

# City of Oakland

*Office of the City Clerk  
Oakland City Hall,  
1 Frank H. Ogawa Plaza, Room 201  
Oakland, California 94612*



CITY OF OAKLAND

## **Meeting Agenda - FINAL**

**Tuesday, January 12, 2021**

**1:00 PM**

**Please See The Agenda To Participate In The Meeting**

**Tele-Conference**

**Special Concurrent Meeting of the Oakland  
Redevelopment Successor Agency/City Council**

**Pursuant to the Governor's Executive Order N-29-20, all members of the City Council as well as the City Administrator, City Attorney and City Clerk will join the meeting via phone/video conference and no teleconference locations are required**

#### PUBLIC PARTICIPATION

The public may observe and/or participate in this meeting many ways.

##### OBSERVE:

- To observe, the public may view the televised video conference by viewing KTOP channel 10 on Xfinity (Comcast) or ATT Channel 99 and locating City of Oakland KTOP – Channel 10
- To observe the meeting online from the City's Agenda Meeting Calendar, at the noticed meeting time, please click on <https://oakland.legistar.com/calendar.aspx> and click on the "In Progress" link under "Video" for the corresponding meeting.
- To observe the meeting by video conference, please click on this link: <https://us02web.zoom.us/j/86495536451> at the noticed meeting time.
- To listen to the meeting by phone, please call the numbers below at the noticed meeting time: Dial (for higher quality, dial a number based on your current location):US: +1 669 900 6833 or +1 253 215 8782 or +1 346 248 7799 or +1 929 436 2866 or +1 301 715 8592 or +1 312 626 6799  
Webinar ID: 864 9553 6451

If asked for a participant ID or code, press #.

##### COMMENT:

ALL PUBLIC COMMENT ON ACTION ITEMS WILL BE TAKEN AT THE BEGINNING OF THE MEETING UNDER ITEM 1. COMMENT FOR ITEMS NOT ON THE AGENDA WILL BE TAKEN UNDER OPEN FORUM AT THE END OF THE MEETING

There are three ways to submit public comments.

- eComment. To send your comment directly to Council members and staff BEFORE the meeting starts please click on <https://oakland.legistar.com/calendar.aspx> and click on the "eComment" link for the corresponding meeting. Please note that eComment submission closes five (5) minutes before posted meeting time.
- To comment by Zoom video conference, click the "Raise Your Hand" button to request to speak when Public Comment is being taken on a eligible agenda item at the beginning of the meeting. You will be permitted to speak during your turn, allowed to comment, and after the allotted time, re-muted. Instructions on how to "Raise Your Hand" is available at: <https://support.zoom.us/hc/en-us/articles/205566129-Raise-Hand-In-Webinar>.
- To comment by phone, please call on one of the above listed phone numbers. You will be prompted to "Raise Your Hand" by pressing "\*9" to speak when Public Comment is taken. You will be permitted to speak during your turn, allowed to comment, and after the allotted time, re-muted. Please unmute your self by pressing \*6.

If you have any questions, please email Asha Reed, Assistant City Clerk at [AReed@oaklandca.gov](mailto:AReed@oaklandca.gov).

- Office of the City Clerk

## ROLL CALL / CITY COUNCIL

COUNCILMEMBERS: TBD

### 1 PUBLIC COMMENT:

**COMMENT ON ALL ACTION ITEMS WILL BE TAKEN AT AT THIS TIME. COMMENTS FOR ITEMS NOT ON THE AGENDA WILL BE TAKEN DURING OPEN FORUM**

### 2 CONSENT CALENDAR (CC) ITEMS:

- 2.1** Subject: Declaration Of A Local Emergency Due To AIDS Epidemic  
From: Office Of The City Attorney  
Recommendation: Adopt A Resolution Renewing And Continuing The City Council's Declaration Of A Local Emergency Due To The Existence Of A Critical Public Health Crisis With Regard To The Human Immunodeficiency Virus ("HIV")/Acquired Immunodeficiency Syndrome ("AIDS") Epidemic  
[20-0930](#)  
**Attachments:** [View Report](#)
- 2.2** Subject: Declaration Of Medical Cannabis Health Emergency  
From: Office Of The City Attorney  
Recommendation: Adopt A Resolution Renewing The City Council's Declaration Of A Local Public Health Emergency With Respect To Safe, Affordable Access To Medical Cannabis In The City Of Oakland  
[20-0931](#)  
**Attachments:** [View Report](#)
- 2.3** Subject: Declaration Of A Local Emergency On Homelessness  
From: Council President Kaplan  
Recommendation: Adopt A Resolution Renewing And Continuing The City Council's Declaration Of A Local Emergency Due To The Existence Of The City's Homelessness Crisis  
[20-0932](#)  
**Attachments:** [View Report](#)

- 2.4** Subject: Harvey M. Rose Retainer  
From: Council President Kaplan  
Recommendation: Adopt A Resolution Pursuant To Charter Section 801 Authorizing The City Administrator To Retain Harvey M. Rose Associates LLP, For An Amount Not To Exceed \$50,000, To Perform, At The Direction Of The Council President, An Independent Budget Analysis Of The Following Revenues: Affordable Housing Impact Fees, Oakland Army Base Job Liquidated Damages, And Anti-Displacement Funds, To Advise The Council On Budget Considerations And Waiving The Request For Proposal Process; And Authorizing The City Administrator To Amend Appropriation In FY 2019-2021 General Purpose Funds (1010), If Needed, To Fund The Contract  
[20-0791](#)

**Legislative History**

11/5/20	*Rules & Legislation Committee	Scheduled to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council <i>Council President Kaplan made a motion, seconded by Chair Thao, to schedule this item to the December 1, 2020 City Council Agenda on Non Consent, the motion passed by with the following vote: 3 Ayes: Bas, Thao, and Council President Kaplan 1 No: McElhaney</i>
11/19/20	*Rules & Legislation Committee	Scheduled to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council <i>Scheduled to the first meeting in January.</i>

- 2.5** Subject: Informational Report On The City's Equal Pay Policy  
From: Member Of The Public: Gene Hazzard  
Recommendation: Schedule An Informational Report From The Department Of Human Resources (Ian Appleyard) On The Non-Consent Agenda To The First City Council Meeting In November Or December 2020 Regarding The City's Equal Pay Policy That Exist For The Employees Of The City Of Oakland  
[20-0789](#)

**Sponsors:** Kaplan

**Legislative History**

11/5/20	*Rules & Legislation Committee	Scheduled to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council <i>Council President Kaplan agreed to cosponsor this item and work with the Administration and Author.</i>
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**2.6** Subject: Amendments To The Surveillance Technology Ordinance  
From: Office Of The City Administrator  
Recommendation: Adopt An Ordinance Amending Oakland Municipal Code Chapter 9.64, Which Regulates The City's Acquisition And Use Of Surveillance Technology, By (A): (1) Clarifying Existing Definitions And Adding New Ones; (2) Clarifying When City Staff Must Notify The Privacy Advisory Commission And/Or Seek City Council Approval In Regards To The Acquisition Of Surveillance Technology; (3) Prohibiting The City's Use Of Biometric Surveillance Technology And Predictive Policing Technology; And (B) Adopting California Environmental Quality Act Exemption Findings  
[20-0874](#)

**Attachments:** [View Report](#)  
[View Legislation](#)  
[View Notice And Digest](#)

*ACTION ON THIS ITEM WILL RESULT IN FINAL PASSAGE (Second Reading) OF THIS ORDINANCE.*

*INTRODUCTION (First Reading) WAS PASSED ON DECEMBER 15, 2020; 8 AYES.*

**Legislative History**

12/3/20	*Rules & Legislation Committee	Scheduled to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council
	<i>On Non Consent.</i>	
12/15/20	Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council	Approved On Introduction and Scheduled for Final Passage to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council

- 2.7 Subject: Chabot Space & Science Center Annd OUSD Lease Of 4919 Mountain Blvd.  
From: Economic Workforce Development Department  
Recommends: Adopt The Following Pieces Of Legislation:

1) An Ordinance That Authorizes The City Administrator Or Designee To Negotiate And Execute A Master Dissolution And Transfer Agreement And Related Documents Between The City of Oakland (City), Oakland Unified School District (OUSD), The Chabot Space & Science Center Joint Powers Agency (JPA), Chabot Space & Science Center Foundation (Foundation), East Bay Regional Park District (EBPRD) And Eastbay Astronomical Society (EAS) Related To The Chabot Space & Science Center (Chabot) Located At 10000 Skyline Boulevard (Skyline Boulevard Property) To:(A) Dissolve The JPA And Terminate The JPA Agreement; (B) Terminate The Existing City-JPA Ground Lease Of The Skyline Boulevard Property And Related Agreements; (C) Terminate And Release The Existing Lease-Leaseback Agreements To Fully Discharge Approximately \$6.5 Million Debt Owed By The JPA To OUSD; (D) Assume Ownership, By The City, Of The Chabot Buildings Located On The Skyline Boulevard Property And Transfer All Remaining Assets And Liabilities Of The JPA To The Foundation; (E) Execute A Thirty-Four Year And Eleven Month Lease Of The Skyline Boulevard Property Between The City And The Foundation For One Dollar (\$1) Per Year; And (F) Grant An Access Easement Over The Skyline Boulevard Property To EBPRD For Access To and From Skyline Boulevard And The Parking Garage Located On EBRPD-Owned Property Adjacent To The Skyline Boulevard Property; And  
[20-0888](#)

**Attachments:**

[View Report](#)

[Attachment A - Master Dissolution And Transfer Agreement -Chabot Space S](#)

[Attachment B - Lease \(4919 Mountain Blvd\) v5 \(Final\)](#)

[Attachment C - Depiction of 10000 Skyline Property](#)

[Attachment D - Depiction of 4919 Mountain Boulevard](#)

[View Legislation](#)

*ACTION ON THIS ITEM WILL RESULT IN FINAL PASSAGE (Second Reading) OF THIS ORDINANCE.*

*INTRODUCTION (First Reading) WAS PASSED ON DECEMBER 15, 2020; 8 AYES*

**Legislative History**

12/3/20	*Rules & Legislation Committee	Scheduled to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council
12/15/20	Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council	Approved On Introduction and Scheduled for Final Passage to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council

2) An Ordinance That Authorizes The City Administrator Or Designee To Negotiate And Execute A Sixty Year Lease, And Related Documents, With The Oakland Unified School District (OUSD), As Tenant, Of The Real Property Located At 4919 Mountain Boulevard For OUSD's Discharge Of The Chabot Space & Science Center Joint Powers Agency Debt Of Approximately \$6.5 Million To OUSD And Payment Of Rent To The City, As Landlord, Of One Dollar (\$1) Per Year And Related Documents

[20-0889](#)

**Attachments:**      [View Legislation](#)

*ACTION ON THIS ITEM WILL RESULT IN FINAL PASSAGE (Second Reading) OF THIS ORDINANCE.*

*INTRODUCTION (First Reading) WAS PASSED ON DECEMBER 15, 2020; 8 AYES.*

**Legislative History**

12/3/20	*Rules & Legislation Committee	Scheduled to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council
12/15/20	Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council	Approved On Introduction and Scheduled for Final Passage to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council

**3 CONSIDERATION OF ITEMS WITH STATUTORY PUBLIC HEARING REQUIREMENTS:**

- 3.1 Subject: The Piedmont Homeowners Association Of 70 Yosemite Avenue  
From: President Pro Tempore Kalb  
Recommendation: Conduct A Public Hearing And Upon Conclusion Adopt A Resolution Of Necessity For The Acquisition, By Eminent Domain, Of A Temporary Right Of Entry To The Property Located At 58 Yosemite Avenue, Oakland, California, Pursuant To California Civil Code Section 1002 And Code Of Civil Procedure Sections 1245.326 Et Seq., By The Piedmont Walk Homeowners Association Of 70 Yosemite Avenue, Oakland, To Complete Necessary Repair Work

[20-0517](#)

**Attachments:**

[View Report](#)

[View Presentation](#)

[View Supplemental Response - 7/20/2020](#)

[View Supplemental Legislation - 7/20/2020](#)

[View Supplemental Exhibit A - 7/20/2020](#)

[View Supplemental Response - 7/27/2020 Ntc of City Council Hearing to Betho](#)

[View Supplemental Response - 7/27/2020 Final Letter to Neighbor](#)

[View Supplemental Response - 7/27/2020 Supplemental Response to City Coui](#)

[View Supplemental Response - 7/27/2020 Letr to neighbor requesting access fc](#)

[View Supplemental Response - 7/27/2020 Right of Entry](#)

[View Supplemental Response - 7/27/2020 Letter to Dina Payumo re Right of En](#)

[View Supplemental Response - 7/27/2020 Response to City Council 7-27-20](#)

[View Supplemental Response - 7/27/2020 Exhibits to Response to City Council](#)

[View Supplemental Response - 7/27/2020 Proposed DT License Agreement 7-2](#)

[View Supplemental Response - 7/27/2020 Piedmont Murray 2014](#)

[View Supplemental Response - 7/27/2020 70 Yosemite Investigative Stucco Re](#)

[View Supplemental Response - 7/27/2020 Piedmont Walk DT Phase Constructi](#)

[Master](#)

[Master](#)

**Legislative History**



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| 6/30/20 | * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council | Scheduled to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council |
|---------|---|--|
- President Pro Tem Kalb made a scheduling motion, to hear the following item on July 14, 2020;*
- *“Resolution In Support Of California State Senate Bill 776 (Skinner) To Expand And Strengthen Police Transparency By Expanding Public Access To Police Records Regarding Use Of Force, Wrongful Arrests Or Wrongful Searches And Records That Show An Officer Has Engaged In Biased Or Discriminatory Behavior”*
  
  - *“Adoption Of A Resolution Of Necessity For The Acquisition By Eminent Domain Of A Temporary Right Of Entry To The Property Located At 58 Yosemite Avenue, Oakland, California, Pursuant To California Civil Code Sections 1002 And 1245.310 Et Seq., By The Piedmont Walk Homeowners Association Of 70 Yosemite Avenue, Oakland, To Complete Necessary Repair Work”*
- |         |   |  |
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| 7/21/20 | * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council | Continued to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council |
|---------|---|--|
- Upon the reading of Item 3.1 by the City Clerk, President Pro Tem Kalb made a motion, seconded by Councilmember Gallo to open the Public Hearing at 4:42 p.m.*
- 6 individuals spoke on this item.*
- President Pro Tem Kalb made a motion, seconded by Councilmember McElhaney, to close the Public Hearing, and hearing no objections, the motion passed by 8 Ayes: Bas, Gallo, Kalb, McElhaney, Reid, Taylor, Thao, and Council President Kaplan*
- |         |   |  |
|---------|---|--|
| 7/28/20 | Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council | Continued to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council |
|---------|---|--|
- Upon the reading of Item 3.1 by the City Clerk, the Public Hearing was opened at 2:16 p.m.*
- 14 individuals spoke on this item.*
- President Pro Tem Kalb made a motion, seconded by Councilmember McElhaney, to Continue the resolution on Item 3.1 to the November 10, 2020 City Council Meeting, and hearing no objections, the motion passed by with the following vote: 8 Ayes: Bas, Gallo, Kalb, McElhaney, Reid, Taylor, Thao, and Council President Kaplan*

11/10/20	Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council	Withdrawn and Rescheduled to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council <i>President Pro Tem Kalb made a motion, seconded by Vice Mayor Reid, to withdraw and reschedule Public Hearing Item 3.1 to the December 15, 2020 City Council meeting, and hearing no objections, the motion passed by with the following vote: 8 Ayes: Bas, Gallo, Kalb, McElhaney, Reid, Taylor, Thao, and Council President Kaplan</i>
12/15/20	Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council	Continued to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council <i>Upon the reading of Item 3.1 by the City Clerk, the Public Hearing was opened at 9:45 p.m.</i>  <i>3 individuals spoke on this item.</i>

*Council President Kaplan made a motion, seconded by President Pro Tem Kalb, to continue the Public Hearing, and hearing no objections, the motion passed by 8 Ayes: Bas, Gallo, Kalb, McElhaney, Reid, Taylor, Thao, and Council President Kaplan*

#### **4 ORAL REPORT OF FINAL DECISIONS MADE DURING CLOSED SESSION & DISCLOSURE OF NON-CONFIDENTIAL CLOSED SESSION DISCUSSIONS**

- 5** APPROVAL OF THE DRAFT MINUTES FROM THE MEETING OF DECEMBER 15, 2020 AT 1:00 PM DECEMBER 15, 2020 AT 4:30PM AND DECEMBER 23, 2020 [20-0933](#)

#### **ACTION ON OTHER NON-CONSENT CALENDAR ITEMS:**

- 6 Subject: Local Business Empowerment Through Contracting (LBETC)  
From: Councilmember Taylor And Councilmember McElhaney  
Recommendation: Adopt The Following Pieces Of Legislation:

1) A Resolution Directing The City Administrator To Explore And Report Back To Council By March 2021 Regarding (1) The Port Of Oakland's (Port) Interest In And The Feasibility Of The Port Partnering With The City To Establish And Operate An Owner-Controlled Insurance Program Regarding Construction And Professional Services Projects; (2) A Plan For How The City Of Oakland Can Combine The On-Call Contracts Procurement Process And The Local Small Local Business Enterprise Program So That Public Works Contracts Comply With SLBE Requirements, And (3) A Proposed Plan For Enhancing Requirements For The Preferred Small Local Business Program To Include All Professional Services And Not Just Professional Pre-Construction Services, And Implementing These Proposed Plans

[20-0754](#)

**Attachments:**

[View Memo](#)

[View Legislation](#)

[View Supplemental Report - 12/11/2020](#)

[View Supplemental Legislation - 12/11/2020](#)

**Legislative History**

10/22/20	*Rules & Legislation Committee <i>This item is to be brought back to Rules Committee by the requester for scheduling</i>	Withdrawn with No New Date
11/5/20	*Rules & Legislation Committee <i>This item schedules a Special Community And Economic Development Committee at 1:30 P.M.</i>	Scheduled to the *Special Community & Economic Development Committee
	<i>A title change was read into record and Councilmember McElhaney requested to be added as a coauthor.</i>	
11/17/20	*Special Community & Economic Development Committee <i>There were 6 speakers on this item</i>	Approved the Recommendation of Staff, and Forward to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council
	<i>Committee requested this item be placed on the December 15, 2020 City Council Agenda On Non-Consent</i>	
11/19/20	*Rules & Legislation Committee <i>The committee Deferred this item to be scheduled at the December 3, 2020 Rules And Legislation Committee.</i>	Rescheduled to the *Rules & Legislation Committee

12/15/20 Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council Continued to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council

2) An Ordinance Amending Ordinance No. 13101 C.M.S., Which Revised Oakland's Local And Small Local Business Enterprise (L/SLBE) Program Provisions, To Change Local And Small Local Trucking Participation Requirements, Add New Local Business Categories And Certification Criteria, Change The Definition Of "Substantial Presence," Define "Local-Based Manufacturer, Add And Change Bid Discounts, Limit Modifications To L/SLBE Schedules After Bid Opening, And Provisions Related To Disposition And Development Agreements And Cooperative Agreements, And Update The List Of Applicable Schedules, As Set Forth In Exhibit A Attached Hereto  
[20-0755](#)

**Attachments:**

[View Memo](#)

[View Legislation](#)

[View Report - Attachment A](#)

[View Supplemental Report - 12/11/2020](#)

[View Supplemental Report Attachment A -12/11/2020](#)

[View Supplemental Legislation - 12/11/2020](#)

[View Supplemental Report Exhibit A - 12/11/2020](#)

[View Supplemental Legislation - 12/23/2020](#)

*ACTION ON THIS ITEM WILL RESULT IN FINAL PASSAGE (Second Reading) OF THIS ORDINANCE.*

*INTRODUCTION (First Reading) WAS PASSED ON DECEMBER 15, 2020; 8 AYES.*

**Legislative History**

10/22/20	*Rules & Legislation Committee <i>This item is to be brought back to Rules Committee by the requester for scheduling</i>	Withdrawn with No New Date
11/5/20	*Rules & Legislation Committee <i>This item schedules a Special Community And Economic Development Committee at 1:30 P.M.</i>  <i>A title change was read into record and Councilmember McElhaney requested to be added as a coauthor.</i>	Scheduled to the *Special Community & Economic Development Committee
11/17/20	*Special Community & Economic Development Committee  <i>Committee requested this item be placed on the December 15, 2020 City Council Agenda On Non-Consent</i>	Approved the Recommendation of Staff, and Forward to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council

11/19/20	*Rules & Legislation Committee <i>The committee Deferred this item to be scheduled at the December 3, 2020 Rules And Legislation Committee.</i>	Rescheduled to the *Rules & Legislation Committee
12/15/20	Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council	Approved On Introduction and Scheduled for Final Passage to the Special Concurrent Meeting of the Oakland Redevelopment Successor Agency/City Council

- 7 Subject: Report On Independent Investigation On Bey Cases  
From: Council President Kaplan  
Recommendation: Receive An Informational Report On The Independent Investigation Into  
The Bey Cases, And Discuss Recommendations For Action To Bring About  
Reconciliation And Restoration  
[20-0692](#)

Legislative History

10/1/20	*Rules & Legislation Committee	Scheduled to the * Concurrent Meeting of the Oakland Redevelopment Successor Agency and the City Council
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**OPEN FORUM / CITIZEN COMMENTS (Time Available: 15 Minutes)**

**CONTINUATION OF OPEN FORUM**

**ADJOURNMENT OF COUNCIL SESSION**

**(Meeting Shall Conclude No Later Than 12:00 A.M., Unless Extended By Majority  
Vote Of The Council)**

**Americans With Disabilities Act**

**If you need special assistance to participate in Oakland City Council and Committee meetings please contact the Office of the City Clerk. When possible, please notify the City Clerk 5 days prior to the meeting so we can make reasonable arrangements to ensure accessibility. Also, in compliance with Oakland's policy for people with environmental illness or multiple chemical sensitivities, please refrain from wearing strongly scented products to meetings.**

**Office of the City Clerk - Agenda Management Unit**

**Phone: (510) 238-6406**

**Fax: (510) 238-6699**

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**Telecommunications Relay Service: 711**

**THE HANGING OF BANNERS, POSTERS, SIGNS, OR ANY MATERIAL ON OR OVER THE GALLERY BANNISTERS IS STRICTLY PROHIBITED IN ORDER TO ENSURE THE SAFETY OF THOSE ATTENDING MEETINGS.**

**MATERIALS RELATED TO ITEMS ON THIS AGENDA SUBMITTED TO THE CITY COUNCIL AFTER DISTRIBUTION OF THE AGENDA PACKETS MAY BE VIEWED IN THE OFFICE OF THE CITY CLERK, 1 FRANK H. OGAWA PLAZA, 1ST AND 2ND FLOOR, OAKLAND, CA 94612 FROM 8:30 A.M. TO 5:00 P.M.**