | 100% | \$2,595 | 32% | \$ | - | \$ - | \$ - |
| 16 Maintenance Plan | Annually | | \$ | 396 | 99% | \$ 4 | 00 \$ | - | \$ | - | \$ - | 100% | \$400 | 1% | \$ | - | \$ - | \$ - |
| 17 Over 3 Inspections | per insp | | \$ | 99 | 62% | \$ 1 | 50 \$ | - | \$ | - | \$ - | 100% | \$160 | 62% | \$ | - | \$ - | \$ - |
| 18 Creek and Illicit Discharge Enforcement | per insp | | \$ | 396 | 99% | \$ 4 | 00 \$ | - | \$ | - | \$ - | 100% | \$400 | 1% | \$ | - | \$ - | \$ - |
| 19 X) CREEK PROTECTION PERMIT | | | | | | | | | | | | | | | | | | |
| 20 Category I | | | \$ | | | \$ | 45 \$ | - | \$ | - | \$ - | | | | \$ | - | \$ - | \$ - |
| 21 Category II | | 6 | \$ | 131 | 94% | \$ 1: | 39 \$ | 832 | \$ | 786 | \$ 46 | 100% | \$139 | 6% | \$ | 832 | \$ 46 | \$ - |
| 22 Category III | | 8 | \$ | 524 | 77% | \$ 6 | 32 \$ | 5,458 | \$ | 4,192 | \$ 1,266 | 100% | \$682 | 30% | \$ 5, | 458 | \$ 1,266 | \$ - |
| 23 Category IV (Up to 8 Hours) | | 4 | \$ | 1,048 | 79% | \$ 1,3 | 31 \$ | 5,325 | \$ | 4,192 | \$ 1,133 | 100% | \$1,331 | 27% | \$ 5, | 325 | \$ 1,133 | \$ - |
| 24 Over 8 Hours | Hourly | | \$ | 131 | 82% | \$ 1 | 50 \$ | - | \$ | - | \$ - | 100% | \$160 | 22% | \$ | _ | \$ - | \$ - |
| 25 Appeal of Determination to Building Official | | | \$ | 393 | 74% | \$ 5 | 32 \$ | | \$ | | \$ - | 100% | \$532 | 35% | \$ | - | \$ - | \$ - |
| 26 Appeal to the Planning Commission | | | \$ | 786 | 76% | \$ 1,0 | 34 \$ | | \$ | | \$ - | 100% | \$1,034 | 32% | \$ | - | \$ - | \$ - |
| 27 Inspection | | | | | | | | | | | | | | | | | | |

City of Oakland Engineering Services - 84421, 84432, 84433

| | | | | | | Cu | rrer | nt | | | | | | Recomn | nen | dation | S | | |
|---|--------------------|------------------|------|---------|-----------------------|-----------|------|------------|----|-------------------|-------------------|-------------------|-----------------------|--------------------------|-----|----------------|----|------------------|------------------------|
| | | | | | Per Unit | | | | A | Annual | | | Per Unit | | | | F | Annual | |
| Service Name | Fee Description | Annual Volume | Curr | ent Fee | Current Recovery % | Full Cost | An | nnual Cost | | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | | nnual venue | | reased evenue | Recommended Subsidy |
| 28 Basic | s/b flat | 29 | \$ | 297 | 74% | \$ 400 | \$ | 11,609 | \$ | 8,613 | \$ 2,996 | 100% | \$400 | 35% | \$ | 11,609 | \$ | 2,996 | \$ - |
| 29 Over 3 Inspections AA) REVIEW OF GEOTECHNICAL REPORT REQUIRED FOR 30 PROJECTS LOCATED IN SEISMIC HAZARD ZONE | Hourly | 1 | \$ | 99 | 62% | \$ 160 | \$ | 160 | \$ | 99 | \$ 61 | 100% | \$160 | 62% | \$ | 160 | \$ | 61 | \$ - |
| 31 Permit Application | | | | | | | | | | | | | | | | | | | |
| 32 Basic | | | \$ | 786 | 77% | \$ 1,026 | \$ | - | \$ | - | \$ - | 100% | \$1,026 | 31% | \$ | - | \$ | - | \$ - |
| 33 Over 6 Hours | Hourly | | \$ | 131 | 75% | \$ 174 | \$ | - | \$ | - | \$ - | 100% | \$174 | 33% | \$ | - | \$ | - | \$ - |
| 34 Request for Waiver Application | | | | | | | | | | | | | | | | | | | |
| 35 Basic | | | \$ | 786 | 77% | \$ 1,026 | \$ | - | \$ | - | \$ - | 100% | \$1,026 | 31% | \$ | - | \$ | - | \$ - |
| 36 Over 6 Hours | Hourly | | \$ | 131 | 75% | \$ 174 | \$ | - | \$ | - | \$ - | 100% | \$174 | 33% | \$ | - | \$ | - | \$ - |
| 37 Peer Review | | | Cos | t + 14% | n/a | policy | \$ | - | \$ | - | \$ - | 100% | Cost + 14% | | \$ | - | \$ | - | \$ - |
| 38 Revisions | | | | | | | | | | | | | | | | | | | |
| 39 Regular Operating Hours | Hourly | | \$ | 131 | 75% | \$ 174 | \$ | - | \$ | - | \$ - | 100% | \$174 | 33% | \$ | - | \$ | - | \$ - |
| 40 Outside of Working Hours | Hourly | | \$ | 191 | 73% | \$ 262 | \$ | - | \$ | - | \$ - | 100% | \$262 | 37% | \$ | - | \$ | - | \$ - |
| 41 G) PUSHCART FOOD VENDING | | | | | | | | | | | | | | | | | | | |
| 42 Application Processing | | 10 | \$ | 75 | 120% | \$ 62 | \$ | 624 | \$ | 750 | \$ (126) | 100% | \$62 | -17% | \$ | 624 | \$ | (126) | \$ - |
| 43 Initial Permit Fee | | 10 | \$ | 455 | 73% | \$ 624 | \$ | 6,244 | \$ | 4,550 | \$ 1,694 | 100% | \$624 | 37% | \$ | 6,244 | \$ | 1,694 | \$ - |
| 44 Permit Renewal Fee | | 13 | \$ | 455 | 73% | \$ 624 | \$ | 8,118 | \$ | 5,915 | \$ 2,203 | 100% | \$624 | 37% | \$ | 8,118 | \$ | 2,203 | \$ - |
| 45 Late Fee | | | | | | | | | | | | | | | | | | | |
| Assessed as a percentage of permit fee based on length of time after date of the renewal letter as follows: | | | | | | | | | | | | | | | | | | | |
| 47 30-60 Days | | | | 10% | n/a | Policy | \$ | - | \$ | - | \$ - | 100% | 10% | | \$ | - | \$ | - | \$ - |
| 48 60-90 Days | | | | 20% | n/a | Policy | \$ | - | \$ | - | \$ - | 100% | 20% | | \$ | - | \$ | - | \$ - |
| 49 After 90 Days | | | | 50% | n/a | Policy | \$ | - | \$ | - | \$ - | 100% | 50% | | \$ | - | \$ | - | \$ - |
| 50 Legalizing Illegal Vendor | | | \$ | 914 | n/a | Policy | \$ | - | \$ | - | \$ - | 100% | \$914 | | \$ | - | \$ | - | \$ - |
| 51 H) VEHICULAR FOOD VENDING PERMIT | | | | | | | | | | | | | | | | | | | |
| 52 Application Processing | | 11 | \$ | 137 | 110% | \$ 125 | \$ | 1,374 | \$ | 1,507 | \$ (133) | 100% | \$125 | -9% | \$ | 1,374 | \$ | (133) | \$ - |
| 53 Initial Permit Fee | | 11 | \$ | 1,822 | 133% | \$ 1,374 | \$ | 15,112 | \$ | 20,042 | \$ (4,930) | 100% | \$1,374 | -25% | \$ | 15,112 | \$ | (4,930) | \$ - |
| 54 Permit Renewal Fee | | 14 | \$ | 1,822 | 133% | \$ 1,374 | \$ | 19,233 | \$ | 25,508 | \$ (6,275) | 100% | \$1,374 | -25% | \$ | 19,233 | \$ | (6,275) | \$ - |
| 55 Late Fee | | | | | | | | | | | | | | | | | | | |

City of Oakland

Engineering Services - 84421, 84432, 84433 2013/14

| | | | | | Cu | rrent | | | | | Recomm | nendation | S | |
|---|--------------------|------------------|------------|-------------------------|-----------|-------------|-------------------|-------------------|-------------------|--------------------------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | i | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | Current Fe | e Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| Assessed as a percentage of permit fee based on length of time after date of the renewal letter as follows: | | | | | | | | | | | | | | |
| 57 30-60 Days | | | 10 | % n/a | Policy | \$ - | \$ - | \$ - | 100% | 10% | | \$ - | \$ - | \$ - |
| 58 60-90 Days | | | 20 | % n/a | Policy | \$ - | \$ - | \$ - | 100% | 20% | | \$ - | \$ - | \$ - |
| 59 After 90 Days | | | 50 | % n/a | Policy | \$ - | \$ - | \$ - | 100% | 50% | | \$ - | \$ - | \$ - |
| 60 Legalizing Illegal Vendor | | | \$ 3,64 | l n/a | Policy | \$ - | \$ - | \$ - | 100% | \$3,644 | | \$ - | \$ - | \$ - |
| 61 I) REVIEW OF PRIVATE INFRASTRUCTURE PERMIT | | | | | | | | | | | | | | |
| 62 \$1 to \$5,000 Construction Valuation | new category | 1 | \$ 1,44 | 107% | \$ 1,349 | \$ 1,349 | \$ 1,441 | \$ (92) | 74% | \$1,000 | | \$ 1,000 | \$ (441) | \$ 349 |
| \$5,001 to \$10,000 Construction Valuation | | 1 | \$ 1,44 | 53% | \$ 2,698 | \$ 2,698 | \$ 1,441 | \$ 1,257 | 100% | \$2,698 | | \$ 2,698 | \$ 1,257 | \$ - |
| \$10,001 to \$50,000 Construction Valuation | | 3 | \$ 1,44 | 47% | \$ 3,046 | \$ 9,139 | \$ 4,323 | \$ 4,816 | 100% | \$3,046 | | \$ 9,139 | \$ 4,816 | \$ - |
| 65 \$50,001 to \$100,000 Construction Valuation | | 1 | \$ 4,36 | 84% | \$ 5,184 | \$ 5,184 | \$ 4,361 | \$ 823 | 100% | \$5,184 | | \$ 5,184 | \$ 823 | \$ - |
| 66 \$100,001 to \$500,000 Construction Valuation | | 3 | \$ 6,96 | 77% | \$ 9,063 | \$ 27,188 | \$ 20,883 | \$ 6,305 | 100% | \$9,063 | | \$ 27,188 | \$ 6,305 | \$ - |
| 67 \$500,001 - \$5M Construction Valuation | | 1 | \$ 25,76 | 82% | \$ 31,364 | \$ 31,364 | \$ 25,761 | \$ 5,603 | 100% | \$31,364 | | \$ 31,364 | \$ 5,603 | \$ - |
| 68 General Plan Surcharge (assessed on all P-JOB Permits) | | 7 | 0.10 | 6 59% | 0.17% | \$ 0 | \$ 0 | \$ 0 | 100% | 0.17% | | \$ 0 | \$ 0 | \$ - |
| 69 Extension of P-JOB Permit for work incomplete after one year | | 1 | \$ 91 | 101% | \$ 909 | \$ 909 | \$ 917 | \$ (8) | 100% | \$909 | | \$ 909 | \$ (8) | \$ - |
| 70 Review of Plan Revisions | | | | | | | | | | | | | | |
| 71 Regular Operating Hours | Hourly | 2 | \$ 13 | 75% | \$ 174 | \$ 349 | \$ 262 | \$ 87 | 100% | \$174 | | \$ 349 | \$ 87 | \$ - |
| 72 Outside of Working Hours | Hourly | 1 | \$ 19 | 73% | \$ 262 | \$ 262 | \$ 191 | \$ 71 | 100% | \$262 | | \$ 262 | \$ 71 | \$ - |
| 73 T) INSPECTION OF PRIVATE INFRASTRUCTURE | | | | | | | | | | | | | | |
| 74 Basic Fee | | | | | | | | | | | | | | |
| 75 \$1 to \$100,000 | new category | 6 | \$ 4,40 | 88% | \$ 5,006 | \$ 30,039 | \$ 26,400 | \$ 3,639 | 100% | 8.5% of ENR | | \$ 30,039 | \$ 3,639 | |
| 76 \$100,001 to \$500,000 | new category | 3 | \$ 26,60 | 100% | \$ 26,694 | \$ 80,081 | \$ 79,800 | \$ 281 | 100% | \$8,500 + 8% over \$100,001 | | \$ 80,081 | \$ 281 | |
| 77 \$500.001+ | new category | 2 | \$ 58,00 | 103% | \$ 56,063 | \$ 112,127 | \$ 116,000 | \$ (3,873) | 100% | \$40,500 + 7.5% over \$500,001 | | \$ 112,127 | \$ (3,873) | |
| 78 Outside of Regular Working Hours | Hourly | | \$ 38,00 | | , | | \$ 110,000 | ψ (3,673) ¢ | 100% | \$300,001 | | ψ 112,127 ¢ | \$ (3,673) | \$ - |
| 70 Outside of Negular Working Flours | Hourry | | ψ 17 | 1270 | Ψ 240 | - Ψ | Ψ - | ψ - | 100% | φ240 | | Ψ - | Ψ - | Ψ - |

 Planning and Building User Fee Subtotal
 \$560,656
 \$457,018
 \$103,638 #
 \$560,307
 \$103,289
 \$349

 % of Full Cost
 82%
 18%
 18%
 18%
 0%

| | | | | | | Cu | rre | nt | | | | | | | Recomn | ner | ndation | S | | |
|---|--------------------|------------------|-----|----------|-----------------------|-----------|-----|------------|----|-------------------|------|-----------------|-------------------|-----------------------|--------------------------|-----|------------------|----|------------------|------------------------|
| | | | | | Per Unit | | | | Ai | nnual | | | | Per Unit | | | | - | Annual | |
| Service Name | Fee Description | Annual Volume | Cur | rent Fee | Current Recovery % | Full Cost | Ar | nnual Cost | | Annual Revenue | | nnual Ibsidy | Recovery Level | Fee @ Policy Level | Increase from Current | | Annual evenue | | reased evenue | Recommended Subsidy |
| Public Works Fees: | | | | | | | | | | | | | | | | | | | | |
| 79 A) PATH VACATION | | 1 | \$ | 2,096 | 41% | \$ 5,154 | \$ | 5,154 | \$ | 2,096 | \$ | 3,058 | 100% | \$5,154 | | \$ | 5,154 | \$ | 3,058 | \$ - |
| 80 B) STREET VACATION | | | | | | | | | | | | | | | | | | | | |
| 81 Summary Vacation | | | \$ | 2,751 | 55% | \$ 4,980 | \$ | - | \$ | - | \$ | - | 100% | \$4,980 | | \$ | - | \$ | - | \$ - |
| 82 General Vacation | | 1 | \$ | 5,240 | 102% | \$ 5,154 | \$ | 5,154 | \$ | 5,240 | \$ | (86) | 100% | \$5,154 | | \$ | 5,154 | \$ | (86) | \$ - |
| 83 Notifications | | 1 | \$ | 917 | 86% | \$ 1,060 | \$ | 1,060 | \$ | 917 | \$ | 143 | 100% | \$1,060 | | \$ | 1,060 | \$ | 143 | \$ - |
| 84 C) EASEMENT - DEDICATION OR VACATION | | | | | | | | | | | | | | | | | | | | |
| 85 City Council Action | | 1 | \$ | 1,965 | 39% | \$ 4,980 | \$ | 4,980 | \$ | 1,965 | \$ | 3,015 | 100% | \$4,980 | | \$ | 4,980 | \$ | 3,015 | \$ - |
| 86 City Engineer Action | | 2 | \$ | 917 | 36% | \$ 2,564 | \$ | 5,128 | \$ | 1,834 | \$ | 3,294 | 100% | \$2,564 | | \$ | 5,128 | \$ | 3,294 | \$ - |
| 87 Shared Access Engineering Review | | | \$ | 524 | 29% | \$ 1,804 | \$ | - | \$ | - | \$ | - | 100% | \$1,804 | | \$ | - | \$ | - | \$ - |
| 88 D) CERTIFICATE OF COMPLIANCE | | | | | | | | | | | | | | | | | | | | |
| 89 For Work Through Six Hours | | 4 | \$ | 786 | 60% | \$ 1,311 | \$ | 5,246 | \$ | 3,144 | \$ | 2,102 | 100% | \$1,311 | | \$ | 5,246 | \$ | 2,102 | \$ - |
| 90 For Work After Six Hours | Hourly | 6 | \$ | 131 | 69% | \$ 190 | \$ | 1,137 | \$ | 786 | \$ | 351 | 100% | \$190 | | \$ | 1,137 | \$ | 351 | \$ - |
| E) ENCROACHMENT IN THE PUBLIC ROW OR PUBLIC 91 EASEMENT | | | | | | | | | | | | | | | | | | | | |
| 92 City Engineer Action | | | | | | | | | | | | | | | | | | | | |
| 93 New Encroachment | | 61 | \$ | 917 | 51% | \$ 1,781 | \$ | 108,655 | \$ | 55,937 | \$ 5 | 52,718 | 100% | \$1,781 | | \$ | 108,655 | \$ | 52,718 | \$ - |
| 94 Existing Encroachment | | 2 | \$ | 1,703 | 54% | \$ 3,176 | \$ | 6,353 | \$ | 3,406 | \$ | 2,947 | 100% | \$3,176 | | \$ | 6,353 | \$ | 2,947 | \$ - |
| 95 Private Party bike rack installation | | 1 | \$ | 37 | 2% | \$ 1,781 | \$ | 1,781 | \$ | 37 | \$ | 1,744 | 4% | \$74 | | \$ | 74 | \$ | 37 | \$ 1,707 |
| 96 Encroachment for R3 Occupancy | | 25 | \$ | 524 | 29% | \$ 1,781 | \$ | 44,531 | \$ | 13,100 | \$ 3 | 31,431 | 100% | \$1,781 | | \$ | 44,531 | \$ | 31,431 | \$ - |
| 97 Amendment or Recission | | 3 | \$ | 262 | 24% | \$ 1,084 | \$ | 3,251 | \$ | 786 | \$ | 2,465 | 100% | \$1,084 | | \$ | 3,251 | \$ | 2,465 | \$ - |
| 98 City Council Action | | 7 | \$ | 1,965 | 39% | \$ 4,980 | \$ | 34,860 | \$ | 13,755 | \$ 2 | 21,105 | 100% | \$4,980 | | \$ | 34,860 | \$ | 21,105 | \$ - |
| 99 F) TRACT MAP | | | | | | | | | | | | | | | | | | | | |
| 100 Tentative Map (charged with Planning) | | 2 | \$ | 3,406 | 91% | \$ 3,761 | \$ | 7,521 | \$ | 6,812 | \$ | 709 | 100% | \$3,761 | | \$ | 7,521 | \$ | 709 | \$ - |
| 101 Final Map | | 2 | \$ | 3,144 | 54% | \$ 5,817 | \$ | 11,633 | \$ | 6,288 | \$ | 5,345 | 100% | \$5,817 | | \$ | 11,633 | \$ | 5,345 | \$ - |
| 102 Tentative Map - Each Lot over 5 | | | \$ | 262 | 74% | \$ 354 | \$ | - | \$ | - | \$ | - | 100% | \$354 | | \$ | - | \$ | - | \$ - |
| 103 Certificate of Correction | | 1 | \$ | 524 | 45% | \$ 1,157 | \$ | 1,157 | \$ | 524 | \$ | 633 | 100% | \$1,157 | | \$ | 1,157 | \$ | 633 | \$ - |
| 104 Subdivision Improvement Agreement | | 10 | \$ | 917 | 58% | \$ 1,593 | \$ | 15,932 | \$ | 9,170 | \$ | 6,762 | 100% | \$1,593 | | \$ | 15,932 | \$ | 6,762 | \$ - |

| | | | | | | Cı | ırre | nt | | | | | | Recomr | ner | ndation | S | | |
|--|--------------------|------------------|-----|----------|-----------------------|-----------|------|------------|----|-------------------|------------------|-------------------|-----------------------|--------------------------|-----|------------------|----|-----------------|------------------------|
| | | | | | Per Unit | | | | A | nnual | | | Per Unit | | | | - | Annual | |
| Service Name | Fee Description | Annual Volume | Cur | rent Fee | Current Recovery % | Full Cost | A | nnual Cost | | Annual Revenue | Annual ubsidy | Recovery Level | Fee @ Policy Level | Increase from Current | | Annual evenue | | reased venue | Recommended Subsidy |
| 105 Amended Final Map | | | \$ | 524 | 31% | \$ 1,709 | \$ | - | \$ | - | \$ - | 100% | \$1,709 | | \$ | - | \$ | - | \$ - |
| 106 Revisions to Final Map, Tentative Map, or SIA | | | | | | | | | | | | | | | | | | | |
| 107 Regular Operating Hours | Hourly | 2 | \$ | 131 | 75% | \$ 174 | \$ | 349 | \$ | 262 | \$ 87 | 100% | \$174 | | \$ | 349 | \$ | 87 | \$ - |
| 108 Overtime Hours | Hourly | | \$ | 191 | 73% | \$ 262 | \$ | - | \$ | - | \$ - | 100% | \$262 | | \$ | - | \$ | - | \$ - |
| 109 G) STREET DEDICATION | | | \$ | 1,965 | 39% | \$ 4,980 | \$ | - | \$ | - | \$ - | 100% | \$4,980 | | \$ | - | \$ | - | \$ - |
| 110 H) STREET NAME CHANGE | | | | | | | | | | | | | | | | | | | |
| 111 Application | | | \$ | 1,965 | 39% | \$ 4,980 | \$ | - | \$ | - | \$ - | 100% | \$4,980 | | \$ | - | \$ | - | \$ - |
| 112 Notifications | | | \$ | 524 | 44% | \$ 1,196 | \$ | - | \$ | - | \$ - | 100% | \$1,196 | | \$ | - | \$ | - | \$ - |
| 113 I) REVIEW OF PUBLIC INFRASTRUCTURE PERMIT | | | | | | | | | | | | | | | | | | | |
| 114 \$1 to \$5,000 Construction Valuation | new category | 1 | \$ | 1,441 | 107% | \$ 1,349 | \$ | 1,349 | \$ | 1,441 | \$ (92) | 74% | \$1,000 | | \$ | 1,000 | \$ | (441) | \$ 349 |
| 115 \$5,001 to \$10,000 Construction Valuation | | 1 | \$ | 1,441 | 53% | \$ 2,698 | \$ | 2,698 | \$ | 1,441 | \$ 1,257 | 100% | \$2,698 | | \$ | 2,698 | \$ | 1,257 | \$ - |
| 116 \$10,001 to \$50,000 Construction Valuation | | 3 | \$ | 1,441 | 47% | \$ 3,046 | \$ | 9,139 | \$ | 4,323 | \$ 4,816 | 100% | \$3,046 | | \$ | 9,139 | \$ | 4,816 | \$ - |
| 117 \$50,001 to \$100,000 Construction Valuation | | 1 | \$ | 4,361 | 84% | \$ 5,184 | \$ | 5,184 | \$ | 4,361 | \$ 823 | 100% | \$5,184 | | \$ | 5,184 | \$ | 823 | \$ - |
| 118 \$100,001 to \$500,000 Construction Valuation | | 3 | \$ | 6,961 | 77% | \$ 9,063 | \$ | 27,188 | \$ | 20,883 | \$ 6,305 | 100% | \$9,063 | | \$ | 27,188 | \$ | 6,305 | \$ - |
| 119 \$500,001 - \$5M Construction Valuation | | 1 | \$ | 25,761 | 82% | \$ 31,364 | \$ | 31,364 | \$ | 25,761 | \$ 5,603 | 100% | \$31,364 | | \$ | 31,364 | \$ | 5,603 | \$ - |
| 120 General Plan Surcharge (assessed on all P-JOB Permits) | | 7 | | 0.10% | 59% | 0.179 | \$ | 0 | \$ | 0 | \$ 0 | 100% | 0.17% | | \$ | 0 | \$ | 0 | \$ - |
| 121 Extension of P-JOB Permit for work incomplete after one year | | 1 | \$ | 917 | 101% | \$ 909 | \$ | 909 | \$ | 917 | \$ (8) | 100% | \$909 | | \$ | 909 | \$ | (8) | - |
| 122 Review of Plan Revisions | | | | | | | | | | | | | | | | | | | |
| 123 Regular Operating Hours | Hourly | 2 | \$ | 131 | 75% | \$ 174 | \$ | 349 | \$ | 262 | \$ 87 | 100% | \$174 | | \$ | 349 | \$ | 87 | \$ - |
| 124 Outside of Working Hours | Hourly | 1 | \$ | 191 | 73% | \$ 262 | \$ | 262 | \$ | 191 | \$ 71 | 100% | \$262 | | \$ | 262 | \$ | 71 | \$ - |
| 125 J) FRANCHISE APPLICATION OR RENEWAL | | | \$ | 1,179 | 21% | \$ 5,677 | \$ | - | \$ | - | \$ - | 100% | \$5,677 | | \$ | - | \$ | - | \$ - |
| 126 K) SPUR TRACK | | | \$ | 1,179 | 25% | \$ 4,631 | \$ | - | \$ | - | \$ - | 100% | \$4,631 | | \$ | - | \$ | - | \$ - |
| N) CONSULTATION REQUESTED FOR PRELIMINARY REVIEW OF IMPROVEMENTS AND CONSTRUCTION 127 PROJECTS | Hourly | | \$ | 131 | 75% | \$ 174 | \$ | _ | \$ | _ | \$ _ | 100% | \$174 | | \$ | _ | \$ | _ | \$ - |
| 128 O) MYLAR PLAN RETRIEVAL | , | | \$ | 5 | 62% | | \$ | - | \$ | | \$ - | 100% | \$8 | | \$ | - | \$ | - | \$ - |
| 129 P) CITY OF OAKLAND MAPS AND PLANS | | | | | | | | | | | | | | | | | | | |
| 130 2,400 Scale | | 5 | \$ | 8 | 50% | \$ 15 | \$ | 76 | \$ | 38 | \$ 38 | 100% | \$15 | | \$ | 76 | \$ | 38 | \$ - |
| 131 1,500 Scale | | 5 | \$ | 8 | 50% | | | 76 | | 38 | 38 | 100% | \$15 | | \$ | 76 | \$ | | \$ - |
| 132 Plans (copies larger than 11" x 17") | | 50 | \$ | 8 | 50% | | \$ | 756 | | 375 | 381 | 100% | \$15 | | \$ | 756 | \$ | 381 | \$ - |

| | | | | | | | Cur | rent | | | | | | | | Recomn | nendation | S | | |
|---|--------------------|------------------|-----|----------|-----------------------|---------|-------|-------|---------|----|-------------------|----|-----------------|-------------------|--------------------------------|--------------------------|-------------------|----|-----------------|------------------------|
| | | | | | Per Unit | | | | | Ar | nnual | | | | Per Unit | | | Α | nnual | |
| Service Name | Fee Description | Annual Volume | Cur | rent Fee | Current Recovery % | Full Co | ost | Annua | al Cost | | Annual Revenue | | nnual ubsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Annual Revenue | | reased venue | Recommended Subsidy |
| 133 Q) S-11 ENGINEERING REVIEW | | | \$ | 917 | 131% | \$ | 698 | \$ | - | \$ | - | \$ | - | 100% | \$698 | | \$ - | \$ | - | \$ - |
| 134 R) PARCEL MAP | | | | | | | | | | | | | | | | | | | | |
| 135 Tentative Map | | 16 | \$ | 1,310 | 97% | \$ 1 | ,357 | \$ | 21,710 | \$ | 20,960 | \$ | 750 | 100% | \$1,357 | | \$ 21,710 | \$ | 750 | \$ - |
| 136 Parcel Map | | 16 | \$ | 1,179 | 74% | \$ 1 | ,589 | \$ | 25,430 | \$ | 18,864 | \$ | 6,566 | 100% | \$1,589 | | \$ 25,430 | \$ | 6,566 | \$ - |
| 137 Amended Tentative Map or Parcel Map | | 16 | \$ | 524 | 93% | \$ | 562 | \$ | 8,990 | \$ | 8,384 | \$ | 606 | 100% | \$562 | | \$ 8,990 | \$ | 606 | \$ - |
| 138 Revisions to Tentative Map or Parcel Map | | | | | | | | | | | | | | | | | | | | |
| 139 Regular Operating Hours | Hourly | 2 | \$ | 131 | 75% | \$ | 174 | \$ | 349 | \$ | 262 | \$ | 87 | 100% | \$174 | | \$ 349 | \$ | 87 | \$ - |
| 140 Outside of Working Hours | Hourly | | \$ | 191 | 73% | \$ | 262 | \$ | - | \$ | - | \$ | - | 100% | \$262 | | \$ - | \$ | - | \$ - |
| 141 Certification of Correction | | | \$ | 524 | 108% | \$ | 484 | \$ | - | \$ | - | \$ | - | 100% | \$484 | | \$ - | \$ | - | \$ - |
| 142 S) EIR ENGINEERING REVIEW | | | | | | | | | | | | | | | | | | | | |
| 143 Application | | 42 | \$ | 1,048 | 75% | \$ 1 | ,395 | \$ | 58,593 | \$ | 44,016 | \$ | 14,577 | 100% | \$1,395 | | \$ 58,593 | \$ | 14,577 | \$ - |
| 144 Revisions | Hourly | 2 | \$ | 131 | 75% | \$ | 174 | \$ | 349 | \$ | 262 | \$ | 87 | 100% | \$174 | | \$ 349 | \$ | 87 | \$ - |
| 145 T) INSPECTION OF PUBLIC INFRASTRUCTURE | | | | | | | | | | | | | | | | | | | | |
| 146 Basic Fee | | | | | | | | | | | | | | | | | | | | |
| 147 \$1 to \$100,000 | new category | 6 | \$ | 4,400 | 88% | \$ 5 | 5,006 | \$ | 30,039 | \$ | 26,400 | \$ | 3,639 | 100% | 8.5% of ENR | | \$ 30,039 | \$ | 3,639 | |
| 148 \$100,001 to \$500,000 | new category | 3 | ¢ | 26,600 | 100% | ¢ 26 | 5,694 | \$ | 80,081 | ф | 79,800 | \$ | 281 | 100% | \$8,500 + 8% over \$100,001 | | \$ 80,081 | \$ | 281 | |
| 146 \$100,001 to \$300,000 | new category | 3 | φ | 20,000 | 100 /6 | Ψ 20 | 0,034 | Ψ | 80,081 | φ | 79,800 | Ψ | 201 | 100 /6 | \$40,500 + | | Φ 60,061 | Ψ | 201 | |
| 149 \$500.001+ | new category | 2 | \$ | 58,000 | 103% | \$ 56 | 5,063 | \$ 1 | 112,127 | \$ | 116,000 | \$ | (3,873) | 100% | 7.5% over \$500.001 | | \$ 112,127 | \$ | (3,873) | |
| 150 Outside of Regular Working Hours | Hourly | | \$ | 173 | 72% | | 240 | | | \$ | | \$ | - | 100% | \$240 | | \$ - | \$ | - | \$ - |
| 151 V) PERMIT APPLICATION REVIEW AND PROCESSING | | | | | | | | | | | | | | | , | | , | | | Ţ |
| 152 Outside of Regular Working Hours | Hourly | | \$ | 191 | 73% | \$ | 262 | \$ | - | \$ | - | \$ | - | 100% | \$262 | | \$ - | \$ | - | \$ - |
| 153 W) LOT LINE MERGER AND ADJUSTMENT | Í | 9 | \$ | 262 | 82% | \$ | 320 | \$ | 2,881 | \$ | 2,358 | \$ | 523 | 100% | \$320 | | \$ 2,881 | \$ | 523 | \$ - |
| Y) PLAN CHECK AND INSPECTION FOR SITE DEVELOPMENT NOT RELATED TO ANY OTHER REQUIRED | | | | | | | | | | | | | | | | | | | | |
| 154 PERMIT | | | | | | | | | | | | | | | | | | | | |
| 155 Application | | | \$ | 71 | 117% | \$ | 60 | \$ | - | \$ | - | \$ | - | 100% | \$60 | | \$ - | \$ | - | \$ - |
| 156 Plan Check | Hourly | | \$ | 131 | 75% | \$ | 174 | \$ | - | \$ | - | \$ | - | 100% | \$174 | | \$ - | \$ | - | \$ - |
| 157 Inspection | Hourly | | \$ | 99 | 62% | \$ | 160 | \$ | - | \$ | - | \$ | - | 100% | \$160 | | \$ - | \$ | - | \$ - |

| | | | | | | Cu | rre | nt | | | | | | Recomn | nend | ation | s | |
|---|--------------------|------------------|------|----------|-----------------------|-----------|-----|------------|----|-------------------|-------------------|-------------------|-----------------------|--------------------------|-------------|--------|----------------------|------------------------|
| | | | | | Per Unit | | | | A | A <i>nnual</i> | | | Per Unit | | | | Annua | ' |
| Service Name | Fee Description | Annual Volume | Curr | rent Fee | Current Recovery % | Full Cost | Aı | nnual Cost | | Annual Revenue | Annual Subsidy | Recovery Level | Fee @ Policy Level | Increase from Current | Anr Reve | | Increased Revenue | Recommended Subsidy |
| 158 Z) OBSTRUCTION PERMITS | | | | | | | | | | | | | | | | | | |
| 159 Short-term Permits (Max of 14 Days) | | | | | | | | | | | | | | | | | | |
| 160 Metered Area | per day | 8550 | \$ | 35 | n/a | policy | \$ | 294,975 | \$ | 294,975 | \$ - | 100% | \$35 | | \$ 29 | 94,975 | \$ | - \$ |
| 161 Un-metered Area | per day | 4770 | \$ | 17 | n/a | policy | \$ | 82,283 | \$ | 82,283 | \$ - | 100% | \$17 | | \$ 8 | 32,283 | \$ | - \$ |
| 162 No Parking Anytime Sign | per day | 15048 | \$ | 3 | n/a | policy | \$ | 46,649 | \$ | 46,649 | \$ - | 100% | \$3 | | \$ 4 | 16,649 | \$ | - \$ - |
| 163 Long-term Permits (15-180 Day Maximum) | | | | | | | | | | | | | | | | | | |
| 164 Metered Area | 30 days | 360 | \$ | 1,037 | n/a | policy | \$ | 373,320 | \$ | 373,320 | \$ - | 100% | \$1,037 | | \$ 37 | 73,320 | \$ | - \$ - |
| 165 Un-metered Area | 30 days | 1368 | \$ | 519 | n/a | policy | \$ | 709,992 | \$ | 709,992 | \$ - | 100% | \$519 | | \$ 70 | 09,992 | \$ | - \$ - |
| 166 AB) MISCELLANEOUS ENGINEERING REVIEW | | | | | | | | | | | | | | | | | | |
| 167 Regular Operating Hours | Hourly | 2 | \$ | 131 | 75% | \$ 174 | \$ | 349 | \$ | 262 | \$ 87 | 100% | \$174 | | \$ | 349 | \$ 8 | ' \$ - |
| 168 Outside of Working Hours | Hourly | 31 | \$ | 191 | 73% | \$ 262 | \$ | 8,109 | \$ | 5,921 | \$ 2,188 | 100% | \$262 | | \$ | 8,109 | \$ 2,188 | \$ \$ - |
| 169 AC) PAY TELEPHONE PERMIT | | | | | | | | | | | | | | | | | | |
| 170 Application Processing | | | \$ | 393 | 108% | \$ 365 | \$ | - | \$ | - | \$ - | 100% | \$365 | | \$ | - | \$ | - \$ |
| 171 Annual Renewal | | | \$ | 131 | 127% | \$ 103 | \$ | - | \$ | - | \$ - | 100% | \$103 | | \$ | - | \$ | - \$ |
| 172 Late Renewal | | | \$ | 262 | 123% | \$ 214 | \$ | - | \$ | - | \$ - | 100% | \$214 | | \$ | - | \$ | - \$ |
| 173 Reclaiming Removed Pay Phone | | | \$ | 594 | 120% | \$ 496 | \$ | - | \$ | - | \$ - | 100% | \$496 | | \$ | - | \$ | - \$ |
| 174 AD) TRANSPORTATION/TRAFFIC PROJECT REVIEW | New | | \$ | _ | | \$ 21,798 | \$ | _ | \$ | _ | \$ _ | 100% | 10% of consultant fee | | \$ | _ | \$ | - \$ - |
| 175 RECORDS MANAGEMENT FEE | New | | | 9.50% | n/a | Policy | \$ | - | \$ | - | \$ - | 100% | 9.50% | | \$ | - | \$ | - \$ - |
| 176 TECHNOLOGY ENHANCEMENT FEE | New | | | 5.25% | n/a | Policy | \$ | - | \$ | | \$ | 100% | 5.25% | | \$ | _ | \$ | - \$ - |

City of Oakland Engineering Services - 84421, 84432, 84433 2013/14

| | | | | | Cu | rrent | | | | | Recomn | nendation | ıs | |
|---|--------------------|------------------|-----------------|-----------------------|-----------|-------------|-------------------|-------------------|--------|-------------------------|--------------------------|-------------------|----------------------|------------------------|
| | | | | Per Unit | | | Annual | | | Per Unit | | | Annual | |
| Service Name | Fee Description | Annual Volume | Current Fee | Current Recovery % | Full Cost | Annual Cost | Annual Revenue | Annual Subsidy | Recove | y Fee @ Policy Level | Increase from Current | Annual Revenue | Increased Revenue | Recommended Subsidy |
| 177 Q) PROCESSING TREE REMOVAL PERMITS | | | | | | | | | | | | | | |
| 178 Developed Property | delete | | \$66 | n/a | n/a | \$ - | \$ - | \$ - | 4 | /a n/a | n/a | \$ - | \$ - | \$ - |
| 179 Undeveloped Property | | | \$131 | 48% | \$275 | \$ - | \$ - | \$ - | 10 | % \$275 | 110% | \$ - | \$ - | \$ - |
| 180 R) PROCESSING UTILITY COMPANY EXCAVATION PERMIT | | | \$131 | 80% | \$163 | \$ - | \$ - | \$ - | 10 | % \$163 | 24% | \$ - | \$ - | \$ - |

| Public Works User Fee Subtotal | \$2,199,454 | \$2,016,796 | \$182,658 # | \$2,197,398 | \$180,602 | \$2,056 |
|---|-------------|-------------|-------------|-------------|-----------|---------|
| % of Full Cost | | 92% | 8% | 100% | 8% | 0% |
| | | | | | | |
| | | | | | | |
| Combined Planning and Building and Public Works Total | \$2,760,110 | \$2,473,814 | \$286,296 | \$2,757,706 | \$283,891 | \$2,405 |
| % of Full Cost | | 90% | 10% | 100% | 10% | 0% |

Footnotes:

Fee #119) Recommended policy: for projects over \$500,001 valuation, the developer may opt to pay on a deposit + hourly rate basis.

Fee #174) this fee recovers the City's cost of reviewing and commenting on consultant reports. The average report size is \$200,000, yielding a fee of 10% of the consultant contract.

Appendix A Fee Comparison Analysis

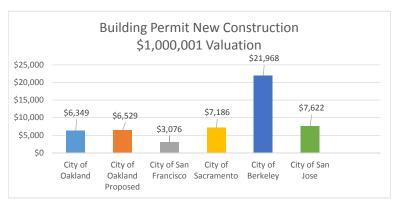


City of Oakland Benchmark Study, 2014





Note: Building and plan check fees for San Jose are based on square footage. We have assumed a 500 sq. ft. garage.



Note: Building and plan check fees for San Jose are based on square footage. We have assumed a 50,000 square foot shell building.



Note: Building and plan check fees for San Jose are based on square footage. We have assumed a single story dwelling.



Note: Building and plan check fees for San Jose are based on square footage. We have assumed a 30,000 square foot dwelling.



Note: Building and plan check fees for San Jose are based on square footage. We have assumed a 500 sq. ft. room addition.



Note: Building plan check and permit fees for San Jose are based on square footage. We have assumed a 25 unit apartment complex.

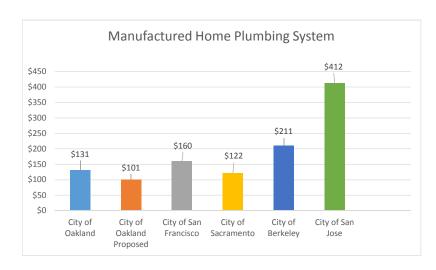


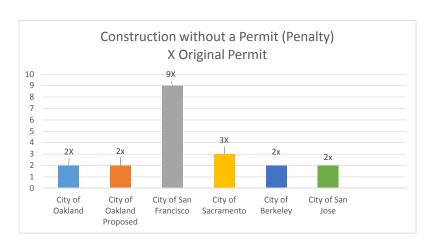


Note: Building plan check and permit fees for San Jose are based on square footage. We have assumed a 2,000 sq. ft. dwelling.



Note: Building plan check and permit fees for San Jose are based on square footage. We have assumed a 110 unit apartment complex.

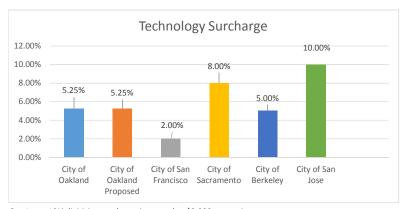






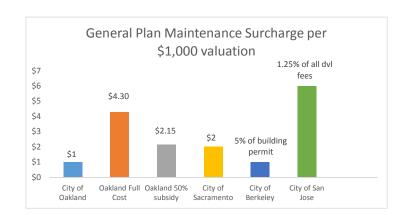






San Jose: 10% digitizing surcharge is capped at \$2,000 per project.





CODE ENFORCEMENT FEE COMPARISON TABLE

| Fee Category | Oakland - Current | Oakland - Proposed | Fresno | Anaheim | Sacramento | Long Beach | San Jose |
|---|--|---|--|--|--|------------------|--|
| Document Fees (order, invoice, notice, declaration, lien release, termination, etc.) | \$297 for preparation per document | \$512 for preparation per document | \$100 per hour, plus 100 administrative fee | Civil Citations: \$100, 1st offense \$200, 2nd offense \$500, subsequent offenses | \$400 (flat fee), except Notice and Order to Abate Public Nuisance (\$800 flat fee) Notice and Order to Repair, Rehabilitate or Demolish, \$1,400+ | \$125 (flat fee) | No document fees |
| Re-inspection fees | \$396 (flat fee) | \$206 (flat fee) | \$100 per hour | \$196 (flat fee) | Document fees only | \$157 (flat fee) | \$160-183 (flat fee) |
| Administrative Fees for Contracted Work (abatement) | 31% or \$693 minimum (per instance or contract, whichever is greater) | \$1 - \$5,000: 30% \$5,001-\$10k: 25% \$10,001+ 20% | \$100 per hour | No fee | 20% of abatement costs | \$331 (flat fee) | \$98 per hour |
| Vacant/Foreclosed Building Program Fees | \$495 registration, and inspection fees (flat fee) | \$737 registration, and inspection fees (flat fee) | \$250 registration (flat fee) | No specific program | \$150 per month, only after 30 days in violation | \$155 (flat fee) | \$250 average per violation (can escalate to \$1,000 per violation) |
| Inspection Warrant | \$693 (flat fee) | \$1,330 (flat fee) | Hourly rate | No fee | Hourly rate | \$428 (flat fee) | Hourly rate |
| General Hourly Rate | \$99 | \$125 | \$100 per hour | \$196 per hour | n/a | \$103 per hour | \$98 per hour |

| | Fee (| Comparison | | | | |
|---|--------------------|--------------------|-----------|------------|-----------------|----------------|
| | | dominium Comple | × | | | |
| | Wood Frame, \$5,00 | 0,000 construction | valuation | | | |
| | Oakland | Oakland | San | | | |
| Division / Fee Category | Current | Proposed | Francisco | Sacramento | Berkeley | San Jose |
| Building Services - Administration | | | | | 1 | |
| Fee #3 Filing | \$16 | \$13 | \$0 | \$152 | \$22 | \$2,880 |
| Fee #5 Routing | 55 | 55 | \$0 | | • | |
| Fee #19 Records Management Fee (9.5%) | 9,476 | 11,104 | \$300 | | | 2,00 |
| Fee #20 Technology Enhancement Fee (5.25%) | 5,237 | 6,136 | \$1,995 | \$3,778 | \$5,395 | |
| Subtotal | \$14,784 | \$17,308 | \$2,295 | \$3,930 | \$5,417 | \$4,88 |
| Building Services - Inspection | | | | | | |
| Fee #19/20 Inspection | \$29,349 | \$29,529 | \$11,876 | \$33,256 | \$107,900 | \$66,95 |
| Fee #60a Electrical Inspection - New Construction | n/a | 7,382 | \$7,204 | \$3,750 | \$5,000 | included above |
| Fee #60b Mechanical Inspection - New Construction | n/a | 2,953 | \$4,783 | \$3,750 | \$5,000 | included above |
| Fee #60c Plumbing Inspection - New Construction | n/a | 4,429 | \$5,535 | \$3,750 | \$5,000 | included above |
| Fee #77 Plumbing Inspection of New Apartments | 9,900 | n/a | n/a | ψ3,730 | ψ3,000 | meraded above |
| Fee #96 Cooling System | 2,150 | n/a | n/a | 4,375 | | |
| Fee #103 Furnace | 2,150 | n/a | n/a | 4,375 | | |
| Fee #148 Electrical Inspection of New Apartments | 9,900 | n/a | n/a | .,575 | | |
| Fee #218 General Plan Surcharge | 5,000 | 21,500 | \$0 | \$10,000 | \$5,395 | 3,34 |
| Subtotal | \$58,449 | \$65,793 | \$29,398 | \$63,256 | \$128,295 | \$70,29 |
| | | | | | | |
| Building Services - Plan Check | | | | | | |
| Fee #2 Plan Check | \$26,414 | \$38,978 | \$27,694 | \$13,968 | \$70,135 | \$10,080 |
| Fee #27 Site Plan Review | 917 | 658 | \$1,870 | \$4,988 | | 2,940 |
| Fee #28 Parking Review - 1st 4 Spaces | 262 | 462 | n/a | | | |
| Fee #32 Parking Review 41-120 Spaces | 524 | 838 | n/a | | | |
| Subtotal | \$28,117 | \$40,936 | \$29,564 | \$18,956 | \$70,135 | \$13,020 |
| Engineering | | | | | | |
| Fee #4 Grading Permit (assume 1,500 cy) | 3,791 | 3,932 | | | | 2,43 |
| Fee #15 Construction Site Monitoring Plan Review | 1,965 | 2,595 | | | | 1,87 |
| Fee #16 Construction Site Monitoring Inspection | 396 | 400 | | \$2,250 | \$4,500 | 74 |
| Fee #82 Tentative Map | \$3,406 | \$3,761 | | \$1,000 | \$5,453 | |
| Fee #83 Final Map | 3,144 | 5,817 | | | \$9,050 | 7,92 |
| Fee #99 Review of Infrastructure | 4,361 | 5,184 | | \$6,375 | | 3,87 |
| Fee #125 Environmental Impact Report | 1,048 | 1,395 | \$48,768 | \$25,000 | \$5,068 | 11,87 |
| Fee #130 Inspection of Infrastructure (\$100,000 val) | 0 | 8,500 | | \$6,375 | | 3,87 |
| Subtotal | \$18,111 | \$31,584 | \$48,768 | \$41,000 | \$24,071 | \$32,60 |
| Planning and Zoning | | | | | | |
| Fee #25 Design Review Major Project | \$2,358 | \$2,649 | \$13,474 | \$17,500 | \$11,284 | \$3,000 |
| Fee #68 New Construction Activity Surcharge | 1,780 | 2,461 | \$6,880 | , , 500 | ,, 2 0 . | +3,00 |
| Fee #106 Tentative Map | 6,550 | 6,500 | \$13,474 | \$25,000 | \$10,171 | 7,37 |
| Subtotal | \$10,688 | \$11,610 | \$33,828 | \$42,500 | \$21,455 | \$10,370 |
| TOTAL | \$130,148 | \$167,230 | \$143.853 | \$169.642 | \$249,373 | \$131,16 |

General Plan Maintaintenance fee survey

Bakersfield \$78 fee on all new building permits

Belmont \$2.50 per \$1,000 valuation

Berkeley 5% surcharge against building permits

Brentwood \$211.62 per dwelling unit (fee only charged against residential)

Concord \$1 per \$1,000 valuation

Corona 2.2% surcharge against building permits

Daly City \$5 per \$1,000 valuation

Davis \$2 per \$1,000 valuation

Elk Grove \$0.275 per \$1,000 valuation

Emeryville \$0.50 per \$1,000 valuation

Fairfield \$5 per \$1,000 valuation, excluding solar Folsom 3% surcharge against development fees Fremont 15% surcharge against building permits

Galt \$3.60 per \$1,000 valuation

Garden Grove \$2 plus \$1.75 per \$1,000 valuation (also covers cultural arts)

Healdsburg \$0.28 per \$1 of planning revenue

Lakewood \$0.85 per \$1,000 valuation Lemoore \$0.72 per \$1,000 valuation

Long Beach 3.1% of development related fees

Los Angeles 3% surcharge against development fees
Marin County 10.5% surcharge against development fees

Modesto \$0.26 per \$1,000 valuation Monterey Park \$2 per \$1,000 valuation

Morgan Hill 5% of building permit and planning fees

Novato 10% of building permit fees Oakdale \$2.46 per \$1,000 valuation

Oakland Current\$1 per \$1,000 valuationOakland Full Cost\$4.3 per \$1,000 valuation

Oakland Full Cost 6% surcharge against building and planning fees

Oakland 50% Subsidy \$2.15 per \$1,000 valuation

Orange \$0.50 per \$1,000 valuation
Palo Alto \$0.51 per \$1,000 valuation
Paradise 12% of building permit fee

Palm Springs \$0.61 per \$1,000 valuation
Pleasanton \$250 per planning application
Redwood City \$0.50 per \$1,000 valuation
Richmond \$0.68 per \$1,000 valuation

Riverside 10% of all development related fees

Sacramento \$2.00 per \$1,000 valuation

San Diego \$88 per development plan check
San Jose 1.25% of all development permit fees

San Rafael 17% of building permit fee
San Ramon \$3 per \$1,000 valuation
Santa Barbara 11% of building permit fee
Santa Cruz \$1.35 per \$1,000 valuation

Santa Paula \$0.51 per sq ft. of new construction, only projects > 500 sq ft.

Stockton \$2 per \$1,000 valuation

Sunnyvale \$5 per \$1,000 valuation, excluding residential remodels

Tiburon 10% of building permit fee

Truckee \$3.10 added to building permit fee
Ukiah 15% surcharge against building fees
Vallejo 7% surcharge against building fees

Whittier \$2 per \$1,000 valuation

Yolo County \$2.70 per \$1,000 of valuation on projects over \$50,000

Attachment C1 Grand Jury Plan Check Fee_PBD Highlighted-combined

Final Audit Report 2022-10-06

Created: 2022-10-06

By: Albert Merid (AMerid@oaklandca.gov)

Status: Signed

Transaction ID: CBJCHBCAABAAa-zFEq-PgOijwNaBqUv6q9fbvggtHT9n

"Attachment C1 Grand Jury Plan Check Fee_PBD Highlighted-c ombined" History

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