### Homekey 2.0

2021 Request for Proposals Staff Recommendations

December 21, 2021



Department
Housing and Community Development



## **HCD Strategic Action Plan**

Target COVID relief and response resources

Address historic racial inequity in housing

Create housing for extremely low-income residents

#### **Racial Equity**

Prevent displacement of Oakland residents

End family homelessness for Oakland

& home-ownership opportunities

### Homelessness, Race, and Equity

Point-in-Time Count



**Oakland** 



Racial Disparity



Homekey Demographics



4,071

Homeless people living in Oakland

50%

of people who are homeless in Alameda County live in Oakland 70%

of people who are homeless in Oakland are Black 80%

of Oakland Homekey units are occupied by Black residents



# We need more permanent, deeply affordable and supportive housing to end homelessness

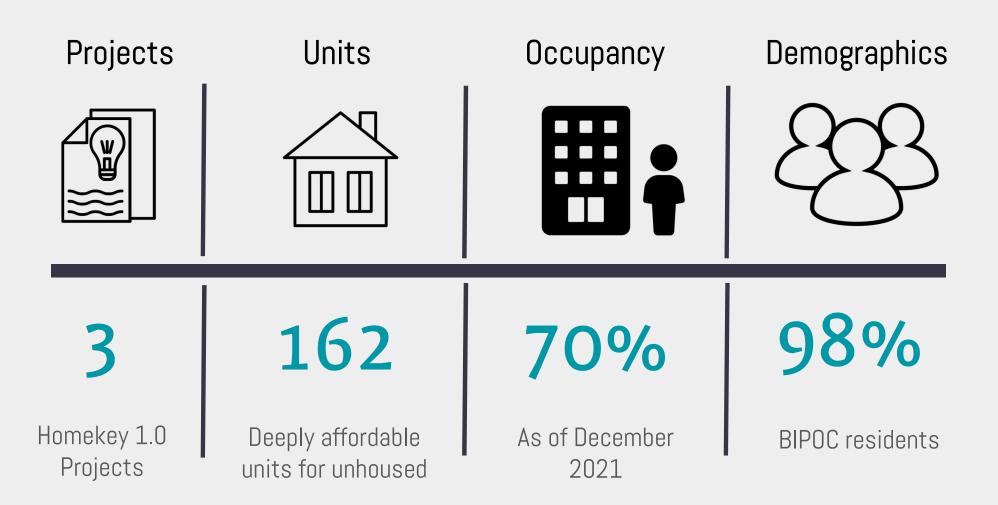
The Homekey program presents an incredible opportunity to address racial and economic inequity through rapidly delivering deeply affordable and permanent supportive housing units for Oakland's unhoused residents.

# The State Homekey Program will provide

# \$1.45 billion in 2021-22

to sustain and rapidly expand housing for persons experiencing homelessness or at-risk of homelesness and who are impacted by or at increased risk for medical diseases or conditions due to the COVID-19 pandemic.

### Homekey 1.0



### Homekey 1.0

#### Clifton Hall



- Repurposed college dormitory for over 100 residents
- 20 units for family shelter and 41 units for homeless seniors
- Shared kitchens on each floor

#### Inn at Temescal



- Repurposed motel
- 21 units for homeless veterans
- Shared kitchen and common space in repurposed lobby

#### **BACS Scattered Sites**



- 15 Single family homes
- 80+ rooms for individuals who are homeless
- Shared kitchens and bathrooms

8

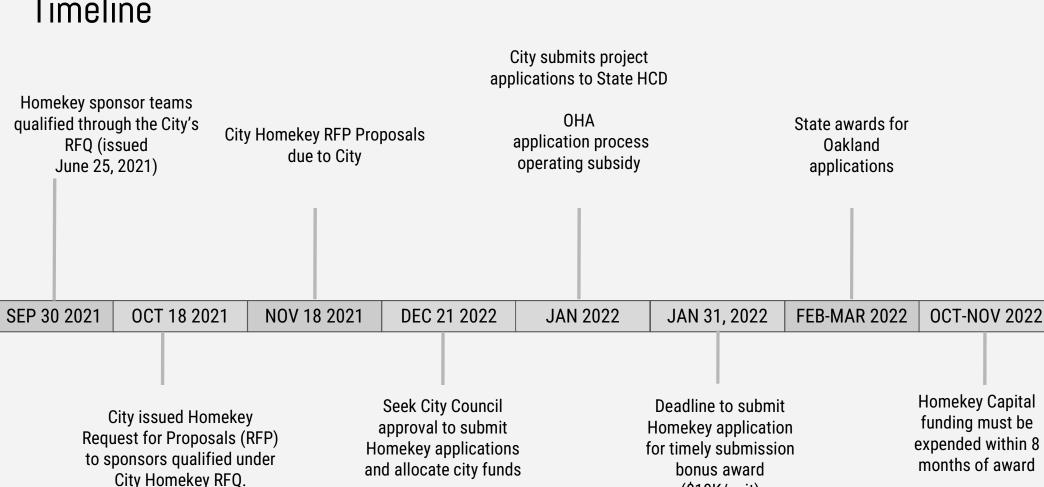
#### Public Outreach

City staff conducted significant outreach for the 2021 Homekey Request for Qualifications (RFQ) and Request for Proposals (RFP)

Event	Date	Approach
Homekey webpage established with RFQ, RFP, general updates	June 2021 - now	https://www.oaklandca.gov/topics/city-homekey
Homekey RFQ issued for qualified teams and seller expressions of interest	Issued June 25, 2021 Due July 30, 2021	Email outreach to developers, service providers, property owners, Councilmembers and East Bay Housing Organizations (EBHO).
RFQ Pre-Application/Q&A Meeting (Zoom)	July 15, 2021	Emails sent to above distribution lists. Recorded meeting and Q&A's posted on Homekey webpage.
Homekey RFP issued for Homekey proposals	Issued October 18, 2021 Due November 18, 2021	Direct email to teams qualified under the Homekey RFQ, distributed to Councilmembers, 1:1's with Councilmembers.
RFP Pre-Application/Q&A Meeting (Zoom) RFP "Office Hours" Meeting (Zoom) RFP "Office Hours" Meeting (Zoom)	October 25, 2021 November 5, 2021 November 10, 2021	Meeting info included in RFP. Meeting info sent to all RFQ qualified teams Recorded meetings and Q&A's posted on Homekey webpage.
EBHO Oakland Committee Meeting (Zoom)	July 28, August 25, September 22, October 27	City staff presented at EBHO meetings.

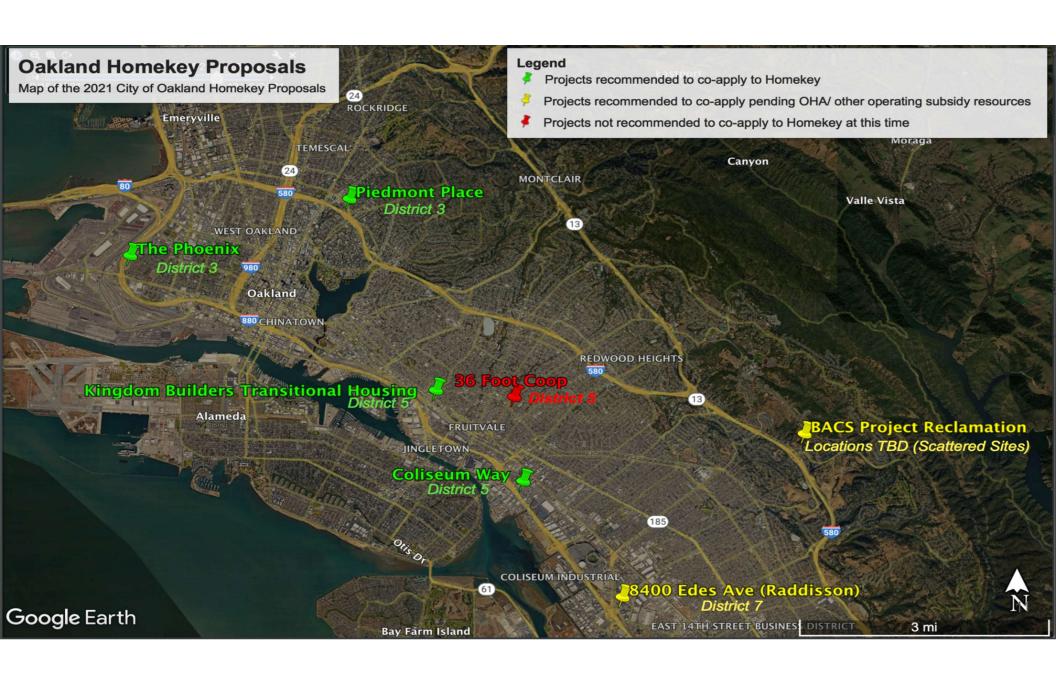


#### Timeline



(\$10K/unit)

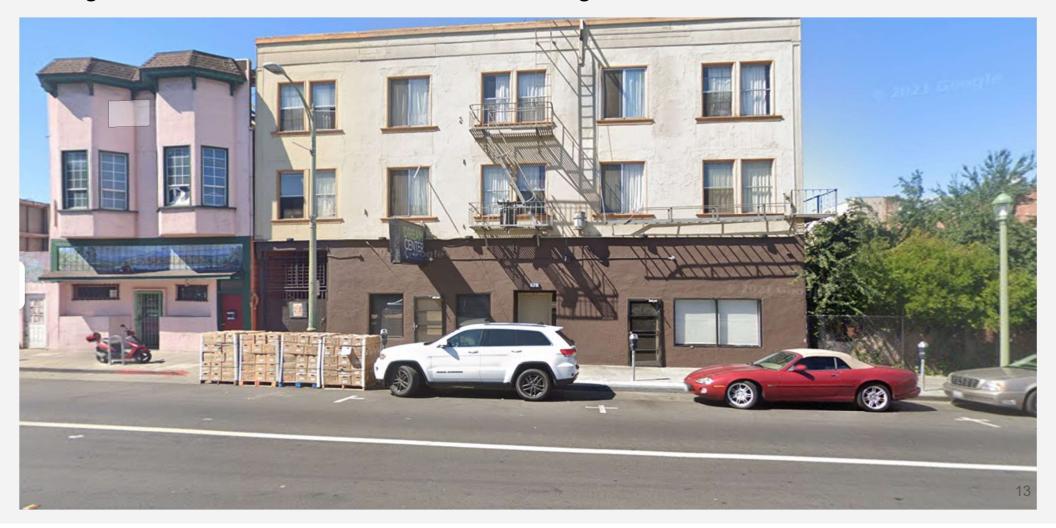
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### All Homekey RFP Proposals

Recommended Action	Project Name	Project Sponsors	Homeless Units	Target Population
Co-apply to	1. Kingdom Builders	Kingdom Builders Transitional Housing	34 transitional	Homeless Youth,
Homekey with no	Transitional Housing	Program (Kingdom Builders Christian	units	Formerly incarcerated
City funds required	Program	Fellowship)	(76 beds)	homeless individuals
	2. The Phoenix	East Bay Asian Local Development	52 permanent	Chronically Homeless
		Corporation (EBALDC) and Allied/Abode	units	
Co-apply to	3. Piedmont Place	MPI Homes and Bay Area Community	44 permanent	Chronically Homeless
Homekey with City		Services (BACS)	units	
capital and operating	4. Coliseum Way	Danco and Operation Dignity	36 permanent	Chronically Homeless
commitments			units	
Co-apply to	5. Radisson	Shangri-La Industries, LLC and Step Up	287 permanent	Chronically Homeless
Homekey if non-City		On Second Street Inc.	units	
operating funds are	6. BACS Project	Bay Area Community Services (BACS)	50 permanent	Chronically Homeless
secured and	Reclamation		units	
conditions met				
Do not co-apply to	7. 36 Foot Coop	Arcspace/BACLT/ USF Architecture and	82 permanent	Homeless
Homekey at this time		Community Design Team/ BDE/ Unity	units	
		Council/Tiny Logic/ Neighborship/Idev		
		Data/ BACLT/Landless People's Alliance		

### Kingdom Builders Transitional Housing



### Kingdom Builders Transitional Housing Program

Address	Council	Project	Homeless	Target	Funding	Recommended
	District	Sponsors	Units	Population	Requested	Action
2317 International Blvd	5 - Gallo	Kingdom Builders Transitional Housing Program (Kingdom Builders Christian Fellowship)	34 transitional units (76 beds)	Homeless Youth, Formerly incarcerate d homeless individuals	Homekey \$5,921,000 Capital City Capital Match \$0 City Operating Subsidy \$0	Co-apply to Homekey with no City funds required

### The Phoenix



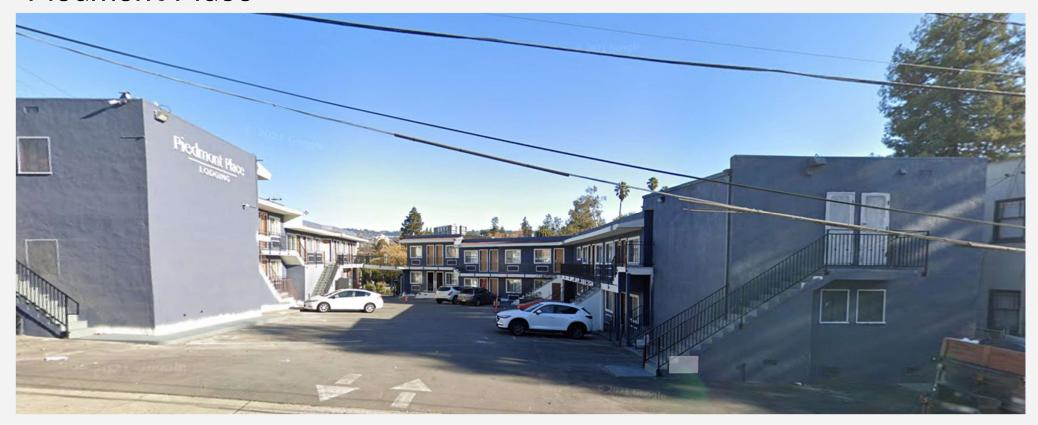
### The Phoenix



### The Phoenix

Address	Council District	Project Sponsors	Homeless Units	Target Populatio n	Funding Requested	Recommended Action
801 Pine St	3 - Fife	East Bay Asian Local Development Corporation (EBALDC) and Allied/Abode	52 permanent homeless units + 48 units @ 50% AMI + 1 manager unit 101 total units	Chronically Homeless	Homekey \$15,402,355 Capital  City Capital Match \$0  City Operating Subsidy \$0	Co-apply to Homekey with no new City funds required

### Piedmont Place



### Piedmont Place

Address	Council District	Project Sponsors	Homeless Units	Target Populatio n	Funding Requested	Recommended Action
55 MacArthur Blvd	3 - Fife	MPI Homes and Bay Area Community Services (BACS)	44 permanent units	Chronically Homeless	Homekey \$12,980,000 Capital \$1,893,706 Operating City Capital Match \$3,300,000 City Operating Subsidy \$4,391,582	Co-apply to Homekey with approximately \$3,300,000 City capital and \$3,350,000 City operating commitments

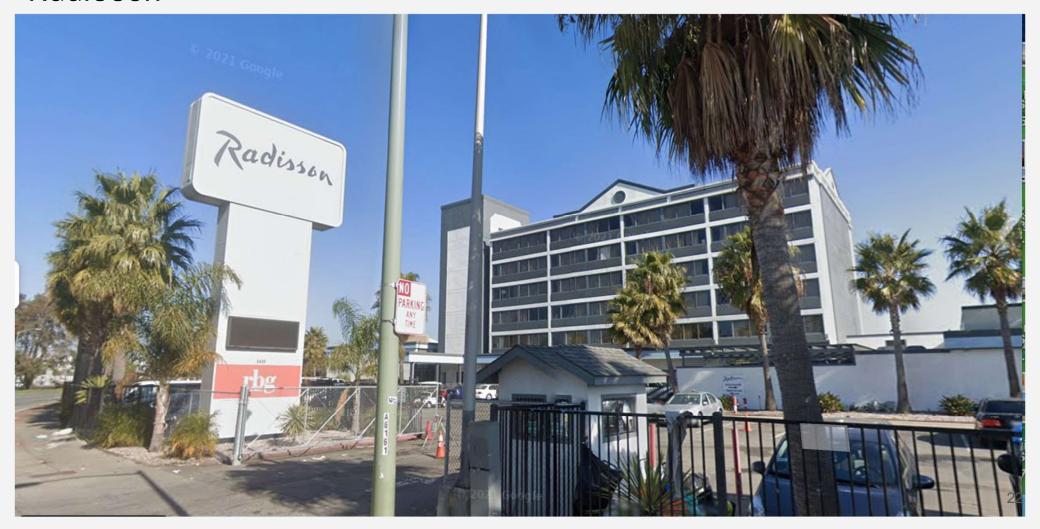
### Coliseum Way



### Coliseum Way

Address	Council District	Project Sponsors	Homeless Units	Target Populatio n	Funding Requested	Recommended Action
4801 Coliseum Way	5 - Gallo	Danco and Operation Dignity	36 permanent units	Chronically Homeless	Homekey \$10,020,000 Capital \$1,326,900 Operating City Capital Match \$4,200,000 City Operating Subsidy \$8,547,900	Co-apply to Homekey with approximately \$4,200,000 City capital and \$6,650,000 City operating commitments

### Radisson



### 8400 Edes Avenue (Radisson)

Address	Council District	Project Sponsors	Homeless Units	Target Population	Funding Requested	Recommended Action
8400 Edes Ave	7 - Reid	Shangri-La Industries, LLC and Step Up On Second Street Inc.	287 permanent units	Chronically Homeless	Homekey \$60,740,000 City Capital Match \$0 City Operating	Co-apply to Homekey if non- City operating funds are secured
					Subsidy \$30,669,067	

### **BACS** Project Reclamation

Address	Council District	Project Sponsors	Homeless Units	Target Population	Funding Requested	Recommended Action
TBD	TBD	Bay Area Community Services (BACS)	50 permanent units	Chronically Homeless	Homekey \$9,876,715 City Capital Match \$0 City Operating Subsidy \$3,353,000	Co-apply to Homekey if non- City operating funds are secured and eligible properties are identified

### Fiscal Impact: Sources

Funding Type	Funding Sources	Amount Available
	Measure KK	Up to \$4,017,588
Local Capital Match: Up to \$12,900,000 available	Excess Redevelopment Bond Funds	Up to \$3,904,705
	HOME Investment Partnerships American Rescue Plan Program (HOME-ARP)	Up to \$4,977,707
Operating: Up to \$10,000,000 available	Homeless Housing, Assistance and Prevention (HHAP)*	Up to \$10,000,000

<sup>\*</sup>HSD is also bringing a resolution to Council on 12/21/21 to accept and allocate up to \$10M of HHAP to these projects.

### Fiscal Impact: Uses

Funding Authorization	Project Funding Requested	Project Funding Recommended
Local Capital Match: Up to \$9,000,000	\$3,300,000 Piedmont Place + \$4,200,000 Coliseum Way \$7,500,000 Total	\$3,300,000 Piedmont Place + \$4,200,000 Coliseum Way  \$7,500,000 Total  Up to \$9,000,000, pending Homekey underwriting
Local Operating Subsidy*: Up to \$10,000,000	\$4,391,582 Piedmont Place + \$8,547,900 Coliseum Way \$12,939,482 Total Through Year 15 of operations	\$3,350,000 Piedmont Place + \$6,650,000 Coliseum Way \$10,000,000 Total Through Year 12 of operations

<sup>\*</sup>HSD is also bringing a resolution to Council on 12/21/21 to accept and allocate up to \$10M of HHAP to these projects.

### **Contract Compliance Waivers**

Homekey has an urgent deadlines for construction and occupancy

- Homekey provides land use and CEQA streamlining measures
- Request waiving applicable City compliance programs for local streamlining (L/SLBE, LEP, and Oakland Apprenticeship Programs)

### Next Steps

- City Council adopts resolution December 21, 2021
- Oakland Housing Authority conducts funding allocation process in early January 2022
- Project teams and City staff generate remaining content to submit State
   Homekey NOFA applications by mid-January 2022

#### Recommendations

#### Staff Recommendations for City Council Resolution:

- Authorize City Administrator to apply for, accept, and enter into Standard Agreements for up to \$120 million of State Homekey capital and operating funds
- 2. Allocate City local capital matching funds for up to \$9 million and enter into Homekey grant agreements for up to 6 recommended projects
- 3. Authorize HHAP grants up to \$10 million for long term operating funds for Piedmont Place And Coliseum Way
- Waive City requirements for Local And Small Local Business Enterprise (L/SLBE) Program, Local Employment Program, and Oakland Apprenticeship Program