

# CITY OF OAKLAND

## COUNCIL AGENDA REPORT

**To:** Office of the City Administrator  
**Attn:** Dan Lindheim  
**From:** Budget Office  
**Date:** May 13, 2009

**Subject:** Discussion of the FY 2009-11 Proposed Policy Budget for the City of Oakland (including the 2009-11 Capital Improvement Program), FY 2009-11 Proposed Budget for the Oakland Redevelopment Agency and Supporting Legislation:

- 1) Resolution Authorizing the FY 2009-11 Biennial Budget as the Financial Plan for Conducting the Affairs of the City of Oakland; and Appropriating Certain Funds to Provide for the Expenditures Proposed by Said Budget.
- 2) Resolution Establishing an Appropriations Limit for Fiscal Year 2009-2010 Pursuant to Article XIII B of the California Constitution.
- 3) Agency Resolution Authorizing the Fiscal Year 2009-11 Biennial Budget as the Financial Plan for Conducting the Affairs of the Redevelopment Agency of the City of Oakland and Appropriating Certain Funds to Provide for the Expenditures Proposed for Said Budget.
- 4) Ordinance Amending Ordinance No. 12502 C.M.S. to Clarify General Purpose Fund (GPF) Reserve Requirements; Require a Mayoral Declaration of Fiscal Emergency and Approval by Council Before the GPF Reserve can be Drawn Down; Require that Excess Real Property Transfer Tax Revenues be Used to Build Up the GPF Reserve and Contribute to the Capital Improvements Reserve Fund; Require that One-Time Revenues be Used to Repay Negative Fund Balances and Fund Capital Improvement Projects; and Provide Criteria for Project Carryforwards and Encumbrances in the GPF.
- 5) Ordinance Amending Chapter 2.29 of the Oakland Municipal Code, Entitled, "City Agencies, Departments and Offices," to Revise the Organizational Structure of the City Under the City Administrator's Jurisdiction in Accordance with the Requirements of City Charter Section 600, by Transferring the Office Of Personnel Resource Management from the Finance and Management Agency to Become the Department of Human Resources Management; Reconfiguring the Neighborhood Services Coordinators (NSCs), Oaklanders' Assistance Center, and Re-Entry Program as the Public Safety Services Division in the City Administrator's Office; and Moving the Marketing Division to the Community and Economic Development Agency to Closely Coordinate its Activities with other Marketing and Special Events Functions.
- 6) Ordinance Amending Ordinance Number 12880 C.M.S. (Master Fee Schedule), as Amended, to Establish, Modify, and Delete Fees Assessed by Selected Offices, Departments, and Agencies of the City of Oakland.
- 7) Ordinance Amending Oakland Municipal Code Section 10.48.010 "Schedule of Parking Fines" to Increase Parking Fines.

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**Item No. \_\_\_\_\_**  
**City Council Special Session**  
**May 13, 2009**

## SUMMARY

The purpose of this report is to introduce the FY 2009-11 Proposed Policy Budget for the City of Oakland, the FY 2009-11 Proposed Budget for the Oakland Redevelopment Agency (ORA) and supporting legislation detailed below. In addition, **changes to the FY 2009-11 Proposed Budget are included in this report.** (See the “Additional Budget Adjustments” section of this report.)

## BACKGROUND

On May 5, 2009, Mayor Dellums introduced the FY 2009-11 Proposed Budgets for the City of Oakland and the ORA. The City’s proposed budget reflects balancing measures for the \$83 million shortfall in the General Purpose Fund (GPF) and \$4.1 million in other funds, mainly park maintenance and transportation.

## DISCUSSION

Both the City’s and ORA’s FY 2009-11 Proposed Budgets are included as attachments to this staff report, as well as available on the City’s website at [www.oaklandnet.com](http://www.oaklandnet.com).

### *Budget Legislation*

Included in this agenda packet are several legislative pieces necessary for budget adoption. City Council approval of legislative items 1 through 3, 6 and 7 is required in order for the two-year spending plans of the City and ORA to be implemented, per the State constitution and/or the City of Oakland Municipal Charter. Items 4 and 5 recommend changes to the City’s organizational structure and financial policies that are included in the FY 2009-11 City budget.

- Item 1. Policy Budget Adoption Resolution: Resolution Authorizing the FY 2009-11 Biennial Budget as the Financial Plan for Conducting the Affairs of the City of Oakland; and Appropriating Certain Funds to Provide for the Expenditures Proposed by Said Budget. City Council approval of this resolution is required by June 30, 2009, in order to adopt the FY 2009-11 budget for the City of Oakland.
- Item 2. Appropriations Limit Resolution: Resolution Establishing an Appropriations Limit for Fiscal Year 2009-2010 Pursuant to Article XIII B of the California Constitution. City Council approval of this resolution is mandated by the State Constitution, as part of the budget. Similar to the budget resolution, this item must be approved by June 30, 2009.
- Item 3. ORA Budget Adoption Resolution: *Agency Resolution Authorizing the Fiscal Year 2009-11 Biennial Budget as the Financial Plan for Conducting the Affairs of the Redevelopment Agency of the City of Oakland and Appropriating Certain Funds to Provide for the Expenditures Proposed for Said Budget.* Agency approval of this resolution is required by June 30, 2009, in order to adopt the FY 2009-11 budget for the Oakland Redevelopment Agency.
- Item 4. Amendments to Financial Policies Ordinance: *Ordinance Amending Ordinance No. 12502 C.M.S. to Clarify General Purpose Fund (GPF) Reserve Requirements; Require a Mayoral Declaration of Fiscal Emergency and Approval by Council Before*

- the GPF Reserve can be Drawn Down; Require that Excess Real Property Transfer Tax Revenues be Used to Build Up the GPF Reserve and Contribute to the Capital Improvements Reserve Fund; Require that One-Time Revenues be Used to Repay Negative Fund Balances and Fund Capital Improvement Projects; and Provide Criteria for Project Carryforwards and Encumbrances in the GPF. City Council approval of this policy, though not required by statute, will provide structure and guidance for financially prudent decision-making on the City's appropriations.*
- Item 5. Revision to City's Organizational Structure: *Ordinance Amending Chapter 2.29 of the Oakland Municipal Code, Entitled, "City Agencies, Departments and Offices," to Revise the Organizational Structure of the City Under the City Administrator's Jurisdiction in Accordance with the Requirements of City Charter Section 600, by Transferring the Office Of Personnel Resource Management from the Finance and Management Agency to Become the Department of Human Resources Management; Reconfiguring the Neighborhood Services Coordinators (NSCs), Oaklanders' Assistance Center, and Re-Entry Program as the Public Safety Services Division in the City Administrator's Office; and Moving the Marketing Division to the Community and Economic Development Agency to Closely Coordinate its Activities with other Marketing and Special Events Functions. City Council approval of this ordinance is required to effect the organizational changes proposed in the FY 2009-11 budget.*
- Item 6. Changes to Fees and Charges: *Ordinance Amending Ordinance Number 12880 C.M.S. (Master Fee Schedule), as Amended, to Establish, Modify, and Delete Fees Assessed by Selected Offices, Departments, and Agencies of the City of Oakland. This ordinance will approve changes to the City's various fees and charges. The first reading and public hearing will take place on June 1, 2009, with final adoption by June 16, 2009. These proposed changes are discussed in the "Master Fee Schedule" of this report.*
- Item 7. Changes to Parking Citation Rates: *Ordinance Amending Oakland Municipal Code Section 10.48.010 "Schedule of Parking Fines" to Increase Parking Fines. This ordinance will approve increases to various parking fines, enabling generation of approximately \$1 million in additional parking citation revenue for each year of FY 2009-11. City's various fees and charges. The first reading and public hearing will take place on June 1, 2009, with final adoption by June 16, 2009. The schedule of current and proposed parking fines is reflected in this ordinance. These proposed changes are discussed later in the "Parking Citation Increase" section of this report.*

#### *Master Fee Schedule*

The attached ordinance amends Ordinance Number 12880 C.M.S. (the FY 2008-09 Master Fee Schedule, or "MFS"), to establish, modify and delete fees and penalties assessed by the following agencies or departments: the City Administrator's Office, Office of the City Attorney, Fire Services Agency, Oakland Public Library, Office of Parks and Recreation, Public Works Agency, and Community and Economic Development Agency.

In most cases, changes to fees are required to offset increases in costs related to the provision of services for which fees are charged. In areas where fee comparisons are applicable, the City of Oakland's fees are similar to other neighboring jurisdictions.

The Proposed Master Fee Schedule changes are summarized below, along with justifications and estimated revenue changes. All revenues are included in the FY 2009-11 Proposed Policy Budget.

#### **1. City Administrator's Office**

- The Office of the City Administrator has proposed to add new fees in the Equal Access Office section of the Master Fee Schedule. The new fee changes are primarily for Interpretation and Translation services. The changes and new fees are not anticipated to change the FY 2009-10 Proposed Revenues for the office.
- The Neighborhood Services unit is proposing to add new fees for Neighborhood Watch Signs. The fee is intended to offset the cost of the signs. Revenues are estimated at \$4,000.

#### **2. City Attorney Office**

- The Office of the City Attorney has proposed to increase its fees to reflect increased personnel costs. Overall revenues are not anticipated to change as a result of the fee modifications as approved in the FY 2009-10 Proposed Revenues.

#### **3. Contracting and Purchasing**

- The Department is proposing to increase revenues (\$127,000) through fees in the Contract Administration area and within service fee for plans and specifications for Public Works construction plans and mailing; and, Standard Specifications for Public Works construction 2006 edition book. The following activities would generate added revenues: Non-Compliance Investigations & Local Employment Program (LEP) shortfall closeouts; LEP Assessments; plans and specifications; increased activity for the Labor Compliance Program (LCP) Tracker services

#### **4. Fire Services Agency**

- The Fire Services Agency (FSA) has proposed to increase their Master Fee Schedule fees by an annual 5 percent across the board except as otherwise regulated by the State Fire Codes. The increase is intended to keep up with the anticipated personnel cost increases.
- The changed or new fees are in the following sections:
  - a. **Administration-** Fees are assessed for various items to include duplication, appeals, collections and false alarm transmissions.
  - b. **Permit-** Operational for the Certified Unified Program Agency (CUPA) and construction permits as required by the Oakland Fire Code, primarily through automatic fire extinguishing systems installations.

- c. **Inspections-** Fees are primarily assessed for various items that include construction permits, after-hours inspections, cancelled inspections and building inspections for facilities less than three stories (excluding care facilities, single family dwellings and duplexes).
- New fees are assessed for Incident Recovery items to include recovery of emergency expenses as allowed by the California Government Code and Sections 35150-35157 and 53150-53159, and
  - a. Fire Apparatus Fees for Operations Response,
  - b. Haz-mat Supplies Fees for Operations Response,
  - c. Damaged or Contaminated Protective Equipment Replacement Fees for Operations Response, and
  - d. Rescue and Fire equipment use for operations responses.

#### 5. Oakland Public Library

- The Oakland Public Library (OPL) has proposed to update language to include the removal of fee descriptions no longer utilized; and, to add new fees in the following areas: Scanning of photographs and documents to CD; photo reprinting; overdue fine on laptop computer checkout; fee for replacement of laptop computer; service fee for replacement of a lost or damaged LINK+; and, overdue fine for LINK+ material.
- The OPL has also proposed to delete fees that are longer provided: reserve postal notice card mailed to requester for a book (the library will move to electronic notification); and, material rental serves for books, records and cassettes (the library no longer has rental collections). This action will not result in a change to the FY 2009-10 Proposed Revenues.

#### 6. Office of Parks and Recreation

- The Office of Parks and Recreation (OPR) has proposed changes to their MFS that would increase revenues by more than \$55,135. Revenue increase to the General Purpose Fund is estimated at \$34,745; and, \$20,390 to the Self Sustaining Fund.
- Changes in language, new or increased fees are associated with:
  - a. **Park Use Permits-** increased fees are not anticipated to increase revenues that have been proposed in the FY 2009-11 Proposed Budget, but should assist the department in meeting its existing program costs; fees are primarily for events at park facilities.
  - b. **Rental Facilities-** increased fees are not anticipated to increase revenues that have been approved in the FY 2009-11 Proposed Budget, but should assist the department in meeting its existing revenue projections; fees are primarily for facilities and grounds.
  - c. **Service Fees-** increased fees for daily parking at Lakeside Park for cars and buses.

- d. **Recreation Services**- increases in fees for aquatics, camps and tennis programs; increases are primarily intended to offset the costs of programs.

## 7. The Public Works Agency

- The Public Works Agency has proposed to increase its fees to reflect increased costs to provide services to outside entities. Overall revenues as approved in the FY 2009-10 Proposed Budget are anticipated to increase by \$1.2 million as a result of these fee modifications. The majority of the anticipated revenue will accrue to **non-General Purpose Funds** and are intended to offset costs in the following areas:
- Transportation maintenance for quiet zone signs, painting curb markings, vehicle fees allowed by the Oakland Traffic Code section and billing outside parties and agencies for work performed,
- Facilities & Environment service fee increases at the Civic Center Complex for custodial services and the Keep Oakland Clean & Beautiful program to outside parties or agencies for work performed, and, to add new fees for environmental services for CEQA document review, permit review determinations and environmental consultation.
- Infrastructure & Operations services in Electrical & Energy Efficiency; Fleet Management & Maintenance; Sewers & Storm Drain Maintenance, Street & Sidewalk Maintenance activities.

## 8. Community and Economic Development Agency

- The Community and Economic Development Agency (CEDA) is proposing fee changes and new fees that are anticipated to increase revenues by \$166,392 in **non-General Purpose Funds** and are anticipated in the FY 2009-10 Proposed Revenues.
- CEDA's Building Services and Planning & Zoning Department have proposed to increase and add fees to reflect increased costs to provide services (due to increased personnel costs anticipated in the FY 2009-10 Proposed Revenues) in the following sections of the fee schedule:
- The Building Services: Administrative fees, Code Enforcement, Engineering, Inspections, and Plan check
- Planning & Zoning Department: Administrative fees, Plan check
- CEDA's Planning and Zoning Department has also proposed to additionally increase its fees an average of 10 percent to more closely recover its cost to provide services
- CEDA's Design and Construction Services Department (DCSD) has proposed to increase some of its fees to reflect the costs to provide these services. DCSD has also proposed to add new fees in the Right of Way Management section of the schedule for excavation permits for utility companies; to repair of sidewalk, driveways, curbs and gutters. The Department has also proposed to delete fees in the Transportation Services (off-street parking in facilities) section of the schedule.

The first reading of the Master Fee Schedule ordinance is scheduled June 1, 2009, with the second reading and final passage scheduled for June 16, 2009.

*Parking Citation Increases*

The FY 2009-11 Proposed Policy Budget anticipates total revenues from parking citations to reach \$26.1 million in each year of FY 2009-11. This amount assumes a normal baseline of such revenue of \$25.07 million, plus approximately \$1 million in increased parking citation revenues from proposed fine increases. These increases are detailed in the table below as well as in the attached ordinance. The first reading of the Parking Fine ordinance is scheduled June 1, 2009, with the second reading and final passage scheduled for June 16, 2009.

**ADDITIONAL REVENUE FROM PARKING CITATION  
FINE INCREASES  
PROPOSED FY 2009-11**

A Violation Codes	B Violation Type	C Current Fine	D Proposed Fine	E Increase Difference (D-C)	F Percent (%) of Increase	G Additional Revenue from Increase
10.28.040A	Over 18" from Curb	\$ 40.00	\$ 50.00	\$ 10.00	25.0%	\$ 2,408
10.28.040B	Parked Wrong Way	40.00	50.00	10.00	25.0%	6,077
10.36.050	Meter Violation - Expired	45.00	55.00	10.00	22.2%	646,188
10.36.060	Meter Overtime	45.00	55.00	10.00	22.2%	4,503
10.36.100	Meter Expired - Off Street Meter	45.00	55.00	10.00	22.2%	21,167
10.28.250	No Parking Anytime	50.00	60.00	10.00	20.0%	23,910
10.28.210	Four Hour Zone	50.00	60.00	10.00	20.0%	4,779
10.28.190	Two Hour Zone	50.00	60.00	10.00	20.0%	62,453
10.28.180	One Hour Zone	50.00	60.00	10.00	20.0%	5,997
10.08.150	Obstructing Normal Flow of Traffic	28.00	40.04	12.04	43.0%	7,247
10.16.110	Obedience to Signs & Barriers	47.00	59.69	12.69	27.0%	20,771
10.28.020	No Parking in Parkway	35.00	44.80	9.80	28.0%	1,423
10.28.040D	Park Within Parking Space Markings	35.00	44.80	9.80	28.0%	310
10.28.160	Unattached Trailer	63.00	80.01	17.01	27.0%	921
10.28.170	Parking Prohibited-Tall	32.00	40.00	8.00	25.0%	63
10.36.020	Parking Over Space Marking	35.00	44.80	9.80	28.0%	6,429
10.40.020A4	No Parking Green Zone	50.00	70.00	20.00	40.0%	8,976
10.40.030B	Special Zone-Sign Posted	32.00	40.00	8.00	25.0%	180
10.40.060	No Parking-Yellow Zone	50.00	70.00	20.00	40.0%	140,263
10.40.070	No Parking-White Zone	50.00	70.00	20.00	40.0%	47,573
10.40.110	No Parking-Taxi Zone	32.00	40.00	8.00	25.0%	517
10.56.360	Parked in Cross Walk	32.00	40.00	8.00	25.0%	2,988
<b>Additional Increase</b>						<b>\$ 1,015,144</b>

*Additional Budget Adjustments*

Staff continues working on identifying additional ways to enhance FY 2009-11 GPF revenues. Toward that end, staff has determined that the following position additions can conservatively generate an additional **\$1.5 million in net General Purpose Fund (GPF) revenues:**

- *Additional revenue audits:* Staff estimates that the Revenue Audit Section within the Finance & Management Agency could generate approximately \$0.5 million in net GPF revenue with the addition of a Tax Auditor III. This additional auditor will enable the Revenue Audit Section to conduct complex, in-depth research primarily of real property transfer and sales tax revenues.
- *Extended Roving Parking Violations Patrols:* Staff is proposing to extend the hours of roving parking violation patrols to cite illegally parked vehicles (e.g. in red zones, on sidewalks, and in front of driveways and curb cuts). Currently, there is no coverage between 6:00 pm and 6:00 am. Staff very conservatively estimates that the addition of 12 part-time parking control technicians (6.0 FTEs) would be necessary to implement the program, and would yield net additional GPF revenues of \$1 million per year.

Staff proposes that these additional revenue enhancements be applied as follows

(1) \$70,000 be used to partially fund an accounting position necessary to manage garage operations centralized under the Parking Management; and

(2) \$1.43 million used toward GPF repayments to the Facilities Fund, thereby decreasing the two-year suspension amount. Currently, page D-11 of the FY 2009-11 Proposed Policy Budget reflects the following suspended amounts:

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>DELAY PAYMENT OF INTERNAL SERVICE FUNDS (ISFs)</b>			
Delay payment of General Purpose Fund obligation to the Equipment and Facilities funds for two years. Payment would resume in FY 2011-12 with full fund repayment anticipated for FY 2020-21.		(\$23.78)	(\$24.14)

After the proposed \$1.43 million reduction, the suspended amounts would be lowered to the following:

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>DELAY PAYMENT OF INTERNAL SERVICE FUNDS (ISFs)</b>			
Delay payment of General Purpose Fund obligation to the Equipment and Facilities funds for two years. Payment would resume in FY 2011-12 with full fund repayment anticipated for FY 2020-21.		(\$22.35)	(\$22.71)

**RECOMMENDATION**

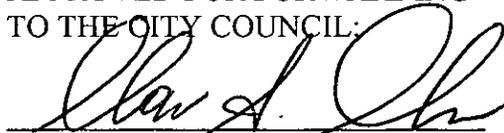
Staff recommends that the City Council accept this information report, consider the proposed budget changes discussed above, and make note of the attached budget legislation (for introduction on June 1, 2009).

Respectfully submitted,



CHERYL TAYLOR  
Budget Director

APPROVED FOR FORWARDING  
TO THE CITY COUNCIL:



Office of the City Administrator

- Exhibit A: FY 2009-11 Proposed Policy Budget
- Exhibit B: FY 2009-11 Proposed Oakland Redevelopment Agency Budget
- Legislation: Resolution Authorizing the FY 2009-11 Biennial Budget as the Financial Plan for Conducting the Affairs of the City of Oakland; and Appropriating Certain Funds to Provide for the Expenditures Proposed by Said Budget.  
  
Resolution Establishing an Appropriations Limit for Fiscal Year 2009-2010 Pursuant to Article XIII B of the California Constitution.  
  
Agency Resolution Authorizing the Fiscal Year 2009-11 Biennial Budget as the Financial Plan for Conducting the Affairs of the Redevelopment Agency of the City of Oakland and Appropriating Certain Funds to Provide for the Expenditures Proposed for Said Budget.  
  
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Ordinance Amending Oakland Municipal Code Section 10.48.010 "Schedule of Parking Fines" to Increase Parking Fines.

# City of Oakland California



## FY 2009~11 Proposed Policy Budget



# **CITY OF OAKLAND FY 2009-11 PROPOSED POLICY BUDGET**

**Mayor  
Ronald V. Dellums**

## **Members of the City Council**

**Jane Brunner (District 1)  
President**

**Ignacio De La Fuente (District 5)  
Vice-Mayor**

**Desley Brooks (District 6)  
Rebecca Kaplan (At-Large)  
Pat Kernighan (District 2)**

**Nancy Nadel (District 3)  
Jean Quan (District 4)  
Larry Reid (District 7)**

**City Administrator  
Dan Lindheim**

**Assistant City Administrator  
Marianna Marysheva-Martinez**

**Prepared by the  
City Administrator's Budget Office**

**Cheryl Taylor  
Budget Director**

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### **Support Staff**

Debbie Comeaux	Rowena Quindiagan
Melanie Cockerham	Michelle Soares
Leslie Pham	



## **Elected Officers**

**John Russo**, City Attorney  
**Courtney Ruby**, City Auditor

## **Administration**

**Dan Lindheim**, City Administrator  
**Marianna Marysheva-Martinez**, Assistant City Administrator

## **City Clerk**

**LaTonda Simmons**

## **Agency and Department Directors**

### **Walter Cohen**

Community & Economic Development

### **Deborah Barnes**

Contracting & Purchasing

### **Joseph Yew**

Finance & Management

### **Gerald Simon (Interim)**

Fire Services

### **Wendell Pryor**

Human Resources

### **Andrea Youngdahl**

Human Services

### **Robert Glaze**

Information Technology

### **Carmen Martinez**

Library Services

### **Lori Fogarty**

Museum

### **Audree Jones-Taylor**

Parks & Recreation

### **Howard Jordan (Acting)**

Police Services

### **Raul Godinez, II**

Public Works

## **Mission Statement**

The City of Oakland is committed to the delivery of effective, courteous and responsible service. Citizens and employees are treated with fairness, dignity and respect.

Civic and employee pride are accomplished through constant pursuit of excellence and a workforce that values and reflects the diversity of the Oakland community.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

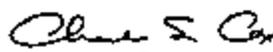
*Distinguished  
Budget Presentation  
Award*

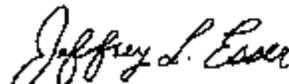
**PRESENTED TO**

City of Oakland  
California

**For the Biennium Beginning**

July 1, 2007

  
President

  
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Oakland for its biannual budget for the fiscal years 2007-08 and 2008-09.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one budget cycle only. We believe our current budget for fiscal years 2009-11 and 2010-11, continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**Insert Tab**



CITY OF OAKLAND



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Honorable Ronald V. Dellums  
Mayor

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Dan Lindheim  
City Administrator

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May 5, 2009

Oakland City Council  
Oakland, California

**FISCAL YEAR 2009-11 PROPOSED BUDGET FOR THE CITY OF OAKLAND AND  
THE OAKLAND REDEVELOPMENT AGENCY**

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Dear President Brunner and members of the City Council:

The current unprecedented state of the economy has direct and significant impacts on the City's declining revenue base. The fiscal issues that must be addressed in this budget are deep and widespread, touching virtually every government service Oakland provides. The policy and management decisions required by this budget will be among the most difficult ever faced by this city.

This is a difficult time for the City of Oakland. Demand for City services remains high, but our resources are extremely limited. We cannot address our problems and concerns solely with limited local revenues. This is the time for unprecedented collaboration between local, county, state, federal governments and the private sector. We have said this before, but the need has become more crucial now that we are facing a large budget deficit.

This transmittal letter outlines the key challenges anticipated in the next two years, details budgetary shortfalls in various funding sources, discusses balancing measures

to address these shortfalls, and contains information on capital improvement projects and the Oakland Redevelopment Agency budget. The letter is organized into the following sections:

- Highlights of the Fiscal Year (FY) 2009-11 budget issues
- General Purpose Fund (GPF) balancing measures
- Organizational restructuring
- Funds with operating shortfalls
- Funds with historical negatives
- Capital improvement projects (CIP)
- Oakland Redevelopment Agency (ORA)
- Outstanding issues
- Financial policies

## **HIGHLIGHTS OF FISCAL YEAR 2009-11 BUDGET ISSUES**

The largest and most difficult issue in the FY 2009-11 budget is the \$83-85 million shortfall in the General Purpose Fund (GPF). Serious financial problems also exist in many other funds.

This budget recommends balancing measures of **\$83 million** in the General Purpose Fund and **\$87.1 million** across all funding sources potentially eliminating **319.02 positions** and 249 layoffs. The “Financial Summaries” section of the budget contains details by fund and department; relevant sections are attached to this transmittal letter.

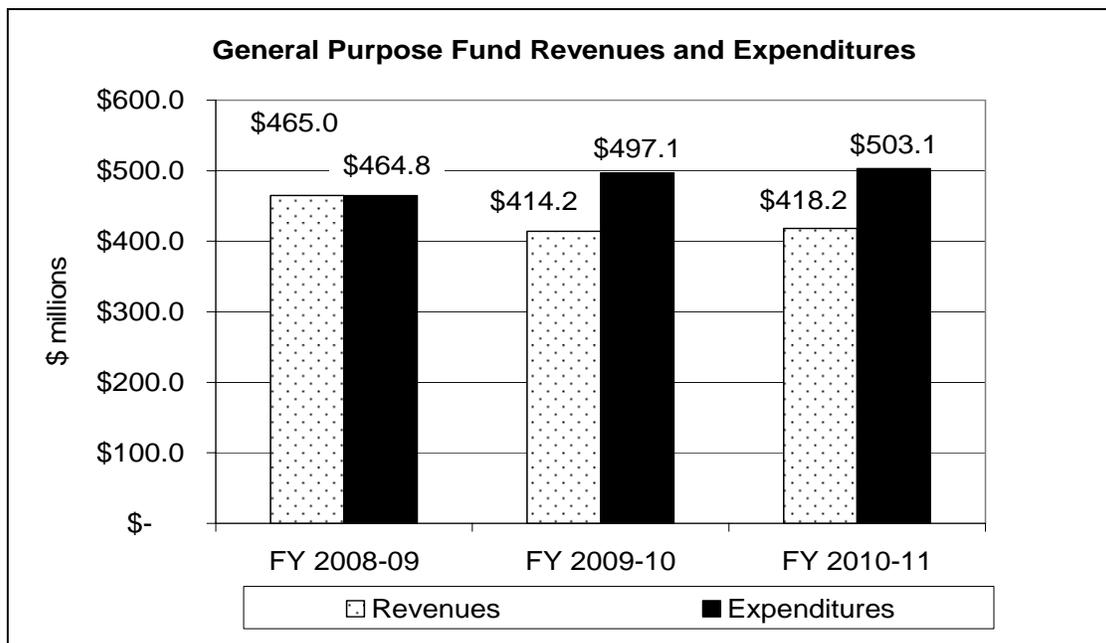
### GENERAL PURPOSE FUND (GPF) ISSUES

The General Purpose Fund (GPF) is the largest City fund. It represents 41% of the City’s total annual \$1 billion budget. Funds comprising the remainder of the City’s budget are restricted for special purposes, such as grant programs, sewer services, bond-funded projects, capital projects, and debt payments.

Continuation of the current level of services in the GPF in the next two fiscal years, given current revenue estimates, would result in an annual shortfall of \$83-85 million, as reflected in the table below.

	<u>FY 2009-10</u>	<u>FY 2010-11</u>
Baseline GPF revenues	\$414.2 mill	\$418.2 mill
Baseline GPF expenditures	\$497.1 mill	\$503.1 mill
<b>Baseline GPF shortfall</b>	<b>\$(82.9) mill</b>	<b>\$(84.9) mill</b>

The unprecedented GPF shortfall is primarily caused by substantially decreased revenues resulting from the economic recession, but also results from the increased cost of providing current programs. The following chart illustrates the changes.



The June FY 2008-09 mid-cycle budget assumed revenues of \$476.6 million. The October 2008 Budget Revise was balanced with GPF revenues of \$465.0 million and expenditures of \$464.8 million. Baseline projections for FY 2009-10 assume a nearly \$51 million drop in revenues and a \$32 million increase in expenditures, leading to the baseline shortfall of \$83 million.

**The \$50.8 million GPF revenue decrease** has two principal components: a \$20.5 million drop in *one-time* revenues, and an additional \$30.3 million decrease in *ongoing* revenue categories.

General Purpose Fund Revenues								
	FY 2008-09 October Budget Revise			FY 2009-10 Baseline		FY 2008-09 October Budget Revise v. FY 2009-10 Baseline Increase/(Decrease)		TOTAL
						One-Time Revenues	Permanent Revenues	
Property Tax	\$ 138.33	\$ 132.56	\$ 132.56	\$ -	\$ (5.77)	\$ (5.77)		
Sales Tax	48.10	43.54	43.38	-	(4.56)	(4.56)		
Vehicle License Fee	1.81	1.00	1.02	-	(0.81)	(0.81)		
Business License Tax	52.00	51.00	50.16	-	(1.00)	(1.00)		
Utility Consumption Tax	54.00	54.45	54.91	-	0.45	0.45		
Real Estate Transfer Tax	34.08	25.23	28.88	-	(8.85)	(8.85)		
Transient Occupancy Tax	12.69	10.40	10.61	-	(2.29)	(2.29)		
Parking Tax	8.52	7.14	7.28	-	(1.38)	(1.38)		
Licenses & Permits	1.61	1.35	1.39	-	(0.25)	(0.25)		
Fines & Penalties	29.31	27.16	27.16	-	(2.14)	(2.14)		
Interest Income	2.34	2.00	2.00	-	(0.34)	(0.34)		
Service Charges	47.38	44.43	45.30	-	(2.95)	(2.95)		
Grants & Subsidies	-	-	-	-	-	-		
Miscellaneous	11.41	0.94	0.82	(9.5)	(0.97)	(10.47)		
Interfund Transfers	23.43	12.97	12.74	(11.0)	0.54	(10.46)		
<b>TOTAL</b>	<b>\$ 465.01</b>	<b>\$ 414.17</b>	<b>\$ 418.21</b>	<b>\$ (20.50)</b>	<b>\$ (30.33)</b>	<b>\$ (50.83)</b>		

- One-time prior year revenues (\$20.5 million in the FY 2008-09 October revised budget) are not in the FY 2009-11 budget. These include: (i) savings from capital trust bond refunding of \$9.5 million (shown in the *Miscellaneous* category); and elimination of the following *Interfund Transfers*: \$5.3 million transfer from Worker's Compensation Fund; \$2.3 million transfer from Development Service Fund; and \$3.4 million in other smaller transfers.
- Decrease in ongoing revenue (\$30.3 million decrease from the FY 2008-09 October revised budget) reflects the recent implosion of national and regional housing markets and an associated steep downward spiral in consumer spending. Four of the key GPF revenues suffered significant decreases: Property Tax, Real Estate Transfer Tax, Sales Tax and Business License Tax. Other GPF revenues also saw declines from their FY 2008-09 levels, again mainly driven by the worsened economic climate. In particular:

*Property Tax* revenue is projected to decline by \$5.8 million in FY 2009-10, reflecting a 1.5 percent reduction in assessed property values anticipated by the Alameda County Assessor's Office.

*Sales Tax* revenue is projected to decline by \$4.6 million, reflecting a dramatic projected decline in consumer spending.

*Business License Tax* revenue is projected to decrease by \$1 million, generally following the sales tax contraction with a one-year lag.

*Real Estate Transfer Tax* revenue is projected to decrease by \$8.9 million, reflecting a removal of the \$6 million one-time Brandywine properties transaction that occurred in FY 2008-09, and continued weakening of the real estate market.

*Transient Occupancy Tax* revenues are expected to decrease by \$2.3 million due to declining hotel occupancy rates associated with reduced travel. Most of this weakness is seen for hotels near the airport, again reflecting the general weakness in the economy and the widespread effect of consumers' spending pull-back during this period of economic uncertainty.

*Parking Tax* revenues will decline by \$1.4 million due to lower parking garage and lot usage associated with reduced travel.

*Fines and Penalties* revenues are anticipated to drop by \$2.1 million, due primarily to decreased parking citation collections.

*Service Charges* revenue is projected to drop by \$3 million, largely due to the slowdown in parking meter revenue generation, and reflecting the discontinuation of the \$1 million annual payment from the School District for police services. This decline in revenues generated by parking meters – mainly located in commercial areas – reflects the wide-ranging impact of consumers' retreat in spending.

Of the various smaller revenue categories, only Utility Consumption Tax revenue and Inter-fund Transfers are anticipated to grow, but only by \$0.5 million each. The remaining revenue categories are projected to decline by a combined amount of \$2.4 million.

**The \$32.3 million GPF expenditure increase in the FY 09-10 baseline results from:** (i) cost of living increases for sworn police officers (from an arbitration award); (ii) rising health benefit and retirement costs; (iii) modifications to FY 2008-09 appropriations including backing-out savings currently assumed for the business shutdown; (iv) re-budgeting to FY 2009-10 of deferred FY 2008-09 projects; and (v) increasing the mandatory transfer to Kids First! based on the Measure OO requirement. The chart below summarizes these components.

<b>General Purpose Fund Expenditures</b>	
<b>FY 2009-10 Baseline Budget</b>	
<b>Changes from</b>	
<b>FY 2008-09 October 2008 Budget Revise</b>	
	<b>Expenditure (Increase)/ Decrease</b>
Business Shutdown	\$ (3.44)
FY 2008-09 Deferred Projects	(4.22)
Kids First! Transfer	(5.07)
Salary Increase for Police	(5.56)
Retirement Benefit Costs	1.18
Fringe Benefit Costs	(3.96)
Changes to Internal Service Fund Rates	(6.65)
Changes to Central Services overhead recovery (net)	(2.80)
Changes to debt service (net)	(0.37)
Miscellaneous (includes prior year step/merit increases)	(1.41)
<b>TOTAL</b>	<b>\$ (32.30)</b>

- The FY 2009-10 baseline budget assumes *no business shutdown*, which translates into the baseline spending increase of \$3.44 million. (Business shutdown of once-a-month is assumed in the GPF balancing plan discussed further.)
- The FY 2009-11 baseline budget also carries over \$4.22 million in *projects deferred in March 2009* to balance the FY 2008-09 budget; this adds to the first year's cost (FY 2009-10) only.
- The baseline GPF budget for FY 2009-11 also includes a transfer to the *Kids First!* fund that is based on the Measure OO requirement of 1.5 percent of total citywide revenues (for these first two years). This represents approximately \$15 million per year in GPF spending, or \$5.1 million higher than the FY 2008-09 appropriation. (The proposed GPF balancing plan reduces this set aside to 3.0 percent of the unrestricted General Fund revenues, per the compromise measure scheduled for the July 21, 2009 ballot.)
- *Salary increases for Police* add \$5.6 million in FY 2009-10. The budget includes the 4.0 percent salary increase for police sworn officers in FY 2009-10 only, as mandated by the arbitrator's award. No cost-of-living adjustments are assumed for other employees for either fiscal year, and none for police sworn employees in FY 2010-11.

- *Retirement benefit costs* will experience a net decrease of (\$1.2 million) in FY 2009-10. While civilian employee retirement rates are decreasing temporarily, reflecting past good returns of CalPERS investments, these will be slightly offset by increases in sworn retirement rates from FY 2008-09 to FY 2009-10. For sworn police employees, retirement rates will increase from 36.9 percent in FY 2008-09 to 37.26 percent in FY 2009-10 and from 23.09 percent to 23.45 percent for sworn fire employees.
- *Fringe benefit costs* (medical, workers compensation, disability and related insurance costs that the City pays on behalf of employees) will rise by \$3.96 million in FY 2009-10. The fringe benefit rates are increasing from 35.96 percent in FY 2008-09 to 39.37 percent in FY 2009-10 and to 40.95 percent in FY 2010-11 for a typical miscellaneous employee; from 31.32 percent to 33.65 percent to 35.69 percent for sworn police employees; and from 30.30 percent to 34.38 percent to 36.28 percent for sworn fire employees. The key pressure comes from increasing medical costs; these are projected to escalate by 10 percent annually.
- *Internal Service* rate changes and fund reallocations for facilities, radio, duplicating and City vehicle rentals and accounting services added back \$6.65 million to the FY 2009-10 GPF baseline budget. As part of the FY 2007-08 Midcycle Budget Review in Spring 2008, Council directed staff to develop a fund balancing plan for the facilities internal service fund (ISFs) including a rate change and re-allocation of negative fund balance repayment across user funds. This increase and re-allocation added \$3.9 million to the General Purpose Fund baseline obligation to the Facilities fund. Additionally, rate changes for the Radio fund added \$1.4 million to GPF baseline charge, primarily in Police, Fire and Public Works. (The proposed budget suspends transfers to two of the internal funds, Equipment and Facilities.)
- Lower recoveries of *Central Service Overhead (CSO)* costs will add a net of \$2.8 million to costs in FY 2009-10. The reduced recoveries mainly reflect position reductions made in non-General Funds since FY 2008-09.
- Changes to *Debt Service* for the City Administration Building and the Museum added a net of \$0.37 million in costs to FY 2009-10.
- Various other increases and decreases resulted in a net addition of \$1.41 million to the FY 2009-10 baseline budget. Step and merit increases comprise the lion's share of these increases. The FY 2008-09 October Budget reflected actual position costs as of November 2006. In the intervening two years, many employees have received step and/or merit increases that have increased the City's GPF personnel services expenditure. The FY 2009-10 baseline budget reflects actual salaries as of November 2008, therefore capturing applicable step / merit increases since 2006.

In addition to the above baseline adjustments, the FY 2009-11 proposed budget contains funding for July 21, 2009 *special election costs* of \$1.5 million.

### OTHER NEGATIVE FUNDS

Many non-GPF City funds have serious financial issues. Some result from historical overspending and/or under-recovery. Others stem from more recent operational shortfalls.

*Funds with historical negatives* include: Self-Insurance Liability Fund (\$21.3 million projected by the end of FY 2008-09), Kaiser Convention Center Fund (\$4.6 million), Equipment Fund (\$19.8 million), and Facilities Fund (\$31.7 million). These negative balances harm the overall health of the City's assets by borrowing from the available positive funds, such as the General Purpose Fund, internal pension assets, deferred leave balances, etc. Except for the GPF, these other positive funds are mostly restricted, and funds borrowed from them will require repayment.

*Funds with recent, operational shortfalls* include: Comprehensive Clean-Up (\$0.2 million projected by the end of FY 2008-09); 2006 FEMA Spring and Winter Storms (\$0.95 million combined), selected U.S. Housing and Urban Development funds (\$7.1 million); California Housing and Community Development (\$0.03 million); California Library Services (\$2.6 million); Bay Area Air Quality Management (\$0.3 million) and ORA Grants (\$0.87 million). Largely, these negative funds will be addressed through grant reimbursements and/or expenditure/carryforward reductions.

## CAPITAL IMPROVEMENT PROJECTS

This Proposed Budget includes **\$123.76 million** in *Capital Improvement Projects* (FY 2009-11 two-year total, including City's funding of \$81.27 million and ORA funding of \$42.48 million). The majority of funding comes from grants and other dedicated sources. The proposed capital projects address the most urgent needs of the City, in the categories of buildings and facilities, parks and open space, sewers and storm drains, streets and sidewalks, and traffic improvements.

## REDEVELOPMENT AGENCY BUDGET

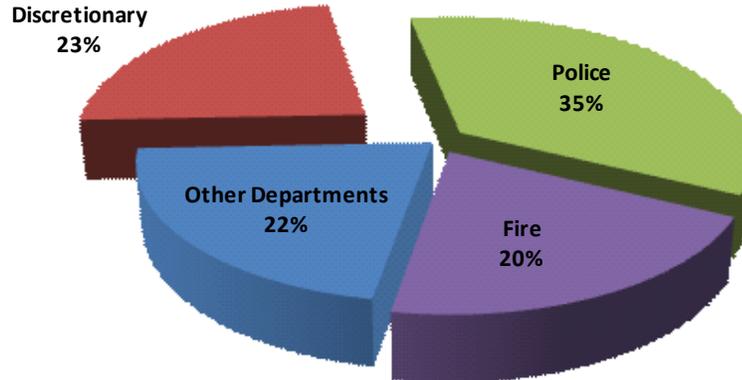
Provided separately is a proposed budget for the *Oakland Redevelopment Agency* (ORA), which is legally and financially distinct from the City. A summary of ORA's financials are included further in this transmittal letter.

## **GENERAL PURPOSE FUND (GPF) BALANCING MEASURES**

### LIMITED DISCRETIONARY FUNDING

Balancing the \$83 million shortfall in the General Purpose Fund is complicated by the small discretionary portion of the GPF. The chart below illustrates that of the \$497 million baseline GPF budget, only \$103 million (23 percent) is discretionary.

## General Purpose Fund Discretion



The *non-discretionary* (“fixed”) portion of the GPF mainly pays for police and fire minimum staffing mandated by Measure Y; other federal and state mandates pertaining to public safety (such as reporting to the U.S. Department of Justice and FBI, record-keeping and training); Local Mandates imposed by Measures K/OO (Kids First!) and Q (Libraries); Debt Service obligations; Grant Match requirements; and Cost-Covered Services.

In addition to limited discretion, recent budget reductions (implemented during the Midcycle budget adjustment in July 2008, mid-year budget review in October 2008, and second-quarter adjustment in March 2009) have greatly reduced our flexibility to cut further.

- To close the nearly \$15 million gap during the first mid-cycle in July 2008, 38.69 vacant positions were eliminated; a one-time \$1 million transfer from the Unclaimed Cash Fund was used; a scheduled shutdown of non-essential City services between Christmas and New Year was approved, saving approximately \$1.5 million; and a selective (non-sworn) increase in the vacancy (attrition) rate of 2 percent was implemented.
- October 2008 budget revisions addressed a \$42 million budget deficit, including a \$37 million shortfall in the General Purpose Fund and a \$5 million gap in the Landscaping and Lighting Assessment District Fund. A total of 152 positions were eliminated, leading to an estimated 70 layoffs. Another \$8.9 million in savings came from freezing positions and eliminating of vacancies. Citywide business shutdown days were increased to a total of thirteen. Charges were increased for parking meters, parking citations, and street sweeping citations to generate \$3.7 million. One-time revenues of \$10 million were used for limited-duration expenses, and \$7.6 million was saved through transfers of costs to non-General funds, reductions in non-personnel discretionary expenses, and reductions in subsidies.
- In March 2009, to avoid a year-end deficit of over \$8 million (stemming mainly from overspending in Police), 5.0 FTE vacant positions were frozen to save \$.02 million, fees were raised to generate \$0.01 million, \$0.45 million in police expenses were authorized for transfer to other funds, and a \$0.5 million insurance claim was submitted to seek reimbursement for unanticipated police costs following the recent

BART police shooting. In addition, \$4.2 million in project costs have been deferred to the next year.

As a result of the numerous budget cuts in the past fiscal year, the City's workforce has decreased considerably. In the beginning of FY 2007-08, the City had 4,418 FTEs, of which 2,620 were in the General Purpose Fund. After July 2008, October 2008, and March 2009 adjustments, the number of FTEs has been reduced to 4,288 citywide, including 2,433 in the GPF. This translates into a 2.9 percent reduction in workforce citywide and 7.1 percent in the GPF.

Additional fiscal issues are projected for the current fiscal year, based on the third-quarter actual receipts that reflect a continued decline in most of the City's key revenue sources, particularly the Property Tax, Sales Tax and Real Estate Transfer Tax. As of this writing, the GPF revenues are projected to be \$16 million lower than the \$465 million level included in the FY 2008-09 October budget revision.

Lastly, Oakland's problems are exacerbated by the very limited GPF reserve. It is currently estimated at \$11 million but will be further reduced by the end of FY 2008-09 due to the anticipated revenue shortfalls.

### BALANCING APPROACH

Several principles guide the proposed balancing measures presented in this budget. Many of these principles have already been formally adopted by the City.

1. Give highest priority to protecting the most essential City services.
2. Minimize the negative impact on Oakland residents, businesses and employees.
3. Help strengthen the City's position in the financial and capital markets.
4. Develop a long-term plan to address negative fund balances.
5. Maintain an open and transparent process. City employees and the public have the right to know how City business is being conducted, and to receive information on how these decisions impact their daily lives.

### BALANCING CHOICES

With the above fiscal constraints, balancing choices are extremely limited. City departments presented multiple alternatives to reduce their spending and/or to increase revenues. Examples of the options considered are highlighted below.

- *Fire Services:* Opportunities to trim costs associated with the Fire Department are severely restricted by minimum staffing mandates imposed by Measure Y and the Memorandum of Understanding (City's MOU) with the firefighters' union Local 55. Specifically, the MOU mandates minimum staffing per fire apparatus (ranging from four to five people depending on the risk associated with the service area) and Measure Y further mandates the number of companies in place (25 engine and 7 truck companies). With these mandates in place, fire sworn staffing costs could not be reduced. However, discussions continue with Local 55.
- *Libraries:* Options to cut costs include closing selected branches, reducing days in all or selected branch libraries, or selectively reducing hours of operations. The

balancing option advanced in this budget reduces hours of operations in “paired” branches, by leaving open one of two closely neighboring branches at particular times while closing the other, with closed hours rotating between the two. There are a total of six such “paired” branches where a reduction in operating hours is proposed.

- *Parks and Recreation:* Changes to staffing patterns at recreation centers and elimination of some position vacancies will reduce the Parks and Recreation budget. If further cuts are required, closure of as many as three neighborhood recreation centers may be necessary.
- *Human Services:* Almost 90 percent of the department’s \$58 million budget is funded by special revenue funds (external grants and voter-approved measures), and only 10 percent is supported by the General Purpose Fund. The GPF funding mainly pays for Senior Center operations and grant matches. The most significant reductions in the General Purpose Fund would come from closing senior center facilities or discontinuing City’s support for Head Start programs, putting in jeopardy federal funding for these essential services. Neither of these two options is advanced. Instead, reductions in Human Services come from the elimination of auxiliary services such as the Senior Shuttle and programs funded by the Senior Set Aside dollars.
- *Public Works:* Reductions in this agency are made in non-General Purpose Funds, impacting park maintenance, transportation and facility maintenance programs, among others. These reductions total \$7.8 million. However, they do not help to alleviate the General Purpose Fund deficit, as Public Works receives almost no GPF funding.
- *Community and Economic Development:* Similar to Public Works, Community and Economic Development receives minimal GPF funding. While cuts of \$11.01 million are made in CEDA’s FY 2009-11 budget outside of the GPF, they do little to help reduce the GPF shortfall.
- *Finance and Management:* A large portion of the positions left in this agency after the cuts in July-October 2008 and March 2009, are revenue-generating, audit-performing, and internal control-related (such as payroll, accounting, treasury, etc.) Additional position cuts included in this budget proposal will impact operations of Finance & Management, but still allow the agency to perform its essential revenue collection, audit, investment and portfolio management, payroll, and financial system control functions. Most of the balancing measures proposed by FMA are revenue enhancements rather than spending cuts.
- *Information Technology:* Multiple position reductions were proposed by the department, but many proved to be untenable. Layoffs in certain classifications would result in dramatic shifts in staff assignments due to seniority and would particularly impact IT support of essential public safety systems and functions. Some position cuts are included in the proposed budget and should have a lesser impact on critical services.
- *City Attorney:* The City Attorney proposed staffing cuts in his office (including attorneys and support staff). However, further analysis revealed that any such cuts would increase the City’s need for outside legal counsel, and thereby increase rather

than reduce overall City's costs. An option to add in-house legal staff was also considered because there was some evidence that increasing internal City Attorney staff could result in a decrease in outside counsel costs. A new cost-benefit analysis would have to be conducted to ascertain whether this option would truly be cost-saving. As a result, this budget proposal includes no change for the City Attorney's Office.

- *Across-the-board employee impacts:* This budget assumes no salary increases for miscellaneous and sworn fire personnel for the next two years. Additionally, a 10 percent reduction to civilian employees' overall take home is proposed through a combination of increased retirement payments by employees (from the current three to eight percent) and citywide shutdowns one day per month (for a total of 12 days per fiscal year).

This budget advances options that are considered the most cost-effective, least disruptive, and not unfairly targeting particular sectors of the community. Other savings opportunities may exist. We remain open to discussing all options with the City Council during the budget deliberation process.

### RECOMMENDED BALANCING MEASURES

The proposed GPF balancing measures are difficult, but necessary to deal with the unprecedented state of City finances. Given the size of the GPF shortfall and the limited GPF discretion, the choices are painful, impacting most city services.

This proposed GPF budget contains **revenue increases of \$3.9 million** and **expenditure reductions of \$79.1 million**, eliminating **192.55 positions** (Full-Time Equivalents) and potentially resulting in **179.7 layoffs**.

<u>BALANCING MEASURES</u>	<u>FY 2009-10</u>	<u>FY 2010-11</u>
Proposed revenue measures	\$3.9 mill	\$2.0 mill
Proposed expenditure measures	\$79.1 mill	\$83.3 mill
<i>Total Proposed Measures</i>	<i>\$83.0 mill</i>	<i>\$85.3 mill</i>

<u>PROPOSED BUDGET (after balancing)</u>	<u>FY 2009-10</u>	<u>FY 2010-11</u>
Proposed GPF revenues	\$418.1 mill	\$420.2 mill
Proposed GPF expenditures	\$418.0 mill	\$419.7 mill
<i>Proposed GPF surplus</i>	<i>\$0.1 mill</i>	<i>\$0.5 mill</i>

**Proposed Revenue Measures** of \$3.9 million include \$0.5 million in *limited-duration* revenues and \$3.4 million in *ongoing* revenues.

**Proposed Expenditure Measures** of \$79.1 million reflect nearly \$50 million in *limited-duration* savings, \$28.7 million in *transfers* outside of GPF, and \$3.6 million in *permanent* cuts. Included in expenditure reductions are *employee concessions* of \$3.57 million and savings from the *monthly shutdowns* of \$3.4 million. In addition, 166.2 FTEs are being transferred to other funding sources. Lastly, a total of 192.55 FTEs are being

cut from the General Purpose Fund. This number includes the discontinuation of GPF funding for 140 sworn police officers effective October 1, 2009, which could be offset by the anticipated federal COPS funding. The breakdown by department is presented below.

<u>Department</u>	<u>Total FTEs Cut</u>	<u>Total FTEs Cut</u>	<u>FTEs Vacant</u>
	<u>FY 2009-10</u>	<u>FY 2010-11</u>	
Mayor	1.50	1.50	0.50
City Administrator	1.00	1.00	-
Contracting & Purchasing	1.50	1.50	-
Information Technology	5.60	5.60	-
Finance & Management	6.91	6.91	5.91
Human Resources	5.45	5.45	4.45
Police Services	145.00	145.00	2.00
Fire Services	2.00	2.00	-
Library Services	14.05	14.05	-
Parks & Recreation	9.54	9.54	-
<b>TOTAL</b>	<b>192.55</b>	<b>192.55</b>	<b>12.86</b>

Specific balancing measures are discussed in detail below. Further details are included in the budget document, under each corresponding revenue or departmental section.

***REVENUE INCREASES (\$3.9 MILLION)***

Proposed revenue increases include:

❖ One-Time or Limited-Duration Revenues (\$0.5 million)

**\$0.50 million** in one-time revenues are anticipated from Business Tax Amnesty Program.

❖ Ongoing Revenues (\$3.4 million)

**\$0.55 million** would be generated by an amendment to the municipal code that makes property transfers from business consolidations, mergers and acquisitions subject to the City's Real Estate Transfer Tax. **\$0.30 million** in revenue is anticipated from the 18% Business Tax on Medical Cannabis sales. Both of these tax increases are on the July 21, 2009 special election ballot.

\$1.0 million in revenue is anticipated from the proposed increases in parking citation charges. Other revenues of \$1.0 million are anticipated from service charges in various departments (including Parks and Recreation and Contracting and Purchasing) and \$0.55 million from a combination of other sources.

## **EXPENDITURE REDUCTIONS (\$79.1 MILLION)**

Proposals for GPF expenditure reductions by category are summarized below, followed by a detailed discussion. The “Financial Summaries” section of this budget document presents the recommended reductions by department.

<b>EXPENDITURE REDUCTION (from GPF)</b>	<b>FY 09-10</b>
Removal from GPF of 140 Sworn Police Officers (effective 9/30/09) and Cancellation of Police Academies (if anticipated grant revenues are not available)	\$22.80 million
Anticipated Edward Byrne Memorial Justice Assistance Grant (JAG)	\$1.60 million
Anticipated “Golden Handshake” Savings	\$1.40 million
Other Permanent Cuts	\$23.21 million
One-Time or Limited-Duration Savings	\$25.80 million
Transfers Outside of GPF	\$4.30 million
<b>TOTAL</b>	<b>\$79.11 million</b>

### ❖ Discontinuation of GPF Funding for 140 Sworn Police Officers and Cancellation of Police Academies (\$22.8-25.5 million)

A year ago, Mayor Dellums made a commitment to the community to reach the authorized strength of 803 officers by the end of 2008. This commitment was met and exceeded in November 2008. As of April 2009, OPD had 812 officers.

Current fiscal realities make it difficult to maintain Police staffing with current revenue sources. This budget proposes removing 140 sworn police officers from the GPF effective October 1, 2009.

The City has applied for approximately \$23 million in annual funding for three years from the federal government. If these anticipated grant revenues do not materialize, layoff of these officers would be necessary. Grant notification is expected by August or September. Funds, if awarded, would be available effective October 2009.

Staffing reductions also eliminate the need for further police academies. As a result, this budget eliminates \$4.5 million in baseline academy funding per year.

### ❖ Anticipated Edward Byrne Memorial Justice Assistance Grant (JAG) (\$1.6 million)

Oakland is eligible for \$3.2 million (over two years) in formula grant funding. Funds will be used to maintain 3.0 FTE Crime Analysts, \$0.6 million in overtime, and various operational expenses.

### ❖ Anticipated “Golden Handshake” Savings (\$1.4 million)

Based on 20 percent participation rates reported by other jurisdictions, \$1.4 million in annual savings in GPF are assumed from participation in the “Golden Handshake” program, i.e. an early retirement program for employees nearing the end of their careers.

❖ Other Permanent Cuts (\$23.2 million)

*Position Reductions*

A total of **52.55 FTEs** are being cut in the General Purpose Fund, to save **\$2.8 million** annually. Position eliminations in non-public safety departments add to the significant reductions made in July 2008, October 2008 and March 2009. Collectively, non-public safety reductions in the GPF during these recent rounds of budget cuts resulted in the elimination of 244.8 FTEs.

These reductions are in addition to the discontinuation of GPF funding for police officers and JAG grant-related cuts discussed above. Departmental details are attached to this transmittal letter; highlights are provided below:

- In the Mayor's Office, 2.0 vacant FTEs are being eliminated (1.5 in the GPF) to save \$0.29 million annually.
- In the Information Technology Department, 5.6 FTEs will be reduced to save \$0.68 million in FY 2009-10 and \$0.84 million in FY 2010-11.
- In the Finance and Management Agency, a total of 5.91 FTEs will be eliminated, saving \$0.42 million.
- Elimination of 5.45 positions in the Human Resources Department will save \$0.4 million each year.
- Reductions in Library Services due to pairing of smaller branches will cut 14.05 FTEs from that agency's GPF budget and save \$0.81 million in FY 2009-10 and \$0.91 million in FY 2010-11.

*Other Personnel Reductions*

This budget also anticipates reductions in hours and position downgrades for unrepresented positions; these changes would provide an estimated **\$0.8 million** in savings, and include:

- Nearly \$0.5 million of annual savings due to replacement of temporary part-time recreation center staff with permanent part-time employees, and reduction of hours from 40 hours to 37.5 hours per week – in line with most miscellaneous employees in the Office of Parks and Recreation.
- Downgrade of 3.0 FTEs to 0.50 FTE each in the Department of Contracting and Purchasing, yielding annual savings of \$0.14 million. These staff would include one Contract Compliance Officer and administrative support.

*Employee Concessions*

Included in expenditure reductions are *employee concessions* of **\$3.57 million** and savings from the *monthly shutdown* of **\$3.44 million**.

- A 5% across-the-board compensation reduction for all *civilian employees* is estimated to save \$3.3 million, and may be achieved through retirement cost pick-up by employees. In addition, \$0.29 million in employee concessions from the Fire union are anticipated.

- *Monthly shutdowns*, applied to civilian employees with some exemptions for emergencies and revenue-generating services, would save another \$3.44 million annually.
- Discussions continue with both the Fire and Police sworn unions on further concessions by their members. The ability to negotiate concessions with the police union is complicated by the existence of an arbitrator's award that will not expire until June 2010.

#### *Non-Personnel Reductions*

Reductions in non-personnel expenses total **\$12.6 million**, and include:

- \$6 million in annual debt service savings from the anticipated debt restructuring.
- Approval by the voters of the compromise Kids First! measure placed on the July 21, 2009 special ballot. This measure would reduce the annual funding transfer from GPF to the Kids First! fund from \$15 million to less than \$12 million, saving about \$3.8 million annually.
- \$0.22 million in operational savings are recommended in the City Administrator's Office, Police Department and Community and Economic Development Agency.
- \$1.8 million in parking citation recoveries are anticipated, based on passing along Alameda County ticket surcharge to the violator rather than absorbing the cost internally.
- \$0.5 million in increased insurance recoveries due to aggressive implementation of vehicle accident and damages program by Risk Management.
- \$0.18 million in savings due to eliminating the Senior Shuttle and \$0.15 for eliminating the Senior Set-Aside. These budget reductions are proposed in lieu of closing or reducing hours of senior centers.

#### ❖ One-Time or Limited-Duration Savings (\$25.8 million)

One-time or limited-duration savings included in this budget are summarized below.

- Two-year suspension of General Purpose Fund contribution to the Facilities and Equipment funds would save **\$23.78 million** in FY 2009-10 and **\$24.14 million** in FY 2010-11. This proposed suspension would extend by two years the existing ten-year repayment schedules for these funds. This action, while not prudent in a positive fiscal environment, is necessary to deal with the immediate and significant fiscal pressures in the GPF, in order to maintain the minimum level of essential services supported by the GPF.
- Temporary freezing security guard positions during the Museum closure (from August 2009 to April 2010) is anticipated to save **\$0.30 million** in FY 2009-10 only.
- Cash flow savings of shifting the **\$0.7 million** transfer to the Comprehensive Clean-Up fund (1720) from the first year to the second.

- A **\$0.30 million** reduction in Head Start subsidy may be possible if sufficient economic stimulus funding is received in this category.
- In addition, recoveries for City Treasury's investment services will provide **\$0.7 million** for FY 2009-10, and **\$1.3 million** for FY 2010-11.

❖ Transfers Outside of GPF (\$4.3 million)

Proposed transfers of costs to non-GPF sources would save **\$4.3 million** annually, and include:

- Transfer of 20.07 FTE in-house legal counsel to Self-Insurance Liability fund (\$3.5 million). Funding for in-house staff was included in the Phoenix model budget recently approved by the City Council;
- Transfer of 2.01 FTE City Clerk positions to Oakland Redevelopment Agency fund (\$0.22 million);
- Transfer of 1.0 FTE in Finance Management to Workforce Investment Act fund and 0.41 FTE to Oakland Redevelopment Agency Projects fund (\$0.24 million);
- Transfer of 0.60 FTE in Human Resources to Employee Deferred Compensation fund (\$0.1 million);
- Transfer of 0.18 FTE in Community & Economic Development to Oakland Redevelopment Agency Project fund (\$0.03 million); and
- Transfer of 0.05 FTE in ADA program to Measure B fund (\$0.02 million).
- Transfer of 2.0 FTEs in Police to new False Alarm Program (\$0.21 million)
- Transfer of Army Base Winter Shelter funding from GPF to HUD Emergency Services Grant fund (\$0.1 million);
- Transfer of Measure Q and Measure N audit costs to respective funds (\$0.08 million);

## ORGANIZATIONAL RESTRUCTURING

This budget includes a number of organizational restructuring recommendations to make City government more efficient and responsive to constituents' needs.

- *Aligning closely related programs:* (i) The Neighborhood Services Coordinators (NSCs), Oaklanders Assistance Center, and Re-Entry staff would be being brought together under the umbrella of Public Safety Services in the City Administrator's Office. (ii) The Marketing Division would move to the CEDA agency, to closely coordinate its activities with other marketing and special events functions.
- *Strengthening the City's human resources management function:* The City's human resources management function needs to be its own department and not a division of Finance, as it has been over the past few years. In addition, more responsibility for the planning and conduct of the City's labor relations function is anticipated for this department to reduce the cost and reliance for outside counsel.

- *Improving coordination and effectiveness of on-street and off-street parking:* Under the existing structure, on-street parking is managed by the Parking Division of Finance and Management Agency, and off-street (garage) parking is under the umbrella of the Community and Economic Development Agency. This budget consolidates the management of on-street and off-street parking operations under the Parking Division.

Some of the proposed organizational changes require amendments to City Council Ordinance No. 12815 C.M.S. A proposed ordinance is included with the FY 2009-11 budget legislation.

## **FUNDS WITH OPERATING SHORTFALLS: ISSUES AND BALANCING MEASURES**

Several of the City's funds had projected baseline shortfalls. In some cases, sufficient fund balances exist to offset these anticipated negatives. In other cases, no such balances exist, requiring revenue increases, expenditure reductions or both. Funds with key issues are discussed below.

### PARK MAINTENANCE FUNDS

Funds in this category include the Landscaping & Lighting Assessment District (LLAD, 2310) fund, Comprehensive Cleanup Fund (1720), and the Measure B: ACTIA (2211).

#### ***Issues***

Collectively, the "Park Maintenance" funds listed above pay for **228.35 FTEs** and other operating expenses at a cost of **\$20 million** annually. The following programs and functions are supported by these sources: Maintenance of Parks, Grounds & Medians, Ball fields, and Open Space; Custodial Services at Park Enterprise Facilities; Streetlight Outage Repairs; Tree Services; Community Gardens; and Maintenance of Free Standing Restrooms at Parks and Ball Fields.

Due to the limited and fixed level of revenues in the LLAD fund and slow revenue increases in other funds, the cumulative operating shortfall of **\$1.78 million** was projected for FY 2009-10 and **\$1.99 million** for FY 2010-11.

#### ***Balancing Measures***

Elimination of the above shortfalls required reductions in staffing and program costs, and transfers of expenses to other appropriate sources. **24.28 FTEs** are proposed to be cut, of which 19.81 FTEs are filled as of April 2009.

<u>Fund</u>	<u>Total \$\$ Cut</u>	<u>Total FTEs Cut</u>	<u>Filled FTEs – Apr 09</u>
LLAD	\$0.74	7.21	5.41
Comprehensive Clean-Up	\$0.04	0.60	0.60
Measure B-ACTIA	\$1.42	16.47	13.80
<b>TOTAL</b>	<b>\$2.20 mil</b>	<b>24.28</b>	<b>19.81</b>

Overall, there will be significant impacts to services at park facilities, park and open space maintenance, tree services, ballfields maintenance, and street light repairs. Several smaller parks may need to be closed. The proposed measures result in the least possible impact given the severity of an ongoing financial problem with the Park Maintenance Funds.

## TRAFFIC AND TRANSPORTATION FUNDS

The only funds in this category with immediate fiscal issues are the Multipurpose Reserve Fund (1750) and State Gas Tax (2230).

### ***Issues***

Multipurpose Reserve Fund: Historically, revenues from the city's parking garages fully supported various transportation planning and traffic capital project activities. However, in recent years, due to downtown redevelopment and the Telegraph Plaza garage sale, the fund's revenue has been greatly reduced and a negative fund balance has developed.

State Gas Tax Fund: The City's State Gas Tax portion is fixed at \$0.18 per gallon, and is provided to the City based on a state funding model. In FY 2008-09 gas tax revenues are anticipated at \$8.2 million. In FY 2009-11, however, a reduction to \$7.2 million is projected. At the same time, road and sidewalk improvements continue to be a priority, and spending is expected to exceed the available revenue.

### ***Balancing Measures***

Multipurpose Reserve Fund: Parking garage rate increases as high as 50% are proposed, designed to bring the City's garage rates on par with comparable private parking facilities. These increases would raise existing revenue by 24%, or \$1.15 million annually. On the expenditure side, 3.5 FTEs are being transferred to the Design and Construction's overhead fund to save \$0.41 million, one part-time FTE is proposed for elimination, and contract spending is reduced by \$25,000.

State Gas Tax Fund: Approximately 12 position reductions are proposed in Public Works and Community and Economic Development to save \$1.0 million. The impact would be a reduction in curb repainting, heavy paving and pothole repairs.

## **FUNDS WITH HISTORICAL NEGATIVES: ISSUES AND BALANCING APPROACHES**

The City currently has a number of funds with negative balances. This is a significant problem, as these negatives continuously "borrow" from the City's cash pool, which has decreased dramatically over the past eighteen months and unless eliminated, will become a financial obligation of the General Purpose Fund.

Funds with negative balances have been discussed on multiple occasions in the past few years, beginning in FY 2005-07. Repayment plans for some funds were established in FY 2005-07; additional negatives were addressed in October 2008. Also in October

2008, each city fund, negative or not, has been assigned to one of the City departments to monitor financials. The review of negative funds in particular now takes place on an ongoing basis.

Negative funds can be grouped in several categories, as presented below.

### SELECTED GENERAL FUNDS ON EXISTING REPAYMENT SCHEDULES

Funds in this category include Self-Insurance Liability (1100), Kaiser Convention Center (1730), Telecommunications (1760), and Contract Compliance (1790). As of June 2009, these funds are projected to have a collective negative balance of \$33.58 million.

All of these funds have been on repayment schedules since FY 2005-07, and generally, repayment schedules have been followed. For FY 2009-11, these repayments will continue for the above mentioned funds, except the Self-Insurance Liability Fund. The budget proposal reflects a plan to delay a portion of the negative fund repayment (\$0.75 million) from the General Purpose Fund in FY 2010-11 as a GPF budget balancing measure. Negative fund repayment will still occur during FY 2009-11, as both GPF and non-General Purpose Funds are tapped for transfers into this fund.

Full repayment schedules are included in the Financial Summaries and Non-Departmental sections of this budget.

### INTERNAL SERVICE FUNDS (ISF)

Funds in this category include Equipment Fund (4100), Radio Fund (4200), Facilities Fund (4400), Central Stores (4500) and Purchasing Fund (4550). As of June 2009, these funds are projected to have a collective negative cash balance of \$57.5 million.

Reductions are proposed in the Facilities Fund in FY 2009-11, eliminating or transferring 16.1 positions to save \$1.8 million annually. FY 2009-11 budget also includes adjustments to the Equipment and Radio funds, to finance \$2 million in annual fleet replacement and \$1.2 million in annual radio and telecommunications replacement, respectively.

Repayment schedules and cost reductions for two of the ISF funds (Equipment and Facilities) were approved in FY 2005-07, but were not completely implemented. Schedules were revised again beginning FY 2009-11. However, given the severity of fiscal issues in the General Purpose Fund – and lack of discretion to address them – GPF contributions to these two particular funds (Equipment and Facilities) will be suspended for the next two years to save \$23.78 million in FY 2009-10 and \$24.14 million in FY 2010-11. This will effectively extend the ten-year repayment schedules by two years.

### FUNDS NOT IMMEDIATELY REQUIRING ONE-TIME REVENUES

Funds in this category include Mandatory Garbage (1700), Comprehensive Clean-Up (1720), Multipurpose Reserve (1750), and CEDA/PWA Overhead Clearing (7760). As of

June 2009, these funds are projected to have a collective negative balance of \$10.8 million.

Measures to address the long-standing negatives have been identified for many of these funds, as follows:

- *Mandatory Garbage* (\$36.3 million in negative balance projected by June 2009): Increased recovery rates are proposed to address the negative.
- *Comprehensive Clean-Up* (\$0.2 million in negative balance projected by June 2009): Public Works Agency will develop a cost reduction plan to address this negative, including a determination as to whether FY 2008-09 charges are appropriately charged to this fund.
- *Multi-Purpose Reserve* (\$1.3 million in negative balance projected by June 2009): Garage parking rate increases, positions transfers to the division's overhead clearing fund, and cuts to staffing and operations are proposed.
- *Grant Clearing* (\$2.83.1 million in negative balance projected by June 2009): Reductions are proposed to Administration, Electrical Services and Small Project Design Group. In addition, eligible positions will be moved to the Measure B fund (2211). Additional steps will be required to fully reduce the negative balance, and further budget adjustments will be presented during the FY 2010-11 Midcycle budget review.

#### FUNDS THAT REQUIRE ONE-TIME REVENUES TO ELIMINATE NEGATIVE BALANCES

Funds in this category include Underground District Revolving (1600), Municipal Capital Improvement (5500), Miscellaneous Capital Projects (5999), California Waste Solutions (7400), Museum Preservation Trust (7660), Rehabilitation Trust (7752). By June 2009, these funds are projected to have a collective negative balance of \$8.4 million.

In general, the identified negative fund balances are a result of operating gaps going back several years. In some cases, such gaps were caused by charging expenses to funding sources that could not sustain them. In many other cases, ongoing expenditures simply exceeded ongoing revenues, and steps had not been taken to either cut costs or increase revenues. Elimination of negatives in these funds would require one-time revenues (through land sales, refunding, unanticipated revenue surges, etc.).

## GRANT FUNDS

Funds in this category are reflected in the following table:

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**Grant Funds with Negative Balances  
as of June 30, 2008**

<b>Fund #</b>	<b>Fund Name</b>	<b>Fund #</b>	<b>Fund Name</b>
2061	2006 FEMA: 1628 Winter Storms	2154	California Integrated Waste
2062	2006 FEMA: 1646 Spring Storm	2162	Metro Transportation Com: TDA
2103	HUD-ESG/SHP/HOPWA	2164	Congestion Mitigation & Air
2104	Department of Commerce	2185	Oakland Redevelopment Agency Grants
2105	HUD-EDI Grants	2190	Private Grants
2106	Department of Defense	2214	ACTIA Reimbursable Grants
2108	HUD-CDBG	2511	Local Law Enforce Block Gran
2114	Department of Labor	2513	Local Law Enforce Block Gran
2118	National Foundation of the A	2810	Rehabilitation Trust Loans
2120	Federal Action Agency	2820	Community Development Rehabi
2124	Federal Emergency Management	2822	Title I Loans: Revolving
2126	Department of Education	2824	FHA 203k Loan: Revolving
2134	California Parks and Recreat	2916	Vice Crimes Protection - Cou
2144	California Housing and Commu	2990	Public Works Grants
2148	California Library Services	2992	Parks and Recreation Grants

By June 2009, these funds are projected to have a collective negative balance of \$25.6 million. In many cases, negatives in these funds will be offset once grant reimbursements are received. However, there may be exceptions, where reimbursements would be insufficient to cover the negative balances, due to disallowed costs. The City's departments that receive and use grant funds, under the guidance of the Finance Department, are continuing to seek reimbursements from grantors on a timely basis.

## **CAPITAL IMPROVEMENT PROJECTS (CIP)**

Details of the FY 2009-11 CIP budget proposal are contained in the "Capital Improvement Projects" section of the FY 2009-11 budget document. Summaries by funding source and category are provided on the following page.

**Capital Improvement Projects  
by Funding Source**

<b>City</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>	<b>Grand Total</b>
1010 - General Purpose Fund	\$ 651,200	\$ 442,620	\$ 1,093,820
2140 - California Department of Transportation	4,000,000	4,000,000	8,000,000
2141 - State Traffic Congestion Relief - Proposition 42	2,065,440	2,268,300	4,333,740
2163 - Metro Transportation Com: Program Grant	5,968,000	-	5,968,000
2165 - Prop 1B Nov 2006 CA Trans Bond	-	6,176,850	6,176,850
2211 - Measure B: ACTIA	5,775,020	6,200,020	11,975,040
2212 - Measure B: Bicycle/Pedestrian Pass-Thru Funds	750,000	750,000	1,500,000
2260 - Measure WW: East Bay Regional Parks District Local Grant	19,204,460	-	19,204,460
3100 - Sewer Service Fund	6,947,000	7,120,000	14,067,000
5200 - JPFA Capital Projects: Series 2005	1,157,000	1,040,000	2,197,000
5320 - Measure DD: 2003A Clean Water, Safe Parks & Open Space Fund	300,000	850,000	1,150,000
5501 - Municipal Capital Improvement: 1989 LGFA Refunding	666,590	611,580	1,278,170
5510 - Capital Reserves	2,201,250	2,125,000	4,326,250
<i>City Subtotal</i>	<b>\$ 49,685,960</b>	<b>\$ 31,584,370</b>	<b>\$ 81,270,330</b>
<b>Oakland Redevelopment Agency</b>			
9215 - Central District Grant Funds	490	500	990
9450 - Coliseum: Operations	100,120	100,120	200,240
9451 - Coliseum: Capital	2,839,000	1,125,000	3,964,000
9455 - Coliseum Area: Tax Allocation Bonds 2006B-TE	361,830	850	362,680
9456 - Coliseum Area: Tax Allocation Bonds 2006-T	2,000,000	1,065,000	3,065,000
9510 - Central District: Operations	1,427,180	1,433,620	2,860,800
9513 - City Center: Garage West Subsidy	2,062,500	2,151,000	4,213,500
9515 - Chinatown: Parking Lot	1,120,000	230,000	1,350,000
9516 - 1989 Bonds	3,000,750	760	3,001,510
9522 - Milti Service Center/Rent - County	98,660	98,670	197,330
9526 - Liability/Contingency/Finance	160,540	149,990	310,530
9527 - 10% School Set Aside/Coliseum	860	860	1,720
9529 - Broadway/MacArthur/San Pablo: Operations	100,000	100,000	200,000
9532 - Central District: TA Bond Series 2003	3,072,320	2,350	3,074,670
9540 - Central City East: Operations	300,000	500,000	800,000
9553 - Unrestricted Land Sales Proceeds	4,377,180	3,396,220	7,773,400
9570 - Oakland Army Base: Operations	300,000	300,000	600,000
9701 - Trust and Agency Fund	10,500,000	-	10,500,000
<i>ORA Subtotal</i>	<b>\$ 31,821,430</b>	<b>\$ 10,654,940</b>	<b>\$ 42,476,370</b>
<b>Grand Total</b>	<b>\$ 81,507,390</b>	<b>\$ 42,239,310</b>	<b>\$ 123,746,700</b>

**Capital Improvement Projects  
by Category**

<b>Category</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>	<b>Grand Total</b>
Buildings and Facilities	\$ 32,673,410	\$ 7,838,110	\$ 40,511,520
Parks and Open Space	13,504,460	850,000	14,354,460
Sewers and Storm Drains	6,947,000	7,120,000	14,067,000
Streets and Sidewalks	16,074,440	16,125,150	32,199,590
Technology Enhancements	3,009,220	2,954,200	5,963,420
Traffic Improvements	3,772,540	3,620,020	7,392,560
Miscellaneous	5,526,320	3,731,830	9,258,150
<b>Grand Total</b>	<b>\$ 81,507,390</b>	<b>\$ 42,239,310</b>	<b>\$ 123,746,700</b>

The City has almost no discretionary capital funds, and our capital needs far exceed the diminishing resources that are in place. (For example, the FY 2009-11 Capital Improvement budget identifies \$282 million in unfunded projects.) The little discretionary funding that is available for CIP projects is mainly in the **Capital Reserves Fund (5510)**. Council Ordinance No. 12502 CMS mandates a \$6 million reserve level for this fund, and the City Council can appropriate this funding for capital expenses. As of April 2009, there was \$8.3 million in this fund, with \$3.5 million set aside for previously approved projects (such as Mayor and Council Pay-Go, Arroyo Viejo Recreation Center, ADA Accommodations, Sidewalk Repairs, MLK Renovations, Shepherd Canyon Storm Drain Repairs, and Chinese Garden Improvements). This leaves \$4.8 million available for appropriation during FY 2009-11.

The CIP budget recommends a total of \$4.3 million in projects for this fund during FY 2009-11, as summarized below:

<b>Capital Improvement Projects Capital Reserve Fund (5510)</b>			
<b>Projects</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>	<b>Grand Total</b>
Mayor and Council Pay Go	\$ 1,125,000	\$ 1,125,000	\$ 2,250,000
Motorola IPSS Support and Maintenance	1,076,250	1,000,000	2,076,250
<b>Grand Total</b>	<b>\$ 2,201,250</b>	<b>\$ 2,125,000</b>	<b>\$ 4,326,250</b>

## **OAKLAND REDEVELOPMENT AGENCY (ORA)**

Given the City's weakened property values, the ORA's overall *tax increment revenue* is projected to increase by approximately 2.3 percent per year in FY 2009-11. The estimated revenue changes vary by redevelopment area, and range from flat growth in the Acorn Project Area to a 4.3% increase in the Coliseum Project Area.

ORA *expenditures* will continue to be driven by personnel costs. Overall, of the \$70 million operating budget net of pass-through and debt service, personnel expenses accounted for 40.4 percent. The remaining funds are used for neighborhood programs and projects.

Key highlights of the ORA budget are summarized below. Details are contained in a separate ORA Proposed Budget document.

- **Education Revenue Augmentation Fund (ERAF)**

In FY 2008-09, the Agency made a State-mandated contribution of \$8.4 million to the Educational Revenue Augmentation Fund (ERAF). State policymakers have not so far included this mandate in their current budget for FY 2009-10, but the State will revise its FY 2009-10 budget in May, and an ERAF mandate may still be included. The Agency's proposed budget assumes ERAF payments at the FY 2008-09 level of \$8.4 million.

- **Loan Guarantee Program**

The Agency is finalizing plans to initiate a loan guarantee program, under which Agency funds would be used to provide gap financing to private developers of small and medium-sized projects.

- **Suspension of Coliseum Set-Aside**

The Agency is proposing a temporary, two-year suspension of the Coliseum School set-aside. The set aside is a 10% annual contribution of Coliseum's net tax increment revenue, earmarked for the development of school facilities in the Coliseum project area. The set aside was initiated by the City Council in 1997. A large reserve of previously accumulated and unspent funds is now in place, prompting the proposed suspension.

- **Capital Projects**

In the Central District capital project efforts will largely focus on the completion of and/or the modification of business terms for the existing City Walk and Forest City projects. In the Coliseum project area, proceeds from the Tax Allocation Bonds issued in 2006 will be directed towards a number of projects, most notably the Coliseum and Fruitvale transit villages.

## **OUTSTANDING ISSUES**

There are issues not specifically addressed in this budget, but impacting FY 2009-11 or future years' finances.

### July 21, 2009 Special Election

As of this writing, several measures have been approved or otherwise contemplated for the July 21, 2009 special election:

- *Kids First "compromise" measure* would reduce the required transfer of GPF funding to Kids First from 1.5% of all funds (as mandated by Measure OO currently in force) to 3.0% of unrestricted General Fund revenues. If approved, this measure would result in over \$3.8 million in annual GPF savings in FY 2009-11. This budget proposal incorporates these anticipating savings, assuming the passage of the compromise measure.
- *Real Estate Transfer Tax expansion to mergers and acquisitions* is expected to generate \$550,000 annually. This revenue has been included in the FY 2009-11 budget.
- *Local Cannabis Tax*: A proposed Cannabis Business Tax would bring in an estimated \$0.3 million per year, based on the 18% rate. This revenue has been included in the FY 2009-11 budget.
- *Increase in the Hotel Tax proposal*: If approved by two-thirds of voters, a three percent Hotel Tax surcharge would generate \$2 million annually. Proceeds would fund the Oakland Zoo (25%), Oakland Museum of California (25%), Chabot Space

and Science Center (25%), and cultural arts programs and festivals (25%). The Proposed FY 2009-11 Budget does not reflect this additional revenue.

### Other Balancing Ideas Considered

In addition to the balancing measures introduced in this budget proposal, staff continues working on other alternatives. Most of these require additional research and will not result in savings or revenues for FY 2009-10. These additional alternatives will be brought before the City Council for discussion in FY 2009-10.

- *Leasing parking meter and garage assets:* Staff is exploring a program in which a provider would lease the City's garages and parking meters. The vendor would pay a large, up-front contract fee and assume operation and maintenance of the City's garages and meters for a long contract period (usually 50 years). The vendor would collect revenues from these sources. The City would retain its parking citation functions and revenues. The benefits to the City include an influx of revenue that could be used to offset negative fund balances, provide funding for anticipated balloon payments such as the payment for the Police and Fire Retirement System (PFRS) due in 2012, and shore up the City's General Purpose Fund reserves. Further analysis needs to be done to assess whether a program of this kind would be beneficial to the City.
- *Introducing impact fees for development projects:* The City of Oakland is studying impact fees as an additional source of capital funds for necessary infrastructure. The Community and Economic Development Agency is finalizing a request For Proposals for a Traffic Impact Fee nexus study. Other impact fees that could be explored include fees for Parks and Open Space, Libraries, Fire/Police infrastructure, Storm Water, Technology and Public Art.

### Unfunded Requests

The severity of the City's fiscal problems virtually eliminate the possibility of budget enhancements in FY 2009-11. However, we find it important to document the unaddressed operational and capital needs that this City has, for example:

- *Deferred maintenance needs:* The City maintains more than 300 facilities and structures. This includes libraries, recreation centers, museum facilities, senior centers, fire stations, restrooms, tot lots, Police Administration Building, City Hall Civic Center Complex and a variety of other structures. About 80% of our facilities are 30 years or older. Many major systems such as HVAC (heating, ventilation and air condition), plumbing, electrical, roofing and elevators, are beyond their expected lifespan and are failing. The current list of needed repairs exceeds \$17 million.

- *Unfunded Capital Improvement requests* total \$327.1 million. Major items (\$2 million or over) are reflected below.

<b>Capital Improvement Projects</b>			
<b>Unfunded Projects</b>			
<b>Projects</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>	<b>Grand Total</b>
Asian Library 388 9 <sup>th</sup> Street	1,800,000	5,400,000	7,200,000
Bathroom Repairs to Fire Stations	1,000,000	1,000,000	2,000,000
Brookdale Teen Center	3,642,763	-	3,642,763
Brookfield Library	2,138,000	6,412,000	8,550,000
Carter Middle School Park Conversion	3,005,000	-	3,005,000
Clinton Park Master Plan Improvements	2,373,242	-	2,373,242
Dimond Library Expansion	5,125,000	15,375,000	20,500,000
Eastmont Library 7200 Bancroft Ave.	7,123,816	19,950,000	27,073,816
Elmhurst Library 1427 88 <sup>th</sup> Ave.	957,954	2,330,000	3,287,954
Facility Repairs and Upgrades	16,673,760	-	16,673,760
Fleet Replacement Program	3,500,000	3,500,000	7,000,000
Glen Daniel King Estates Trail Improvements	2,555,140	-	2,555,140
Golden Gate Library 5506 San Pablo Ave.	731,954	1,650,000	2,381,954
Hoover Library New Location	3,900,000	11,700,000	15,600,000
Jefferson Square - General Improvement	2,771,040	-	2,771,040
Lakeview Library 550 El Embarcadero	1,925,000	5,775,000	7,700,000
Laurel Library	3,900,000	11,700,000	15,600,000
Madison Square Park Improvements	3,663,878	-	3,663,878
Main Library Relocation	41,544,928	3,120,000	44,664,928
Martin Luther King Jr. Library	943,707	2,694,621	3,638,328
Melrose Library	845,000	2,535,000	3,380,000
Morcom Rose Garden Improvement	1,988,000	-	1,988,000
Moss House Improvements	2,252,016	-	2,252,016
Officer Willie Wilkins (Elmhurst) Park	3,277,162	-	3,277,162
Piedmont Library	1,625,000	4,875,000	6,500,000
Police & Fire Joint Training Facility	5,000,000	7,500,000	12,500,000
Rebuild Fire Station 4	2,500,000	7,500,000	10,000,000
Replace/Rebuild Station 25	2,500,000	7,500,000	10,000,000
San Antonio Library	7,250,000	21,750,000	29,000,000
Station 29 Replace/Rebuild	2,500,000	7,500,000	10,000,000
Storm Drains Capital Improvements	8,000,000	8,000,000	16,000,000
Street Lighting Energy Efficiency	-	35,000,000	35,000,000
Tassafaronga Recreation Center Improvement	4,083,179	-	4,083,179
New Temescal Library	562,500	1,687,500	2,250,000
West Oakland Library	5,062,500	15,187,500	20,250,000
<b>Subtotal</b>	<b>\$ 156,720,539</b>	<b>\$ 209,641,621</b>	<b>\$ 366,362,160</b>
<b>Remaining Projects (total)</b>	<b>\$ 24,760,398</b>	<b>\$ 78,434,863</b>	<b>\$ 103,195,261</b>
<b>Grand Total</b>	<b>\$ 181,480,937</b>	<b>\$ 288,076,484</b>	<b>\$ 469,557,421</b>

- The Police Department submitted a request for operational needs that totals approximately \$60 million annually and includes:

Citizen's Police Academy; estimated at \$80,000  
 Technology enhancements; estimated at \$13.7 million  
 Radio Charges; estimated at \$0.79 million  
 Computer Analysis of Crime Statistics (CompStat); estimated at \$4.91 million  
 Investigations support; estimated at \$11.94 million  
 Additional 53.0 FTE officers; estimated at \$18.66 million  
 Intelligence Division support; estimated at \$35,000  
 Civilianization; estimated at \$8.58 million (partial cost)

Equipment Room furnishings; estimated at \$0.87 million

### Future issues

Today's problems are just a preview of more severe future financial concerns. The next two years promise to be extremely challenging. For example:

- The City currently funds its *retiree medical benefits (Other Post-Employment Benefits, or OPEB)* on a pay-as-you-go basis. This method addresses current costs but not necessarily long-term liabilities. To fully fund these long-term liabilities, our current annual payment of \$10 million would increase by at least \$47.5 million per year.
- Beginning with 2011, the City will be required to make annual contributions to the *Police and Fire Retirement System (PFRS)*, as the payment "holiday" will expire. The required City contribution amount starting July 1, 2011 is currently estimated at \$39 million. Staff has discussed aspects of this liability with the City Council, and will bring forward a plan of possible legislative and financial actions during the FY 2011-13 budget process.

## **FINANCIAL POLICIES**

In addition to balancing measures, this budget proposal contains a number of *financial policies*. (See "Legislation" section.) These policies are essential tools in returning the City to a healthy financial state, and ensuring responsible financial management of the City's resources.

- Establishing a baseline for the *Real Estate Transfer Tax* at \$40 million (an amount collected in a normal year), with any amount over the baseline used as follows: 50% deposited into GPF reserves, and another 50% going into Oakland municipal CIP reserves.
- Amending a policy on the use of *one-time revenues*, and requiring that any one-time discretionary revenue be used as follows: 50% to repay negative fund balances (including negatives in the Internal Service Funds), and another 50% to fund future CIP projects.
- Amending the City's *reserve policy* to: (a) require an annual review and certification of the GPF reserve (net of any reservations, designations and obligations) by the Director of Finance; and (b) prohibit project carryforwards in the GPF.

## **CLOSING REMARKS**

The balancing measures contained in this budget require making difficult decisions, but given the unprecedented fiscal realities there are no easy choices. We look forward to a dialogue with the City Council on possible alternatives.

## ACKNOWLEDGEMENTS

This budget document is the outcome of a team work by City staff. We praise their hard work and diligent efforts.

Sincerely,

Handwritten signature of Ronald V. Dellums in black ink.

Ronald V. Dellums  
Mayor of Oakland

Handwritten signature of Dan Lindheim in black ink.

Dan Lindheim  
City Administrator

## **APPENDIX**

(Financial Summaries section pages D-8 through D-18)

# SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

## Significant Organization Changes

- To increase the effectiveness of individual programs and services by aligning them closely with other related functions:
  - The Neighborhood Services Coordinators (NSCs), Oaklanders Assistance Center, and Re-Entry staff are being brought together under the umbrella of Public Safety/Neighborhood Services, under the Public Safety Coordinator in the City Administrator's Office.
  - The Marketing Division is being moved to the CEDA agency, to closely coordinate its activities with other marketing and special events functions.
- To strengthen the City's human resources management function: The City's human resources management function can only be fully effective if it carries hierarchical significance. This necessitates the return of Human Resources to the citywide level, by making it a separate department and not a division of Finance, as it has been over the past few years.
- To improve coordination and effectiveness of on-street and off-street parking: Under the existing structure, on-street parking is managed by the Parking Division of Finance and Management Agency, and off-street (garage) parking is under the umbrella of the Community and Economic Development Agency. This budget consolidates the management of on-street and off-street parking operations under the Parking Division.

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
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*In the General Purpose Fund, this budget addresses an \$83-85 million shortfall - the result of severe revenue declines coupled with primarily fixed non-discretionary expenditures, which are projected to increase modestly. Overall, balancing measures include increases in revenues of over **\$3.9 million** and expenditure reductions of over **\$79.1 million**. The major items are listed below.*

**Revenue Enhancements/(Reductions)**

**BUSINESS LICENSE TAX**

Revenue from new business tax classification for cannabis operations; proposed rate of \$18 per \$1,000 gross receipts. Subject to voter approval at July 21, 2009 special election.	-	\$0.30	\$0.30
One-time revenue anticipated from new amnesty program for small local businesses.	-	\$0.50	\$0.00

**REAL ESTATE TRANSFER TAX**

Anticipated revenue from application of real property transfer tax to property mergers and acquisitions. Subject to voter approval at July 21, 2009 special election.	-	\$0.55	\$0.55
Additional revenue adjustment reflecting uptick in property sales in FY 2009-10 and a leveling off to downward trend in FY 2010-11 as a result of anticipated adjustable rate mortgage resets.	-	\$1.36	(\$0.08)

**SERVICE CHARGES**

Increase in revenue based on higher parking rates and anticipated increase in parking meter payment compliance.	-	\$0.59	\$0.59
Various Parks and Recreation fee increases, including boating, tennis, Pee-Wee program, parking and commercial rental fee increases for the Malonga Casquelourd Center.	-	\$0.27	\$0.27

**FINES**

Increased revenues due to parking citation increases.	-	\$1.02	\$1.02
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**Expenditure Additions/(Reductions)**

**UNION CONCESSIONS**

Once-per-month mandatory business shutdowns for civilian employees (net of anticipated exemptions). Twelve days per fiscal year are equivalent to a 4.6 percent salary reduction.		(\$3.44)	(\$3.44)
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**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
<b>Expenditure Additions/(Reductions)</b>			
UNION CONCESSIONS (continued)			
Civilian retirement pick-up of employee portion of California Public Employee Retirement System (Cal-PERS) rate. Employee rate will increase by 5 percent (from 3 to 8 percent).		(\$3.28)	(\$3.28)
Additional anticipated union concessions.		(\$0.29)	(\$0.29)
"GOLDEN HANDSHAKE" RETIREMENT INCENTIVE			
Expected GPF savings based on 20 percent participation rate.		(\$1.40)	(\$1.40)
DELAY PAYMENT OF INTERNAL SERVICE FUNDS (ISFs)			
Delay payment of General Purpose Fund obligation to the Equipment and Facilities funds for two years. Payment would resume in FY 2011-12 with full fund repayment anticipated for FY 2020-21.		(\$23.78)	(\$24.14)
DELAY REPAYMENT OF SELECTED NEGATIVE FUND			
Delay payment of a portion of the General Purpose Fund subsidy to the Self-Insurance Liability Fund in FY 2010-11.		\$0.00	(\$0.75)
RECOVERIES			
Insurance recoveries increase due to Risk Management's (Finance & Management Agency) implementation of aggressive program due to vehicle accidents and damages.		(\$0.50)	(\$0.50)
Treasury recoveries due to fees for investment portfolio management and bond issuances.		(\$0.69)	(\$1.29)
Increase parking citation recovery based on passing Alameda County ticket surcharge on to violator.		(\$1.80)	(\$1.80)
DEBT RESTRUCTURING			
Anticipated cash flow savings from restructuring General Fund debt.		(\$6.00)	(\$6.00)
FUND TRANSFERS			
Set Measure OO transfer from the General Purpose Fund to the Kids First! Fund in anticipation of approval of 3% compromise plan. Subject to voter approval at July 21, 2009 special election.		(\$3.86)	(\$3.83)

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
<b>Expenditure Additions/(Reductions) (continued)</b>			
<b>MAYOR</b>			
Eliminate two positions frozen in FY 2008-09 (1.50 FTEs are in the General Fund).	(1.50)	(\$0.29)	(\$0.29)
<b>CITY ADMINISTRATOR</b>			
Reductions to the Citizens' Police Review Board, Public Art and other units within the City Administrator's Office. Shift portions of staff costs to non-General Funds for the Americans with Disabilities Act (ADA) Program. Implement additional annualized savings from FY 2008-09 reductions in various offices.	(1.08)	(\$0.35)	(\$0.36)
<b>CITY ATTORNEY</b>			
Transfer of Litigation & Advisory Costs related to Public Liabilities cases to the Self-Insurance Fund (1100)	(20.07)	(\$3.51)	(\$3.58)
<b>CITY AUDITOR</b>			
Transfer a portion of Measure Q (Library Services assessment) and Measure N (Paramedic Services assessment) audit costs from the General Purpose Fund.	-	(\$0.07)	(\$0.02)
<b>CITY CLERK</b>			
Transfer eligible costs to the Oakland Redevelopment Agency Projects Fund (7780), to reflect ORA responsibilities of legislative personnel.	(2.01)	(\$0.21)	(\$0.21)
Anticipated cost of July 21, 2009 special election.	-	\$0.60	\$0.90
<b>CONTRACTING AND PURCHASING</b>			
Reduce Contract Compliance and office support staffing to reflect anticipated reduction in City's contract spending.	(1.50)	(\$0.14)	(\$0.14)
<b>INFORMATION TECHNOLOGY</b>			
Eliminate various positions affecting Public Safety trouble tickets and applications (to be distributed among remaining staff); 50 percent of Web support; and trouble call responses. Positions include: 1.0 FTE City Administrator Analyst, 2.0 FTE Microcomputer Specialists, 1.0 FTE System Analyst.	(4.00)	(\$0.46)	(\$0.46)
Eliminate various positions as of February 1, 2010 reflecting completion of major projects. For FY 2009-10, FTE reduction totals 0.67 and 1.6 FTE in FY 2010-11.	(1.60)	(\$0.15)	(0.27)

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
<b>Expenditure Additions/(Reductions) (continued)</b>			
<b>FINANCE &amp; MANAGEMENT</b>			
Appropriately charge portions of staff to Oakland Redevelopment Agency Projects Fund (7780) and Workforce Investment Act (2195) Funds to reflect their actual time spent in these areas; eliminate 1.0 FTE Accountant II.	(2.41)	(\$0.35)	(\$0.36)
<i>Parking Management</i>			
Add 1.0 FTE Parking Enforcement Supervisor II and eliminate 4.0 PT Parking Control Technicians to provide more oversight during off-hours in Parking Director's absence.	(3.00)	(\$0.01)	(\$0.01)
Add 1.0 FTE Administrative Services Management I and eliminate 1.0 FTE Revenue Analyst and 0.5 FTE Parking Control Technician (part-time) to improve Parking and Garage Management; downgrade 1.0 FTE Accountant to 1.0 FTE Account Clerk III to reflect level of work.	(1.50)	(\$0.06)	(\$0.06)
Add operations and maintenance support for various minor technological parking tools (e.g. handheld remote citation modules).	-	\$0.04	\$0.04
Eliminate portion of funding related to police academy recruitment	-	(\$0.25)	\$0.00
<b>HUMAN RESOURCES</b>			
Eliminate 5.0 FTEs (3.0 FTE HR Clerks, 1.0 FTE Public Service Representative and 1.0 FTE Principal HR Analyst); downgrade 2.0 FTE HR Analysts to HR Analyst Assistants; and transfer 0.6 FTE Benefits Representative to Deferred Compensation Fund (7130). Additionally, add 1.0 FTE Administrative Services Manager II and eliminate 1.0 FTE Account Clerk II. Eliminations and downgrades will result in slower response times to provide services and respond to information requests. Addition of ASM II will provide supervisory and analytical/budgetary skills needed in OPRM.	(5.60)	(\$0.42)	(\$0.43)
Restore a portion of operations and maintenance support inadvertently deleted in FY 2008-09 October 2008 Budget Revise.	-	\$0.04	\$0.04
Transfer 0.15 FTE HR Analyst from Measure Y, as this funding source is no longer available to OPRM.	(0.15)	\$0.02	\$0.02
Eliminate human resources support related to police academies.	-	(\$0.25)	\$0.00

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
<b>Expenditure Additions/(Reductions)(continued)</b>			
<b>POLICE SERVICES</b>			
Discontinue GPF funding for, and transfer 140 police officers, to an outside funding source beginning October 1, 2009.*	(140.00)	(\$18.19)	(\$21.93)
Eliminate GPF funding for 1.5 police academies due to reduction of GPF staffing.	-	(\$4.25)	(\$4.50)
Eliminate Ranger Program (cut of 3.0 FTEs; Problem Solving Officers will instead provide park security services.	(3.00)	(\$0.40)	(\$0.40)
Eliminate 2.0 FTEs from Neighborhood Services Program (1.0 FTE Neighborhood Services Coordinator and 1.0 FTE Administrative Assistant 1; remaining program proposed for transfer to the City Administrator's Office).	(2.00)	(\$0.16)	(\$0.17)
Downgrade Deputy Director (non-sworn) to Agency Administrative Manager and reclassify 1.0 FTE Sergeant to 1.0 FTE Police Officer.	-	(\$0.09)	(\$0.09)
Adjust budget to reflect completed reclassification of 24.0 FTE Police Officers and 3.0 FTE Sergeants from 84 to 80 hour schedule (FY 2008-09 implementation of 40/60 deployment).	-	(\$0.20)	(\$0.20)
Transfer False Alarm Program to cost-covering special revenue fund.	(1.50)	(\$0.21)	(\$0.21)
JAG Grant: OPD will be awarded \$3.2M over two years (net); and spending plan includes transfer of 4.0 FTE in the Research, Planning and Crime Analysis program, \$0.60 million in overtime, and operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112).	(4.00)	(\$1.60)	(\$1.60)
Reduce operations and maintenance expenditures related to hospitality and rental cars.	-	(\$0.11)	(\$0.11)
<b>FIRE SERVICES</b>			
Eliminate 2.0 non-sworn FTEs (1.0 FTE Office Assistant II and 1.0 FTE Emergency Planning Coordinator). Responsibilities of	(2.00)	(\$0.17)	(\$0.17)
<b>MUSEUM</b>			
Freeze position during Museum renovation and closure (August 2009 through April 2010).	-	(\$0.30)	\$0.00

\* The City has applied for \$23 million annually (for three years) in COPS Hiring Recovery Program (CHRP) grant funding. If the grant funding is not received, 140 police officers would have to be laid off. The CHRP will be appropriated once received, and is not reflected in this budget.

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
<b>LIBRARY SERVICES</b>			
Pair six smaller branches for rotational closure, with one set of staff for each pair of branches (for three sets of staff). Hours for paired branches would be reduced from 43 hours per week at each branch to (a) one branch open 15 hours/week and (b) the other branch open 22.5 hours/week.	(17.91)	(\$0.81)	(\$0.91)
<b>PARKS &amp; RECREATION</b>			
Replace temporary part-time staff with permanent part-time recreation center staff. Staffing shift will allow recreation center to have consistency in their program offerings and services. Reduce hours from 40 per week to 37.5 per week for selected classifications; brings hourly workers to citywide standard.	(8.04)	(\$0.49)	(\$0.49)
Eliminate Public Services Representative PPT; as a result, no access to RecWare system for major reports and tracking of funds received from satellite sites.	(0.75)	(\$0.06)	(\$0.06)
<b>HUMAN SERVICES</b>			
Reduce Head Start subsidy, pending confirmation of allowable uses of Federal economic stimulus funds.	-	(\$0.30)	(\$0.30)
Eliminate Senior Shuttle funding	-	(\$0.18)	(\$0.18)
Eliminate \$2 Senior Set-Aside funding	-	(\$0.15)	(\$0.15)
Fund Army Base Winter Shelter grant from HUD Emergency Services Grant (ESG)	-	(\$0.10)	(\$0.10)
<b>COMMUNITY AND ECONOMIC DEVELOPMENT</b>			
Transfer portion of Real Estate Agent to Oakland Redevelopment Agency Projects Fund (7780) and reduce historically underspent operations and maintenance accounts.	(0.18)	(\$0.16)	(\$0.16)
Reduce Shop Oakland Program and Business Improvement District formation and operations.	-	(\$0.01)	(\$0.01)
<b>NON-DEPARTMENTAL</b>			
Shift transfer to the Comprehensive Clean-Up fund (1720) from FY 2009-10 to FY 2010-11	-	(\$0.70)	\$0.70
Reflect savings in Telecommunications Fund (1760) repayment of negative fund balance	-	\$0.00	(\$0.23)
Additional cost of federal lobbyist contract	-	\$0.01	\$0.01

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
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**Self Insurance Liability Fund (1100)**

*Historically, this fund's revenues have been received as transfers in from the General Purpose Fund. Beginning with FY 2009-10, Self-Insurance will be funded by a combination of funds based on the historic loss trend experienced by agencies across the City. For the Public Works Agency, this means that its non-General Purpose Funds will be tapped based on their particular loss experience.*

**Major Budget Additions/Reductions**

<i>City Attorney's Office</i> Shift a portion of the City Attorney's Office in-house legal counsel from the General Purpose Fund to this fund to reflect the portion of City Attorney costs that are embedded in departmental allocations. Net zero impact to fund.	20.07	\$3.51	\$3.58
<i>Fire, Police, Parks &amp; Recreation and Public Works Agency</i> Shift a portion of settlement claims allocation to City Attorney to reflect portion of its costs that are embedded in departmental allocations. Net zero impact to fund.		(\$3.51)	(\$3.58)

**Other Funds**

**Major Budget Additions/(Reductions)**

<i>City Clerk -- Oakland Redevelopment Agency Projects Fund (7780)</i> Transfer staffing to the Oakland Redevelopment Agency Projects Fund (7780) equal to one-third of legislative personnel costs to reflect ORA responsibilities.	2.01	\$0.22	\$0.22
<i>Information Technology -- Various Funds</i> Eliminate Project Manager Positions: 1.0 FTE from the Radio Fund (4200) and 0.4 FTE from Telecommunications Reserve Fund (1760) after January 30, 2010.	(0.58)	(\$0.10)	(\$0.24)
Eliminate 1.0 FTE filled Electronics Technician Position from the Radio Fund (4200) after January 30, 2010 completion date of Radio Rebanding project.	(0.42)	(\$0.04)	(\$0.11)
Downgrade Electronics Supervisor to Electronics Technician in the Radio Fund (4200).	-	(\$0.02)	(\$0.02)
Appropriate \$0.26 million in year 1 and \$0.30 million in year 2 for Interoperability Project. Funding source is over recovery of Radio Fund (4200) plus savings from proposed positions to be eliminated.	-	\$0.02	\$0.06
<i>Finance and Management Agency -- Workforce Investment Act Fund (2195)</i> Appropriately charge 1.0 FTE Accountant III to the Workforce Investment Act fund (#2195; transfer from GPF)	1.00	\$0.13	\$0.14

SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>Other Funds</b>			
<b>Major Budget Additions/(Reductions)</b>			
<i>Library -- Measure Q Fund (2240)</i>			
Eliminate the Bookmobile	(1.56)	(\$0.09)	(\$0.09)
<i>Fire Services -- Measure Y (2251)</i>			
Bring Fire Services appropriation up to full \$4 million, using additional appropriation above baseline for fire fighter overtime	-	\$0.10	\$0.10
<i>Police Services - Department of Justice (2112) and Police Grants (2995)</i>			
JAG Grant: OPD will be awarded \$3.3M over two years with \$.10M going to County for administration of the grant; total award \$3.2M; and spending plan includes transferring 4.0 FTE in the Research, Planning and Crime Analysis program, \$.60 in overtime, and operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112)	4.00	\$1.60	\$1.60
Transfer .50 FTE Administrative Services Manager II and 1.0 FTE Account Clerk II from the General Purpose Fund (1010) to False Alarm Project in Police Grants (2995); add 1.0 FTE Administrative Analyst II and 1.0 FTE Police Records Specialist; add revenue expectation	3.50	\$0.04	\$0.04
<i>Public Works -- Various Funds</i>			
<i>Environmental Services:</i> Transfer a portion of Environmental Services Manager (0.30 FTE) to the Recycling Fund (Fund 1710) and Program Analyst II (0.05 FTE) to Public Works Grants (Fund 2990). Savings to Comprehensive Clean-up (Fund 1720).	-	\$0.75	\$0.18
Re-allocate Energy Group FTE to Capital Reserves as project-funded positions (from City Facilities Fund 4400).			
<i>Clean Lake Contract:</i> Eliminate contractual services funding. Contributes to balancing of Comprehensive Clean-up (Fund 1720).	-	(\$0.15)	(\$0.15)

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>Other Funds</b>			
<b>Major Budget Additions/(Reductions)</b>			
<i>Public Works -- Various Funds (continued)</i>			
Environmental Services: Transfer a portion of Environmental Services Manager (0.30 FTE) to the Recycling Fund (Fund 1710) and Program Analyst II (0.05 FTE) to Public Works Grants (Fund 2990). Savings to Comprehensive Clean-up (Fund 1720).	-	\$0.75	\$0.18
Re-allocate Energy Group FTE to Capital Reserves as project-funded positions (from City Facilities Fund 4400).			
Clean Lake Contract: Eliminate contractual services funding. Contributes to balancing of Comprehensive Clean-up (Fund 1720).	-	(\$0.15)	(\$0.15)
<i>Street Maintenance:</i> Reduces Heavy Paving, Pothole, and Concrete Repair Crews. Contributes to balancing of State Gas Tax Fund (2230), Proposition 42 Fund (2141) and ACTIA/Measure B (2211).	(12.00)	(\$1.00)	(\$1.28)
<i>Traffic Maintenance:</i> Reduces traffic maintenance program. Contributes to balancing of State Gas Tax Fund (2230).	(3.00)	(\$0.33)	(\$0.38)
<i>Park Maintenance:</i> Reduce landscape maintenance of City's parks, as well as reduce streetscape and median maintenance. Balances Landscaping and Lighting Assessment District Fund (2310) and ACTIA/Measure B (2211).	(20.18)	(\$2.29)	(\$2.48)
<i>Tree Services:</i> Reduce tree services, which is currently limited to addressing hazardous tree conditions. Contributes to balancing of Landscaping and Lighting Assessment District Fund (2310).	(4.00)	(\$0.41)	(\$0.46)
<i>Equipment Services:</i> Increase operations and maintenance budget for parts and equipment to reflect increase in costs for maintenance of aged fleet. Transfer 1.00 FTE Employee Fleet & Safety Coordinator in Equipment Fund (#4100, transferred from State Gas Tax).	-	\$0.00	\$0.00

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>Other Funds</b>			
<b>Major Budget Additions/(Reductions)</b>			
<i>Administrative Support:</i> Reduces fiscal and general administrative support. Transfers Electrical Services administrative support to direct funding sources that support electrical work. Balances Overhead Fund (7760).	(2.00)	\$1.02	\$1.02
<i>City Facilities Maintenance:</i> Reduces Small Projects Design Group, custodial services, and painting services. Balances City Facilities Fund (4400).	(19.00)	(\$1.49)	(\$1.80)
<i>Community &amp; Economic Development Agency -- Various Funds</i>			
<i>Development Services Fund (2415)</i> Eliminate positions and O&M in recognition of reduced revenue due to a downturn in private construction activity.	(21.22)	(\$8.43)	(\$8.68)
<i>Multipurpose Reserve Fund (1750)</i> Expenditure reductions and position transfers (3.5 FTE to overhead clearing fund) corresponding to revenue loss due to sale of parking garages.	(4.50)	(\$2.29)	(\$2.21)
<i>State Gas Tax Fund (2230)</i> Delete two FTEs--1.0 Tree Trimmer and 1.0 Construction Inspector to help balance this fund.	(2.00)	(\$0.20)	(\$0.21)
<i>CEDA Administration Clearing Fund (7760)</i> Delete 1.0 FTE Administrative Analyst, 1.0 Administrative Services Manager I and operations and maintenance line items (Y1 only).	(2.00)	(\$0.37)	(\$0.25)
<i>Oakland Redevelopment Projects Fund (7780).</i> Add one Urban Economic Analyst II to staff new Business Assistance Center and transfer 0.18 FTE from GPF.	1.18	\$0.12	\$0.12

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**FY 2009-11**  
**CITY OF OAKLAND PRIORITIES**

The Mayor and the City Council each set priorities for the City. All City activities are structured to support these priorities; and the City's FY 2009-11 Budget provides the framework through which the City's goals and objectives are achieved.

**Public Safety:** Provide an adequate and uncompromised level of public safety services to Oakland residents and businesses; reduce crime and violence; engage youth in programs and services that prevent violence; and provide reentry opportunities for ex-offenders.

- Reduce crime and ensure public safety for every Oakland neighborhood by implementing a comprehensive crime prevention/reduction strategy

**Sustainable and Healthy Environment:** Invest and encourage private investment in clean and renewable energy; protect and support clean environment; and give Oakland residents an opportunity to lead a healthy life, have healthy life options and make healthy choices.

- **Infrastructure:** Provide clean, well-maintained and accessible streets, sidewalks, facilities, amenities, parks, recreational facilities and trees.
- **Sustainable City:** Maximize socially and environmentally sustainable economic growth, including conserving natural resources.
- **Healthcare:** Provide ample programs to support the mental, physical and spiritual health of Oakland residents

**Economic Development:** Foster sustainable economic growth and development for the benefit of Oakland residents and businesses.

- Develop comprehensive business attraction, retention and growth initiatives to attract green, biotech and other businesses that will result in more jobs for Oakland residents
- Continue to develop retail space and other attractions that will draw visitors to the City of Oakland.

**Community Involvement and Empowerment:** Create sense of hope and empowerment among Oaklanders, especially the youth; provide Oaklanders with educational choices through the City Museum and libraries, and partnerships with the School District and other educational establishments.

- **Social Equity:** Encourage and support social equity for all Oakland residents.
- **Youth & Seniors:** Provide effective programs that will allow youth, seniors and people with disabilities to thrive in their communities.

**Public-Private Partnerships:** Engage private companies and other governmental agencies in forming public-private partnerships, to raise funds and deliver needed programs and services in an effective, efficient and all-inclusive manner.

**Government Solvency and Transparency:** Deliver City services in an open, transparent, effective and efficient manner; and protect and manage City's resources in a fiscally responsible and prudent manner.

- **Efficiency & Responsiveness to Residents:** Ensure that City staff responds to residents in a timely and effective manner by establishing minimum standards of service.
- **Fiscally Responsible City:** Develop and institutionalize sound financial management policies and practices.

**NOTES**

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## City's Two-Year Budget

Local governments use budgets for a variety of reasons, but most importantly for accountability, planning, information and evaluation. The City of Oakland is on a two year budget cycle, with FY 2009-11 being Oakland's seventh biennial budget. The two-year budget is intended to improve the City's long-term planning, enhance funding stability, and to create greater efficiency in the budget development process.



The City of Oakland first adopted a program-based budget format for FY 2003-05. The advantage of a program-based budget is that it focuses on the product of the budgeting effort rather than the line items that go into those programs. The various programs in the City's budget are linked to the overarching goals and priorities of the Mayor and City Council. Budgets are identifiable at a program level where actual financials are captured (for revenues, expenditures, and positions); performance measures and targets can also be linked to programs.

The City's budget is adopted for a 24-month period; however, appropriations are divided into two one-year spending plans. During the second year of the two-year cycle, the Mayor and Council conduct a Midcycle budget review limited to significant variances in estimated revenue and revised mandates arising from Federal, State or Court actions. The Mayor, Council and staff also use the first year of the two-year budget cycle to review, refine, and enhance the utility of agency/departmental performance measures.

## The Five-Year Financial Plan

In anticipation of longer term needs, the City develops a Five Year Financial Plan for the General Purpose Fund. The Five-Year Financial Plan is management's best assessment of future revenue, expenditures, and operating results over the five-year forecast period. The compilation and review of the Plan provides an opportunity to put current funding decisions in context with longer-term economic conditions while affording City management a realistic projection of the ongoing financial impact of policy decisions. Major goals of the Five-Year Financial Plan include the following:

1. To put the City's two-year budget-making process into a five-year planning horizon, to facilitate prudent financial management.
2. To set revenue and expenditure targets, and evaluate budget priorities in light of fiscal conditions projected over the longer term.
3. To present a picture of the long-term strategic financial issues facing the City, while highlighting funding priorities for budget planning.
4. To identify potential structural budget surpluses or shortfalls.
5. To demonstrate to policy-makers the likely impact of short-term capital investment and financing decisions on the City's longer-term financial capacity.
6. To provide a useful framework for reviewing and refining the City's financial forecasts, as well as its financial goals and priorities.

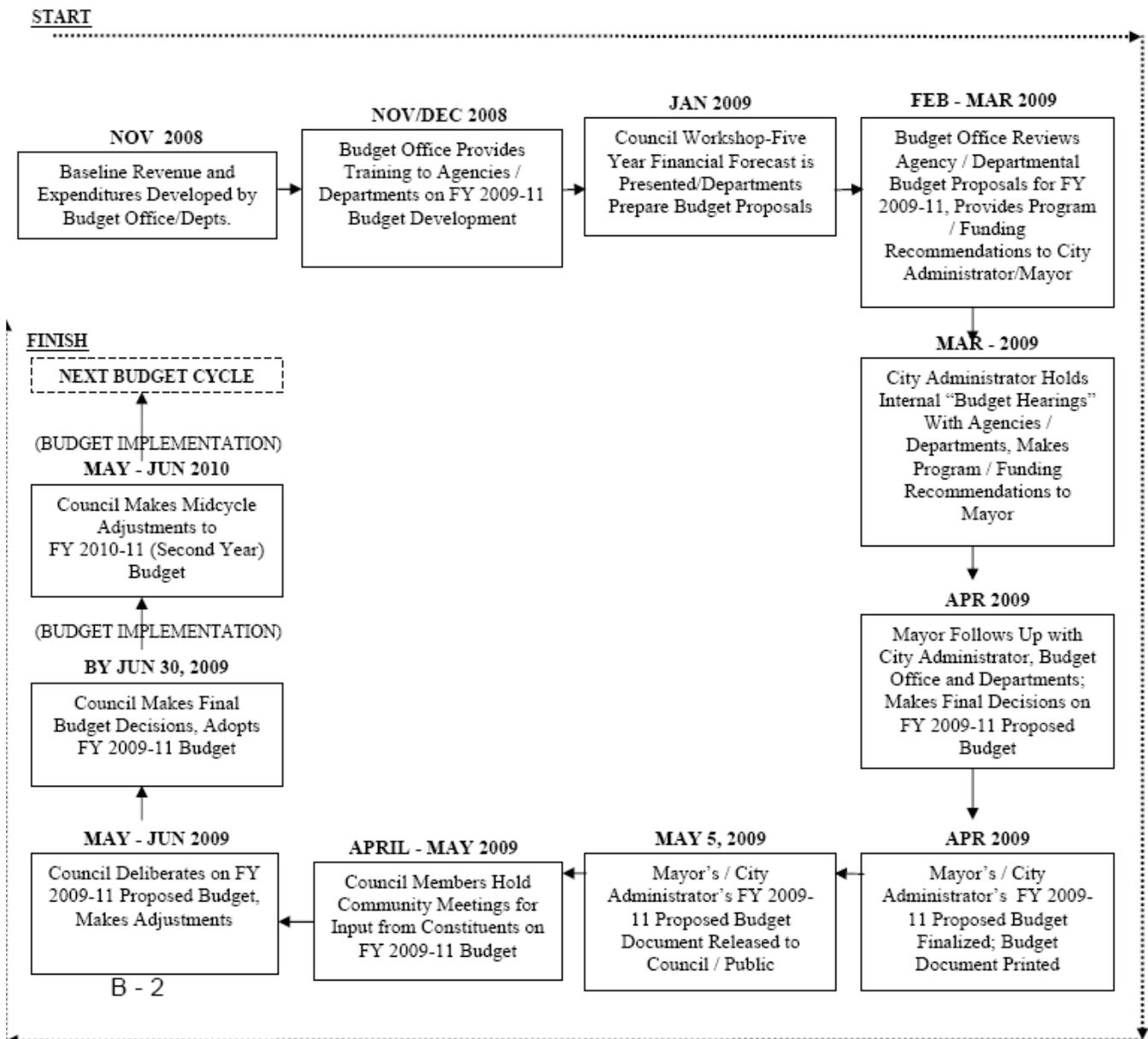


In preparing the Plan, City staff take into account historical experience, as well as the economic uncertainties underlying the revenue and expenditure outlook over the five-year period. The Plan also considers major demographic and legislative changes

## The Budget Process

The budget process is the formal method through which the City establishes its goals, program priorities and desired service levels for the upcoming fiscal period, and identifies the resources necessary to achieve them. Essentially, it is a process through which policy is made, programs are articulated, and resources are identified in order to put them into effect. The chart below summarizes the process, with details provided on the following pages.

### Budget Process Flowchart – FY 2009-11



The budget process consists of several important stages: 1) Budget Development, 2) Budget Adoption, and 3) Budget Amendment.

## **Budget Development**

### **Nov 2008:**

#### **Baseline Development**

The Budget Development process for the FY 2009-11 cycle began in the fall of 2008, when the Budget Office began working in conjunction with departments and agencies on baseline revenue and expenditures—taking into account the latest economic projections, and information on employee cost-of-living-allowances and fringe benefit rates such as for retirement and health care.

### **Nov 2008-Dec 2008:**

#### **Departmental Training**

During November–December 2008, training was provided to all Agencies / Departments on the process for developing the FY 2009-11 budget, and on the new budgeting software being introduced.

### **Jan 2009:**

#### **Council Budget Workshop**

At a Council workshop in January, the City's five-year financial plan was presented for both revenue and expenditures, as well as information regarding the State budget, and the plans for Federal stimulus legislation.

In addition, Agencies/Departments began the development of their budget submittals for FY 2009-11 in January.

### **Feb-Mar 2009:**

#### **Budget Office Analysis**

Upon receipt of Agency / Departmental budget submittals, the Budget Office provided in-depth analysis of each budget request. Based on the initial analysis and subsequent follow-up with departments to resolve issues and answer questions, recommendations were provided to the Mayor and City Administrator regarding the proposed programs, any new initiatives, and budget balancing measures.

### **Mar 2009:**

#### **Internal Budget Hearings**

Internal budget hearings were held among the City Administrator and his staff, the Budget Office, and Agency Directors and their staff. At these internal meetings, program priorities and resource requirements for the next two years were discussed, as well as questions from the Mayor, City Administrator and Budget Office. Based on the outcomes of the internal hearings and follow-up discussions with Agencies / Departments, preliminary budget decisions were made by the Mayor and City Administrator.

### **Apr 2009:**

#### **Proposed Budget Finalized**

Based on decisions following the internal budget hearings—subsequent discussions with the Agencies / Departments, additional analysis by the Budget Office, and a series of wrap-up meetings with the Mayor and City Administrator—the FY 2009-11 Proposed Budget was finalized in April of 2009.

### **April-May 2009:**

#### **Community Input**

Both in preparation for, and following the May 5<sup>th</sup> release of the FY 2009-11 Proposed Budget, City Council members will hold community meetings to obtain input from constituents on the FY 2009-11 budget priorities, and to understand questions and concerns pertaining to the Administration's budget proposal. At the same time, the City's budget will be reviewed by the Budget Advisory Committee (BAC), consisting of Oakland residents and business

community members appointed by City Council members and the Mayor. The BAC holds meetings throughout the year and may review the City's overall budget, or specific topics as requested by the City Council. The BAC also convenes public meetings to encourage citizen input on the budget and presents its findings and recommendations to the City Council during hearings on the budget.

**May 5, 2009:  
Proposed Budget Release**

On May 5, 2009, the Mayor and City Administrator will present their FY 2009-11 Proposed Budget to the City Council.

**May-June 2009:  
Council Deliberations**

Upon presentation of the Proposed Budget, the Mayor and City Council will conduct a series of public hearings to review the FY 2009-11 budget. Meeting dates have been set for May 13, May 28, June 1, June 16, and June 30, 2009.

**Budget Adoption**

**June 2009:  
Council Budget Adoption**

As required by The City Charter, the City Council adopts a balanced budget by June 30, preceding the start of the fiscal year commencing July 1. The Adopted Budget provides two-year appropriation authority for all funds, and first- and second-year appropriations for the Five-Year Capital Improvement Program (CIP). The CIP appropriations are outlined in two annual spending plans for FY 2009-11.

**Budget Amendment**

**April-Jun 2010:  
Midcycle Budget Amendment**

During the second year of the two-year budget cycle, the Mayor and Council conduct a Midcycle budget review limited to significant variances in estimated revenue and/or revised mandates arising from Federal, State or Court actions. For the FY 2009-11 budget cycle, the Midcycle Review will take place in April-June 2010, and will pertain to revenues and expenditures for FY 2010-11 (i.e. the second year of the biennial budget).

**Year-Round  
Budget Amendments**

The budget is a flexible document that provides a comprehensive framework of resource allocations for implementation of the City's goals, priorities and program activities covering the two-year fiscal period. Amendments to the budget may be made throughout the two-year period. Appropriation of new money or transfers between funds and Agencies/Departments requires formal action through Council resolution. Transfers between departments / divisions within an agency, accounts or projects may be made at the administrative level. These transfers can be authorized by the City Administrator, Budget Office or Agency Directors, depending on the nature of the transfer.

## Format of Budget Document

This section provides the reader with a brief explanation of the format and contents of the FY 2009-11 Proposed Policy Budget document. The budget document is presented in two dimensions: 1) consistent with the organizational structure of the City (i.e., by Agency / Department), and 2) according to the Mayor / Council goals. A description of major sections of this document, with an explanation of contents, is provided below.

<b>Letter of Transmittal</b>	This is the City Administrator's budget message to the Mayor and City Council. It outlines the FY 2009-11 overall budgetary plan of the City, including major budget / program changes and anticipated challenges.
<b>Table of Contents</b>	This outlines the order and page number of each section of the budget document.
<b>Mayor/Council Priorities</b>	This section summarizes goals and priorities of the Mayor and City Council and illustrates linkages to departmental programs.
<b>Budget Guide</b>	This section contains an overview of the budget process. In addition, it outlines the organization of the budget and contains a Glossary of Budgetary Terminology and an Abbreviation Guide.
<b>City Facts</b>	This section provides the reader with general information about the City, including a description of the City's history, form of government, transportation modes, attractions and miscellaneous statistics about construction activity, demographics and the Port of Oakland activity.
<b>Financial Summaries</b>	This section provides the reader with tables and graphs summarizing current and historical data on the City's expenditures, revenue and staffing levels. Summaries of the Five-Year Capital Improvement Program are included in the Financial Summaries.
<b>Organizational Summary</b>	This section presents the citywide organization chart and a summary of historical and current staffing levels by agency and department.
<b>Agency Programmatic Budgets</b>	The agency and department programmatic budgets are one of two major components of the City's total budget. The other major component is the Capital Improvement Program budget. Each agency/department budget contains both summaries and detailed budgets, including details by program.
<b>Supplemental Information</b>	This section includes budget and financial policies, including the City's policy on balanced budgets, the City's reserve policy, the City's long-term planning policy, the City's investment policy, and the City's debt management policy. Information from the most recent Community Survey is also provided in this section.
<b>Legislation</b>	Copies of the legislation approved by the City Council as part of the adoption of the FY 2009-11 Budget are included in this section.
<b>Index</b>	This section serves as a reference guide.

## Format of Agency and Department Budgets

The budget proposals submitted by each agency and respective department(s) of the City have been prepared to provide a large amount of information in a brief and easily understandable format. This section outlines the information presented by each agency and department.

**Agency/Department Summary** Each agency/department budget begins with its mission statement and organization chart.

**Business Goals** The second section lists the agency/departmental goals for FY 2009-11. Typically, these goals represent the business purpose of an agency/department, in support of its mission statement. Each department in the City fulfills particular needs of the community, and this section outlines those responsibilities.

**Programs Included in the FY 2009-11 Budget** This section lists all programs, along with their descriptions, for each agency/department.

**Significant Changes to Budget** Following the Business Goals is a table highlighting major changes to the agency/department's appropriations included in the FY 2009-11 Proposed Policy Budget. Changes are presented for the General Purpose Fund and other funds.

**Appropriations** The next several pages display summary information for revenue, expenditures, and positions, both historical and FY 2009-11 proposed, associated with operating the agency/department.

**Summary of Historical Expenditure by Fund** outlines which funds (i.e., revenue sources) each department uses to carry out its programs. The sources and uses of the City's various funds are described in the Financial Summaries section.

**Position Summary of Authorized Positions by Classification** lists all positions within the agency/department by classification title, and provides the number of full-time equivalents (FTE) appropriated for the classification.

**Summary of Authorized Position by Program** summarizes all positions by program.

**Summary of Proposed Budget by Program** summarizes revenue and expenditures by program. This table displays appropriations by program for the General Purpose Fund, as well as for All Funds.

**Program Budget Details** Following the summary pages are program budget details for each program within the agency/department. Described for each program is a program description. A financial table displays information on FY 2009-11 proposed revenues and appropriations and FTEs. Lastly, performance measures for the program are articulated along with performance targets.

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## GENERAL INFORMATION

The City of Oakland ("City") is located on the east side of the San Francisco Bay in the County of Alameda. Oakland is bordered by 19 miles of coastline to the west and rolling hills to the east, which provide unparalleled vistas of the Bay and the Pacific Ocean. In between are traditional, well-kept neighborhoods, a progressive downtown, and superior cultural and recreational amenities. Oakland serves as the administrative hub of the County of Alameda, the regional seat for the federal government, the district location of primary state offices, and the center of commerce and international trade for the Bay Area.

Oakland is the eighth largest city in the State of California, with an estimated population of 411,755<sup>1</sup>, and a wealth of resources and opportunities. It is home to the Port of Oakland, which is the fourth busiest maritime port in the U.S. and among the top 25 in the world. Over the past five years, Oakland has experienced unparalleled investment and development, with 122 major development projects completed, under review in pre-application mode or otherwise in process. Oakland International Airport has undergone a \$300 million Terminal Improvement program including construction of a new concourse with seven boarding gates/waiting areas, centralized food/beverage and retail shopping areas, as well as expanded ticketing, security, and baggage claim facilities. The former Oakland Army Base is engaged in a \$400 million revitalization and redevelopment process; and \$115 million of new construction and improvements have recently been completed in Oakland City Center.

In concert with ongoing redevelopment efforts, the City strives to maintain a balance between old and new. Historic structures continue to be preserved and revitalized while new buildings are constructed. The City has completed its part in a \$350 million revitalization effort to create a multifaceted government center that links major historical landmarks with new developments. Major corporate headquarters include Clorox and Kaiser Permanente, which are in close proximity to many new businesses and various small retail shops that have sprung up in the downtown area.

Oakland is a mature city that has been able to preserve its abundant natural beauty and resources. The City has over 100 parks (totaling over 2,500 acres) within its borders, as well as several recreational areas along its perimeter. Lake Merritt, the largest saltwater lake within a U.S. city, borders the downtown area. Its shoreline is a favorite retreat for joggers, office workers and picnickers. At dusk, the area sparkles as the Lake is lit with the "Necklace of Lights." Lake Merritt is the oldest officially declared wildlife sanctuary in the United States, dating back to 1870.

Statistical Profile	
Date of Incorporation	May 4, 1852
Form of Government	Mayor/Council
Population (2008)*	420,183
Land Area	53.8 Square Miles
Lake Area	3.5 Square Miles
Miles of Streets	835.8 Miles
Retail Market	\$3.6 Billion

\*California Statistical Abstract 2008

### **CITY GOVERNMENT**

The City of Oakland has a Mayor/Council form of government. The Mayor is elected at-large for a four-year term, and can be re-elected only once. The Mayor is not a member of the City Council; however, he or she has a right to vote as one if the Council members are evenly divided.

The City Council is the legislative body of the City and is comprised of eight Council members. One Council member is elected "at large," while the other seven Council members represent specific districts. All Council members are elected to serve four-year terms. Each year the Council members elect one member as President of the Council and one member to serve as Vice Mayor.

The City Administrator is appointed by the Mayor and is subject to confirmation by the City Council. The City Administrator is responsible for day-to-day administrative and fiscal operations of the City.

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### **OAKLAND'S ECONOMIC BASE**

Oakland has diversified its economic base significantly in the past few decades. The economy offers a healthy mix of trade, government, financial, medical, information technology, publishing and service-oriented occupations. Industries with the largest growth in jobs in the last two years are professional and business services, education and healthcare, government, leisure and hospitality, traditional and specialty food production, and construction.

Oakland offers abundant resources to its businesses and residents: state-of-the-art transportation, law enforcement, and utility facilities keep the City running smoothly. Several new office and mixed use buildings, public facilities, hotels, convention facilities, park enhancements and outdoor art have created a cosmopolitan environment in the downtown area. Waterfront restaurants and shops at Jack London Square, as well as the burgeoning Old Oakland and Uptown districts provide lively nighttime attractions. The City's neighborhood retail area continue to grow, as evidence by Oakland's six Business Improvement Districts. While manufacturing remains an important segment of the City's economy, some industrial land has been converted to residential and work/live use.

A variety of incentives are available to companies located in the City's Enterprise, Foreign Trade, and Recycling Market Development Zones. The Economic Development staff links businesses with the many services available to them throughout the area and serves as an ombudsman for companies dealing with the City. Neighborhood Commercial Specialists work with merchants in each commercial district to promote the district, obtain loans, expedite permits and arrange for City services.

Oakland plays a pivotal role in the East Bay Trade Area; it is a city of rich history, impressive growth and a promising future. Located within one of the nation's largest metropolitan areas, California's eighth most populous city is the economic heart of the East Bay. Oakland has the infrastructure and economic base to support and attract a diverse mix of advanced industries and value-oriented retail.

Downtown Oakland offers competitive office space, a fiber optic infrastructure and the amenities for both traditional and emerging enterprises. The well-maintained freeways, the mass transit systems and the ferry service make getting to and from downtown Oakland a relatively quick and easy process—travel times to San Francisco, San Jose and other Bay Area cities are surprisingly short.

The Oakland Metropolitan Area (Alameda and Contra-Costa Counties) is one of the highest spending markets in the nation, with an effective buying income of over \$61.15 billion and a mean household income of \$81,546.<sup>1</sup> In the City of Oakland itself, some 145,992 households earn, on average, \$67,486 per year, resulting in an effective buying income of approximately \$8.0 billion that generates over \$4.0 billion in annual taxable sales.<sup>2</sup>

City departments take a proactive approach and use streamlined processes to best serve the needs of the business community.

## A BRIEF HISTORY

**1200 B.C.** Ohlone Indians settle in the area that would become Oakland.

**1772** Spanish explorers are the first Europeans to visit the East Bay.

**1797** Established in Fremont, Mission de San José extends Spanish jurisdiction over the area that would become Oakland.

**1849** During the California Gold Rush, Oakland becomes the mainland staging point for passengers and cargo traveling between the Bay and the Sierra foothills.

**1910** Oakland's population more than doubles in ten years from 66,960 to over 150,000 as people and businesses relocate from earthquake-ravaged San Francisco. Oakland regains control of the long-lost waterfront by final settlement of litigation, which had lasted over half a century and cost several millions of dollars.

**1936** The Oakland-San Francisco Bay Bridge, one of the engineering wonders of the world, opens months before the Golden Gate Bridge.

**1942** The Permanente Foundation Hospital is dedicated in Oakland, the first in the chain of Henry J. Kaiser's health plan hospitals.

**1950** Children's Fairyland opens in Lakeside Park. Swelled by huge numbers of workers who flocked to the city for WWII jobs, the U.S. Census puts Oakland's population at 384,575. Oakland's African American population soars from 8,462 in 1940 to 47,562 in 1950. The military makes substantial improvement to the Port's facilities.

### **1950 - Present:**

World War II brought tremendous changes to Oakland. Huge numbers of workers moved to the Bay Area to work in local shipyards, and many of these people, as well as large numbers of military personnel who mustered out at Treasure Island and the Oakland Army Base, chose to remain in the Bay Area. As a result, the City's population increased by nearly one third between 1940 and 1950.

Oakland has a rich literary and cultural heritage. Such historical notables as writers Bret Harte, Jack London, Joaquin Miller, Ina Donna Coolbrith, Jessica Mitford, Narman Jayo, Ishmael Reed and Gertrude Stein, architect Julia Morgan, and dancer Isadora Duncan are just a few who have left their cultural mark on the City. It is also the birthplace of the West Coast Blues.

## TRANSPORTATION

Located in the geographic center of the Bay Area, Oakland has been recognized as a vital transportation hub for more than 100 years. Oakland is also the headquarters of the Alameda-Contra Costa Transit District (AC Transit), the Bay Area Rapid Transit (BART) system, and the Metropolitan Transportation Commission that oversees transit and transportation for the Bay Area.

The combination of train, bus, marine, aviation, freeway and the Bay Area Rapid Transit (BART) system guarantees ease of travel for local residents and efficient channels of commerce for businesses relying on the City's easy access. Oakland's Port is a primary sea terminal for transporting cargo between the Western United States and the Pacific Rim, Latin America and Europe. Access to air cargo services is minutes away at the Oakland International Airport.

**AC Transit.** Local and transbay bus service is offered by AC (Alameda County) Transit, the third largest public bus system in California serving the East Bay since 1960:

- ◆ Serves all 13 cities and adjacent unincorporated communities in 364 square miles along the east shore of San Francisco Bay.
- ◆ Serves approximately 230,000 daily riders with a network of more than 105 bus lines, 148 of which connect with BART.
- ◆ Bus routes serve the Oakland Airport, the Amtrak Station and ferry terminal located at Jack London Square, downtown San Francisco and other major Bay Area attractions. All buses are accessible to people with disabilities.
- ◆ All buses are equipped with bicycle racks.

**BART.** The Bay Area Rapid Transit (BART) is a 95-mile, computer-automated rapid transit system:

- ◆ Serving more than 3 million people in the three BART counties of Alameda, Contra Costa, and San Francisco, as well as northern San Mateo County.
- ◆ Electric-powered trains traveling up to 80 mph connect 39 stations serving 22 cities and countless communities. Travel time between downtown Oakland and downtown San Francisco averages only 11 minutes on BART.
- ◆ BART carries an average of 300,000 passengers each weekday (about 91 million annually ), a little less than half of them through the Transbay Tube connecting Oakland and San Francisco.
- ◆ In Oakland, four BART stations – West Oakland, MacArthur, Fruitvale and Coliseum — are catalysts for transit oriented development projects that are in design or construction.
- ◆ In addition, a 3.2 mile extension from the Coliseum station to the Oakland International Airport is in design, and when completed will afford fast, reliable access to the airport from the rapidly growing East Bay population centers.

### Roadways, Bicycles, Car Sharing

- ◆ The Alameda/Oakland Ferry Service that also links Oakland with San Francisco.
- ◆ Nine major U.S. and California highways pass through Oakland.
- ◆ Daily service to rail destinations throughout the U.S. is offered at the Oakland Amtrak Station.
- ◆ Greyhound Bus Lines also offers daily bus service to cities throughout the United States.

- ◆ Car-sharing: City CarShare, Flexcar and Zipcar.
- ◆ Oakland was one of the first cities to pilot the “sharrow” lane - a lane shared by cyclists and motorists.
- ◆ There are over 90 miles of bike lanes, routes and paths for the public.
- ◆ The Alameda/Oakland Ferry Service that also links Oakland with San Francisco.

## EDUCATION

### Elementary, Middle, Special, and Secondary Education

- ◆ More than 170 public, 20 charter and private schools in Oakland.

### Colleges

- ◆ Holy Names University – an undergraduate and graduate inter-disciplinary study college.
- ◆ Mills College – Private women’s liberal arts college founded in 1852, also offering co-ed graduate programs.
- ◆ Patten College – Private, co-educational Christian college dedicated to providing a liberal arts education with a strong biblical studies emphasis. Also offers some graduate programs.
- ◆ California College of the Arts, Samuel Merritt College, and Laney College – Arts, liberal arts, college preparatory and vocational trade programs.

## LIBRARY SYSTEM

- ◆ 1 Main Branch and 15 library Branches
- ◆ Second Start Adult Literacy Program
- ◆ Bookmobile
- ◆ Tool lending library
- ◆ African-American Museum and Library

## MEDICAL FACILITIES

Oakland’s medical facilities are among the best in the nation. The medical community provides the latest and most sophisticated medical technology for the diagnosis and treatment of disease. There are now four hospitals in full services in Oakland.

Children’s Hospital & Research Center Oakland delivers high quality pediatric care for all children through regional primary and subspecialty networks, strong education and teaching program, a diverse workforce, state-of-the-art research programs and facilities and nationally recognized child advocacy efforts.

Alta Bates Summit Medical Center offers comprehensive services designed to meet the health care needs of the diverse communities of the greater East Bay.

## CITY FACTS

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Highland Hospital provides comprehensive, high quality medical treatment, health promotion, and health maintenance through an integrated system of hospitals, clinics, and health services staffed by individuals who are responsive to the diverse cultural needs of our community.

Kaiser Permanente organizes and provides or coordinates members' care, including preventive care such as well-baby and prenatal care, immunizations, and screening diagnostics; hospital and medical services; and pharmacy services. Kaiser Hospital is the flagship of the national system of hospitals headquartered here along with the nation's first health maintenance organization (HMO), founded by Henry Kaiser.

### **PUBLIC SAFETY**

Oakland's public safety providers actively engage all segments of the City's diverse residential and business communities in efforts to increase public safety and quality of life. Current police initiatives partner law enforcement agencies with local community-based social service organizations to create / enhance programs that offer ex-offenders services (training and education) and support (substance abuse recovery and mental health counseling), while maintaining strict accountability and supervision of parolees and those on probation.

Oakland's first responders, committed to proactive emergency preparedness, response, and mitigation, continue to develop and enhance their skills, assess local risks, and prepare strategies to ensure the safety and security of the City's residential and commercial sectors in the event of a natural disaster or terrorist attack.

### **RECREATION**

The Office of Parks and Recreation (OPR) offers recreation programs, sports, cultural and performing arts, boating, community gardening, and other leisure activities for adults, youth, and children. The department's Radical Roving Recreation Team targets truant youth and provides programming that encourages civic participation, personal development, and empowerment.

OPR also operates:

- ◆ 24 recreation centers
- ◆ 140 parks and playgrounds
- ◆ 54 ball fields
- ◆ 5 outdoor swimming pools
- ◆ 50 tennis courts
- ◆ 3 public golf courses, and a host of other public facilities.

### **OTHER ATTRACTIONS**

Oakland is home to many world-class and unique attractions for local residents and visitors.

**Chabot Space & Science Center** – The City of Oakland is home to Chabot Space & Science Center (CSSC), an 86,000 square foot, award-winning facility featuring hands-on science and astronomy exhibits, a state-of-the-art planetarium, a large format domed screen theater, a simulated space mission experience, and the largest telescopes available for public use in California.

**Fox Theater** – The newly renovated Fox Theater in downtown Oakland reopened its doors in February 2009 with a run of performances from entertainment's top acts. The theater's wrap around building will also be the permanent home for the Oakland School for the Arts, a tuition-free charter school dedicated to artistic and academic excellence.

**Lake Merritt** – The Lake is the largest lake located within an urban area and is set in Lakeside Park which is home to the Garden Center, Sailboat House, Rotary Nature Center, Junior Science Center, and a Bonsai Garden. Bordered by a 3.4 mile trail, Lake Merritt is a favorite location for joggers, walkers, and strollers.

**Jack London Square** – Located along Oakland’s waterfront, Jack London Square is home to Yoshi’s Jazz Club, a Cineplex, numerous restaurants, and other local attractions. Local arts venues extend their evening hours on Third Thursdays Oakland Art Night, to host exhibitions, artists’ lectures and demonstrations, receptions and other cultural events.

**Chinatown** – Oakland Chinatown dates back to the arrival of Chinese immigrants in the 1850s, making it one of the oldest Chinatowns in North America. Oakland’s Chinatown is bustling with activity. The Asian Branch Library is one of many of Oakland Public Library’s branches and is located in Chinatown’s Pacific Renaissance Plaza.

**Old Oakland** – A historic district with beautiful buildings and a thriving commercial strip. A Farmers Market takes place every Friday.

**Oakland Museum of California** – It is the only museum devoted to the arts, history and natural sciences of California. The Museum provides unique collections, rotating exhibitions and educational opportunities designed to generate a broader and deeper understanding of and interest in California’s environment, history, art and people.

**Oakland Zoo** – Founded in 1922 by naturalist Henry A. Snow, the Oakland Zoo is an 85 year-old regional treasure. Many of its animals are kept in relatively “natural” habitats, and expanded natural habitats are planned. The Zoo is nationally known for its excellent elephant exhibit and has been praised for allowing their elephants to roam freely.

**Paramount Theater** -This beautiful Art Deco theater opened in 1931 and was authentically restored in 1973. The theater hosts an impressive variety of popular attractions, including Broadway shows, R & B concerts, gospel performers, comedy, and special engagements.

**Oakland’s Western Aerospace Museum** - Located at the Airport’s North Field, showcases aviation history through special exhibits, multimedia presentations, hands-on displays incorporating 13 vintage airplanes, photographs, replicas and other artifacts, and classes for students of all ages.

**Professional/Amateur Sports** - Oakland is a magnet for sports fans of all types. Whatever the season, Oakland pro and amateur games frequently garner large crowds and broad national media coverage. In the last three decades, Oakland’s professional sports teams have won six world championships in three major sports.

- ◆ **Golden State Warriors** – The Warriors were one of the most exciting teams in basketball to watch in the 2008-2009 season. Golden State ranked second in the league in scoring with 108.6 points per game, and seven different players had at least one game with 30-plus points.
- ◆ **Oakland Athletics** – The Oakland Athletics have won six American League Championships and four baseball World Series titles.
- ◆ **Oakland Raiders** – From dominance in three Super Bowl victories to improbable come-from-behind victories, the Raiders have been involved in some of professional football’s most incredible moments.



**Key Facts/Accolades: Oakland, California**

**Industrial**

Grubb & Ellis ranked the Oakland area 7th in its U.S. Industrial Market Strength Forecast for 2008-2012. Similarly, Marcus & Millichap ranked Oakland as the 6th best Industrial market in the country in its Midyear 2008 Report.

**Residential Rental**

In the 2009 National Apartment Index conducted by Marcus & Millichap Research Services, Oakland ranks as the 6th best market in the nation. Similarly, the National Multi Housing Council named Oakland as the 3rd best city for apartment investing in the United States at its 2008 annual meeting.

**Retail**

In its 2009 Market Forecast, Marcus & Millichap Research Services ranked Oakland as the 11<sup>th</sup> best retail market in the U.S.

**Commercial**

In its 2009 Global Real Estate Forecast, Grubb & Ellis lists Oakland among the top 10 best office investment markets in the U.S.

Oakland residents rank 14<sup>th</sup> in the U.S. in the attainment of advanced degrees – making Oakland the 14<sup>th</sup> smartest City in America.

Source: U.S. Census 2002 Survey

Oakland ranks 8<sup>th</sup> in the nation in the percentage of women-owned businesses. Women-owned businesses increasingly are driving the economic health of the top 50 metropolitan areas through job creation and generating revenue.

Source: Center for Women's Business Research, September 2004, based on U.S. Census Bureau data

Oakland is ranked number one in the U.S. in use of renewable energy.

Source: SustainLane Government, [www.sustainlane.com](http://www.sustainlane.com), 2006/2007

Oakland is ranked the 9<sup>th</sup> most sustainable city in the U.S.

Source: Sustainlane Government, [www.sustainlane.com](http://www.sustainlane.com), 2008 US City Sustainability Rankings

Oakland is ranked among the top 15 green economies in the U.S.

Source: Sustainlane Government, [www.sustainlane.com](http://www.sustainlane.com), 2008 US City Sustainability Rankings

Oakland Metro area ranked 2<sup>nd</sup> in technology intensity and 4<sup>th</sup> highest percentage of U.S. households with computer users. Oakland leads the nation in the proportion of its personal computers that use high-speed Internet connections.

Source: MetaFacts, April 2003

Oakland - San Francisco rank #2 as the most "Most Wired" metro area in the nation.

Source: FPS Newswire, June 7, 2005

In May 2007, Oakland was named the nation's fourth leading nanotechnology center by the Project on Emerging Nanotechnologies.

Oakland is top-ranked logistics city on the West Coast.

Source: Expansion Magazine, December 2004

Oakland is ranked #1 in climate in the U.S., based on National Oceanic and Atmospheric Administration local climatological data. Oakland has statistically the same number of sunny days as Orange County, California.

Source: Rand McNally, 1993 and Places Rated Almanac, 1997

Oakland was selected by Outside Magazine as one of 10 U.S. cities to receive top honors for bright ideas and innovations that make their cities places where one can “live the dream.” Depicted on the cover of the national magazine, Oakland was honored for its efforts to make downtown a livable neighborhood, highlighting residential development near public transit, shopping, dining, cultural amenities and nightlife. Source: Outside Magazine, August 2008

Oakland is ranked the 6<sup>th</sup> healthiest city in the U.S. California dominated the survey with five of the top ten healthiest cities.

Source: 2005 Centrum Healthiest Cities Study, the first-ever comprehensive “health report card” of U.S. cities to be based on the key factors health status, nutrition, exercise and mental health that contribute to overall well-being.

Oakland is among the America’s top five best places to retire.

Source: Money 2004 Best Places to Retire

Oakland is the 8<sup>th</sup> most fun city in the U.S.

Source: Cranium, November 2003

Children’s Hospital & Research Center Oakland is ranked 5<sup>th</sup> in the nation for research grants for children’s hospitals from the National Institutes of Health

Source: Children’s Hospital Oakland as published in FirstScience News, July 10, 2008

Oakland’s Holy Names University is ranked #1 in racial diversity in the West.

Source: American’s Best Colleges, 2008 Edition, US News & World Report

**NOTES**

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## INTRODUCTION TO FINANCIAL SUMMARIES

This section contains tables summarizing revenue and expenditure data for the entire City. Summaries are presented by fund and by fund group; at the All Funds level and at the General Purpose Fund level. Tables are also presented on fund balances and fund descriptions.

In addition, summary financial data and descriptive narratives are presented on the following districts and special levies: Landscaping & Lighting Assessment District (LLAD); Library Retention and Enhancement (Measure Q); Emergency Medical Services (Measure M); Paramedic Services (Measure N); Violence Prevention and Public Safety (Measure Y); and the Wildfire Prevention Assessment District.

Programmatic information is also provided for the City's Capital Improvement Program.

## CITY REVENUE AND EXPENDITURE FORECAST METHODOLOGY

The City prepares revenue and expenditure forecasts for its biennial budget. The forecasts are based on agency input, historical budgetary performance, and prevailing general economic conditions at the time of the forecast. The goal is to create a reasonable baseline of forecasted values with which to measure and analyze actual financial performance in the future. A detailed forecast is prepared for the General Purpose Fund (GPF), and for other key funds such as the Landscaping and Lighting Assessment District (LLAD) fund, the Self-Insurance Liability fund, internal service funds, and the Oakland Redevelopment Agency (ORA) fund.

To prepare the forecast, a comprehensive analysis of the more important components of the City's revenues and expenditures, i.e. the largest revenue and expenditure categories, is performed. These major components are projected into the two-to-five-year period on the basis of various relevant assumptions. For example, projections for property tax - the single largest source of revenues for the City's General Purpose Fund (GPF) - are done based on the projected growth in the net assessed value of locally assessed property, which, in turn, may increase as a result of new construction and property transfers, among other factors. Similarly, forecast of the GPF expenditures is performed by separately analyzing individual expenditure functions (citywide, and by agency). Projected changes in the individual components of the City's revenues and expenditures are then added up to forecast overall GPF revenues and expenditures, as well as financial performance of other funds such as LLAD and ORA.

### Forecasting Techniques

Citywide revenues and expenditures are projected using two forecasting techniques: qualitative analysis, and quantitative analysis.

Qualitative analysis projects future revenues and/or expenditures using non-statistical techniques. These techniques rely on human judgment rather than statistical analysis to arrive at revenue projections. Qualitative forecasting does not involve a systematic process. Unlike quantitative methods, a qualitative method may not clearly delineate or document the underlying assumptions or even the factors considered in making revenue or expenditure projections. Nevertheless, qualitative forecasting is essential for projecting revenue or expenditure components that are unstable, volatile, or for which there is no or limited historical information, e.g. miscellaneous revenues. To facilitate sound qualitative analysis, the City of Oakland seeks input from outside experts in economic forecasting, municipal finance, and other relevant fields. Just two examples of this is the City's reliance on the League of Cities' analysis and recommendations relating to legislative issues impacting cities, and the Legislative Analyst Office for their expertise and analysis of the State of California budgetary issues that may potentially affect the City of Oakland.

## FINANCIAL SUMMARIES

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Quantitative analysis involves looking at data to understand historical trends and causal relationships. One kind of quantitative analysis is *time series analysis*; it is based on data which have been collected over time and can be shown chronologically on graphs. When using time series techniques, the forecaster is especially interested in the nature of seasonal fluctuations which occur within a year, the nature of multiyear cycles, and the nature of any possible long-run trends. *Causal analysis* is another type of quantitative analysis; it deals with the historical interrelationships between two or more variables. One or more predictors influence, directly or indirectly, the future revenue or expenditure. The causal forecasting techniques are predicated upon selecting the correct independent variables, correctly defining their interrelationship to the dependent variable, i.e. the projected revenue or expenditure item, and, finally, collecting accurate data.

### Revenue Forecast

Citywide revenues are projected along the lines of the *most likely* scenario. The *most likely* scenario is a dynamic forecast which anticipates changes in revenues triggered by new economic development, changes in the levels of service of departments and agencies, (as approved in the case of Master Fee Schedule changes by the City Council), changes in governmental policies at the state or federal level, and various economic and demographic changes. The purpose of this dynamic forecast is to demonstrate the potential impact of various events and actions (current or future) on the selected revenue sources. Under this scenario:

- *Revenues* are projected to grow at rates that are responsive to dynamic forces in the economy. Generally, the assumption is that short-term revenue increases will follow recent trends in the national and local economy but may deviate in a longer term.
- *Fee increases* will likely follow the projected inflation and changes in the local population due to increased service costs and changes in demand.
- Any known or anticipated changes in revenues as a result of potential changes in state revenue streams and/or legislation are reflected in the analysis.

The revenue forecast takes into consideration a number of *economic factors and trends*, including changes in economic growth, income, sales and Consumer Price Index (CPI), among other factors. Additionally, anticipated changes in *State or local policy* are also considered.

### General Purpose Fund Revenues – FY 2009-11 Forecast

Revenue during the FY 2009-10 portion of the two-year biennial budget has been forecasted to decline by 10.1 percent from the FY 2008-09 October Revised Budget, while positive growth for the second year, FY 2010-11, has been forecasted at 0.5 percent. The revenue forecast is consistent with economists' forecasts of a slow recovery from a severe recession that is currently gripping the nation and creating major financial challenges to government agencies at all levels.

Six revenue categories account for most of the decline projected during FY 2009-10: Property Tax, Real Estate Transfer Tax, Sales Tax, Transient Occupancy Tax, Interfund Transfers, and Miscellaneous Revenue. The following is a brief summary of the projection for these six revenue categories.

- Property Tax is projected to decline by \$5.8 million, or approximately -4.2 percent, in FY 2009-10, and stay flat in FY 2010-11. The decline in FY 2009-10 is due to the continuing downturn in the housing market, falling home prices, and increasing foreclosures all of which lower property assessed values and adversely impact Property Tax collections.
- Real Estate Transfer Tax is projected to decline by \$6.9 million in FY 2009-10, mainly due to the discontinuation of the \$6 million large scale transaction that took place in FY 2008-09. RETT revenue will continue to be affected by the housing downturn, but is expected to recover slowly. Additionally, the RETT revenue forecast also assumes that voters, in a special election in July 2009, will approve a municipal code clarification measure that would allow the City to charge RETT for property transfers resulting from business mergers and acquisition transactions. With a moderate housing recovery and

increased revenue from a change in municipal code, RETT is projected to grow by \$2.2 million in FY 2010-11.

- Sales Tax revenue for FY 2009-10 is projected to decline by \$5 million due to continuing economic slowdown and an expected negative true-up of an overpayment by the State for the Triple Flip allocation to the City, and then decline by only \$0.30 million in FY 2010-11 as the economy recovers.
- Transient Occupancy Tax is projected to decrease by \$2.6 million in FY 2009-10 as a result of declining hotel occupancy rate and industry forecast of declining travel and tourism. In FY 2010-11, based on assumptions of an economic recovery, slight positive growth is projected at \$0.20 million.
- Interfund Transfers for FY 2009-10 is projected to decrease by approximately \$10 million, which reflects the discontinuation of one-time fund transfers received in FY 08-09 but no longer available in FY 2009-11. (See the breakdown of fund transfers in this section).
- Miscellaneous Revenues for FY 2009-11 is projected to decrease by approximately \$11.0 million based on the assumption that the City will not receive any more one-time revenues such as those received in FY 2008-09. The major one-time miscellaneous revenue received in FY 08-09 was the savings from bond refunding.

Non-GPF Revenues – FY 2009-11 Forecast

The primary responsibility for General Purpose Fund revenue budgeting resides within the City’s Budget Office. However, responsibility for non-General Purpose Fund revenue budgeting resides with departmental fiscal staff, with the Budget Office performing a review function.

Below are examples of specific non-General Purpose Funds, and general approaches used in their revenue budgeting:

- Fund 1780 (Kids First! Children’s Fund). This fund was established following the passage of a local ballot measure in 1996. The ballot measure mandated that 2.5% of the City’s annual unrestricted General Purpose Fund revenues be set aside for the Kids First! Oakland Children’s Fund. The Kids First! Fund is included in the General Fund Group. In the November 2008 election, a new initiative (Measure OO) passed, increasing transfers based on the City’s total annual revenues, to an estimated \$15.3 million per year. However, a compromise measure appearing on the July 21, 2009 ballot would decrease the set-aside amount to 3.0 % of the General Fund unrestricted revenues, or less than \$12 million per year. Included in the Proposed Budget are \$11.5 million for Kids First for each of FY 2009-10 and FY 2010-11. (It must be noted that Kids First Fund appropriation has not yet been adjusted, pending the election results).
- Fund 2211 (Measure B). The Measure B Fund is in the Special Revenue Fund Group. For many Special Revenue Funds, the source of funding is a State or Federal grant, or pass-through. Usually, the monies received can only be spent for purposes specified by the grantor.

The source for the Measure B fund is a half-cent, countywide sales tax approved as Measure B by Alameda County voters in 1986. Measure B authorized the Alameda County Transportation Improvement Authority (ACTIA) to use the proceeds from the half-cent sales tax for a specific list of transportation projects and programs in Alameda County.

To budget revenue for Measure B, City staff refer to allocation projections produced by ACTIA. Budgeted revenue for the Measure B (2211) Fund is \$10.6 million for FY 2009-2010 and \$11.0 million for FY 2010-2011.

- Fund 3100 (Sewer Service Fund). This is an Enterprise Fund. Enterprise Funds raise revenue for services provided to the public.

## FINANCIAL SUMMARIES

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Revenue for the Sewer Service Fund comes primarily from a sewer surcharge that is part of the East Bay Municipal Utility District (EBMUD) bill. The Public Works Agency manages the EBMUD contract. Public Works Agency staff calculates the amount of the surcharge based on existing surcharge amounts, customer base, as well as any payments from EBMUD.

Annual sewer service charge increases of eleven percent are built into both years of the FY 2009-11 Proposed Budget. Budgeted revenue for the Sewer Service Fund for FY 2009-2010 is \$37.6 million, and is \$38.1 million in FY 2010-2011.

- Fund 4100 (Equipment Fund). This is an Internal Service Fund. These funds collect revenue from other City departments in return for services provided. The Equipment Fund accounts for the replacement, repair and maintenance of the City's fleet of vehicles, including police cars, fire trucks, street maintenance vehicles and other equipment.

Public Works staff propose the rates to be charged to user departments, and the rates are reviewed and approved by the City Administrator for incorporation into the Proposed Budget. User departments (mainly Police, Fire and Public Works) are often funded with General Purpose Fund money, so rate increases for an internal service fund will cause General Purpose Fund expenditures to increase.

Budgeted revenue for the Equipment Fund for FY 2009-2010 is \$9.7 million and \$9.6 million for FY 2010-2011.

Other major Internal Service Funds are Fund 4400 (Facilities), which accounts for maintenance of the City's buildings and facilities, and Fund 4200 (Radio), which accounts for transactions related to maintenance and replacement of Police, Fire and Public Works radios.

- Fund 6612 (City Administration Building Redemption). This is a Debt Service Fund. Debt Service Funds are established to account for the various kinds of debt the City enters into. The debt usually originates with a local ballot measure, a general obligation bond, or an assessment district. The City Administration Building (CAB) Fund was established to pay off debt related to the construction of the City's administrative office buildings located at Frank Ogawa Plaza in downtown Oakland.

Budgeted revenue for the CAB Fund is \$9.3 million in FY 2009-2010 and \$9.1 million in FY 2010-2011. This particular debt is fully funded by transfers from the General Purpose Fund. The City has a variety of other types of debt payments, which are chiefly financed via property tax overrides, special assessments and general obligation bonds.

### Expenditure Forecast

Budgeting the City's expenditures involves analyzing, at the Agency level, four primary kinds of expenditures: 1) Personnel, 2) Operations and Maintenance, 3) Capital Outlay, and 4) Debt Service.

The expenditure forecast begins with the *baseline budget*, which represents the cost of maintaining the current level of services, while taking into account all unavoidable costs necessary to continue at that current level. Examples of unavoidable costs are pre-negotiated MOU salary levels, as well as health care and retirement costs that the City pays on behalf of its employees. Components of the GPF baseline budget in particular are spelled out in the transmittal letter.

The baseline budget is then modified to reflect changes to programs and services that the Mayor and the City Administrator decide to include as part of the Proposed Budget. These modifications could include additions or subtractions in any of categories (1) through (3) above. Changes to debt service are less discretionary, and are made based on changes in the Treasury Division's debt payment schedules.

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## BASIS OF BUDGETING

The City of Oakland's basis of budgeting for its major fund groups (General Funds, Special Revenue Funds, Enterprise Funds, Internal Service Funds, Capital Project Funds) are the Generally Accepted Accounting Principals (GAAP), and the modified accrual basis of accounting.

Revenues are budgeted according to when they are both measurable and available. Revenues are considered to be available when they are collected within the current period, or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available for the year levied if they are collected within 60 days of the end of the current fiscal period. All other revenues are considered to be available if they are collected within 120 days of the end of the current fiscal period. Expenditures are budgeted according to when the liability is incurred, regardless of the timing of related cash flows. The exceptions are debt service, compensated absences, claims and judgments, which are budgeted as expenditures according to when the payments are due.

The City's basis of budgeting is the same as the basis of accounting used in the City's audited financial statement, the Consolidated Annual Financial Report (CAFR).

## PLANNING FOR THE CITY OF OAKLAND'S TWO-YEAR BUDGET

### **Planning for the Two-Year Budget**

The City's budget development process begins over a year in advance of the actual adoption of the two-year budget. During this advance planning process, the Budget Office identifies factors (known or anticipated) that may have a significant effect on future revenues, expenditures or staffing levels, and makes projections for the coming budget cycle.

Staff's projections are presented to the City Council at a budget workshop (held for the FY 2009-11 Budget in January 2009). At the workshop, the Council is provided with information regarding the City's financial situation, and is presented with options regarding how the City might react to these changes. For example, faced with a deficit in a certain fund, the Council might be asked to determine whether staff should consider increases in charges to offset the higher costs, expenditure reductions, or other options.

Staff's two year budget projections are based on long-range planning performed for the Five-Year Financial Plan, as well as for the Capital Improvement Projects Plan. The long-range five year financial plan was presented in January 2009, and was based on analysis of actual City revenue and expenditure trends, general and relevant economic trends and outlooks, collaborative and consensual input from the City Departments who oversee those specific expenditure and revenue streams, and input from outside economists and revenue experts.

**NOTES**

## **SUMMARY TABLES**

**NOTES**

SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11

**Significant Organization Changes**

- To increase the effectiveness of individual programs and services by aligning them closely with other related functions:
  - The Neighborhood Services Coordinators (NSCs), Oaklanders Assistance Center, and Re-Entry staff are being brought together under the umbrella of Public Safety/Neighborhood Services, under the Public Safety Coordinator in the City Administrator's Office.
  - The Marketing Division is being moved to the CEDA agency, to closely coordinate its activities with other marketing and special events functions.
  
- To strengthen the City's human resources management function: The City's human resources management function can only be fully effective if it carries hierarchical significance. This necessitates the return of Human Resources to the citywide level, by making it a separate department and not a division of Finance, as it has been over the past few years.
  
- To improve coordination and effectiveness of on-street and off-street parking: Under the existing structure, on-street parking is managed by the Parking Division of Finance and Management Agency, and off-street (garage) parking is under the umbrella of the Community and Economic Development Agency. This budget consolidates the management of on-street and off-street parking operations under the Parking Division.

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<i>In the General Purpose Fund, this budget addresses an \$83-85 million shortfall - the result of severe revenue declines coupled with primarily fixed non-discretionary expenditures, which are projected to increase modestly. Overall, balancing measures include increases in revenues of over <b>\$3.9 million</b> and expenditure reductions of over <b>\$79.1 million</b>. The major items are listed below.</i>			
<b>Revenue Enhancements/(Reductions)</b>			
<b>BUSINESS LICENSE TAX</b>			
Revenue from new business tax classification for cannabis operations; proposed rate of \$18 per \$1,000 gross receipts. Subject to voter approval at July 21, 2009 special election.	-	\$0.30	\$0.30
One-time revenue anticipated from new amnesty program for small local businesses.	-	\$0.50	\$0.00
<b>REAL ESTATE TRANSFER TAX</b>			
Anticipated revenue from application of real property transfer tax to property mergers and acquisitions. Subject to voter approval at July 21, 2009 special election.	-	\$0.55	\$0.55
Additional revenue adjustment reflecting uptick in property sales in FY 2009-10 and a leveling off to downward trend in FY 2010-11 as a result of anticipated adjustable rate mortgage resets.	-	\$1.36	(\$0.08)
<b>SERVICE CHARGES</b>			
Increase in revenue based on higher parking rates and anticipated increase in parking meter payment compliance.	-	\$0.59	\$0.59
Various Parks and Recreation fee increases, including boating, tennis, Pee-Wee program, parking and commercial rental fee increases for the Malonga Casquelourd Center.	-	\$0.27	\$0.27
<b>FINES</b>			
Increased revenues due to parking citation increases.	-	\$1.02	\$1.02
<b>Expenditure Additions/(Reductions)</b>			
<b>UNION CONCESSIONS</b>			
Once-per-month mandatory business shutdowns for civilian employees (net of anticipated exemptions). Twelve days per fiscal year are equivalent to a 4.6 percent salary reduction.		(\$3.44)	(\$3.44)

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
<b>Expenditure Additions/(Reductions)</b>			
UNION CONCESSIONS (continued)			
Civilian retirement pick-up of employee portion of California Public Employee Retirement System (Cal-PERS) rate. Employee rate will increase by 5 percent (from 3 to 8 percent).		(\$3.28)	(\$3.28)
Additional anticipated union concessions.		(\$0.29)	(\$0.29)
"GOLDEN HANDSHAKE" RETIREMENT INCENTIVE			
Expected GPF savings based on 20 percent participation rate.		(\$1.40)	(\$1.40)
DELAY PAYMENT OF INTERNAL SERVICE FUNDS (ISFs)			
Delay payment of General Purpose Fund obligation to the Equipment and Facilities funds for two years. Payment would resume in FY 2011-12 with full fund repayment anticipated for FY 2020-21.		(\$23.78)	(\$24.14)
DELAY REPAYMENT OF SELECTED NEGATIVE FUND			
Delay payment of a portion of the General Purpose Fund subsidy to the Self-Insurance Liability Fund in FY 2010-11.		\$0.00	(\$0.75)
RECOVERIES			
Insurance recoveries increase due to Risk Management's (Finance & Management Agency) implementation of aggressive program due to vehicle accidents and damages.		(\$0.50)	(\$0.50)
Treasury recoveries due to fees for investment portfolio management and bond issuances.		(\$0.69)	(\$1.29)
Increase parking citation recovery based on passing Alameda County ticket surcharge on to violator.		(\$1.80)	(\$1.80)
DEBT RESTRUCTURING			
Anticipated cash flow savings from restructuring General Fund debt.		(\$6.00)	(\$6.00)
FUND TRANSFERS			
Set Measure OO transfer from the General Purpose Fund to the Kids First! Fund in anticipation of approval of 3% compromise plan. Subject to voter approval at July 21, 2009 special election.		(\$3.86)	(\$3.83)

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
<b>Expenditure Additions/(Reductions) (continued)</b>			
<b>MAYOR</b>			
Eliminate two positions frozen in FY 2008-09 (1.50 FTEs are in the General Fund).	(1.50)	(\$0.29)	(\$0.29)
<b>CITY ADMINISTRATOR</b>			
Reductions to the Citizens' Police Review Board, Public Art and other units within the City Administrator's Office. Shift portions of staff costs to non-General Funds for the Americans with Disabilities Act (ADA) Program. Implement additional annualized savings from FY 2008-09 reductions in various offices.	(1.08)	(\$0.35)	(\$0.36)
<b>CITY ATTORNEY</b>			
Transfer of Litigation & Advisory Costs related to Public Liabilities cases to the Self-Insurance Fund (1100)	(20.07)	(\$3.51)	(\$3.58)
<b>CITY AUDITOR</b>			
Transfer a portion of Measure Q (Library Services assessment) and Measure N (Paramedic Services assessment) audit costs from the General Purpose Fund.	-	(\$0.07)	(\$0.02)
<b>CITY CLERK</b>			
Transfer eligible costs to the Oakland Redevelopment Agency Projects Fund (7780), to reflect ORA responsibilities of legislative personnel.	(2.01)	(\$0.21)	(\$0.21)
Anticipated cost of July 21, 2009 special election.	-	\$0.60	\$0.90
<b>CONTRACTING AND PURCHASING</b>			
Reduce Contract Compliance and office support staffing to reflect anticipated reduction in City's contract spending.	(1.50)	(\$0.14)	(\$0.14)
<b>INFORMATION TECHNOLOGY</b>			
Eliminate various positions affecting Public Safety trouble tickets and applications (to be distributed among remaining staff); 50 percent of Web support; and trouble call responses. Positions include: 1.0 FTE City Administrator Analyst, 2.0 FTE Microcomputer Specialists, 1.0 FTE System Analyst.	(4.00)	(\$0.46)	(\$0.46)
Eliminate various positions as of February 1, 2010 reflecting completion of major projects. For FY 2009-10, FTE reduction totals 0.67 and 1.6 FTE in FY 2010-11.	(1.60)	(\$0.15)	(0.27)

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

<b>GENERAL PURPOSE FUND (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Savings (in millions)</b>	<b>FY 2010-11 Savings (in millions)</b>
<b>Expenditure Additions/(Reductions) (continued)</b>			
<b>FINANCE &amp; MANAGEMENT</b>			
Appropriately charge portions of staff to Oakland Redevelopment Agency Projects Fund (7780) and Workforce Investment Act (2195) Funds to reflect their actual time spent in these areas; eliminate 1.0 FTE Accountant II.	(2.41)	(\$0.35)	(\$0.36)
<i>Parking Management</i>			
Add 1.0 FTE Parking Enforcement Supervisor II and eliminate 4.0 PT Parking Control Technicians to provide more oversight during off-hours in Parking Director's absence.	(3.00)	(\$0.01)	(\$0.01)
Add 1.0 FTE Administrative Services Management I and eliminate 1.0 FTE Revenue Analyst and 0.5 FTE Parking Control Technician (part-time) to improve Parking and Garage Management; downgrade 1.0 FTE Accountant to 1.0 FTE Account Clerk III to reflect level of work.	(1.50)	(\$0.06)	(\$0.06)
Add operations and maintenance support for various minor technological parking tools (e.g. handheld remote citation modules).	-	\$0.04	\$0.04
Eliminate portion of funding related to police academy recruitment	-	(\$0.25)	\$0.00
<b>HUMAN RESOURCES</b>			
Eliminate 5.0 FTEs (3.0 FTE HR Clerks, 1.0 FTE Public Service Representative and 1.0 FTE Principal HR Analyst); downgrade 2.0 FTE HR Analysts to HR Analyst Assistants; and transfer 0.6 FTE Benefits Representative to Deferred Compensation Fund (7130). Additionally, add 1.0 FTE Administrative Services Manager II and eliminate 1.0 FTE Account Clerk II. Eliminations and downgrades will result in slower response times to provide services and respond to information requests. Addition of ASM II will provide supervisory and analytical/budgetary skills needed in OPRM.	(5.60)	(\$0.42)	(\$0.43)
Restore a portion of operations and maintenance support inadvertently deleted in FY 2008-09 October 2008 Budget Revise.	-	\$0.04	\$0.04
Transfer 0.15 FTE HR Analyst from Measure Y, as this funding source is no longer available to OPRM.	(0.15)	\$0.02	\$0.02
Eliminate human resources support related to police academies.	-	(\$0.25)	\$0.00

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>Expenditure Additions/(Reductions)(continued)</b>			
<b>POLICE SERVICES</b>			
Discontinue GPF funding for, and transfer 140 police officers, to an outside funding source beginning October 1, 2009.*	(140.00)	(\$18.19)	(\$21.93)
Eliminate GPF funding for 1.5 police academies due to reduction of GPF staffing.	-	(\$4.25)	(\$4.50)
Eliminate Ranger Program (cut of 3.0 FTEs; Problem Solving Officers will instead provide park security services.	(3.00)	(\$0.40)	(\$0.40)
Eliminate 2.0 FTEs from Neighborhood Services Program (1.0 FTE Neighborhood Services Coordinator and 1.0 FTE Administrative Assistant 1; remaining program proposed for transfer to the City Administrator's Office).	(2.00)	(\$0.16)	(\$0.17)
Downgrade Deputy Director (non-sworn) to Agency Administrative Manager and reclassify 1.0 FTE Sergeant to 1.0 FTE Police Officer.	-	(\$0.09)	(\$0.09)
Adjust budget to reflect completed reclassification of 24.0 FTE Police Officers and 3.0 FTE Sergeants from 84 to 80 hour schedule (FY 2008-09 implementation of 40/60 deployment).	-	(\$0.20)	(\$0.20)
Transfer False Alarm Program to cost-covering special revenue fund.	(1.50)	(\$0.21)	(\$0.21)
JAG Grant: OPD will be awarded \$3.2M over two years (net); and spending plan includes transfer of 4.0 FTE in the Research, Planning and Crime Analysis program, \$0.60 million in overtime, and operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112).	(4.00)	(\$1.60)	(\$1.60)
Reduce operations and maintenance expenditures related to hospitality and rental cars.	-	(\$0.11)	(\$0.11)
<b>FIRE SERVICES</b>			
Eliminate 2.0 non-sworn FTEs (1.0 FTE Office Assistant II and 1.0 FTE Emergency Planning Coordinator). Responsibilities of	(2.00)	(\$0.17)	(\$0.17)
<b>MUSEUM</b>			
Freeze position during Museum renovation and closure (August 2009 through April 2010).	-	(\$0.30)	\$0.00

\* The City has applied for \$23 million annually (for three years) in COPS Hiring Recovery Program (CHRP) grant funding. If the grant funding is not received, 140 police officers would have to be laid off. The CHRP will be appropriated once received, and is not reflected in this budget.

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>LIBRARY SERVICES</b>			
Pair six smaller branches for rotational closure, with one set of staff for each pair of branches (for three sets of staff). Hours for paired branches would be reduced from 43 hours per week at each branch to (a) one branch open 15 hours/week and (b) the other branch open 22.5 hours/week.	(17.91)	(\$0.81)	(\$0.91)
<b>PARKS &amp; RECREATION</b>			
Replace temporary part-time staff with permanent part-time recreation center staff. Staffing shift will allow recreation center to have consistency in their program offerings and services. Reduce hours from 40 per week to 37.5 per week for selected classifications; brings hourly workers to citywide standard.	(8.04)	(\$0.49)	(\$0.49)
Eliminate Public Services Representative PPT; as a result, no access to RecWare system for major reports and tracking of funds received from satellite sites.	(0.75)	(\$0.06)	(\$0.06)
<b>HUMAN SERVICES</b>			
Reduce Head Start subsidy, pending confirmation of allowable uses of Federal economic stimulus funds.	-	(\$0.30)	(\$0.30)
Eliminate Senior Shuttle funding	-	(\$0.18)	(\$0.18)
Eliminate \$2 Senior Set-Aside funding	-	(\$0.15)	(\$0.15)
Fund Army Base Winter Shelter grant from HUD Emergency Services Grant (ESG)	-	(\$0.10)	(\$0.10)
<b>COMMUNITY AND ECONOMIC DEVELOPMENT</b>			
Transfer portion of Real Estate Agent to Oakland Redevelopment Agency Projects Fund (7780) and reduce historically underspent operations and maintenance accounts.	(0.18)	(\$0.16)	(\$0.16)
Reduce Shop Oakland Program and Business Improvement District formation and operations.	-	(\$0.01)	(\$0.01)
<b>NON-DEPARTMENTAL</b>			
Shift transfer to the Comprehensive Clean-Up fund (1720) from FY 2009-10 to FY 2010-11	-	(\$0.70)	\$0.70
Reflect savings in Telecommunications Fund (1760) repayment of negative fund balance	-	\$0.00	(\$0.23)
Additional cost of federal lobbyist contract	-	\$0.01	\$0.01

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
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**Self Insurance Liability Fund (1100)**

*Historically, this fund's revenues have been received as transfers in from the General Purpose Fund. Beginning with FY 2009-10, Self-Insurance will be funded by a combination of funds based on the historic loss trend experienced by agencies across the City. For the Public Works Agency, this means that its non-General Purpose Funds will be tapped based on their particular loss experience.*

**Major Budget Additions/Reductions**

<i>City Attorney's Office</i> Shift a portion of the City Attorney's Office in-house legal counsel from the General Purpose Fund to this fund to reflect the portion of City Attorney costs that are embedded in departmental allocations. Net zero impact to fund.	20.07	\$3.51	\$3.58
<i>Fire, Police, Parks &amp; Recreation and Public Works Agency</i> Shift a portion of settlement claims allocation to City Attorney to reflect portion of its costs that are embedded in departmental allocations. Net zero impact to fund.		(\$3.51)	(\$3.58)

**Other Funds**

**Major Budget Additions/(Reductions)**

<i>City Clerk -- Oakland Redevelopment Agency Projects Fund (7780)</i> Transfer staffing to the Oakland Redevelopment Agency Projects Fund (7780) equal to one-third of legislative personnel costs to reflect ORA responsibilities.	2.01	\$0.22	\$0.22
<i>Information Technology -- Various Funds</i> Eliminate Project Manager Positions: 1.0 FTE from the Radio Fund (4200) and 0.4 FTE from Telecommunications Reserve Fund (1760) after January 30, 2010.	(0.58)	(\$0.10)	(\$0.24)
Eliminate 1.0 FTE filled Electronics Technician Position from the Radio Fund (4200) after January 30, 2010 completion date of Radio Rebanding project.	(0.42)	(\$0.04)	(\$0.11)
Downgrade Electronics Supervisor to Electronics Technician in the Radio Fund (4200).	-	(\$0.02)	(\$0.02)
Appropriate \$0.26 million in year 1 and \$0.30 million in year 2 for Interoperability Project. Funding source is over recovery of Radio Fund (4200) plus savings from proposed positions to be eliminated.	-	\$0.02	\$0.06
<i>Finance and Management Agency -- Workforce Investment Act Fund (2195)</i> Appropriately charge 1.0 FTE Accountant III to the Workforce Investment Act fund (#2195; transfer from GPF)	1.00	\$0.13	\$0.14

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>Other Funds</b>			
<b>Major Budget Additions/(Reductions)</b>			
<i>Library -- Measure Q Fund (2240)</i>			
Eliminate the Bookmobile	(1.56)	(\$0.09)	(\$0.09)
<i>Fire Services -- Measure Y (2251)</i>			
Bring Fire Services appropriation up to full \$4 million, using additional appropriation above baseline for fire fighter overtime	-	\$0.10	\$0.10
<i>Police Services - Department of Justice (2112) and Police Grants (2995)</i>			
JAG Grant: OPD will be awarded \$3.3M over two years with \$.10M going to County for administration of the grant; total award \$3.2M; and spending plan includes transferring 4.0 FTE in the Research, Planning and Crime Analysis program, \$.60 in overtime, and operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112)	4.00	\$1.60	\$1.60
Transfer .50 FTE Administrative Services Manager II and 1.0 FTE Account Clerk II from the General Purpose Fund (1010) to False Alarm Project in Police Grants (2995); add 1.0 FTE Administrative Analyst II and 1.0 FTE Police Records Specialist; add revenue expectation	3.50	\$0.04	\$0.04
<i>Public Works -- Various Funds</i>			
<i>Environmental Services:</i> Transfer a portion of Environmental Services Manager (0.30 FTE) to the Recycling Fund (Fund 1710) and Program Analyst II (0.05 FTE) to Public Works Grants (Fund 2990). Savings to Comprehensive Clean-up (Fund 1720).	-	\$0.75	\$0.18
Re-allocate Energy Group FTE to Capital Reserves as project-funded positions (from City Facilities Fund 4400).			
<i>Clean Lake Contract:</i> Eliminate contractual services funding. Contributes to balancing of Comprehensive Clean-up (Fund 1720).	-	(\$0.15)	(\$0.15)

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>Other Funds</b>			
<b>Major Budget Additions/(Reductions)</b>			
<i>Public Works -- Various Funds (continued)</i>			
Environmental Services: Transfer a portion of Environmental Services Manager (0.30 FTE) to the Recycling Fund (Fund 1710) and Program Analyst II (0.05 FTE) to Public Works Grants (Fund 2990). Savings to Comprehensive Clean-up (Fund 1720).	-	\$0.75	\$0.18
Re-allocate Energy Group FTE to Capital Reserves as project-funded positions (from City Facilities Fund 4400).			
Clean Lake Contract: Eliminate contractual services funding. Contributes to balancing of Comprehensive Clean-up (Fund 1720).	-	(\$0.15)	(\$0.15)
<i>Street Maintenance:</i> Reduces Heavy Paving, Pothole, and Concrete Repair Crews. Contributes to balancing of State Gas Tax Fund (2230), Proposition 42 Fund (2141) and ACTIA/Measure B (2211).	(12.00)	(\$1.00)	(\$1.28)
<i>Traffic Maintenance:</i> Reduces traffic maintenance program. Contributes to balancing of State Gas Tax Fund (2230).	(3.00)	(\$0.33)	(\$0.38)
<i>Park Maintenance:</i> Reduce landscape maintenance of City's parks, as well as reduce streetscape and median maintenance. Balances Landscaping and Lighting Assessment District Fund (2310) and ACTIA/Measure B (2211).	(20.18)	(\$2.29)	(\$2.48)
<i>Tree Services:</i> Reduce tree services, which is currently limited to addressing hazardous tree conditions. Contributes to balancing of Landscaping and Lighting Assessment District Fund (2310).	(4.00)	(\$0.41)	(\$0.46)
<i>Equipment Services:</i> Increase operations and maintenance budget for parts and equipment to reflect increase in costs for maintenance of aged fleet. Transfer 1.00 FTE Employee Fleet & Safety Coordinator in Equipment Fund (#4100, transferred from State Gas Tax).	-	\$0.00	\$0.00

**SUMMARY OF SIGNIFICANT PROPOSED BUDGET CHANGES  
AND REVENUE ENHANCEMENTS  
FY 2009-11  
(continued)**

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
<b>Other Funds</b>			
<b>Major Budget Additions/(Reductions)</b>			
<i>Administrative Support:</i> Reduces fiscal and general administrative support. Transfers Electrical Services administrative support to direct funding sources that support electrical work. Balances Overhead Fund (7760).	(2.00)	\$1.02	\$1.02
<i>City Facilities Maintenance:</i> Reduces Small Projects Design Group, custodial services, and painting services. Balances City Facilities Fund (4400).	(19.00)	(\$1.49)	(\$1.80)
<i>Community &amp; Economic Development Agency -- Various Funds</i>			
<i>Development Services Fund (2415)</i> Eliminate positions and O&M in recognition of reduced revenue due to a downturn in private construction activity.	(21.22)	(\$8.43)	(\$8.68)
<i>Multipurpose Reserve Fund (1750)</i> Expenditure reductions and position transfers (3.5 FTE to overhead clearing fund) corresponding to revenue loss due to sale of parking garages.	(4.50)	(\$2.29)	(\$2.21)
<i>State Gas Tax Fund (2230)</i> Delete two FTEs--1.0 Tree Trimmer and 1.0 Construction Inspector to help balance this fund.	(2.00)	(\$0.20)	(\$0.21)
<i>CEDA Administration Clearing Fund (7760)</i> Delete 1.0 FTE Administrative Analyst, 1.0 Administrative Services Manager I and operations and maintenance line items (Y1 only).	(2.00)	(\$0.37)	(\$0.25)
<i>Oakland Redevelopment Projects Fund (7780).</i> Add one Urban Economic Analyst II to staff new Business Assistance Center and transfer 0.18 FTE from GPF.	1.18	\$0.12	\$0.12

FUND BALANCE HISTORY BY FUND GROUP

Description	FY00 Ending Fund Balance (GROSS)	FY01 Ending Fund Balance (GROSS)	FY02 Ending Fund Balance (GROSS)	FY03 Ending Fund Balance (GROSS)
<b>Governmental Fund Group</b>				
General Fund Group	208,818	197,934	225,733	253,118
<i>General Purpose Fund</i>	61,982	62,774	30,639	16,814
<i>Other General Funds</i>	146,836	135,160	195,094	236,304
Federal / State Grants	-	-	(21,818)	(22,078)
Municipal Capital Projects	95,646	76,931	60,971	81,758
Other Governmental Funds	138,997	143,789	130,788	124,641
<i>Special Revenue Funds</i>	26,741	31,025	32,746	35,486
<i>Debt Service Funds</i>	80,966	80,905	73,543	70,562
<i>Other Capital Projects Funds</i>	31,290	31,859	24,499	18,593
<b>SUBTOTAL</b>	<b>443,461</b>	<b>418,654</b>	<b>395,674</b>	<b>437,439</b>
<b>Fiduciary Funds - Expendable</b>				
Expendable/Private Purpose	3,109	2,738	2,249	423
<b>SUBTOTAL</b>	<b>3,109</b>	<b>2,738</b>	<b>2,249</b>	<b>423</b>
<b>Internal Service Fund Group</b>				
<i>B. Cash Balances - per City's records**</i>				
Equipment	9,163	7,888	5,221	(797)
Radio / Telecommunications (2 funds)	1,950	2,207	2,651	3,008
Reproduction	460	150	243	191
City Facilities (2 funds)	(2,873)	(2,803)	(6,508)	(7,840)
Central Stores & Purchasing	(2,521)	(3,166)	(4,026)	(5,404)
<b>SUBTOTAL</b>	<b>6,179</b>	<b>4,276</b>	<b>(2,419)</b>	<b>(10,842)</b>
<i>** For internal service funds, cash balances better approximate the available balances - or deficits - than the net assets reflected in CAFR</i>				
<b>Enterprise Fund Group</b>				
Golf	637	469	485	6,820
Sewer	70,743	75,847	98,425	99,219
<b>SUBTOTAL</b>	<b>71,380</b>	<b>76,316</b>	<b>98,910</b>	<b>106,039</b>
<b>Fiduciary Funds - Restricted</b>				
<i>OMERS</i>	4,233	9,868	8,687	8,769
<i>PFRS</i>	892,376	827,600	672,688	615,105
<b>SUBTOTAL</b>	<b>896,609</b>	<b>837,468</b>	<b>681,375</b>	<b>623,874</b>

FUND BALANCE HISTORY BY FUND GROUP (continued)

Description	FY04 Ending Fund Balance (GROSS)	FY05 Ending Fund Balance (GROSS)	FY06 Ending Fund Balance (GROSS)	FY07 Ending Fund Balance (GROSS)
<b>Governmental Fund Group</b>				
General Fund Group	233,308	291,837	286,519	281,907
<i>General Purpose Fund</i>	21,339	59,144	76,849	75,458
<i>Other General Funds</i>	211,969	232,693	209,670	206,449
Federal / State Grants	(23,123)	(2,460)	2,270	5,042
Municipal Capital Projects	151,656	130,043	124,440	96,883
Other Governmental Funds	115,829	213,070	220,344	225,764
<i>Special Revenue Funds</i>	42,405	44,911	60,713	70,700
<i>Debt Service Funds</i>	59,682	155,769	149,388	145,720
<i>Other Capital Projects Funds</i>	13,742	12,390	10,243	9,344
<b>SUBTOTAL</b>	<b>477,670</b>	<b>632,490</b>	<b>633,573</b>	<b>609,596</b>
<b>Fiduciary Funds - Expendable</b>				
Expendable/Private Purpose	4,884	4,776	5,679	6,460
<b>SUBTOTAL</b>	<b>4,884</b>	<b>4,776</b>	<b>5,679</b>	<b>6,460</b>
<b>Internal Service Fund Group</b>				
<b><i>B. Cash Balances - per City's records**</i></b>				
Equipment	(5,539)	(10,552)	(13,165)	(18,735)
Radio / Telecommunications (2 funds)	3,225	3,120	3,391	1,029
Reproduction	297	302	375	324
City Facilities (2 funds)	(10,096)	(12,839)	(14,301)	(16,352)
Central Stores & Purchasing	(6,107)	(6,546)	(6,944)	(4,550)
<b>SUBTOTAL</b>	<b>(18,220)</b>	<b>(26,515)</b>	<b>(30,644)</b>	<b>(38,284)</b>
<b>** For internal service funds, cash balances better approximate the available balances - or deficits - than the net assets reflected in CAFR</b>				
<b>Enterprise Fund Group</b>				
Golf	6,813	7,012	6,637	5,968
Sewer	100,612	103,498	104,631	106,091
<b>SUBTOTAL</b>	<b>107,425</b>	<b>110,510</b>	<b>111,268</b>	<b>112,059</b>
<b>Fiduciary Funds - Restricted</b>				
OMERS	7,987	8,524	5,889	5,165
PFRS	621,583	614,898	585,104	589,093
<b>SUBTOTAL</b>	<b>629,570</b>	<b>623,422</b>	<b>590,993</b>	<b>594,258</b>

FUND BALANCE HISTORY BY FUND GROUP (continued)

Description	FY08 Ending Fund Balance (GROSS)	FY09 Estimated Fund Balance (GROSS)	FY10 Estimated Fund Balance (GROSS)	FY11 Estimated Fund Balance (GROSS)
<b>Governmental Fund Group</b>				
General Fund Group	247,684	217,102	222,050	226,976
<i>General Purpose Fund</i>	26,200	11,299	11,386	11,849
<i>Other General Funds</i>	221,484	205,803	210,664	215,127
Federal / State Grants	17,331	26,510	27,656	28,981
Municipal Capital Projects	68,545	53,126	50,924	48,799
Other Governmental Funds	224,906	264,844	265,466	266,167
<i>Special Revenue Funds</i>	53,622	55,496	56,109	56,802
<i>Debt Service Funds</i>	162,527	202,706	202,714	202,723
<i>Other Capital Projects Funds</i>	8,757	6,643	6,643	6,643
<b>SUBTOTAL</b>	<b>558,466</b>	<b>561,581</b>	<b>566,096</b>	<b>570,923</b>
<b>Fiduciary Funds - Expendable</b>				
Expendable/Private Purpose	6,560	42,071	42,171	42,272
<b>SUBTOTAL</b>	<b>6,560</b>	<b>42,071</b>	<b>42,171</b>	<b>42,272</b>
<b>Internal Service Fund Group</b>				
<b>B. Cash Balances - per City's records**</b>				
Equipment	(20,182)	(19,762)	(28,978)	(37,299)
Radio / Telecommunications (2 funds)	66	(62)	(62)	(62)
Reproduction	(6)	157	157	157
City Facilities (2 funds)	(22,808)	(28,141)	(43,039)	(58,553)
Central Stores & Purchasing	(5,927)	(5,698)	(5,233)	(4,770)
<b>SUBTOTAL</b>	<b>(48,857)</b>	<b>(53,506)</b>	<b>(77,156)</b>	<b>(100,526)</b>
<b>** For internal service funds, cash balances better approximate the available balances - or deficits - than the net assets reflected in CAFR</b>				
<b>Enterprise Fund Group</b>				
Golf	6,233	5,126	5,126	5,126
Sewer	113,379	116,331	116,378	116,414
<b>SUBTOTAL</b>	<b>119,612</b>	<b>121,457</b>	<b>121,504</b>	<b>121,541</b>
<b>Fiduciary Funds - Restricted</b>				
OMERS	7,453	7,814	7,764	7,708
PFRS	480,842	480,873	482,213	483,542
<b>SUBTOTAL</b>	<b>488,295</b>	<b>488,687</b>	<b>489,977</b>	<b>491,250</b>

## SUMMARY OF PROPOSED BUDGET BY FUND GROUP

Fund Group	Fiscal Year 2009-10		Fiscal Year 2010-11	
	Revenues	Expenditures	Revenues	Expenditures
<b>General Funds</b>				
General Purpose Fund	\$418,095,900	\$418,008,560	\$420,209,130	\$419,746,590
Other General Funds	\$119,682,380	\$114,821,550	\$119,790,320	\$115,327,250
<b>Total General Funds</b>	<b>\$537,778,280</b>	<b>\$532,830,110</b>	<b>\$539,999,450</b>	<b>\$535,073,840</b>
<b>Special Revenue Funds</b>				
Grant Funds	87,039,180	86,146,760	85,153,870	84,264,620
Measure B Funds	\$12,613,840	\$12,613,840	\$12,762,020	\$12,762,020
Gas Tax Fund	7,187,550	7,187,550	7,187,550	7,187,550
Local Assessments	\$75,115,019	\$73,448,590	\$56,489,029	\$54,455,170
Other Special Funds	\$33,161,930	\$34,169,450	\$31,788,450	\$32,835,220
<b>Total Special Revenue Funds</b>	<b>\$215,117,519</b>	<b>\$213,566,190</b>	<b>\$193,380,919</b>	<b>\$191,504,580</b>
<b>Enterprise Funds</b>				
Sewer Service Fund	\$37,598,830	\$37,551,810	\$38,104,240	\$38,067,660
Golf Course Operations Fund	76,880	76,880	78,080	78,080
<b>Total Enterprise Funds</b>	<b>\$37,675,710</b>	<b>\$37,628,690</b>	<b>\$38,182,320</b>	<b>\$38,145,740</b>
<b>Internal Service Funds</b>	<b>\$25,560,990</b>	<b>\$48,962,160</b>	<b>\$25,006,490</b>	<b>\$48,128,230</b>
<b>Capital Projects Funds</b>	<b>\$2,076,960</b>	<b>\$4,278,380</b>	<b>\$1,909,260</b>	<b>\$4,034,430</b>
<b>Debt Service Funds</b>	<b>\$142,015,450</b>	<b>\$142,006,880</b>	<b>\$143,390,710</b>	<b>\$143,381,840</b>
<b>Trust and Agency Funds</b>				
Trust Funds	\$17,498,150	\$15,898,810	17,209,110	15,694,150
Oakland Redevelopment Agency	29,437,130	29,437,130	29,649,240	29,649,230
<b>Total Trust and Agency Funds</b>	<b>\$46,935,280</b>	<b>\$45,335,940</b>	<b>\$46,858,350</b>	<b>\$45,343,380</b>
<b>TOTAL ALL FUNDS</b>	<b>\$1,007,160,189</b>	<b>\$1,024,608,350</b>	<b>\$988,727,499</b>	<b>\$1,005,612,040</b>

FUND SOURCES AND DESCRIPTIONS

#	Fund Description	Source of Funds	Uses of Funds
1010	General Purpose Fund	Revenues from most of the City's taxes, fees and service charges.	Discretion of the City Council. Most City departments receive General Purpose Fund support.
1100	Self-Insurance Liability	Transfer of funds from the General Purpose Fund.	Self-insurance liability claims and settlements, outside legal services and court costs.
1150	Workers' Compensation Insurance Claims	City payroll deductions for Workers' Compensation Insurance.	Workers' Compensation Insurance claims and administration.
1200	Pension Override Tax Revenue	Property tax override	Payment to the Police and Fire Retirement System.
1700	Mandatory Refuse Collection	Assessments on delinquent refuse collection customers.	Collection of delinquent refuse collection bills.
1710	Recycling Program	Special surcharge on refuse collection bills.	City's recycling program and related activities.
1720	Comprehensive Clean-Up	Special surcharge on refuse collection bills.	Illegal dumping enforcement; street sweeping, custodial services and other clean-up related activities.
1730	Henry J. Kaiser Convention Center	Rental and concession revenues from HJK facility events.	HJK facility operating costs.
1740	Hazardous Materials Inspection	Fees from inspections by Emergency Service Hazardous Materials Unit.	Hazardous Materials Inspection Program.
1750	Multi-Purpose Reserve	Fees from City-owned off-street parking facilities, other revenues at Council discretion.	Off-street parking facilities revenue is restricted by Council policy to parking facility construction and operation. All other revenue maybe spent at Council discretion.
1760	Telecommunications Reserve	Cable television franchise fees.	Operation of the City's cable television station (KTOP) and other telecommunications-related operations.

## FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
1770	Telecommunications Land Use	Fee revenue generated from use of public property for telecommunications equipment.	Uses related to real estate.
1780	Kids First Oakland Children's Fund	Transfer from the General Purpose Fund (equal to 2.5% of unrestricted revenues).	Programs for children and youth.
1790	Contract Administration Fee	Assessment on capital improvement projects and contracts.	Administration and compliance monitoring of contracts.
1820	OPRCA Self-Sustaining Revolving Fund	Fees for recreation-related program.	Self-funded recreation programs for Parks & Rec. Dept.
2061	2006 FEMA 1628 Winter Storms	FEMA	Emergency Response and Permanent Store mitigation measure for damage caused by the 2005-2006 Winter Storms (December 2005 - January 2006)
2062	2006 FEMA 1646 Spring Storms	FEMA	Emergency Response and Permanent Store mitigation measure for damage caused by the 2006 Spring Storms (March 2006 - April 2006)
2102	Department of Agriculture	Department of Agriculture.	Year-round lunch program for school children.
2103	Department of Housing and Urban Development (HUD) -- Emergency Shelter Grant (ESG)/ Supportive Housing Program (SHP)/ Housing Opportunities for Persons with AIDS (HOPWA)	U.S. Department of Housing and Urban Development	Emergency shelters, housing for persons with AIDs and transitional housing programs.
2104	Department of Commerce	Economic Development Administration	Traffic and road improvements for the Del Monte Cannery shopping center
2105	Department of Housing and Urban Development (HUD) -- Economic Development Initiative (EDI) Grants	U.S. Department of Housing and Urban Development	Commercial grants and loans and associated operational costs to promote economic development.

FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
2107	Department of Housing and Urban Development (HUD) -- 108	U.S. Department of Housing and Urban Development.	Loan guarantees for commercial and residential loans.
2108	Department of Housing and Urban Development (HUD) -- Community Development Block Grant (CDBG)	U.S. Department of Housing and Urban Development.	Grants to non-profit organizations for housing and community development in low- and moderate-income areas.
2109	Department of Housing and Urban Development (HUD) -- HOME Investment Partnerships (HOME)	U.S. Department of Housing and Urban Development.	Support for first-time homebuyers, housing rehabilitation and housing development.
2110	Department of the Interior	U.S. Department of the Interior	Park-related programs.
2112	Department of Justice	Asset forfeitures, State and Federal grants.	Law enforcement activities, particularly drug law enforcement.
2114	Department of Labor	Federal funds administered by Calif. Employment Development Dept.	Employment training programs.
2116	Department of Transportation	State pass-through of Federal Aid for Urban Systems Act funds.	Construction and improvements of streets and highways.
2120	Federal Action Agency	Federal Government.	Various social services programs.
2123	US Dept. of Homeland Secur	FY04 Urban Area Security Initiative Grant funds	Offset the state and city's costs of grant management and administration to support the newly established Homeland Security Unit
2124	Federal Emergency Management Agency	Federal Government.	Disaster recovery activities.
2125	Environmental Protection Agency	US Environmental Protection Agency	Support the revitalization of neglected urban land project.
2128	Department of Health and Human Services (DHHS)	Federal funds administered by California Department of Economic Opportunity.	Various social services programs for low-income residents.
2132	California Department of Aging	California Department of Aging.	Health and social case management services for frail elderly residents.

FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
2134	California Parks and Recreat	State of California.	Capital projects related to park and recreation acquisition and development.
2138	California Department of Education	State of California.	Library programs.
2140	California Department of Transportation	State of California.	Capital projects related to transportation.
2141	State Traffic Congestion Relief Fund	Alameda County	Transportation-related projects.
2144	California Housing and Community Development	US Dept of Housing and Urban Development (HUD)	Provide grants for Emergency Housing Program and Winter Relief Program
2146	California State Emergency Service	State of California	Pay for emergency-related services such as seismic retrofitting of buildings.
2148	California Library Services	State Public Library Commission and Foundation.	Library operations.
2152	California Board of Corrections	Federal Bureau of Justice Assistance, US Dept of Justice	Narcotics Enforcement Research.
2154	California Integrated Waste Mgmt. Board	State of California.	Used oil recycling programs.
2158	5th Year, State COPS Grant	Alameda County	Special Revenue Fund for the 5th year State COPS Grant; AB 1913, Chapter 353, Statutes of 2000.
2159	State of California Other	State of California.	Miscellaneous programs.
2160	County of Alameda Grants	County of Alameda.	Street improvements within the City of Oakland.
2162	Metropolitan Transportation Commission - Transportation Development Act (TDA)	Metropolitan Transportation Commission.	Projects that benefit pedestrians and bicyclists.

FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
2163	Metropolitan Transportation Commission - Transportation Program Grant	Metropolitan Transportation Commission.	Projects that benefit pedestrians and bicyclists.
2164	Congestion Mitigation & Air Quality (CMAQ)	Federal Intermodal Surface Transportation Efficiency Act	Matching funds for street projects
2165	Prop 1B Nov 2006 CA Trans Bond	State of California	Local street and road repairs
2166	Bay Area Air Quality Management District	State of California.	Projects and activities that promote clean air.
2172	Alameda County Vehicle Abatement Authority	Vehicle registration surcharge.	Removal of abandoned vehicles from City streets.
2175	Alameda County Source Reduction & Recycling	Alameda County Source Reduction and Recycling Board	Purchase products and supplies with recycled content
2185	Oakland Redevelopment Agency Grants	Oakland Redevelopment Agency.	Loans to qualified businesses within the Central District.
2190	Private Grants	Corporations and private individuals.	Restricted to specific programs.
2195	Workforce Investment Act	U.S. Department of Labor	Employment and training services for Oakland residents; overseen by Oakland Workforce Investment Board and the Mayor.
2210	Measure B - ACTA	Alameda County Transportation Authority (ACTA) - 1/2 percent Alameda County sales tax authorized by Measure B.	Traffic and transportation projects, including street and signal construction, maintenance and repair.
2211	Measure B - ACTIA	Alameda County Transportation Improvement Authority (ACTIA) - 1/2 percent Alameda County sales tax re-authorized by Measure B in 2002.	Traffic and transportation projects, including street and signal construction, maintenance and repair.
2212	Measure B - Bicycle/Pedestrian Pass-Thru Funds	Alameda County Transportation Improvement Authority (ACTIA) - 1/2 percent Alameda County sales tax re-authorized by Measure B in 2002.	Bicycle and pedestrian projects.

FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
2213	Measure B - Paratransit - ACTIA	Alameda County Transportation Improvement Authority (ACTIA) - 1/2 percent Alameda County sales tax re-authorized by Measure B in 2002.	Paratransit projects.
2214	ACTIA Reimbursable Grants	ACTIA funds	Represents ACTIA competitive grant funds primarily on reimbursement basis.
2230	State Gas Tax	State of California - allocation of gasoline tax revenues.	Uses related to local streets and highways. Includes acquisition of real property, construction, improvement, repairs and maintenance of streets and lighting.
2240	Measure Q - Library Services Retention-Enhancement	Voter-approved special parcel tax authorized by Measure Q.	Maintenance of library operations.
2250	Measure N Fund	Voter-approved special parcel tax authorized by Measure N.	To provide paramedic services on fire trucks.
2251	Public Safety Act / 2004 Measure Y	Special parcel tax; parking tax	Violence prevention through social-services intervention, long-term crime-prevention programs, police services, fire-safety and paramedic support
2260	Measure WW: East Bay Regional Park District Local Grant	East Bay Regional Park District Grant	Parks and open space renovation projects
2310	Landscaping & Lighting Assessment District	Landscape & Lighting Assessments (assessed on property tax bills).	Operation, construction, maintenance, repair of street lighting, landscaping, and related activities.
2321	Wildland Fire Prevention Assessment District Fund	Special voter-approved tax	Vegetation management services
2330	Werner Court Vegetation Management District	Special tax from parcels in a subdivision located in the Oakland Hills	Vegetation management services in that area
2410	Link Handipark	Surcharge on handicap parking offenses.	Programs for the aged.

FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
2412	Alameda County Emergency Dispatch Service Supplemental Assessment	Voter-approved special parcel tax authorized by Measure M.	Emergency-related programs.
2415	Development Service Fund	Licenses, fees, and permits from housing and commercial planning and construction-related activities.	Planning and zoning services; construction inspections, construction permit approvals; building code enforcement; plan checks, engineering services;
2416	Traffic Safety Fund	Fines and forfeitures of bail for violations of the State Vehicle Code.	Traffic safety projects including construction and improvement of streets, signs and signals.
2417	Excess Litter Fee	Fees from Litter Fee pick up program	Litter Fee pick up program
2826	Mortgage Revenue	Proceeds of Housing Revenue Bonds.	Housing development programs.
2910	Federal Asset Forfeiture - 15% Set-Aside	Federal government	Uses related to law enforcement.
2912	Federal Asset Forfeiture City Share	Federal government	Uses related to law enforcement.
2914	State Asset Forfeiture	State of California	Uses related to law enforcement.
2990	Public Works Grants	Various State and Federal grants.	Public Works projects.
2992	Parks and Recreation Grants	Proceeds of bonds authorized by Measure A and other grants.	Park and open space acquisition, capital improvement projects and programs; Year-Round Lunch Program.
2996	Parks & Recreation Grants 2001	Parks & Recreation grants.	Track Parks & Recreation grants for 2001 separately from Fund 2992, which tracked prior year grant activities.
2999	Miscellaneous Grants	Various State and Federal grants not specified to other listed sources.	Restricted to specific activities approved by the granting source.
3100	Sewer Service Fund	Sewer service charges (charged on EBMUD bills).	Acquisition, construction, reconstruction, relocation, maintenance, operation and repair of sewer facilities.

## FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
3200	Golf Course	City golf course fees and concession charges.	City golf course operations, maintenance and capital improvements.
4100	Equipment Rental	Equipment rental charges to operating departments.	Maintenance and replacement of City vehicles and other motorized equipment.
4200	Radio Fund	Radio rental charges to operating departments.	Maintenance and replacement of City radios and other communications equipment.
4210	Telephone Equipment & Software	Telephone and software charges to operating departments.	Maintenance and replacement of City telephones and computer software.
4300	Reproduction	Reproduction equipment rental charges to operating departments.	Maintenance and replacement of City reproduction equipment.
4400	City Facilities	City facility rental charges to operating departments.	Operation and maintenance of City facilities, including custodial services.
4450	City Facilities Energy Conservation Loan	California Energy Commission	Implement energy conservation capital projects in city facilities.
4500	Central Stores	Reimbursements from departments.	Supplies, materials and equipment for City operations.
4550	Equipment Parts Stores	Reimbursement from equipment rental fund.	Automotive parts for City's fleet operations.
5006	GOB Series 1997C, Measure K	Proceeds from General Obligation bonds authorized by Measure K.	Open space acquisition and development.
5008	GOB Series 1992 Emergency Response	Proceeds of General Obligation bonds authorized by Measure I.	Emergency preparedness and seismic reinforcement of public facilities.
5010	GOB Series 1997, Measure I	Special property tax assessment authorized by Measure I.	Construction of library, parks, and cultural facilities.

FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
5014	2000 Measure K Series D Capital Projects Funds	Proceeds from General Obligation bonds authorized by Measure K.	Open space acquisition and development.
5200	JPFA Capital Projects: Series 2005	Proceeds from JPA Series 2005	Seismic retrofit; infrastructure projects, deferred maintenance and improvements to public facilities
5310	Measure G Cap Imp-Zoo, Museum, Chabot	General obligation bonds	Capital Project: Oakland Zoo, Museum and Chabot Space & Science Center improvements
5320	Measure DD Cap Imp-clean Water, Safe Parks & Open Space Trust Fund for Oakland	Proceeds from General Obligation bonds authorized by Measure DD in 2002.	Capital projects to improve water quality; provide educational and recreational facilities for children; clean up Lake Merritt; restore Oakland's creeks, waterfront, and Estuary; and renovate parks and open space.
5500	Municipal Improvement Capital	Interest on the sale of City property; funds accrued from insurance from loss of City Hall West.	Construction, purchase, lease, or improvements of City capital assets.
5501	Municipal Capital Improvement - 1989 LGFA Refund	Revenue proceeds from 1989 LGFA Refund.	Construction, purchase, lease, or improvements of City capital assets.
5502	CHW Insurance Proceeds	Insurance proceeds from the earthquake-damage City Hall West.	Applied to City Hall restoration.
5505	Municipal Improvement Capital-Public Art	1.5% assessment on eligible City's capital projects.	Use for Public Art activities.
5510	Capital Reserves	One-time revenues, mainly from bond refinancing / restructuring and financing deals	Capital projects
5550	Municipal Improvement - Revenue Bonds	Proceeds from municipal improvement revenue bonds.	Construction, purchase, lease, or improvements of City capital assets.
6014	CSCD Authority 1992	Fund transfer from Municipal Improvement Capital Fund	Bank and bond expenditure for both principal and interest.
6015	COP - Oakland Museum 2002 Series A	Certificates of Participation-Oakland Museum 2002 Series A	Bank and bond expenditure for both principal and interest.

## FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
6016	Civic Improvement Corp. 1985	Funds held by Trustee.	Payment of debt service and bond administration costs of Capital Improvement Construction monies.
6027	JPFA Capital Projects: Series 2005	Proceeds from Revenue Bonds 2005 Series,	Payment of debt service and bond administration costs of Capital Improvement projects
6030	Taxable Pension Obligation Bonds 1997 Series A	Transfer from the General Purpose Fund.	Bank and bond expenditure for both principal and interest.
6036	JPFA Refunding Revenue Bonds: 2008 Series A-1 (Tax-Exempt)	Proceeds from Revenue Bonds 2008 Series A (tax exempt)	Lease of Sewer System
6037	JPFA Refunding Revenue Bonds: 2008 Series A-2 (Taxable)	Proceeds from Revenue Bonds 2008 Series A-2 (taxable)	Lease of Sewer System
6063	General Obligation Bond: Series 2005	Proceeds from Revenue Bonds 2005 Series	JPFA-related debt service payments.
6310	Measure G 2002A Debt Srv-Zoo, Museum, Chabot	General obligation bonds	Debt Service: Oakland Zoo, Museum and Chabot Space & Science Center improvements
6311	Measure G: 2006 Zoo, Museum	General obligation bonds	Educational facilities at the Oakland Museum of CA; the Oakland Zoo and the Chabot Space and Science center
6520	Fire Area - Redemption	Special Assessments.	Pay for fire prevention-related services.
6530	Rockridge Area Water District - Redemption	Special Assessments.	Pay for street light undergrounding liability.
6540	Skyline Sewer District - Redemption	Repayment agreement with homeowners.	Pay for street light undergrounding liability.
6554	LaSalle Utility Underground - Redemption	Repayment agreement with homeowners.	Pay for street light undergrounding liability.
6558	Grizzly Peak Utility Underground - Redemption	Repayment agreement with homeowners.	Pay for street light undergrounding liability.

FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
6570	1996 JPFA Pooled Assessment Revenue Bonds - Assessment Fund	Other special assessment districts.	Principal and interest.
6580	1997 JPFA Pooled Assessment Revenue Bonds - Revenue Fund	Other special assessment districts.	Principal and interest.
6585	1999 JPFA Reassessment District Debt Service	Other special assessment districts.	Principal and interest.
6612	JPFA Lease Revenue Refunding Bonds (Admin Building)	Proceeds from lease revenue bonds and other funding sources.	Construction of City Administration Building.
6999	Miscellaneous Debt Services	Revenue from sale of season tickets.	Debt service on the Coliseum and renovation Lease Revenue Bonds.
7100	Police and Fire Retirement System	City Police and Fire Retirement System contributions.	City administrative costs related to the Police and Fire Retirement System.
7120	Oakland Municipal Employees Retirement System (OMERS)	City Municipal Employees Retirement System contributions.	City administrative costs related to the Oakland Municipal Employees Retirement System.
7130	Employee Deferred Compensation	Employee deferred compensation contributions.	Account for employees' deferred compensation contributions and disbursements.
7420	State Asset Trust	Confiscated funds held in the course of Police activities.	Dispensed by order of criminal court.
7440	Unclaimed Cash	Funds from Police asset forfeitures-redistributed from State.	Transfer to General Fund after holding period to fund city services.
7540	Oakland Public Library Trust	Donations, endowments and contributions from individuals and private corporations.	Library Programs
7640	Oakland Public Museum Trust	Donations and proceeds from fund-raising activities.	Museum programs and improvements.

## FUND SOURCES AND DESCRIPTIONS (continued)

#	Fund Description	Source of Funds	Uses of Funds
7690	Kerrison Trust for Police Enhancement	Private, individual donation.	Uses related to police service enhancements.
7760	Grant Clearing	Recoveries of departmental burden charges to other subordinate programs within departments.  Capital project funding for personnel expenditures.	Administrative costs in departments that are largely supported by grant and other restricted funding sources.  Personnel costs that are directly supported by capital projects.
7780	Oakland Redevelopment Agency Projects (ORA)	Oakland Redevelopment Agency.	City staff and other costs related to Oakland Redevelopment Agency projects.
7999	Miscellaneous Trusts	Donations and endowments.	Miscellaneous programs and services.

FY 2009-10 PROPOSED SUMMARY BY FUND

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
<b>1010 - General Fund: General Purpose</b>	<b>11,298,657</b>	<b>418,095,900</b>	<b>418,008,560</b>	<b>2,186.41</b>
<i>Mayor</i>			2,395,750	18.00
<i>City Council</i>			3,522,370	26.79
<i>City Administrator</i>		364,900	5,864,050	39.12
<i>City Clerk</i>		55,210	2,321,460	9.19
<i>City Attorney</i>		84,500	3,901,630	33.51
<i>City Auditor</i>		6,430	1,323,720	8.50
<i>Finance and Management Agency</i>		396,913,440	17,035,740	170.79
<i>Human Resources</i>			4,553,390	38.69
<i>Information Technology</i>		2,237,330	8,007,940	53.00
<i>Contracting and Purchasing</i>		147,320	1,911,440	15.50
<i>Fire Services</i>		7,486,790	100,790,250	555.50
<i>Police Services</i>		5,697,230	179,470,750	897.32
<i>Public Works Agency</i>		2,210	3,291,590	7.00
<i>Parks and Recreation</i>		1,092,340	11,004,550	148.07
<i>Library</i>		752,600	10,078,360	84.52
<i>Museum</i>		193,110	5,085,030	42.95
<i>Human Services</i>		122,170	4,671,290	29.63
<i>Community and Economic Development Agency</i>				
<i>Non Departmental</i>		2,432,090	3,616,380	8.33
<i>Capital Improvement Projects</i>		141,850	48,511,670	
		366,380	651,200	
<b>1100 - Self Insurance Liability</b>	<b>(21,349,288)</b>	<b>18,563,690</b>	<b>16,979,650</b>	<b>20.07</b>
<i>City Attorney</i>			3,497,910	20.07
<i>Fire Services</i>		1,553,800	1,171,760	
<i>Police Services</i>		8,740,980	6,591,780	
<i>Public Works Agency</i>		3,612,450	2,629,140	
<i>Parks and Recreation</i>		445,210	335,740	
<i>Non Departmental</i>		4,211,250	2,753,320	
<b>1150 - Worker's Compensation Insurance Claims</b>	<b>365,528</b>		<b>(32,250)</b>	<b>8.04</b>
<i>City Attorney</i>			342,050	1.04
<i>Finance and Management Agency</i>			1,077,850	7.00
<i>Non Departmental</i>			(1,452,150)	
<b>1200 - Pension Override Tax Revenue</b>	<b>74,326,878</b>	<b>58,676,160</b>	<b>58,145,560</b>	
<i>Non Departmental</i>		58,676,160	58,145,560	
<b>1700 - Mandatory Refuse Program</b>	<b>(6,259,927)</b>	<b>3,589,030</b>	<b>2,086,660</b>	<b>15.72</b>
<i>Finance and Management Agency</i>		3,589,030	2,049,130	15.47
<i>Information Technology</i>			37,530	0.25
<b>1710 - Recycling Program</b>	<b>7,966,435</b>	<b>10,236,600</b>	<b>10,236,600</b>	<b>17.81</b>
<i>City Administrator</i>			5,000	
<i>City Attorney</i>			200,730	0.75
<i>Contracting and Purchasing</i>			117,690	1.00
<i>Fire Services</i>			48,870	
<i>Public Works Agency</i>		10,236,600	9,621,920	15.06
<i>Community and Economic Development Agency</i>				
			242,390	1.00

FY 2009-10 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
<b>1720 - Comprehensive Clean-up</b>	<b>(161,155)</b>	<b>17,754,630</b>	<b>17,754,630</b>	<b>120.82</b>
<i>Mayor</i>			120	
<i>City Attorney</i>			54,610	0.15
<i>Finance and Management Agency</i>			478,240	9.70
<i>Fire Services</i>			191,600	1.00
<i>Public Works Agency</i>			16,943,060	109.97
<i>Community and Economic Development Agency</i>			87,000	
<b>1730 - Henry J Kaiser Convention Center</b>	<b>(4,584,107)</b>	<b>625,540</b>		
<i>Non Departmental</i>				
<b>1740 - Hazardous Materials Inspections</b>	<b>1,055,823</b>	<b>673,240</b>	<b>665,360</b>	<b>5.10</b>
<i>Fire Services</i>			665,360	5.10
<b>1750 - Multipurpose Reserve</b>	<b>(1,289,621)</b>	<b>4,865,220</b>	<b>4,865,220</b>	<b>14.93</b>
<i>City Attorney</i>			60	
<i>City Auditor</i>			83,140	0.93
<i>Public Works Agency</i>			330,000	
<i>Museum</i>			142,870	
<i>Community and Economic Development Agency</i>			4,309,150	14.00
<b>1760 - Telecommunications Reserve</b>	<b>(630,544)</b>	<b>1,635,210</b>	<b>1,135,820</b>	<b>8.11</b>
<i>City Administrator</i>			1,045,330	6.89
<i>Information Technology</i>			36,580	
<i>Library</i>			53,910	1.22
<i>Non Departmental</i>				
<b>1770 - Telecommunications Land Use</b>	<b>518,430</b>	<b>335,630</b>	<b>335,630</b>	<b>2.02</b>
<i>Community and Economic Development Agency</i>				
			335,630	2.02
<b>1780 - Kid's First Oakland Children's Fund</b>	<b>4,492,842</b>	<b>15,316,500</b>	<b>15,314,240</b>	<b>6.90</b>
<i>Human Services</i>			15,314,240	6.90
<b>1790 - Contract Administration Fee</b>	<b>(4,019,755)</b>	<b>630,020</b>		
<i>Non Departmental</i>				
<b>1820 - OPRCA Self Sustaining Revolving Fund</b>	<b>946,979</b>	<b>2,727,430</b>	<b>2,648,670</b>	<b>65.88</b>
<i>Parks and Recreation</i>			2,648,670	65.88
<b>2102 - Department of Agriculture</b>	<b>316,060</b>	<b>925,000</b>	<b>925,000</b>	<b>6.50</b>
<i>Human Services</i>			925,000	6.50
<b>2103 - HUD-ESG/SHP/HOPWA</b>	<b>(7,036,375)</b>	<b>5,350,890</b>	<b>5,345,010</b>	<b>0.77</b>
<i>Human Services</i>			5,345,010	0.77
<b>2104 - Department of Commerce</b>	<b>179,873</b>	<b>17,000</b>	<b>16,770</b>	
<i>Community and Economic Development Agency</i>				
			16,770	
<b>2105 - HUD-EDI Grants</b>	<b>(56,713)</b>			<b>2.14</b>
<i>Community and Economic Development Agency</i>				
			-	2.14
<b>2107 - HUD-108</b>	<b>7,659,074</b>	<b>4,563,700</b>	<b>4,563,700</b>	
<i>Community and Economic Development Agency</i>				
			4,563,700	

FINANCIAL SUMMARIES

FY 2009-10 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
<b>2108 - HUD-CDBG</b>	(18,662)	8,996,970	8,996,970	24.95
<i>City Administrator</i>			23,700	0.30
<i>City Attorney</i>			61,300	0.19
<i>Finance and Management Agency</i>			157,190	1.00
<i>Human Services</i>			369,510	1.41
<i>Community and Economic Development Agency</i>				
			8,385,270	22.05
<b>2109 - HUD-Home</b>	542,084	4,305,430	4,305,430	1.97
<i>Community and Economic Development Agency</i>				
			4,305,430	1.97
<b>2112 - Department of Justice</b>	1,688,996	1,985,000	1,983,920	5.50
<i>City Administrator</i>			148,920	0.50
<i>Police Services</i>			1,600,000	5.00
<i>Parks and Recreation</i>			235,000	
<b>2114 - Department of Labor</b>	(1,125,336)	1,238,240	1,238,240	64.21
<i>Human Services</i>			1,238,240	64.21
<b>2120 - Federal Action Agency</b>	(115,173)	324,950	324,950	0.78
<i>Human Services</i>			324,950	0.78
<b>2123 - US Dept of Homeland Security</b>	267,473	188,160	176,040	4.10
<i>Fire Services</i>			-	3.10
<i>Police Services</i>			176,040	1.00
<b>2124 - Federal Emergency Management Agency (F</b>	(3,405,073)		-	2.35
<i>Fire Services</i>			-	2.35
<b>2128 - Department of Health and Human Services</b>	1,660,387	17,378,440	17,378,440	140.49
<i>Human Services</i>			17,378,440	140.49
<b>2132 - California Department of Aging</b>	46,307	233,790	233,790	1.72
<i>Human Services</i>			233,790	1.72
<b>2138 - California Department of Education</b>	721,044	950,320	950,320	
<i>Human Services</i>			950,320	
<b>2140 - California Department of Transportation</b>	33,625	4,000,000	4,000,000	
<i>Community and Economic Development Agency</i>				
<i>Capital Improvement Projects</i>			4,000,000	
<b>2141 - State Traffic Congestion Relief - Proposition</b>	1,013,547	3,962,950	3,962,950	20.00
<i>Public Works Agency</i>			1,897,510	20.00
<i>Community and Economic Development Agency</i>				
<i>Capital Improvement Projects</i>			2,065,440	
<b>2146 - California State Emergency Services</b>	2,475,761		-	1.00
<i>Fire Services</i>			-	1.00
<b>2148 - California Library Services</b>	(2,576,222)	83,670	80,240	1.08
<i>Library</i>			80,240	1.08
<b>2159 - State of California Other</b>	320,892	1,076,480	1,076,480	5.14
<i>Human Services</i>			1,076,480	5.14

FY 2009-10 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
<b>2160 - County of Alameda: Grants</b>	<b>4,693,725</b>	<b>1,643,900</b>	<b>1,618,010</b>	<b>4.98</b>
<i>Fire Services</i>			921,500	1.00
<i>Library</i>			16,660	0.27
<i>Human Services</i>			679,850	3.71
<b>2163 - Metro Transportation Com: Program Grant</b>	<b>3,989,251</b>	<b>5,968,000</b>	<b>5,968,000</b>	
<i>Community and Economic Development Agency</i>				
<i>Capital Improvement Projects</i>			5,968,000	
<b>2172 - Alameda County: Vehicle Abatement Autho</b>	<b>57,068</b>	<b>480,150</b>	<b>463,760</b>	<b>3.00</b>
<i>Police Services</i>			463,760	3.00
<b>2185 - Oakland Redevelopment Agency Grants</b>	<b>(874,517)</b>	<b>2,500,000</b>	<b>2,500,000</b>	
<i>Community and Economic Development Agency</i>			2,500,000	
<b>2190 - Private Grants</b>	<b>(278,873)</b>	<b>35,280</b>	<b>17,270</b>	<b>0.20</b>
<i>City Attorney</i>			(7,760)	
<i>Fire Services</i>			25,030	0.20
<b>2195 - Workforce Investment Act</b>	<b>556,377</b>	<b>5,704,830</b>	<b>5,704,830</b>	<b>8.49</b>
<i>Finance and Management Agency</i>			226,310	2.00
<i>Human Services</i>			131,740	1.21
<i>Community and Economic Development Agency</i>			5,346,780	5.28
<b>2211 - Measure B: ACTIA</b>	<b>18,272,478</b>	<b>10,550,000</b>	<b>10,550,000</b>	<b>57.52</b>
<i>City Administrator</i>			98,450	0.70
<i>Finance and Management Agency</i>				
<i>Public Works Agency</i>			2,983,860	29.32
<i>Community and Economic Development Agency</i>			1,692,670	27.50
<i>Capital Improvement Projects</i>			5,775,020	
<b>2212 - Measure B: Bicycle/Pedestrian Pass-Thru F</b>	<b>3,066,884</b>	<b>760,320</b>	<b>760,320</b>	
<i>Public Works Agency</i>				
<i>Community and Economic Development Agency</i>			10,320	
<i>Capital Improvement Projects</i>			750,000	
<b>2213 - Measure B: Paratransit - ACTIA</b>	<b>208,345</b>	<b>1,303,520</b>	<b>1,303,520</b>	<b>4.41</b>
<i>Human Services</i>			1,303,520	4.41
<b>2230 - State Gas Tax</b>	<b>1,287,657</b>	<b>7,187,550</b>	<b>7,187,550</b>	<b>35.32</b>
<i>Finance and Management Agency</i>			115,810	1.00
<i>Public Works Agency</i>			6,243,820	31.32
<i>Community and Economic Development Agency</i>			827,920	3.00
<b>2240 - Library Services Retention-Enhancement</b>	<b>3,397,382</b>	<b>12,920,950</b>	<b>11,861,640</b>	<b>122.95</b>
<i>City Administrator</i>			15,720	
<i>City Auditor</i>			35,000	
<i>Library</i>			11,810,920	122.95
<b>2250 - Measure N: Fund</b>	<b>1,799,588</b>	<b>1,448,390</b>	<b>1,269,430</b>	<b>6.10</b>
<i>City Administrator</i>			4,190	
<i>City Auditor</i>			35,000	
<i>Fire Services</i>			1,230,240	6.10

FINANCIAL SUMMARIES

FY 2009-10 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
<b>2251 - Measure Y: Public Safety Act 2004</b>	<b>5,788,493</b>	<b>19,687,469</b>	<b>19,277,600</b>	<b>72.75</b>
<i>Mayor</i>			119,880	1.00
<i>City Administrator</i>			553,090	3.20
<i>Finance and Management Agency</i>			30,060	
<i>Fire Services</i>			4,000,000	
<i>Police Services</i>			8,932,930	63.00
<i>Human Services</i>			5,641,640	5.55
<b>2260 - Measure WW: East Bay Regional Parks Disi</b>	<b>-</b>	<b>19,204,460</b>	<b>19,204,460</b>	
<i>Community and Economic Development Agency</i>				
<i>Capital Improvement Projects</i>			19,204,460	
<b>2310 - Lighting and Landscape Assessment Distri</b>	<b>0</b>	<b>18,392,750</b>	<b>18,392,750</b>	<b>73.06</b>
<i>City Administrator</i>			103,680	0.50
<i>City Attorney</i>			165,850	0.80
<i>Finance and Management Agency</i>			22,850	0.20
<i>Public Works Agency</i>			13,712,830	62.27
<i>Parks and Recreation</i>			4,172,550	7.29
<i>Museum</i>			214,990	2.00
<b>2321 - Wildland Fire Prevention Assess District</b>	<b>506,244</b>	<b>1,686,070</b>	<b>1,956,620</b>	<b>1.00</b>
<i>Fire Services</i>			1,956,620	1.00
<b>2330 - Werner Court Vegetation Mgmt District</b>	<b>15,495</b>	<b>3,000</b>	<b>3,000</b>	
<i>Fire Services</i>			3,000	
<b>2410 - Link Handipark</b>	<b>102,062</b>	<b>21,090</b>	<b>21,090</b>	<b>0.18</b>
<i>Human Services</i>			21,090	0.18
<b>2412 - Alameda County: Emergency Dispatch Ser</b>	<b>1,209,788</b>	<b>1,771,930</b>	<b>1,483,090</b>	<b>12.10</b>
<i>City Administrator</i>			4,190	
<i>Fire Services</i>			1,478,900	12.10
<b>2415 - Development Service Fund</b>	<b>12,773,545</b>	<b>27,648,540</b>	<b>27,648,540</b>	<b>148.15</b>
<i>City Administrator</i>			188,190	0.95
<i>City Attorney</i>			1,319,210	5.85
<i>Information Technology</i>			316,620	2.00
<i>Community and Economic Development Agency</i>			25,824,520	139.35
<b>2416 - Traffic Safety Fund</b>	<b>2,065,225</b>	<b>2,551,400</b>	<b>3,558,920</b>	<b>39.49</b>
<i>Police Services</i>			2,060,770	30.13
<i>Public Works Agency</i>			989,620	6.36
<i>Community and Economic Development Agency</i>			508,530	3.00
<b>2417 - Excess Litter Fee Fund</b>	<b>484,186</b>	<b>440,900</b>	<b>440,900</b>	
<i>City Administrator</i>			440,900	
<i>Finance and Management Agency</i>				
<b>2910 - Federal Asset Forfeiture: 15% Set-aside</b>	<b>357,057</b>	<b>22,080</b>	<b>22,080</b>	
<i>Police Services</i>			22,080	

FY 2009-10 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
<b>2912 - Federal Asset Forfeiture: City Share</b>	<b>486,276</b>	<b>84,500</b>	<b>84,400</b>	
<i>Police Services</i>			84,400	
<b>2914 - State Asset Forfeiture</b>	<b>768,167</b>	<b>108,000</b>	<b>106,020</b>	
<i>Police Services</i>			106,020	
<b>2990 - Public Works Grants</b>	<b>(926,494)</b>	<b>280,000</b>	<b>280,000</b>	<b>1.47</b>
<i>Public Works Agency</i>			70,000	0.47
<i>Community and Economic Development Agency</i>			210,000	1.00
<b>2992 - Parks and Recreation Grants</b>	<b>(2,590,617)</b>	<b>44,510</b>	<b>44,510</b>	
<i>Parks and Recreation</i>			44,510	
<b>2993 - Library Grants</b>	<b>572,306</b>	<b>250,000</b>	<b>250,000</b>	
<i>Library</i>			250,000	
<b>2994 - Social Services Grants</b>	<b>1,133,648</b>	<b>56,000</b>	<b>56,000</b>	
<i>Human Services</i>			56,000	
<b>2995 - Police Grants</b>	<b>582</b>	<b>700,000</b>	<b>656,250</b>	<b>3.50</b>
<i>Police Services</i>			656,250	3.50
<b>3100 - Sewer Service Fund</b>	<b>116,330,597</b>	<b>37,598,830</b>	<b>37,551,810</b>	<b>145.74</b>
<i>City Attorney</i>			141,260	0.54
<i>Finance and Management Agency</i>			819,740	
<i>Fire Services</i>			257,760	2.00
<i>Public Works Agency</i>			12,244,810	79.00
<i>Community and Economic Development Agency</i>			8,897,680	64.20
<i>Non Departmental</i>			8,243,560	
<i>Capital Improvement Projects</i>			6,947,000	
<b>3200 - Golf Course</b>	<b>5,126,464</b>	<b>76,880</b>	<b>76,880</b>	<b>0.75</b>
<i>Parks and Recreation</i>			68,680	0.75
<i>Community and Economic Development Agency</i>			8,200	
<b>4100 - Equipment</b>	<b>(19,761,922)</b>	<b>9,702,020</b>	<b>18,918,180</b>	<b>62.50</b>
<i>Finance and Management Agency</i>				
<i>Information Technology</i>			93,660	0.50
<i>Public Works Agency</i>			18,824,520	62.00
<b>4200 - Radio / Telecommunications</b>	<b>(350,326)</b>	<b>3,302,240</b>	<b>3,302,240</b>	<b>7.35</b>
<i>Information Technology</i>			3,155,240	7.35
<i>Community and Economic Development Agency</i>			147,000	
<b>4210 - Telephone Equipment and Software</b>	<b>288,035</b>	<b>511,440</b>	<b>511,440</b>	
<i>Information Technology</i>			511,440	
<b>4300 - Reproduction</b>	<b>157,253</b>	<b>1,413,460</b>	<b>1,413,460</b>	<b>6.40</b>
<i>Information Technology</i>			1,413,460	6.40
<b>4400 - City Facilities</b>	<b>(31,661,969)</b>	<b>7,051,030</b>	<b>21,949,210</b>	<b>111.38</b>
<i>Finance and Management Agency</i>				
<i>Information Technology</i>			93,660	0.50
<i>Police Services</i>			119,340	1.00
<i>Public Works Agency</i>			21,736,210	109.88
<i>Community and Economic Development Agency</i>				

FINANCIAL SUMMARIES

FY 2009-10 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
<b>4500 - Central Stores</b>	(4,331,535)	2,608,620	2,144,250	9.50
<i>Finance and Management Agency</i>			2,144,250	9.50
<b>4550 - Purchasing</b>	(1,366,223)	972,180	723,380	7.00
<i>Contracting and Purchasing</i>			723,380	7.00
<b>5130 - Rockridge: Library Assessment District</b>	735,278	134,420	3,140	
<i>City Administrator</i>			3,140	
<i>Finance and Management Agency</i>				
<b>5200 - JPFA Capital Projects: Series 2005</b>	6,077,287	1,157,000	1,157,000	
<i>Capital Improvement Projects</i>			1,157,000	
<b>5310 - Measure G: 2002A Zoo, Museum, Chabot</b>	1,090,875		170	
<i>Non Departmental</i>			170	
<b>5320 - Measure DD: 2003A Clean Water, Safe Parks</b>	18,909,477		-	7.50
<i>City Administrator</i>			(187,150)	0.50
<i>Community and Economic Development Agency</i>			(112,850)	7.00
<i>Capital Improvement Projects</i>			300,000	
<b>5501 - Municipal Capital Improvement: 1989 LGFA</b>	3,794,464	666,590	666,590	
<i>Capital Improvement Projects</i>			666,590	
<b>5505 - Municipal Capital Improvement: Public Arts</b>	326,058	253,370	253,370	1.75
<i>City Administrator</i>			253,370	1.75
<b>5510 - Capital Reserves</b>	4,931,581		2,201,250	8.80
<i>Public Works Agency</i>			-	2.20
<i>Community and Economic Development Agency</i>			-	6.60
<i>Capital Improvement Projects</i>			2,201,250	
<b>6014 - Oakland Convention Center 1992</b>	93,980	13,924,530	13,924,530	
<i>Non Departmental</i>			13,924,530	
<b>6015 - COP-Oakland Museum 2002 Series A</b>	3,272,416	3,680,970	3,680,970	
<i>Non Departmental</i>			3,680,970	
<b>6016 - Civic Improvement Corp. 1985</b>	20,606,523	3,762,930	3,762,930	
<i>Non Departmental</i>			3,762,930	
<b>6027 - JPFA Capital Projects: Series 2005</b>	115,397,671	11,072,250	11,072,250	
<i>Non Departmental</i>			11,072,250	
<b>6030 - Taxable Pension Obligation Bonds: 1997 Series A</b>	1,910,494	39,184,820	39,184,820	
<i>Non Departmental</i>			39,184,820	
<b>6036 - JPFA Refunding Revenue Bonds: 2008 Series A</b>	11,002,062	16,386,200	16,386,200	
<i>Non Departmental</i>			16,386,200	
<b>6037 - JPFA Refunding Revenue Bonds: 2008 Series B</b>	2,091,404	2,574,540	2,574,540	
<i>Non Departmental</i>			2,574,540	
<b>6063 - General Obligation Bonds: Series 2005</b>	10,038,342	11,069,590	11,069,590	
<i>Finance and Management Agency</i>				
<i>Non Departmental</i>			11,069,590	

FY 2009-10 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
6310 - Measure G: 2002A Zoo, Museum, Chabot	175,537	2,550,250	2,550,250	
<i>Non Departmental</i>			2,550,250	
6311 - Measure G: 2006 Zoo, Museum	136,690	1,325,360	1,325,360	
<i>Non Departmental</i>			1,325,360	
6320 - Measure DD: 2003A Clean Water, Safe Park	242,807	4,429,070	4,429,070	
<i>Non Departmental</i>			4,429,070	
6520 - Fire Area - Redemption	1,724,379	532,950	529,450	0.40
<i>Finance and Management Agency</i>			46,700	0.40
<i>Non Departmental</i>			482,750	
6530 - Rockridge Area Water District - Redemptior	450,796	63,360	61,610	
<i>Non Departmental</i>			61,610	
6540 - Skyline Sewer District - Redemption	10,632	26,610	23,640	
<i>Non Departmental</i>			23,640	
6554 - LaSalle Utility Underground - Redemption	13,965	47,470	47,120	
<i>Non Departmental</i>			47,120	
6558 - Grizzly Peak Utility Underground - Redempti	55,759	12,120	12,120	
<i>Non Departmental</i>			12,120	
6570 - JPFA Pooled Assessment: 1996 Revenue B	(142,994)	21,830	21,830	
<i>Non Departmental</i>			21,830	
6580 - JPFA Pooled Assessment: 1997 Revenue B	(11,232)	56,500	56,500	
<i>Non Departmental</i>			56,500	
6585 - JPFA Reassessment District: 1999 Debt Se	172,450	526,350	526,350	
<i>Non Departmental</i>			526,350	
6612 - JPFA Lease Revenue Refunding Bonds (Ad	9,217,673	9,267,750	9,267,750	
<i>Non Departmental</i>			9,267,750	
6999 - Miscellaneous Debt Service	21,451,614	21,500,000	21,500,000	
<i>Non Departmental</i>			21,500,000	
7100 - Police and Fire Retirement System	480,872,583	4,028,800	2,687,920	4.46
<i>City Attorney</i>			91,940	0.40
<i>Finance and Management Agency</i>			2,559,270	3.83
<i>Human Resources</i>			36,710	0.23
<i>Non Departmental</i>				
7120 - Oakland Municipal Employees' Retirement :	7,466,272	362,110	412,330	1.86
<i>City Attorney</i>			22,990	0.10
<i>Finance and Management Agency</i>			352,630	1.53
<i>Human Resources</i>			36,710	0.23
<i>Non Departmental</i>				
7130 - Employee Deferred Compensation	347,932	167,670	173,840	0.75
<i>Human Resources</i>			173,840	0.75
7320 - Police and Fire Retirement System Refinan	130,731,773	12,000,000	12,000,000	
<i>Non Departmental</i>			12,000,000	

FINANCIAL SUMMARIES

FY 2009-10 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Proposed Revenues	FY 2009-10 Proposed Expenditures	Proposed Positions (FTEs)
<b>7420 - State Asset Trust</b>	<b>676,662</b>	<b>321,000</b>	<b>321,000</b>	
<i>Police Services</i>		321,000	321,000	
<b>7440 - Unclaimed Cash</b>	<b>2,298,171</b>	<b>410,000</b>	<b>303,000</b>	
<i>Police Services</i>		410,000	303,000	
<b>7540 - Oakland Public Library Trust</b>	<b>1,649,325</b>	<b>103,030</b>	<b>103,210</b>	
<i>Library</i>		103,030	103,210	
<b>7640 - Oakland Public Museum Trust</b>	<b>1,162,569</b>	<b>32,610</b>	<b>32,610</b>	
<i>Museum</i>		32,610	32,610	
<b>7690 - Kerrison Trust for Police Enhancement</b>	<b>70,854</b>	<b>3,660</b>	<b>3,660</b>	
<i>Police Services</i>		3,660	3,660	
<b>7760 - Grant Clearing</b>	<b>(3,117,402)</b>		<b>(208,050)</b>	<b>78.14</b>
<i>City Administrator</i>			422,590	2.33
<i>City Attorney</i>			200,550	0.75
<i>Finance and Management Agency</i>			32,430	0.33
<i>Human Resources</i>			121,560	1.00
<i>Information Technology</i>			623,000	5.00
<i>Public Works Agency</i>			(832,970)	28.00
<i>Community and Economic Development Agency</i>			(775,210)	40.73
<b>7780 - Oakland Redevelopment Agency Projects (</b>		<b>29,437,130</b>	<b>29,437,130</b>	<b>170.76</b>
<i>Mayor</i>			551,580	2.00
<i>City Council</i>			1,522,410	8.71
<i>City Administrator</i>			2,723,900	17.86
<i>City Clerk</i>			270,430	2.31
<i>City Attorney</i>			3,685,790	12.85
<i>City Auditor</i>			72,830	0.57
<i>Finance and Management Agency</i>			863,820	6.10
<i>Police Services</i>			3,486,460	17.18
<i>Public Works Agency</i>			980,570	8.00
<i>Human Services</i>			544,670	4.15
<i>Community and Economic Development Agency</i>				
<i>Non Departmental</i>		29,437,130	14,734,670	91.03
<b>7999 - Miscellaneous Trusts</b>		<b>69,270</b>	<b>69,290</b>	
<i>Parks and Recreation</i>		69,270	69,290	
<b>Grand Total</b>		<b>1,007,160,189</b>	<b>1,024,608,350</b>	<b>3,974.21</b>

FY 2010-11 PROPOSED SUMMARY BY FUND

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
<b>1010 - General Fund: General Purpose</b>	<b>420,209,130</b>	<b>419,746,590</b>	<b>11,848,537</b>	<b>2,210.41</b>
<i>Mayor</i>		2,442,650		18.00
<i>City Council</i>		3,591,770		26.79
<i>City Administrator</i>	375,550	6,662,870		42.82
<i>City Clerk</i>	56,870	2,640,810		9.19
<i>City Attorney</i>	87,030	4,943,910		39.46
<i>City Auditor</i>	6,620	1,428,810		10.00
<i>Finance and Management Agency</i>	398,803,350	16,793,040		171.12
<i>Human Resources</i>		4,772,110		39.69
<i>Information Technology</i>	2,388,740	9,208,340		61.25
<i>Contracting and Purchasing</i>	147,920	1,958,780		15.50
<i>Fire Services</i>	7,557,660	101,917,130		555.50
<i>Police Services</i>	5,669,740	177,517,070		897.32
<i>Public Works Agency</i>	2,210	3,008,830		7.00
<i>Parks and Recreation</i>	1,118,200	11,111,570		148.07
<i>Library</i>	766,240	10,525,840		87.76
<i>Museum</i>	194,860	5,172,140		42.95
<i>Human Services</i>	125,830	4,315,740		29.66
<i>Community and Economic Development</i>	2,448,330	2,132,280		8.33
<i>Non Departmental</i>	17,360	49,160,280		
<i>Capital Improvement Projects</i>	442,620	442,620		
<b>1100 - Self Insurance Liability</b>	<b>18,091,260</b>	<b>16,640,210</b>	<b>(18,314,198)</b>	<b>20.07</b>
<i>City Attorney</i>		3,569,100		20.07
<i>Fire Services</i>	1,522,740	1,132,920		
<i>Police Services</i>	8,566,230	6,373,300		
<i>Public Works Agency</i>	3,591,490	2,542,000		
<i>Parks and Recreation</i>	436,310	324,610		
<i>Non Departmental</i>	3,974,490	2,698,280		
<b>1150 - Worker's Compensation Insurance Claims</b>		<b>(7,910)</b>	<b>405,688</b>	<b>8.04</b>
<i>City Attorney</i>		348,530		1.04
<i>Finance and Management Agency</i>		1,095,710		7.00
<i>Non Departmental</i>		(1,452,150)		
<b>1200 - Pension Override Tax Revenue</b>	<b>59,849,670</b>	<b>59,339,430</b>	<b>75,367,718</b>	
<i>Non Departmental</i>	59,849,670	59,339,430		
<b>1700 - Mandatory Refuse Program</b>	<b>3,589,030</b>	<b>2,084,180</b>	<b>(3,252,707)</b>	<b>15.47</b>
<i>Finance and Management Agency</i>	3,589,030	2,084,250		15.47
<i>Information Technology</i>		(70)		

FINANCIAL SUMMARIES

FY 2010-11 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
<b>1710 - Recycling Program</b>	<b>9,816,240</b>	<b>9,816,240</b>	<b>7,966,435</b>	<b>18.06</b>
<i>City Administrator</i>		5,000		
<i>City Attorney</i>		231,120		1.00
<i>Contracting and Purchasing</i>		120,000		1.00
<i>Fire Services</i>		48,870		
<i>Public Works Agency</i>		9,166,360		15.06
<i>Community and Economic Development Agency</i>		244,890		1.00
<b>1720 - Comprehensive Clean-up</b>	<b>17,785,930</b>	<b>17,785,930</b>	<b>(161,155)</b>	<b>120.67</b>
<i>Mayor</i>		120		
<i>City Attorney</i>		16,520		
<i>Finance and Management Agency</i>		478,350		9.70
<i>Fire Services</i>		193,630		1.00
<i>Public Works Agency</i>		17,008,110		109.97
<i>Community and Economic Development Agency</i>		89,200		
<b>1730 - Henry J Kaiser Convention Center</b>	<b>625,540</b>		<b>(3,333,027)</b>	<b>-</b>
<i>Non Departmental</i>				
<b>1740 - Hazardous Materials Inspections</b>	<b>681,730</b>	<b>681,730</b>	<b>1,063,703</b>	<b>5.10</b>
<i>Fire Services</i>		681,730		5.10
<b>1750 - Multipurpose Reserve</b>	<b>4,865,220</b>	<b>4,865,220</b>	<b>(1,289,621)</b>	<b>14.00</b>
<i>City Attorney</i>		60		
<i>City Auditor</i>		180		
<i>Public Works Agency</i>		330,000		
<i>Museum</i>		142,870		
<i>Community and Economic Development Agency</i>		4,392,110		14.00
<b>1760 - Telecommunications Reserve</b>	<b>1,409,260</b>	<b>1,119,650</b>	<b>158,456</b>	<b>8.11</b>
<i>City Administrator</i>		1,064,950		6.89
<i>Information Technology</i>		90		
<i>Library</i>		54,610		1.22
<i>Non Departmental</i>				
<b>1770 - Telecommunications Land Use</b>	<b>335,630</b>	<b>335,630</b>	<b>518,430</b>	<b>2.02</b>
<i>Community and Economic Development Agency</i>		335,630		2.02
<b>1780 - Kid's First Oakland Children's Fun</b>	<b>15,344,500</b>	<b>15,342,240</b>	<b>4,495,102</b>	<b>6.90</b>
<i>Human Services</i>		15,340,830	5,930	6.90
<i>Non Departmental</i>		1,410		
<b>1790 - Contract Administration Fee</b>	<b>630,020</b>		<b>(2,759,715)</b>	<b>-</b>
<i>Non Departmental</i>				

FY 2010-11 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
<b>1820 - OPRCA Self Sustaining Revolving</b>	<b>2,740,810</b>	<b>2,666,940</b>	<b>1,099,609</b>	<b>65.88</b>
<i>Parks and Recreation</i>		2,666,940		65.88
<b>2102 - Department of Agriculture</b>	<b>925,000</b>	<b>925,000</b>	<b>316,060</b>	<b>6.50</b>
<i>Human Services</i>		925,000		6.50
<b>2103 - HUD-ESG/SHP/HOPWA</b>	<b>5,350,890</b>	<b>5,345,050</b>	<b>(7,024,655)</b>	<b>0.80</b>
<i>Human Services</i>		5,345,050		0.80
<b>2104 - Department of Commerce</b>	<b>17,000</b>	<b>16,770</b>	<b>180,333</b>	<b>-</b>
<i>Community and Economic Development Agency</i>		16,770		
<b>2105 - HUD-EDI Grants</b>	<b>-</b>	<b>-</b>	<b>(56,713)</b>	<b>2.14</b>
<i>Community and Economic Development Agency</i>		-		2.14
<b>2107 - HUD-108</b>	<b>2,184,500</b>	<b>2,184,500</b>	<b>7,659,074</b>	<b>-</b>
<i>Community and Economic Development Agency</i>		2,184,500		
<b>2108 - HUD-CDBG</b>	<b>8,996,970</b>	<b>8,996,970</b>	<b>(18,662)</b>	<b>24.92</b>
<i>City Administrator</i>		24,180		0.30
<i>City Attorney</i>		62,450		0.19
<i>Finance and Management Agency</i>		159,740		1.00
<i>Human Services</i>		371,650		1.38
<i>Community and Economic Development Agency</i>		8,378,950		22.05
<b>2109 - HUD-Home</b>	<b>4,305,430</b>	<b>4,305,430</b>	<b>542,084</b>	<b>1.97</b>
<i>Community and Economic Development Agency</i>		4,305,430		1.97
<b>2112 - Department of Justice</b>	<b>1,985,000</b>	<b>1,983,960</b>	<b>1,691,116</b>	<b>4.50</b>
<i>City Administrator</i>		148,960		0.50
<i>Police Services</i>		1,600,000		4.00
<i>Parks and Recreation</i>		235,000		
<b>2114 - Department of Labor</b>	<b>1,238,240</b>	<b>1,238,240</b>	<b>(1,125,336)</b>	<b>63.28</b>
<i>Human Services</i>		1,238,240		63.28
<b>2120 - Federal Action Agency</b>	<b>324,950</b>	<b>324,950</b>	<b>(115,173)</b>	<b>0.78</b>
<i>Human Services</i>		324,950		0.78
<b>2123 - US Dept of Homeland Security</b>	<b>188,160</b>	<b>178,010</b>	<b>289,743</b>	<b>4.10</b>
<i>Fire Services</i>		230		3.10
<i>Police Services</i>		177,780		1.00
<b>2124 - Federal Emergency Management Agency (FEMA)</b>	<b>-</b>	<b>-</b>	<b>(3,405,073)</b>	<b>2.35</b>
<i>Fire Services</i>		-		2.35
<b>2128 - Department of Health and Human Services</b>	<b>17,378,440</b>	<b>17,378,440</b>	<b>1,660,387</b>	<b>140.49</b>
<i>Human Services</i>		17,378,440		140.49
<b>2132 - California Department of Aging</b>	<b>233,790</b>	<b>233,790</b>	<b>46,307</b>	<b>1.72</b>
<i>Human Services</i>		233,790		1.72
<b>2138 - California Department of Education</b>	<b>950,330</b>	<b>950,320</b>	<b>721,054</b>	<b>-</b>
<i>Human Services</i>		950,320		

FINANCIAL SUMMARIES

FY 2010-11 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
<b>2140 - California Department of Transport</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>33,625</b>	<b>-</b>
<i>Community and Economic Development Agency</i>				
<i>Capital Improvement Projects</i>		4,000,000		
<b>2141 - State Traffic Congestion Relief - Pr</b>	<b>4,200,720</b>	<b>4,200,720</b>	<b>1,013,547</b>	<b>20.00</b>
<i>Public Works Agency</i>		1,932,420		20.00
<i>Community and Economic Development Agency</i>				
<i>Capital Improvement Projects</i>		2,268,300		
<b>2146 - California State Emergency Services</b>		<b>1,590</b>	<b>2,474,171</b>	<b>1.00</b>
<i>Fire Services</i>		1,590		1.00
<b>2148 - California Library Services</b>	<b>83,670</b>	<b>80,240</b>	<b>(2,569,362)</b>	<b>1.08</b>
<i>Library</i>		80,240		1.08
<b>2159 - State of California Other</b>	<b>1,078,350</b>	<b>1,075,750</b>	<b>323,492</b>	<b>5.14</b>
<i>Human Services</i>		1,075,750		5.14
<b>2160 - County of Alameda: Grants</b>	<b>1,643,900</b>	<b>1,616,700</b>	<b>4,746,815</b>	<b>4.98</b>
<i>Fire Services</i>		921,500		1.00
<i>Library</i>		16,660		0.27
<i>Human Services</i>		678,540		3.71
<b>2165 - Prop 1B Nov 2006 CA Trans Bond</b>	<b>6,176,850</b>	<b>6,176,850</b>	<b>8,525,525</b>	<b>-</b>
<i>Community and Economic Development Agency</i>				
<i>Capital Improvement Projects</i>		6,176,850		
<b>2172 - Alameda County: Vehicle Abateme</b>	<b>480,150</b>	<b>467,200</b>	<b>86,408</b>	<b>3.00</b>
<i>Police Services</i>		467,200		3.00
<b>2185 - Oakland Redevelopment Agency G</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>(874,517)</b>	<b>-</b>
<i>Community and Economic Development Agency</i>		2,500,000		
<b>2190 - Private Grants</b>	<b>35,280</b>	<b>17,270</b>	<b>(242,853)</b>	<b>0.20</b>
<i>City Attorney</i>		(7,760)		
<i>Fire Services</i>		25,030		0.20
<b>2195 - Workforce Investment Act</b>	<b>5,722,220</b>	<b>5,722,220</b>	<b>556,377</b>	<b>8.38</b>
<i>Finance and Management Agency</i>		230,950		2.00
<i>Human Services</i>		132,310		1.10
<i>Community and Economic Development Agency</i>		5,358,960		5.28
<b>2211 - Measure B: ACTIA</b>	<b>10,950,000</b>	<b>10,950,000</b>	<b>18,272,478</b>	<b>57.52</b>
<i>City Administrator</i>		100,430		0.70
<i>Finance and Management Agency</i>				
<i>Public Works Agency</i>		3,019,000		29.32
<i>Community and Economic Development Agency</i>		1,630,550		27.50
<i>Capital Improvement Projects</i>		6,200,020		
<b>2212 - Measure B: Bicycle/Pedestrian Pas</b>	<b>760,320</b>	<b>760,320</b>	<b>3,066,884</b>	<b>-</b>
<i>Public Works Agency</i>				
<i>Community and Economic Development Agency</i>		10,320		
<i>Capital Improvement Projects</i>		750,000		

FY 2010-11 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
<b>2213 - Measure B: Paratransit - ACTIA</b>	<b>1,051,700</b>	<b>1,051,700</b>	<b>208,345</b>	<b>4.41</b>
<i>Human Services</i>		1,051,700		4.41
<b>2230 - State Gas Tax</b>	<b>7,187,550</b>	<b>7,187,550</b>	<b>1,287,657</b>	<b>35.32</b>
<i>Finance and Management Agency</i>		118,190		1.00
<i>Public Works Agency</i>		6,229,900		31.32
<i>Community and Economic Development Agency</i>		839,460		3.00
<b>2240 - Library Services Retention-Enhanc</b>	<b>13,277,450</b>	<b>12,037,610</b>	<b>5,696,532</b>	<b>124.75</b>
<i>City Administrator</i>		15,720		
<i>Library</i>		12,021,890		124.75
<b>2250 - Measure N: Fund</b>	<b>1,494,050</b>	<b>1,252,000</b>	<b>2,220,598</b>	<b>6.10</b>
<i>City Administrator</i>		4,190		
<i>City Auditor</i>		17,500		
<i>Fire Services</i>		1,230,310		6.10
<b>2251 - Measure Y: Public Safety Act 2004</b>	<b>19,808,849</b>	<b>19,399,370</b>	<b>6,607,841</b>	<b>72.75</b>
<i>Mayor</i>		119,880		1.00
<i>City Administrator</i>		562,570		3.20
<i>Finance and Management Agency</i>		30,060		
<i>Fire Services</i>		4,000,000		
<i>Police Services</i>		9,002,830		63.00
<i>Human Services</i>		5,684,030		5.55
<b>2310 - Lighting and Landscape Assessme</b>	<b>18,392,750</b>	<b>18,392,750</b>	<b>-</b>	<b>71.76</b>
<i>City Administrator</i>		21,060		
<i>City Attorney</i>		190		
<i>Finance and Management Agency</i>		23,290		0.20
<i>Public Works Agency</i>		13,918,190		62.27
<i>Parks and Recreation</i>		4,211,870		7.29
<i>Museum</i>		218,150		2.00
<b>2321 - Wildland Fire Prevention Assess D</b>	<b>1,686,070</b>	<b>1,856,620</b>	<b>65,144</b>	<b>1.00</b>
<i>Fire Services</i>		1,856,620		1.00
<b>2330 - Werner Court Vegetation Mgmt Dis</b>	<b>3,000</b>	<b>3,000</b>	<b>15,495</b>	<b>-</b>
<i>Fire Services</i>		3,000		
<b>2410 - Link Handipark</b>	<b>21,090</b>	<b>21,090</b>	<b>102,062</b>	<b>0.18</b>
<i>Human Services</i>		21,090		0.18
<b>2412 - Alameda County: Emergency Disp:</b>	<b>1,826,860</b>	<b>1,513,820</b>	<b>1,811,668</b>	<b>12.10</b>
<i>City Administrator</i>		4,190		
<i>Fire Services</i>		1,509,630		12.10
<b>2415 - Development Service Fund</b>	<b>26,275,060</b>	<b>26,275,060</b>	<b>12,773,545</b>	<b>140.70</b>
<i>City Administrator</i>		220		
<i>City Attorney</i>		708,290		1.35
<i>Information Technology</i>		720		
<i>Community and Economic Development Agency</i>		25,565,830		139.35

FINANCIAL SUMMARIES

FY 2010-11 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
<b>2416 - Traffic Safety Fund</b>	<b>2,551,400</b>	<b>3,598,170</b>	<b>10,935</b>	<b>39.49</b>
<i>Police Services</i>		2,076,960		30.13
<i>Public Works Agency</i>		1,004,440		6.36
<i>Community and Economic Development Agency</i>		516,770		3.00
<b>2417 - Excess Litter Fee Fund</b>	<b>440,900</b>	<b>440,900</b>	<b>484,186</b>	<b>-</b>
<i>City Administrator</i>		440,900		
<i>Finance and Management Agency</i>				
<b>2910 - Federal Asset Forfeiture: 15% Set-aside</b>	<b>22,080</b>	<b>22,080</b>	<b>357,057</b>	<b>-</b>
<i>Police Services</i>		22,080		
<b>2912 - Federal Asset Forfeiture: City Share</b>	<b>84,500</b>	<b>84,400</b>	<b>486,476</b>	<b>-</b>
<i>Police Services</i>		84,400		
<b>2914 - State Asset Forfeiture</b>	<b>108,000</b>	<b>106,020</b>	<b>772,127</b>	<b>-</b>
<i>Police Services</i>		106,020		
<b>2990 - Public Works Grants</b>	<b>280,000</b>	<b>280,000</b>	<b>(926,494)</b>	<b>1.47</b>
<i>Public Works Agency</i>		70,000		0.47
<i>Community and Economic Development Agency</i>		210,000		1.00
<b>2992 - Parks and Recreation Grants</b>	<b>44,510</b>	<b>44,510</b>	<b>(2,590,617)</b>	<b>-</b>
<i>Parks and Recreation</i>		44,510		
<b>2993 - Library Grants</b>	<b>250,000</b>	<b>250,000</b>	<b>572,306</b>	<b>-</b>
<i>Library</i>		250,000		
<b>2994 - Social Services Grants</b>	<b>56,000</b>	<b>56,000</b>	<b>1,133,648</b>	<b>-</b>
<i>Human Services</i>		56,000		
<b>2995 - Police Grants</b>	<b>700,000</b>	<b>656,260</b>	<b>88,072</b>	<b>3.50</b>
<i>Police Services</i>		656,260		3.50
<b>3100 - Sewer Service Fund</b>	<b>38,104,240</b>	<b>38,067,660</b>	<b>116,414,197</b>	<b>145.74</b>
<i>City Attorney</i>		143,920		0.54
<i>Finance and Management Agency</i>		819,740		
<i>Fire Services</i>		262,240		2.00
<i>Public Works Agency</i>		12,435,550		79.00
<i>Community and Economic Development Agency</i>		9,042,150		64.20
<i>Non Departmental</i>		8,244,060		
<i>Capital Improvement Projects</i>		7,120,000		
<b>3200 - Golf Course</b>	<b>78,080</b>	<b>78,080</b>	<b>5,126,464</b>	<b>0.75</b>
<i>Parks and Recreation</i>		69,630		0.75
<i>Community and Economic Development Agency</i>		8,450		
<b>4100 - Equipment</b>	<b>9,623,760</b>	<b>17,944,870</b>	<b>(37,299,192)</b>	<b>62.00</b>
<i>Finance and Management Agency</i>				
<i>Information Technology</i>		120		
<i>Public Works Agency</i>		17,944,750		62.00

FY 2010-11 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
<b>4200 - Radio / Telecommunications</b>	<b>3,302,240</b>	<b>3,302,240</b>	<b>(350,326)</b>	<b>7.35</b>
<i>Information Technology</i>		3,150,830		7.35
<i>Community and Economic Development Agency</i>		151,410		
<b>4210 - Telephone Equipment and Softwar</b>	<b>511,440</b>	<b>511,440</b>	<b>288,035</b>	<b>-</b>
<i>Information Technology</i>		511,440		
<b>4300 - Reproduction</b>	<b>1,424,490</b>	<b>1,424,490</b>	<b>157,253</b>	<b>6.40</b>
<i>Information Technology</i>		1,424,490		6.40
<b>4400 - City Facilities</b>	<b>6,530,300</b>	<b>22,043,520</b>	<b>(62,073,369)</b>	<b>110.88</b>
<i>Finance and Management Agency</i>				
<i>Information Technology</i>		120		
<i>Police Services</i>		121,590		1.00
<i>Public Works Agency</i>		21,921,810		109.88
<i>Community and Economic Development Agency</i>				
<b>4500 - Central Stores</b>	<b>2,628,570</b>	<b>2,164,770</b>	<b>(3,403,365)</b>	<b>9.50</b>
<i>Finance and Management Agency</i>		2,164,770		9.50
<b>4550 - Purchasing</b>	<b>985,690</b>	<b>736,900</b>	<b>(868,633)</b>	<b>7.00</b>
<i>Contracting and Purchasing</i>		736,900		7.00
<b>5130 - Rockridge: Library Assessment Di:</b>	<b>134,420</b>	<b>3,140</b>	<b>997,838</b>	<b>-</b>
<i>City Administrator</i>		3,140		
<i>Finance and Management Agency</i>				
<b>5200 - JPFA Capital Projects: Series 2005</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>6,077,287</b>	<b>-</b>
<i>Capital Improvement Projects</i>		1,040,000		
<b>5310 - Measure G: 2002A Zoo, Museum, Chabot</b>		<b>170</b>	<b>1,090,535</b>	<b>-</b>
<i>Non Departmental</i>		170		
<b>5320 - Measure DD: 2003A Clean Water, Safe Parks &amp; Open</b>		<b>-</b>	<b>18,909,477</b>	<b>7.50</b>
<i>City Administrator</i>		(186,050)		0.50
<i>Community and Economic Development Agency</i>		(663,950)		7.00
<i>Capital Improvement Projects</i>		850,000		
<b>5501 - Municipal Capital Improvement: 19</b>	<b>611,580</b>	<b>611,580</b>	<b>3,794,464</b>	<b>-</b>
<i>Capital Improvement Projects</i>		611,580		
<b>5505 - Municipal Capital Improvement: Pu</b>	<b>257,680</b>	<b>257,680</b>	<b>326,058</b>	<b>1.75</b>
<i>City Administrator</i>		257,680		1.75
<b>5510 - Capital Reserves</b>	<b>-</b>	<b>2,125,000</b>	<b>605,331</b>	<b>8.80</b>
<i>Public Works Agency</i>		-		2.20
<i>Community and Economic Development Agency</i>		-		6.60
<i>Capital Improvement Projects</i>		2,125,000		
<b>6014 - Oakland Convention Center 1992</b>	<b>14,163,770</b>	<b>14,163,770</b>	<b>93,980</b>	<b>-</b>
<i>Non Departmental</i>		14,163,770		
<b>6015 - COP-Oakland Museum 2002 Series</b>	<b>3,681,350</b>	<b>3,681,350</b>	<b>3,272,416</b>	<b>-</b>
<i>Non Departmental</i>		3,681,350		

FINANCIAL SUMMARIES

FY 2010-11 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
6016 - Civic Improvement Corp. 1985	3,941,560	3,941,560	20,606,523	-
<i>Non Departmental</i>		3,941,560		
6027 - JPFA Capital Projects: Series 2005	11,093,750	11,093,750	115,397,671	-
<i>Non Departmental</i>		11,093,750		
6030 - Taxable Pension Obligation Bonds	40,308,500	40,308,500	1,910,494	-
<i>Non Departmental</i>		40,308,500		
6036 - JPFA Refunding Revenue Bonds: 2005	16,500,450	16,500,450	11,002,062	-
<i>Non Departmental</i>		16,500,450		
6037 - JPFA Refunding Revenue Bonds: 2006	2,530,480	2,530,480	2,091,404	-
<i>Non Departmental</i>		2,530,480		
6063 - General Obligation Bonds: Series 2005	11,091,070	11,091,070	10,038,342	-
<i>Finance and Management Agency</i>				
<i>Non Departmental</i>		11,091,070		
6310 - Measure G: 2002A Zoo, Museum, C	2,549,250	2,549,250	175,537	-
<i>Non Departmental</i>		2,549,250		
6311 - Measure G: 2006 Zoo, Museum	1,329,360	1,329,360	136,690	-
<i>Non Departmental</i>		1,329,360		
6320 - Measure DD: 2003A Clean Water, S	4,429,510	4,429,510	242,807	-
<i>Non Departmental</i>		4,429,510		
6520 - Fire Area - Redemption	515,050	511,560	1,731,369	0.40
<i>Finance and Management Agency</i>		47,650		0.40
<i>Non Departmental</i>		463,910		
6530 - Rockridge Area Water District - Rede	61,860	59,280	455,126	
<i>Non Departmental</i>		59,280		
6540 - Skyline Sewer District - Redemptio	25,810	23,010	16,402	
<i>Non Departmental</i>		23,010		
6554 - LaSalle Utility Underground - Rede	29,670	29,670	14,315	
<i>Non Departmental</i>		29,670		
6558 - Grizzly Peak Utility Underground -	7,320	7,320	55,759	
<i>Non Departmental</i>		7,320		
6570 - JPFA Pooled Assessment: 1996 Re	21,200	21,200	(142,994)	
<i>Non Departmental</i>		21,200		
6580 - JPFA Pooled Assessment: 1997 Re	34,240	34,240	(11,232)	
<i>Non Departmental</i>		34,240		
6585 - JPFA Reassessment District: 1999	505,180	505,180	172,450	
<i>Non Departmental</i>		505,180		
6612 - JPFA Lease Revenue Refunding B	9,071,330	9,071,330	9,217,673	
<i>Non Departmental</i>		9,071,330		
6999 - Miscellaneous Debt Service	21,500,000	21,500,000	21,451,614	
<i>Non Departmental</i>		21,500,000		

FY 2010-11 PROPOSED SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Proposed Revenues	FY 2010-11 Proposed Expenditures	FY 2010-11 Estimated Ending Fund Balance	Proposed Positions (FTEs)
<b>7100 - Police and Fire Retirement System</b>	<b>4,028,800</b>	<b>2,700,150</b>	<b>483,542,113</b>	<b>4.46</b>
<i>City Attorney</i>		93,810		0.40
<i>Finance and Management Agency</i>		2,568,890		3.83
<i>Human Resources</i>		37,450		0.23
<i>Non Departmental</i>	4,028,800			
<b>7120 - Oakland Municipal Employees' Re</b>	<b>362,110</b>	<b>418,170</b>	<b>7,359,992</b>	<b>1.86</b>
<i>City Attorney</i>		23,450		0.10
<i>Finance and Management Agency</i>		357,270		1.53
<i>Human Resources</i>		37,450		0.23
<i>Non Departmental</i>	362,110			
<b>7130 - Employee Deferred Compensation</b>	<b>168,630</b>	<b>175,040</b>	<b>335,352</b>	<b>0.75</b>
<i>Human Resources</i>	168,630	175,040		0.75
<b>7320 - Police and Fire Retirement System</b>	<b>11,700,000</b>	<b>11,700,000</b>	<b>130,731,773</b>	
<i>Non Departmental</i>	11,700,000	11,700,000		
<b>7420 - State Asset Trust</b>	<b>321,000</b>	<b>321,000</b>	<b>676,662</b>	
<i>Police Services</i>	321,000	321,000		
<b>7440 - Unclaimed Cash</b>	<b>420,000</b>	<b>313,000</b>	<b>2,512,171</b>	
<i>Police Services</i>	420,000	313,000		
<b>7540 - Oakland Public Library Trust</b>	<b>103,030</b>	<b>103,210</b>	<b>1,648,965</b>	
<i>Library</i>	103,030	103,210		
<b>7640 - Oakland Public Museum Trust</b>	<b>32,610</b>	<b>32,610</b>	<b>1,162,569</b>	
<i>Museum</i>	32,610	32,610		
<b>7690 - Kerrison Trust for Police Enhance</b>	<b>3,660</b>	<b>3,660</b>	<b>70,854</b>	
<i>Police Services</i>	3,660	3,660		
<b>7760 - Grant Clearing</b>		<b>(141,980)</b>	<b>(2,767,372)</b>	<b>68.81</b>
<i>City Administrator</i>		13,240		0.08
<i>Public Works Agency</i>		(13,240)		28.00
<i>Community and Economic Development Agency</i>		(141,980)		40.73
<b>7780 - Oakland Redevelopment Agency F</b>	<b>29,649,240</b>	<b>29,649,230</b>	<b>22,344,263</b>	<b>170.19</b>
<i>Mayor</i>		559,250	(1,110,830)	2.00
<i>City Council</i>		1,543,280		8.71
<i>City Administrator</i>		2,771,880		17.86
<i>City Clerk</i>		275,890		2.31
<i>City Attorney</i>		3,755,340		12.85
<i>Finance and Management Agency</i>		881,420		6.10
<i>Police Services</i>		3,364,960		17.18
<i>Public Works Agency</i>		994,490		8.00
<i>Human Services</i>		548,550		4.15
<i>Community and Economic Development Agency</i>		14,954,170		91.03
<i>Non Departmental</i>	29,649,240			
<b>7999 - Miscellaneous Trusts</b>	<b>69,270</b>	<b>69,290</b>	<b>803,706</b>	
<i>Parks and Recreation</i>	69,270	69,290		
<b>Grand Total</b>	<b>988,727,499</b>	<b>1,005,612,040</b>		<b>3,977.25</b>

**NOTES**

## **LOCAL ASSESSMENTS**

**NOTES**

## LANDSCAPING AND LIGHTING ASSESSMENT DISTRICT

The Landscaping and Lighting Assessment District (LLAD) was initially formed on June 23, 1989 and confirmed in 1994 after City of Oakland voters defeated a ballot initiative challenging it. The LLAD utilizes direct benefit assessments as a funding source to support maintenance, operations, and improvements of public landscaping, park and recreation facilities, and street lighting in selected areas within the City of Oakland. The State of California Landscaping and Lighting Act of 1972 governs the LLAD.

The method of assessment is based upon parcel type, location and the special benefit it receives. Over 99 percent of the LLAD revenues derive from parcel assessments and are paid by property owners along with property taxes. The remaining LLAD revenues primarily derive from fees collected as a result of damaged street light poles or other lighting fixtures. All funds collected through the assessment are placed in a special fund.

Revenues from LLAD assessments support landscaping, facilities management and grounds-keeping related to parks and open space. Proceeds also fund electricity for street lighting throughout Oakland.

The current assessment rate structure for the LLAD has been in place since FY 1993-94, the year that the voters confirmed the existence of the LLAD. An increase in the rates requires a vote of the electorate in accordance with State Proposition 218, passed by California voters in November 1996.

**Landscaping and Lighting Assessment District**  
 FY 2009-11 Proposed Policy Budget

	2008-09 October Revise	2009-10 Proposed	2010-11 Proposed
<b><u>Estimated Revenues</u></b>			
Property Assessments	\$17,832,024	\$18,208,550	\$18,208,550
Recoveries for Damaged Street Lights	166,700	166,700	166,700
Tree Removal Permits	12,600	17,500	17,500
Miscellaneous Service Charges for Sidewalk Permits	70,700		
<b>Total Revenues</b>	<b>\$18,082,024</b>	<b>\$18,392,750</b>	<b>\$18,392,750</b>
<b><u>Estimated Expenditures</u></b>			
<b>City Attorney</b>			
Advisory Services (IP18)	162,962	165,850	190
<b>City Administrator - Budget Office</b>			
Budget Analysis and Operations (IP12) (includes funding for the Assessment Engineer)	105,396	103,680	21,060
<b>Finance and Management - Revenue and Information Technology</b>			
Financial Management (IP59)	12,186	22,850	23,290
Technology Management (IP62, IP69)	8,200		
<i>Subtotal</i>	<i>20,386</i>	<i>22,850</i>	<i>23,290</i>
<b>Cultural Arts</b>			
Cultural Arts Oversight (NB20)	60,000	60,010	60,010
Museum Visitor Services (NB21)	188,978	154,980	158,140
<i>Subtotal</i>	<i>248,978</i>	<i>214,990</i>	<i>218,150</i>
<b>Public Works</b>			
Grounds (NB07)	5,859,729	4,990,640	5,108,490
Public Works Administration (AD01)	200,000		
Trees (NB09)	2,069,208	2,252,060	2,294,080
Fleet Management and Maintenance (IN01)	120,000		
Electrical and Energy Efficiency (IN07)	3,996,126	3,981,370	3,990,420
Facilities Management and Development (IN02)	2,269,921	2,193,690	2,225,430
Safety & Liability (IP40)		141,410	143,490
Keep Oakland Clean and Beautiful (NB35)	177,274	153,660	156,280
<i>Subtotal</i>	<i>14,692,257</i>	<i>13,712,830</i>	<i>13,918,190</i>
<b>CEDA</b>			
Streets and Sidewalks Mgmt & Maintenance	(4,570)		
<b>Parks and Recreation</b>			
Central Administration and Reservations (NB01)	104,758	136,470	137,900
Recreation, Cultural, Civic (NB03)	2,151,428	2,761,130	2,785,020
Adult Sports (NB04)	292,103	380,510	383,880
Aquatics (NB05)	412,077	536,800	541,560
Ball Fields (NB10)	356,330	357,640	363,510
<i>Subtotal</i>	<i>3,316,696</i>	<i>4,172,550</i>	<i>4,211,870</i>
<b>Total Expenditures</b>	<b>\$18,542,106</b>	<b>\$18,392,750</b>	<b>\$18,392,750</b>
<b>Contribution To/(From) Fund Balance</b>	(460,082)	0	0
Land Sale	4,840,000		
<b>Estimated Ending Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>

## WILDFIRE PREVENTION ASSESSMENT DISTRICT

In January 2004, Oakland hills property owners approved the Wildfire Prevention Assessment District (WPAD). The WPAD continues and expands vegetation management and fire prevention programs in the fire-prone Oakland hills. These programs were initiated a few years after the 1991 Oakland hills firestorm, which destroyed 3,000 homes and killed 25 people.

The district imposes a levy based on the benefit a property receives from fire prevention programs and is calculated using the following factors: a] use of the parcel (e.g., single-family, condominium, apartment, commercial, industrial, public, etc.); b] size of the parcel; c] the development status of each parcel (e.g., developed, improved, undeveloped).

This measure required constitution of a Citizens Advisory Committee comprised of representatives of the Mayor's Office and the four (4) Council Districts within the Assessment District. The Citizens' Advisory Committee takes responsibility to propose the WPAD budget and recommend program priorities for City Council approval.

This district includes approximately 25,000 parcels and is anticipated to generate about \$1.69 million in each fiscal year of 2009-11, net of Alameda County administrative costs. This act does not allow for increases indexed to annual inflation; therefore, rates will remain flat through its duration. The district is authorized through July 1, 2014, unless re-approved by the property owners in the district.

**WILDFIRE PREVENTION ASSESSMENT DISTRICT**  
 FY 2009-11 Proposed Policy Budget

	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>
	<b>October Revise</b>	<b>Proposed</b>	<b>Proposed</b>
<b><u>Estimated Revenues</u></b>			
Voter-Approved Special Tax	\$1,701,202	\$1,792,797	\$1,792,797
Allowance for Delinquencies		(\$80,000)	(\$80,000)
County Administrative Fee for Assessment Collections		(\$26,732)	(\$26,732)
<b>Total Revenues</b>	<b>\$1,701,202</b>	<b>\$1,686,065</b>	<b>\$1,686,065</b>
<b><u>Expenditures by Department and Program</u></b>			
<b><u>Services</u></b>			
Roving Fire Patrol	10,000	10,000	10,000
Goat Grazing	265,000	265,000	265,000
Property Owner Chipping	100,000	100,000	100,000
Vegetation Management	873,142	1,000,000	1,000,000
Fire Prevention Education & Training	137,000	137,000	137,000
Support Services for Inspection Programs	35,000	35,000	35,000
<i>Subtotal</i>	<i>1,420,142</i>	<i>1,547,000</i>	<i>1,547,000</i>
<b><u>District Administration</u></b>			
Annual Audit	10,000	21,861	21,861
City Staff/Board Expenses	10,000	10,000	10,000
Public Opinion Survey (one-time cost)	0	-	-
Mail-In Balloting (one-time cost)	0	-	-
Public Outreach	40,000	65,000	65,000
Assessment Engineering	15,000	12,761	12,761
<i>Subtotal</i>	<i>75,000</i>	<i>109,622</i>	<i>109,622</i>
Operating Reserves	200,000	300,000	200,000
<b>Total Expenditures</b>	<b>\$1,695,142</b>	<b>\$1,956,622</b>	<b>\$1,856,622</b>
<b>Contribution to (from) Fund Balance</b>	<b>6,060</b>	<b>(270,557)</b>	<b>(170,557)</b>
<b>Estimated FY 2008-09 Ending Fund Balance</b>	<b>506,244</b>	<b>235,687</b>	<b>65,130</b>

## EMERGENCY MEDICAL SERVICES RETENTION ACT

In June 1997, the City of Oakland voters approved the Emergency Medical Services Retention Act of 1997, also referred to as "Measure M." The act authorized a special parcel tax for the purpose of raising revenue necessary to retain and enhance emergency dispatch and medical services, and replaced funding from a previous assessment that was invalidated by State Proposition 218 (Right to Vote on Taxes Act) approved by California voters in November 1996.

The 1997 base parcel tax rate for a single-family home was \$9.00. The act also authorized the City Council to increase the tax rate by an annual inflation based on the Consumer Price Index with a maximum increase of 5 percent in any given year. For the first three years of its existence, no increases were implemented. However, beginning in June 2000, the City Council adopted legislation implementing a rate increase. The rate for a single family home on the FY 2009-10 property tax roll was \$11.70.

This act covers approximately 106,000 parcels and is expected to generate approximately \$1.8 million in parcel tax revenue in FY 2009-10 and \$1.8 million in FY 2010-11. The act does not have a sunset date.

**EMERGENCY MEDICAL SERVICES RETENTION ACT**  
 FY 2009-11 Proposed Policy Budget

	2008-09 October Revise	2009-10 Proposed	2010-11 Proposed
<b><u>Estimated Revenues</u></b>			
Voter-Approved Special Tax	\$1,680,938	\$1,771,930	\$1,826,860
<b>Total Revenues</b>	<b>1,680,938</b>	<b>1,771,930</b>	<b>1,826,860</b>
<b><u>Expenditures by Department and Program</u></b>			
<b>City Administrator - Budget Office</b>			
Budget Analysis and Operations (IP12) (includes funding for the Assessment Engineer)	4,179	4,190	4,190
<b>Fire Services</b>			
Fire Department Administration (PS15)	10,087	11,330	11,550
Dispatch Communication (PS20)	1,465,953	1,303,430	1,330,750
Emergency Medical Services (PS19)	279,960	164,140	167,330
<i>Subtotal</i>	<i>1,755,999</i>	<i>1,478,900</i>	<i>1,509,630</i>
<b>Total Expenditures</b>	<b>\$1,760,178</b>	<b>\$1,483,090</b>	<b>\$1,513,820</b>
<b>Contribution to (from) Fund Balance</b>	(79,240)	288,840	313,040
<b>Estimated FY 2008-09 Ending Fund Balance</b>	1,209,788	1,498,628	1,811,669

## PARAMEDIC SERVICES ACT

In June 1997, the City of Oakland voters approved the Paramedic Services Act of 1997, also referred to as "Measure N." The act authorized a special parcel tax for the purpose of raising revenue necessary to increase, enhance, and support paramedic emergency services.

The 1997 base parcel tax rate for a single-family home was \$7.18 annually. The act also authorized the City Council to increase the tax rate by an annual inflation based on the Consumer Price Index with a maximum increase of 5 percent in any given year after the third year of its implementation. Therefore, the rate remained flat until FY 2000-01. The rate for a single family home on the FY 2008-09 property tax roll was \$9.32.

This act covers approximately 105,876 parcels and is expected to generate approximately \$1.4 million in parcel tax revenue in FY 2009-10 and \$15 million in FY 2010-11. The act does not have a sunset date.

PARAMEDIC SERVICES ACT  
 FY 2009-11 Proposed Policy Budget

	2008-09 October Revise	2009-10 Proposed	2010-11 Proposed
<b><u>Estimated Revenues</u></b>			
Voter-Approved Special Tax	\$1,337,675	\$1,411,490	\$1,474,650
Miscellaneous Fees	-	\$1,900	\$1,900
Operating Transfer In	-	35,000	17,500
<b>Total Revenues</b>	<b>\$1,337,675</b>	<b>\$1,448,390</b>	<b>\$1,494,050</b>
<b><u>Expenditures by Department and Program</u></b>			
<b>City Administrator - Budget Office</b>			
Budget Analysis and Operations (IP12)	4,179	4,190	4,190
<b>City Auditor</b>			
Auditing (IP54)	-	35,000	17,500
<b>Fire Services</b>			
Fire Department Administration (PS15)	9,583	10,220	10,420
Emergency Medical Services (PS19)	1,222,255	1,220,020	1,219,890
<i>Subtotal</i>	<i>1,231,838</i>	<i>1,230,240</i>	<i>1,230,310</i>
<b>Total Expenditures</b>	<b>\$1,236,017</b>	<b>\$1,269,430</b>	<b>\$1,252,000</b>
<b>Contribution to (from) Fund Balance</b>	101,658	178,960	242,050
<b>Estimated FY 2008-09 Ending Fund Balance</b>	1,799,588	1,978,548	2,220,598

## LIBRARY SERVICES RETENTION AND ENHANCEMENT ACT

In November 2004, the City of Oakland voters approved the extension of the Library Services Retention and Enhancement Act of 1994, also referred to as Measure Q. The act re-authorized a special parcel tax on residential and non-residential parcels for the purpose of raising revenue for library services. Measure Q continued varying tax rates for single-family residential parcels, multiple unit residential parcels, and non-residential parcels.

In 1994, the base parcel tax rate for a single-family home was \$29.28. Following the passage of Measure Q in 2004, the rate for a single family home was increased to \$75 per parcel. Rates on other types of property were increased as well. Certain low-income homeowner and low-income residential hotels are exempt from this levy. Annual rate increases are determined by an inflation factor tied to the Consumer Price Index, capped at 5 percent in any given year.

This measure covers approximately 105,438 parcels and is expected to generate approximately \$12.87 million in FY 2009-10 in parcel tax revenue and \$13.27 million in FY 2010-11. The measure requires a reserve level of \$0.5 million, which is maintained as part of the FY 2009-11 budget. Measure Q will sunset on July 1, 2024, unless the City Council submits an ordinance to the voters of the City of Oakland extending the tax and the voters approve this extension.

**LIBRARY SERVICES RETENTION AND ENHANCEMENT ACT**  
 FY 2009-11 Proposed Policy Budget

	2008-09 October Revise	2009-10 Proposed	2010-11 Proposed
<b><u>Estimated Revenues</u></b>			
Voter-Approved Special Tax	\$12,520,163	\$12,870,950	\$13,269,950
Other Revenue		\$15,000	\$7,500
Operating Transfer In		\$35,000	
<b>Total Revenues</b>	<b>\$12,520,163</b>	<b>\$12,920,950</b>	<b>\$13,277,450</b>
<b><u>Expenditures by Department and Program</u></b>			
<b>City Administrator - Budget Office</b>			
Budget Analysis and Operations (IP12) (includes funding for the Assessment Engineer)	15,670	15,720	15,720
<b>City Auditor</b>			
Auditing (IP54)		35,000	0
<b>Library</b>			
Main Library Services (NB16)	1,840,932	1,742,610	1,765,240
Branch Library Services (NB17)	4,680,630	4,195,190	4,331,390
African American Museum and Library at Oakland (NB18)	478,983	473,700	481,490
Literacy Programs (NB19)	268,970	262,410	267,390
Library Systemwide Services (NB37)	5,027,996	5,137,010	5,176,380
<i>Subtotal</i>	<i>12,297,511</i>	<i>11,810,920</i>	<i>12,021,890</i>
<b>Total Expenditures</b>	<b>\$12,313,181</b>	<b>\$11,861,640</b>	<b>\$12,037,610</b>
<b>Contribution to (from) Fund Balance</b>	206,982	1,059,310	1,239,840
<b>Estimated Ending Fund Balance</b>	3,397,382	4,456,692	5,696,531

## VIOLENCE PREVENTION AND PUBLIC SAFETY ACT

In November 2004, the City of Oakland voters approved the Violence Prevention and Public Safety Act of 2004. The Act – also known as Measure Y -- authorizes a special parcel tax on residential and non-residential parcels utilizing benefit assessments and a parking surcharge on commercial parking lots. Measure Y revenues are generated for such activities as community and neighborhood policing; violence prevention services with an emphasis on youth; and fire services. Measure Y assesses an 8 ½ percent surcharge on every rented parking space in commercial parking lots throughout the City.

The measure also establishes varying parcel tax rates for single-family residential parcels, multiple unit residential parcels, and non-residential parcels. To calculate tax levies, a single-family residential unit equivalent is computed for the multiple unit and non-residential parcels, based on frontage and total area. Exemptions exist for certain low-income homeowner and low-income residential hotels. In 2005, the base parcel tax rate for a single-family home is \$88.00; beginning in FY 2006-07, annual growth determined by an inflation factor tied to the Consumer Price Index, capped at 5 percent in any given year, could be applied.

Measure Y is estimated to generate a total of \$39.5 million from parking surcharge and parcel tax collections during FY 2009-11, allowing for an operating surplus in the first year. Measure Y is authorized until January 1, 2015.

**VIOLENCE PREVENTION AND PUBLIC SAFETY ACT**  
 FY 2009-11 Proposed Policy Budget

	2008-09 October Revise	2009-10 Proposed	2010-11 Proposed
<b><u>Estimated Revenues</u></b>			
Voter-Approved Special Tax	\$13,651,144	\$13,618,469	\$13,618,469
Parking Surcharge	\$7,947,800	\$6,069,000	\$6,190,380
<b>Total Revenues</b>	<b>\$21,598,944</b>	<b>\$19,687,469</b>	<b>\$19,808,849</b>
<b><u>Expenditures by Department and Program</u></b>			
<b>Police</b>	<b>10,270,217</b>	<b>8,932,930</b>	<b>9,002,830</b>
Patrol (PS11)	9,369,413	7,822,070	7,877,620
Criminal Investigations (PS03)	469,110	897,680	908,080
Special Operations (PS13)	431,694	5,660	5,660
Police Training (PS09)	-	207,520	211,470
<b>Fire</b>	<b>3,902,777</b>	<b>4,000,000</b>	<b>4,000,000</b>
Fire Suppression (PS17)	3,902,777	4,000,000	4,000,000
<b>Dept. of Human Services/City Admin/Mayor</b>	<b>7,425,950</b>	<b>6,344,670</b>	<b>6,396,540</b>
Measure Y Programs (PS37)	7,425,950	6,344,670	6,396,540
<b>Total Expenditures</b>	<b>21,598,944</b>	<b>19,277,600</b>	<b>19,399,370</b>
<b>Contribution to (from) Fund Balance</b>	-	409,869	409,479
<b>Estimated FY 2008-09 Ending Fund Balance</b>	<b>5,788,493</b>	<b>6,198,362</b>	<b>6,607,841</b>

## **CAPITAL IMPROVEMENT PROGRAM**

**NOTES**

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# CAPITAL IMPROVEMENT PROGRAM

## DEFINITION

The Capital Improvement Program includes, in general, new and continuing projects costing more than \$50,000. These projects are designed to upgrade and repair existing facilities, parks/open space, streets, sidewalks, and sewers; purchase technology-related equipment and service contracts; mitigate traffic hazards; improve pedestrian and bicycle safety; and improve disabled persons' access to City facilities, machinery or equipment are included in the City's Minor Capital Improvement Program, which is a component of this budget.

## CATEGORIES

The 2009-11 Capital Improvement Program budget is organized around seven categories.

### *Buildings and Facilities*

This category of projects includes improvements and new developments of recreation centers, fire stations, community centers, and other City buildings, facilities, and structures.

### *Parks and Open Space*

Projects in this category include improvements to playgrounds and tot lots, improvements to park facilities and City swimming pools; and improvements to Oakland's waterways.

### *Sewers and Storm Drains*

Projects in this category include reconstruction of sewer mains throughout the City as required by the infiltration/inflow program. The Cease and Desist Order issued to Oakland and other Bay Area communities by the State Water Resources Control Board of the California Environmental Protection Agency requires that the City plan and implement management practices and capital repairs and replacements to the aging sewer facilities to prevent sewage discharges into creeks, lakes, and the San Francisco Bay. Funding for emergency repair and replacement of sewer and storm drain facilities is also included.

### *Streets and Sidewalks*

Projects in this category include street improvements, street safety projects, street lighting, and sidewalk repair, as well as streetscape improvements. These projects are designed to address the maintenance backlog of City streets and sidewalks.

### *Technology Enhancements*

Projects in this category include all technology-related projects, including investments in hardware and software, and related service contracts.

### *Traffic Improvements*

This category includes traffic and transportation-related improvements, including traffic calming, traffic signals, modernization of traffic signals and signal controllers, and signal synchronization. It also includes bicycle and pedestrian safety improvement projects.

### *Miscellaneous*

This category of projects includes those that cross multiple categories or do not intuitively fit under a single category.

## CAPITAL IMPROVEMENT PROGRAM 2009-11

### SUMMARY BY SOURCE

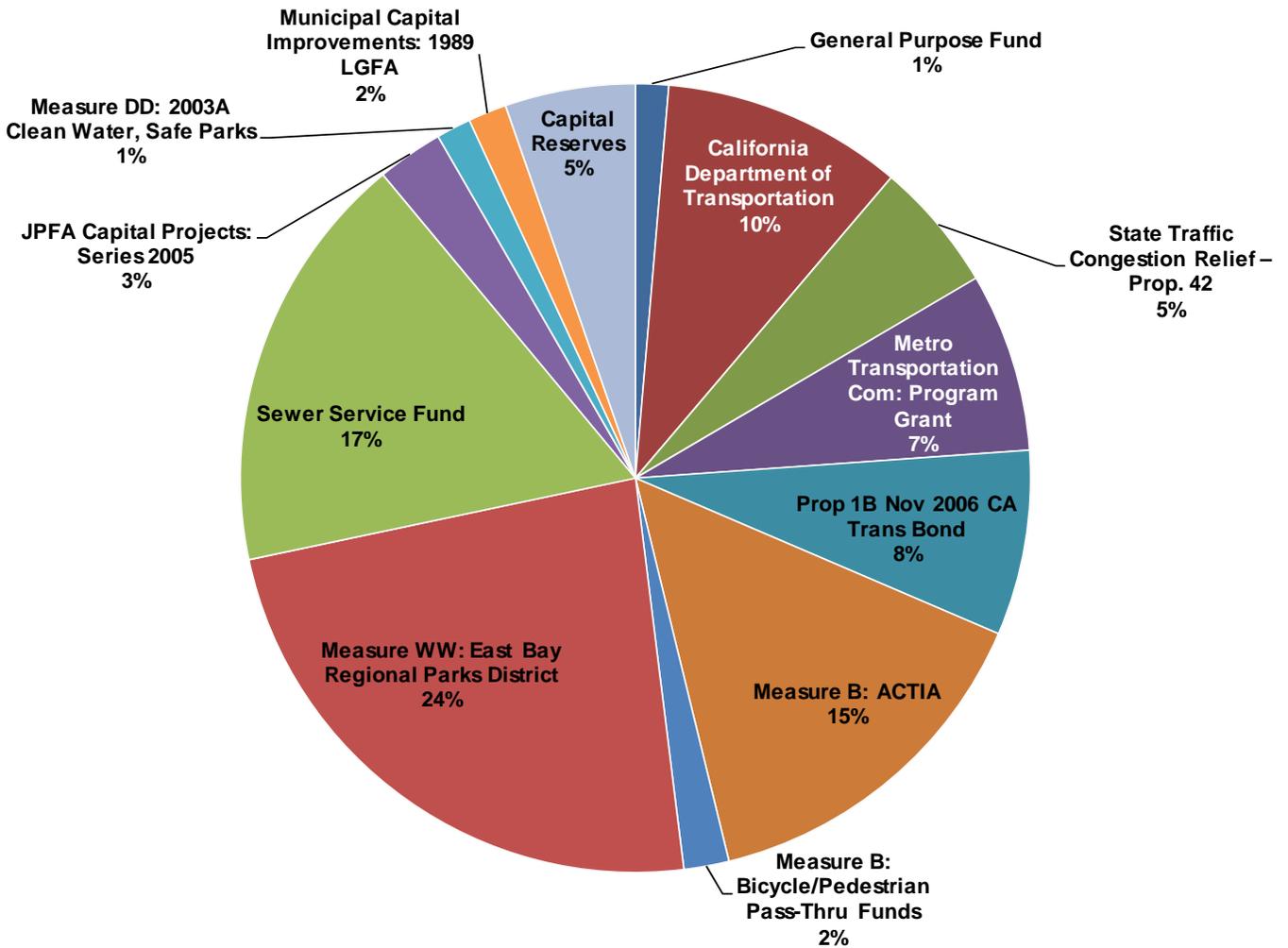
	Fund	Proposed Budget		Total
		2009-10	2010-11	2009-11
<b>City</b>				
General Purpose Fund	1010	651,000	442,620	1,093,620
California Department of Transportation	2140	4,000,000	4,000,000	8,000,000
State Traffic Congestion Relief – Prop. 42	2141	2,065,440	2,268,300	4,333,740
Metro Transportation Com: Program Grant	2163	5,968,000	-	5,968,000
Prop 1B Nov 2006 CA Trans Bond	2165	-	6,176,850	6,176,850
Measure B: ACTIA	2211	5,775,020	6,200,020	11,975,040
Measure B: Bicycle/Pedestrian Pass-Thru Funds	2212	750,000	750,000	1,500,000
Measure WW: East Bay Regional Parks District	2260	19,204,460	-	19,204,460
Sewer Service Fund	3100	6,947,000	7,120,000	14,067,000
JPFA Capital Projects: Series 2005	5200	1,157,000	1,040,000	2,197,000
Measure DD: 2003A Clean Water, Safe Parks	5320	300,000	850,000	1,150,000
Municipal Capital Improvements: 1989 LGFA	5501	666,590	611,580	1,278,170
Capital Reserves	5510	2,201,250	2,125,000	4,326,250
<b>Subtotal City</b>		<b>49,685,960</b>	<b>31,584,370</b>	<b>81,270,330</b>

	Fund	Proposed Budget		Total
		2009-10	2010-11	2009-11
<b>Oakland Redevelopment Agency</b>				
Central District Grant Funds	9215	490	500	990
Coliseum: Operations	9450	100,120	100,120	200,240
Coliseum: Capital	9451	2,839,000	1,125,000	3,964,000
Coliseum Area: Tax Allocation Bonds 2006B-TE	9455	361,830	850	362,680
Coliseum Area: Tax Allocation Bonds 2006-T	9456	2,000,000	1,065,000	3,065,000
Central District: Operations	9510	1,427,180	1,433,620	2,860,800
City Center: Garage West Subsidy	9513	2,062,500	2,151,000	4,213,500
Chinatown: Parking Lot	9515	1,120,000	230,000	1,350,000
1989 Bonds	9516	3,000,750	760	3,001,510
Multi Service Center/Rent - County	9522	98,660	98,670	197,330
Liability/Contingency/Finance	9526	160,540	149,990	310,530
10% School Set Aside/Coliseum	9527	860	860	1,720
Broadway/MacArthur/San Pablo: Operations	9529	100,000	100,000	200,000
Central District: TA Bond Series 2003	9532	3,072,320	2,350	3,074,670
Central City East: Operations	9540	300,000	500,000	800,000
Unrestricted Land Sales Proceeds	9553	4,377,180	3,396,220	7,773,400
OBRA: Operations	9570	300,000	300,000	600,000
Trust and Agency Fund	9701	10,500,000	-	10,500,000
<b>Subtotal ORA</b>		<b>31,821,430</b>	<b>10,654,940</b>	<b>42,476,370</b>
<b>TOTAL</b>		<b>81,507,390</b>	<b>42,239,310</b>	<b>123,746,700</b>

# CAPITAL IMPROVEMENT PROGRAM

## FY 2009-11 SUMMARY BY SOURCE – CITY

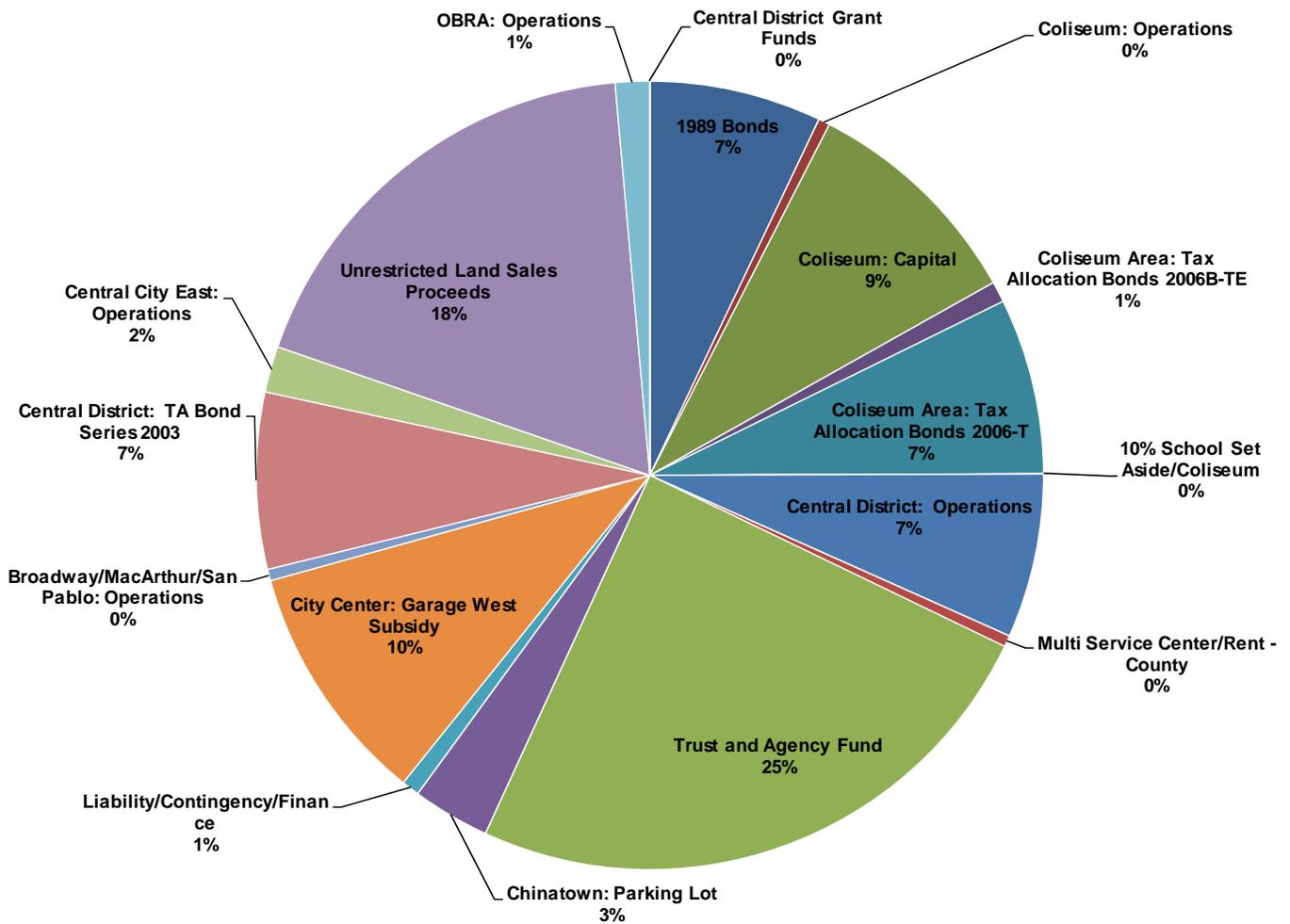
**\$81,270,330**



# CAPITAL IMPROVEMENT PROGRAM

FY 2009-11 SUMMARY BY SOURCE – ORA

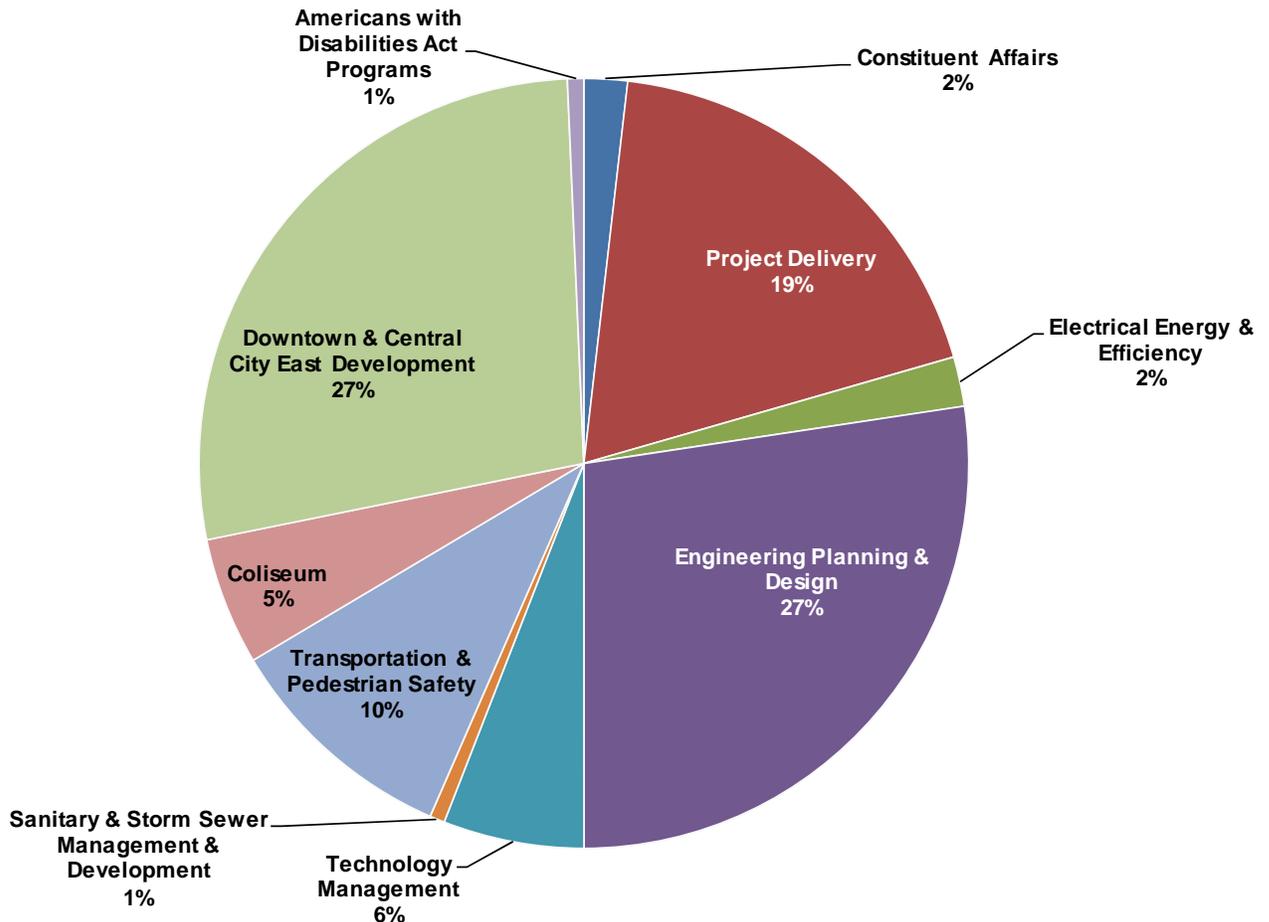
\$42,476,370



# CAPITAL IMPROVEMENT PROGRAM 2009-11

## SUMMARY BY PROGRAM

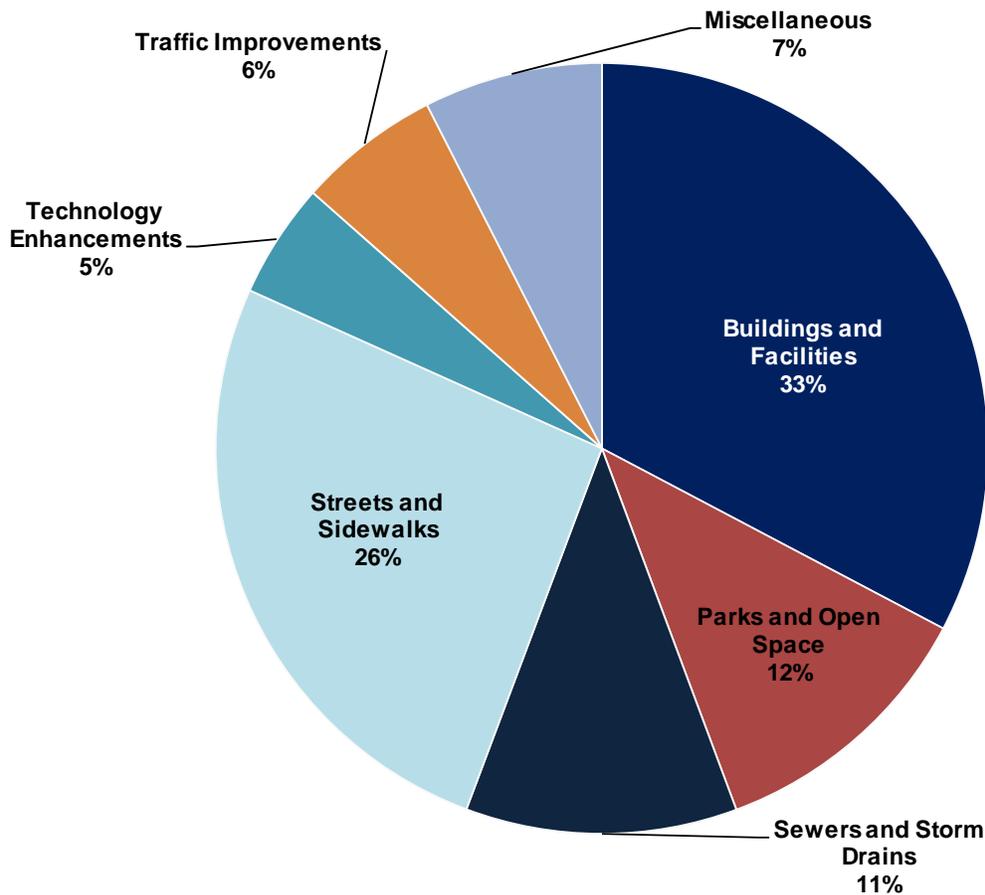
Program	Program Code	Proposed Budget		Total
		2009-10	2010-11	2009-11
Sanitary & Storm Sewer Management & Development	IN03	385,000	392,000	770,000
Engineering Planning & Design	IN05	16,905,460	16,977,170	33,882,630
Project Delivery	IN06	20,506,400	2,650,640	23,157,040
Electrical Energy & Efficiency	IN07	1,327,520	1,250,000	2,577,520
Constituent Affairs	IP53	1,125,000	1,125,000	2,250,000
Technology Management	IP62	3,856,220	3,454,200	7,310,420
Transportation & Pedestrian Safety	NB33	6,170,360	6,095,360	12,265,720
Coliseum	SC12	4,452,560	2,191,830	6,644,390
Downtown & Central City East Development	SC13, SC18	26,468,870	7,563,110	34,031,980
Americans with Disabilities Act Programs	YS10	310,000	540,000	850,000
<b>TOTAL</b>		<b>81,507,390</b>	<b>42,239,310</b>	<b>123,746,700</b>



# CAPITAL IMPROVEMENT PROGRAM 2009-11

## SUMMARY BY CATEGORY

Category	Proposed Budget		Total
	2009-10	2010-11	2009-11
Buildings and Facilities	32,673,410	7,838,110	40,511,520
Parks and Open Space	13,504,460	850,000	14,354,460
Sewers and Storm Drains	6,947,000	7,120,000	14,067,000
Streets and Sidewalks	16,074,440	16,125,150	32,199,590
Technology Enhancements	3,009,220	2,954,200	5,963,420
Traffic Improvements	3,772,540	3,620,020	7,392,560
Miscellaneous	5,526,320	3,731,820	9,258,150
<b>TOTAL</b>	<b>81,507,390</b>	<b>42,239,310</b>	<b>123,746,700</b>



# CAPITAL IMPROVEMENT PROGRAM 2009-11

## PROJECTS BY CATEGORY

	Proposed Budget		Total
	2009-10	2010-11	2009-11
<b>Buildings and Facilities</b>			
PWA Muni Buildings Support	500,000	500,000	1,000,000
East Oakland Sports Complex	6,000,000	-	6,000,000
Microwave Transmitter & EOC HVAC System	347,000	-	347,000
District 1 Pay-Go 5510	125,000	125,000	250,000
District 2 Pay-Go 5510	125,000	125,000	250,000
District 3 Pay-Go 5510	125,000	125,000	250,000
District 4 Pay-Go 5510	125,000	125,000	250,000
District 5 Pay-Go 5510	125,000	125,000	250,000
District 6 Pay-Go 5510	125,000	125,000	250,000
District 7 Pay-Go 5510	125,000	125,000	250,000
At Large Pay-Go 5510	125,000	125,000	250,000
Mayor Pay-Go 5510	125,000	125,000	250,000
Hardy Park Restroom	207,300	-	207,300
ADA Accommodations	-	100,000	100,000
ADA Transition Plan	310,000	440,000	750,000
** City Center Garage West Operating	2,062,500	2,151,000	4,213,500
** 9 <sup>th</sup> & Franklin Block	220,000	230,000	450,000
** Central District – Retail Entertainment Program	100,000	-	100,000
** Uptown Garage (21 <sup>st</sup> and Telegraph)	3,300,000	-	3,300,000
** Downtown Façade Improvements	1,658,500	-	1,658,000
** Downtown Capital Project Support	-	500,000	500,000
** Oakland Ice Center	2,205,000	2,315,000	4,520,000
** Touraine Hotel/Henry Robinson Service Center	98,110	98,110	196,220
** Thomas Berkley Square Residential	1,500,000	-	1,500,000
** UC – Office of the President	174,000	174,000	348,000
** Fox Courts	170,000	-	170,000
** Lincoln Recreation Center ORA Project	7,500,000	-	7,500,000
** Public Facilities Capital Projects – ORA	5,000,000	-	5,000,000
** Telegraph Plaza Garage	196,000	205,000	401,000
<b>Buildings and Facilities Project Totals</b>	<b>32,673,410</b>	<b>7,838,110</b>	<b>40,511,520</b>

\*\* These are ORA Projects that are fully described in the FY 2009-11 Proposed Oakland Redevelopment Agency Budget.

# CAPITAL IMPROVEMENT PROGRAM 2009-11

## PROJECTS BY CATEGORY

	Proposed Budget		Total
	2009-10	2010-11	2009-11
<b>Parks and Open Space</b>			
Caldecott Trail	1,000,000	-	1,000,000
Owen Jones Field	1,000,000	-	1,000,000
Poplar Field, Leveling, Phase II	850,000	-	850,000
Madison Square Park	300,000	-	300,000
Central Reservoir, Leveling, Phase II	600,000	-	600,000
Laurel Park	500,000	-	500,000
City Stables	500,000	-	500,000
Bushrod Park Soccer Field	3,300,000	-	3,300,000
Lazear Ballfield Lighting	500,000	-	500,000
Pal Camp	1,000,000	-	1,000,000
25 <sup>th</sup> Street Mini-Park	730,000	-	730,000
Morcom Rose Garden	1,700,000	-	1,700,000
Children's Fairyland	500,000	-	500,000
Feather River Camp	500,000	-	500,000
Raimondi Park, Phase I	500,000	-	500,000
Bellevue Avenue Reconfiguration	100,000	-	100,000
ConAgra Site Waterfront Trail	-	50,000	50,000
Snow Park/Lakeside Renovation	200,000	800,000	1,234,000
<b>Parks and Open Space Project Totals</b>	<b>13,504,460</b>	<b>850,000</b>	<b>14,354,460</b>

	Proposed Budget		Total
	2009-10	2010-11	2009-11
<b>Sewers and Storm Drains</b>			
MacArthur, 64 <sup>th</sup> , Simon, 72 <sup>nd</sup> Ave. (84-104)	-	2,860,000	2,860,000
Shattuck, 66 <sup>th</sup> , Telegraph, 59 <sup>th</sup> Ave. (50-10)	360,000	-	360,000
Golf Links Rd., Fontaine St., Crest Ave.	396,000	-	396,000
Jones Ave., 98 <sup>th</sup> Ave., Edes Ave.	2,730,000	-	2,730,000
Root Foaming of City Sewer Mains Citywide	385,000	392,000	777,000
Relief Sewer (52.600)	-	540,000	540,000
Relief Sewer (54-8.400, 8.610 & 8.900)	-	288,000	288,000
Relief Sewer (56-3100 & 3.200)	342,000	-	342,000
Relief Sewer (81-3A & 3B)	-	540,000	540,000
Citywide Cyclic Sewer Replacement	2,500,000	2,500,000	5,000,000
Relief Sewer (81-4)	234,000	-	234,000
<b>Sewers and Storm Drains Project Totals</b>	<b>6,947,000</b>	<b>7,120,000</b>	<b>14,067,000</b>





# CAPITAL IMPROVEMENT PROGRAM 2009-11

## UNFUNDED PROJECTS BY DEPARTMENT/AGENCY

	<b>Total</b>		
	<b>2009-10</b>	<b>2010-11</b>	<b>2009-11</b>
<b>Library</b>			
AAMLO	218,750	656,250	875,000
Asian Library 388 9 <sup>th</sup> Street	1,800,000	5,400,000	7,200,000
Asian Library Restrooms 388 9 <sup>th</sup> Street	39,595	118,785	158,380
Brookfield Library	2,138,000	6,412,000	8,550,000
Dimond Library Carpet & Electrical	31,250	93,750	125,000
Dimond Library Expansion	5,125,000	15,375,000	20,500,000
Eastmont Library 7200 Bancroft Ave.	7,123,816	19,950,000	20,073,816
Elmhurst Library 1427 88 <sup>th</sup> Ave.	957,954	2,330,000	3,287,954
Golden Gate Library 5506 San Pablo Ave.	731,954	1,650,000	2,381,954
Hoover Library New Location	3,900,000	11,700,000	15,600,000
Lakeview Library 550 El Embarcadero	1,925,000	5,775,000	7,700,000
Lakeview Library Foundation Repair	87,500	262,500	350,000
Lakeview Library Restroom Addition	678,500	187,500	866,000
Laurel Library	3,900,000	11,700,000	15,600,000
Main Library Relocation	41,544,928	3,120,000	44,664,928
Main Library Shelves	31,000	94,000	125,000
Martin Luther King Jr. Library	943,707	2,694,621	3,638,328
Melrose Library	845,000	2,535,000	3,380,000
Montclair Library	182,000	548,000	730,000
Piedmont Library	1,625,000	4,875,000	6,500,000
Rockridge Library	422,000	1,056,078	1,478,078
San Antonio Library	7,250,000	21,750,000	29,000,000
Temescal Library New	562,500	1,687,500	2,250,000
Temescal Library Awning	60,000	-	60,000
West Oakland Library	5,062,500	15,187,500	20,250,000
<b>Library Unfunded Projects</b>	<b>87,185,954</b>	<b>135,158,484</b>	<b>222,344,433</b>

	<b>Total</b>		
	<b>2009-10</b>	<b>2010-11</b>	<b>2009-11</b>
<b>CEDA</b>			
Adeline Street Bridge Repair	1,400,000	-	1,400,000
Sidewalk Improvements at Lancaster	1,242,500	-	1,242,000
Storm Drains Capital Improvements	8,000,000	8,000,000	16,000,000
Citywide Emergency Storm Drainage Repairs	500,000	500,000	1,000,000
Citywide Intelligent Transportation Project	450,000	450,000	900,000
Street Rehabilitation/Resurfacing	5,000,000	5,000,000	10,000,000
Citywide Guardrail Program	150,000	150,000	300,000
On Call Street Projects	300,000	300,000	600,000
<b>CEDA Unfunded Projects</b>	<b>17,042,500</b>	<b>14,400,000</b>	<b>31,442,500</b>

## CAPITAL IMPROVEMENT PROGRAM 2009-11

### UNFUNDED PROJECTS BY DEPARTMENT/AGENCY

	<b>2009-10</b>	<b>2010-11</b>	<b>Total 2009-11</b>
<b>Department of Information Technology</b>			
City Network Equipment Replacement	548,300	-	548,300
City Server Replacement	329,300	-	329,300
E-Government Network Security	570,000	-	570,000
Oracle Reporting and Publishing	250,000	-	250,000
Public Safety Server Replacement	121,500	-	121,500
Upgrade 50 Oakland Fire Mobile Radios	866,623	-	866,623
<b>DIT Unfunded Projects</b>	<b>2,685,723</b>	<b>-</b>	<b>2,685,723</b>

	<b>2009-10</b>	<b>2010-11</b>	<b>Total 2009-11</b>
<b>Fire Department</b>			
Bathroom Repairs to Fire Stations	1,000,000	1,000,000	2,000,000
Police & Fire Joint Training Facility	5,000,000	7,500,000	12,500,000
Dormitory Partition Wall Replacement	112,500	337,500	450,000
EOC Kitchen Renovation	40,000	125,000	165,000
Exterior Painting Fire Station 4	150,000	-	150,000
Gate Replacement and Repairs for Fire	30,000	-	30,000
Gutter Replacement fir Fire Stations	50,000	-	50,000
HVAC/Duct Cleaning at all Fire Stations	250,000	250,000	500,000
Kitchen Repairs to Various Fire Stations	750,000	2,250,000	3,000,000
Paving Parking Lots for 5 Fire Stations	75,000	225,000	300,000
Replace/Rebuild Station 25	2,500,000	7,500,000	10,000,000
Rebuild Fire Station 4	2,500,000	7,500,000	10,000,000
Station 29 Replace/Rebuild	2,500,000	7,500,000	10,000,000
Repair Apparatus Apron at Various Stations	112,500	337,500	450,000
Repair Fire Training Center	50,000	-	50,000
Replacement of Fire Dispatch Center	40,000	-	40,000
Replacement of Floor Covering at Station	20,000	-	20,000
Replacement of Roofs at Various Fire Stations	70,000	217,000	287,000
Replacement of Telescoping Doors at Stations	72,000	-	72,000
Replacement of Two Fire Trucks	1,700,000	-	1,700,000
Structural Modification – I Beam Door	50,000	150,000	200,000
Upgrade Electrical Panels at Stations	250,000	750,000	1,000,000
Upgrade Exterior Building Lighting at 911	25,000	-	25,000
Window Replacement at Various Stations	70,000	-	70,000
Installation of Traffic Signal at Fire Station	62,500	187,500	250,000
<b>Fire Department Unfunded Projects</b>	<b>17,479,500</b>	<b>35,829,500</b>	<b>53,309,000</b>

# CAPITAL IMPROVEMENT PROGRAM 2009-11

## UNFUNDED PROJECTS BY DEPARTMENT/AGENCY

			<b>Total</b>
	<b>2009-10</b>	<b>2010-11</b>	<b>2009-11</b>
<b>Public Works Agency</b>			
Automated Vehicle Locators for PWA Fleet	600,000	-	600,000
Fleet Replacement Program	3,500,000	3,500,000	7,000,000
Upgrade Diesel Storage Tank, CNG Equipment	135,000	-	135,000
Vehicle Wash System Upgrade	425,000	-	425,000
Facility Repairs and Upgrades	16,673,760	-	16,673,760
Cooling Tower Replacement	450,000	-	450,000
Upgrade Security Access System & Equipment	350,000	-	350,000
Upgrade Remaining Two City Hall Elevators	300,000	-	300,000
Emergency Generator – Hall of Justice	225,000	-	225,000
Switch, Power Transfer – Hall of Justice	220,000	-	220,000
Coliseum Way – Drainage Trenching	526,000	526,000	1,052,000
Lighting Energy Efficiency – 3 <sup>rd</sup> Generation	1,924,000	-	1,924,000
PAB Chiller, Cooling tower & Boiler	-	539,000	539,000
Police Administration HVAC & Lighting	815,000	-	815,000
Street Lighting Energy Efficiency	-	35,000,000	35,000,000
Swimming Pool Heater Replacements	-	239,000	239,000
Upgrade Main HVAC Control Panels	446,000	-	446,000
<b>Public Works Agency Unfunded Projects</b>	<b>26,589,760</b>	<b>39,804,000</b>	<b>66,393,760</b>

			<b>Total</b>
	<b>2009-10</b>	<b>2010-11</b>	<b>2009-11</b>
<b>Parks and Recreation</b>			
Marshall Field Project	125,000	375,000	500,000
88 <sup>th</sup> St. Park Renovation Project	187,500	562,500	750,000
Allendale Park Improvement Projects	1,000,000	3,000,000	4,000,000
Arroyo Viejo Recreation Center	125,000	375,000	500,000
Brookdale Park Improvements	750,000	2,250,000	3,000,000
Brookdale Teen Center	187,500	562,500	750,000
Bushrod Ball Field Renovation	375,000	1,125,000	1,500,000
Bushrod Park – New Soccer Field	700,000	-	700,000
Bushrod Park General Improvements	875,000	2,625,000	3,500,000
Bushrod Recreation Center Improvements	300,000	-	300,000
Caldecott Trail to Skyline Blvd.	800,000	-	800,000
Cesar Chavez Mini Park Renovation	187,500	562,500	750,000
Cesar Chavez Park – Park Improvements	500,000	1,500,000	2,000,000
Chinese Garden Improvements	200,000	1,000,000	1,200,000
Clinton Park General Improvements	500,000	1,500,000	2,000,000
Concession Stand Renovations	250,000	750,000	1,000,000
Coolidge House at Peralta Hacienda	200,000	800,000	1,000,000
Curt Flood Field Project	325,000	975,000	1,300,000
DeFremery Pool Repair	300,000	-	300,000
Dimond Park Improvements	500,000	1,500,000	2,000,000

## CAPITAL IMPROVEMENT PROGRAM 2009-11

### UNFUNDED PROJECTS BY DEPARTMENT/AGENCY

	2009-10	2010-11	Total 2009-11
<b>Parks and Recreation (continued)</b>			
Dimond Recreation Center Improvements	375,000	1,125,000	1,500,000
Durant Park Mini Park Renovations	187,500	562,700	750,000
Feather River Camp	187,500	562,500	750,000
Field Restroom Improvements	250,000	750,000	1,000,000
Fremont Pool Repairs	150,000	-	150,000
Glen Daniel King Estates Trail Improvements	550,000	1,650,000	2,200,000
Golden Gate Park Improvements	375,000	1,125,000	1,500,000
Ira Jinkins Ball Field	325,000	975,000	1,300,000
Ira Jinkins Recreation Center Improvements	375,000	1,125,000	1,500,000
Jefferson Park Improvements	610,000	1,833,000	2,443,000
Joaquin Miller Community Center	250,000	-	250,000
Lake Merritt Boating Center	200,000	600,000	800,000
Lake Merritt Sailboat House	400,000	-	400,000
Lakeside Park Garden Center	250,000	750,000	1,000,000
Lincoln Square Master Plan Improvements	600,000	1,800,000	2,400,000
Lincoln Square Park Synthetic Turf Field	1,000,000	-	1,000,000
Linden Park Mini Park Renovations	187,500	562,500	750,000
Lions Pool Deck Replacement	50,000	-	50,000
Live Oak Pool	300,000	-	300,000
Madison Square Park Improvements	900,000	2,700,000	3,600,000
Manzanita Recreation Center Improvements	300,000	-	300,000
Montclair Park Improvements	500,000	1,500,000	2,000,000
Montclair Recreation Center Improvements	1,000,000	3,000,000	4,000,000
Morcom Rose Garden	1,875,000	-	1,875,000
Morgan Plaza Park Renovations	187,500	562,500	750,000
Moss House Improvements	625,000	1,875,000	2,500,000
Owen Jones Field Improvements	500,000	-	500,000
Raimondi Sports Complex	2,500,000	7,500,000	10,000,000
Rainbow Recreation Center	925,000	2,775,000	3,700,000
Rainbow Teen Center Improvements	925,000	2,775,000	3,700,000
Redwood Heights	250,000	-	250,000
Rotary Nature Center Rehabilitation	500,000	-	500,000
Sequoia Lodge Improvements	75,000	-	75,000
Tassafaronga Recreation Center	1,125,000	3,375,000	4,500,000
Tyrone Camey Park	575,000	1,725,000	2,300,000
West Oakland Teen Center	100,000	-	100,000
William Wood Park Improvements	375,000	1,125,000	1,500,000
Willie Wilkins Park	700,000	2,089,000	2,789,000
Woodminster Amphitheater Upgrade	1,500,000	-	1,500,000
<b>Parks and Recreation Unfunded Projects</b>	<b>30,497,500</b>	<b>62,884,500</b>	<b>92,382,000</b>
<b>TOTAL UNFUNDED PROJECTS</b>	<b>181,480,937</b>	<b>288,076,484</b>	<b>469,557,421</b>

## REVENUE TABLES

**NOTES**

**PROPOSED REVENUE BY FUND GROUP: FY 2009-10**

<b>Revenue Source</b>	<b>General</b>	<b>Special Revenue</b>	<b>Enterprise</b>	<b>Internal Service</b>
Property Tax	\$132,748,470	\$0	\$0	\$0
Sales Taxes	43,100,000	10,686,120	-	1,530
Vehicle License Fee	1,089,520	-	-	-
Gasoline Tax	-	7,026,450	-	-
Business License Tax	51,775,400	-	-	-
Utility Consumption Tax	54,451,200	-	-	-
Real Estate Transfer Tax	27,137,010	-	-	-
Transient Occupancy Tax	10,097,740	-	-	-
Parking Tax	7,140,000	6,069,000	-	-
Local Assessments	57,791,390	53,664,829	-	-
Licenses and Permits	1,363,890	19,847,370	540,800	81,030
Fines and Penalties	28,970,440	2,758,570	-	-
Interest Income	2,000,000	628,500	700,000	(2,522,260)
Service Charges	82,427,150	9,831,040	36,434,910	596,440
Grants & Subsidies	1,500,000	80,931,790	-	-
Internal Service Revenue	-	-	-	26,604,250
Miscellaneous Revenue	832,960	1,068,640	-	800,000
<b>Subtotal Revenue</b>	<b>\$502,425,170</b>	<b>\$192,512,309</b>	<b>\$37,675,710</b>	<b>\$25,560,990</b>
Transfers In	35,353,110	22,605,210	-	-
<b>Total Revenue</b>	<b>\$537,778,280</b>	<b>\$215,117,519</b>	<b>\$37,675,710</b>	<b>\$25,560,990</b>

**PROPOSED REVENUE BY FUND GROUP: FY 2009-10** (Continued)

<b>Revenue Source</b>	<b>Capital Projects</b>	<b>Debt Service</b>	<b>Trust &amp; Agency</b>	<b>2009-10 Total</b>
Property Tax	\$0	\$0	\$0	\$132,748,470
Sales Taxes	-	-	-	\$53,787,650
Vehicle License Fee	-	-	-	\$1,089,520
Gasoline Tax	-	-	-	\$7,026,450
Business License Tax	-	-	-	\$51,775,400
Utility Consumption Tax	-	-	-	\$54,451,200
Real Estate Transfer Tax	-	-	-	\$27,137,010
Transient Occupancy Tax	-	-	-	\$10,097,740
Parking Tax	-	-	-	\$13,209,000
Local Assessments	-	19,374,270	-	\$130,830,489
Licenses and Permits	-	-	-	\$21,833,090
Fines and Penalties	-	-	-	\$31,729,010
Interest Income	-	8,662,170	80,610	\$9,549,020
Service Charges	-	-	-	\$129,289,540
Grants & Subsidies	-	-	29,437,130	\$111,868,920
Internal Service Revenue	253,370	-	-	\$26,857,620
Miscellaneous Revenue	-	22,182,510	12,977,410	\$37,861,520
<b>Subtotal Revenue</b>	<b>\$253,370</b>	<b>\$50,218,950</b>	<b>\$42,495,150</b>	<b>\$851,141,649</b>
Transfers In	1,823,590	91,796,500	4,440,130	\$156,018,540
<b>Total Revenue</b>	<b>\$2,076,960</b>	<b>\$142,015,450</b>	<b>\$46,935,280</b>	<b>\$1,007,160,189</b>

**PROPOSED REVENUE BY FUND GROUP: FY 2010-11**

<b>Revenue Source</b>	<b>General</b>	<b>Special Revenue</b>	<b>Enterprise</b>	<b>Internal Service</b>
Property Tax	\$132,752,260	\$0	\$0	\$0
Sales Taxes	42,800,000	10,878,800	-	1,830
Vehicle License Fee	1,111,310	-	-	-
Gasoline Tax	-	7,026,450	-	-
Business License Tax	50,588,310	-	-	-
Utility Consumption Tax	54,906,170	-	-	-
Real Estate Transfer Tax	29,350,000	-	-	-
Transient Occupancy Tax	10,299,690	-	-	-
Parking Tax	7,282,800	6,190,380	-	-
Local Assessments	58,947,210	60,596,539	-	-
Licenses and Permits	1,397,440	18,473,890	540,800	81,030
Fines and Penalties	28,984,340	2,758,570	-	-
Interest Income	2,000,000	628,500	700,000	(3,431,270)
Service Charges	83,421,360	9,786,540	36,941,520	596,440
Grants & Subsidies	1,500,000	55,778,600	-	-
Internal Service Revenue	-	-	-	26,958,460
Miscellaneous Revenue	726,520	1,061,140	-	800,000
<b>Subtotal Revenue</b>	<b>\$506,067,410</b>	<b>\$173,179,409</b>	<b>\$38,182,320</b>	<b>\$25,006,490</b>
Transfers In	33,932,040	20,201,510	-	-
<b>Total Revenue</b>	<b>\$539,999,450</b>	<b>\$193,380,919</b>	<b>\$38,182,320</b>	<b>\$25,006,490</b>

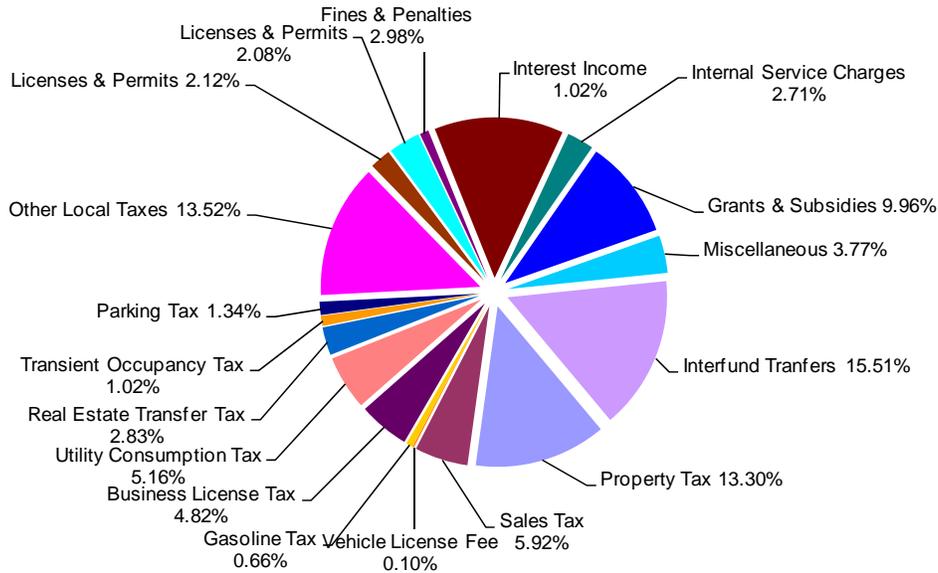
**PROPOSED REVENUE BY FUND GROUP: FY 2010-11** (Continued)

<b>Revenue Source</b>	<b>Capital Projects</b>	<b>Debt Service</b>	<b>Trust &amp; Agency</b>	<b>2010-11 Total</b>
Property Tax	\$0	\$0	\$0	\$132,752,260
Sales Taxes	-	-	-	\$53,680,630
Vehicle License Fee	-	-	-	\$1,111,310
Gasoline Tax	-	-	-	\$7,026,450
Business License Tax	-	-	-	\$50,588,310
Utility Consumption Tax	-	-	-	\$54,906,170
Real Estate Transfer Tax	-	-	-	\$29,350,000
Transient Occupancy Tax	-	-	-	\$10,299,690
Parking Tax	-	-	-	\$13,473,180
Local Assessments	-	19,399,190	-	\$138,942,939
Licenses and Permits	-	-	-	\$20,493,160
Fines and Penalties	-	-	-	\$31,742,910
Interest Income	-	8,540,900	80,610	\$8,518,740
Service Charges	-	-	-	\$130,745,860
Grants & Subsidies	-	-	29,649,240	\$86,927,840
Internal Service Revenue	257,680	-	-	\$27,216,140
Miscellaneous Revenue	-	22,139,710	12,687,410	\$37,414,780
<b>Subtotal Revenue</b>	<b>\$257,680</b>	<b>\$50,079,800</b>	<b>\$42,417,260</b>	<b>\$835,190,369</b>
Transfers In	1,651,580	93,310,910	4,441,090	\$153,537,130
<b>Total Revenue</b>	<b>\$1,909,260</b>	<b>\$143,390,710</b>	<b>\$46,858,350</b>	<b>\$988,727,499</b>

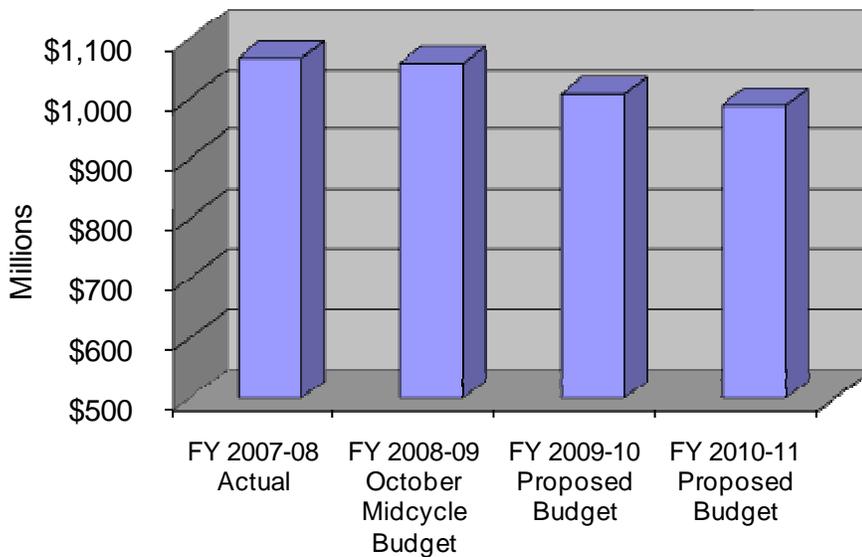
## ALL FUNDS REVENUE

Revenue Type	FY 2007-08 Actual	FY 2008-09 October Midcycle Budget	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
PROPERTY TAX	231,547,157	225,911,090	132,748,470	132,752,260
SALES TAX	64,811,797	60,168,741	53,787,650	53,680,630
VEHICLE LICENSE FEE	1,810,683	1,810,700	1,089,520	1,111,310
GASOLINE TAX	7,305,235	8,070,680	7,026,450	7,026,450
BUSINESS LICENSE TAX	52,542,182	52,000,000	51,775,400	50,588,310
UTILITY CONSUMPTION TAX	52,524,442	54,000,000	54,451,200	54,906,170
REAL ESTATE TRANSFER TAX	36,205,017	34,080,000	27,137,010	29,350,000
TRANSIENT OCCUPANCY TAX	12,200,531	12,689,000	10,097,740	10,299,690
PARKING TAX	15,746,303	16,471,400	13,209,000	13,473,180
OTHER LOCAL TAXES	37,684,944	40,571,337	130,830,489	138,942,939
LICENSES & PERMITS	19,821,191	27,256,841	21,833,090	20,493,160
FINES & PENALTIES	24,743,533	31,016,309	31,729,010	31,742,910
INTEREST INCOME	39,895,672	11,781,886	9,549,020	8,518,740
SERVICE CHARGES	131,446,633	135,757,069	129,289,540	130,745,860
INTERNAL SERVICE CHARGES	41,374,961	40,974,906	26,857,620	27,216,140
GRANTS & SUBSIDIES	128,392,380	91,225,056	111,868,920	86,927,840
MISCELLANEOUS	30,992,951	56,483,167	37,861,520	37,414,780
INTERFUND TRANSFERS	139,166,049	159,221,453	156,018,540	153,537,130
<b>Total Revenue</b>	<b>\$ 1,068,211,660</b>	<b>\$ 1,059,489,635</b>	<b>\$ 1,007,160,189</b>	<b>\$ 988,727,499</b>

**BREAKDOWN OF FY 2009-11 (2 YEAR TOTAL)  
ALL FUNDS REVENUE BY TYPE**



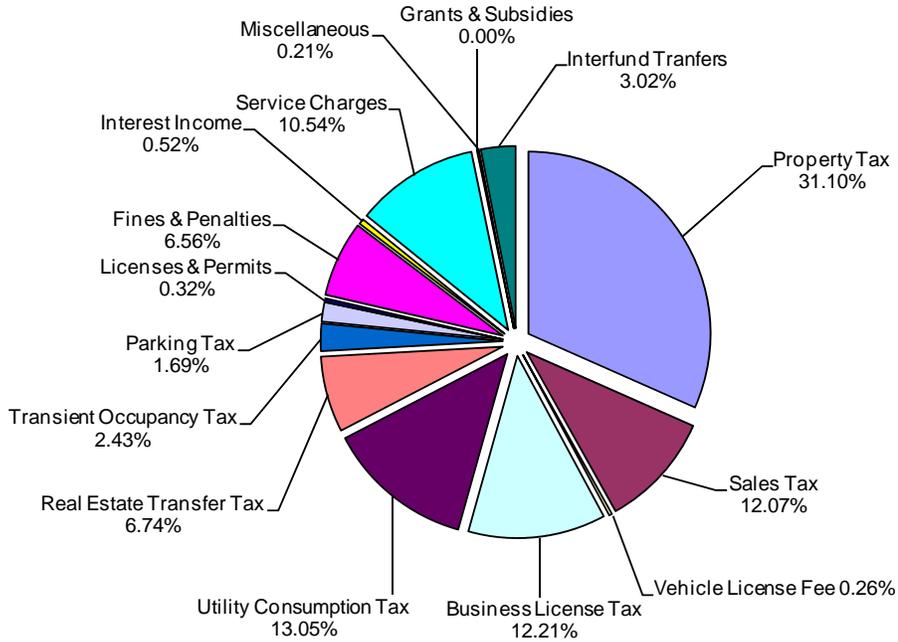
**HISTORICAL CHANGES IN ALL FUNDS REVENUE**



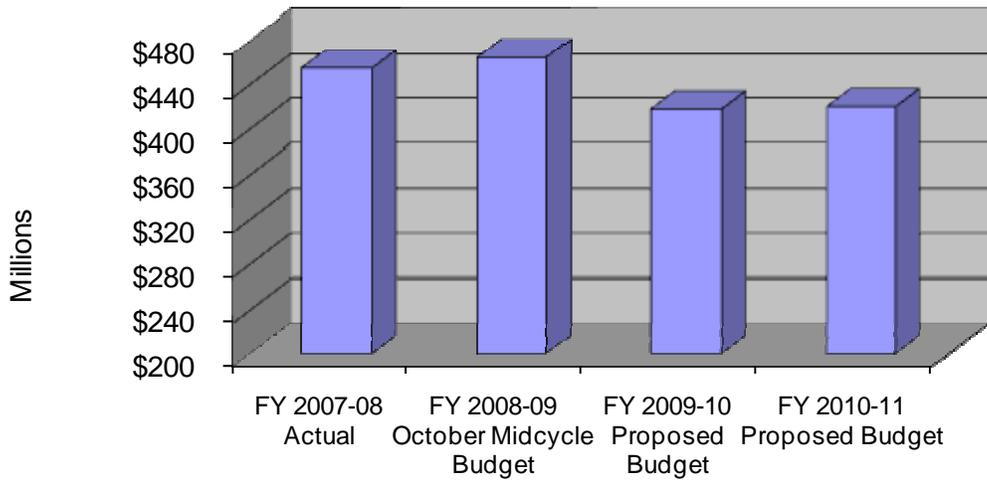
## GENERAL PURPOSE FUND REVENUES

Revenue Type	FY 2007-08 Actual	FY 2008-09 October Midcycle Budget	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
PROPERTY TAX	131,744,660	138,331,900	132,559,120	132,559,120
SALES TAX	53,089,829	48,100,000	43,100,000	42,800,000
VEHICLE LICENSE FEE	1,810,683	1,810,700	1,089,520	1,111,310
BUSINESS LICENSE TAX	52,541,762	52,000,000	51,775,400	50,588,310
UTILITY CONSUMPTION TAX	52,524,442	54,000,000	54,451,200	54,906,170
REAL ESTATE TRANSFER TAX	36,205,017	34,080,000	27,137,010	29,350,000
TRANSIENT OCCUPANCY TAX	12,200,531	12,689,000	10,097,740	10,299,690
PARKING TAX	8,523,565	8,523,600	7,140,000	7,282,800
LICENSES & PERMITS	1,607,539	1,607,500	1,354,890	1,388,440
FINES & PENALTIES	22,009,434	29,305,000	28,175,510	28,175,510
INTEREST INCOME	4,466,914	2,345,000	2,000,000	2,000,000
SERVICE CHARGES	44,097,690	47,380,000	45,416,170	46,278,640
GRANTS & SUBSIDIES	4,647,185	-	-	-
MISCELLANEOUS	4,056,770	11,385,800	832,960	726,520
INTERFUND TRANSFERS	25,695,366	23,434,000	12,966,380	12,742,620
<b>Total Revenue</b>	<b>\$ 455,221,387</b>	<b>\$ 464,992,500</b>	<b>\$ 418,095,900</b>	<b>\$ 420,209,130</b>

**BREAKDOWN OF FY 2009-11 (2 YEAR TOTAL)  
GPF REVENUE BY TYPE**



**HISTORICAL CHANGES IN GPF REVENUE**



## SUMMARY OF THE GENERAL PURPOSE FUND REVENUES

Below is a detailed discussion of the individual categories that comprise GPF revenues. For each category, a brief description is provided, followed by historical data, relevant analysis, key forecast assumptions and then the forecast itself.

### Property Tax

Property tax is the largest single source of revenue for the General Purpose Fund (GPF). The property tax is ad valorem, which means that the tax paid on a property is proportional to the property's value. However Prop 13, passed in 1978, introduced two significant caveats: 1) the annual tax owed is a maximum of 1 percent of a property's assessed value, and 2) the assessed value can only increase a maximum 2 percent each year, unless ownership changes, in which case the prevailing market value assessment is used as basis for taxation.

The 1.0 percent assessment is collected by the County and is distributed to various public entities in accordance with a complex formula. The County's computation results in the City receiving about 28 percent of total collections.



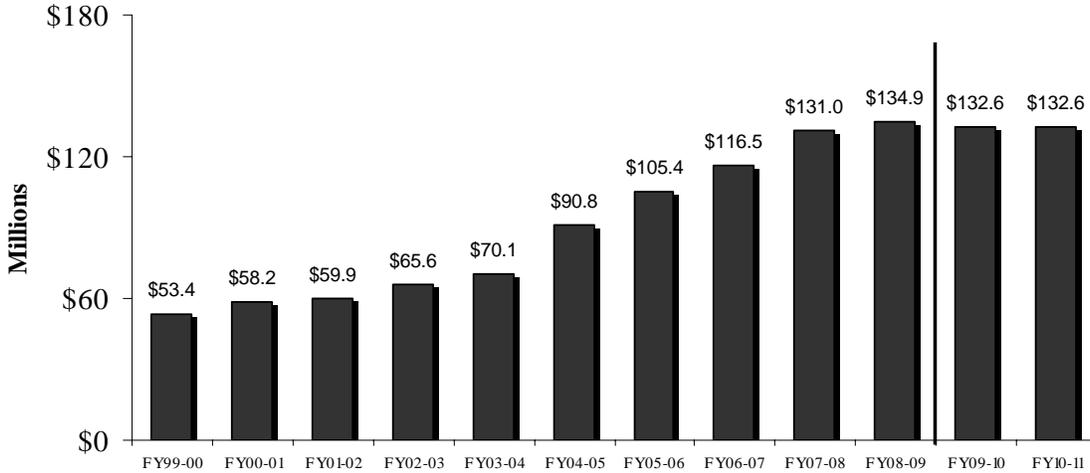
Over the last 10 years, property tax revenue has grown at a steady pace of 7.4 percent, due primarily to robust increases in local housing values. The growth for that period was accelerated by a rapid run-up of housing demand, new construction, and developments that began in FY 2004-05. The rise in FY 2004-05 property tax revenues was also due to a Vehicle License Fee (VLF) "backfill" payment from the State (the difference between the old VLF of 2.0% and new fee of 0.65%) in the form of property tax. The value of rising property tax, which increased more quickly than VLF revenues, brought Oakland additional revenues.

Since FY 2004-05, property assessments rose quickly, propelled by high home sales volume and high home prices. Driven by loose lending practices the housing market accelerated and finally peaked in 2007. After this peak, housing demand and prices eventually declined due to over-supply, lack of affordability, tightened credit, and increased foreclosures. The resulting decrease in home sales volume for new and existing homes drove down home prices, which in turn slowed Property Tax revenue growth in FY 2008-09.

Taking into consideration the uncertainties brought on by the continuing housing recession, the increase of home foreclosures, tightened lending policies, the assumption is that the growth rate for Property Tax revenue will be below the historical trend for the forecast period. The budget assumes a 1.5% percent decline in FY 2009-10 and flat growth in FY 2010-11. The 1.5% percent decline in FY 2009-10 reflects Alameda County's estimate of the lowered FY 2009-10 assessment rolls as a result of aggressive property revaluations by the County. The flat growth for FY 2010-11 is consistent with the economic outlook that assumes that the real estate market will have reached its trough in 2009 or 2010, and then a slow recovery period.

Property Tax is budgeted at \$132.6 million for each of FY 2009-10 and FY 2010-11. The chart below illustrates the trend.

### Property Tax



### Sales & Use Tax

Sales and Use Tax applies to the retail sale or use of “tangible personal property.” The recent passage of a temporary three-year State Sales Tax increase of 1%, which took effect on April 1, 2009, brings the local sales tax percentage to 9.75 percent.

Part of the Sales and Use Tax the City receives is the Triple Flip property tax revenue. The Triple-Flip was a three-way fund transfer method the State used to take-away the Bradley-Burns portion of sales tax (0.25 percent) from the City, for the purpose of repaying Proposition 57 budget deficit bonds authorized by the voters in March 2004. The second transfer involved replacing the 0.25 percent tax taken from the City with property tax revenues the State took away from the Educational Revenue Augmentation Funds (ERAF) used by schools. The final transfer was the State replacing the ERAF funds taken from schools with the State’s General Fund revenues.

The table below details the general allocation of sales and use tax allocations, as well as the specific allocation of 0.99 percent to the City of Oakland.

**SALES TAX ALLOCATION TABLE**

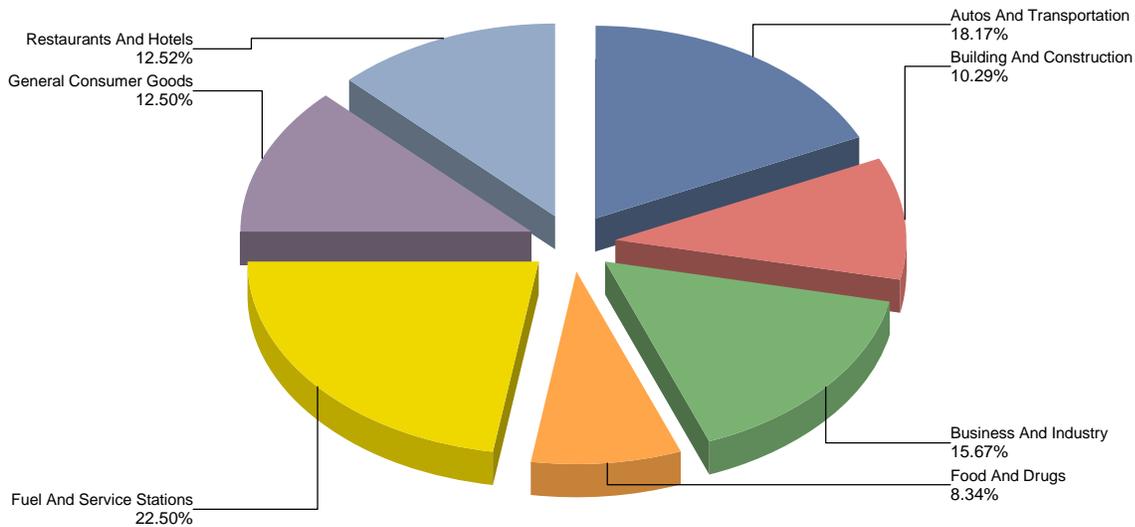
<b>Sales Tax Component</b>	<b>Rate</b>	<b>State</b>	<b>Alameda County</b>	<b>City of Oakland</b>
State General Fund	5.25%	5.25%		
Temporary 1% Sales Tax Increase	1.00%	1.00%		
Local city allocation	0.75%	0.01%	0.05%	0.69%
County Mental Health/Welfare obligations	0.50%	0.00%	0.50%	
Public Safety Fund (Prop 172)	0.50%	0.00%	0.45%	0.05%
Local County Transportation (Bradley-Burns)	0.25%		0.25%	
<b>Total Statewide Base</b>	<b>8.25%</b>			
Alameda Cnty. Transport. Improvem. Authority (ACTIA)	0.50%		0.50%	
Alameda County Medical (Measure A)	0.50%		0.50%	
Alameda County (BART)	0.50%		0.50%	
<b>Total Sales Tax Rate</b>	<b>9.75%</b>	<b>6.26%</b>	<b>2.75%</b>	<b>0.74%</b>
"Triple Flip" Property Tax to Oakland				0.25%
<b>Total to City of Oakland</b>				<b>0.99%</b>

Sales tax revenue is fairly volatile, varying to a large extent with the overall strength of the local and national economy. During previous recessions, sales tax revenue growth declined significantly. Sales tax fluctuations over the last four years have ranged from a positive 14 percent to a negative 9 percent.

The current recession, which began in December 2007, applies downward pressures on Sales Tax revenues similar to what the City experienced during the last two recessions. This downside risk has been taken into consideration in the projection of Sales Tax revenue for FY 2009-10.

One of the strengths of the Oakland sales tax base is its diversity; it comes from six major business groups. No single group accounts for more than 30 percent of the total or less than 7 percent (see chart below).

**Sales Tax by Business Group - 2008**



## FINANCIAL SUMMARIES

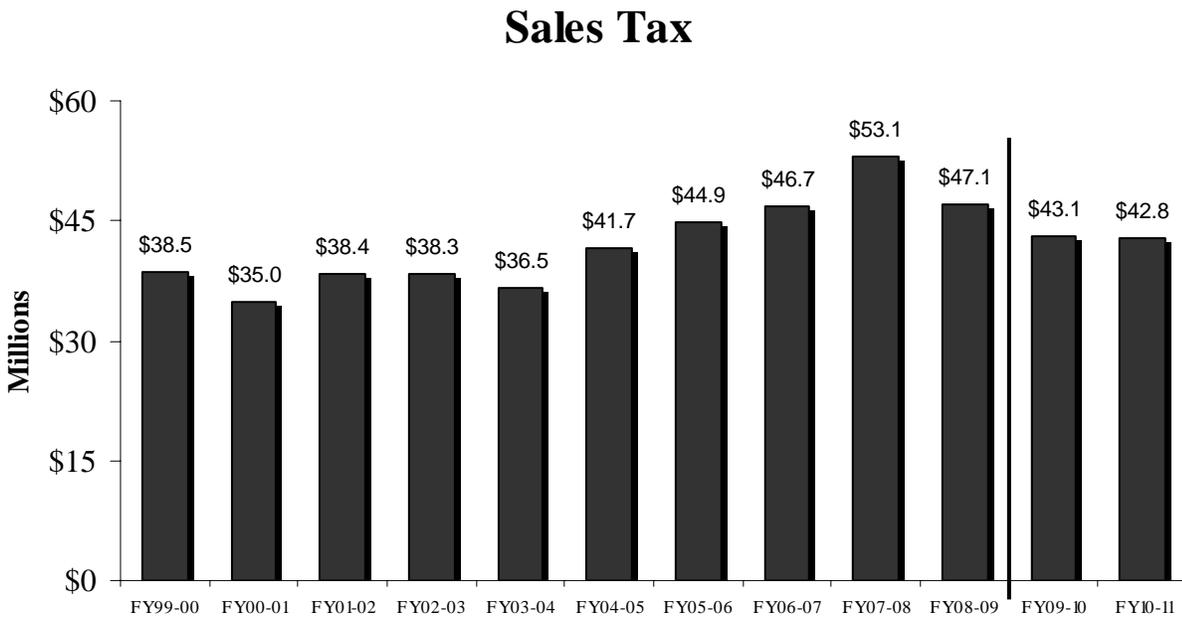
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Sales Tax revenue in FY 2009-10 is projected to decline by 4.0 percent due to the severe recession and financial market meltdown that is reducing consumer spending, and then grow 2 percent in FY 2010-11 as the economy recovers.

Another major assumption factored into the budget is the negative true-up of approximately \$2.2 million over-payment made by the State in their FY 2008-09 Triple Flip allocation to the City. The true-up occurs every year and corrects the prior years' over or under payment of the triple flip.

The Sales Tax revenue is budgeted at \$43.1 million for FY 2009-10, and \$42.8 million for FY 2010-11.

The chart below illustrates historical sales tax revenue, as well as shows the projected sales tax amounts for the next two years.



### Vehicle License Fee (VLF)

The VLF is an ad valorem tax on vehicle ownership. A vehicle's taxable base is reduced each year according to standard depreciation schedules. The tax is assessed annually and collected by the State, and a portion of the collections is remitted to local governments. The statewide revenue pool is increased by new auto sales across all of California. The formula for allocating from this pool is complex, but for cities is generally based on population.

In 1998 the Legislature began a series of reductions in the VLF tax rate, from 2 percent to an effective rate of 0.65 percent over a period of years. However, the State held local governments harmless by providing them with "backfill" payments, which made up the difference between 2 percent and 0.65 percent.

As part of the State's 2004-05 Budget, the State entered into an agreement with local governments to swap the VLF "backfill" payments for the same amount of property taxes. As the chart below will show, this swap reduced VLF revenue to Oakland in 2004-05 by \$21.28 million to \$3.05 million, but a comparable amount of property tax replaced the lost VLF. In and around March 2009, the newly adopted state budget increased the VLF rate from

## FINANCIAL SUMMARIES

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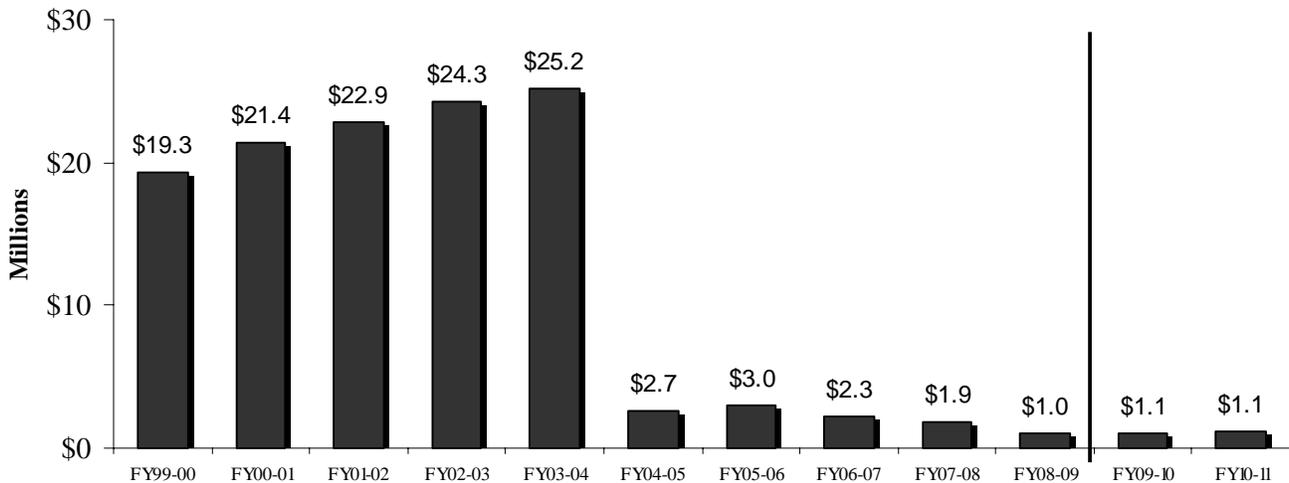
0.65% to 1.15% for the purpose of funding public safety programs, such as Community Oriented Policing Services (COPS). The VLF rate increase will have no impact on the City's current VLF revenue.

VLF revenue is affected by California's DMV Department administrative fees, as well as new car sales. In recent years, California DMV administrative fees charged to cities have been rising rapidly, and have degraded revenue received by cities for the past 2-3 years. During the months of October and November 2008, no VLF revenue was available to distribute to cities after deducting the administrative fees and other miscellaneous allocations.

The City's consultant, HdL, has referenced a report that indicated that there were approximately 18 percent fewer cars registered in the first half of 2008 than for the same period in the previous year. National statistics on auto sales, updated through December 8, 2008, revealed a drop of 6 million cars sold annually in 2008 as compared to annualized sales of 16 million vehicles sold at the end of 2007. Federal government statistics on auto sales reveals a downward trend continuing into the first quarter 2009.

The proposed budget assumes that VLF revenue will be flat in FY 2009-10, and then grow 2 percent in FY 2010-11 as the economy recovers. The VLF revenue budget is \$1.1 million for FY 2009-10 and \$1.1 million in FY 2010-11.

### Vehicle License Fees



### Business License Tax

The Business License Tax (BLT) is charged annually to businesses based in the City and is primarily applied to either gross receipts (62 percent) or rental income (38 percent). The rate on gross receipts varies by type of business, from as low as sixty cents per \$1,000 of receipts for grocers to six dollars per \$1,000 of receipts for public utilities. The rate on rental income is \$13.95 per \$1,000.

Business License Tax has been a relatively steady and reliable revenue source as the chart below shows. However, BLT is impacted by the condition of the economy. Recessions slow down business activities, which in turn slow down the number of businesses paying business license taxes.

## FINANCIAL SUMMARIES

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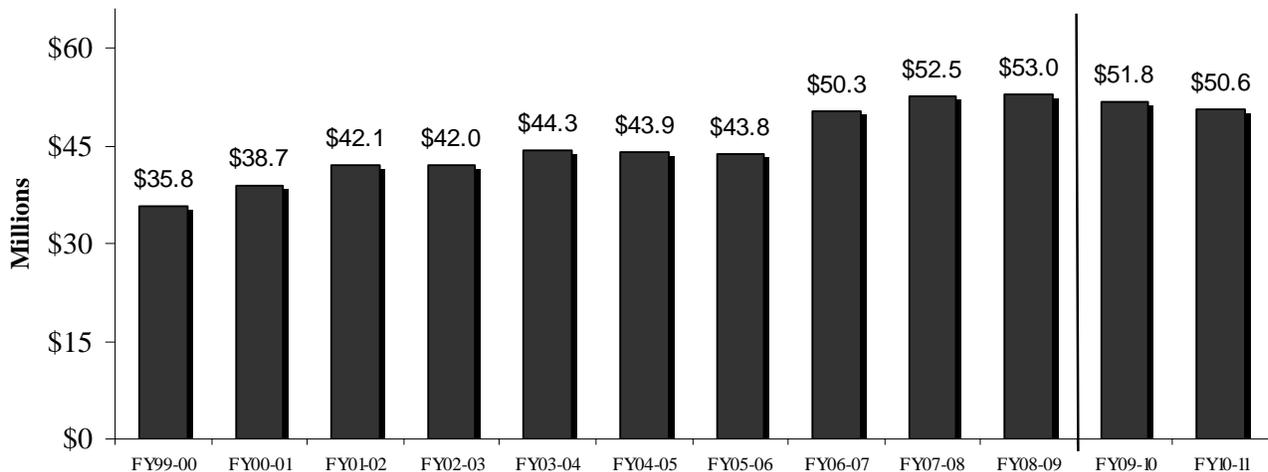
It is assumed that the current economic recession will adversely impact Business License Tax revenue for FY 2009-10 and FY 2010-11. It is also expected that the economic impact to BLT will be lessened to some degree due to continuing strength in the rental market. As noted above, 62 percent of BLT revenue is associated with gross receipts from the prior year, which should follow the trend of sales tax with a one year lag. This revenue category is assumed to decrease by 8.0% in FY 2009-10 and another 4.0% in FY 2010-11.

The rental income category (38 percent of BLT) is expected to strengthen due to the constrained lending market, weak home sales, and the slow economic recovery. Furthermore, it is assumed that the next few years' collections will return towards a more normal baseline without the large increases in collections resulting from compliance efforts of the last two years. The revenue in this category is expected to increase by 3% in FY 2009-10 and 3% in FY 2010-11.

Other factors impacting BLT revenue budget include a one-time tax amnesty that will bring in an estimated \$0.5 million in FY 2009-10 and a Cannabis Business Tax that will bring in an estimated \$0.3 million per year based on an increased \$18 rate per \$1,000 of receipts.

Based on these assumptions, Business License Tax is budgeted at \$51.8 million for FY 2009-10 and \$50.6 million in FY 2010-11.

### Business License Tax

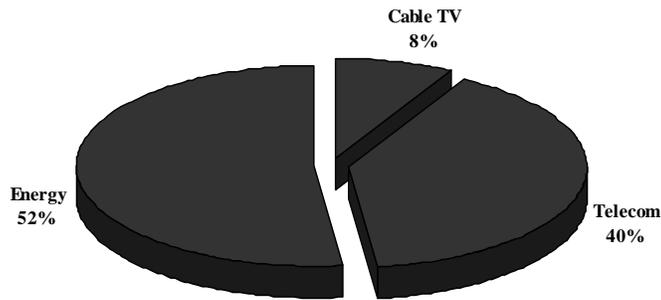


### Utility Consumption Tax

The Utility Consumption Tax (UCT) is imposed on the use of utilities, primarily electricity, natural gas, cable television, and telephone. The UCT applies to both residential and commercial users. It is collected by utility companies and remitted to the City each month. The tax rate in Oakland has been 7.5 percent since 1993, although there are two significant exceptions: annual payments by manufacturers are capped at \$350,000, and low-income residents pay just 5.5 percent on energy use (gas and electricity).

The composition of FY 2007-08 UCT revenue, which totaled \$53 million, is shown below. The graph illustrates that in FY 2007-08 energy and telecommunications accounted for a major portion of UCT, at 52 percent and 40 percent, respectively. Cable television accounted for the remaining 8 percent. Within the energy category, the electricity share is typically 70-75 percent, with natural gas accounting for the remainder.

**UCT Composition in FY 2007-08**



Historical growth in UCT revenue has been due in large part to increases in the tax rate and the prices of energy and services billed to customers. This tax has high variability due to industry restructuring, technological change, weather, dynamics of energy markets, price volatility, consumption patterns, energy conservation.

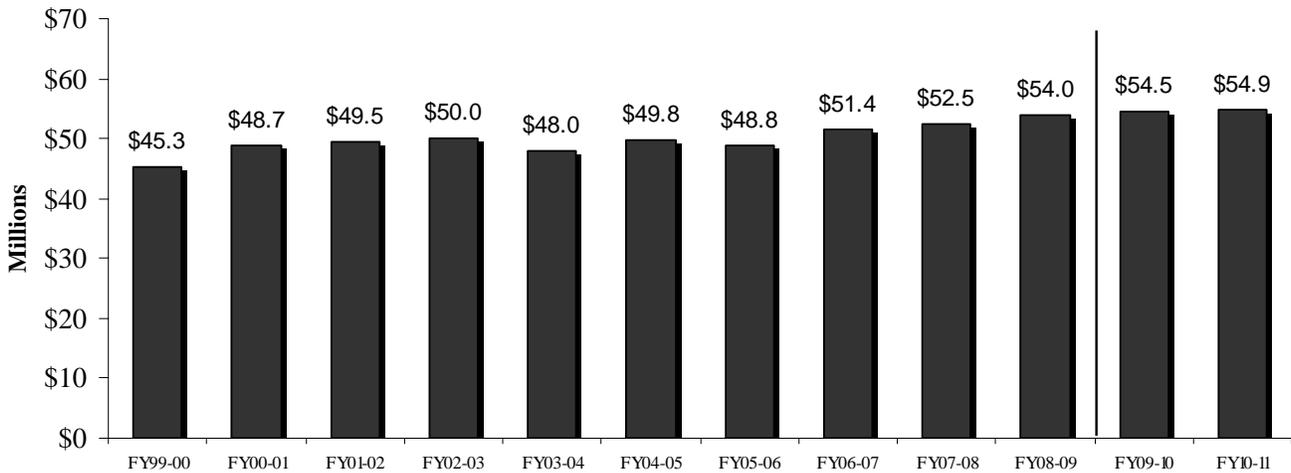
Energy prices have been steadily rising for natural gas and electricity. Fast rising oil and natural gas prices also drive up the cost of delivering electricity. The demand and limited supply of energy sources will support the continued growth of the City’s Utility Consumption Tax. In the near term, declining or slowing economic growth could reduce demand and slow price acceleration. However, other environmental factors, such as global demand in developing countries and limited supply will continue to put upward pressure on energy prices and support positive growth of UCT in the longer term.

Telecommunications, a 40 percent component of UCT, during the past four of the last five years, with the exception of a 9 percent decrease in FY 2005-06, have averaged a 2.2 percent growth. For the last five years, Energy – a 52 percent component of UCT – has averaged a 2.4 percent growth. Cable television increased on average 7 percent. In the aggregate, UCT growth rate has been approximately 2 percent annually in the past three years.

The assumption is that the effects of the recession will apply some downward pressure on usage and energy prices to slow UCT revenue growth. The growth rate for individual UCT components is as follows: Energy (52% of total) will grow 2% each year; Telecom (40% of total) will decline 2% per year, and Cable (8% of total) will increase 5% each year.

In the aggregate, growth for FY 2009-10 and FY 2010-11 is projected at 0.8 percent. Consequently, Utility Consumption Tax is budgeted at \$54.5 million for FY 2009-10 and \$54.9 million for FY 2010-11.

### Utility Consumption Tax



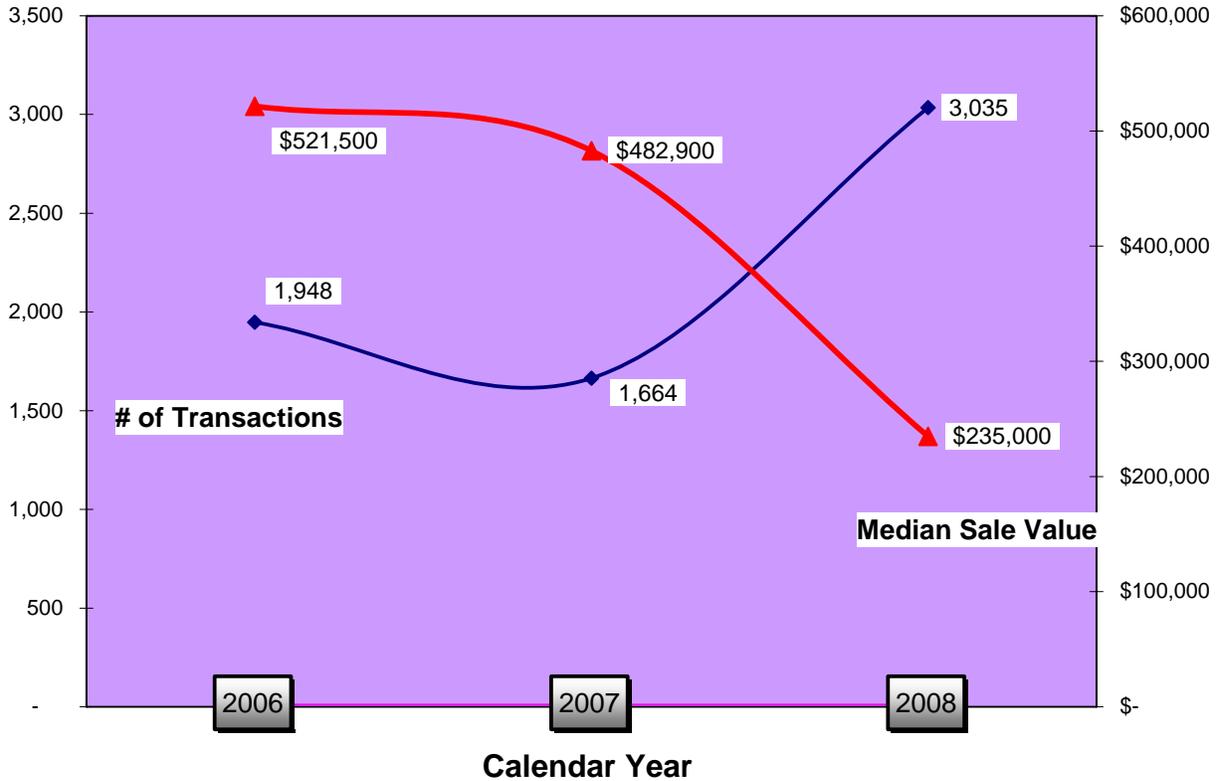
### Real Estate Transfer Tax (RETT)

The RETT rate is 1.61 percent charged to real estate purchasers. Oakland’s share is 1.5 percent –Alameda County gets the remainder. The tax is triggered by the transfer of property ownership.

Up until 2006, RETT revenue had been one of the fastest growing major revenue categories, following the significant real estate market growth. As the real estate market cooled in 2007, sales volume significantly declined, and home prices have been driven down. This has resulted in rising new and existing home inventories, and escalating home foreclosures due to falling home prices and growing number of adjustable rate mortgages and subprime loan defaults. Additionally, new and more stringent lending standards plus reluctance on the part of lenders have applied further downward pressure on a sagging housing market. As demand for housing and sales transactions plummeted, RETT revenue has taken a major hit.

As the chart below shows, the number of real estate transactions declined temporarily in 2007 but increased significantly in 2008. However, a sharper decline in the median value of sold houses has driven down RETT from the peak of \$79.5 million in FY 2005-06 to \$35.1 million projected for FY 2008-09. Based on historical data, “normal” annual RETT revenue (prior to FY 2003-04) is between \$35 and \$40 million.

Calendar Year Over Year Trends: July - January



Source: Dataquick

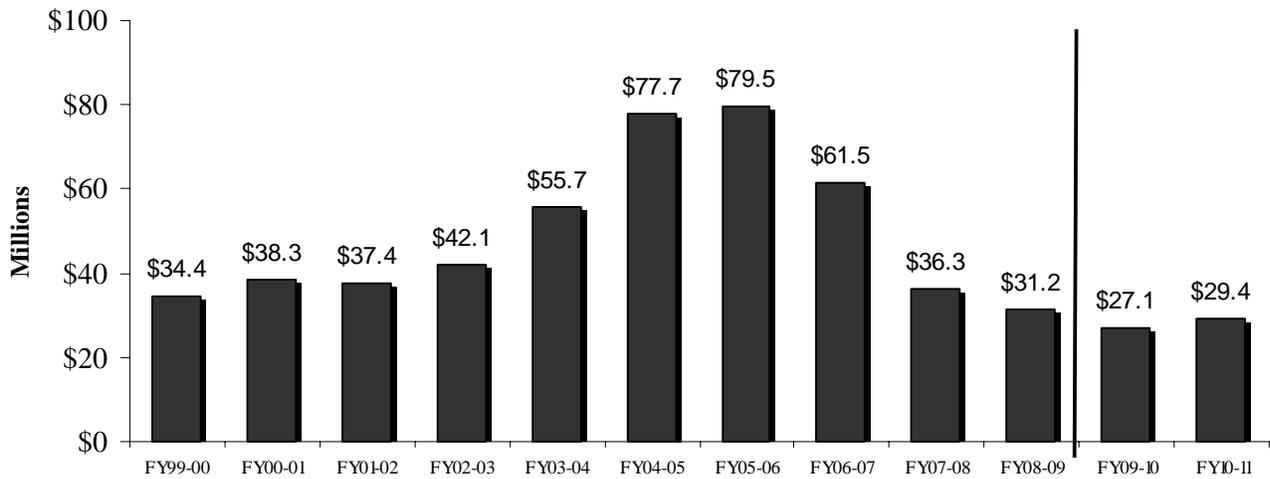
The grim state of the housing market is not without any positive recovery potential building up at this time. The rising foreclosure sales, steeply falling home prices, and reduction in home loans and credit all have another effect, though longer term, of increasing housing affordability, reducing excess home inventories, and increasing the savings rate to potentially fund future home purchases.

The budget for FY 2009-10 was based on average monthly collections experienced in the current year, less the removal of a \$6 million one-time transaction that happened in FY 2008-09 (the sale of Brandywine property). Additionally, \$0.55 million was also added into the RETT budget, pending voter approval of a Municipal Code amendment to tax transfers resulting from mergers, acquisitions, and other business consolidation actions.

In year two of the budget, the assumption is that that the housing market will recover in the latter part of FY 2010-11, as demand for housing moves toward normalization, and home buyer resources and affordability rises.

RETT revenue is budgeted at \$27.1 million for FY 2009-10, reflecting a \$6 million drop from FY 2008-09 plus the \$0.55 million tax amendment. In FY 2010-11 the RETT revenue is projected to increase slightly to \$29.4 million, slowly returning to the historically "normal" levels of \$30 - 40 million.

## Real Estate Transfer Tax



### Transient Occupancy Tax (TOT)

The Transient Occupancy Tax (TOT) rate is 11 percent and is paid by lodgers at the City’s hotels who stay thirty days or less; the tax is collected and remitted by hotel operators. The rate was increased from 10 to 11 percent in FY 1993-94.

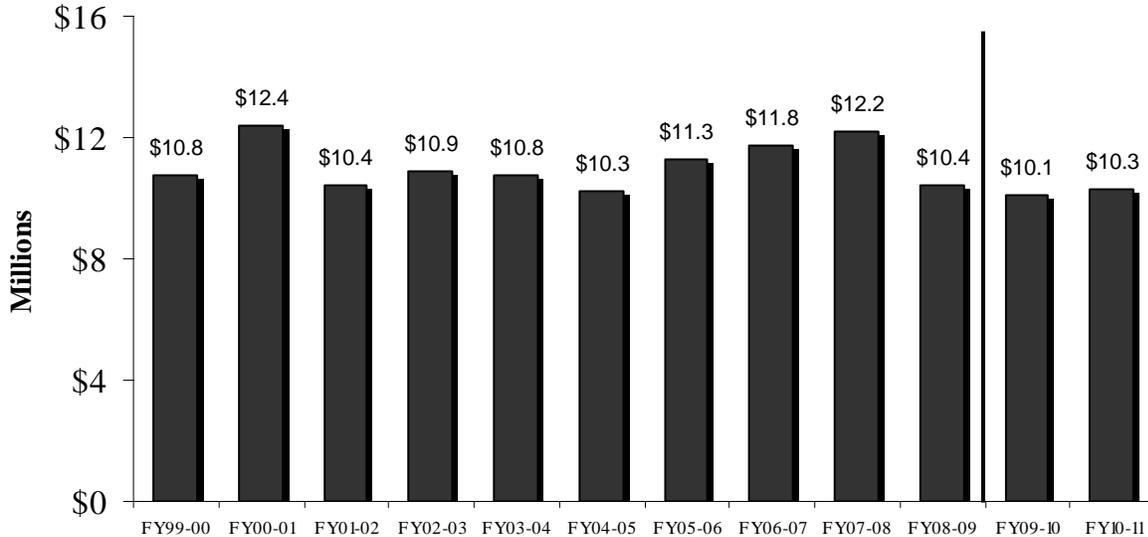
TOT’s long term historical growth record ranges from 4 to 5 percent. This revenue has also shown to be sensitive to economic conditions and events that affect tourism and travel. During the past two recessions, TOT was negatively affected. For example, from FY 1995-96 through FY 2000-01, the period prior to the September 11, 2001 terrorist attack, revenue growth had been increasing at a double digit rate. After the attack coupled with the start of an economic slowdown, TOT took a dive and stayed flat for the next four years through FY 2004-05. In FY 2005-06, TOT rebounded by a hefty 9.7 percent, and continued positive growth two years afterward, culminating in a near record high of \$12.2 million in FY 2007-08. In FY 2008-09, TOT is again being affected by an unprecedented economic recession.

TOT is driven by room and occupancy rates for the Oakland hotel properties. The average daily room rates have generally risen every year in 2006, 2007, and 2008. The occupancy rates were also up between January 2007 and April of 2008, but began to drop in June 2008. This decline corresponds with the economic slowdown caused by the recession affecting the overall economy.

The Oakland Convention and Visitors’ Bureau reported that occupancy in Oakland dropped by ten percent in December 2008 from last year, while average daily room rates dropped by one percent. The budget assumes that TOT will have zero growth in FY 2009-10, then slowly improve as the economy recovers and expands in the later years. In FY 2010-11 TOT is projected to grow by 2 percent.

TOT is budgeted at \$10.1 million in FY 2009-10, and \$10.3 million in FY 2010-11; the chart below reflects the trend.

## Transient Occupancy Tax



It must be noted that the proposed three percent Hotel Tax surcharge, if approved by the voters by two-thirds, would generate revenue to be distributed equally among the Oakland Zoo (25%), the Oakland Museum of California (25%), the Chabot Space and Science Center (25%), and cultural arts programs and festivals (25%). The surcharge would begin on January 1, 2010. This surcharge would generate roughly \$3 million annually. The revenue generated from the Hotel Tax surcharge will not supplant any existing funding sources for these institutions; it is instead intended to provide needed financial stability and vitality. The Proposed FY 2009-11 Budget for Hotel Tax did not include the increase from this proposal to increase Hotel Tax, as such an increase would be “budget neutral” due to offsetting new costs.

### Parking Tax

The Parking Tax is a tax imposed on the occupant of an off-street parking space for rental of that space on City owned property. The tax rate is 18.5 percent (8.5 percent supports Measure Y activities), and is collected by parking operators. Approximately half of the City’s Parking Tax revenue is generated from parking at the Oakland Airport.

The long term average growth for Parking Tax has been between 6 and 7 percent. Prior to FY 2001-02, Parking Tax saw several years with double digit growth, as the number of passengers traveling through Oakland Airport increased. However, revenue growth declined sharply in FY 2004-05, due to aggressive price competition from off-site parking lots. This off-site competition seems to have reduced parking rates at airport lots and consequently, City parking tax revenue on a permanent basis.

Parking Tax revenue reached a peak of revenue collections at \$8.8 million in FY 2006-07, with a 5 percent growth consistent with historical long term average. After the peak, there was a slow decline with subsequent leveling out. The recession, which has slowed business activity and tourism, is a major factor reducing parking activities and related revenue.

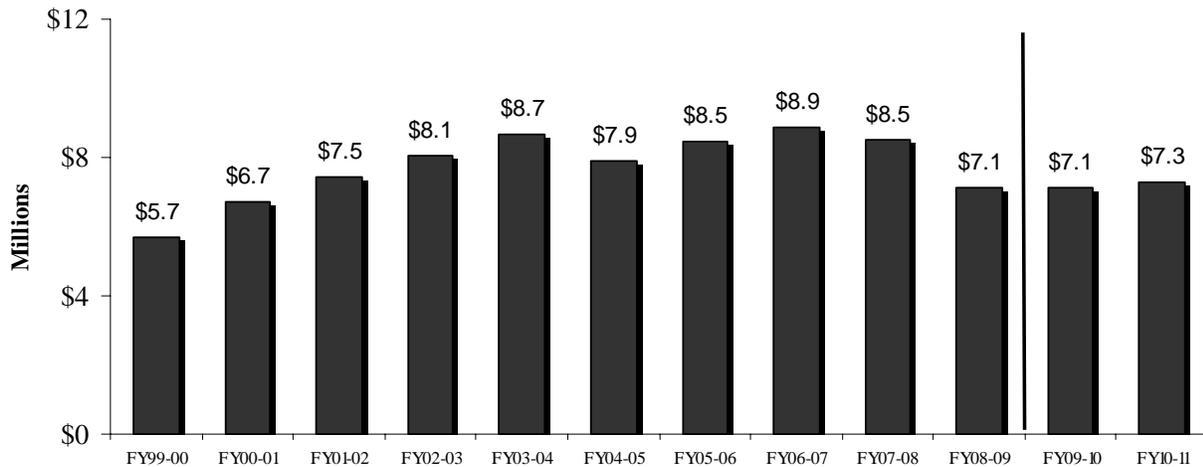
## FINANCIAL SUMMARIES

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Parking Tax in FY 2008-09 was down sharply due to the decline in travel, and loss of airlines at the Oakland Airport. The forecast assumes no growth in FY 2009-10, then slowly returning to positive 2 percent growth in FY 2010-11 as the economy continues to improve.

Parking Tax is budgeted at \$7.1 million for FY 2009-10, and \$7.3 million for FY 2010-11.

### Parking Tax



### Licenses & Permits

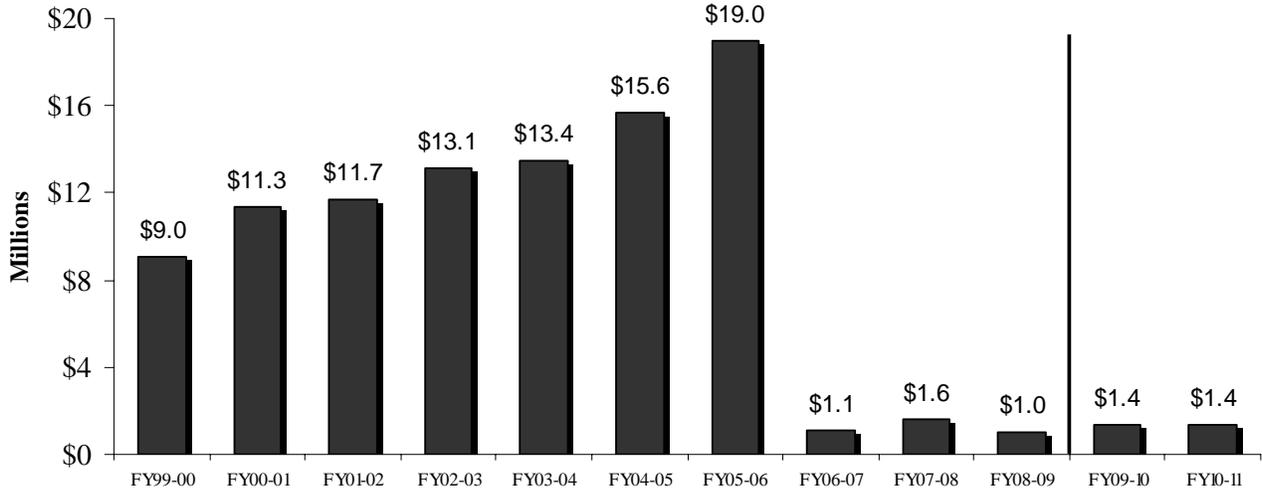
Licenses and Permit revenue primarily includes special Police and Fire permits, traffic, medical cannabis, bingo permits, residential parking permits, and animal licenses. This revenue could be broken down into Police and Fire permits, Construction permits (e.g. sidewalks/driveways, and encroachment and obstruction permits), and residential parking permits.

In FY 2006-07, 93 percent of License & Permit revenue related to development and enforcement activities, were taken out of the General Purpose Fund (GPF) and moved to the new Development Services Fund (DSF). Those revenues were specifically associated with a variety of development and enforcement activities, such as land use, permit, and inspection and abatement services. This separation was intended to allow clearer monitoring of these revenues and their related expenditures, as required by state law.

As a result of the separation, Licenses and Permits revenue after FY 2006-07 dropped to a new baseline of about only 7 percent of the previous normal amounts.

Licenses and Permits are assumed to reach a three-year average collection level of \$1.4 million in FY 2009-10, and stay flat in FY 2010-11.

### Licenses & Permits



### Fines & Penalties

Fines & Penalties consist primarily of parking enforcement fines (averaging 90 percent of the total over the last three years), and penalties and interest for late tax payments.

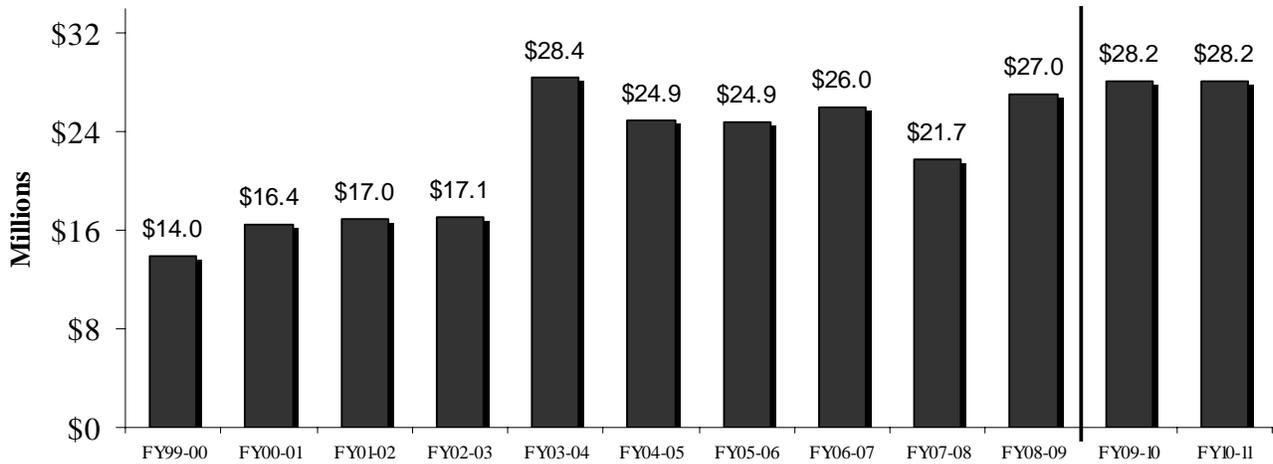
Annual increases in the last five to twenty years have averaged between 6.5 and 9.9 percent. The growth is to a large extent attributable to rate increases, and not necessarily to the underlying quantity of violations or late payments.

The budget for FY 2009-10 assumes a normal baseline of Parking Citation revenues of \$25.07 million, plus approximately \$1.0 million in increased parking citation revenues from a proposed increase in fines, for a total of \$26.07 million for FY 2009-10. The balance of Fines and Penalties revenues collected by other departments is assumed to come in at a zero growth rate from FY 2008-09, in the amount of \$2.1 million. The budget assumption for FY 2010-11 is zero growth.

Fines and Penalties revenue is budgeted at \$28.2 million for each of FY 2009-10 and FY 2010-11. The table below shows historical collection and forecast by category.

	Actual FY06/07	Actual FY07/08	Oct. 2008 Revised Budget FY08/09	Year-End Projection FY08/09	Proposed Budget FY09/10	Proposed Budget FY10/11
<b>Parking Citation</b>	\$ 23,557,880	\$ 18,942,232	\$ 26,450,767	\$ 23,550,000	\$ 26,075,140	\$ 26,075,140
<b>Library Fines</b>	\$ 204,752	\$ 230,744	\$ 297,809	\$ 276,528	\$ 297,809	\$ 297,809
<b>Property Tax Penalties</b>	\$ 184,668	\$ 874,807	\$ 949,317	\$ 500,000	\$ 956,170	\$ 956,170
<b>RETT Penalties</b>	\$ -	\$ 38,434	\$ 197,598	\$ 91,479	\$ 197,598	\$ 197,598
<b>Misc. Fines &amp; Penalties</b>	\$ 1,684,593	\$ 1,458,723	\$ 1,410,000	\$ 614,039	\$ 648,790	\$ 648,790
<b>Total</b>	\$ 25,631,893	\$ 21,544,940	\$ 29,305,491	\$ 25,032,046	\$ 28,175,507	\$ 28,175,507

### Fines & Penalties



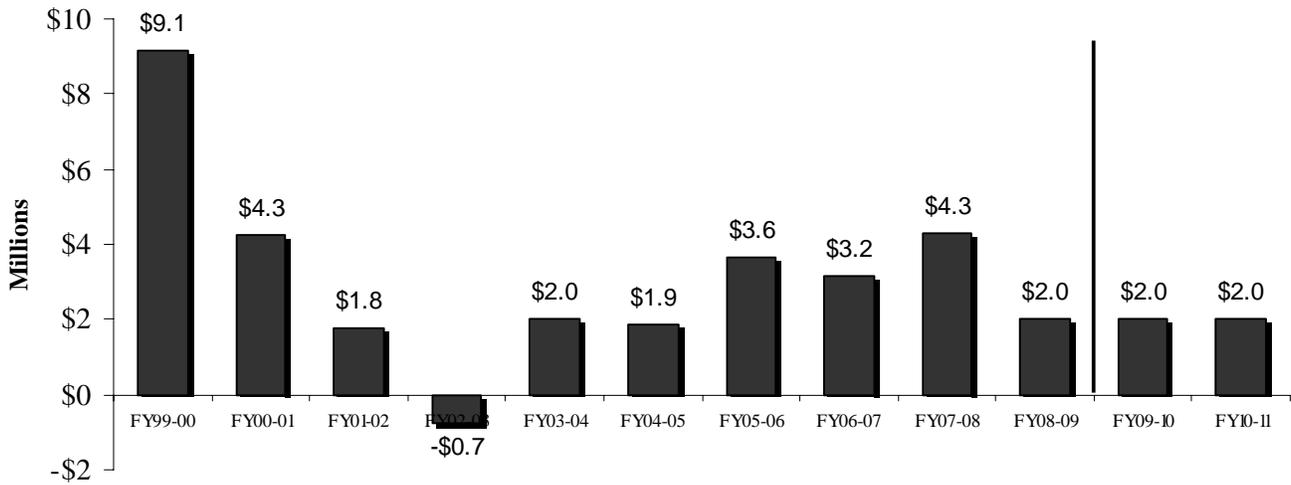
### Interest Income

This revenue category nets interest income from investments against the cost of advances made from the City's General Purpose Fund to other Funds.

Interest income is volatile, fluctuating along with short-term interest rate movements. It can also be heavily influenced by the City's accounting processes and procedures, overall funds available for investments, and the cash flow status of the City. Historically, the City has not budgeted for interest revenue due to its volatility. Most of the projected interest earnings are from the Tax and Revenue Anticipation Notes (TRAN) transaction, which is used to partially offset interest expense on the same.

Interest income is estimated at \$2.0 million in each of FY 2009-10 and FY 2010-11. The amount reflects the interest income projected from the issuance of TRANs. The offsetting interest charge of \$3.5 million and retirement advance savings of \$1.5 million are reflected on the expenditure side, in the non-departmental category.

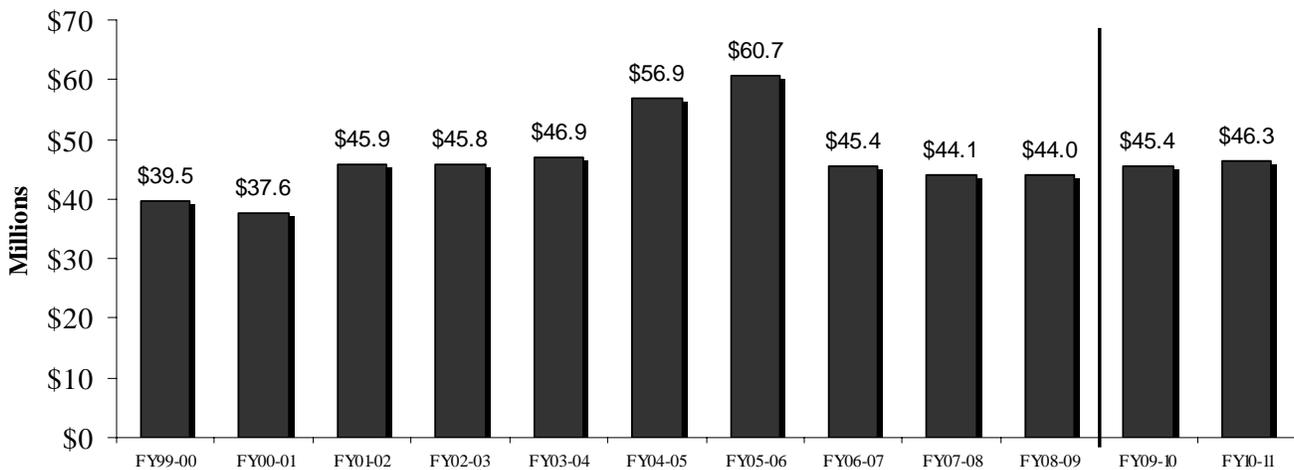
### Interest Income



### Service Charges

Service charges are imposed on the user of a service provided by the City. The charge, or fee, may recover all or part of the cost of providing the service. In FY 2006-07, the composition of this revenue changed significantly, explaining the steep drop in revenue that year. A major change in that year saw \$11 million in revenues related to building and construction being permanently moved into the Development Service Fund.

### Service Charges



## FINANCIAL SUMMARIES

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Background and budgetary information concerning each service charge component is provided below, followed by a summary table.

- **Port Revenue** consists of payments for general services, Fire, and other services the City provides to the Port. The City invoices semi-annually, based on actual costs of services. The budget for Port Revenue has been adjusted to reflect anticipated reimbursements in FY 2009-10 and FY 2010-11.
- **Franchise Fees** apply to four utilities: PG&E for gas and electric; Waste Management of Alameda County for garbage collection; East Bay MUD for water; and Comcast for cable television. The budget for this component is based on historical average increase, and assumes growth of 5.2% in FY2009-10 and 5.3% in FY 2010-11.
- **Parking Meter Revenue** consists of charges for parking in metered street stalls. Parking meter rate was increased by \$0.25 in FY 2008-09 and is currently at \$1.50 per hour. Revenue is expected to be affected by the on-going recession and anticipated slow recovery. Consequently, a slight reduction of revenues is expected for FY 2009-10 and FY 2010-11.
- **Public Works Fees and Permits** primarily represent street and sidewalk work done in conjunction with other building activity. The budget increase for this line item revenue is proposed at 3%, based on increasing labor benefits cost.
- **Rental Concessions** represent rental fees for the City's facilities and lands, as well as concessions at various locations. Certain rental fees are proposed to be increased by 3%, while some Parks and Recreation related revenue items have been moved to a special fund as approved by Council during the October FY 2008-09 midcycle budget.
- **Personnel Services** are reimbursements to the City for police protection at a variety of special events or activities such as A's games, Raider games, concerts, street fairs or festivals, or for production of legal documentation in response to subpoenas. The demand for these services is variable and difficult to forecast. Personnel Services revenue has been negatively affected by the cancellation of the Oakland Unified School District annual contract for police services effective August 2009, reflecting a \$1 million drop in FY 2009-10, and the continuing economic slowdown that affects requests for police services.
- **Miscellaneous Service Charges** include a variety of fees such as Deemed Approved Program - Alcohol and Tobacco Retailers' Inspection Fee, Rent Arbitration Fee, Fire Prevention Charges, and Tow Services contract. The FY 09-11 budget was adjusted downward to reflect the current year overestimation of the Deemed Approved Program – Alcohol and Tobacco Retailers' Inspection fee collections.

Service Charges revenue is budgeted at \$45.4 million in FY 2009-10, \$46.3 million in FY 2010-11. The breakdown by category is provided below.

## FINANCIAL SUMMARIES

	Actual FY06/07	Actual FY07/08	Oct. 2008 Revised Budget FY08/09	Year-End Projection FY08/09	Proposed Budget FY09/10	Proposed Budget FY10/11
Port Revenue	\$ 10,247,951	\$ 9,248,817	\$ 8,193,653	\$ 8,193,653	\$ 7,751,410	\$ 7,751,410
Franchise Fees	\$ 11,712,751	\$ 12,514,693	\$ 12,831,133	\$ 12,831,133	\$ 13,492,260	\$ 14,201,710
Parking Meter Fees	\$ 9,524,797	\$ 9,600,497	\$ 11,421,347	\$ 10,450,000	\$ 11,000,000	\$ 11,000,000
Public Works Fees	\$ 246,759	\$ 373,238	\$ 300,000	\$ 300,000	\$ 309,000	\$ 318,270
Rental Concessions	\$ 2,098,207	\$ 2,774,124	\$ 2,233,876	\$ 2,233,876	\$ 2,246,220	\$ 2,313,610
Personnel Services	\$ 3,620,401	\$ 2,615,631	\$ 3,694,612	\$ 3,278,876	\$ 2,348,330	\$ 2,265,000
Miscellaneous Charges						
Police Charges	\$ 3,143,542	\$ 2,028,504	\$ 1,613,009	\$ 1,613,009	\$ 1,546,130	\$ 1,601,970
Fire (Mutual Aid, etc)	\$ 1,678,966	\$ 1,515,577	\$ 1,551,564	\$ 1,551,564	\$ 1,417,920	\$ 1,457,650
Finance	\$ 538,884	\$ 497,989	\$ 1,503,989	\$ 1,503,989	\$ 1,551,610	\$ 1,591,260
Rent Arbitration	\$ 1,592,542	\$ 2,175,226	\$ 1,957,000	\$ 1,890,990	\$ 1,890,990	\$ 1,890,990
Deemed Approved Program	\$ 471,655	\$ 608,912	\$ 1,419,662	\$ 1,122,619	\$ 918,600	\$ 918,600
Parks & Rec. Fee	\$ 259,039	\$ 406,778	\$ 387,713	\$ 387,713	\$ 295,920	\$ 304,800
Other	\$ 707,090	\$ 363,664	\$ 472,442	\$ 472,442	\$ 647,780	\$ 663,370
<b>Total</b>	<b>\$ 45,842,584</b>	<b>\$ 44,723,650</b>	<b>\$ 47,580,000</b>	<b>\$ 45,829,864</b>	<b>\$ 45,416,170</b>	<b>\$ 46,278,640</b>

### Grants & Subsidies

Grants and Subsidies in the General Purpose Fund are generally very small, and reflect those grants and subsidies that can not easily fit into one of the City's many special grant categories. (For comparison, FY 2007-08 grant revenue collection outside of GPF was \$123.8 million while GPF received only \$4.6 million.)

There are no known GPF grants and subsidies for FY 2009-10 and FY 2010-11 at this time.

### Miscellaneous

The Miscellaneous category consists largely of one-time items that do not fit well into other categories. Examples are land sales, cash payouts from bond re-financings, loan pre-payments, and certain fund transfers.

The Miscellaneous category has experienced substantial variation from one year to the next, due to its one-time and unpredictable nature. The peaks in FY 2002-03, FY 2003-04 and FY 2006-07 occurred as a result of a large number of land sales in those years, while an increase in FY 2008-09 is due to a revenue made possible by a Capital Trust refinancing.

The table below shows miscellaneous revenue by category. Many one-time items will discontinue after FY 2008-09, resulting in a substantial revenue drop in FY 2009-10.

	Actual FY07/08	Oct. 2008 Revised Budget FY08/09	Year-End Projection FY08/09	Proposed Budget FY09/10	Proposed Budget FY10/11
Bedroom Tax	\$ 199,600	\$ 200,000	\$ 128,000	\$ 128,000	\$ 146,560
Raiders Surcharge	\$ 174,560	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Land Sales	\$ 4,044,436	\$ 300,000	\$ 910,854	\$ 125,000	\$ -
Loan Repayment	\$ 700,000	\$ 700,000	\$ 700,000	\$ 400,000	\$ 400,000
Bond Refunding**	\$ -	\$ 9,500,000	\$ 9,500,000	\$ -	\$ -
Accounting Adjustments	\$ 351,500	\$ -	\$ -	\$ -	\$ -
Other Misc. Revenue	\$ 802,587	\$ 542,150	\$ 422,594	\$ 19,960	\$ 19,960
<b>Total</b>	<b>\$ 6,272,683</b>	<b>\$ 11,402,150</b>	<b>\$ 11,821,448</b>	<b>\$ 832,960</b>	<b>\$ 726,520</b>

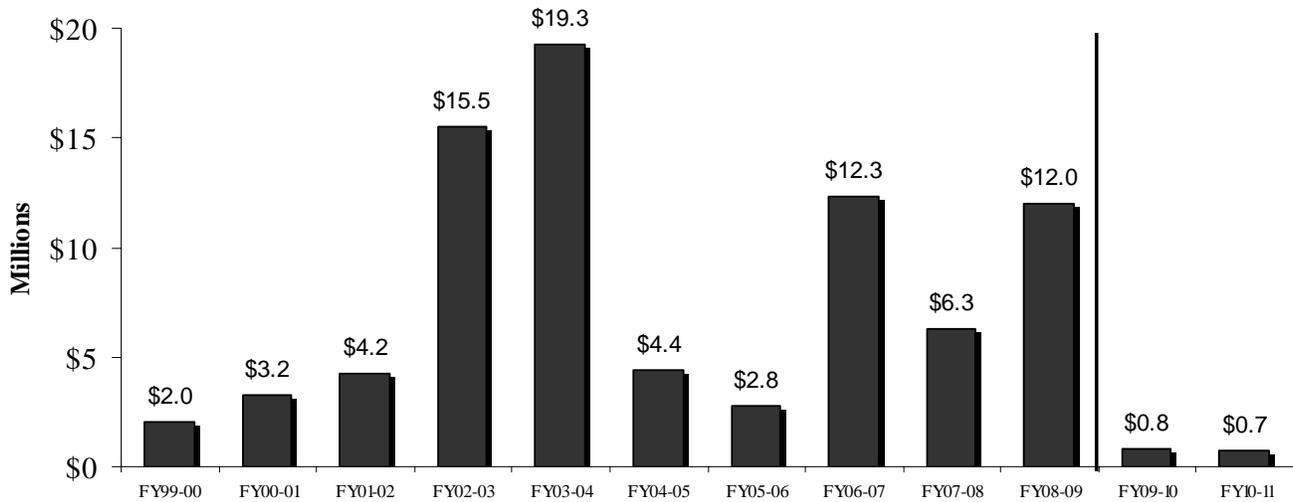
\*\*One-time savings from the Capital Trust refunding

## FINANCIAL SUMMARIES

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Miscellaneous Revenue is projected at \$0.8 million in FY 2009-10, and \$0.7 million in FY 2010-11.

### Miscellaneous Revenue



### Interfund Transfers

Interfund Transfers are transfers into the GPF from other funds. They can be made for a variety of reasons and have various objectives. These transfers are usually one time payments or scheduled payments for a limited time. Examples include cost reimbursements into the GPF from other funds, or use of excess workers' compensation payments.

The following table provides detail of interfund transfers:

## FINANCIAL SUMMARIES

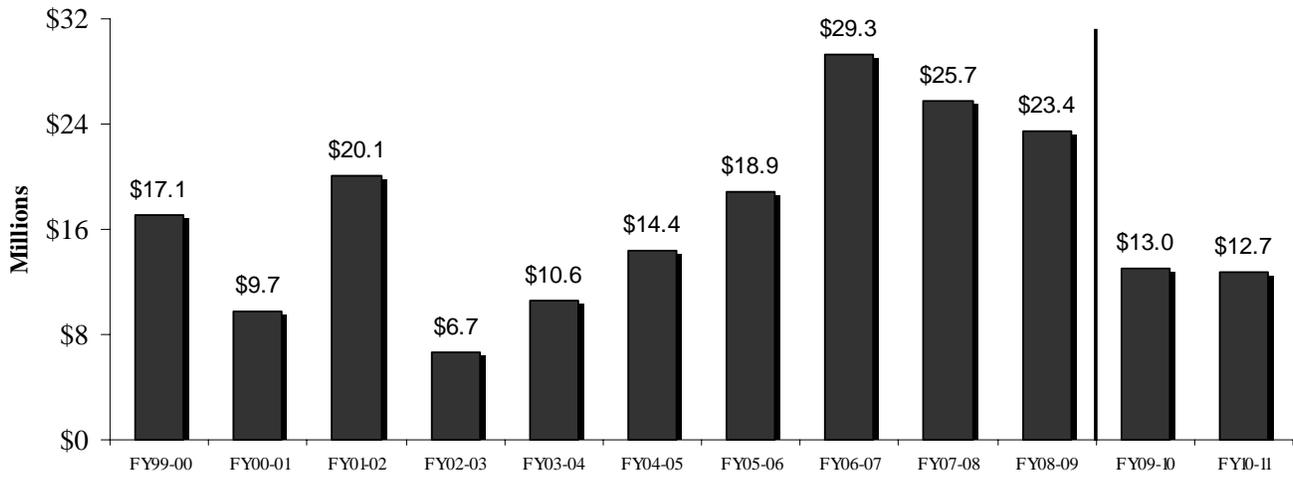
	Actual FY06/07	Actual FY07/08	Revised Budget FY08/09	Projection FY08/09	Budget FY09/10	Budget FY10/11
<b>Pension Annuity Fund</b>	\$ 13,323,852	\$ 12,500,000	\$ 12,300,000	\$ 12,300,000	\$ 12,000,000	\$ 11,700,000
<b>Mandatory Garbage Fund</b>	\$ 1,841,580	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
<b>Golf Fund</b>			\$ 100,000	\$ 100,000		
<b>Sewer Fund</b>	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
<b>Development Service Fund</b>	\$ 1,356,770	\$ 3,000,000	\$ 2,634,009	\$ 2,634,009	\$ -	\$ -
<b>Deferred Pension Credits</b>	\$ -	\$ 3,500,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -
<b>Workmen's Comp</b>	\$ -	\$ 5,100,000	\$ 5,300,000	\$ 5,300,000	\$ -	\$ -
<b>Unclaimed Cash</b>	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -
<b>Capital Fund</b>	\$ 10,600,000	\$ -	\$ -	\$ -	\$ 366,380	\$ 442,620
<b>OPD In-car video mgt.system</b>	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Transfers from GPF Reserve:</b>						
<b>Undesignated GPF Fund Balance</b>	\$ -	\$ 6,965,637	\$ -	\$ -	\$ -	\$ -
<b>Subsidy to Landscape &amp; Lighting Fund</b>	\$ -	\$ 3,503,891	\$ -	\$ -	\$ -	\$ -
<b>Oakland Convention Visitors Bureau</b>	\$ -	\$ 776,698	\$ -	\$ -	\$ -	\$ -
<b>Cale Meters Parking Lease</b>	\$ -	\$ 4,520,000	\$ -	\$ -	\$ -	\$ -
<b>Other Transfers</b>	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	\$ 28,622,202	\$ 41,466,726	\$ 23,434,009	\$ 23,434,009	\$ 12,966,380	\$ 12,742,620

In recent years, transfers have been made to the GPF from various funds for a variety of reasons. For example, the Sewer Fund has been making fund transfers into GPF to cover the cost of the office space taken up by Sewer Service employees in the city administration complex. In FY 2008-09, the GPF will receive approximately \$10 million of transfers that will no longer be received in FY 2009-10. These funds included a one time payment of \$5.3 million for excess workers' compensation payment, and a final \$2.6 million transfer from the Development Service Fund for cost reimbursement.

There are only three Interfund Transfers known at this time. The two on-going transfers are from the Sewer Fund and the Pension Annuity Fund (the latter is declining every year). The third transfer is a one-time transfer of \$0.4 million per year from the City's bond closure fund balance. The funds from the one-time transfer will be used towards capital improvement projects. No new transfers are projected over the forecast period.

Interfund Transfers are projected to be \$13.0 million in FY 2009-10, then declining to \$12.7 million in FY 2010-11.

### Interfund Transfers



## **EXPENDITURE TABLES**

**NOTES**

PROPOSED EXPENDITURES BY FUND GROUP: FY 2009-10

Department	Capital Project Funds	Debt Serv Funds	Enterprise Funds	General Funds
Mayor				2,395,870
City Council				3,522,370
City Administrator	66,220			6,914,380
City Clerk				2,321,460
City Attorney			141,260	7,996,990
City Auditor				1,406,860
Finance and Management		46,700	819,740	20,640,960
Human Resources				4,553,390
Information Technology				8,082,050
Contracting and Purchasing				2,029,130
Fire Services			257,760	102,867,840
Police Services				186,062,530
Public Works	-		12,244,810	32,815,710
Parks and Recreation			68,680	13,988,960
Library				10,132,270
Museum				5,227,900
Human Services				4,671,290
CEDA	(112,850)		8,905,880	8,590,550
Non Departmental	170	141,960,180	8,243,560	107,958,400
Capital Improvement Projects	4,324,840		6,947,000	651,200
<b>Grand Total</b>	<b>4,278,380</b>	<b>142,006,880</b>	<b>37,628,690</b>	<b>532,830,110</b>

PROPOSED EXPENDITURES BY FUND GROUP: FY 2009-10 (Continued)

Department	Internal Serv Funds	Spec Revenue Funds	Trust & Fiduciary Funds	Grand Total
Mayor		119,880	551,580	3,067,330
City Council			1,522,410	5,044,780
City Administrator		1,584,170	3,146,490	11,711,260
City Clerk			270,430	2,591,890
City Attorney		1,538,600	4,001,270	13,678,120
City Auditor		70,000	72,830	1,549,690
Finance and Management	2,144,250	552,220	3,808,150	28,012,020
Human Resources			368,820	4,922,210
Information Technology	5,267,460	316,620	623,000	14,289,130
Contracting and Purchasing	723,380			2,752,510
Fire Services		9,615,290		112,740,890
Police Services	119,340	14,102,250	4,114,120	204,398,240
Public Works	40,560,730	25,897,640	147,600	111,666,490
Parks and Recreation		4,452,060	69,290	18,578,990
Library		12,157,820	103,210	22,393,300
Museum		214,990	32,610	5,475,500
Human Services		50,989,820	544,670	56,205,780
CEDA	147,000	54,191,910	13,959,460	85,681,950
Non Departmental			12,000,000	270,162,310
Capital Improvement Projects		37,762,920		49,685,960
<b>Grand Total</b>	<b>48,962,160</b>	<b>213,566,190</b>	<b>45,335,940</b>	<b>1,024,608,350</b>

PROPOSED EXPENDITURES BY FUND GROUP: FY 2010-11

Department	Capital Project Funds	Debt Serv Funds	Enterprise Funds	General Funds
Mayor				2,442,770
City Council				3,591,770
City Administrator	71,630			7,732,820
City Clerk				2,640,810
City Attorney			143,920	9,109,240
City Auditor				1,428,990
Finance and Management		47,650	819,740	20,451,350
Human Resources				4,772,110
Information Technology				9,208,360
Contracting and Purchasing				2,078,780
Fire Services			262,240	103,974,280
Police Services				183,890,370
Public Works	-		12,435,550	32,055,300
Parks and Recreation			69,630	14,103,120
Library				10,580,450
Museum				5,315,010
Human Services				4,315,740
CEDA	(663,950)		9,050,600	7,194,110
Non Departmental	170	143,334,190	8,244,060	109,745,840
Capital Improvement Projects	4,626,580		7,120,000	442,620
<b>Grand Total</b>	<b>4,034,430</b>	<b>143,381,840</b>	<b>38,145,740</b>	<b>535,073,840</b>

FINANCIAL SUMMARIES

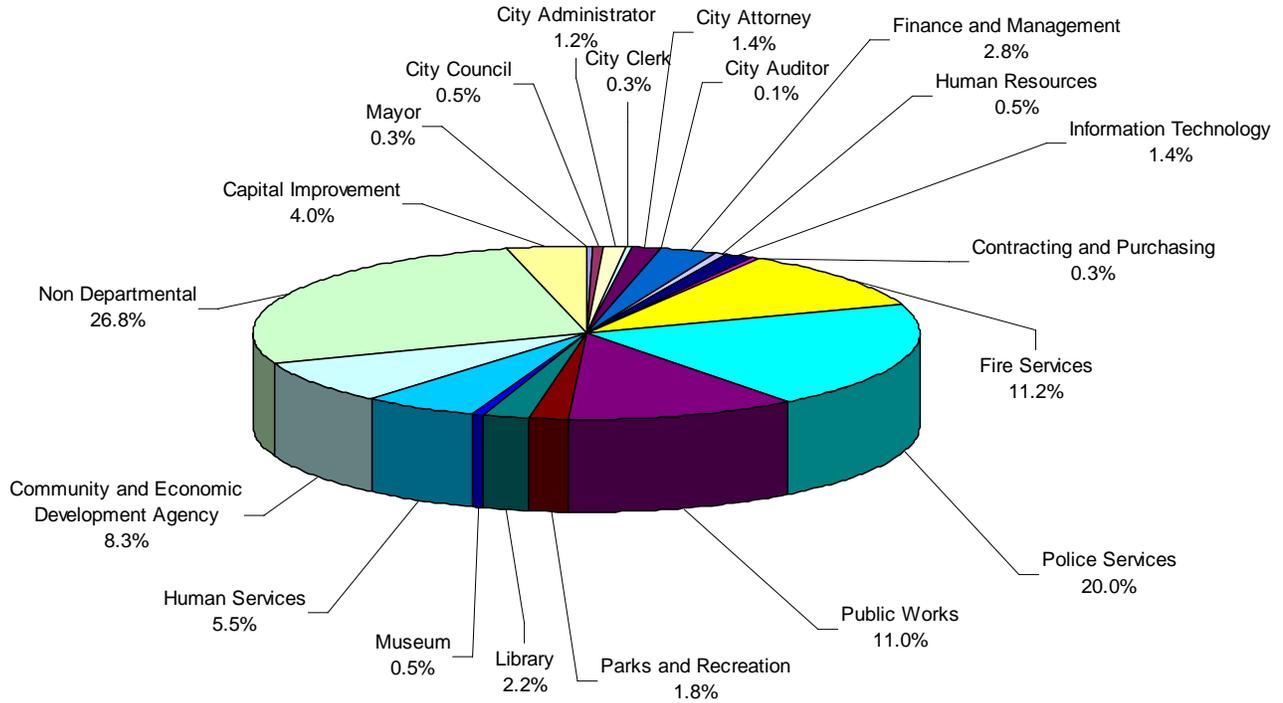
PROPOSED EXPENDITURES BY FUND GROUP: FY 2010-11 (Continued)

Department	Internal Serv Funds	Spec Revenue Funds	& Fiduciary Funds	Grand Total
Mayor		119,880	559,250	3,121,900
City Council			1,543,280	5,135,050
City Administrator		1,325,560	2,785,120	11,915,130
City Clerk			275,890	2,916,700
City Attorney		763,170	3,872,600	13,888,930
City Auditor		17,500		1,446,490
Finance and Management	2,164,770	562,230	3,807,580	27,853,320
Human Resources			249,940	5,022,050
Information Technology	5,087,000	720		14,296,080
Contracting and Purchasing	736,900			2,815,680
Fire Services		9,547,910		113,784,430
Police Services	121,590	14,193,530	4,002,620	202,208,110
Public Works	39,866,560	26,173,950	981,250	111,512,610
Parks and Recreation		4,491,380	69,290	18,733,420
Library		12,368,790	103,210	23,052,450
Museum		218,150	32,610	5,565,770
Human Services		50,807,690	548,550	55,671,980
CEDA	151,410	51,517,540	14,812,190	82,061,900
Non Departmental		1,410	11,700,000	273,025,670
Capital Improvement Projects		19,395,170		31,584,370
<b>Grand Total</b>	<b>48,128,230</b>	<b>191,504,580</b>	<b>45,343,380</b>	<b>1,005,612,040</b>

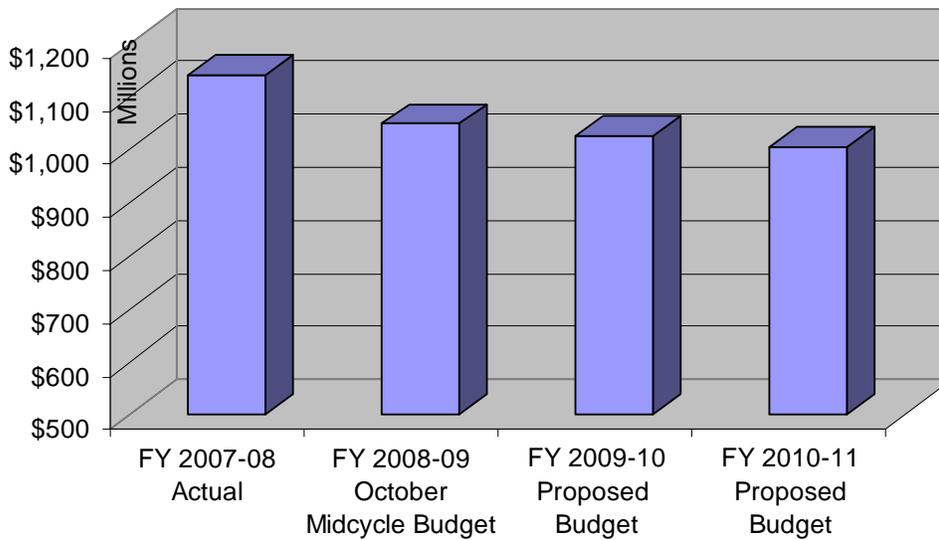
## ALL FUNDS EXPENDITURES BY DEPARTMENT: FY 2009-11

<b>Agency / Department</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Midcycle Amended</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>
Mayor	3,710,533	3,384,458	3,067,330	3,121,900
City Council	5,048,172	5,060,812	5,044,780	5,135,050
City Administrator	15,090,218	12,525,597	11,711,260	11,915,130
City Clerk	2,850,818	2,208,276	2,591,890	2,916,700
City Attorney	15,407,490	14,458,678	13,678,120	13,888,930
City Auditor	1,316,972	1,713,965	1,549,690	1,446,490
Finance and Management Agency	114,735,306	37,877,062	28,012,020	27,853,320
Human Resources	5,479,027	7,564,994	4,922,210	5,022,050
Information Technology	20,440,466	13,817,513	14,289,130	14,296,080
Contracting and Purchasing	2,904,963	2,831,775	2,752,510	2,815,680
Fire Services	119,836,040	115,631,568	112,740,890	113,784,430
Police Services	229,380,628	220,522,221	204,398,240	202,208,110
Public Works	126,233,372	108,761,619	111,666,490	111,512,610
Parks and Recreation	21,407,004	19,776,435	18,578,990	18,733,420
Library	23,843,702	23,669,276	22,393,300	23,052,450
Museum	10,623,223	6,472,733	5,475,500	5,565,770
Human Services	56,561,340	56,945,594	56,205,780	55,671,980
Community and Economic Development Agency	96,227,959	99,143,078	85,681,950	82,061,900
Non Departmental	267,793,327	273,035,848	270,162,310	273,025,670
<b>Subtotal Expenditures</b>	<b>1,138,890,558</b>	<b>1,025,401,502</b>	<b>974,922,390</b>	<b>974,027,670</b>
Capital Improvement Projects		22,154,920	49,685,960	31,584,370
<b>Capital Improvement Projects Total</b>		<b>22,154,920</b>	<b>49,685,960</b>	<b>31,584,370</b>
<b>Grand Total</b>	<b>1,138,890,558</b>	<b>1,047,556,422</b>	<b>1,024,608,350</b>	<b>1,005,612,040</b>

## BREAKDOWN OF FY 2009-11 (2 YEAR TOTAL) ALL FUNDS EXPENDITURE BY DEPARTMENT



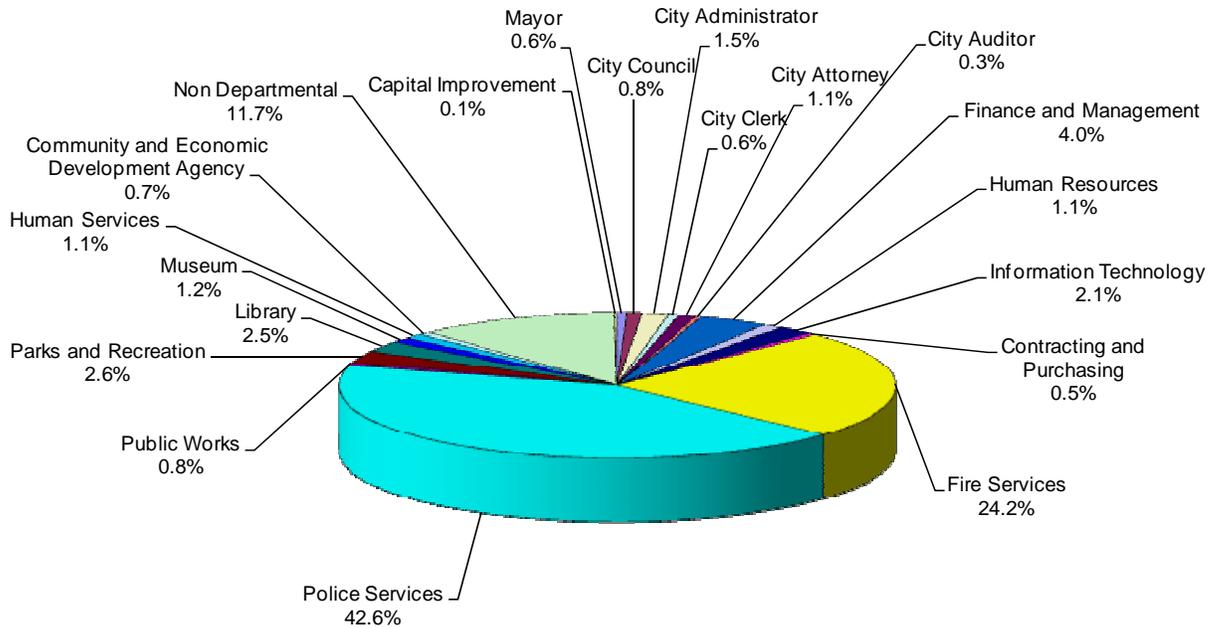
## HISTORICAL CHANGES IN ALL FUNDS



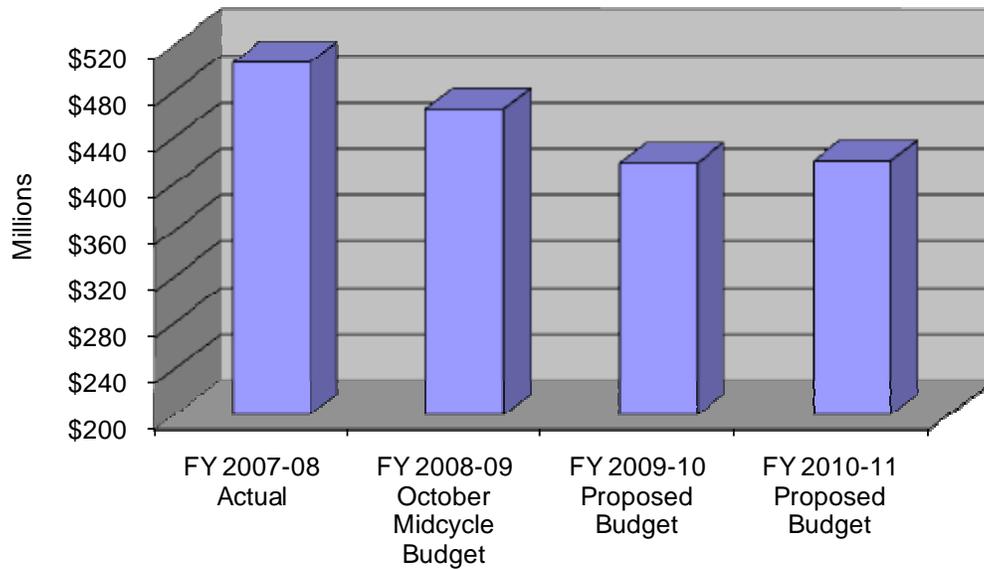
## GENERAL PURPOSE FUND EXPENDITURES BY DEPARTMENT: FY 2009-11

Agency / Department	FY 2007-08 Actuals	FY 2008-09 October 2008 Budget Revise	FY 2009-10 Proposed	FY 2010-11 Proposed
Mayor	3,220,044	2,675,944	2,395,750	2,442,650
City Council	3,633,855	3,609,488	3,522,370	3,591,770
City Administrator	9,265,351	6,723,293	5,864,050	6,662,870
City Clerk	2,769,349	2,141,396	2,321,460	2,640,810
City Attorney	9,367,818	8,138,919	3,901,630	4,943,910
City Auditor	1,171,124	1,570,658	1,323,720	1,428,810
Finance and Management Agency	24,447,656	20,676,106	17,035,740	16,793,040
Human Resources	5,167,131	6,193,626	4,553,390	4,772,110
Information Technology	11,432,493	8,976,568	8,007,940	9,208,340
Contracting and Purchasing	1,890,454	1,909,453	1,911,440	1,958,780
Fire Services	107,177,193	103,655,597	100,790,250	101,917,130
Police Services	201,712,905	198,105,756	179,470,750	177,517,070
Public Works	2,405,577	2,198,859	3,291,590	3,008,830
Parks and Recreation	15,000,975	12,476,283	11,004,550	11,111,570
Library	11,946,066	10,862,899	10,078,360	10,525,840
Museum	6,986,880	6,050,938	5,085,030	5,172,140
Human Services	6,553,772	6,032,877	4,671,290	4,315,740
Community and Economic Development Agency	2,428,077	2,322,692	3,616,380	2,132,280
Non Departmental and Port	71,737,975	60,432,617	48,511,670	49,160,280
<b>Subtotal Expenditures</b>	<b>498,314,695</b>	<b>464,753,969</b>	<b>417,357,360</b>	<b>419,303,970</b>
Capital Improvement Projects	6,164,709	49,081	651,200	442,620
<b>Capital Improvement Projects Total</b>	<b>6,164,709</b>	<b>49,081</b>	<b>651,200</b>	<b>442,620</b>
<b>Grand Total</b>	<b>504,479,404</b>	<b>464,803,050</b>	<b>418,008,560</b>	<b>419,746,590</b>

## BREAKDOWN OF FY 2009-11 (2 YEAR TOTAL) GENERAL PURPOSE FUND EXPENDITURE BY DEPARTMENT



## HISTORICAL CHANGES IN GENERAL PURPOSE FUNDS



**OTHER BUDGET INFORMATION**

**NOTES**

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## NEGATIVE FUNDS

Many non-GPF City funds have serious financial issues. Some result from historical overspending and/or under-recovery. Others stem from more recent operational shortfalls (cost increases outpacing revenue growth).

*Funds with historical negatives* include: Self-Insurance Liability Fund (\$21.3 million projected by the end of FY 2008-09), Kaiser Convention Center Fund (\$4.6 million), Equipment Fund (\$19.8 million), and Facilities Fund (\$31.7 million). These negative balances harm the overall health of the City's assets by borrowing from the available positive funds, such as the General Purpose Fund, internal pension assets, deferred leave balances, etc. Except for the GPF, these other positive funds are mostly restricted, and funds borrowed from them will require repayment.

*Funds with recent, operational shortfalls* include: Comprehensive Clean-Up (\$0.2 million projected by the end of FY 2008-09), OPRCA Self Sustaining Revolving (\$1.0 million), 2006 FEMA Spring and Winter Storm (\$0.95 million combined), selected U.S. Housing and Urban Development funds (\$7.1 million), California Housing and Community Development (\$0.03 million), California Library Services (\$2.6 million), Bay Area Air Quality Management (\$0.3 million) and ORA Grants (\$0.87 million). Largely, these negative funds will be addressed through grant reimbursements and/or expenditure/carryforward reductions.

In the next several pages, estimated ending fund balances for FY 2008-09 and after the end of the proposed FY 2009-11 budget are presented in terms of strategies for resolving negative balances.

**SUMMARY OF NEGATIVE FUNDS AND IDENTIFIED SOLUTIONS**

<b>FUND</b>	<b>Assigned Agency/ Department</b>	<b>FY 08-09 Estimated Ending Fund Balance</b>	<b>Mayor's/CAO Proposed Budget Estimated Ending Fund</b>	<b>Notes</b>
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**1. Negative Internal Service Funds:** Repayment schedules established in FY 05-07; repayment is proposed to be delayed for FY 09-11 for Equipment and City Facilities. For Central Stores and Purchasing, these funds have been re-balanced through efficiencies and rate increases in FY 09-11.

4100	Equipment	PWA	(19,761,922)	(37,299,192)	
4200	Radio/Telecom	DIT	(350,326)	(350,326)	
4400	City Facilities	PWA	(31,661,969)	(62,073,369)	
4500	Central Stores	FMA	(4,331,535)	(3,403,365)	
4550	Purchasing	DCP	(1,366,223)	(868,633)	
<b>Subtotal</b>			<b>(57,471,974)</b>	<b>(103,994,884)</b>	

**2. Selected General Funds on existing repayment schedules:** Repayment schedules established in FY 05-07 are continued in FY 09-11. Repayment of the Self-Insurance Liability Fund is proposed for full repayment in FY 2009-10 and partial repayment in FY 2010-11. This proposed partial repayment will extend amortization of the fund's negative balance by two years.

1100	Self Insurance Liability	Budget Office	(21,349,288)	(18,314,198)	
1730	Henry J Kaiser Convention Center	Budget Office	(4,584,107)	(3,333,027)	
1760	Telecommunications Reserve	Budget Office	(630,544)	158,456	
1790	Contract Administration Fee	DCP	(4,019,755)	(2,759,715)	
<b>Subtotal</b>			<b>(30,583,694)</b>	<b>(24,248,484)</b>	

**SUMMARY OF NEGATIVE FUNDS AND IDENTIFIED SOLUTIONS  
(continued)**

<b>FUND</b>	<b>Assigned Agency/ Department</b>	<b>FY 08-09 Estimated Ending Fund Balance</b>	<b>Mayor's/CAO Proposed Budget Estimated Ending Fund</b>	<b>Notes</b>
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**3. Negative Funds NOT requiring one-time revenues:** Negatives will be addressed through rate increases, cost reductions and/or transfers from offsetting positive funds.

1700	Mandatory Refuse Program	FMA	(6,259,927)	(3,252,707)	Increased recovery rate proposed for FY 09-11.
1720	Comprehensive Clean-Up	PWA	(161,155)	(161,155)	Reductions in contract spending are proposed for FY 2009-11.
1750	Multipurpose Reserve	CEDA	(1,289,621)	(1,289,621)	Garage parking rate increases and expenditure reductions are proposed for FY 09-11.
7760	Grant Clearing	CEDA/PWA	(3,117,402)	(2,767,372)	Reductions in electrical services, administration, small project design group, as well as position transfer to Measure B (2211) fund are proposed for FY 2009-11.
<b>Subtotal</b>			<b>(10,828,105)</b>	<b>(7,470,855)</b>	

**4. Negative Funds requiring one-time revenues**

1600	Underground District Revolving	PWA	(2,423,142)	(2,423,142)	
5500	Municipal Capital Improvements	CEDA/CIP	(814,586)	(814,586)	

**SUMMARY OF NEGATIVE FUNDS AND IDENTIFIED SOLUTIONS  
(continued)**

<b>FUND</b>	<b>Assigned Agency/ Department</b>	<b>FY 08-09 Estimated Ending Fund Balance</b>	<b>Mayor's/CAO Proposed Budget Estimated Ending Fund</b>	<b>Notes</b>
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**4. Negative Funds requiring one-time revenues (continued)**

5999	Miscellaneous Capital Projects	CEDA/CIP	(3,889,044)	(3,889,044)	
7400	Security Deposits - California Waste Solutions	OPD	(46,608)	(46,608)	
7660	Museum Preservation Trust	Museum	(137,338)	(137,338)	
7752	Rehabilitation Trust: City Funded	FMA	(1,039,999)	(1,039,999)	
<b>Subtotal</b>			<b>(8,350,717)</b>	<b>(8,350,717)</b>	

**5. Negative Grant Funds:** Most will be addressed through grant reimbursements and expenditure/carryforward reductions, which are lagging. A minority may require write-offs. Work is in progress by Finance staff in collaboration with departments.

2061	2006 FEMA: 1628 Winter Storms	PWA	(429,712)	(429,712)	
2062	2006 FEMA: 1646 Spring Storm	PWA	(522,952)	(522,952)	
2103	HUD-ESG/SHP/HOPWA	DHS	(7,036,375)	(7,024,655)	
2104	Department of Commerce	CEDA	179,873	180,333	
2105	HUD-EDI Grants	CEDA	(56,713)	(56,713)	
2106	Department of Defense	CEDA	(297,925)	(297,925)	
2108	HUD-CDBG	CEDA	(18,662)	(18,662)	
2114	Department of Labor	DHS	(1,125,336)	(1,125,336)	
2118	National Foundation of the Arts	OPR	(83,697)	(83,697)	

**SUMMARY OF NEGATIVE FUNDS AND IDENTIFIED SOLUTIONS  
(continued)**

<b>FUND</b>	<b>Assigned Agency/ Department</b>	<b>FY 08-09 Estimated Ending Fund Balance</b>	<b>Mayor's/CAO Proposed Budget Estimated Ending Fund</b>	<b>Notes</b>
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**5. Negative Grant Funds (continued):** Most will be addressed through grant reimbursements and expenditure/carryforward reductions, which are lagging. A minority may require write-offs. Work is in progress by Finance staff in collaboration with departments.

2120	Federal Action Agency	DHS	(115,173)	(115,173)	
2124	Federal Emergency Management	Fire	(3,405,073)	(3,405,073)	
2126	Department of Education	PWA	(154,390)	(154,390)	
2134	California Parks and Recreation	CEDA	(2,227,280)	(2,227,280)	
2144	California Housing and Community Development	CEDA	(33,424)	(33,424)	
2148	California Library Services	Library	(2,576,222)	(2,569,362)	
2152	California Board of Corrections	OPD	(715,712)	(715,712)	
2154	California Integrated Waste	PWA	(254,730)	(254,730)	
2162	Metro Transportation Com: TDA	CEDA	(212,704)	(212,704)	
2164	Congestion Mitigation & Air	CEDA	(1,129,228)	(1,129,228)	
2185	Oakland Redevelopment Agency Grants	CEDA	(874,517)	(874,517)	
2190	Private Grants	DHS	(278,873)	(242,853)	
2214	ACTIA Reimbursable Grants	CEDA	(438,256)	(438,256)	
2511	Local Law Enforce Block Grant	OPD	(17,087)	(17,087)	

**SUMMARY OF NEGATIVE FUNDS AND IDENTIFIED SOLUTIONS  
(continued)**

<b>FUND</b>	<b>Assigned Agency/ Department</b>	<b>FY 08-09 Estimated Ending Fund Balance</b>	<b>Mayor's/CAO Proposed Budget Estimated Ending Fund</b>	<b>Notes</b>
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**5. Negative Grant Funds (continued):** Most will be addressed through grant reimbursements and expenditure/carryforward reductions, which are lagging. A minority may require write-offs. Work is in progress by Finance staff in collaboration with departments.

2513	Local Law Enforce Block Grant	OPD	(237,482)	(237,482)	
2810	Rehabilitation Trust Loans	CEDA	(2,499)	(2,499)	
2820	Community Development Rehabilitation	CEDA	(3,172)	(3,172)	
2822	Title I Loans: Revolving	CEDA	(30,431)	(30,431)	
2824	FHA 203k Loan: Revolving	CEDA	(17,808)	(17,808)	
2916	Vice Crimes Protection - Court Ordered to Police	OPD	(1,973)	(1,973)	
2990	Public Works Grants	PWA	(926,494)	(926,494)	
2992	Parks and Recreation Grants	OPR	(2,590,617)	(2,590,617)	
<b>Subtotal</b>			<b>(25,634,645)</b>	<b>(25,579,585)</b>	

**SUMMARY OF NEGATIVE FUNDS AND IDENTIFIED SOLUTIONS  
(continued)**

FUND	Assigned Agency/ Department	FY 08-09 Estimated Ending Fund Balance	Mayor's/CAO Proposed Budget Estimated Ending Fund	Notes
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**6. Other Negative Funds:** These funds require further research.

5012	JPFA Admin Building: Series 1996	CEDA	(1,516,318)	(1,516,318)	
5550	Municipal Capital Improvement: Revenue Bonds	CIP	(102,531)	(102,531)	
6570	6580 - JPFA Pooled Assessment: 1997 Revenue Bonds	Non Dept/Debt Svc	(142,994)	(142,994)	
6580	6580 - JPFA Pooled Assessment: 1997 Revenue Bonds	Non Dept/Debt Svc	(11,232)	(11,232)	

**Subtotal** (1,773,075) (1,773,075)

**Grand Total** (134,642,211) (171,417,601)

## **TEN-YEAR REPAYMENT PLAN FOR FUNDS WITH NEGATIVE BALANCES**

Certain funds with negative fund balances, such as the Kaiser Convention Center Fund, Telecommunication Fund, and Contract Compliance Fund, were put on 10-year repayment schedules during FY 2005-07. The plan involves the GPF amortizing the negative balance in these funds and making annual transfers over a 10-year period. These schedules have been adhered to since they were approved in FY 2005-07, and repayments will continue through a period of ten years. The negative balance in the Telecommunications Fund is expected to be repaid by the end of FY 2010-11. For Self Insurance, Equipment and Facilities funds, the ten-year repayment schedules are being extended by two years.

**TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES**

**SELF-INSURANCE FUND (1100) FINANCIAL PROJECTION**

Beginning Fund Deficit \$(22,592,288)	Total	Total	Change in	Year- End	Amount of Transfer		Change in	Increase
	Revenues	Expenditures*	Fund Balance	Fund Balance	GPF Portion	Non-GPF Portion	Transfer	in Subsidy
2008-09	14,981,000	13,738,000	1,243,000	(21,349,288)	14,981,000	-	-	-
2009-10	18,563,688	16,979,658	1,584,030	(19,765,258)	17,085,920	1,477,768	3,582,688	24%
2010-11	18,091,254	16,640,210	1,451,044	(18,314,214)	16,591,773	1,499,481	(472,434)	-3%
2011-12	19,063,056	17,231,635	1,831,421	(16,482,793)	17,533,586	1,529,471	971,802	5%
2012-13	19,774,728	17,943,307	1,831,421	(14,651,371)	18,214,668	1,560,060	711,672	4%
2013-14	20,435,891	18,604,470	1,831,421	(12,819,950)	18,844,630	1,591,261	661,163	3%
2014-15	21,266,890	19,435,469	1,831,421	(10,988,528)	19,643,804	1,623,086	830,999	4%
2015-16	22,092,668	20,261,247	1,831,421	(9,157,107)	20,437,120	1,655,548	825,778	4%
2016-17	23,051,215	21,219,794	1,831,421	(7,325,686)	21,362,556	1,688,659	958,547	4%
2017-18	24,113,302	22,281,881	1,831,421	(5,494,264)	22,390,870	1,722,432	1,062,087	5%
2018-19	25,071,423	23,240,002	1,831,421	(3,662,843)	23,077,101	1,994,323	958,121	4%
2019-20	26,070,743	24,239,322	1,831,421	(1,831,421)	23,995,376	2,075,367	999,320	4%
<b>2020-21</b>	27,113,034	25,281,613	1,831,421	0	24,953,232	2,159,802	1,042,291	4%

\*Expenditure growth is projected based from Phoenix Model actuary report for year ending June 30, 2008.

**KAISER CONVENTION CENTER FUND (1730) FINANCIAL PROJECTION**

Beginning Fund Deficit \$ (5,215,747)	Total	Total	Change in	Year- End	Amount of	Change in	Increase
	Revenues	Expenditures*	Fund Balance	Fund Balance	Subsidy	Subsidy	in Subsidy
2008-09	631,640	-	631,640	(4,584,107)	631,640	-	0%
2009-10	625,540	-	625,540	(3,958,567)	625,540	(6,100)	-1%
2010-11	625,540	-	625,540	(3,333,027)	625,540	-	0%
2011-12	625,540	-	625,540	(2,707,487)	625,540	-	0%
2012-13	625,540	-	625,540	(2,081,947)	625,540	-	0%
2013-14	625,540	-	625,540	(1,456,407)	625,540	-	0%
2014-15	625,540	-	625,540	(830,867)	625,540	-	0%
2015-16	625,540	-	625,540	(205,327)	625,540	-	0%
<b>2016-17</b>	205,327	-	205,327	0	205,327	-	0%

\*No Activity

**TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES  
(continued)**

**TELECOMMUNICATIONS FUND (1760) FINANCIAL PROJECTION**

Beginning Fund Deficit \$ (1,122,084)	Non-subsidy Revenue*	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Increase in Subsidy
2008-09	1,370,000	1,722,111	1,230,621	491,490	(630,594)	491,490	0%
2009-10	1,143,720	1,635,210	1,219,590	415,620	(214,974)	491,490	0%
<b>2010-11</b>	1,143,720	1,409,264	1,194,340	214,924	(50)	265,544	-46%

\*Revenue growth from COMCAST franchise fees is projected at 3% per year; annual expenditure growth is also projected at 3%

**CONTRACT COMPLIANCE FUND (1790) FINANCIAL PROJECTION**

Beginning Fund Deficit \$ (4,649,775)	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Change in Subsidy	Increase in Subsidy
2008-09	630,020	-	630,020	(4,019,755)	630,020	-	0%
2009-10	630,020	-	630,020	(3,389,735)	630,020	-	0%
2010-11	630,020	-	630,020	(2,759,715)	630,020	-	0%
2011-12	630,020	-	630,020	(2,129,695)	630,020	-	0%
2012-13	630,020	-	630,020	(1,499,675)	630,020	-	0%
2013-14	630,020	-	630,020	(869,655)	630,020	-	0%
2014-15	630,020	-	630,020	(239,635)	630,020	-	0%
<b>2015-16</b>	239,635	-	239,635	0	239,635	-	-62%

\*No Activity

**EQUIPMENT FUND (4100) FINANCIAL PROJECTION**

Beginning Cash Deficit \$(20,181,922)	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2008-09	16,010,000	350,000	16,360,000	15,940,000	420,000	(19,761,922)	8,416,648	0%
2009-10	9,460,200	241,816	9,702,016	18,738,240	(9,036,224)	(28,798,146)	0	-41%
2010-11	9,703,380	(79,615)	9,623,765	17,762,400	(8,138,635)	(36,936,781)	0	3%
2011-12	18,751,849	(79,615)	18,672,234	18,672,234	0	(36,936,781)	14,208,935	93%
2012-13	19,525,363	0	19,525,363	18,124,439	1,400,924	(35,535,857)	14,413,303	4%
2013-14	20,330,784	100,000	20,430,784	18,437,055	1,993,729	(33,542,128)	14,621,625	4%
2014-15	21,169,429	200,000	21,369,429	18,756,534	2,612,895	(30,929,233)	14,833,978	4%
2015-16	22,042,668	300,000	22,342,668	19,083,033	3,259,635	(27,669,599)	15,050,439	4%
2016-17	22,951,928	450,000	23,401,928	19,416,712	3,985,216	(23,684,383)	15,271,089	4%
2017-18	23,898,695	600,000	24,498,695	19,757,734	4,740,961	(18,943,422)	15,496,008	4%
2018-19	24,884,516	750,000	25,634,516	20,106,266	5,528,250	(13,415,172)	15,725,279	4%
2019-20	25,911,002	900,000	26,811,002	20,508,391	6,302,611	(7,112,561)	15,725,280	4%
<b>2020-21</b>	26,981,120	1,050,000	28,031,120	20,918,559	7,112,561	(0)	15,725,281	4%

**TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES  
(continued)**

**FACILITIES FUND (4400) FINANCIAL PROJECTION**

Beginning Cash Deficit \$(26,416,474)	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2008-09	18,214,505	(420,000)	17,794,505	23,040,000	(5,245,495)	(31,661,969)	10,963,344	0%
2009-10	8,402,000	(1,350,969)	7,051,031	21,988,160	(14,937,129)	(46,599,098)	0	-54%
2010-11	8,476,420	(1,946,117)	6,530,303	22,082,200	(15,551,897)	(62,150,995)	0	1%
2011-12	25,260,877	(1,946,117)	23,314,760	23,314,760	0	(62,150,995)	15,371,266	198%
2012-13	26,890,961	(1,600,000)	25,290,961	24,022,317	1,268,644	(60,882,351)	16,300,620	6%
2013-14	28,626,235	(1,300,000)	27,326,235	24,900,329	2,425,906	(58,456,444)	17,286,163	6%
2014-15	30,473,486	(100,000)	30,373,486	25,818,183	4,555,303	(53,901,141)	18,331,292	6%
2015-16	32,439,940	(800,000)	31,639,940	26,777,780	4,862,160	(49,038,981)	19,439,610	6%
2016-17	34,533,289	(600,000)	33,933,289	27,781,110	6,152,179	(42,886,802)	20,614,938	6%
2017-18	36,761,723	(400,000)	36,361,723	28,830,262	7,531,461	(35,355,341)	21,861,326	6%
2018-19	39,133,957	(200,000)	38,933,431	29,927,429	9,006,002	(26,349,340)	23,183,072	6%
2019-20	41,658,488	-	41,657,962	29,927,430	11,730,532	(14,618,807)	23,183,073	6%
<b>2020-21</b>	<b>44,346,765</b>	<b>200,000</b>	<b>44,546,239</b>	<b>29,927,431</b>	<b>14,618,808</b>	<b>0</b>	<b>23,183,074</b>	<b>6%</b>

**PURCHASING FUND (4550) FINANCIAL PROJECTION**

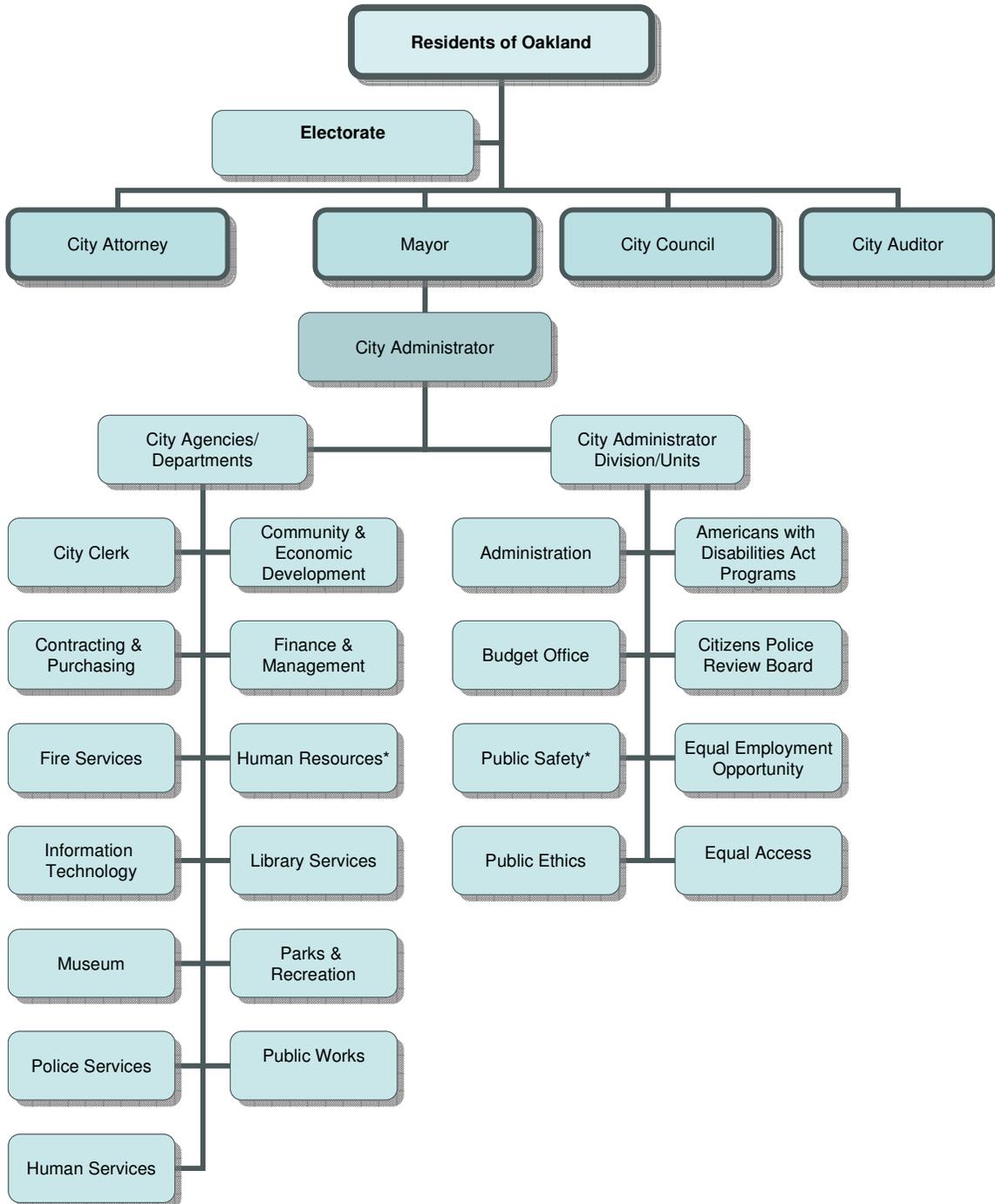
Beginning Cash Deficit \$ (1,550,766)	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2009-10	970,650	1,530	972,180	772,180	200,000	(1,350,766)	90,350	0%
2010-11	983,860	1,830	985,690	785,690	200,000	(1,150,766)	91,590	1%
2011-12	996,921	2,000	998,921	801,404	197,517	(953,249)	92,806	1%
2012-13	998,851	2,000	1,000,851	817,432	183,420	(769,829)	92,986	1%
2013-14	1,000,786	2,000	1,002,786	833,781	169,005	(600,824)	93,166	1%
2014-15	1,002,723	2,000	1,004,723	850,456	154,267	(446,557)	93,346	1%
2015-16	1,004,665	2,000	1,006,665	867,465	139,200	(307,357)	93,527	1%
2016-17	1,006,610	2,000	1,008,610	884,815	123,796	(183,561)	93,708	1%
2017-18	1,008,559	2,000	1,010,559	902,511	108,049	(75,513)	93,889	1%
2018-19	999,205	2,000	1,001,205	920,561	80,644	5,131	93,019	1%

NOTES

**Insert Tab**



**CITY OF OAKLAND  
ORGANIZATIONAL SUMMARY**



*\*Proposed as separate Department/Unit in FY 2009-11 budget*

**SUMMARY OF POSITIONS BY AGENCY/DEPARTMENT  
FY 1998-99 THROUGH FY 2010-11  
(In Full Time Equivalents)**

<b>Agency/Department</b>	<b>FY 1998-99 Adopted Budget FTE</b>	<b>FY 1999-00 Adopted Budget FTE</b>	<b>FY 2000-01 Adopted Budget FTE</b>	<b>FY 2001-02 Adopted Budget FTE</b>	<b>FY 2002-03 Adopted Budget FTE</b>	<b>FY 2003-04 Adopted Budget FTE</b>
<b>Mayor</b>	14.50	13.50	13.50	13.50	13.50	17.00
<b>City Council</b>	31.00	33.00	33.00	33.00	33.00	31.50
<b>City Administrator</b>	40.00	67.00	67.00	76.50	77.50	76.40
<b>City Attorney</b>	55.35	65.85	65.85	79.18	91.00	79.00
<b>City Auditor</b>	10.00	12.00	12.00	12.00	12.00	10.00
<b>City Clerk</b>	23.81	13.00	13.00	13.00	13.00	12.00
<b>Contracting and Purchasing*</b>	N/A	N/A	N/A	N/A	N/A	N/A
<b>Information Technology*</b>	N/A	N/A	N/A	N/A	N/A	N/A
<b>Finance and Management</b>	241.07	303.07	303.07	332.75	335.75	328.75
<b>Human Resources**</b>	N/A	N/A	N/A	N/A	N/A	N/A
<b>Police Service</b>	1,128.68	1,220.45	1,215.70	1,284.69	1,293.19	1,181.21
<b>Fire Service</b>	553.50	557.50	557.50	566.00	582.00	586.67
<b>Museum</b>	94.12	88.91	88.91	91.06	91.06	83.85
<b>Human Services</b>	252.73	280.87	276.37	291.66	292.66	308.92
<b>Parks &amp; Recreation</b>	322.11	342.84	352.13	411.93	413.18	362.66
<b>Library Services</b>	226.10	223.15	220.96	253.48	264.29	215.73
<b>Public Works</b>	706.93	657.18	653.68	691.00	692.50	652.42
<b>Community &amp; Economic Development Agency</b>	302.88	342.71	346.71	410.76	425.21	301.50
<b>TOTAL FTE</b>	<b>4,006.78</b>	<b>4,227.03</b>	<b>4,225.38</b>	<b>4,564.51</b>	<b>4,633.84</b>	<b>4,247.61</b>

*\*The Department of Contracting and Purchasing and Information Technology were divisions of the Finance and Management Agency through the end of FY 2006-07. These departments' position numbers are reflected within the Finance & Management Agency for FY 1997-98 though FY 2006-07.*

*\*\*Human Resources was a division of the Finance and Management Agency through the end of FY 2008-09.*

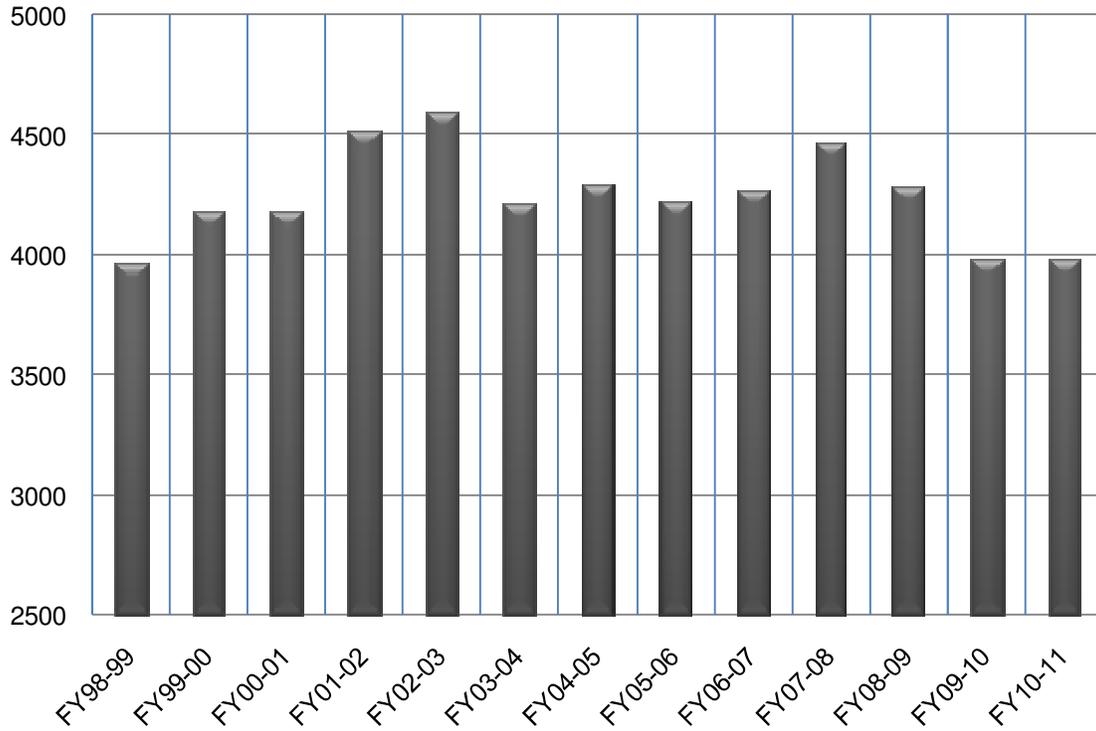
**SUMMARY OF POSITIONS BY AGENCY/DEPARTMENT  
FY 1998-99 THROUGH FY 2010-11  
(In Full Time Equivalents)**

<b>FY 2004-05 Midcycle Amended Budget FTE</b>	<b>FY 2005-06 Adopted Budget FTE</b>	<b>FY 2006-07 Midcycle Amended FTE</b>	<b>FY 2007-08 Adopted Budget FTE</b>	<b>FY 2008-09 October Budget Revise FTE</b>	<b>FY 2009-10 Proposed Budget FTE</b>	<b>FY 2010-11 Proposed Budget FTE</b>
17.00	17.00	16.00	24.00	23.00	21.00	21.00
31.50	31.50	31.50	35.50	35.50	35.50	35.50
88.05	89.30	93.80	84.80	79.30	74.60	74.60
79.65	77.65	78.65	79.35	77.00	77.00	77.00
10.00	10.00	10.00	10.00	10.00	10.00	10.00
14.00	12.00	12.00	13.00	11.50	11.50	11.50
N/A	N/A	N/A	28.00	25.00	23.50	23.50
N/A	N/A	N/A	100.00	86.00	75.00	75.00
293.00	306.05	314.05	294.05	228.25	222.75	222.75
37.75	45.75	59.00	63.00	58.00	47.00	47.00
1,175.63	1,153.63	1,162.13	1,180.13	1,166.13	1,021.13	1,020.13
587.67	587.00	588.00	596.00	594.75	590.45	590.45
73.54	61.77	51.92	51.83	44.95	44.95	44.95
308.39	285.86	289.56	286.63	284.27	276.75	275.75
220.64	210.15	211.83	241.32	237.93	221.99	221.99
253.49	244.89	249.06	232.24	217.29	210.04	215.08
839.59	838.16	852.81	686.81	644.03	570.85	570.85
297.30	295.22	304.72	457.72	464.62	440.20	440.20
<b>4,289.45</b>	<b>4,220.18</b>	<b>4,266.03</b>	<b>4,464.38</b>	<b>4,287.52</b>	<b>3,974.21</b>	<b>3,977.25</b>

*\*The Department of Contracting and Purchasing and Information Technology were divisions of the Finance and Management Agency through the end of FY 2006-07. These departments' position numbers are reflected within the Finance & Management Agency for FY 1997-98 though FY 2006-07.*

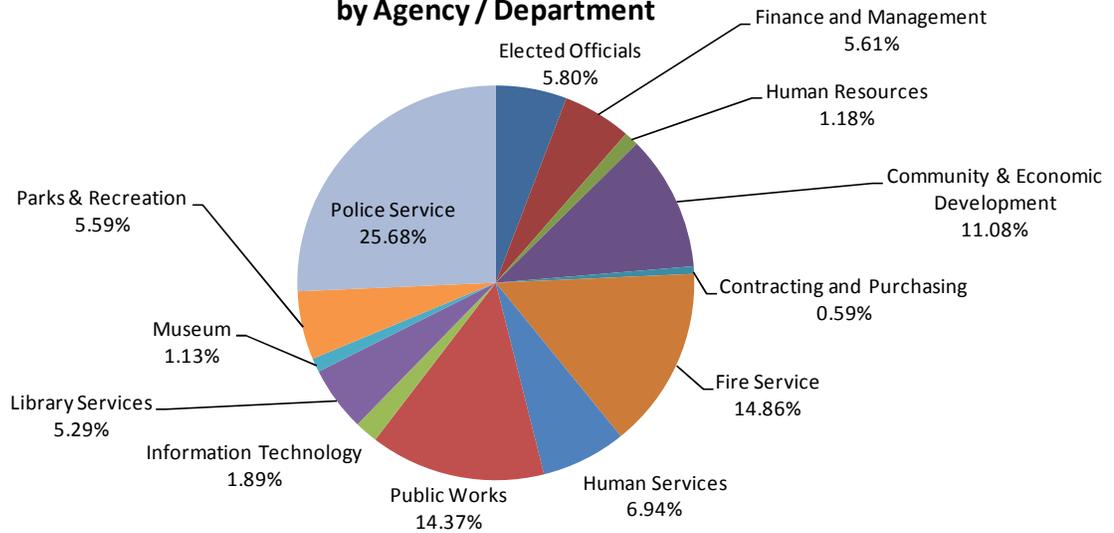
*\*\*Human Resources was a division of the Finance and Management Agency through the end of FY 2008-09.*

**CITYWIDE FTE\* CHANGE – 13-YEAR HISTORY**



\*Full Time Equivalent

**Breakdown of FY 2009-11 Proposed FTEs (2-Year Total)  
by Agency / Department**



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# MAYOR

## DUTIES AND RESPONSIBILITIES

The Mayor's Office supports the Mayor in working with the City Administrator and City staff to achieve the Mayor's priorities: increasing public safety and reducing crime and violence; fostering sustainable economic growth and development for the benefit of Oakland and Oakland residents; providing hope and opportunity for Oakland's youth; providing Oakland residents the opportunity to lead a healthy life; and providing city services in an effective and efficient manner.

The Mayor's Office also works to create public/private partnerships, develop inter-governmental relationships with the County and with surrounding jurisdictions, work closely with the state and federal government on legislative and inter-governmental matters, and establish partnerships with non-profit and philanthropic groups for the benefit of Oakland and Oakland's residents.

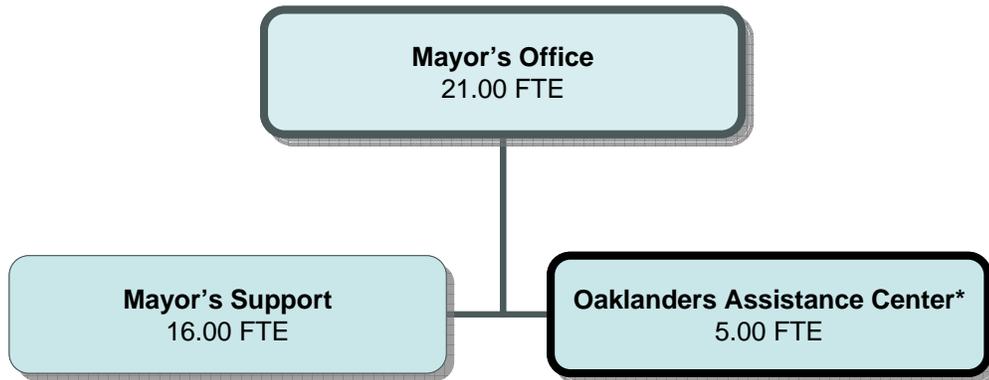
## PRIORITIES

Mayor's priorities for Oakland surround the concept of a "Model City". A Model City is a coherent, cohesive city, anchored in a vibrant economy, where its citizenry is healthy, well-educated, well-trained, well-informed, capable of effective interactions with the civic, economic, social, and cultural institutions of our community.

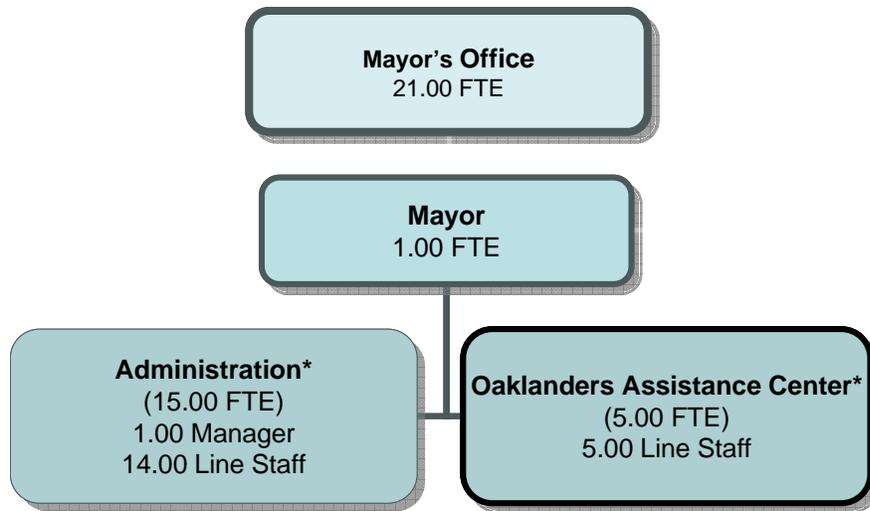
The specific priorities that support the Model City concept include:

- Public Safety: Provide an adequate and uncompromised level of public safety services to Oakland residents and businesses; reduce crime and violence; engage youth in programs and services that prevent violence; and provide re-entry opportunities for ex-offenders.
- Sustainable and Healthy Environment: Invest and encourage private investment in clean and renewable energy; protect and support clean environment; and give Oakland residents an opportunity to lead a healthy life, have healthy life options and make healthy choices.
- Economic Development: Foster sustainable economic growth and development for the benefit of Oakland residents and businesses.
- Community Involvement and Empowerment: Create a sense of hope and empowerment among Oaklanders, especially the youth; provide Oaklanders with educational choices through the City Museum and libraries, and partnerships with the School District and other educational establishments.
- Public-Private Partnerships: Engage private companies and other governmental agencies in forming public-private partnerships, to raise funds and deliver needed programs and services in an effective, efficient and all-inclusive manner.
- Government Solvency and Transparency: Deliver City services in an open, transparent, effective and efficient manner; and protect and manage City's resources in a fiscally responsible and prudent manner.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



### PROGRAMS INCLUDED IN FY 2009-11

**Mayor's Support (IP01)**

This program works directly with the Mayor in implementing his goals and responding to queries and concerns of Oakland citizens, businesses, and elected officials.

**Oaklanders Assistance Center (IP02)\***

This program is the constituent service center for information and troubleshooting various concerns and problems for all Oakland citizens.

*\*The Re-Entry Program (Administration, 1 FTE) and Oaklanders Assistance Center Unit (5 FTEs) are proposed to transfer to the City Administrator's Office.*

## SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Eliminate Mayor PSE 51	(0.50)	(\$0.07)	(\$0.07)
Eliminate Project Manager III	(1.00)	(\$0.22)	(\$0.22)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
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### Comprehensive Cleanup Fund (1720)

Elimination of Mayor PSE 51	(0.50)	(\$0.07)	(\$0.07)
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### Organizational Changes

5.00 FTE Oaklanders Assistance Center positions and 1.00 FTE Re-entry Specialist proposed for transfer to the Public Safety organization in the City Administrator's Office	(6.00)	(\$0.56)	(\$0.57)
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## SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND

Expenditures by Fund	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
1010 General Purpose Fund	\$2,675,944	\$2,395,750	\$2,442,650
1720 Comprehensive Clean-up	101,704	120	120
2251 Measure Y/Public Safety	115,500	119,880	119,880
7780 Oakland Redevelopment Agency	491,310	551,580	559,250
<b>TOTAL</b>	<b>\$3,384,458</b>	<b>\$3,067,330</b>	<b>\$3,121,900</b>

<b>Authorized FTE</b>	<b>23.00</b>	<b>21.00</b>	<b>21.00</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures	79%	78%	78%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures	1%	1%	1%

**AUTHORIZED POSITIONS BY CLASSIFICATION\***

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Admin Assistant to the Mayor	2.00	2.00	2.00	2.00
City Administrator Analyst	-	2.00	2.00	2.00
Deputy Director, Prg Planning	2.00	3.00	3.00	3.00
Mayor	1.00	1.00	1.00	1.00
Mayor's PSE 14	12.50	12.00	12.00	12.00
Mayor's PSE 14, PPT	0.50	-	-	-
Mayor's PSE 51	2.00	1.00	-	-
Project Manager II	2.00	-	-	-
Project Manager III	2.00	2.00	1.00	1.00
<b>TOTAL</b>	<b>24.00</b>	<b>23.00</b>	<b>21.00</b>	<b>21.00</b>

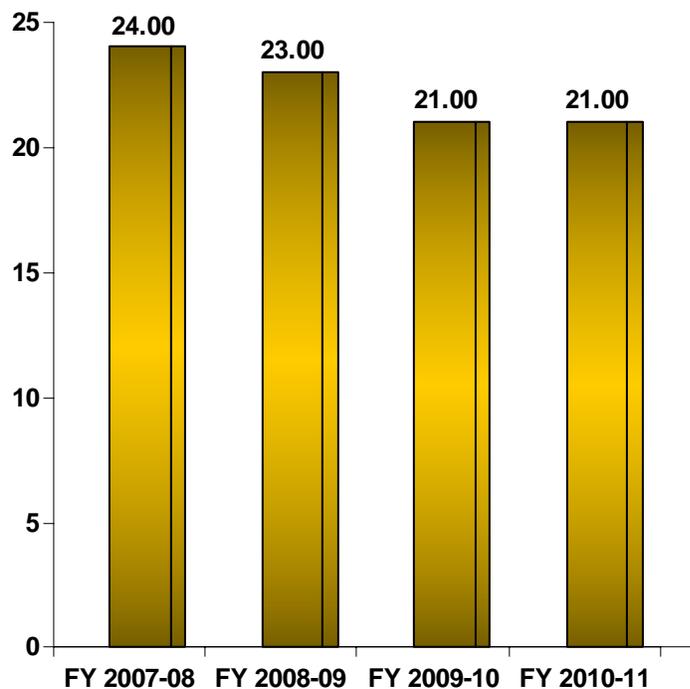
*\*The Re-Entry Program (Administration, 1 FTE) and Oaklanders Assistance Center Unit (5 FTEs) are proposed to transfer to the City Administrator's Office.*

**AUTHORIZED POSITIONS BY PROGRAM\***

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Mayor's Support	18.00	17.00	16.00	16.00
Oaklanders Assistance Center	6.00	6.00	5.00	5.00
<b>TOTAL</b>	<b>24.00</b>	<b>23.00</b>	<b>21.00</b>	<b>21.00</b>

*\*The Re-Entry Program (Administration, 1 FTE) and Oaklanders Assistance Center Unit (5 FTEs) are proposed to transfer to the City Administrator's Office.*

## PERSONNEL SUMMARY



## SUMMARY OF EXPENDITURES AND PROPOSED BUDGET BY PROGRAM

### Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Mayor's Support	\$3,129,869	\$2,804,093	\$2,596,540	\$2,641,870
Oaklanders Assistance Center	580,664	580,365	470,790	480,030
<b>TOTAL</b>	<b>\$3,710,533</b>	<b>\$3,384,458</b>	<b>\$3,067,330</b>	<b>\$3,121,900</b>

**PROGRAM DETAIL: MAYOR'S SUPPORT (IP01)**

This program works directly with the Mayor in implementing his goals and responding to queries and concerns of Oakland citizens, businesses, and elected officials.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$1,983,790	\$1,892,690	\$91,100	13.50
1720	Comprehensive Clean-up	\$0	\$120	\$0	\$120	0.00
7780	Oakland Redevelopment	0	119,880	\$109,370	10,510	1.50
2251	Measure Y: Public Safety Act 2004		492,750	344,710	148,040	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,596,540</b>	<b>\$2,346,770</b>	<b>\$249,770</b>	<b>16.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$2,022,290	\$1,931,180	\$91,110	13.50
1720	Comprehensive Clean-up		\$120	\$0	\$120	0.00
7780	Oakland Redevelopment	0	119,880	\$111,610	8,270	1.00
2251	Measure Y: Public Safety Act 2004	0	499,580	351,540	148,040	1.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,641,870</b>	<b>\$2,394,330</b>	<b>\$247,540</b>	<b>16.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carry forward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: OAKLANDERS ASSISTANCE CENTER (IP02)\*\***

This program is the constituent service center for information and troubleshooting various concerns and problems for all Oakland citizens.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$411,960	\$411,960	\$0	4.50
7780	Oakland Redevelopment	0	58,830	41,250	17,580	0.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$470,790</b>	<b>\$453,210</b>	<b>\$17,580</b>	<b>5.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$420,360	\$420,360	\$0	4.50
7780	Oakland Redevelopment Agency Projects (ORA)	0	59,670	42,090	17,580	0.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$480,030</b>	<b>\$462,450</b>	<b>\$17,580</b>	<b>5.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carry forward offsets)

\*\*This program is proposed to move to the City Administrator's Office.

**Program Related Performance Measures - None**

MAYOR

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**NOTES**

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# CITY COUNCIL

## DUTIES AND RESPONSIBILITIES

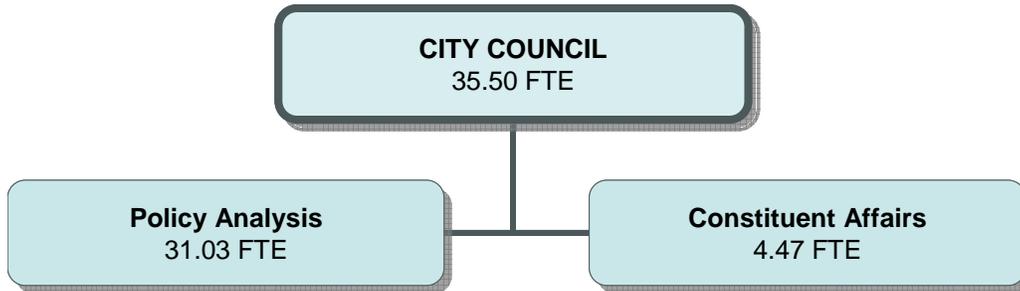
The Oakland City Council consists of eight councilmembers, with seven nominated and elected from districts and one citywide (At-Large). All Councilmembers are elected to a term of four years.

The City Council is the governing body of the City. It exercises the corporate powers of the City and, subject to the expressed limitations of the City Charter, is vested with all powers of legislation in municipal affairs adequate to provide a complete system of local government consistent with the Constitution of the State of California. The Council has no administrative powers.

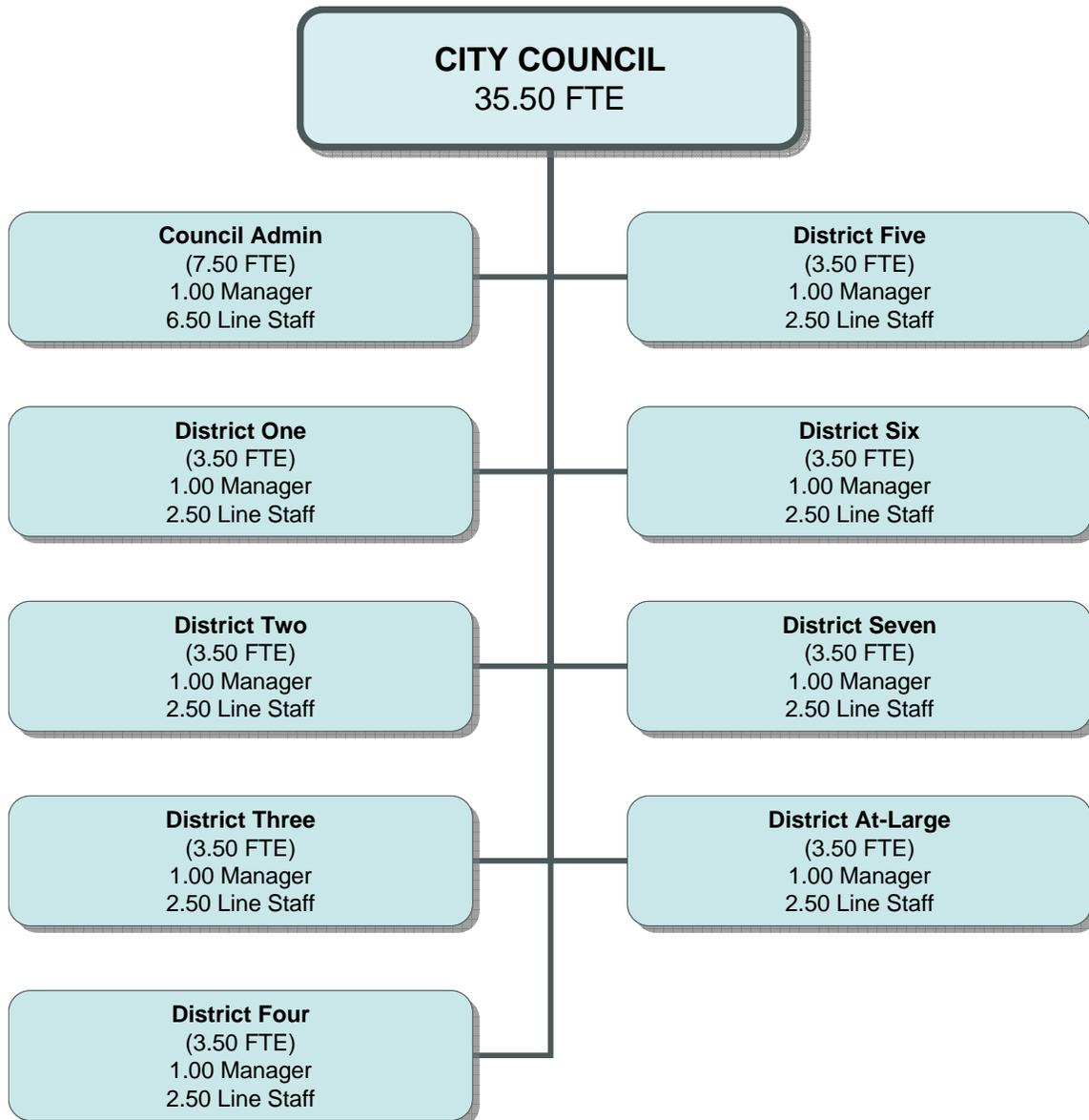
## GOALS

- Improve efficiency and responsiveness to our residents.
- Improve the infrastructure.
- Reduce crime and ensure public safety for every Oakland neighborhood.
- Develop a sustainable city.
- Ensure that all Oakland children through seniors have an opportunity to be successful.
- Expand economic development.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



**PROGRAMS INCLUDED IN FY 2009-11**

**Constituent Affairs**

This program organizes and addresses constituent concerns to the City of Oakland City Council.

**Policy Analysis**

This program analyzes new public policy initiative and ensures that City of Oakland policy objectives are being met.

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

Expenditures by Fund		FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
1010	General Fund: General Purpose	\$3,609,488	\$3,522,370	\$3,591,770
7780	Oakland Redevelopment Agency	1,451,323	1,522,410	1,543,280
<b>TOTAL</b>		<b>\$5,060,812</b>	<b>\$5,044,780</b>	<b>\$5,135,050</b>
<b>Authorized FTE</b>		<b>35.50</b>	<b>35.50</b>	<b>35.50</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		71%	70%	70%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		1%	1%	1%

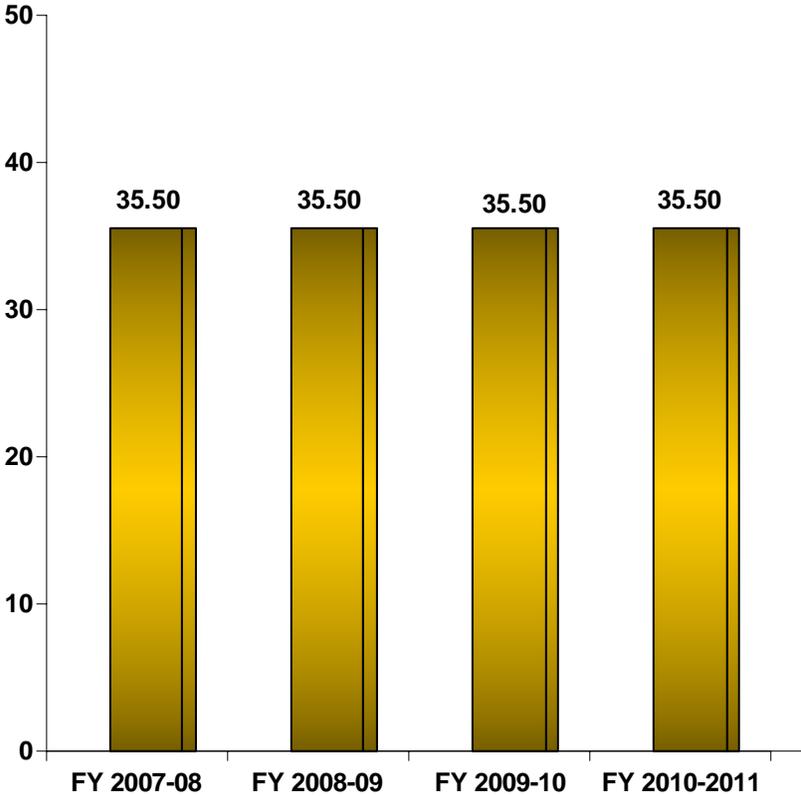
**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
City Council Admin Assistant	4.50	4.50	4.50	4.50
City Councilmember's Assistant	16.00	16.00	16.00	16.00
Council Member	8.00	8.00	8.00	8.00
Exec Assistant to the City Council	1.00	1.00	1.00	1.00
Senior Council Policy Analyst	6.00	6.00	6.00	6.00
<b>TOTAL</b>	<b>35.50</b>	<b>35.50</b>	<b>35.50</b>	<b>35.50</b>

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Constituent Affairs	6.65	6.65	4.47	4.47
Policy Analysis	28.85	28.85	31.03	31.03
<b>TOTAL</b>	<b>35.50</b>	<b>35.50</b>	<b>35.50</b>	<b>35.50</b>

**PERSONNEL SUMMARY**



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM**

**Expenditure**

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Constituent Affairs	\$1,469,684	\$1,076,834	\$766,990	\$777,160
Policy Analysis	3,578,488	3,983,978	4,277,790	4,357,890
<b>TOTAL</b>	<b>\$5,048,172</b>	<b>\$5,060,812</b>	<b>\$5,044,780</b>	<b>\$5,135,050</b>

**PROGRAM DETAIL: POLICY ANALYSIS (IP52)**

This program develops and monitors public policy initiatives for the City. Also, encourages and supports social equity for all Oakland residents and maximizes socially and environmentally sustainable economic growth, including conservation of natural resources.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$3,522,200	\$3,445,270	\$76,930	26.79
7780	Oakland Redevelopment Agency Projects (ORA)	-	755,590	521,720	233,870	4.24
<b>TOTAL</b>		<b>\$0</b>	<b>\$4,277,790</b>	<b>\$3,966,990</b>	<b>\$310,800</b>	<b>31.03</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$3,591,590	\$3,514,680	\$76,910	26.79
7780	Oakland Redevelopment Agency Projects (ORA)	-	766,300	532,430	233,870	4.24
<b>TOTAL</b>		<b>\$0</b>	<b>\$4,357,890</b>	<b>\$4,047,110</b>	<b>\$310,780</b>	<b>31.03</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL:      CONSTITUENT AFFAIRS (IP53)**

This program helps to reduce crime by implementing a comprehensive crime prevention/reduction strategy. Also facilitates the development of housing for people of all incomes, reduction of blight and nuisance and provides for clean, well-maintained and accessible streets, sidewalks, facilities, amenities, parks recreational facilities and trees.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7780	Oakland Redevelopment	\$0	\$766,990	\$536,110	\$230,880	4.47
<b>TOTAL</b>		<b>\$0</b>	<b>\$766,990</b>	<b>\$536,110</b>	<b>\$230,880</b>	<b>4.47</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7780	Oakland Redevelopment	\$0	\$777,160	\$546,270	\$230,890	4.47
<b>TOTAL</b>		<b>\$0</b>	<b>\$777,160</b>	<b>\$546,270</b>	<b>\$230,890</b>	<b>4.47</b>

*\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

**Program Related Performance Measures - None**

**NOTES**

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# CITY ADMINISTRATOR

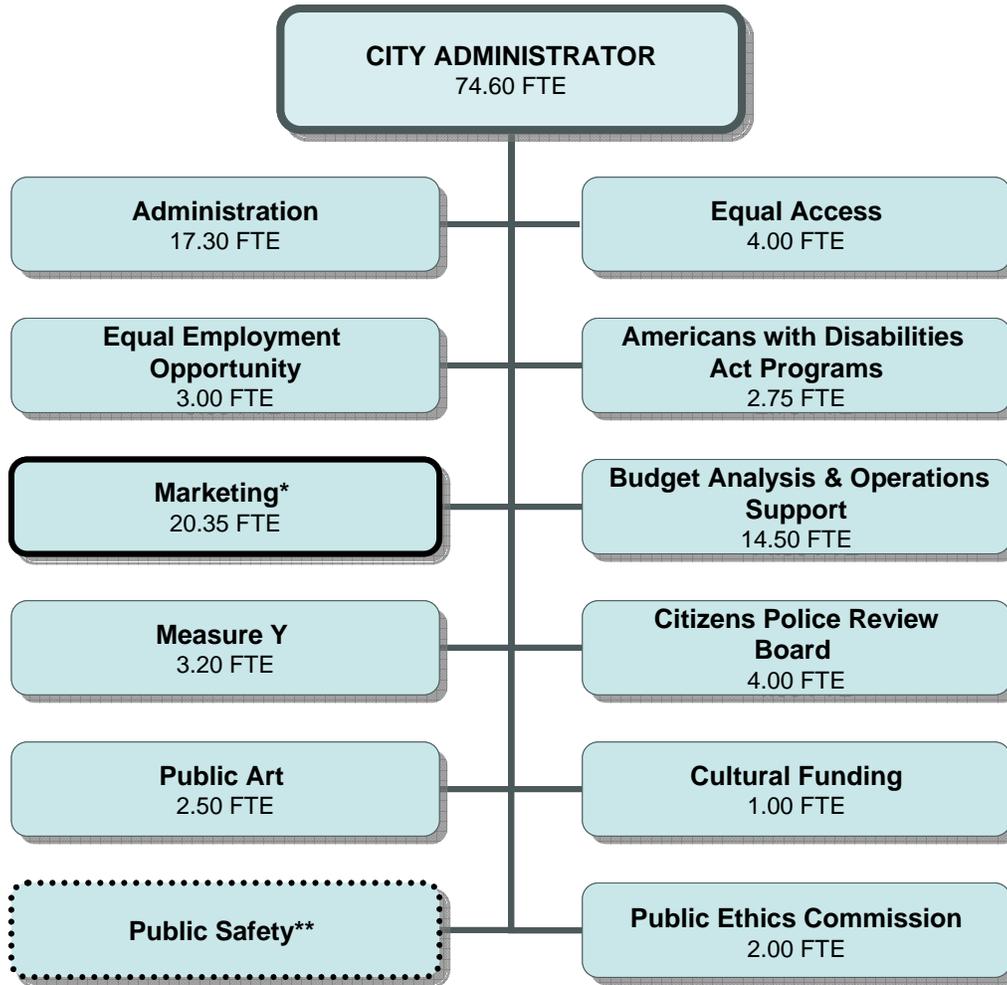
## MISSION STATEMENT

The Office of the City Administrator provides strategic leadership that supports the Mayor and City Council and motivates and challenges the organization to deliver efficient and effective services to the community.

## BUSINESS GOALS

- Administer the affairs of the City in an efficient and effective manner.
- Conduct necessary reviews of City operations to improve efficiency and accountability of City government.
- Manage and coordinate citywide service delivery.
- Enforce all laws, ordinances and policies of the City.
- Advance the City's vision and goals and build organizational capacity.
- Provide professional expertise and support to the Mayor and City Council in the formulation, interpretation, and application of public policy.
- Advance the Mayor's and City Council's priorities.

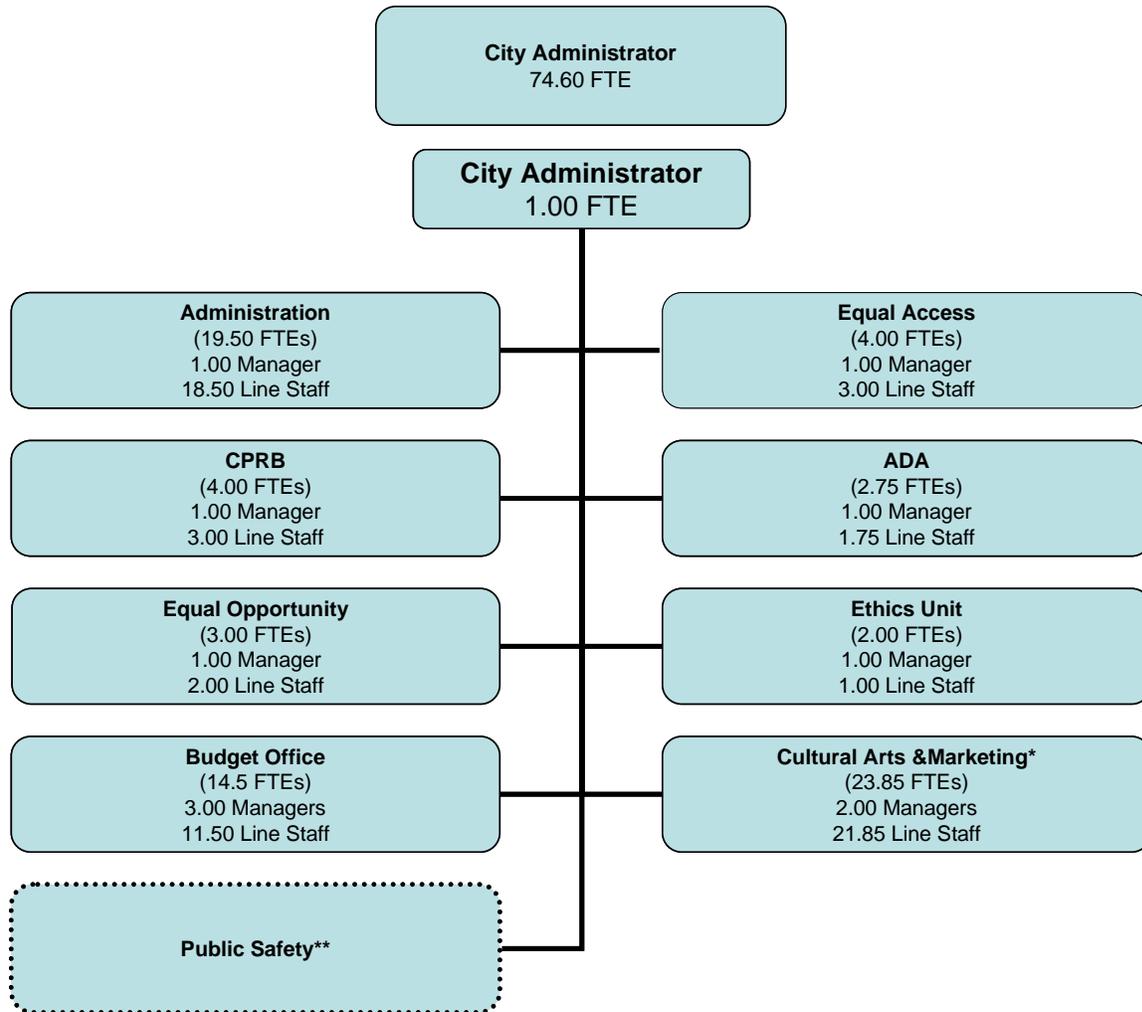
### ORGANIZATION CHART BY PROGRAM



*\*Proposed for transfer to the Community and Economic Development Agency*

*\*\*The following units are proposed for transfer to the City Administrator's Office; Oaklander's Assistance Center, Mayor's Re-Entry Specialist, and the Neighborhood Services Division from the Oakland Police Department All will be included in the new Public Safety Unit.*

**ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS**



*\*Proposed for transfer to the Community and Economic Development Agency*

*\*\*The following units are proposed for transfer to the City Administrator's Office; Oaklanders Assistance Center, Mayor's Re-Entry Specialist, and the Neighborhood Services Division from the Oakland Police Department. All will be included in the new Public Safety Unit.*

**PROGRAMS INCLUDED IN FY 2009-11**

**Administration (IP03)**

This program directs and coordinates all City agencies and departments to ensure the goals and policy directives of the City Council and Mayor are implemented and services are delivered to the community in an efficient and cost effective manner.

**Americans with Disabilities Act (ADA) (YS10)**

This program coordinates all City ADA activities, which are largely mandated by the ADA or other federal, state, and local laws/regulations; serves the

disability, business and non-profit communities as well as City agencies and departments; investigates complaints of disability discrimination, administers ADA capital improvement programs, reviews other City capital projects for ADA compliance, develops and implements disability policies and programs, provides technical assistance and training, and staffs the Commission on Persons with Disabilities; coordinates public events and programs that promote the advancement of youth with disabilities and celebrate disability art and culture

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

**Budget, Analysis, and Operations Support (IP12)**

This program develops a fiscally responsible budget; develops a budget that meets community priorities; produces accurate and timely analysis of program revenues and expenditures; provides consultative services to ensure programs are efficient and effective; provides thorough legislative analysis to the City Administrator and elected officials to ensure the City remains proactive in its legislative agenda.

**Citizens Police Review Board (IP06)**

This program is the civilian police oversight agency for the City of Oakland, established to review complaints of conduct by police officers and park rangers, conduct fact-finding investigations of these complaints, and thereafter make advisory reports to the City Administrator.

**Cultural Funding (CE02)**

This program supports Oakland-based art and cultural activities that reflect the diversity of the City for the citizens and visitors to Oakland.

**Equal Access (IP05)**

This program monitors and facilitates City Agencies' compliance with the Equal Access to Services Ordinance; develops translation quality control guidelines and language assessment tests; develops or reviews Agencies' public document translation, and recommends the number of bilingual personnel needed in Agencies' public contact areas.

**Equal Employment Opportunity (IP07)**

This program mandated by federal, state, and local laws and regulations, performs the following functions: investigates Equal Employment Opportunity (EEO) claims of discrimination and harassment via a neutral fact finding process; receives and responds to informal EEO mediation and dispute resolution requests from employees; provides and administers an ADA/FEHA workplace accommodations process for City employees and job applicants; develops and submits EEO statistical reports; conducts sexual harassment education and EEO training programs; monitors hiring practices for EEO compliance and conducts outreach to the Oakland community.

**Public Safety\*\***

**Measure Y (PS37)**

This program provides approximately \$20 million annually for violence prevention and public safety programs managed by the Department of Human Services and the Police Services Agency. Currently, the City Administrator's Office manages the evaluation portion of the program. In addition, the Department of Human Services contracts with Neighborhood Services to manage the City/County Neighborhood Initiative Program.

**Public Art (CE01)**

This program provides oversight for the commissioning of temporary and permanent works of art throughout Oakland; maintains City's art collection and disseminates public information on all projects; consults for the development of community-generated art projects; reviews proposed gifts of art to the City.

**Marketing (SC02)\***

This program is designed to position Oakland as a desirable place to live, work, visit, celebrate and do business. It supports economic development, redevelopment, commercial revitalization and cultural enrichment through the production of vital tools aimed at attracting business, development and investment; creates and conveys a clear, coordinated message about Oakland when communicating to the public, target audiences, and the media; oversees all of the City's multimedia communications, including citywide and economic development marketing, special events and tours, graphics, the government cable television station (KTOP), the Oaklandnet.com website, the Oakland film office, and tourism/visitor marketing through administration of the Oakland Convention & Visitors Bureau contract; produces the City's flagship annual Art & Soul Festival.

**Public Ethics Commission (IP11)**

This program was created with the goal of ensuring "fairness, openness, honesty and integrity" in city government. It is responsible for reviewing, administering and enforcing Oakland's Campaign Reform Act (OCRA), Sunshine Ordinance, Limited Public Financing Act, False Endorsement in Campaign Literature Act and the Lobbyist Registration Act, and reviews and adjusts the salaries for the Oakland City Council each year per City Charter.

\* *Proposed to be transferred out*  
\*\* *New unit proposed in FY 2009-11*

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Citizens' Police Review Board: Reduce O&M, downgrade Director to Complaint Investigator III plus 6%, Eliminate 1.0 FTE Executive Assistant.	(1.00)	(\$0.15)	(\$0.15)
ADA Programs: Redistribute ADA Project Coordinator and Program Analyst II to Measure B	(0.05)	(\$0.02)	(\$0.03)
Various Offices: Additional annualized savings from FY 08-09 reductions	(0.03)	(\$0.18)	(\$0.18)
<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
<b><u>Measure DD (5320)</u></b>			
Public Art- Eliminate Program Analyst, PPT, Transfer Program Analyst II PPT to Measure DD	(0.50)	(\$0.05)	(\$0.05)
<b><u>Measure B (2211)</u></b>			
ADA Programs: Redistribute ADA Project Coordinator and Program Analyst II to Measure B	0.05	\$0.02	\$0.03
<b><u>Oakland Redevelopment Agency (7780)</u></b>			
Marketing: Downgrade Budget and Grants Administrator to an Account Clerk I	(0.50)	(\$0.02)	(\$0.03)
<b><u>Organizational Changes</u></b>			
Transfer Marketing to the Community and Economic Development Agency	(6.50)	(\$1.19)	(\$1.21)
Newly created Public Safety division/program	36.00	\$3.50	\$3.57

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>		<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010	General Fund: General Purpose	\$6,723,293	\$5,864,050	\$6,662,870
1710	Recycling Program	5,000	5,000	5,000
1760	Telecommunications Reserve	1,441,331	1,045,330	1,064,950
2108	HUD-CDBG	-	23,700	24,180
2112	Department of Justice	150,000	148,920	148,960
2211	Measure B: ACTIA	79,180	98,450	100,430
2240	Library Services Retention-Enhancement	15,670	15,720	15,720
2250	Measure N: Fund	4,179	4,190	4,190
2251	Measure Y: Public Safety Act 2004	16,170	553,090	562,570
2310	Lighting and Landscape Assessment District	105,396	103,680	21,060
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	4,179	4,190	4,190
2415	Development Service Fund	173,079	188,190	220
2417	Excess Litter Fee Fund	3,134	440,900	440,900
5130	Rockridge: Library Assessment District	768,075	3,140	3,140
5320	Measure DD: 2003A Clean Water, Safe Parks & Open Space Trust Fund for Oakland	(11,358)	(187,150)	(186,050)
5505	Municipal Capital Improvement: Public Arts	376,692	253,370	257,680
7760	Grant Clearing	425,772	422,590	13,240
7780	Oakland Redevelopment Agency Projects (ORA)	2,245,504	2,723,900	2,771,880
<b>TOTAL</b>		<b>\$12,525,297</b>	<b>\$11,711,260</b>	<b>\$11,915,130</b>
<b>Authorized FTE</b>		<b>79.30</b>	<b>74.60</b>	<b>74.60</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		54%	50%	56%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		2%	1%	1%

**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Account Clerk I	-	-	1.00	1.00
Accountant II	2.00	2.00	2.00	2.00
Accountant III	1.00	1.00	1.00	1.00
ADA Projects Coordinator	1.00	1.00	1.00	1.00
Admin. Asst. to the Mayor	1.00	1.00	1.00	1.00
Admin. Asst. to the City Administrator	2.00	2.50	0.50	0.50
Administrative Analyst I	-	1.00	1.00	1.00
Administrative Analyst II	1.00	-	1.00	1.00
Administrative Assistant I	-	-	-	-
Administrative Assistant II	1.00	2.00	1.00	1.00
Administrative Assistant II (CONF)	1.00	1.00	1.00	1.00
Administrative Services Manager II	1.00	1.00	1.00	1.00
Assistant Budget Analyst	2.00	-	1.00	1.00
Asst. City Administrator	1.00	1.00	1.00	1.00
Asst. to the City Admin.	7.00	7.00	6.00	6.00
Budget Director	1.00	1.00	1.00	1.00
Budget & Grants Administrator	2.00	0.50	-	-
Budget&Operations Analyst III	4.00	4.00	4.00	4.00
Cable Operations Technician	5.00	5.00	5.00	5.00
Cable TV Operations Chief Engineer	1.00	1.00	1.00	1.00
Cable TV Producer	1.00	1.00	1.00	1.00
Cable TV Production Assistant	3.80	3.80	3.85	3.85
Cable TV Station Manager	1.00	1.00	1.00	1.00
City Administrator	1.00	1.00	1.00	1.00
City Administrator Analyst	1.00	3.00	4.00	4.00
Complaint Investigator II	3.00	2.00	2.00	2.00
Complaint Investigator III	1.00	1.00	1.00	1.00
CPRB Executive Director	1.00	1.00	-	-
Deputy City Administrator	1.00	1.00	1.00	1.00
Deputy Director, Prg Planning & Dev	-	1.00	1.00	1.00
Employment Services Supervisor	-	-	-	-
Equal Opportunity Specialist	3.00	2.00	2.00	2.00
Exec Assist to Asst City Admin	2.00	1.00	1.00	1.00
Exec Asst. to the City Admin	1.00	1.00	1.00	1.00
Exec Dir to Public Ethics Comm.	1.00	1.00	1.00	1.00
Executive Assistant	2.50	2.00	1.00	1.00
Film Coordinator	1.00	1.00	1.00	1.00
Financial Analyst	2.00	2.00	2.00	2.00
Financial Analyst, Principal	2.00	1.00	1.00	1.00
Graphic Design Specialist	1.00	1.00	1.00	1.00
Human Resource Analyst, Principal	1.00	1.00	1.00	1.00
Management Intern, PT	0.50	0.50	0.50	0.50
Manager, Affirmative Action	1.00	-	-	-
Manager, Capital Improvement Prgm	-	1.00	-	-
Mayor's PSE 14, PT	-	-	1.00	1.00

**AUTHORIZED POSITIONS BY CLASSIFICATION** (continued)

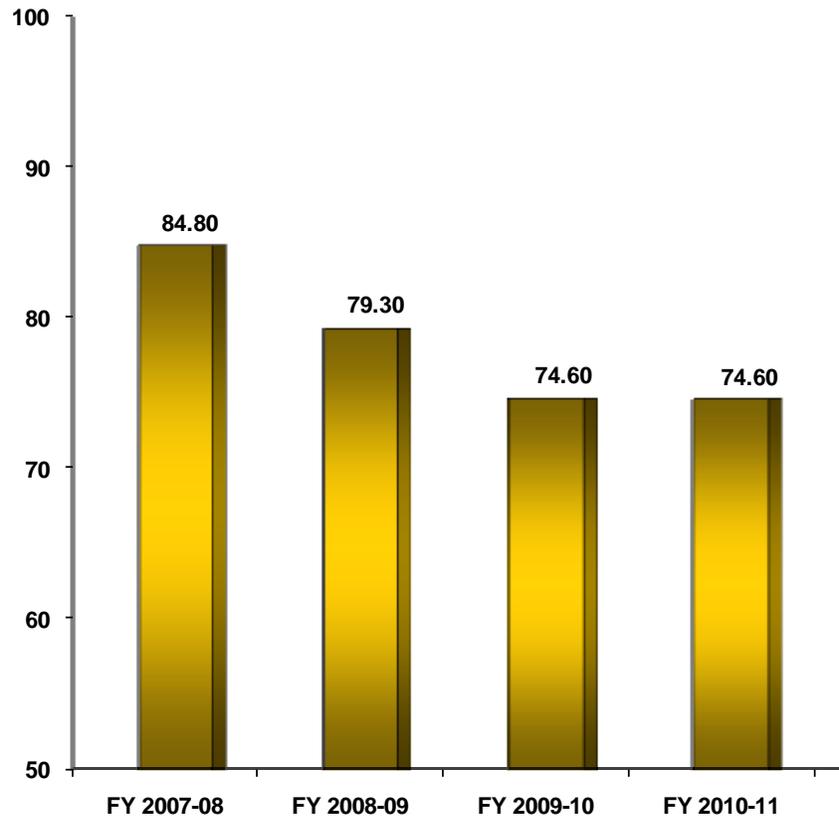
<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Office Assistant II	1.00	-	-	-
Policy Analyst	1.00	1.00	1.00	1.00
Program Analyst I	5.00	5.00	5.00	5.00
Program Analyst I, PPT	0.50	0.50	-	-
Program Analyst II	2.00	1.50	1.50	1.50
Program Analyst II, PPT	1.50	1.50	1.75	1.75
Program Analyst III	4.00	3.50	3.50	3.50
Project Manager III	1.00	1.00	-	-
Public Information Officer II	1.00	1.00	1.00	1.00
Special Events Coordinator	2.00	2.00	2.00	2.00
<b>TOTAL</b>	<b>84.80</b>	<b>79.30</b>	<b>74.60</b>	<b>74.60</b>

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Administration	18.50	19.50	17.30	17.30
Americans with Disabilities Act Programs	2.50	2.50	2.75	2.75
Budget, Analysis and Operations Support	15.50	13.50	14.50	14.50
Citizens Police Review Board	8.00	6.00	4.00	4.00
Cultural Funding	3.00	1.00	1.00	1.00
Equal Access	4.00	4.00	4.00	4.00
Equal Opportunity Programs	6.00	4.00	3.00	3.00
Marketing & Special Events*	20.30	19.80	20.35	20.35
Measure Y	2.00	4.00	3.20	3.20
Public Art	3.00	3.00	2.50	2.50
Public Ethics Commission	2.00	2.00	2.00	2.00
<b>TOTAL</b>	<b>84.80</b>	<b>79.30</b>	<b>74.60</b>	<b>74.60</b>

\* Proposed to be transferred out

**PERSONNEL SUMMARY**



## HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

### Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Administration	\$16,372	\$369,732	\$488,600	\$498,760
Citizens Police Review Board	-	-	-	-
Contract Compliance & Employment Svcs*	-	-	-	-
Homeland Security **	-	-	-	-
Marketing***	1,434,394	1,159,579	1,160,060	1,160,550
Public Art	101,339	67,470	263,330	267,640
<b>TOTAL</b>	<b>\$1,552,105</b>	<b>\$1,596,781</b>	<b>\$1,911,990</b>	<b>\$1,926,950</b>

### Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Administration	\$4,483,451	\$3,539,306	\$3,448,820	\$3,505,590
Americans with Disabilities Act Programs	329,183	350,493	444,160	450,590
Budget, Analysis and Operations Support	2,369,311	2,094,482	2,097,080	2,135,250
Citizens Police Review Board	1,101,623	894,056	622,190	634,500
Contract Compliance & Employment Svcs*	-	-	-	-
Cultural Funding	344,268	190,586	148,700	150,940
Equal Access	471,272	474,056	457,210	465,760
Equal Employment Opportunity	897,426	607,519	436,110	444,680
Homeland Security **	-	-	-	-
Marketing***	3,644,312	3,010,726	2,903,490	2,953,500
Measure Y	684,331	696,000	536,870	546,350
Public Art	493,134	393,419	349,080	355,150
Public Ethics Commission	271,907	274,956	267,550	272,820
<b>TOTAL</b>	<b>\$15,090,218</b>	<b>\$12,525,597</b>	<b>\$11,711,260</b>	<b>\$11,915,130</b>

\* Contract Compliance & Employment Svcs moved to the newly created Department of Contracting & Purchasing beginning in FY 2007-08.

\*\* Homeland Security moved to the Fire Department beginning in FY 2007-08.

\*\*\*Marketing is proposed to transfer to the Community and Economic Development Agency

**PROGRAM DETAIL: ADMINISTRATION (IP03)**

This program directs and coordinates all City agencies and departments to ensure the goals and policy directives of the City Council and Mayor are implemented and services are delivered to the community in an efficient and cost effective manner.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$338,600	\$1,939,980	\$1,650,620	\$289,360	11.85
2108	HUD-CDBG	-	23,700	23,700	-	0.30
2112	Department of Justice	150,000	148,920	58,640	90,280	0.50
2415	Development Service Fund	-	45,330	45,270	60	-
2417	Excess Litter Fee Fund	-	440,900	-	440,900	-
5320	Measure DD: 2003A Clean Water, Safe Parks & Open Space Trust Fund for Oakland	-	(240,460)	-	(240,460)	-
7760	Grant Clearing	-	265,720	265,720	-	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	824,730	825,550	(820)	4.65
<b>TOTAL</b>		<b>\$488,600</b>	<b>\$3,448,820</b>	<b>\$2,869,500</b>	<b>\$579,320</b>	<b>17.30</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$348,760	\$2,290,710	\$2,001,330	\$289,380	11.85
2108	HUD-CDBG	-	24,180	24,180	-	0.30
2112	Department of Justice	150,000	148,960	59,840	89,120	0.50
2415	Development Service Fund	-	60	-	60	-
2417	Excess Litter Fee Fund	-	440,900	-	440,900	-
5320	Measure DD: 2003A Clean Water, Safe Parks & Open Space Trust Fund for Oakland	-	(240,460)	-	(240,460)	-
7760	Grant Clearing	-	-	-	-	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	841,240	842,060	(820)	4.65
<b>TOTAL</b>		<b>\$498,760</b>	<b>\$3,505,590</b>	<b>\$2,927,410</b>	<b>\$578,180</b>	<b>17.30</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

\*\* Measure DD is funded with existing bond proceed appropriations

**Program Related Performance Measures - None**

**PROGRAM DETAIL: AMERICANS WITH DISABILITIES ACT (ADA) (YS10)**

This program coordinates all City ADA activities, which are largely mandated by the ADA or other federal, state, and local laws/regulations; serves the disability, business and non-profit communities as well as City agencies and departments; investigates complaints of disability discrimination, administers ADA capital improvement programs, reviews other City capital projects for ADA compliance, develops and implements disability policies and programs, provides technical assistance and training, and staffs the Commission on Persons with Disabilities; coordinates public events and programs that promote the advancement of youth with disabilities and celebrate disability art and culture.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$332,730	\$205,700	\$127,030	1.97
2211	Measure B: ACTIA	-	98,450	98,320	130	0.70
7760	Grant Clearing	-	12,980	12,980	-	0.08
<b>TOTAL</b>		<b>\$0</b>	<b>\$444,160</b>	<b>\$317,000</b>	<b>\$127,160</b>	<b>2.75</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$336,920	\$209,890	\$127,030	1.97
2211	Measure B: ACTIA	-	100,430	100,300	130	0.70
7760	Grant Clearing	-	13,240	13,240	-	0.08
<b>TOTAL</b>		<b>\$0</b>	<b>\$450,590</b>	<b>\$323,430</b>	<b>\$127,160</b>	<b>2.75</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (YS10)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of qualified complaints filed with ADA Programs that are resolved without litigation	100%	N/A	95%	95%	95%
Percent of qualified requests for program modification mediated and resolved	N/A	N/A	N/A	95%	95%

**PROGRAM DETAIL: BUDGET, ANALYSIS AND OPERATIONS  
SUPPORT (IP12)**

This program develops a fiscally responsible budget; develops a budget that meets community priorities; produces accurate and timely analysis of program revenues and expenditures; provides consultative services to ensure programs are efficient and effective; provides thorough legislative analysis to the City Administrator and elected officials to ensure the City remains proactive in its legislative agenda.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$1,394,970	\$1,328,340	\$66,630	10.80
2240	Library Services Retention-	-	15,720	-	15,720	-
2250	Measure N: Fund	-	4,190	-	4,190	-
2251	Measure Y: Public Safety Act	-	16,220	-	16,220	-
2310	Lighting and Landscape	-	103,680	71,630	32,050	0.50
2412	Alameda County: Emergency	-	4,190	-	4,190	-
2415	Development Service Fund	-	142,860	123,820	19,040	0.70
5130	Rockridge: Library	-	3,140	-	3,140	-
7760	Grant Clearing	-	143,890	124,790	19,100	1.00
7780	Oakland Redevelopment	-	268,220	231,770	36,450	1.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,097,080</b>	<b>\$1,880,350</b>	<b>\$216,730</b>	<b>14.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$1,797,620	\$1,682,020	\$115,600	13.00
2240	Library Services Retention-	-	15,720	-	15,720	-
2250	Measure N: Fund	-	4,190	-	4,190	-
2251	Measure Y: Public Safety Act	-	16,220	-	16,220	-
2310	Lighting and Landscape	-	21,060	-	21,060	-
2412	Alameda County: Emergency	-	4,190	-	4,190	-
2415	Development Service Fund	-	160	-	160	-
5130	Rockridge: Library	-	3,140	-	3,140	-
7760	Grant Clearing	-	-	-	-	-
7780	Oakland Redevelopment	-	272,950	236,500	36,450	1.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,135,250</b>	<b>\$1,918,520</b>	<b>\$216,730</b>	<b>14.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: BUDGET, ANALYSIS AND OPERATIONS  
SUPPORT (IP12)** (continued)

**Program Related Performance Measures (IP12)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Maximum percent variance between actual year-end surplus/shortfall and quarterly Revenue & Expenditure projections	5.0%	4.5%	5.0%	5.0%	5.0%
Percentage of staff report fiscal analyses reviewed and responded to within 48 hours	N/A	N/A	N/A	100%	100%
Number of special projects completed	N/A	N/A	N/A	3	3
Percentage of department budget coordinators surveyed who rate budget assistance as "good" or "excellent"	N/A	N/A	N/A	80%	80%

**PROGRAM DETAIL: CITIZEN'S POLICE REVIEW BOARD (IP06)**

This program is the civilian police oversight agency for the City of Oakland, established to review complaints of conduct by police officers and park rangers, conduct fact-finding investigations of these complaints, and thereafter make advisory reports to the City Administrator.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$622,190	\$590,920	\$31,270	4.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$622,190</b>	<b>\$590,920</b>	<b>\$31,270</b>	<b>4.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$634,500	\$603,040	\$31,460	4.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$634,500</b>	<b>\$603,040</b>	<b>\$31,460</b>	<b>4.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP06)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of priority cases prepared for hearing within six months of initiating investigation	85%	90%	90%	90%	90%
Percentage of post-hearing reports on sustained complaints submitted to the City Administrator within thirty days of hearing	100%	100%	100%	100%	100%
Percentage of cases, subject for dismissal, submitted to the Board within sixty days of discovery of proper grounds for dismissal	85%	90%	90%	90%	90%
Percentage of community events engaging youth through educational partnerships.	N/A	N/A	25%	50%	75%
Percentage of public forums on police training and the reforms established by the Negotiated Settlement Agreement (NSA)	N/A	N/A	50%	100%	100%

**PROGRAM DETAIL: CULTURAL FUNDING (CE02)**

This program supports Oakland-based art and cultural activities that reflect the diversity of the City for the citizens and visitors to Oakland.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$148,700	\$109,010	\$39,690	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$148,700</b>	<b>\$109,010</b>	<b>\$39,690</b>	<b>1.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$150,940	\$111,250	\$39,690	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$150,940</b>	<b>\$111,250</b>	<b>\$39,690</b>	<b>1.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (CE02)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of eligible applications receiving awards	63%	53%	60%	50%	50%

**PROGRAM DETAIL:      EQUAL ACCESS (IP05)**

This program monitors and facilitates City Agencies' compliance with the Equal Access to Services Ordinance; develops translation quality control guidelines and language assessment tests; develops or reviews Agencies' public document translation, and recommends the number of bilingual personnel needed in Agencies' public contact areas.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$457,210	\$420,330	\$36,880	4.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$457,210</b>	<b>\$420,330</b>	<b>\$36,880</b>	<b>4.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$465,760	\$428,870	\$36,890	4.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$465,760</b>	<b>\$428,870</b>	<b>\$36,890</b>	<b>4.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: EQUAL EMPLOYMENT OPPORTUNITY (IP07)**

This program mandated by federal, state, and local laws and regulations, performs the following functions: investigates Equal Employment Opportunity (EEO) claims of discrimination and harassment via a neutral fact finding process; receives and responds to informal EEO mediation and dispute resolution requests from employees; provides and administers an ADA/FEHA workplace accommodations process for City employees and job applicants; develops and submits EEO statistical reports; conducts sexual harassment education and EEO training programs; monitors hiring practices for EEO compliance and conducts outreach to the Oakland community.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$436,110	\$417,430	\$18,680	3.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$436,110</b>	<b>\$417,430</b>	<b>\$18,680</b>	<b>3.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$444,680	\$426,000	\$18,680	3.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$444,680</b>	<b>\$426,000</b>	<b>\$18,680</b>	<b>3.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP07)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of remedial strategies/plans implemented based on compliance findings	N/A	10%	80%	N/A	N/A
Personnel transactions reviewed annually for compliance	N/A	N/A	100%	N/A	N/A
Compile EEO/AA Plan	N/A	N/A	100%	N/A	N/A
Percent of discrimination complaint investigations completed within 100 days of initiation	N/A	N/A	N/A	90%	95%
Percent of ADA/FEHA reasonable accommodation requests completed within 90 days of request	N/A	N/A	N/A	90%	95%
Facilitate implementation of web-based sexual harassment prevention training for managers/supervisors/employees.	N/A	N/A	N/A	100%	N/A

**PROGRAM DETAIL: MEASURE Y (PS37)**

This program provides approximately \$20 million annually for violence prevention and public safety programs managed by the Department of Human Service and the Police Services Agency. Currently, the City Administrator's Office manages the evaluation portion of the program. In addition, the Department of Human Services contracts with Neighborhood Services to manage the City/County Neighborhood Initiative Program.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2251	Measure Y: Public Safety Act	\$0	\$536,870	\$349,260	\$187,610	3.20
<b>TOTAL</b>		<b>\$0</b>	<b>\$536,870</b>	<b>\$349,260</b>	<b>\$187,610</b>	<b>3.20</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2251	Measure Y: Public Safety Act	\$0	\$546,350	\$356,430	\$189,920	3.20
<b>TOTAL</b>		<b>\$0</b>	<b>\$546,350</b>	<b>\$356,430</b>	<b>\$189,920</b>	<b>3.20</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: PUBLIC ART (CE01)**

This program provides oversight for the commissioning of temporary and permanent works of art throughout Oakland; maintains City's art collection and disseminates public information on all projects; consults for the development of community-generated art projects; reviews proposed gifts of art to the City.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$9,960	\$10,490	\$0	\$10,490	-
5505	Municipal Capital	-	53,310	53,310	-	1.75
5320	Measure DD: 2003A Clean	253,370	252,790	209,710	43,080	0.50
7780	Oakland Redevelopment	-	32,490	32,490	-	0.25
<b>TOTAL</b>		<b>\$263,330</b>	<b>\$349,080</b>	<b>\$295,510</b>	<b>\$53,570</b>	<b>2.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$9,960	\$10,490	\$0	\$10,490	-
5505	Municipal Capital	257,950	54,410	54,410	-	1.75
5320	Measure DD: 2003A Clean	-	257,100	214,020	43,080	0.50
7780	Oakland Redevelopment	-	33,150	33,150	-	0.25
<b>TOTAL</b>		<b>\$267,910</b>	<b>\$355,150</b>	<b>\$301,580</b>	<b>\$53,570</b>	<b>2.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (CE01)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of new public art projects awarded to Oakland-based artists	67%	67%	51%	51%	51%

**PROGRAM DETAIL:      MARKETING (SC02)\*\***

This program is designed to position Oakland as a desirable place to live, work, visit, celebrate and do business; supports economic development, redevelopment, commercial revitalization and cultural enrichment through the production of vital tools aimed at attracting business, development and investment; creates and conveys a clear, coordinated message about Oakland when communicating to the public, target audiences, and the media; oversees all of the City's multimedia communications, including citywide and economic development marketing, special events and tours, graphics, the government cable television station (KTOP), the Oaklandnet.com website, the Oakland film office, and tourism/visitor marketing through administration of the Oakland Convention & Visitors Bureau contract; produces the City's flagship annual Art & Soul Festival.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$16,340	\$254,700	\$209,220	\$45,480	2.00
1710	Recycling Program	-	5,000	-	5,000	-
1760	Telecommunications	1,143,720	1,045,330	958,430	86,900	6.89
7780	Oakland Redevelopment	-	1,598,460	1,198,120	400,340	11.46
<b>TOTAL</b>		<b>\$1,160,060</b>	<b>\$2,903,490</b>	<b>\$2,365,770</b>	<b>\$537,720</b>	<b>20.35</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$16,830	\$259,010	\$213,520	\$45,490	2.00
1710	Recycling Program	-	5,000	-	5,000	-
1760	Telecommunications	1,143,720	1,064,950	977,950	87,000	6.89
7780	Oakland Redevelopment	-	1,624,540	1,224,200	400,340	11.46
<b>TOTAL</b>		<b>\$1,160,550</b>	<b>\$2,953,500</b>	<b>\$2,415,670</b>	<b>\$537,830</b>	<b>20.35</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

\*\*Marketing is proposed to transfer to the Community and Economic Development Agency

**PROGRAM DETAIL:      MARKETING (SC02)\*\***      (continued)

**Program Related Performance Measures (SC02)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed</b>	<b>Proposed</b>
				<b>Target</b>	<b>Target</b>
Number of real hours recorded & played back	1,800	1,800	1,800	1,800	1,800
Number of real hours played back pertaining to acquired programming	1,700	1,700	1,700	1,700	1,700
Number of meetings archived	275	275	275	275	275
Number of hours on-air due to servicable equipment, etc.	14,954	14,954	14,954	14,954	14,954
Number of productions achieved and clients served	106	106	110	112	112
Number of PSA's completed to support City-sponsored civic and cultural events	12	12	14	16	16
Number of productions produced for City agencies and departments	18	20	22	24	26

**PROGRAM DETAIL: PUBLIC ETHICS COMMISSION (IP11)**

This program was created with the goal of ensuring "fairness, openness, honesty and integrity" in city government; responsible for reviewing, administering and enforcing Oakland's Campaign Reform Act (OCRA), Sunshine Ordinance, Limited Public Financing Act, False Endorsement in Campaign Literature Act and the Lobbyist Registration Act; reviews and adjusts the salaries for the Oakland City Council each year per City Charter.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$267,550	\$257,080	\$10,470	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$267,550</b>	<b>\$257,080</b>	<b>\$10,470</b>	<b>2.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$272,820	\$262,350	\$10,470	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$272,820</b>	<b>\$262,350</b>	<b>\$10,470</b>	<b>2.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP11)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of complaints responded to within four months of filing	N/A	N/A	80%	80%	80%
Number of City employees to receive government ethics training	N/A	N/A	50	25	25

**NOTES**

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# **CITY ATTORNEY**

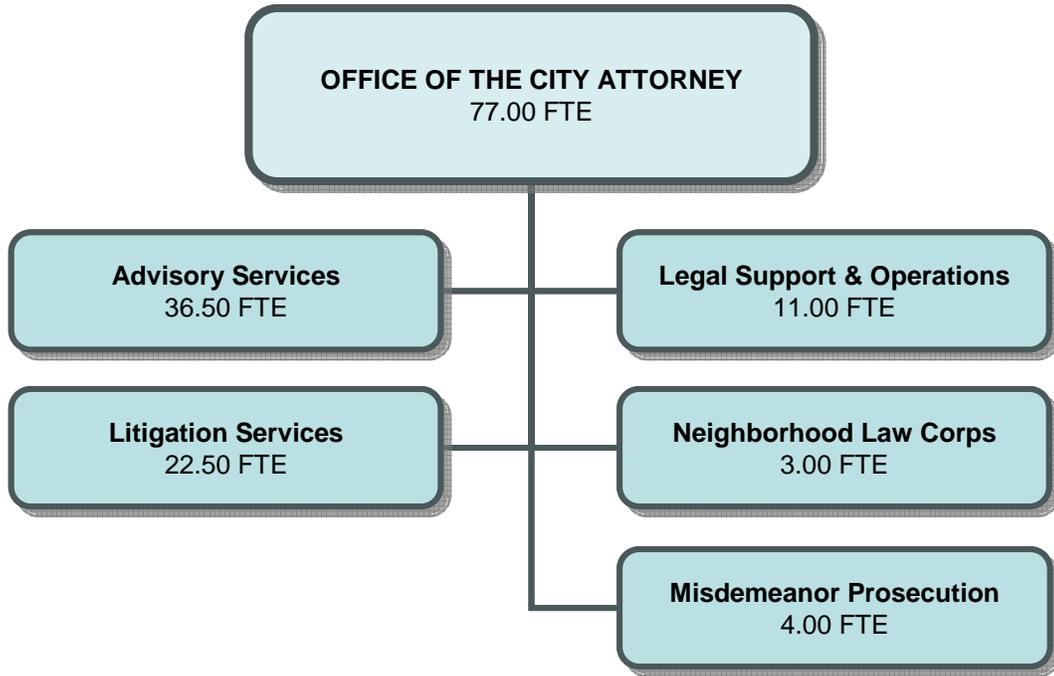
## **MISSION STATEMENT**

The Office of the City Attorney is committed to providing the highest quality legal services to the City of Oakland, its employees, officers, agencies, departments, boards and commissions; and to promoting open government and accountability to the residents of Oakland in accordance with the letter and spirit of the law.

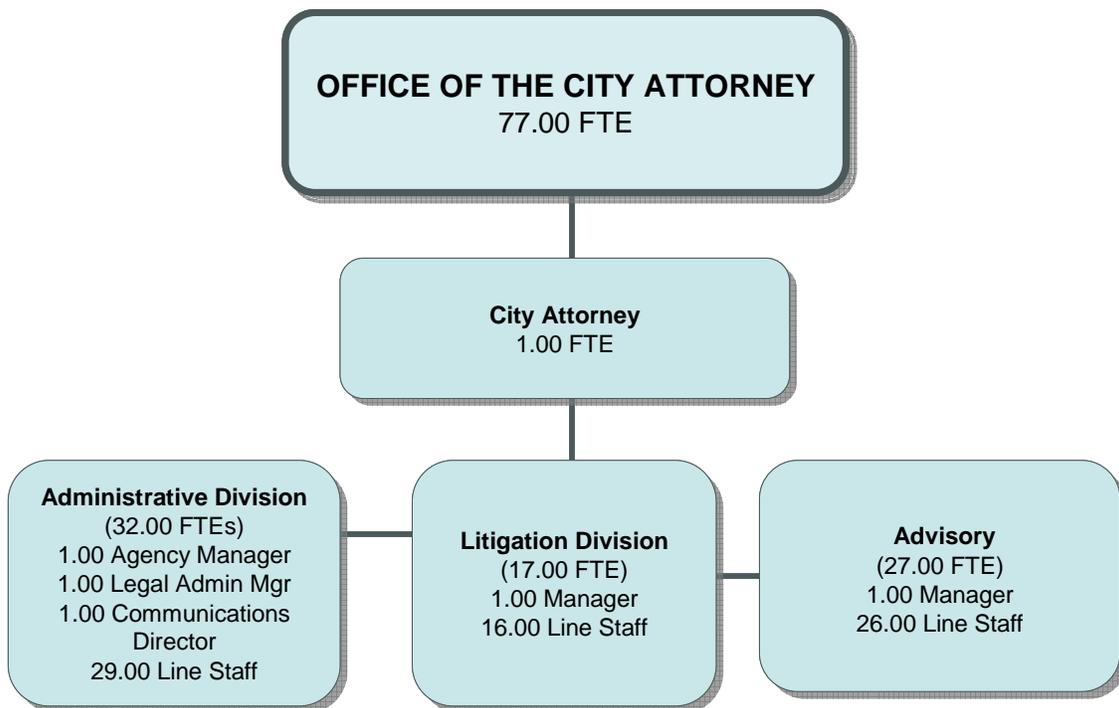
## **BUSINESS GOALS**

- Assist the Mayor, City Council, and City Administrator in achieving their goals for the City.
- Minimize public liability exposure and reduce claims through effective advocacy, successful risk policies and useful training programs.
- Respond efficiently to the needs of City Agencies and Departments.
- Continue with the momentum of the Neighborhood Law Corps program to be responsive to residents and proactive in solving chronic neighborhood problems that degrade the quality of life.
- Promote open government and accountability to the residents of Oakland in accordance with the letter and spirit of the law.
- Continue with the momentum of the Special Prosecution team to develop law enforcement partnerships and aggressively prosecute chronic low-level crimes that impact the quality of life in Oakland neighborhoods.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



## PROGRAMS INCLUDED IN FY 2009-11

### Litigation Services (IP17)

Advocate the City's interest in claims and lawsuits filed against and on behalf of the City, its officers, employees and agencies.

### Advisory Services (IP18)

Provide legal advice and counsel to the City in a wide range of legal issues that challenge a modern American city.

### Legal Support & Operations (IP19)

Direct, set policy and manage the operations of the City Attorney's Office.

### Neighborhood Law Corps, NLC (IP20)

Serve predominantly low-income neighborhoods. The program's attorneys prosecute cases that are prioritized as most urgent by residents. These have been primarily nuisance actions against problem liquor stores, drug houses, and substandard apartment buildings. Attorneys' also provide residents with information and legal referrals.

### Special Prosecution Program (IP71)

Aggressively prosecute chronic low-level crimes that impact the quality of life in Oakland neighborhoods and ultimately lead to more serious or violent crimes. Examples of low level crimes are illegal dumping, prostitution-related crimes, cruelty to animals, disorderly conduct and other public nuisances.

## SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Transfer of Litigation & Advisory Costs related to Public Liabilities cases to the Self-Insurance Fund (1100)	(20.07)	(\$3.27)	(\$3.34)

<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
<u><b>Multiple Funds</b></u> Transfer of Litigation & Advisory Costs related to Public Liabilities cases to the Self-Insurance Fund (1100).	20.07	\$3.27	\$3.34

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>		<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010	General Fund: General Purpose	\$8,138,919	\$3,901,630	\$4,943,910
1100	Self Insurance Liability	-	3,497,910	3,569,100
1150	Worker's Compensation Insurance Claims	340,671	342,050	348,530
1710	Recycling Program	217,994	200,730	231,120
1720	Comprehensive Clean-up	53,965	54,610	16,520
1750	Multipurpose Reserve	58,938	60	60
2108	HUD-CDBG	84,684	61,300	62,450
2190	Private Grants	10,284	(7,760)	(7,760)
2310	Lighting and Landscape Assessment District	162,962	165,850	190
2415	Development Service Fund	1,318,447	1,319,210	708,290
3100	Sewer Service Fund	141,259	141,260	143,920
7100	Police and Fire Retirement System	94,250	91,940	93,810
7120	Oakland Municipal Employees' Retirement System OMERS	23,580	22,990	23,450
7760	Grant Clearing	217,946	200,550	-
7780	Oakland Redevelopment Agency Projects (ORA)	3,594,779	3,685,790	3,755,340
<b>TOTAL</b>		<b>\$14,458,678</b>	<b>\$13,678,120</b>	<b>\$13,888,930</b>
<b>Authorized FTE</b>		<b>77.00</b>	<b>77.00</b>	<b>77.00</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		56%	29%	36%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		2%	1%	1%

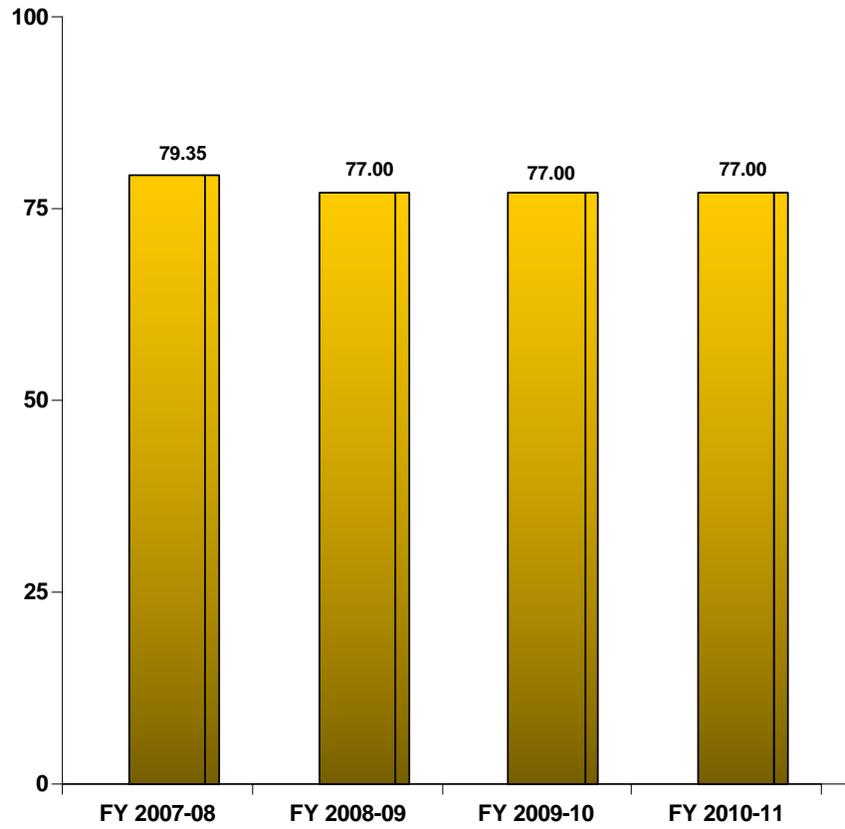
**AUTHORIZED POSITIONS BY CLASSIFICATION**

Position Title	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	Authorized FTE	October Budget Revise FTE	Proposed Budget FTE	Proposed Budget FTE
Accountant II	1.00	1.00	1.00	1.00
City Attorney	1.00	1.00	1.00	1.00
City Attorney, Assistant	2.00	2.00	2.00	2.00
Claims Investigator II	2.00	1.00	1.00	1.00
Claims Investigator III	1.00	1.00	1.00	1.00
Deputy City Attorney II	2.00	5.00	5.00	5.00
Deputy City Attorney II, PPT	0.70	-	-	-
Deputy City Attorney III	11.00	9.00	9.00	9.00
Deputy City Attorney III, PPT	0.65	-	-	-
Deputy City Attorney IV	13.00	12.00	13.00	13.00
Deputy City Attorney IV, PPT	1.00	1.00	-	-
Deputy City Attorney V	7.00	8.00	8.00	8.00
Executive Assistant to the Asst City Attorney	2.00	2.00	2.00	2.00
Executive Assistant to the City Attorney	1.00	1.00	1.00	1.00
Exempt Limited Duration Employee	3.00	3.00	3.00	3.00
Information System Administrator	1.00	1.00	1.00	1.00
Legal Administrative Assistant, Supervising	1.00	1.00	1.00	1.00
Legal Administrative Assistant	11.00	10.00	10.00	10.00
Legal Communications Officer	1.00	1.00	1.00	1.00
Legal Support Supervisor	1.00	1.00	1.00	1.00
Manager, Agency Administrative	1.00	1.00	1.00	1.00
Manager, Legal Administrative Services	1.00	1.00	1.00	1.00
Microcomputer Systems Specialist I	1.00	1.00	1.00	1.00
Open Government Coordinator	1.00	1.00	1.00	1.00
Paralegal	7.00	7.00	7.00	7.00
Public Service Representative	3.00	3.00	3.00	3.00
Receptionist to the City Attorney	1.00	1.00	1.00	1.00
Special Counsel	1.00	1.00	1.00	1.00
<b>TOTAL</b>	<b>79.35</b>	<b>77.00</b>	<b>77.00</b>	<b>77.00</b>

**AUTHORIZED POSITIONS BY PROGRAM**

Program	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	Authorized FTE	October Budget Revise FTE	Proposed Budget FTE	Proposed Budget FTE
Advisory Services	35.25	36.50	36.50	36.50
Legal Support & Operations	11.00	11.00	11.00	11.00
Litigation Services	30.10	26.50	22.50	22.50
Misdemeanor Prosecution	-	-	4.00	4.00
Neighborhood Law Corps (NLC)	3.00	3.00	3.00	3.00
<b>TOTAL</b>	<b>79.35</b>	<b>77.00</b>	<b>77.00</b>	<b>77.00</b>

## PERSONNEL SUMMARY



## HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

### Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Advisory Services	\$0	\$0	\$0	\$0
Legal Support & Operations	-	-	-	-
Litigation Services	184,784	82,031	84,500	87,030
Neighborhood Law Corps (NLC)	-	10,284	10,280	10,280
<b>TOTAL</b>	<b>\$184,784</b>	<b>\$92,315</b>	<b>\$94,780</b>	<b>\$97,310</b>

### Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Advisory Services	\$7,379,392	\$7,501,423	\$7,682,810	\$7,720,200
Legal Support & Operations	2,853,532	1,182,382	544,000	556,180
Litigation Services	4,996,166	4,923,339	4,464,660	4,606,220
Misdemeanor Prosecution	-	759,185	803,370	819,120
Neighborhood Law Corps (NLC)	178,400	92,349	183,280	187,210
<b>TOTAL</b>	<b>\$15,407,490</b>	<b>\$14,458,678</b>	<b>\$13,678,120</b>	<b>\$13,888,930</b>

**PROGRAM DETAIL: LITIGATION SERVICES (IP17)**

This program advocates for the City's interest in claims and lawsuits filed against and on behalf of the City, its officers, employees and agencies.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$84,500	\$39,840	\$110	\$39,730	-
1100	Self Insurance Liability	-	3,269,360	3,269,360	-	18.77
1150	Worker's Compensation Insurance Claims	-	323,860	227,320	96,540	0.99
2415	Development Service Fund	-	454,180	319,050	135,130	1.35
3100	Sewer Service Fund	-	50,330	35,260	15,070	0.29
7780	Oakland Redevelopment Agency Projects (ORA)	-	327,090	229,780	97,310	1.10
<b>TOTAL</b>		<b>\$84,500</b>	<b>\$4,464,660</b>	<b>\$4,080,880</b>	<b>\$383,780</b>	<b>22.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$87,030	\$39,840	\$110	\$39,730	-
1100	Self Insurance Liability	-	3,335,900	3,335,900	-	18.77
1150	Worker's Compensation Insurance Claims	-	330,000	231,950	98,050	0.99
1710	Recycling Program	-	53,160	53,160	-	0.50
2415	Development Service Fund	-	462,790	325,530	137,260	1.35
3100	Sewer Service Fund	-	51,280	35,980	15,300	0.29
7780	Oakland Redevelopment Agency Projects (ORA)	-	333,250	234,430	98,820	1.10
<b>TOTAL</b>		<b>\$87,030</b>	<b>\$4,606,220</b>	<b>\$4,217,060</b>	<b>\$389,160</b>	<b>23.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: LITIGATION SERVICES (IP17) (continued)****Program Related Performance Measures (IP17)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
% of Claims Settled Prior to Litigation	24%	28%	26%	26%	26%
% of Defense Lawsuits Resolved within one year of filing	45%	39%	36%	36%	36%
% of Claims Resolved Resulting in No monetary payout	78%	72%	74%	74%	74%
% of Lawsuits Resolved Resulting in No monetary payout	58%	71%	51%	51%	51%
% of Claims settled for \$5,000 or less	87%	90%	90%	90%	90%
% of Lawsuits settled for \$5,000 or less	40%	40%	18%	18%	18%

**PROGRAM DETAIL: ADVISORY SERVICES (IP18)**

This program provides legal advice and counsel to the City in a wide range of legal issues that challenge a modern American city.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$2,841,710	\$2,828,080	\$13,630	17.31
1100	Self Insurance Liability	-	228,550	228,550	-	1.30
1150	Worker's Compensation Insurance Claims	-	18,190	12,780	5,410	0.05
1710	Recycling Program	-	200,730	140,870	59,860	0.75
1720	Comprehensive Clean-up	-	54,610	38,340	16,270	0.15
1750	Multipurpose Reserve	-	60	-	60	-
2108	HUD-CDBG	-	61,300	43,060	18,240	0.19
2310	Lighting and Landscape Assessment District	-	165,850	165,660	190	0.80
2415	Development Service Fund	-	865,030	624,640	240,390	4.50
3100	Sewer Service Fund	-	90,930	63,880	27,050	0.25
7100	Police and Fire Retirement System	-	91,940	91,850	90	0.40
7120	Oakland Municipal Employees' Retirement System OMERS	-	22,990	22,970	20	0.10
7760	Grant Clearing	-	200,550	140,870	59,680	0.75
7780	Oakland Redevelopment Agency Projects (ORA)	-	2,840,370	1,998,570	841,800	9.95
<b>TOTAL</b>		<b>\$0</b>	<b>\$7,682,810</b>	<b>\$6,400,120</b>	<b>\$1,282,690</b>	<b>36.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$3,861,830	\$3,848,200	13,630	23.26
1100	Self Insurance Liability	-	233,200	233,200	-	1.30
1150	Worker's Compensation Insurance Claims	-	18,530	13,040	5,490	0.05
1710	Recycling Program	-	177,960	117,160	60,800	0.50
1720	Comprehensive Clean-up	-	16,520	-	16,520	-
1750	Multipurpose Reserve	-	60	-	60	-
2108	HUD-CDBG	-	62,450	43,930	18,520	0.19
2310	Lighting and Landscape Assessment District	-	190	-	190	-
2415	Development Service Fund	-	245,500	-	245,500	-
3100	Sewer Service Fund	-	92,640	65,170	27,470	0.25

**PROGRAM DETAIL: ADVISORY SERVICES (IP18) (continued)**

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7100	Police and Fire Retirement System	-	93,810	93,720	90	0.40
7120	Oakland Municipal	-	23,450	23,430	20	0.10
7780	Oakland Redevelopment Agency Projects (ORA)	-	2,894,060	2,039,120	854,940	9.95
<b>TOTAL</b>		<b>\$0</b>	<b>\$7,720,200</b>	<b>\$6,476,970</b>	<b>\$1,243,230</b>	<b>36.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: LEGAL SUPPORT & OPERATIONS (IP19)**

This program directs, sets policy and manages the operations of the City Attorney's Office.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$287,250	\$1,529,350	(\$1,242,100)	10.70
7780	Oakland Redevelopment Agency Projects (ORA)	-	256,750	96,290	160,460	0.30
<b>TOTAL</b>		<b>\$0</b>	<b>\$544,000</b>	<b>\$1,625,640</b>	<b>(\$1,081,640)</b>	<b>11.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$295,030	\$1,560,220	(\$1,265,190)	10.70
7780	Oakland Redevelopment Agency Projects (ORA)	-	261,150	98,220	162,930	0.30
<b>TOTAL</b>		<b>\$0</b>	<b>\$556,180</b>	<b>\$1,658,440</b>	<b>(\$1,102,260)</b>	<b>11.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: NEIGHBORHOOD LAW CORPS (NLC) (IP20)**

Serve predominantly low-income neighborhoods. This program's attorneys prosecute cases that are prioritized as most urgent by residents in predominantly low-income neighborhoods. These have been primarily nuisance actions against problem liquor stores, drug houses, and substandard apartment buildings. Attorneys also provide residents with information and legal referrals.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$191,040	\$191,040	\$0	3.00
2190	Private Grants	10,280	(7,760)	(7,760)	-	-
<b>TOTAL</b>		<b>\$10,280</b>	<b>\$183,280</b>	<b>\$183,280</b>	<b>\$0</b>	<b>3.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$194,970	\$194,970	\$0	3.00
2190	Private Grants	10,280	(7,760)	(7,760)	-	-
<b>TOTAL</b>		<b>\$10,280</b>	<b>\$187,210</b>	<b>\$187,210</b>	<b>\$0</b>	<b>3.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: Misdemeanor Prosecution (IP71)**

Aggressively prosecute chronic low-level crimes that impact the quality of life in Oakland neighborhoods and ultimately lead to more serious or violent crimes. Examples of low level crimes are illegal dumping, prostitution-related crimes, cruelty to animals, disorderly conduct and other public nuisances.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$541,790	\$519,930	\$21,860	2.50
7780	Oakland Redevelopment Agency Projects (ORA)	-	261,580	261,580	-	1.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$803,370</b>	<b>\$781,510</b>	<b>\$21,860</b>	<b>4.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$552,240	\$530,380	\$21,860	2.50
7780	Oakland Redevelopment Agency Projects (ORA)	-	266,880	266,880	-	1.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$819,120</b>	<b>\$797,260</b>	<b>\$21,860</b>	<b>4.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

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# **CITY AUDITOR**

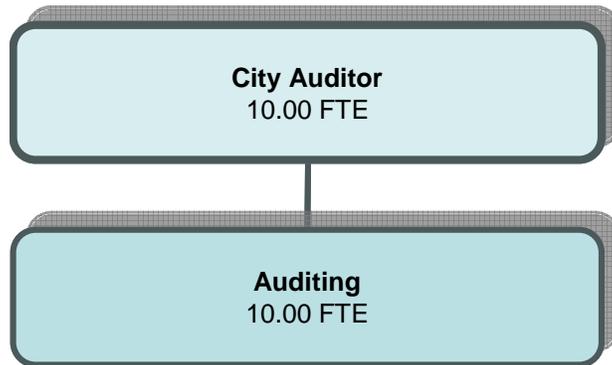
## **MISSION STATEMENT**

The mission of the Office of the City Auditor is to create a model performance auditing organization that returns in-depth and meaningful results to the citizens of Oakland by utilizing a risk-based audit approach to identify and audit the areas of government most vulnerable to fraud, waste, abuse and mismanagement.

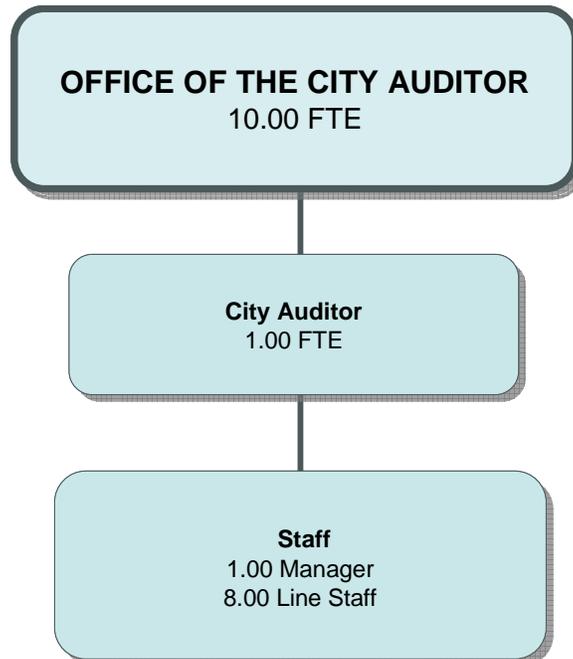
## **BUSINESS GOALS**

- Identify \$4 of monetary benefit for every \$1 in audit cost.
- Conduct performance audits to improve the economy, efficiency, effectiveness and accountability of City Government.
- Conduct mandated audits of City expenditures.
- Establish an effective whistleblower program to combat fraud, waste, and abuse.
- Follow-up on audit recommendations in accordance with the City Charter.
- Provide a professional, supportive, and effective environment for staff to excel.

**ORGANIZATION CHART BY PROGRAM**



**ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS**



**PROGRAMS INCLUDED IN FY 2009-11**

**Auditing (IP54)**

This program conducts audits of all departments and agencies of the City in accordance with applicable government auditing standards and in conformity with Section 403 of the Oakland City Charter. Audit services will identify ways to increase the economy, efficiency, effectiveness, and accountability of City government.

## SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Required Audits of Local Measures Q and N funded by fund balances.		\$0.07	\$0.02

<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
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### Multiple Funds

Funding of Audit Services by Funds Measure Q (2240) and Measure N (2250)		(\$0.07)	(\$0.02)
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## SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND

<b>Expenditures by Fund</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010 General Fund: General Purpose	\$1,570,658	\$1,323,720	\$1,428,810
1750 Multipurpose Reserve	91,126	83,140	180
2240 Library Services Retention-Enhancement	-	35,000	-
2250 Measure N: Fund	-	35,000	17,500
7780 Oakland Redevelopment Agency Projects (ORA)	52,181	72,830	-

<b>TOTAL</b>	<b>\$1,713,965</b>	<b>\$1,549,690</b>	<b>\$1,446,490</b>
<b>Authorized FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures	92%	85%	99%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures	0%	0%	0%

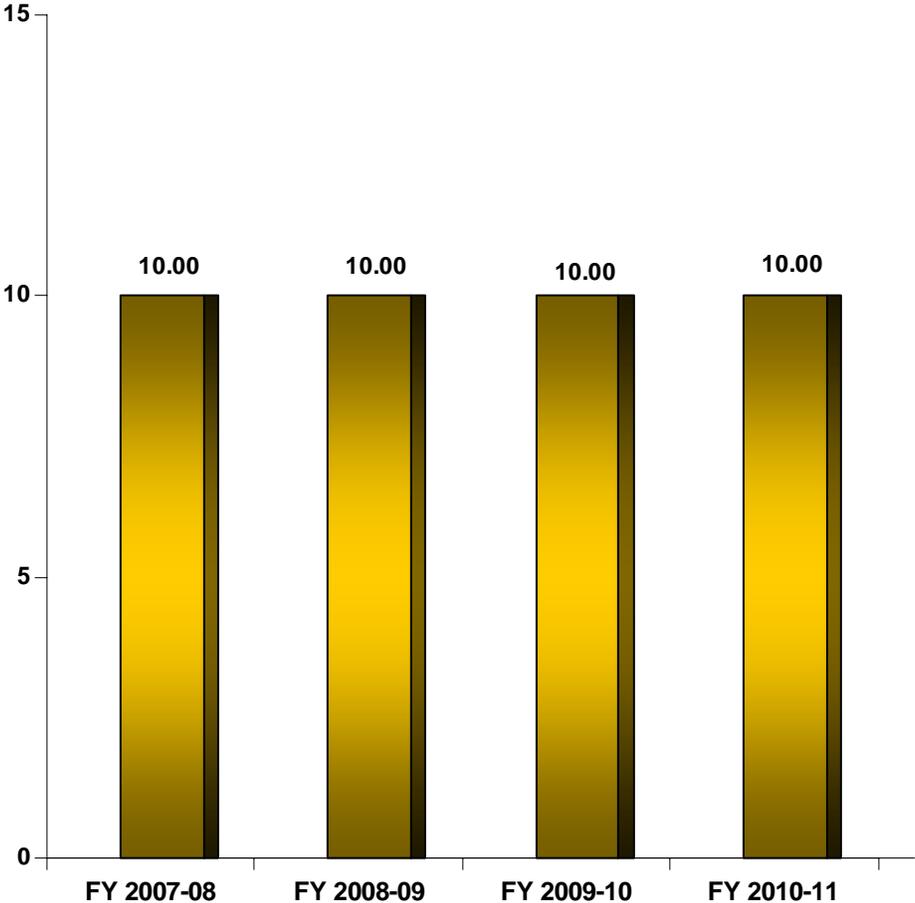
**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Chief Deputy City Auditor	1.00	-	-	-
City Auditor	1.00	1.00	1.00	1.00
City Auditor, Assistant	-	1.00	1.00	1.00
Deputy City Auditor I	2.00	-	-	-
Deputy City Auditor III	2.00	-	-	-
Exec Assist to the City Auditor	1.00	1.00	1.00	1.00
Performance Auditor	-	2.00	2.00	2.00
Performance Auditor, Sr	-	-	2.00	2.00
Performance Audit Manager	-	2.00	2.00	2.00
Receptionist to the City Auditor	1.00	1.00	1.00	1.00
Student Trainee, PT	2.00	2.00	-	-
<b>TOTAL</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Auditing	10.00	10.00	10.00	10.00
<b>TOTAL</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

**PERSONNEL SUMMARY**



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM**

**Revenue**

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Auditing	\$60	\$6,240	\$76,430	\$24,120
<b>TOTAL</b>	<b>\$60</b>	<b>\$6,240</b>	<b>\$76,430</b>	<b>\$24,120</b>

**Expenditure**

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Auditing	\$1,316,972	\$1,713,965	\$1,549,690	\$1,446,490
<b>TOTAL</b>	<b>\$1,316,972</b>	<b>\$1,713,965</b>	<b>\$1,549,690</b>	<b>\$1,446,490</b>

**PROGRAM DETAIL:      AUDITING (IP54)**

This program conducts audits of all departments and agencies of the City in accordance with applicable government auditing standards and in conformity with Section 403 of the Oakland City Charter. Audit services will identify ways to increase the economy, efficiency, effectiveness, and accountability of City government.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$6,430	\$1,323,720	\$1,091,100	\$232,620	8.50
1750	Multipurpose Reserve	-	83,140	82,960	180	0.93
2240	Library Services Retention-Enhancement	35,000	35,000	35,000	-	-
2250	Measure N: Fund	35,000	35,000	35,000	-	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	72,830	72,830	-	0.57
<b>TOTAL</b>		<b>\$76,430</b>	<b>\$1,549,690</b>	<b>\$1,316,890</b>	<b>\$232,800</b>	<b>10.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$6,620	\$1,428,810	\$1,326,180	\$102,630	10.00
1750	Multipurpose Reserve	-	180	-	180	-
2250	Measure N: Fund	17,500	17,500	17,500	-	-
<b>TOTAL</b>		<b>\$24,120</b>	<b>\$1,446,490</b>	<b>\$1,343,680</b>	<b>\$102,810</b>	<b>10.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP54)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Ration of Estimated monetary benefit to audit cost	N/A	\$4 to \$1	\$4 to \$1	\$4 to \$1	\$4 to \$1
Percent of audit recommendations implemented within one year	N/A	45%	75%	75%	75%
Number of Audits planned versus completed for the fiscal year	N/A	N/A	N/A	7	7

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# **CITY CLERK**

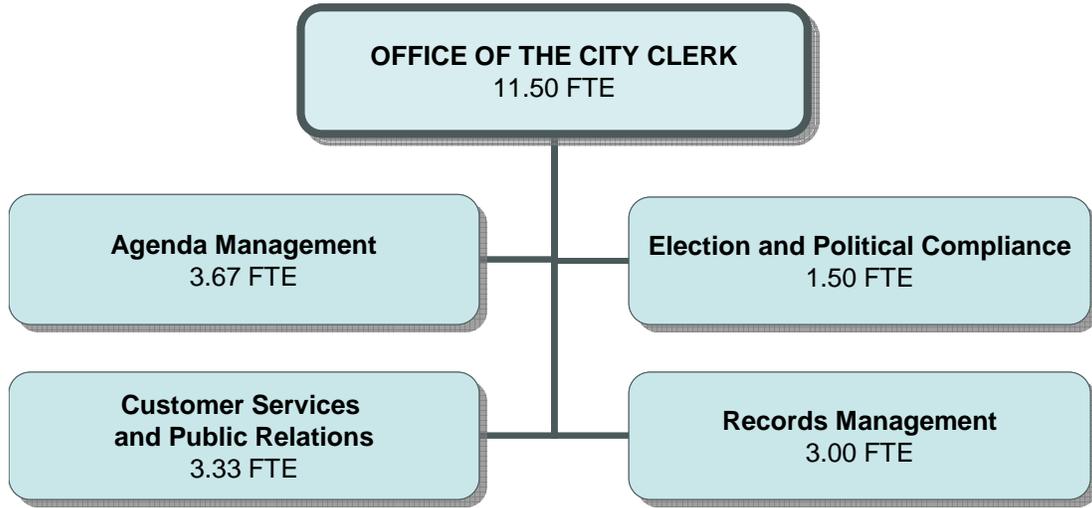
## **MISSION STATEMENT**

The mission of the Office of the City Clerk is to enable the public to fully participate in the governmental process, by providing accurate information and services in a professional manner, and to assist residents in making informed decisions affecting the quality of their lives.

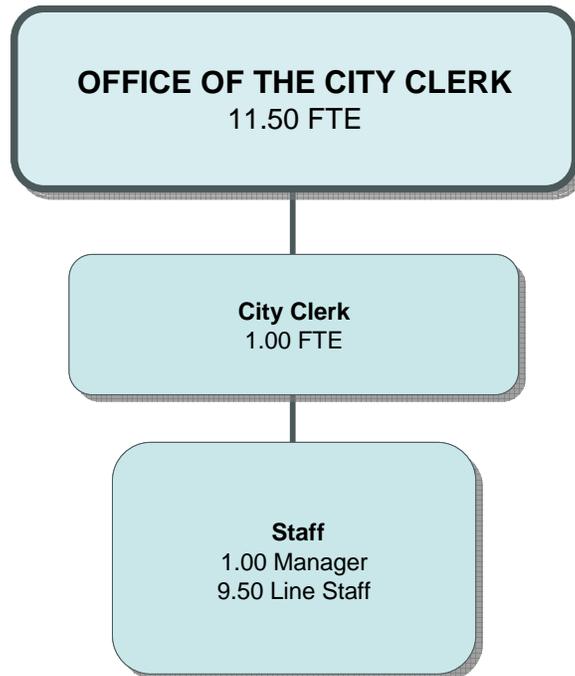
## **BUSINESS GOALS**

- Support the Mayor, City Council, City Administrator, and Agency Directors in achieving their goals for the City through accurate recording of legislative activities and retention / retrieval of City records.
- Enhancement of City-Wide Records Management program to promote accessibility, retention, and timely destruction.
- Continue outreach to encourage citizen participation in government affairs and increase voter participation.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



## PROGRAMS INCLUDED IN FY 2009-11

### Agenda Management (IP14)

This program coordinates, prepares, and distributes legislative agendas. Ensures posting of agendas as mandated by law. Attends Council committee and Council meetings and Oakland Redevelopment Agency meetings, and prepares minutes. Processes, tracks, and archives legislation and contracts. This program includes filing and tracking of the City's Boards and Commission appointments. (Legally Mandated)

### Elections & Political Compliance (IP15)

This program facilitates the Municipal Election process within the City of Oakland to ensure that elections are conducted properly and ethically in accordance with Federal, State, and local laws. In addition, this unit is also responsible for overseeing the filing of Campaign Disclosure Statements and Statements of Economic Interest (Form 700) as required by the Fair Political Practices Commission (FPPC).

### Customer Services and Public Relations (IP16)

This program conducts the City's voluntary Domestic Partnership Registration Program. Processes U.S. Passport applications, and provides passport photo service onsite. In addition, this unit is also responsible for scheduling Hearing Room reservations.

### Records Management (IP63)

This program maintains and indexes the agendas, minutes, ordinances, resolutions, and contracts adopted by the legislative body. Provides ready access to these records pursuant to Government Code section 34090 and City of Oakland Ordinance number 12643 C.M.S. Set policies, procedures, and guides City government's care, maintenance, retention, and disposition of all City records and information systems according to Ordinance 11370 C.M.S., Resolution 77659 C.M.S., and City of Oakland's Administrative Instruction 114.

## SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Transfer of costs to Oakland Redevelopment Agency (Fund 7780) to reflect the actual level of ORA-related activities performed the the Office of the City Clerk	(2.01)	(\$0.21)	(\$0.21)
Additional funding for Special Elections in FY 2009-10		\$0.60	\$0.90
<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Transfer of costs to Oakland Redevelopment Agency (Fund 7780) to reflect the actual level of ORA-related activities performed the the Office of the City Clerk	2.01	\$0.21	\$0.21

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>		<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010	General Fund: General Purpose	\$2,141,396	\$2,321,460	\$2,640,810
7780	Oakland Redevelopment Agency Projects (ORA) Total	66,880	270,430	275,890
<b>TOTAL</b>		<b>\$2,208,276</b>	<b>\$2,591,890</b>	<b>\$2,916,700</b>
<b>Authorized FTE</b>		<b>11.50</b>	<b>11.50</b>	<b>11.50</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		97%	90%	91%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		0%	1%	1%

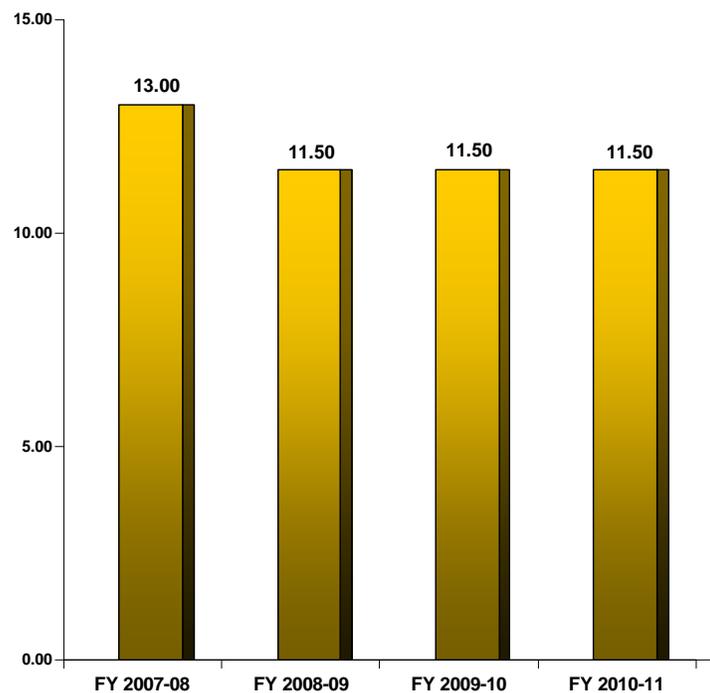
**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Account Clerk II	1.00	1.00	1.00	1.00
Administrative Analyst I	2.00	1.00	1.00	1.00
Administrative Assistant II	1.00	0.50	0.50	0.50
City Clerk	1.00	1.00	1.00	1.00
City Clerk, Assistant	1.00	1.00	1.00	1.00
Citywide Records Manager	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Legislative Recorder	3.00	2.00	2.00	2.00
Management Assistant	1.00	1.00	1.00	1.00
Office Assistant II	-	1.00	1.00	1.00
Public Service Representative	1.00	1.00	1.00	1.00
<b>TOTAL</b>	<b>13.00</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>

## AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Proposed Budget FTE	FY 10-11 Proposed Budget FTE
Agenda Management	4.70	3.67	3.67	3.67
Customer Services and Public Relations	3.30	3.33	3.33	3.33
Elections and Political Compliance	2.00	1.50	1.50	1.50
Records Management	3.00	3.00	3.00	3.00
<b>TOTAL</b>	<b>13.00</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>

## PERSONNEL SUMMARY



## HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

### Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Agenda Management	\$40,838	\$69,047	\$29,530	\$30,420
Customer Services / Public Relations	61,016	56,902	25,680	26,450
<b>TOTAL</b>	<b>\$101,854</b>	<b>\$125,949</b>	<b>\$55,210</b>	<b>\$56,870</b>

### Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Agenda Management	\$1,080,121	\$955,360	\$714,850	\$724,290
Customer Services / Public Relations	401,739	341,282	357,350	364,130
Elections & Political Compliance	1,055,071	530,840	1,137,950	1,440,840
Records Management	313,887	380,793	381,740	387,440
<b>TOTAL</b>	<b>\$2,850,818</b>	<b>\$2,208,276</b>	<b>\$2,591,890</b>	<b>\$2,916,700</b>

**PROGRAM DETAIL: AGENDA MANAGEMENT (IP14)**

This program coordinates, prepares, and distributes legislative agendas. Ensures posting of agendas as mandated by law. Attends council committee and council meetings and Oakland Redevelopment Agency meetings, and prepares minutes. Processes, tracks, and archives legislation and contracts. This program includes filing and tracking of the City's Boards and Commission appointments. (Legally Mandated)

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$29,530	\$607,840	\$406,190	\$201,650	2.68
7780	Oakland Redevelopment Agency Projects (ORA)	-	107,010	107,010	-	0.99
<b>TOTAL</b>		<b>\$29,530</b>	<b>\$714,850</b>	<b>\$513,200</b>	<b>\$201,650</b>	<b>3.67</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$30,420	\$615,110	\$413,460	\$201,650	2.68
7780	Oakland Redevelopment Agency Projects (ORA)	-	109,180	109,180	-	0.99
<b>TOTAL</b>		<b>\$30,420</b>	<b>\$724,290</b>	<b>\$522,640</b>	<b>\$201,650</b>	<b>3.67</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP14)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of meeting minutes and regular meeting agendas posted on the web 10 days from the meeting	100%	100%	100%	100%	100%
Percentage of special meeting agendas posted on Legistar 48 hours in advance of the meeting	100%	100%	100%	100%	100%
Preparation and posting of the Annual Vacancy Report and Annual Directory of Boards and Commissions	100%	100%	100%	100%	100%
Percentage of Special Vacancy Notices prepared for unanticipated vacancies.	100%	100%	100%	100%	100%
Percentage of internal and external customers who rate this unit's service as satisfactory or better	N/A	N/A	N/A	100%	100%

**PROGRAM DETAIL: ELECTIONS AND POLITICAL COMPLIANCE (IP15)**

This program facilitates the Municipal Election process within the City of Oakland to ensure that elections are conducted properly and ethically in accordance with Federal, State, and local laws. In addition, this unit is also responsible for overseeing the filing of Campaign Disclosure Statements and Statements of Economic Interest (Form 700) as required by the Fair Political Practices Commission (FPPC).

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,137,950	\$140,760	\$997,190	1.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,137,950</b>	<b>\$140,760</b>	<b>\$997,190</b>	<b>1.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,440,840	\$143,650	\$1,297,190	1.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,440,840</b>	<b>\$143,650</b>	<b>\$1,297,190</b>	<b>1.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP15)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of internal and external customers who rate this unit's service as satisfactory or better	N/A	N/A	N/A	100%	100%

**PROGRAM DETAIL: CUSTOMER SERVICES AND PUBLIC RELATIONS (IP16)**

This program conducts the City's voluntary Domestic Partnership Registration Program. Processes U.S. Passport applications, and provides passport photo service onsite. In addition, this unit is also responsible for scheduling Hearing Room reservations.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$25,680	\$287,080	\$263,550	\$23,530	3.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	70,270	70,270	-	0.33
<b>TOTAL</b>		<b>\$25,680</b>	<b>\$357,350</b>	<b>\$333,820</b>	<b>\$23,530</b>	<b>3.33</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$26,450	\$292,450	\$268,920	\$23,530	3.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	71,680	71,680	-	0.33
<b>TOTAL</b>		<b>\$26,450</b>	<b>\$364,130</b>	<b>\$340,600</b>	<b>\$23,530</b>	<b>3.33</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP16)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of internal and external customers who rate this unit's service as satisfactory or better	N/A	N/A	N/A	100%	100%

**PROGRAM DETAIL: RECORDS MANAGEMENT (IP63)**

This program maintains and indexes the agendas, minutes, ordinances, resolutions, and contracts adopted by the legislative body. Provides ready access to these record pursuant to Government Code section 34090 and City of Oakland Ordinance number 12643 C.M.S.. Sets policy, procedures, and guides city Government's care, maintenance, retention, and disposition to all city records and information systems according to Ordinance 11370 C.M.S., Resolution 77659 C.M.S., and City of Oakland's Administrative Instruction 114.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$288,590	\$189,120	\$99,470	2.01
7780	Oakland Redevelopment Agency Projects (ORA)	-	93,150	93,150	-	0.99
<b>TOTAL</b>		<b>\$0</b>	<b>\$381,740</b>	<b>\$282,270</b>	<b>\$99,470</b>	<b>3.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$292,410	\$192,946	\$99,464	2.01
7780	Oakland Redevelopment Agency Projects (ORA)	-	95,030	95,030	-	0.99
<b>TOTAL</b>		<b>\$0</b>	<b>\$387,440</b>	<b>\$287,976</b>	<b>\$99,464</b>	<b>3.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP63)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of research requests satisfied within 10 days	N/A	100%	100%	100%	100%
25% reconciliation of Citywide Master Inventory	N/A	100%	100%	100%	100%
Destruction of identified expired records	N/A	0%	0%	100%	100%
Percentage of boxes properly dispositioned	N/A	100%	100%	100%	100%
Percentage of internal and external customers who rate this unit's service as satisfactory or better	N/A	N/A	N/A	100%	100%

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# CONTRACTING AND PURCHASING

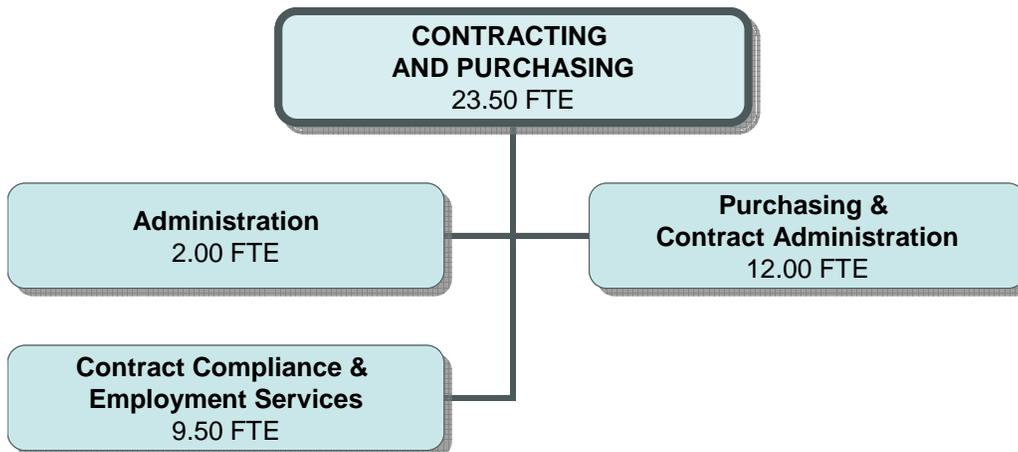
## MISSION STATEMENT

The mission of the Department of Contracting and Purchasing is to support the procurement of materials, equipment and services essential to providing governmental services for the citizens of Oakland. The Department of Contracting and Purchasing supports the purchasing operations of City agencies and monitors and enforces City Council policies designed to stimulate the fair and equitable involvement of Oakland residents and businesses in the very economic market that their taxes help to create. In serving the City's needs, staff is dedicated to providing efficient and responsive service, in full compliance with the City's legal and social equity requirements while upholding the highest ethical and professional standards.

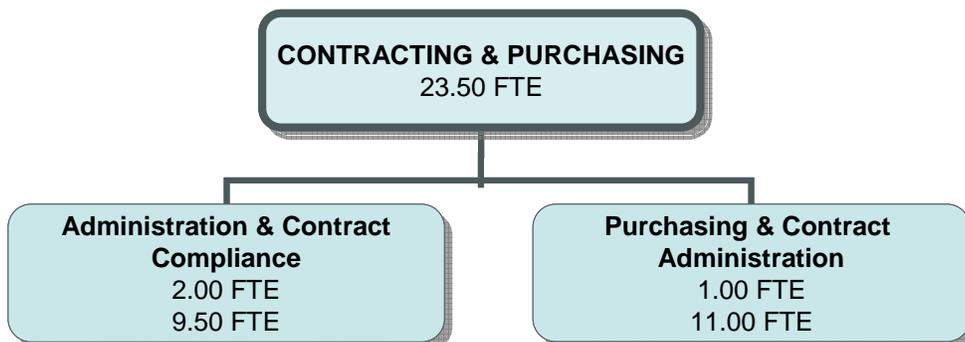
## BUSINESS GOALS

- To assist agencies in meeting their contracting and procurement needs.
- To implement standard procurement and contracting processes and (in conjunction with Information Technology) mount a city-wide centralized automated contracting system known as Procure to Pay.
- To support the implementation of a city wide automated contracting program.
- To apply transparent strategies that will reduce staff's time and effort to procure quality deliverables.
- To ensure that social equity policies for Oakland businesses and residents are adhered to.
- Enhancement of City-Wide Records Management program to promote accessibility, retention, and timely destruction.
- To create and maintain new sustainable strategies that will allow business to more fully engage in the City's contracting process.
- Continue outreach to encourage citizen participation in government affairs and increase voter participation.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



### PROGRAMS INCLUDED IN FY 2009-11

**Administration (IP70)**

This program provides department-wide administrative functions, including: executive leadership, fiscal services, personnel services, and information technology.

**Contract Compliance and Employment Services (IP10)**

This program supports all compliance policies that ensure social equity in public contracting and maximizes employment opportunities on City

construction projects for Oakland residents; maximizes the economic stability of Oakland's diverse community via contracting, procurement and construction employment opportunities.

**Purchasing and Contract Administration (IP28)**

This program procures materials, supplies and services for City departments. Functions also include bidding, noticing, evaluating bids, maintaining a vendor list, and contracting.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Reduce 3.00 FTEs from Full-time to Part-time	(1.50)	(\$0.14)	(\$0.14)

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET  
BY FUND**

<b>Expenditures by Fund</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010 General Purpose Fund	\$1,907,885	\$1,911,440	\$1,958,780
1710 Recycling Program	112,900	117,690	120,000
4550 Equipment Parts Stores	809,303	723,380	736,900
<b>TOTAL</b>	<b>\$2,830,089</b>	<b>\$2,752,510</b>	<b>\$2,815,680</b>
<b>Authorized FTE</b>	<b>25.00</b>	<b>23.50</b>	<b>23.50</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures	67%	69%	70%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures	0%	0%	0%

**AUTHORIZED POSITIONS BY CLASSIFICATION**

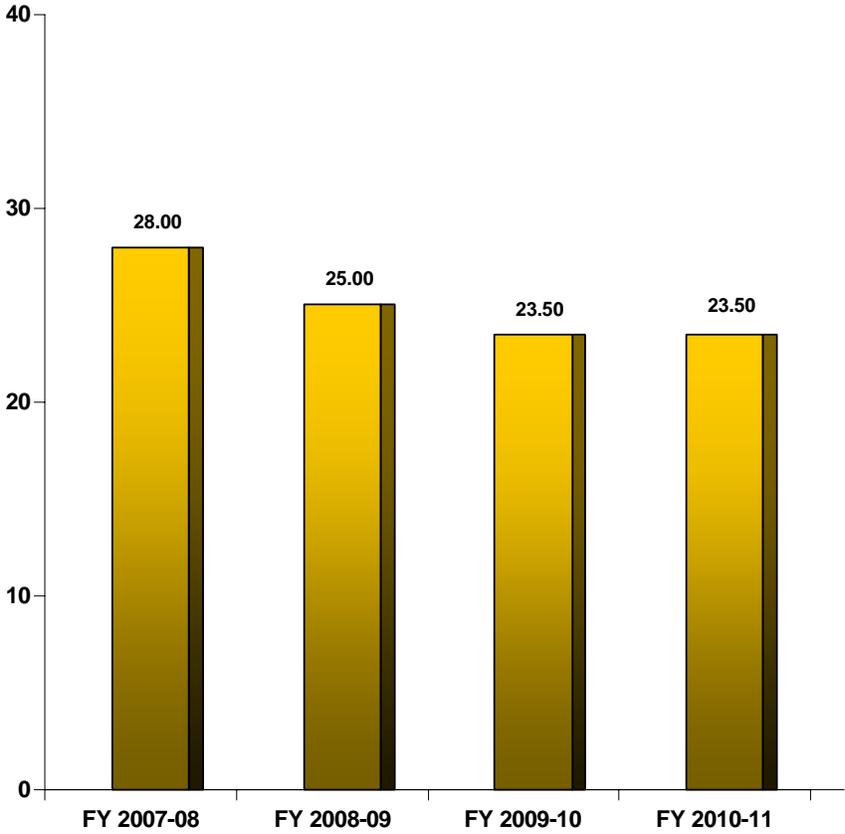
<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Administrative Analyst I	1.00	-	-	-
Administrative Analyst II	1.00	2.00	2.50	2.50
Administrative Assistant I	1.00	1.00	-	-
Administrative Assistant II	2.00	2.00	2.00	2.00
Administrative Services Manager I	1.00	1.00	1.00	1.00
Business Analyst III	1.00	1.00	1.00	1.00
Buyer	2.00	2.00	2.00	2.00
Contract Compliance Field Tech	2.00	1.00	1.00	1.00
Contract Compliance Office Assistant	2.00	3.00	3.00	3.00
Contract Compliance Officer	4.00	3.00	2.50	2.50
Contract Compliance Officer, Senior	1.00	1.00	1.00	1.00
Employment Services Supervisor	1.00	1.00	1.00	1.00
Job Developer	1.00	1.00	1.00	1.00
Manager, Contract & Employ Svcs	1.00	1.00	1.00	1.00
Office Assistant II	4.00	3.00	2.50	2.50
Program Analyst II	1.00	-	-	-
Purchasing Supervisor	1.00	1.00	1.00	1.00
Support Services Supervisor	1.00	1.00	1.00	1.00
<b>TOTAL *</b>	<b>28.00</b>	<b>25.00</b>	<b>23.50</b>	<b>23.50</b>

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Administration	4.00	2.00	2.00	2.00
Contract Compliance & Employment Svcs	11.00	10.00	9.50	9.50
Purchasing & Contract Administration	13.00	13.00	12.00	12.00
<b>TOTAL *</b>	<b>28.00</b>	<b>25.00</b>	<b>23.50</b>	<b>23.50</b>

\* Historical FTE's are reflected in the City Administrator's Office, Finance & Management Agency, and Public Works Agency since the Department of Contracting and Purchasing is a newly created department beginning in FY 2007-08.

**PERSONNEL SUMMARY**



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM**

**Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Purchasing & Contract Administration	\$416,165	\$865,205	\$1,119,500	\$1,133,610
<b>TOTAL *</b>	<b>\$416,165</b>	<b>\$865,205</b>	<b>\$1,119,500</b>	<b>\$1,133,610</b>

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Administration	\$668,617	396,969	\$525,470	\$543,560
Contract Compliance & Employment Svcs	932,484	974,574	944,820	965,050
Purchasing & Contract Administration	1,303,862	1,458,546	\$1,282,220	\$1,307,070
<b>TOTAL *</b>	<b>\$2,904,963</b>	<b>\$2,830,089</b>	<b>\$2,752,510</b>	<b>\$2,815,680</b>

*\* Historical data is reflected in the City Administrator's Office, Finance & Management Agency, and Public Works Agency since the Department of Contracting and Purchasing is a newly created department beginning in FY 2007-08.*

**PROGRAM DETAIL: ADMINISTRATION (IP70)**

This program provides department-wide administrative functions, including: executive leadership, fiscal services, personnel services, and information technology.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$525,470	\$441,200	\$84,270	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$525,470</b>	<b>\$441,200</b>	<b>\$84,270</b>	<b>2.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$543,560	\$459,290	\$84,270	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$543,560</b>	<b>\$459,290</b>	<b>\$84,270</b>	<b>2.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: CONTRACT COMPLIANCE & EMPLOYMENT SERVICES(IP10)**

This program supports all compliance policies that ensure social equity in public contracting and maximizes employment opportunities on City construction projects for Oakland residents; maximizes the economic stability of Oakland's diverse community via contracting, procurement and construction employment opportunities.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$944,820	\$944,820	\$0	9.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$944,820</b>	<b>\$944,820</b>	<b>\$0</b>	<b>9.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$965,050	\$965,050	\$0	9.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$965,050</b>	<b>\$965,050</b>	<b>\$0</b>	<b>9.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP10)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
% of L/SLBE participation on projects monitored by the department	61.93%	65.00%	30%	40%	40%
% of total hours worked by Oakland residents on City construction projects	N/A	32.35%	30%	40%	40%
% total dollars earned by Oakland apprentices	N/A	19%	15%	20%	20%
# of new (first-time) business certifications	122	144	200	225	250

**PROGRAM DETAIL: PURCHASING & CONTRACT ADMINISTRATION (IP28)**

This program procures materials, supplies and services for City departments. Functions also include bidding, noticing, evaluating bids, maintaining a vendor list, and contracting.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$147,320	\$441,150	\$427,490	\$13,660	4.00
1710	Recycling Program	-	117,690	114,460	3,230	1.00
4550	Equipment Parts Stores	972,180	723,380	646,610	76,770	7.00
<b>TOTAL</b>		<b>\$1,119,500</b>	<b>\$1,282,220</b>	<b>\$1,188,560</b>	<b>\$93,660</b>	<b>12.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$147,920	\$450,170	\$436,510	\$13,660	4.00
1710	Recycling Program	-	120,000	116,770	3,230	1.00
4550	Equipment Parts Stores	985,690	736,900	659,870	77,030	7.00
<b>TOTAL</b>		<b>\$1,133,610</b>	<b>\$1,307,070</b>	<b>\$1,213,150</b>	<b>\$93,920</b>	<b>\$12.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP28)**

	<b>FY 2006-07 Actuals</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Target</b>	<b>FY 2009-10 Proposed Target</b>	<b>FY 2010-11 Proposed Target</b>
Average number of weeks to process and execute contracts from City Council approval to completion of process	6	6	5	5	5
% of formal bids completed within 65 days	80%	75%	90%	90%	90%
% of informal bids completed within 21 days	80%	75%	90%	90%	90%

**NOTES**

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# INFORMATION TECHNOLOGY

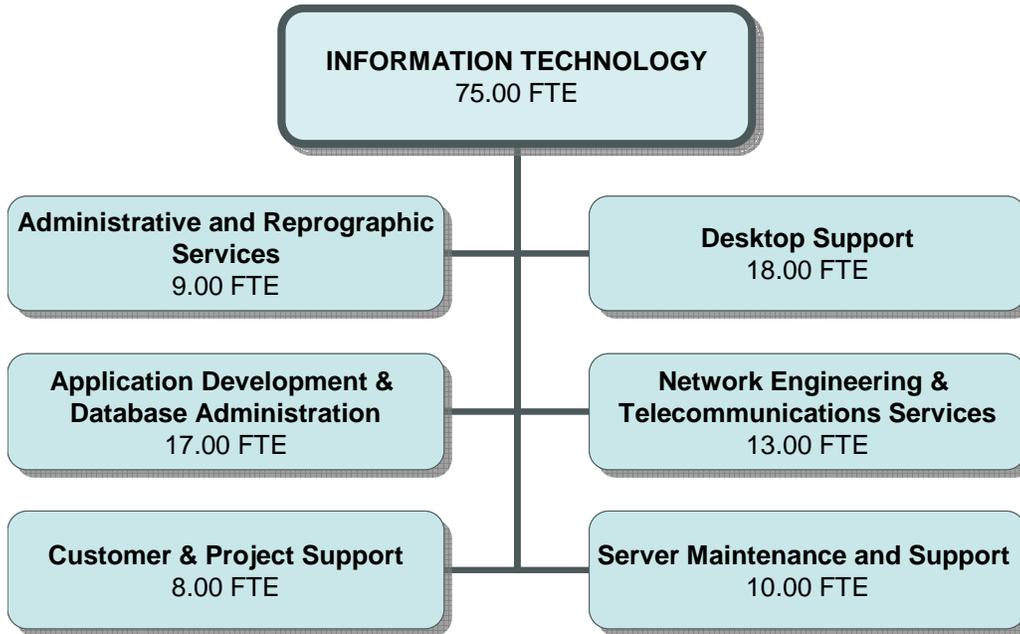
## MISSION STATEMENT

The Department of Information Technology is committed to providing the timely delivery of strategic, responsive, cost-effective technology solutions and quality services to meet the goals defined by the Mayor, City Council and Oakland's citizens. We are dedicated to maintaining the highest standards of excellence in our technical skills by providing total quality workmanship and expertise; by understanding the needs of the customer to facilitate the accomplishment of common objectives; and by always treating customers and staff with respect and dignity.

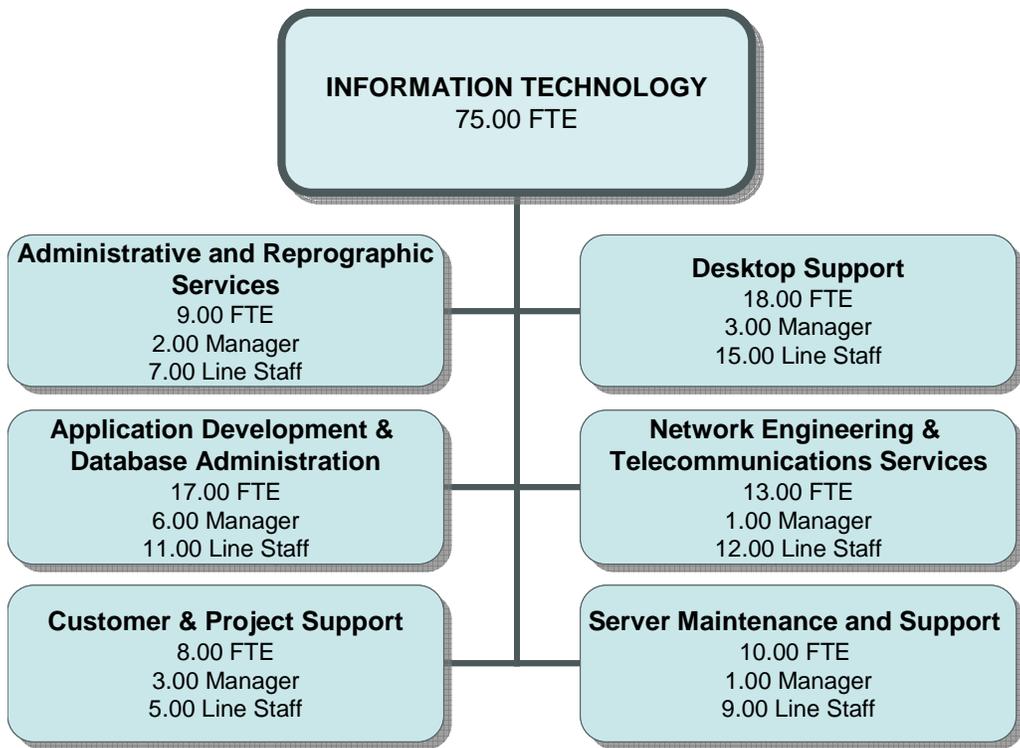
## BUSINESS GOALS

- Improve customer service for internal clients, businesses and the community by providing an overall Information Technology (IT) vision and strategic plan that includes the re-engineering and re-architecting of the City's existing IT environment and associated services.
- Provide a pro-active, stable and highly reliable intra/internet environment that supports and enhances E-Commerce, E-Oakland, Citywide GIS, Crime Watch and migration of City applications to the Web.
- Enable and publish City Data for the use of City Agencies and Departments and provide access to this resource to Residents and Businesses.
- Provide avenues for Interoperable communications to the City's Public Safety Agencies and to surrounding jurisdictions.
- Improve the availability, reliability and speed of the City's fixed and wireless network connectivity.

**ORGANIZATION CHART BY PROGRAM**



**ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS**



**PROGRAMS INCLUDED IN FY 2009-11**

**Customer Support Services (IP62)**

This program provides IT related services to non public safety staff citywide. From the first call to the Help Desk to the support staff maintaining desktop equipment including software maintenance and general hardware repairs including servicing of computers, telephones and associated equipment. It provides maintenance of all non-public safety servers including the City's email, Legistar, Web servers, records and mobile applications.

**Administrative and Reprographic Services (IP64)**

This program provides general administrative support for the Department of Information Technology as well as: telephone and radio billing, cable television complaints and printing / duplicating services for all City departments.

**Server Maintenance and Support (IP65)**

This program provides maintenance of the City's applications servers for general government services and public safety, including the City's email, Legistar, BRASS, web, recruitment, Police and Fire dispatch, records and mobile applications as well as over 100 other applications and databases.

**Desktop Support (IP66)**

This program provides support for over 2,200 desktop computers serving the municipal

government of Oakland; includes software maintenance and general hardware repairs and servicing.

**Customer & Project Support (IP67)**

This program provides service to technology customers through trained help desk staff dedicated to technology problem resolution and assistance; also provides for trained project management staff that can assist City agencies and departments with the implementation of projects and technology programs.

**Network Engineering & Telecommunication Services (IP68)**

This program provides for the maintenance and repair of the City's network, telephone and radio systems, which includes over 3,300 telephones, 5,000 phone lines and 2,700 radios.

**Application Development & Database Administration (IP69)**

This program provides repair, maintenance and enhancement to the City's Oracle and Geographic Information Systems (GIS), which provides citywide enterprise applications; includes the repair and maintenance of the SUN server and the applications and databases that reside on the system hardware.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Elimination of 1.00 FTE City Administrator Analyst	(1.00)	(\$0.14)	(\$0.14)
Elimination of 2.00 FTE Microcomputer Specialist I's	(2.00)	(\$0.21)	(\$0.22)
Elimination of 1.00 FTE Systems Analyst I	(1.00)	(\$0.10)	(\$0.11)
Elimination of 0.60 FTE Project Manager, beginning February 1, 2010	(0.60)	(\$0.04)	(\$0.10)
Elimination of 1.00 Telecommunications System Engineer beginning February 1, 2010	(1.00)	(\$0.07)	(\$0.16)

<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
<b>Multiple Funds</b>			
Elimination of 1.00 FTE Project Manager, beginning February 1, 2010 (Fund 4200)	(1.00)	(\$0.07)	(\$0.17)
Elimination of 0.40 FTE Project Manager, beginning February 1, 2010 (Fund 1760)	(0.40)	(\$0.03)	(\$0.07)
Elimination of 1.00 Electronics Technician, beginning February 1, 2010 (Fund 4200)	(1.00)	(\$0.04)	(\$0.11)
Downgrade 1.00 Electronics Supervisor to Electronics Technician (Fund 4200)	-	(\$0.02)	(\$0.02)
Add funding for interoperable radio equipment (Fund 4200)		\$0.26	\$0.30
Elimination of 1.00 FTE Systems Analyst III (Fund 2415)	(1.00)	(\$0.16)	(\$0.16)
Elimination of 1.00 FTE Microcomputer Specialist II (Fund 7760)	(1.00)	(\$0.13)	(\$0.14)

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>		<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010	General Fund: General Purpose	\$8,976,568	\$8,007,940	\$9,208,340
1700	Mandatory Refuse Program	34,186	37,530	(70)
1760	Telecommunications Reserve	64,517	36,580	90
2310	Lanscaping & Lighting Assessment District	8,200	-	-
2415	Development Service Fund	433,399	316,620	720
4100	Equipment	89,264	93,660	120
4200	Radio/Telecommunications	1,336,054	3,155,240	3,150,830
4210	Telephone Equipment and Software	511,435	511,440	511,440
4300	Reproduction	1,290,764	1,413,460	1,424,490
4400	City Facilities	89,275	93,660	120
7760	Grant Clearing	983,851	623,000	-
<b>TOTAL</b>		<b>\$13,817,513</b>	<b>\$14,289,130</b>	<b>\$14,296,080</b>
<b>Authorized FTE</b>		<b>86.00</b>	<b>75.00</b>	<b>75.00</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		65%	56%	64%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		2%	2%	2%

**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Accountant II	1.00	1.00	1.00	1.00
Administrative Analyst II	2.00	2.00	2.00	2.00
Administrative Assistant I	1.00	-	-	-
City Administrator Analyst	1.00	1.00	-	-
Data Entry Operator	1.00	-	-	-
Data Entry Operator, Senior	1.00	-	-	-
Database Administrator	2.00	2.00	2.00	2.00
Database Analyst III	1.00	1.00	1.00	1.00
Director of Finance	1.00	1.00	1.00	1.00
Electronics Supervisor	1.00	1.00	-	-
Electronics Technician	5.00	5.00	5.00	5.00
Human Res Systems Analyst, Sr.	1.00	1.00	1.00	1.00
Information System Administrator	1.00	1.00	1.00	1.00
Information Systems Supervisor	4.00	3.00	3.00	3.00
Manager, Information Systems	-	4.00	4.00	4.00
Microcomputer Systems Specialist I	5.00	5.00	3.00	3.00
Microcomputer Systems Specialist II	13.00	11.00	10.00	10.00
Microcomputer Systems Specialist II, PPT	1.00	1.00	1.00	1.00
Microcomputer Systems Specialist III	6.00	4.00	4.00	4.00
Network Architect	2.00	1.00	1.00	1.00
Operations Support Specialist	4.00	3.00	3.00	3.00
Programmer Analyst III, PPT	1.00	-	-	-
Project Manager	4.00	2.00	-	-
Project Manager II	7.00	3.00	2.00	2.00
Project Manager III	1.00	1.00	1.00	1.00
Reproduction Assistant	1.00	1.00	1.00	1.00
Reproduction Offset Operator	3.00	3.00	3.00	3.00
Reproduction Offset Supervisor	1.00	1.00	1.00	1.00
Reprograhpic Shop Supervisor	1.00	1.00	1.00	1.00
Spatial Data Analyst III	3.00	2.00	2.00	2.00
Systems Analyst I	1.00	1.00	-	-
Systems Analyst III	5.00	6.00	5.00	5.00
Systems Programmer III	7.00	7.00	7.00	7.00
Technical Communications Specialist	-	-	1.00	1.00
Telecommunication Systems Engineer	2.00	2.00	1.00	1.00
Telecommunications Electrician, Sr.	1.00	1.00	1.00	1.00
Telecommunications Supervisor	1.00	-	-	-
Telephone Services Specialist	6.00	6.00	5.00	5.00
Web Specialist	1.00	1.00	1.00	1.00
<b>TOTAL *</b>	<b>100.00</b>	<b>86.00</b>	<b>75.00</b>	<b>75.00</b>

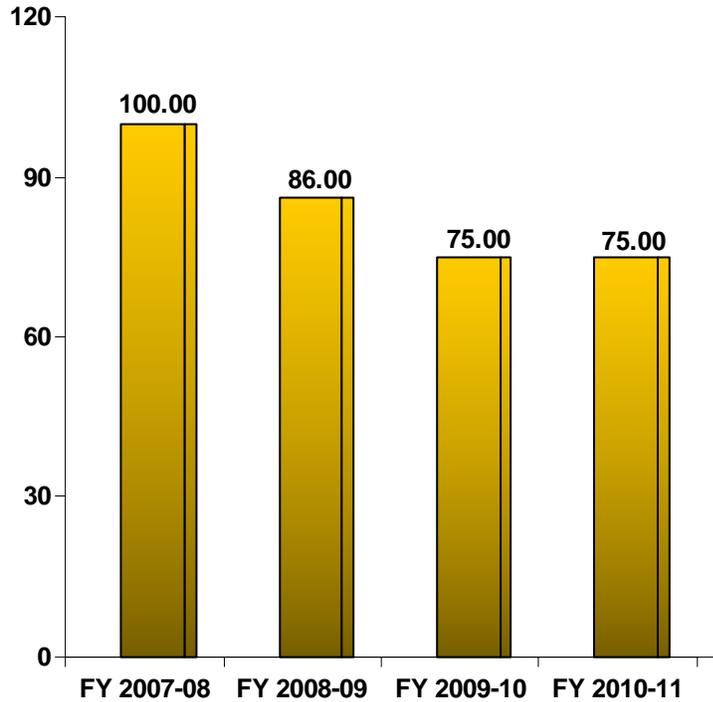
*\* Historical data is reflected in the Finance & Management Agency since the Department of Information Techonology is a newly created department beginning in FY 2007-08.*

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Administrative and Reprographic Services	10.00	9.00	9.00	9.00
Application Development & Database Administration	22.00	18.00	17.00	17.00
Customer & Project Support	13.00	9.00	8.00	8.00
Desktop Support	25.00	24.00	18.00	18.00
Network Engineering & Telecommunication Services	17.00	15.00	13.00	13.00
Server Maintenance and Support	13.00	11.00	10.00	10.00
<b>TOTAL *</b>	<b>100.00</b>	<b>86.00</b>	<b>75.00</b>	<b>75.00</b>

*\* Historical data is reflected in the Finance & Management Agency since the Department of Information Techonology is a newly created department beginning in FY 2007-08.*

**PERSONNEL SUMMARY**



## HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

### Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Administrative and Reprographic Services	\$0	\$0	\$0	\$0
Technology Management	1,549,716	5,665,206	7,378,900	7,541,340
Customer & Project Support	271,476	-	-	-
Network Engineering & Telecommunication Services	758,425	-	85,570	85,570
<b>TOTAL *</b>	<b>\$2,579,617</b>	<b>\$5,665,206</b>	<b>\$7,464,470</b>	<b>\$7,626,910</b>

### Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Technology Management	\$6,998	\$4,162,780	\$2,071,510	\$2,075,860
Administrative and Reprographic Services	3,791,678	735,267	780,650	796,030
Application Development & Database Administration	3,690,950	2,717,249	2,777,870	2,834,580
Customer & Project Support	1,958,870	489,653	1,276,530	1,213,520
Desktop Support	3,658,032	2,417,999	2,420,020	2,376,340
Network Engineering & Telecommunication Services	4,172,253	2,061,721	3,605,150	3,614,410
Server Maintenance and Support	3,161,686	1,232,845	1,357,400	1,385,340
<b>TOTAL *</b>	<b>\$20,440,466</b>	<b>\$13,817,513</b>	<b>\$14,289,130</b>	<b>\$14,296,080</b>

\* Historical data is reflected in the Finance & Management Agency since the Department of Information Technology is a newly created department beginning in FY 2007-08.

**PROGRAM DETAIL: TECHNOLOGY MANAGEMENT (IP62)**

This program provides IT related services to non-public safety staff citywide. From the first call to the Help Desk to the support staff maintaining desktop equipment including software maintenance and general hardware repairs including servicing of computers, telephones and associated equipment. It provides maintenance of all non-public safety servers including the City's email, Liststar, Web servers, records and mobile applications.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$2,237,330	\$279,630	(\$416,050)	\$695,680	-
1700	Mandatory Refuse Program	-	(70)	(130)	\$60	-
1760	Telecommunications Reserve	-	90	-	\$90	-
2415	Development Service Fund	-	700	-	\$700	-
4200	Radio / Telecommunications	3,302,240	450,620	8,670	\$441,950	-
4210	Telephone Equipment and Software	425,870	425,870	-	\$425,870	-
4300	Reproduction	1,413,460	914,670	(10,530)	\$925,200	-
<b>TOTAL</b>		<b>\$7,378,900</b>	<b>\$2,071,510</b>	<b>(\$418,040)</b>	<b>\$2,489,550</b>	<b>0.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$2,388,740	\$279,630	(\$416,050)	\$695,680	-
1700	Mandatory Refuse Program	-	(70)	(130)	60	-
1760	Telecommunications Reserve	-	90	-	90	-
2415	Development Service Fund	-	700	-	700	-
4200	Radio / Telecommunications	3,302,240	453,580	8,670	444,910	-
4210	Telephone Equipment and Software	425,870	425,870	-	425,870	-
4300	Reproduction	1,424,490	1,424,490	(10,530)	1,435,020	-
<b>TOTAL</b>		<b>\$7,541,340</b>	<b>\$2,584,290</b>	<b>(\$418,040)</b>	<b>\$3,002,330</b>	<b>0.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carry forward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: ADMINISTRATIVE AND REPROGRAPHIC SERVICES (IP64)**

This program provides general administrative support for the Department of Information Technology as well as: telephone and radio billing, cable television complaints and printing / duplicating services for all City departments.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$214,280	\$213,560	\$720	2.00
4200	Radio / Telecommunications	-	67,460	65,450	2,010	0.60
4300	Reproduction	-	498,790	494,110	4,680	6.40
4400	City Facilities	-	120	-	120	-
<b>TOTAL</b>		<b>\$0</b>	<b>\$780,650</b>	<b>\$773,120</b>	<b>\$7,530</b>	<b>9.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$218,690	\$217,950	\$740	2.00
4200	Radio / Telecommunications	-	68,790	66,780	2,010	0.60
4300	Reproduction	-	508,430	503,710	4,720	6.40
4400	City Facilities	-	120	-	120	-
<b>TOTAL</b>		<b>\$0</b>	<b>\$796,030</b>	<b>\$788,440</b>	<b>\$7,590</b>	<b>9.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP64)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of Agency/Department deadlines met for printing and copying	98%	98%	98%	98%	98%

**PROGRAM DETAIL: SERVER MAINTENANCE AND SUPPORT (IP65)**

This program provides maintenance of the City's applications servers for general government services and public safety, including the City's email, Legistar, web, recruitment, Police and Fire dispatch, records and mobile applications as well as over 100 other applications and databases.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,238,780	\$1,248,780	(\$10,000)	9.00
2415	Development Service Fund	-	20	-	20	-
4200	Radio / Telecommunications	-	118,600	118,600	-	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,357,400</b>	<b>\$1,367,380</b>	<b>(\$9,980)</b>	<b>10.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,264,370	\$1,274,370	(\$10,000)	9.00
2415	Development Service Fund	-	20	-	20	-
4200	Radio / Telecommunications	-	120,950	120,950	-	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,385,340</b>	<b>\$1,395,320</b>	<b>(\$9,980)</b>	<b>10.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP65)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Availability of Application Servers	99%	99%	99%	99%	99%
Availability of Public Safety Servers	99%	99%	99%	99%	99%

**PROGRAM DETAIL: DESKTOP SUPPORT (IP66)**

This program provides support for over 2,200 desktop computers serving the municipal government of Oakland; includes software maintenance and general hardware repairs and servicing.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,573,330	\$1,573,330	\$0	12.00
1760	Telecommunications Reserve	-	36,490	36,490	-	-
4100	Equipment	-	93,660	93,540	120	0.50
4400	City Facilities	-	93,540	93,540	-	0.50
7760	Grant Clearing	-	623,000	623,000	-	5.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,420,020</b>	<b>\$2,419,900</b>	<b>\$120</b>	<b>18.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$2,376,220	\$2,376,220	\$0	18.00
1760	Telecommunications Reserve	-	-	-	-	-
4100	Equipment	-	120	-	120	-
4400	City Facilities	-	-	-	-	-
7760	Grant Clearing	-	-	-	-	-
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,376,340</b>	<b>\$2,376,220</b>	<b>\$120</b>	<b>18.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP66)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of Desktop Support trouble tickets resolved within 72 hours	60%	65%	50%	50%	50%

**PROGRAM DETAIL: CUSTOMER AND PROJECT SUPPORT (IP67)**

This program provides service to technology customers through trained help desk staff dedicated to technology problem resolution and assistance; also provides for trained project management staff that can assist City agencies and departments with the implementation of projects and technology programs.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,109,170	\$1,135,170	(\$26,000)	7.25
4200	Radio / Telecommunications	-	167,360	167,360	-	0.75
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,276,530</b>	<b>\$1,302,530</b>	<b>(\$26,000)</b>	<b>8.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,042,770	\$1,068,770	(\$26,000)	7.25
4200	Radio / Telecommunications	-	170,750	170,750	-	0.75
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,213,520</b>	<b>\$1,239,520</b>	<b>(\$26,000)</b>	<b>8.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP67)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of trouble calls resolved during initial call	60%	60%	60%	60%	60%
Percentage of project requests addressed within promised time	95%	95%	95%	95%	95%

**PROGRAM DETAIL: NETWORK ENGINEERING AND TELECOMMUNICATION (IP68)**

This program provides for the maintenance and repair of the City's network, telephone and radio systems, which includes over 3,300 telephones, 5,000 phone lines and 2,700 radios.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,168,380	\$1,158,380	\$10,000	8.00
4200	Radio / Telecommunications	-	2,351,200	723,190	1,628,010	5.00
4210	Telephone Equipment and Software	85,570	85,570	-	85,570	-
<b>TOTAL</b>		<b>\$85,570</b>	<b>\$3,605,150</b>	<b>\$1,881,570</b>	<b>\$1,723,580</b>	<b>13.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,192,080	\$1,182,080	\$10,000	8.00
4200	Radio / Telecommunications	-	2,336,760	586,060	1,750,700	5.00
4210	Telephone Equipment and Software	85,570	85,570	-	85,570	-
<b>TOTAL</b>		<b>\$85,570</b>	<b>\$3,614,410</b>	<b>\$1,768,140</b>	<b>\$1,846,270</b>	<b>13.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP68)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Availability of Data Network	100%	100%	99%	99%	99%
Availability of Telephone Systems	99%	99%	99%	99%	99%
Availability of 800 MHz Radio System	99%	99%	99%	99%	99%

**PROGRAM DETAIL: APPLICATION DEVELOPMENT AND DATABASE ADMINISTRATION (IP69)**

This program provides repair, maintenance and enhancement to the City's Oracle and Geographic Information Systems (GIS), which provides citywide enterprise applications; includes the repair and maintenance of the SUN server and the applications and databases that reside on the system hardware.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$2,424,370	\$2,411,610	\$12,760	14.75
1700	Mandatory Refuse Program	-	37,600	37,600	-	0.25
2415	Development Service Fund	-	315,900	315,900	-	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,777,870</b>	<b>\$2,765,110</b>	<b>\$12,760</b>	<b>17.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$2,834,580	\$2,821,820	\$12,760	17.00
1700	Mandatory Refuse Program	-	-	-	-	-
2415	Development Service Fund	-	-	-	-	-
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,834,580</b>	<b>\$2,821,820</b>	<b>\$12,760</b>	<b>17.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP69)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Security breach avoidance on Sun Server and Oracle Databases	100%	100%	100%	100%	100%
Availability of Sun Server and Oracle	100%	100%	99%	99%	99%
Availability of Sun Enterprise Equipment and Oracle applications	100%	100%	99%	99%	99%
Availability of GIS to users	100%	100%	99%	99%	99%

**NOTES**

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# FINANCE AND MANAGEMENT AGENCY

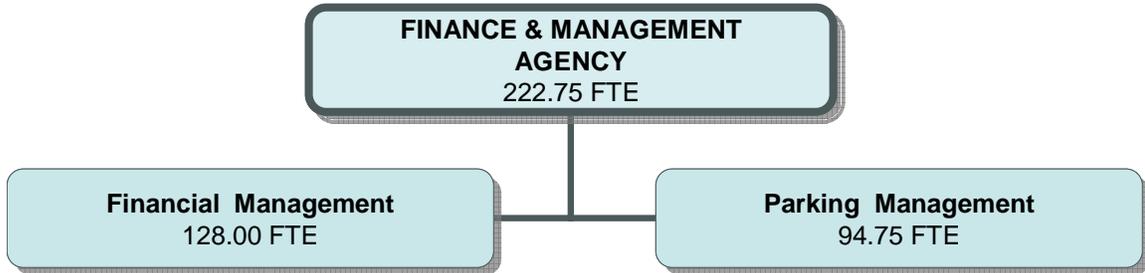
## MISSION STATEMENT

The mission of the Finance and Management Agency is to provide high quality direct services to Oakland residents and businesses; and provide support services to the Mayor, City Council, City Administrator and all City agencies and departments. FMA services include: financial management, maintenance of the City's financial and payroll systems, portfolio and debt management, tax collections, parking enforcement and collections, customer services, warehousing and commodity inventory, mail services and risk management.

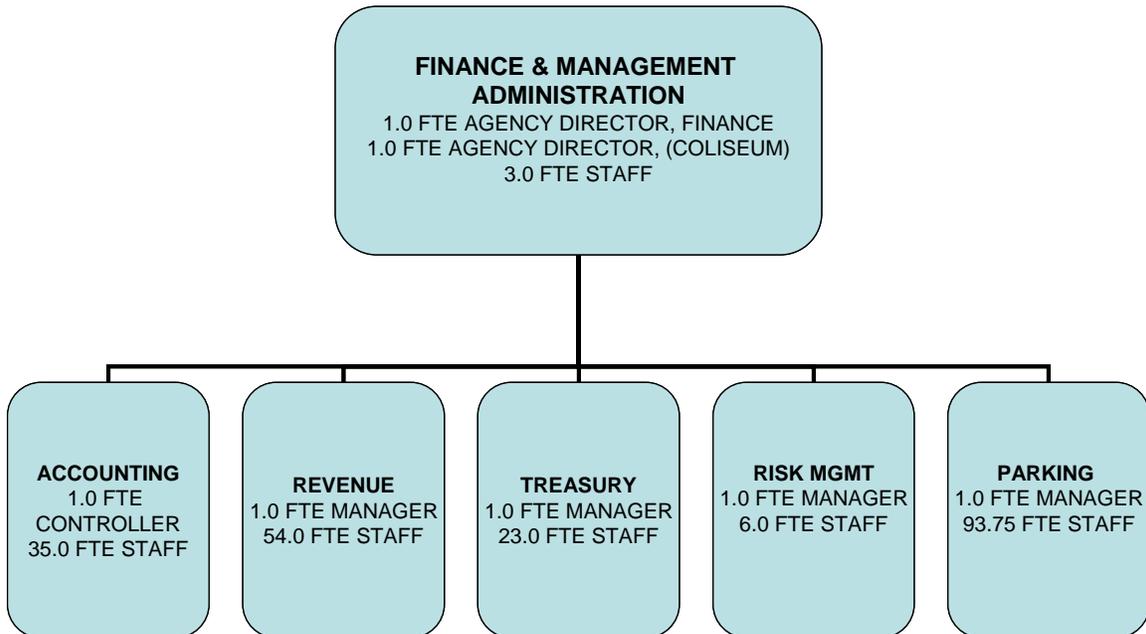
## BUSINESS GOALS

- To provide oversight for all City financial interests as Treasurer of the City and the Redevelopment Agency, Secretary/Treasurer of the Coliseum Joint Powers Authority, Director of Finance for the Oakland Base Reuse Authority, and Board Member of the Oakland Municipal Employees Retirement System.
- To safeguard the City's financial and material assets by maintaining strong internal controls, ensuring equity and transparency in Agency processes, adhering to established financial policies and procedures, and complying with all legal fiscal reporting requirements.
- To review tax and fee ordinances to ensure equitable and fair application of taxes and fees paid to the City by the business and residential community.
- To ensure the stability of City financial resources through effective debt financing, maintenance of the City's bond ratings that reflect a deep, stable, and diversified economic base with management practices that are considered strong by rating agencies; and effective debt management.
- To support the health of the City's workers by managing workers' safety; and minimize the financial risk associated with workplace injuries and claims against the City for harm to persons or property.
- To promote parking opportunities throughout the City by fairly enforcing parking regulations and providing customer service related to parking and parking citations; effectively manage City revenues generated through the parking program.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



## PROGRAMS INCLUDED IN FY 2009-11

### **Financial Management (IP59)**

Provides comprehensive financial services for the City and the Redevelopment Agency; provides timely and accurate financial reports; maintains integrity of information in the City's Redevelopment Agency's financial systems and monitors internal controls; processes payments; processes payroll and maintains inventory of critical supplies (warehousing); collects deposits and records City revenues; procures materials, supplies and services for City departments; manages the City's and

Redevelopment Agency's investments; issues City and Redevelopment bonds and restructures debt; plans, develops and administers all risk management, insurance and safety related activities.

### **Parking Management (IP60)**

Enforces all parking regulations, processes all citations, collects meter revenues and conducts administrative reviews; accepts and posts related payments

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
<b>Changes in Expenditure:</b>			
Transfer 0.40 FTE Controller and 0.01 Asst Controller to ORA (7780)	(0.41)	(\$0.11)	(\$0.11)
Transfer 1.0 Accountant III to Workforce Investment Act (2195)	(1.00)	(\$0.13)	(\$0.14)
Eliminate 1.0 FTE Accountant II (filled)	(1.00)	(\$0.11)	(\$0.11)
Eliminate 4.0 Parking Control Technicians, PT and Adding 1.0 FTE Parking Enforcement Supervisor II	(3.00)	(\$0.01)	(\$0.01)
Downgrade 1.0 FTE Accountant II to 1.0 FTE Account Clerk III position	-	(\$0.03)	(\$0.03)
Add back O&M resulting from elimination of 4.0 Parking Control Technicians, PT; adding 1.0 Parking Enforcement Supervisor II; and downgrading 1.0 Accountant II to 1.0 Account Clerk III	-	\$0.04	\$0.04
Eliminate 1.0 FTE Revenue Analyst (filled), 1.0 Administrative Asst II (filled) and 1.50 Parking Control Technician, PT positions; Add 1.0 Administrative Asst I position. and 1.0 FTE Administrative Services Manager (ASM) II position	(1.50)	(\$0.03)	(\$0.03)
<b>Revenue Enhancements:</b>			
Real Property Transfer Tax Revenue Enhancement applied to Mergers, Consolidations and Acquisitions	-	(\$0.55)	(\$0.55)
Business Tax Amnesty Program Revenue Enhancement	-	(\$0.50)	\$0.00
Increased Treasury Recoveries due to Investment Management and Bond Issuances	-	(\$0.69)	(\$1.29)
Increase Insurance Recoveries due to Vehicle Property Damages	-	(\$0.50)	(\$0.50)
Increase Revenue from Parking Citation Increases	-	(\$1.02)	(\$1.02)
Increase Recovery based on pass-through of Alameda County fees to violators	-	(\$1.80)	(\$1.80)
<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>

**Multiple Funds**

Eliminate 1.0 FTE Accountant III from ORA (7780)	(1.00)	(\$0.11)	(\$0.11)
Transfer 0.40 FTE Controller and 0.01 Asst Controller from GPF (1010) to ORA (7780)	0.41	\$0.11	\$0.11
Transfer 1.0 Accountant III from GPF (1010) to Workforce Investment Act (2195)	1.00	\$0.13	\$0.14

## SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND

Expenditures by Fund		FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
1010	General Fund: General Purpose	\$21,702,602	\$17,035,740	\$16,793,040
1150	Worker's Compensation Insurance Claims	6,355,861	1,070,400	1,088,250
1700	Mandatory Refuse Program	2,453,101	2,049,130	2,084,250
1720	Comprehensive Clean-up	628,161	478,240	478,350
2108	HUD-CDBG	164,014	157,190	159,740
2195	Workforce Investment Act	94,419	226,310	230,950
2230	State Gas Tax	118,675	115,810	118,190
2251	Measure Y: Public Safety Act 2004	30,000	30,060	30,060
2310	Lighting and Landscape Assessment District	141,575	22,850	23,290
2417	Excess Litter Fee Fund	109,624	-	-
3100	Sewer Service Fund	819,740	819,740	819,740
4500	Central Stores	2,149,986	2,144,250	2,164,770
6520	Fire Area - Redemption	30,581	46,700	47,650
7100	Police and Fire Retirement System	39,881	40,620	41,440
7120	Oakland Municipal Employees' Retirement System OMERS	39,881	40,620	41,440
7760	Grant Clearing	29,660	32,430	-
7780	Oakland Redevelopment Agency Projects (ORA)	947,438	863,820	881,420
<b>TOTAL</b>		<b>\$35,855,199</b>	<b>\$25,173,910</b>	<b>\$25,002,580</b>
<b>Authorized FTE</b>		<b>228.25</b>	<b>221.75</b>	<b>221.75</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		61%	68%	67%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		5%	4%	4%

**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Account Clerk III	1.00	1.00	2.00	2.00
Accountant II	7.00	6.00	4.00	4.00
Accountant III	12.00	10.00	9.00	9.00
Accounting Supervisor	1.00	1.00	1.00	1.00
Accounting Technician	6.00	6.00	6.00	6.00
Administrative Analyst II	-	1.00	1.00	1.00
Administrative Assistant I	2.00	2.00	3.00	3.00
Administrative Assistant II	2.00	2.00	1.00	1.00
Administrative Services Manager II	-	-	1.00	1.00
Agency Director, Admin Services	1.00	1.00	1.00	1.00
Agency Director, Finance & Mgmt.	1.00	1.00	1.00	1.00
Benefits Technician	-	2.00	2.00	2.00
Budget & Operations Analyst III	-	1.00	1.00	1.00
Cashier	2.00	2.00	2.00	2.00
City Administrator Analyst	1.00	1.00	2.00	2.00
Collections Officer	7.00	7.00	7.00	7.00
Controller	1.00	1.00	1.00	1.00
Controller, Assistant	2.00	2.00	2.00	2.00
Data Entry Operator, Senior	1.00	-	-	-
Deputy City Auditor I	1.00	-	-	-
Disability Benefits Coordinator	1.00	1.00	1.00	1.00
Employee Fleet & Safety Coordinator	1.00	1.00	1.00	1.00
Exec Assistant to Agency Director	1.00	1.00	1.00	1.00
Financial Analyst	3.00	3.00	3.00	3.00
Financial Analyst, Principal	6.00	5.00	5.00	5.00
Human Resource Clerk	1.00	-	-	-
Human Resource Operations Supervisor	2.00	1.00	1.00	1.00
Human Resource Operations Tech, Sr.	3.00	3.00	3.00	3.00
Human Resource Operations Technician	1.00	1.00	1.00	1.00
Human Resource System Analyst	-	1.00	1.00	1.00
Human Resource Systems Analyst, Sr.	3.00	2.00	2.00	2.00
Management Assistant	1.00	-	-	-
Manager, Agency Administrative	1.00	1.00	1.00	1.00
Manager, Claims & Risk	1.00	1.00	1.00	1.00
Manager, Revenue	2.00	2.00	2.00	2.00
Manager, Treasury	1.00	1.00	1.00	1.00
Office Assistant II	2.00	-	-	-
Parking Control Technician	24.00	26.00	26.00	26.00
Parking Control Technician, PPT	6.95	6.95	6.95	6.95
Parking Control Technician, PT	15.10	22.70	17.20	17.20
Parking Enforcement Supervisor I	5.00	4.10	4.10	4.10
Parking Enforcement Supervisor II	1.00	-	1.00	1.00
Parking Meter Collector	10.00	8.00	8.00	8.00
Parking Meter Collector Supervisor	1.00	1.00	1.00	1.00

**AUTHORIZED POSITIONS BY CLASSIFICATION** (continued)

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Parking Meter Repair Worker	9.00	8.00	8.00	8.00
Payroll Personnel Clerk II	1.00	1.00	1.00	1.00
Payroll Personnel Clerk III	-	1.00	1.00	1.00
Program Coordinator, Associate	1.00	-	-	-
Project Manager	1.00	-	-	-
Public Service Representative	17.00	16.00	16.00	16.00
Public Service Representative, PT	-	0.50	0.50	0.50
Public Works Supervisor I	2.00	2.00	2.00	2.00
Receptionist	2.00	-	-	-
Revenue Analyst	2.00	2.00	-	-
Revenue Assistant	14.00	14.00	14.00	14.00
Revenue Audit Supervisor	1.00	1.00	1.00	1.00
Revenue Collections Supervisor	1.00	1.00	1.00	1.00
Revenue Operations Supervisor	2.00	2.00	2.00	2.00
Safety & Loss Control Specialist	1.00	1.00	1.00	1.00
Storekeeper II	7.00	7.00	7.00	7.00
Storekeeper III	2.00	2.00	2.00	2.00
Systems Accountant III	1.00	1.00	1.00	1.00
Tax Auditor II	7.00	7.00	7.00	7.00
Tax Enforcement Officer II	13.00	13.00	13.00	13.00
Tax Representative II	8.00	7.00	7.00	7.00
Treasury Analyst	2.00	2.00	2.00	2.00
<b>TOTAL</b>	<b>235.05</b>	<b>228.25</b>	<b>221.75</b>	<b>221.75</b>

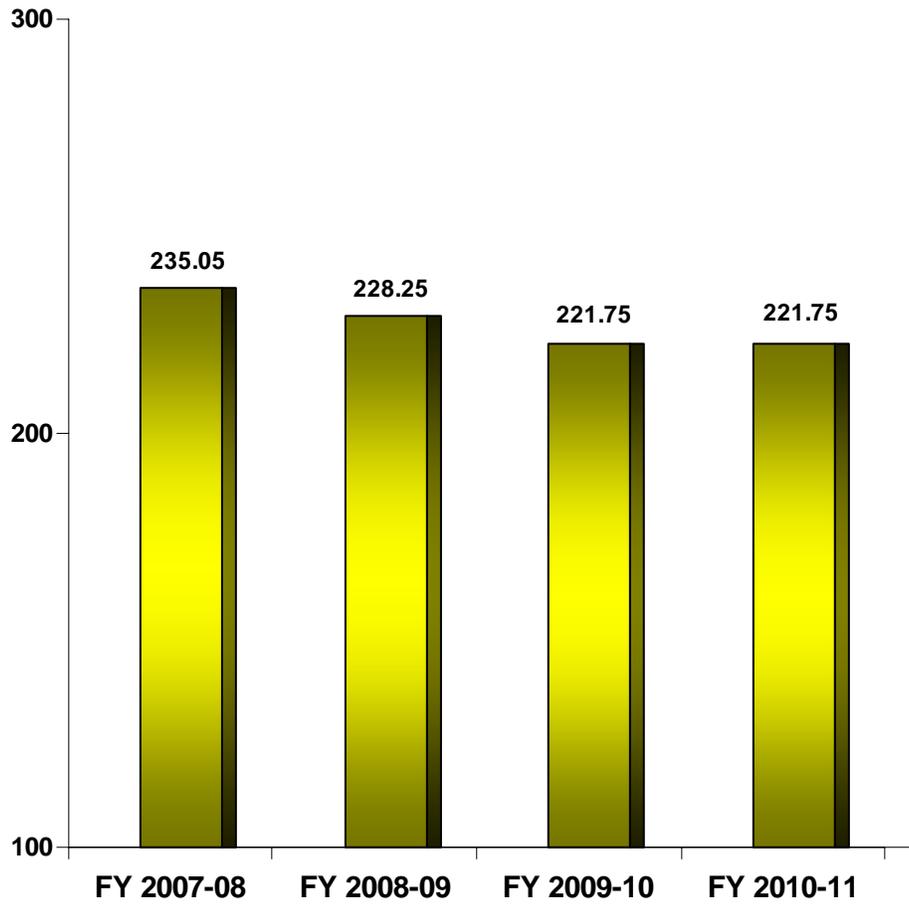
**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Financial Management	139.00	132.20	128.00	128.00
Office of Personnel Resource Management*	-	-	-	-
Information Technology Management **	-	-	-	-
Parking Management	96.05	96.05	94.75	94.75
<b>TOTAL</b>	<b>235.05</b>	<b>228.25</b>	<b>222.75</b>	<b>222.75</b>

\* Office of Personnel Resource Management positions were moved to the newly created Department of Human Resources beginning in FY 2009-10.

\*\* Information Technology moved to the newly created Department of Information Technology beginning in FY 2007-08.

**PERSONNEL SUMMARY**



## HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

### Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Financial Management	\$411,358,596	\$482,054,705	450,983,289	452,126,999
Parking Management	(1,015)	(1,015)	96,470	96,470
<b>TOTAL</b>	<b>\$411,357,581</b>	<b>\$482,053,690</b>	<b>\$451,079,759</b>	<b>\$452,223,469</b>

### Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Financial Management	\$101,213,046	\$23,511,779	\$15,873,510	\$15,580,880
Parking Management	12,080,887	\$12,343,419	9,300,400	9,421,700
<b>TOTAL</b>	<b>\$113,293,933</b>	<b>\$35,855,199</b>	<b>\$25,173,910</b>	<b>\$25,002,580</b>

*\*Office of Personnel Resource Management positions moved to the newly created Department of Human Resources beginning in FY 2009-10.*

**PROGRAM DETAIL: FINANCIAL MANAGEMENT (IP59)**

This program provides comprehensive financial services for the City and Redevelopment Agency; provides timely and accurate financial reports; maintains integrity of information in the City's and Redevelopment Agency's financial systems; monitors internal controls; processes payments; processes payroll; maintains inventory of critical supplies; collects, deposits and records city revenues; manages the City's and Redevelopment Agency's investments; issues and restructures City's and Redevelopment's bond issues and debt; plans, directs and administers all risk management, insurance and safety activities.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$396,816,970	\$8,329,390	\$9,487,560	(\$1,158,170)	85.44
1150	Worker's Compensation Insurance Claims	-	1,070,400	878,250	192,150	7.00
1700	Mandatory Refuse Program	3,589,030	2,049,130	1,616,040	433,090	15.47
2108	HUD-CDBG	-	157,190	124,710	32,480	1.00
2195	Workforce Investment Act	-	226,310	226,080	230	2.00
2211	Measure B: ACTIA	250,000	-	-	-	-
2251	Measure Y: Public Safety Act 2004	19,687,469	30,060	-	30,060	-
2310	Lighting and Landscape Assessment District	18,208,550	22,850	21,480	1,370	0.20
2417	Excess Litter Fee Fund	440,900	-	-	-	-
3100	Sewer Service Fund	700,000	819,740	-	819,740	-
4100	Equipment	(958,890)	-	-	-	-
4400	City Facilities	(1,563,370)	-	-	-	-
4500	Central Stores	2,608,620	2,144,250	894,120	1,250,130	9.50
5130	Rockridge: Library Assessment District	134,420	-	-	-	-
6063	General Obligation Bonds: Series 2005	11,069,590	-	-	-	-
6520	Fire Area - Redemption	-	46,700	46,650	50	0.40
7100	Police and Fire Retirement	-	40,620	40,620	-	0.33
7120	Oakland Municipal	-	40,620	40,620	-	0.13
7760	Grant Clearing	-	32,430	32,430	-	0.13
7780	Oakland Redevelopment Agency Projects (ORA)	-	863,820	863,820	-	6.10
<b>TOTAL</b>		<b>\$450,983,289</b>	<b>\$15,873,510</b>	<b>\$14,272,380</b>	<b>\$1,601,130</b>	<b>127.70</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$398,706,880	\$7,967,880	\$9,717,210	(\$1,749,330)	85.77
1150	Worker's Compensation Insurance Claims	-	1,088,250	896,100	192,150	7.00

**PROGRAM DETAIL: FINANCIAL MANAGEMENT (IP59)** (continued)

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1700	Mandatory Refuse Program	3,589,030	2,084,250	1,648,980	435,270	15.47
2108	HUD-CDBG	-	159,740	127,260	32,480	1.00
2195	Workforce Investment Act	-	230,950	230,720	230	2.00
2211	Measure B: ACTIA	250,000	-	-	-	-
2251	Measure Y: Public Safety Act 2004	19,808,849	30,060	-	30,060	-
2310	Lighting and Landscape Assessment District	18,208,550	23,290	21,920	1,370	0.20
2417	Excess Litter Fee Fund	440,900	-	-	-	-
3100	Sewer Service Fund	700,000	819,740	-	819,740	-
4100	Equipment	(1,272,750)	-	-	-	-
4400	City Facilities	(2,158,520)	-	-	-	-
4500	Central Stores	2,628,570	2,164,770	912,330	1,252,440	9.50
5130	Rockridge: Library Assessment District	134,420	-	-	-	-
6063	General Obligation Bonds: Series 2005	11,091,070	-	-	-	-
6520	Fire Area - Redemption	-	47,650	47,600	50	0.40
7100	Police and Fire Retirement	-	41,440	41,440	-	0.13
7120	Oakland Municipal	-	41,440	41,440	-	0.13
7780	Oakland Redevelopment Agency Projects (ORA)	-	881,420	881,420	-	6.10
<b>TOTAL</b>		<b>\$452,126,999</b>	<b>\$15,580,880</b>	<b>\$14,566,420</b>	<b>\$1,014,460</b>	<b>127.70</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP59)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Customer Service Quality: Rating of C or better (based on five point customer service ratings for courtesy, timeliness/efficiency, responsiveness and quality of communications)	N/A	N/A	N/A	C	C
Revenue Collection Efficiency Ratio: Annual Revenue/Cost of Collections; Revenue = confirmed revenue liability established based on either: tax lien amount confirmed by City Council, completed tax audit liability determination, final tax assessment, or court judgment	N/A	N/A	N/A	1	1
Gross interest income per dollar as percentage of benchmark	1.1389	1.0006	1.05	1.05	1.05
Percentage change (from prior year) in worker's compensation claims filed	-17%	-5%	-7%	-7%	-7%
Number of healthy and safety work environment trainings conducted	1	2	2	2	2

**PROGRAM DETAIL: PARKING MANAGEMENT (IP60)**

This program enforces all parking regulations, processes all citations, collects meter revenues, conducts administrative, reviews and accepts and posts all payments.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$96,470	\$8,706,350	\$6,257,340	\$2,449,010	84.35
1720	Comprehensive Clean-up	-	478,240	477,050	1,190	9.70
2230	State Gas Tax	-	115,810	115,580	230	1.00
<b>TOTAL</b>		<b>\$96,470</b>	<b>\$9,300,400</b>	<b>\$6,849,970</b>	<b>\$2,450,430</b>	<b>95.05</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$96,470	\$8,825,160	\$6,376,150	\$2,449,010	84.35
1720	Comprehensive Clean-up	-	478,350	477,160	1,190	9.70
2230	State Gas Tax	-	118,190	117,960	230	1.00
<b>TOTAL</b>		<b>\$96,470</b>	<b>\$9,421,700</b>	<b>\$6,971,270</b>	<b>\$2,450,430</b>	<b>95.05</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP60)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of revenue collected without adjudication efforts	95%	99%	95%	99%	99%
Percentages of cases resolved prior to court hearings	80%	88%	80%	88%	90%
Percentage of meters collected weekly	90%	95%	90%	95%	95%
Percentage of parking meters working	95%	95%	95%	95%	95%

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# **HUMAN RESOURCES**

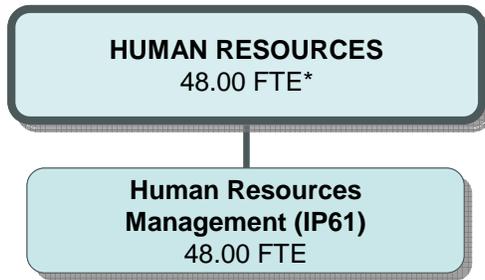
## **MISSION STATEMENT**

The mission of the Department of Human Resources is to provide to the City agencies and departments with a competitive workforce through training, active outreach, recruitment, hiring, and promoting qualified candidates particularly from Oakland residents.

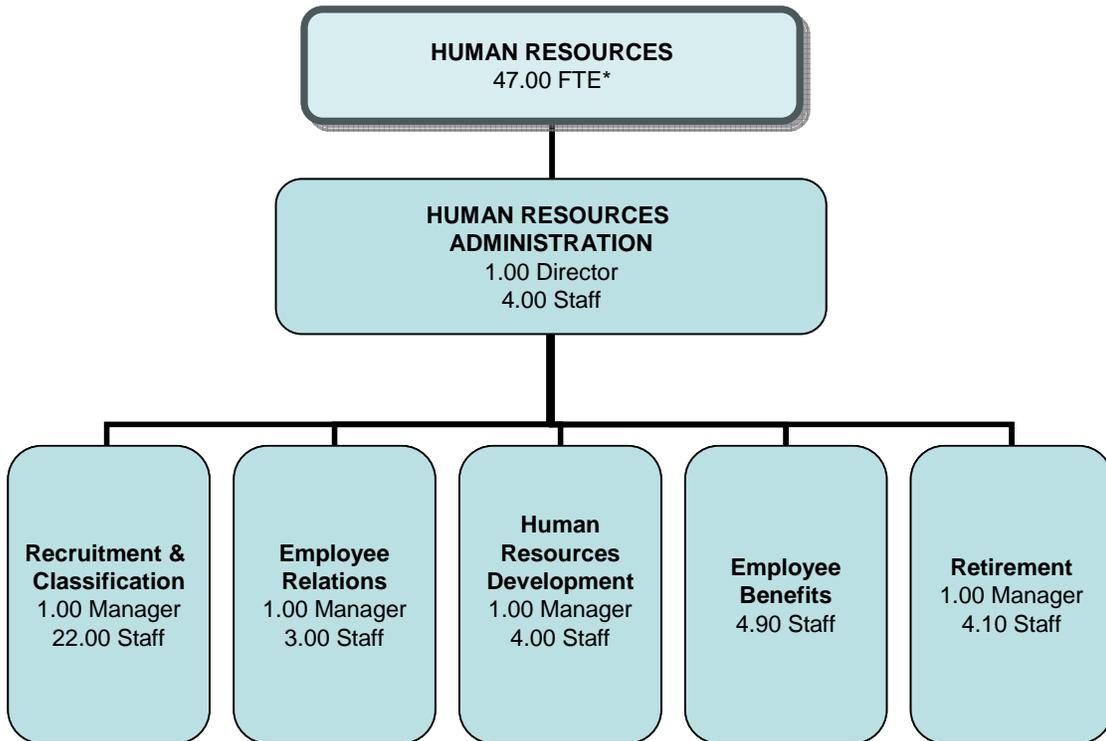
## **BUSINESS GOALS**

- To provide City agencies and departments, especially the Oakland Police Department, with a high quality, skilled, diverse workforce through active outreach, recruitment, hiring and promoting qualified candidates, particularly Oakland residents; and to reach Police recruitment goals to ensure enhanced public safety throughout the City.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



**PROGRAMS INCLUDED IN FY 2009-11**

**Human Resources Management (IP61)**

Manages all human resource functions; administers benefit programs for employees and retirees; provides employee training and support; fosters positive relationship between management and

union; directs and administers classification/compensation and operates the position control system; recruits qualified workforce for the City.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Downgrade 2.0 FTE HR Analysts to HR Analyst Assistants; eliminate 5.0 FTEs (3.0 FTE HR Clerks [vacant], 1.0 FTE Public Service Representative [vacant], 1.0 FTE Principal HR Analyst[filled] ) ; shift 0.60 FTE Benefits Representative to Employee Deferred Compensation (7130)	(5.60)	(\$0.52)	(\$0.53)
Add 1.0 FTE Administrative Services Manager II and eliminate 1.0 Account Clerk II	-	\$0.10	\$0.10
Restore O&M deleted twice in FY 2008-09 October Revision	-	\$0.04	\$0.04
Transfer 0.15 FTE HR Analyst from Measure Y (2251) to GPF (1010)	0.15	\$0.02	\$0.02
Elimination of Police Academy support.	-	(\$0.25)	\$0.00
<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>

**Multiple Funds**

Shift 0.60 FTE Benefits Representative to Employee Deferred Compensation Fund (7130)	0.60	\$0.10	\$0.10
Eliminate 1.0 FTE HR Analyst, Senior from Grant Clearing Fund (7760)	(1.00)	(\$0.14)	(\$0.14)
Transfer 0.15 FTE HR Analyst from Measure Y (2251) to GPF (1010)	(0.15)	(\$0.02)	(\$0.02)

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>		<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010	General Fund: General Purpose	\$5,167,131	\$4,553,390	\$4,772,110
1150	Worker's Compensation Insurance Claims	-	7,450	7,460
2310	Lighting and Landscape Assessment District	(129,389)	-	-
7100	Police and Fire Retirement System	3,863,535	2,555,360	2,564,900
7120	Oakland Municipal Employees' Retirement System OMERS	285,767	348,720	353,280
7130	Employee Deferred Compensation	154,359	173,840	175,040
7760	Grant Clearing	245,573	121,560	-
<b>TOTAL</b>		<b>\$9,586,975</b>	<b>\$7,760,320</b>	<b>\$7,872,790</b>
<b>Authorized FTE</b>		<b>58.00</b>	<b>48.00</b>	<b>48.00</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		54%	59%	61%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		1%	1%	1%

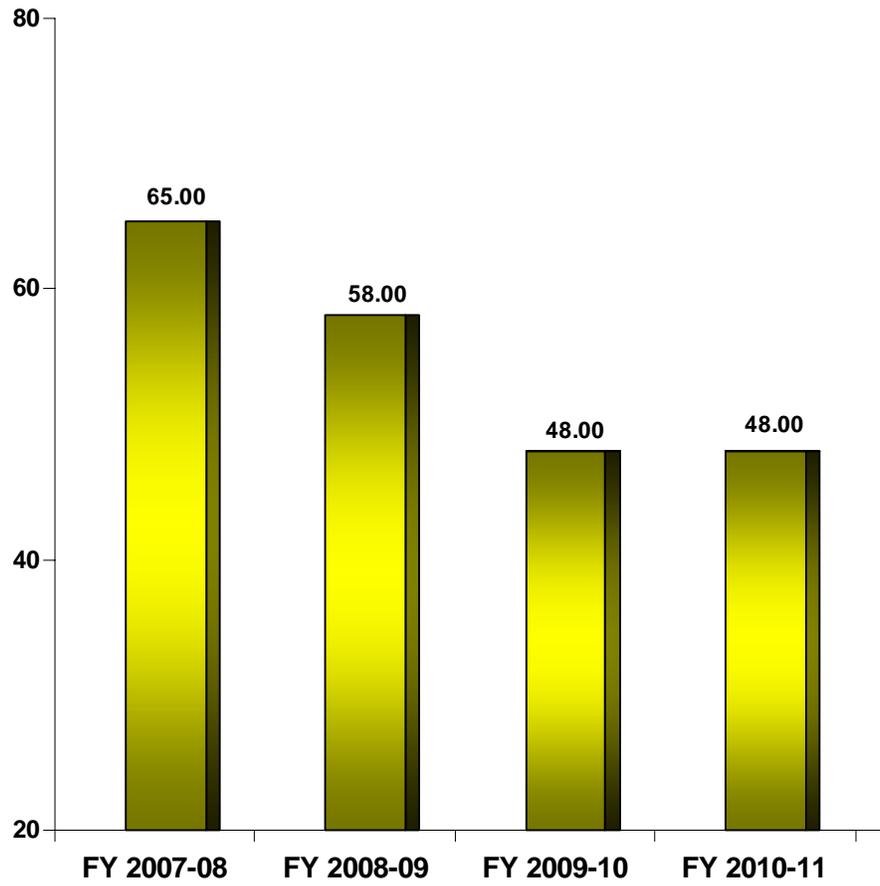
**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Account Clerk II	1.00	1.00	-	-
Accountant II	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	1.00	1.00
Administrative Services Manager II	-	-	1.00	1.00
Benefits Analyst	1.00	1.00	1.00	1.00
Benefits Representative	5.00	5.00	5.00	5.00
Director of Personnel Resource Mgmt	1.00	1.00	1.00	1.00
Employee Assist Counselor	1.00	-	-	-
Employee Assist Svcs Coordinator	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Exempt Limited Duration Employee	-	-	-	-
Human Res Analyst, Sr Supervising	1.00	-	-	-
Human Resource Analyst	2.00	2.00	-	-
Human Resource Analyst, Assistant	-	-	2.00	2.00
Human Resource Analyst (CONF)	10.00	7.00	7.00	7.00
Human Resource Analyst, Principal	5.00	5.00	4.00	4.00
Human Resource Analyst, Sr Supervisor	-	-	-	-
Human Resource Analyst, Sr.	6.00	6.00	3.00	3.00
Human Resource Clerk	6.00	5.00	2.00	2.00
Human Resource Operations Supervisor	1.00	1.00	1.00	1.00
Human Resource Technician	10.00	9.00	7.00	7.00
Manager, Human Resources	3.00	4.00	4.00	4.00
Office Assistant II	2.00	2.00	2.00	2.00
Project Manager II	1.00	-	-	-
Project Manager III	1.00	1.00	-	-
Public Service Representative	3.00	3.00	2.00	2.00
Retirement Systems Accountant	1.00	1.00	1.00	1.00
<b>TOTAL</b>	<b>65.00</b>	<b>58.00</b>	<b>47.00</b>	<b>47.00</b>

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Human Resources Management	65.00	58.00	48.00	48.00
<b>TOTAL</b>	<b>65.00</b>	<b>58.00</b>	<b>48.00</b>	<b>48.00</b>

**PERSONNEL SUMMARY**



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM**

**Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Midcycle Amended Budget</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Human Resources Management	\$0	\$0	\$167,670	\$168,630
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$167,670</b>	<b>\$168,630</b>

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Midcycle Amended Budget</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Human Resources Management	\$6,920,400	\$9,586,975	\$7,760,320	\$7,872,790
<b>TOTAL</b>	<b>\$6,920,400</b>	<b>\$9,586,975</b>	<b>\$7,760,320</b>	<b>\$7,872,790</b>

HUMAN RESOURCES

**PROGRAM DETAIL: HUMAN RESOURCE MANAGEMENT (IP61)**

(continued)

This program manages all human resources functions; administers benefit programs for employees and retirees; provides employee training and support; fosters positive relationships between management and unions; directs and administers classification/compensation and position control system; recruits qualified workforce for the City.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$4,553,390	\$4,395,950	\$157,440	40.43
1150	Worker's Compensation Insurance Claims	-	7,450	-	7,450	-
2251	Measure Y: Public Safety Act 2004	-	-	-	-	-
7100	Police and Fire Retirement System	-	2,555,360	467,890	2,087,470	4.06
7120	Oakland Municipal Employees' Retirement	-	348,720	224,260	124,460	1.76
7130	Employee Deferred Compensation	167,670	173,840	58,320	115,520	0.75
7760	Grant Clearing	-	121,560	121,560	-	1.00
<b>TOTAL</b>		<b>\$167,670</b>	<b>\$7,760,320</b>	<b>\$5,267,980</b>	<b>\$2,492,340</b>	<b>48.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$4,772,110	\$4,618,210	\$153,900	41.43
1150	Worker's Compensation Insurance Claims	-	7,460	-	7,460	-
2251	Measure Y: Public Safety Act 2004	-	-	-	-	-
7100	Police and Fire Retirement System	-	2,564,900	477,430	2,087,470	4.06
7120	Oakland Municipal Employees' Retirement	-	353,280	228,820	124,460	1.76
7130	Employee Deferred Compensation	168,630	175,040	59,750	115,290	0.75
7760	Grant Clearing	-	-	-	-	-
<b>TOTAL</b>		<b>\$168,630</b>	<b>\$7,872,790</b>	<b>\$5,384,210</b>	<b>\$2,488,580</b>	<b>48.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

\*\* Measure Y is funded through existing appropriations

**PROGRAM DETAIL: HUMAN RESOURCE MANAGEMENT (IP61)**  
(continued)

**Program Related Performance Measures (IP61)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of the total number of Position Control documents processed to payroll within 2 working days	96%	98%	99%	99%	99%
Increase the number of eligible lists created for hiring into City classifications over prior	N/A	126	132	139	146

**NOTES**

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# POLICE SERVICES AGENCY

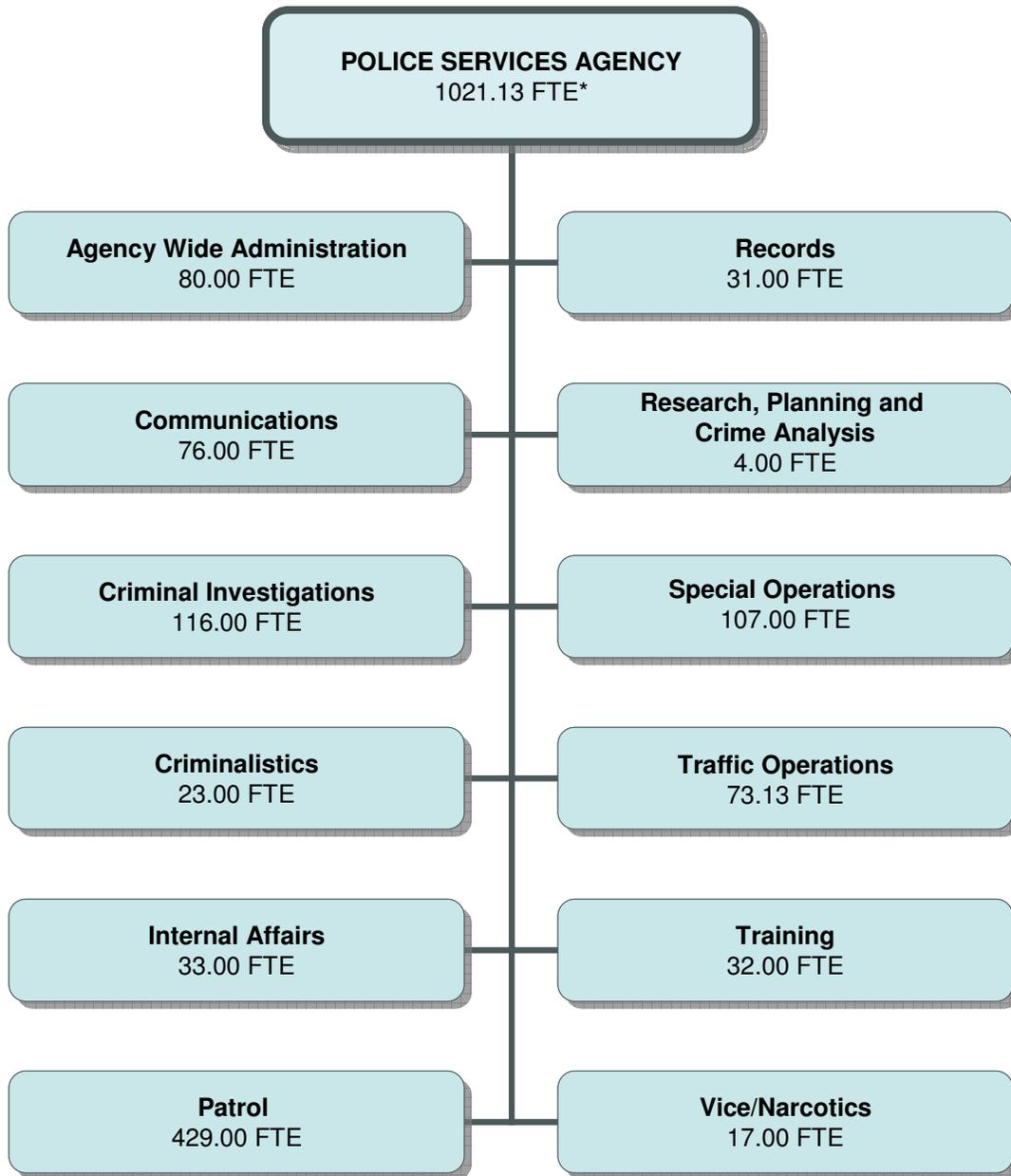
## MISSION STATEMENT

The mission of the Oakland Police Department is to provide competent, effective, public safety services to all persons, with the highest regard for human dignity through efficient, professional, and ethical law enforcement and crime prevention practices by working in partnership with Oakland residents, business owners and their employees, and with representatives of other public, private, and community-based organizations.

## BUSINESS GOALS

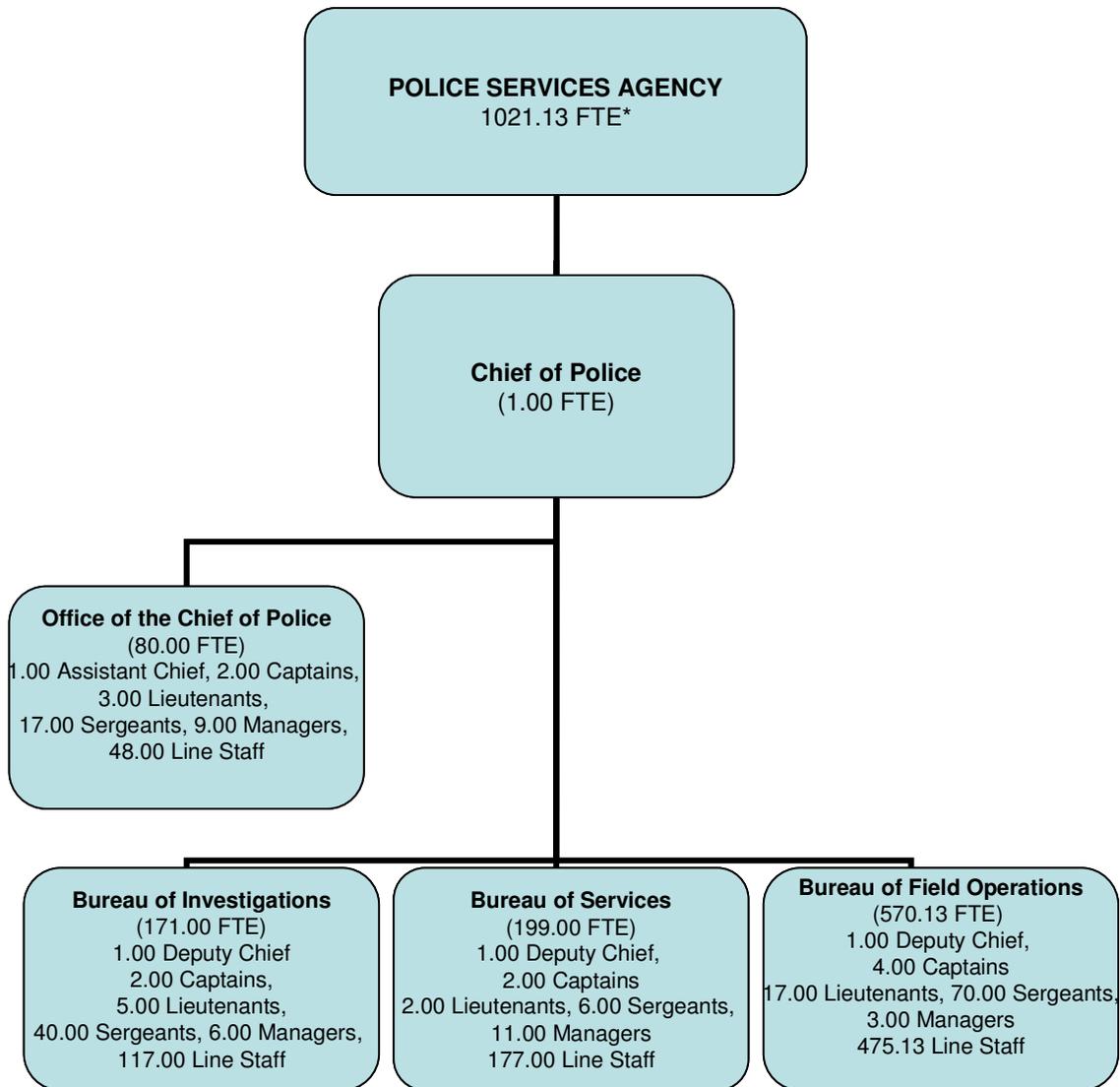
- Provide effective leadership and administrative support by providing comprehensive oversight of internal operations, maintaining sound fiscal practices, implementing and utilizing up-to-date technology, and providing effective supervision and training.
- Promote public trust and confidence through the efficient and effective investigation of complaints involving violations of law or policy against police personnel.
- Provide effective and efficient criminal investigation of adult and juvenile crimes through consistent training, intelligent analysis of crime data, the identification of career criminals, prosecution of offenders, and the utilization of advanced forensic evidence analysis.
- Provide timely state-of-the-art forensic analytical services and analysis of physical evidence from crimes, while making full, systematic use of forensic science databases and contemporary technologies to solve crimes and apprehend perpetrators.
- Effectively address crime and public safety issues by increasing police personnel's capacity to provide a higher quality of service to the community by providing basic and in-service training to improve their skills and abilities.
- Provide targeted investigation of prostitution activity with a priority on intervention with minors and the prosecution of adults involved in human trafficking. Collaborate with the Department of Human Services, Alameda County judges, the District Attorney's Office, and the Alameda County Probation Department to establish a process to place juvenile offenders into a Measure Y Program or Juvenile Hall and to develop system to monitor all referrals and outcomes for juvenile offenders.
- Reduce violence caused by career criminals and maintain involvement in youth development.
- Improve traffic safety and community safety through enforcement of traffic codes, public education, and the removal of traffic hazards and abandoned vehicles from City streets.

**ORGANIZATION CHART BY PROGRAM**



*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.*

**ORGANIZATIONAL CHART BY DIVISION, WITH SUPERVISORY LEVELS**



*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.*

**PROGRAMS INCLUDED IN FY 2009-11**

**Agency-wide Administration (PS01)**

This program provides agency-wide administrative functions including executive leadership, fiscal services, personnel services, and information technology.

**Communications (PS08)**

This program manages the emergency 911 call system and all calls for service and dispatches appropriate emergency response personnel.

**Criminal Investigations (PS03)**

This program investigates criminal activity and develops cases for the prosecution of crimes.

**Criminalistics (PS05)**

This program analyzes and documents evidence for the prosecution of crimes.

**Internal Affairs (PS02)**

This program investigates citizen complaints and helps resolve disputes arising from police personnel actions.

**Patrol (PS11)**

This program provides police patrol, general investigation, community policing, and crime prevention.

**Records (PS07)**

This program maintains all non-traffic police crime-related reports and records.

**Research, Planning, and Crime Analysis (PS06)**

This program analyzes crime statistics and recommends plans for the effective deployment and use of resources.

**Special Operations (PS13)**

This program provides support services including school police, neighborhood service coordinators, reserves, and air support.

**Traffic Operations (PS14)**

This program promotes traffic safety, investigates traffic complaints, and enforces traffic and vehicular laws.

**Training (PS09)**

This program manages basic and in-service training for sworn and civilian employees mandated by Peace Officers Standards and Training (POST) and the Negotiated Settlement Agreement.

**Vice/Narcotics (PS12)**

This program provides investigative services and support for field units for the prevention, intervention, investigation, and prosecution of vice and narcotics crimes.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Discontinue GPF funding for, and transfer 140 police officers, to an outside funding source beginning October 1, 2009.*	(140.00)	(\$18.19)	(\$21.93)
Eliminate funding for 1.5 police academies	-	(\$4.25)	(\$4.50)
Eliminate Ranger Program (cut of 3.0 FTEs; Problem Solving Officers will instead provide park security services).	(3.00)	(\$0.40)	(\$0.40)
Eliminate 2.0 FTEs from Neighborhood Services Program (1.0 FTE) Neighborhood Services Coordinator and 1.0 FTE Administrative Assistant I; remaining program proposed for transfer to the City Administrator's Office.	(2.00)	(\$0.16)	(\$0.17)
Downgrade Deputy Director (non-sworn) to Agency Administrative Manager and reclassify 1.0 FTE Sergeant to 1.0 FTE Police Officer.	-	(\$0.09)	(\$0.09)
Adjust budget to reflect completed reclassification of 24.0 FTE Police Officers and 3.0 FTE Sergeants from 84 to 80 hour schedule (FY 2008-09 implementation of 40/60 deployment).	-	(\$0.20)	(\$0.20)
Transfer False Alarm Program to cost-covering special revenue fund.	(1.50)	(\$2.10)	(\$2.10)
JAG Grant: OPD will be awarded \$3.2M over two years (net); and spending plan includes transfer of 4.0 FTE in the Research, Planning and Crime Analysis program, \$0.60 million in overtime, and operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112).	(4.00)	(\$1.60)	(\$1.60)
Reduce operations and maintenance expenditures related to hospitality and rental cars.	-	(\$0.11)	(\$0.11)
<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
<b><u>Department of Justice (2112)</u></b>			
Transfer of 2.0 FTE Crime Analysts and 2.0 FTE Police Records Specialists in Research, Planning and Crime Analysis Program, sworn overtime and Operations and Maintenance from 1010 to 2112.	4.00	\$1.60	\$1.60
<b><u>Police Grants (2995)</u></b>			
Transfer .50 FTE Administrative Services Manager II and 1.0 FTE Account Clerk II from the GPF (1010) to False Alarm Project in 2995; add 1.0 FTE Administrative Analyst II and 1.0 FTE Police Records Specialist; add revenue expectation	3.50	\$0.04	\$0.04
<b><u>Organizational Changes</u></b>			
Transfer Neighborhood Services Coordinator program to newly created Public Safety Unit in the City Administrator's Office	(18.00)	(\$1.62)	(\$1.65)

POLICE SERVICES

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>		<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010	General Purpose Fund*	\$198,105,756	\$179,470,750	\$177,517,070
1100	Self Insurance Liability	5,673,801	6,591,780	6,373,300
2112	Department of Justice	-	1,600,000	1,600,000
2123	US Department of Homeland Security	188,163	176,040	177,780
2158	5th Year State COPS Grant, AB 1913, Statutes of 2000	(6,120)	-	-
2172	Alameda County: Vehicle Abatement Authority	467,479	463,760	467,200
2251	Measure Y: Public Safety Act 2004	10,270,217	8,932,930	9,002,830
2416	Traffic Safety Fund	1,366,744	2,060,770	2,076,960
2910	Federal Asset Forfeiture: 15% Set-aside	22,077	22,080	22,080
2912	Federal Asset Forfeiture: City Share	123,448	84,400	84,400
2914	State Asset Forfeiture	108,000	106,020	106,020
2995	Police Grants	-	656,250	656,260
4400	City Facilities	124,833	119,340	121,590
7420	State Asset Trust	321,000	321,000	321,000
7440	Unclaimed Cash	284,518	303,000	313,000
7690	Kerrison Trust for Police Enhancement	3,658	3,660	3,660
7780	Oakland Redvelopment Agency	3,468,648	3,486,460	3,364,960
<b>TOTAL</b>		<b>\$220,522,221</b>	<b>\$204,398,240</b>	<b>\$202,208,110</b>
<b>Authorized FTE</b>		<b>1,166.13</b>	<b>1,021.13</b>	<b>1,020.13</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		90%	88%	88%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		49%	41%	38%

*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.*

**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Account Clerk II	1.00	4.00	4.00	4.00
Account Clerk III	3.00	-	-	-
Accountant II	3.00	3.00	3.00	3.00
Accountant III	2.00	2.00	2.00	2.00
Administrative Analyst I	3.00	1.00	1.00	1.00
Administrative Analyst II	11.00	16.00	16.00	15.00
Administrative Assistant I	5.00	5.00	5.00	5.00
Administrative Services Manager II	4.00	2.00	2.00	2.00
Agency Administrative Manager	-	-	1.00	1.00
Agency Director, Police Services	1.00	1.00	1.00	1.00
Animal Care Attendant, PT	6.00	6.00	6.00	6.00
Animal Control Officer	12.00	12.00	12.00	12.00
Animal Control Supervisor	1.00	1.00	1.00	1.00
Budget & Grants Administrator	1.00	1.00	1.00	1.00
Captain of Police (PERS)	10.00	10.00	10.00	10.00
Chief of Police, Assistant	1.00	1.00	1.00	1.00
Criminalist I	-	2.00	2.00	2.00
Criminalist II	16.00	14.00	14.00	14.00
Criminalist III	3.00	3.00	3.00	3.00
Criminalist, Assistant	2.00	-	-	-
Crossing Guard, PPT	6.00	6.00	6.00	6.00
Crossing Guard, PT	23.13	23.13	23.13	23.13
Deputy Chief of Police	3.00	3.00	3.00	3.00
Deputy Director of Police, Non-Sworn	1.00	1.00	-	-
Director of Animal Services	1.00	1.00	1.00	1.00
Exec Assistant to Agency Director	1.00	1.00	1.00	1.00
Facility Manager	1.00	1.00	1.00	1.00
Latent Print Examiner I	-	-	1.00	1.00
Latent Print Examiner II	-	2.00	2.00	2.00
Lieutenant of Police	26.00	27.00	27.00	27.00
Management Assistant	1.00	1.00	1.00	1.00
Manager, Crime Laboratory	1.00	1.00	1.00	1.00
Neighborhood Services Coordinator	15.00	15.00	14.00	14.00
Office Assistant II	1.00	1.00	1.00	1.00
Payroll Personnel Clerk II	3.00	3.00	3.00	3.00
Payroll Personnel Clerk III	1.00	1.00	1.00	1.00
Performance Audit Manager	-	-	1.00	1.00
Police Cadet, PT	9.00	9.00	9.00	9.00
Police Communications Dispatcher	72.00	70.00	70.00	70.00
Police Communications Supervisor	4.00	4.00	4.00	4.00
Police Drug Abatement Program Coordinator	1.00	-	-	-
Police Evidence Technician	15.00	14.00	14.00	14.00

## POLICE SERVICES

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Police Officer	627.00	627.00	487.00	487.00
Police Personnel Operations Specialist	3.00	3.00	3.00	3.00
Police Program & Performance Audit Specialist	1.00	1.00	1.00	1.00
Police Property Specialist	6.00	8.00	6.00	6.00
Police Property Supervisor	1.00	1.00	1.00	1.00
Police Records Specialist	59.00	58.00	57.00	57.00
Police Records Supervisor	4.00	3.00	3.00	3.00
Police Services Technician II	53.00	49.00	48.00	48.00
Police Technical Writer	1.00	-	3.00	3.00
Program Analyst III	2.00	3.00	1.00	1.00
Public Service Representative, Sr	3.00	1.00	1.00	1.00
Ranger	8.00	3.00	2.00	2.00
Reproduction Offset Operator	1.00	1.00	1.00	1.00
Sergeant Of Police	135.00	134.00	133.00	133.00
Storekeeper II	1.00	1.00	1.00	1.00
Technical Communications Specialist	1.00	1.00	1.00	1.00
Veterinarian	1.00	1.00	1.00	1.00
Veterinary Technician	2.00	2.00	1.00	1.00
Volunteer Program Specialist I	1.00	1.00	1.00	1.00
<b>TOTAL</b>	<b>1,180.13</b>	<b>1,166.13</b>	<b>1,021.13</b>	<b>1,020.13</b>

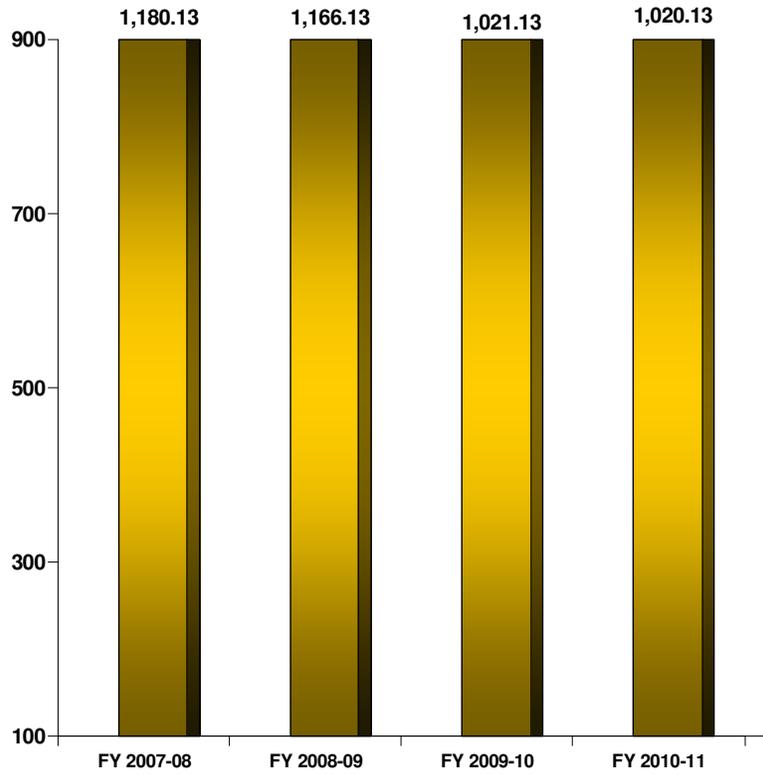
*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.*

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Agency-wide Administration	73.00	76.00	80.00	80.00
Communications	83.00	80.00	76.00	76.00
Criminal Investigations	119.00	136.00	116.00	115.00
Criminalistics	24.00	23.00	23.00	23.00
Internal Affairs	24.00	26.00	33.00	33.00
Patrol	566.00	590.00	429.00	429.00
Port Security	23.00	-	-	-
Records	34.00	32.00	31.00	31.00
Research, Planning, and Crime Analysis	6.00	6.00	4.00	4.00
Special Operations	63.00	56.00	107.00	107.00
Traffic Operations	90.13	86.13	73.13	73.13
Training	32.00	28.00	32.00	32.00
Vice/Narcotics	43.00	27.00	17.00	17.00
<b>TOTAL</b>	<b>1,180.13</b>	<b>1,166.13</b>	<b>1,021.13</b>	<b>1,020.13</b>

*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.*

**PERSONNEL SUMMARY**



*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.*

**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM****Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Agency-wide Administration	\$1,216,593	\$1,873,013	\$11,568,960	\$11,409,840
Communications	186,802	-	-	-
Criminal Investigations	1,008,017	330,519	437,660	447,780
Criminalistics	236,707	1,681	700	790
False Alarm	251,959	200,000	-	-
Patrol	1,531,147	-	-	-
Port Security	900,464	-	-	-
Records	524,555	167,235	356,140	360,730
Special Operations	1,547,091	3,074,262	1,357,260	1,362,540
Traffic Operations	3,062,561	4,421,367	5,014,940	4,961,770
Training	194,575	55,072	-	-
Vice/Narcotics	976,666	764,072	725,160	725,200
<b>TOTAL</b>	<b>\$11,637,137</b>	<b>\$10,887,221</b>	<b>\$19,460,820</b>	<b>\$19,268,650</b>

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Agency-wide Administration	\$30,520,997	\$30,073,366	\$33,913,240	\$33,838,830
Communications	10,403,149	10,254,623	9,376,190	9,538,710
Criminal Investigations	24,700,925	23,704,026	23,074,420	23,042,740
Criminalistics	3,780,169	3,365,720	3,302,810	3,362,880
False Alarm	5,894	-	-	-
Internal Affairs	6,441,045	5,078,028	6,731,260	6,748,830
Patrol	98,972,257	105,428,230	88,796,780	86,134,130
Port Security	968,093	-	-	-
Records	3,784,436	3,434,800	3,341,450	3,391,600
Research, Planning and Crime Analysis	422,131	517,786	1,024,220	1,000,000
Special Operations	14,895,552	13,321,996	16,969,950	17,142,170
Traffic Operations	13,392,408	11,896,708	8,781,170	8,889,670
Training	14,867,969	7,091,631	5,094,040	5,088,290
Vice/Narcotics	6,225,604	6,355,307	3,992,710	4,030,260
<b>TOTAL</b>	<b>\$229,380,628</b>	<b>\$220,522,221</b>	<b>\$204,398,240</b>	<b>\$202,208,110</b>

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POLICE SERVICES

**PROGRAM DETAIL: AGENCY-WIDE ADMINISTRATION (PS01)**

This program provides agency-wide administrative functions, including executive leadership, fiscal services, personnel services and information technology.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$524,320	\$26,529,850	\$13,215,720	\$13,314,130	75.50
1100	Self Insurance Liability	8,740,980	6,591,780	-	6,591,780	-
2112	Department of Justice	1,600,000	-	-	-	-
2251	Measure Y: Public Safety Act 2004	-	9,910	-	9,910	-
2912	Federal Asset Forfeiture: City Share	-	2,450	-	2,450	-
2995	Police Grants	700,000	656,250	308,320	347,930	3.50
4400	City Facilities	-	119,340	109,700	9,640	1.00
7690	Kerrison Trust for Police Enhancement	3,660	3,660	-	3,660	-
<b>TOTAL</b>		<b>\$11,568,960</b>	<b>\$33,913,240</b>	<b>\$13,633,740</b>	<b>\$20,279,500</b>	<b>80.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$539,950	\$26,671,630	\$13,720,420	\$12,951,210	75.50
1100	Self Insurance Liability	8,566,230	6,373,300	-	6,373,300	-
2112	Department of Justice	1,600,000	-	-	-	-
2251	Measure Y: Public Safety Act 2004	-	9,910	-	9,910	-
2912	Federal Asset Forfeiture: City Share	-	2,480	-	2,480	-
2995	Police Grants	700,000	656,260	319,510	336,750	3.50
4400	City Facilities	-	121,590	111,950	9,640	1.00
7690	Kerrison Trust for Police Enhancement	3,660	3,660	-	3,660	-
<b>TOTAL</b>		<b>\$11,409,840</b>	<b>\$33,838,830</b>	<b>\$14,151,880</b>	<b>\$19,686,950</b>	<b>80.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

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**PROGRAM DETAIL: AGENCY-WIDE ADMINISTRATION (PS01)** (continued)**Program Related Performance Measures (PS01)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of annual compliance audits conducted	5	7	6	7	7

POLICE SERVICES

**PROGRAM DETAIL: COMMUNICATIONS (PS08)**

This program manages the emergency 911 call system and all calls for service; dispatches appropriate emergency response personnel.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$9,376,190	\$9,324,730	\$51,460	76.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$9,376,190</b>	<b>\$9,324,730</b>	<b>\$51,460</b>	<b>76.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$9,538,710	\$9,487,250	\$51,460	76.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$9,538,710</b>	<b>\$9,487,250</b>	<b>\$51,460</b>	<b>76.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

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**Program Related Performance Measures (PS08)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of Priority 1 calls dispatched within 1 minute of the time it is received	32%	32%	75%	75%	75%
Percentage of Priority1 calls dispatched within 1 to 5 minutes of the time it is received	67%	67%	100%	100%	100%
Average seconds to answer a 911 call	7.25	7.25	10	10	10
Average seconds to answer a non-emergency call	N/A	N/A	75	75	75
Percentage of NCPC meetings scheduled and attended by NSC's to provide 911 public education	N/A	N/A	75%	75%	75%

**PROGRAM DETAIL: CRIMINAL INVESTIGATIONS (PS03)**

This program investigates criminal activity and develops cases for the prosecution of crimes.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$27,660	\$21,873,740	\$21,445,690	\$428,050	110.00
2112	Department of Justice	-	-	71,070	(71,070)	1.00
2251	Measure Y	-	897,680	897,680	-	5.00
7440	Unclaimed Cash	410,000	303,000	8,000	295,000	-
<b>TOTAL</b>		<b>\$437,660</b>	<b>\$23,074,420</b>	<b>\$22,422,440</b>	<b>\$651,980</b>	<b>116.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$ 27,780	\$ 21,821,660	\$ 21,393,610	\$ 428,050	110.00
2112	Department of Justice	-	-	-	-	-
2251	Measure Y	-	908,080	908,080	-	5.00
7440	Unclaimed Cash	420,000	313,000	8,000	305,000	-
<b>TOTAL</b>		<b>\$ 447,780</b>	<b>\$ 23,042,740</b>	<b>\$ 22,309,690</b>	<b>\$ 733,050</b>	<b>115.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

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**PROGRAM DETAIL: CRIMINAL INVESTIGATIONS (PS03)** (continued)

**Program Related Performance Measures (PS03)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Percentage of Part 1 Violent Crime, excluding homicides, from prior year	-11%	-52%	-5%	-50%	-52%
Percentage of Part II Violent Crime, from prior year	15%	2%	-5%	-5%	-6%
Percentage of homicides from prior year	11%	0%	-10%	-10%	-10%
Percentage of investigated cases presented to District Attorney	44%	48%	19%	50%	50%
Percentage of completed investigated cases charged by District Attorney	34%	34%	80%	40%	45%
Percentage of actual homicide cases investigated that are cleared	41%	32%	25%	41%	49%
UCR homicide clearance rate	41%	28%	53%	41%	49%
Percentage of cases the District Attorney refused to prosecute	N/A	14%	20%	10%	10%
Average monthly case load for investigators	N/A	20	40	15	15

**PROGRAM DETAIL: CRIMINALISTICS (PS05)**

This program analyzes and documents evidence for the prosecution of crimes.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$700	\$3,302,810	\$2,979,260	\$323,550	23.00
<b>TOTAL</b>		<b>\$700</b>	<b>\$3,302,810</b>	<b>\$2,979,260</b>	<b>\$323,550</b>	<b>23.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$720	\$3,362,880	\$3,039,330	\$323,550	23.00
<b>TOTAL</b>		<b>\$720</b>	<b>\$3,362,880</b>	<b>\$3,039,330</b>	<b>\$323,550</b>	<b>23.00</b>

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**Program Related Performance Measures (PS05)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Identification rate with CAL-ID on latent print searches	32%	31%	30%	30%	30%
Percentage of violent crimes in which perpetrators are identified through DNA typing and database searches	40%	33.3%	35%	35%	35%
Percentage of rape cases that are submitted into the Federal database	34%	19.30%	N/A	N/A	N/A
Analyze sexual assault kits in active cases collected by the Department	N/A	N/A	40%	80%	80%

POLICE SERVICES

**PROGRAM DETAIL: INTERNAL AFFAIRS (PS02)**

This program investigates citizen complaints and helps resolve disputes arising from police personnel actions.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$6,731,260	\$6,663,950	\$67,310	33.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$6,731,260</b>	<b>\$6,663,950</b>	<b>\$67,310</b>	<b>33.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$6,748,830	\$6,681,520	\$67,310	33.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$6,748,830</b>	<b>\$6,681,520</b>	<b>\$67,310</b>	<b>33.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

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**Program Related Performance Measures (PS02)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage change from prior year in force and bias complaints	83.5% use of force complaints 3.7% bias complaints	57% use of force complaints 44% bias complaints	-25%	-10%	-10%

**PROGRAM DETAIL: PATROL (PS11)**

This program provides police patrol, general investigation, community policing and crime prevention.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$77,186,500	\$76,329,920	\$856,580	354.82
2112	Department of Justice	-	300,000	300,000	-	-
2172	Alameda County: Vehicle Abatement Authority	-	1,750	1,590	160	-
2251	Measure Y: Public Safety Act 2004	-	7,822,070	10,207,440	(2,385,370)	57.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	3,486,460	3,258,380	228,080	17.18
<b>TOTAL</b>		<b>\$0</b>	<b>\$88,796,780</b>	<b>\$90,097,330</b>	<b>(\$1,300,550)</b>	<b>429.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$74,589,800	\$73,960,220	\$629,580	354.82
2112	Department of Justice	-	300,000	300,000	-	-
2172	Alameda County: Vehicle Abatement Authority	-	1,750	1,590	160	-
2251	Measure Y: Public Safety Act 2004	-	7,877,620	10,327,610	(2,449,990)	57.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	3,364,960	3,136,880	228,080	17.18
<b>TOTAL</b>		<b>\$0</b>	<b>\$86,134,130</b>	<b>\$87,726,300</b>	<b>(\$1,592,170)</b>	<b>429.00</b>

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**Program Related Performance Measures (PS11)**

	<b>FY 2006-07 Actuals</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Target</b>	<b>FY 2009-10 Proposed Target</b>	<b>FY 2010-11 Proposed Target</b>
Percentage reduction in employees' preventable vehicle collision, from prior year	-100%	-11%	10%	10%	5%
Percentage increase on the number of problem-oriented policing projects	N/A	N/A	N/A	25%	5%

POLICE SERVICES

**PROGRAM DETAIL: RECORDS (PS07)**

This program maintains all non-traffic, crime-related police reports and records.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$356,140	\$3,341,450	\$3,123,340	\$218,110	31.00
<b>TOTAL</b>		<b>\$356,140</b>	<b>\$3,341,450</b>	<b>\$3,123,340</b>	<b>\$218,110</b>	<b>31.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$360,730	\$3,391,600	\$3,173,490	\$218,110	31.00
<b>TOTAL</b>		<b>\$360,730</b>	<b>\$3,391,600</b>	<b>\$3,173,490</b>	<b>\$218,110</b>	<b>31.00</b>

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\*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.

**Program Related Performance Measures (PS07)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of daily crime reports developed, maintained and distributed to Crime Analysis prior to 9:00 a.m. on weekdays, except holidays	97%	90%	95%	95%	95%
Percentage of crime reports assigned to an investigative unit, reproduced and distributed within 16 hours of arrival	99%	90%	95%	95%	95%
Percentage of monthly Federal and State Uniform Crime Reports compiled, validated and submitted to California Department of Justice by the 10th working day of each following month	N/A	50%	100%	95%	100%

**PROGRAM DETAIL: RESEARCH, PLANNING AND CRIME ANALYSIS (PS06)**

This program analyzes crime statistics and recommends plans for the effective deployment and use of resources.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$24,220	\$24,220	\$0	0.00
2112	Department of Justice	-	1,000,000	368,840	631,160	4.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,024,220</b>	<b>\$393,060</b>	<b>\$631,160</b>	<b>4.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$0	\$0	\$0	-
2112	Department of Justice	-	1,000,000	376,380	623,620	4.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,000,000</b>	<b>\$376,380</b>	<b>\$623,620</b>	<b>4.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

\*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.

**Program Related Performance Measures (PS06)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of Daily Crime Reports showing citywide Part One crime statistics created and published each weekday except holidays	N/A	95%	95%	95%	95%
Number of completed data and map requests illustrating crime patterns, trends, clusters, and other vital information	N/A	280	500	250	250

POLICE SERVICES

**PROGRAM DETAIL: SPECIAL OPERATIONS (PS13)**

This program provides support services including school police, neighborhood service coordinators, reserves, and air support.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$1,357,260	\$16,488,250	\$15,150,950	\$1,337,300	106.00
2112	Department of Justice	-	300,000	300,000	-	-
2123	US Dept of Homeland Security	-	176,040	147,030	29,010	1.00
2251	Measure Y: Public Safety Act 2004	-	5,660	5,660	-	-
<b>TOTAL</b>		<b>\$1,357,260</b>	<b>\$16,969,950</b>	<b>\$15,603,640</b>	<b>\$1,366,310</b>	<b>107.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$1,362,540	\$16,658,730	\$15,321,180	\$1,337,550	106.00
2112	Department of Justice	-	300,000	300,000	-	-
2123	US Dept of Homeland Security	-	177,780	148,770	29,010	1.00
2251	Measure Y: Public Safety Act 2004	-	5,660	5,660	-	-
<b>TOTAL</b>		<b>\$1,362,540</b>	<b>\$17,142,170</b>	<b>\$15,775,610</b>	<b>\$1,366,560</b>	<b>107.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

\*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.

**PROGRAM DETAIL: SPECIAL OPERATIONS (PS13)** (continued)**Program Related Performance Measures (PS13)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Percentage increase in volunteer reserve staffing	-7%	0%	25%	25%	25%
Percentage of priority calls for service made to the Animal Shelter that are responded to within 24 hours of receipt	N/A	75%	90%	95%	95%
Increase in the investigation and presentation of cruelty to animal cases to the District Attorney	N/A	0%	95%	25%	25%
Increase number of animal adoption	N/A	N/A	N/A	10%	10%

POLICE SERVICES

**PROGRAM DETAIL: TRAFFIC OPERATIONS (PS14)**

This program promotes traffic safety, investigates traffic complaints and enforces traffic and vehicular laws.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$3,429,660	\$6,258,390	\$6,090,190	\$168,200	40.00
2172	Alameda County: Vehicle Abatement Authority	480,150	462,010	421,630	40,380	3.00
2416	Traffic Safety Fund	1,105,130	2,060,770	1,150,770	910,000	30.13
<b>TOTAL</b>		<b>\$5,014,940</b>	<b>\$8,781,170</b>	<b>\$7,662,590</b>	<b>\$1,118,580</b>	<b>73.13</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$3,376,490	\$6,347,260	\$6,178,060	\$169,200	40.00
2172	Alameda County: Vehicle Abatement Authority	480,150	465,450	427,010	38,440	3.00
2416	Traffic Safety Fund	1,105,130	2,076,960	1,166,960	910,000	30.13
<b>TOTAL</b>		<b>\$4,961,770</b>	<b>\$8,889,670</b>	<b>\$7,772,030</b>	<b>\$1,117,640</b>	<b>73.13</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

\*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.

**Program Related Performance Measures (PS14)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of complaints resolved/addressed within 30 days	100%	100%	100%	100%	100%

**PROGRAM DETAIL: TRAINING (PS09)**

This program manages basic and in-service training for sworn and civilian employees mandated by Peace Officers Standards and Training (POST) and the Negotiated Settlement Agreement.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$4,896,430	\$4,240,770	\$655,660	31.00
2251	Measure Y	-	197,610	197,610	-	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$5,094,040</b>	<b>\$4,438,380</b>	<b>\$655,660</b>	<b>32.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$4,886,730	\$4,286,070	\$600,660	31.00
2251	Measure Y	-	201,560	201,560	-	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$5,088,290</b>	<b>\$4,487,630</b>	<b>\$600,660</b>	<b>32.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

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**PROGRAM DETAIL: TRAINING (PS09)** (continued)

**Program Related Performance Measures (PS09)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Percentage of sworn members provided with 40 hours of basic in-service training every 18 months	96%	96%	95%	95%	95%
Percentage of the sergeants provided with 40 hours of supervisory training every 18 months	99%	95%	95%	95%	95%
Percentage of the commanders/managers provided with 40 hours of command training every 18 months	100%	100%	95%	95%	95%
Percentage of the newly promoted sergeants provided with 80 hours of supervisory training within six months of promotion	100%	100%	95%	95%	95%
Percentage of the newly promoted commanders provided with 80 hours of command school within six months of promotion	100%	100%	95%	95%	95%

**PROGRAM DETAIL: VICE/NARCOTICS (PS12)**

This program provides investigative services and support for field units for the prevention, intervention, investigation and prosecution of vice and narcotics crimes.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$1,420	\$3,461,660	\$3,212,150	\$249,510	17.00
2123	US Dept of Homeland Security	188,160	-	-	-	-
2910	Federal Asset Forfeiture: 15% Set-aside	22,080	22,080	-	22,080	-
2912	Federal Asset Forfeiture: City Share	84,500	81,950	-	81,950	-
2914	State Asset Forfeiture	108,000	106,020	-	106,020	-
7420	State Asset Trust	321,000	321,000	-	321,000	-
<b>TOTAL</b>		<b>\$725,160</b>	<b>\$3,992,710</b>	<b>\$3,212,150</b>	<b>\$780,560</b>	<b>17.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$1,460	\$3,499,240	\$3,249,730	\$249,510	17.00
2123	US Dept of Homeland Security	188,160	-	-	-	-
2910	Federal Asset Forfeiture: 15% Set-aside	22,080	22,080	-	22,080	-
2912	Federal Asset Forfeiture: City Share	84,500	81,920	-	81,920	-
2914	State Asset Forfeiture	108,000	106,020	-	106,020	-
7420	State Asset Trust	321,000	321,000	-	321,000	-
<b>TOTAL</b>		<b>\$725,200</b>	<b>\$4,030,260</b>	<b>\$3,249,730</b>	<b>\$780,530</b>	<b>17.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

\*\*FY 2009-11 Budget reflects removal of 140 police officers from the General Purpose Fund and their anticipated funding from the COPS Hiring Recovery Program (CHRP) grant beginning October 1, 2009. The City applied for \$23 million in annual grant funding from this source. The CHRP grant will be appropriated once it is received.

**PROGRAM DETAIL: VICE/NARCOTICS (PS12)** (continued)

**Program Related Performance Measures (PS12)**

		FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Percentage from prior year in vice-related arrests	8%	6%	10%	5%	3%
Percentage from prior year in narcotics-related arrests	14%	6%	10%	5%	5%

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# FIRE SERVICES

## MISSION STATEMENT

The proud men and women of the Oakland Fire Department are committed to providing the highest quality and highest level of courteous and responsive services to the citizens of Oakland. This is accomplished by implementing comprehensive strategies and training in fire prevention, fire suppression, emergency medical services, and all risk mitigation, including: human-caused and natural disasters, emergency preparedness, 9-1-1 services and community-based fire services.

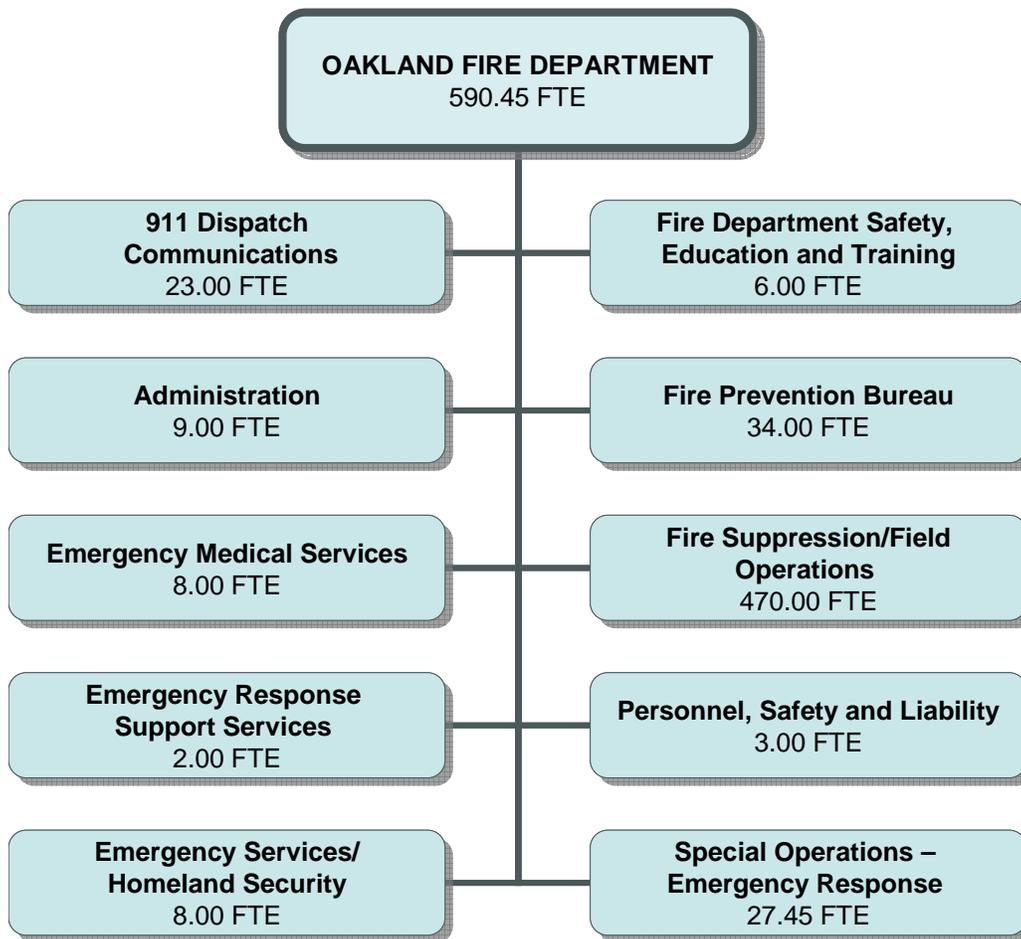
## BUSINESS GOALS

- Provide leadership to all aspects of the Department's operation, especially strategic planning, fiscal management, personnel management and labor relations.
- Deliver high quality services when responding to emergency calls within 7 minutes, 90% of the time - from when dispatch first receives the call to arrival on the scene.
- Create 9-1-1 incidents in the Dispatch system within 90 seconds for the annual volume of 60,000 emergency calls; maintain Computer Aided Dispatch/Records Management System (CAD/RMS); complete the Center of Excellence accreditation, which will enable the Oakland Fire Department to compete for Emergency Medical Services (EMS) dispatch contracts.
- Provide Citizens of Oakland Respond to Emergencies (CORE) training and public education; continue to implement the National Incident Management System (NIMS) and National Response Plan (NRP); provide basic and advanced training to elected officials, management, and key staff to ensure an effective Emergency Operations Center (EOC).
- Review 98-100% of fire alarm and sprinkler plans within seven business days; ensure public and private buildings are in compliance with the California Fire Code; enforce the state-required Certified Unified Program Agency (CUPA) program and hazardous materials regulations; develop and implement online permitting with an online payment option; develop and implement new inspection and billing database; implement the new Homeland Security Chemical Facility Security Act.
- Continue to maintain an effective and efficient Safety and Support Operations division to ensure minimal vacancies with effective recruitment and exam processes. In addition, ensure employee safety and health, which will result in increased productivity and reduced workers' compensation claims.
- Partner with PWA to provide logistical support to the Oakland Fire Department's facilities, apparatus, and equipment, including developing and instituting reasonable maintenance schedules to ensure CAL-OSHA compliance; work with CEDA to complete the rebuild of Fire Station 18.
- Continue to explore revenue opportunities, such as grant funds and cost-recovery fees; streamline the billing process to maximize revenue collection; work to develop and implement a cost-recovery program for motor vehicle accidents, vehicle fires, and structure fires and if approved by council, bring in approximately \$1million in new revenue to the City in FY 2010-11.
- Continue to meet all mandated training, exercise and drill requirements; prepare to respond to emergency incidents related to airport, water rescue, confined space rescue, heavy rescue, hazardous materials, natural and human-made disasters and Urban Search and Rescue.

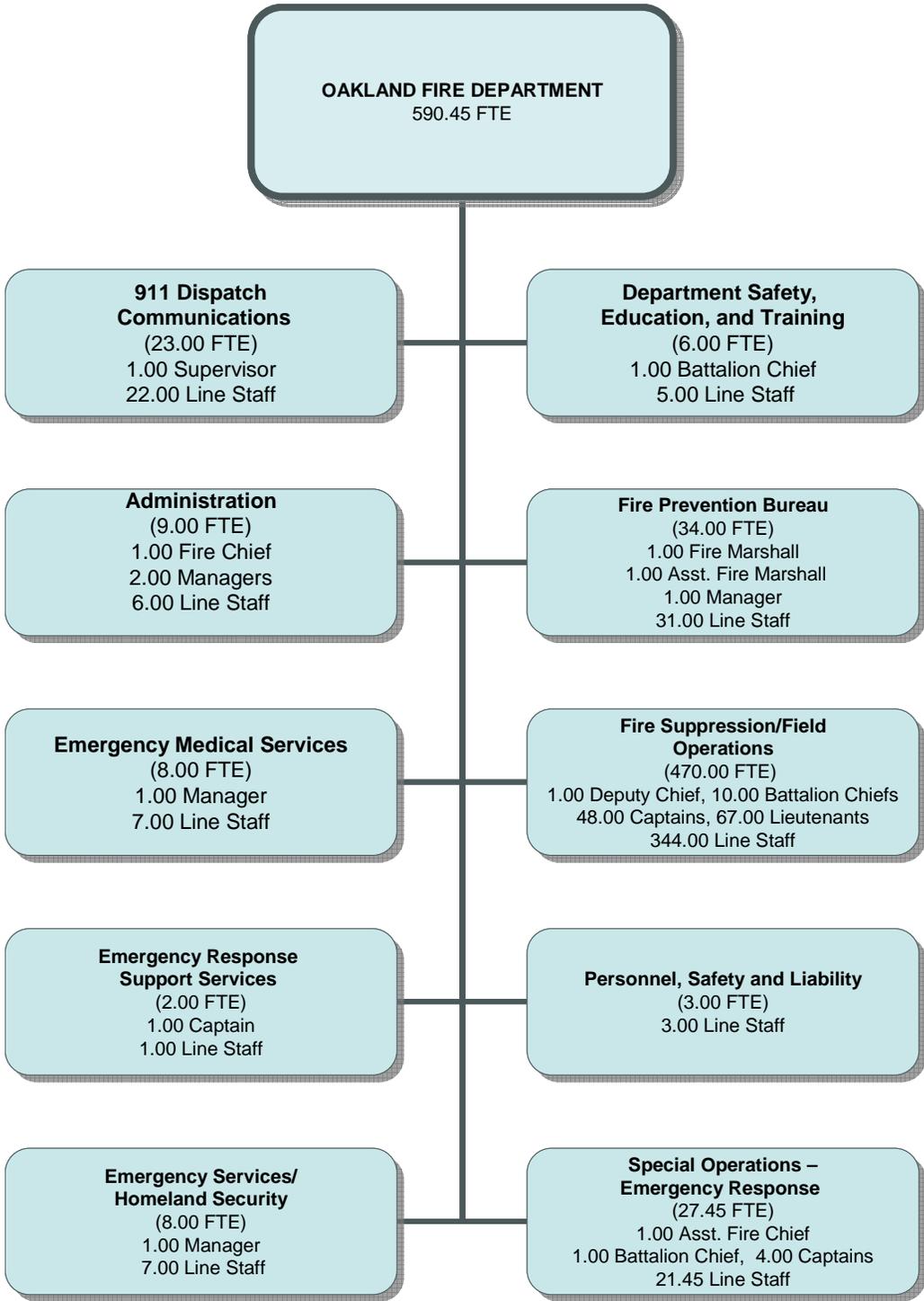
**BUSINESS GOALS** (continued)

- Improve the entire Oakland Fire Department Recruit Academy training curriculum with established, OFD-specific, time performance standards. Continue to assess the feasibility of the Joint Oakland Fire and Police Department Regional Training Center. Enhance training capacity and efficiency by utilizing online, web-based training facilities.

**ORGANIZATION CHART BY PROGRAM**



**ORGANIZATIONAL CHART BY DIVISION  
WITH SUPERVISORY LEVELS**



## PROGRAMS INCLUDED IN FY 2009-11

### **Fire Department Administration (PS15)**

Provides effective leadership to the Agency's operation, including strategic planning, financial reporting, performance measures, payroll and benefits, staff development and training; serves as liaison among citizens, departmental staff, city management, Mayor and City Council.

### **Personnel, Safety and Liability (PS 16)**

Manages entry-level and promotional recruitments, exams, testing, workers' compensation, grievances, discipline and labor relations; provides training in labor law and practices to supervisory and executive-level staff; administers contracts and grants.

### **Fire Suppression/Field Operations (PS17)**

Provides fire suppression and emergency medical services to the citizens and businesses of Oakland.

### **Special Operation-Emergency Response (PS18)**

Provides airport protection, heavy rescue, confined space rescue, swift water rescue, Homeland Security-funded Urban Search and Rescue, hazardous materials mitigation, including the response to potential terrorist acts and the use of Weapons of Mass Destruction (WMD).

### **Emergency Medical Services (PS19)**

Provides voter-mandated emergency medical services to the citizens, businesses and visitors of Oakland; manages programs related to all 9-1-1 medical emergencies, including continuous paramedic training in accordance with local, state and federal guidelines; provides oversight and management for the Metropolitan Medical Response System (MMRS); maintains inventory of equipment for Basic/Advanced Life Support; develops preventive health programs for the community; provides EMT and Paramedic-related classes, such as CPR, First Aid and Automatic Emergency Defibrillation for citizens and businesses.

### **Dispatch Communication (PS20)**

Provides Fire Dispatch Center support for emergency calls and maintains all Fire Department communications equipment and media support; coordinates with the Department of Information

Technology and Oakland Police Department to implement and maintain the City's Integrated Public Safety System (IPSS).

### **Emergency Services/Homeland Security (PS21)**

Implements and strengthens the City's emergency prevention, mitigation, preparedness, response and recovery efforts in alignment with state and federal emergency management legislation, including California's Standardized Emergency Management System (SEMS), the federal National Incident Management System (NIMS) and the National Response Framework Plan (NPF); develops and provides community disaster preparedness training and planning, which includes public education and the CORE Program. Maintains and manages the City's Emergency Operations Center (EOC); provides training for City staff to ensure compliance with SEMS, NIMS and to ensure management and staff readiness to respond during major emergencies; responsible for the City's Homeland Security Program and all state and federal Homeland Security directives.

### **Fire Prevention Bureau (PS23)**

Manages and directs all Fire Prevention functions to benefit the overall health and safety of the Oakland community through public education, inspection and enforcement of hazardous materials management plans, Certified Unified Program Agency (CUPA), and Fire Investigation Services; supports businesses and building development through fire engineering plan check and engineering services, major building development project coordination and consulting services.

### **Emergency Response and Support Services (PS26)**

Manages the timely and cost-effective purchase, acquisition, coordination, maintenance and/or repair of equipment, supplies, personal protective equipment and Fire Department facilities.

### **Fire Department Safety Education and Training (PS 27)**

Provides training to existing and new recruit personnel that meets or exceeds all city, state and federal mandates.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Elimination of 1.0 Office Assistant II and 1.0 Emergency Planning Coordinator	(2.00)	(\$0.17)	(\$0.17)

<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
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**Measure Y (2251)**

Addition of \$0.098M in Measure Y funds to appropriate full \$4M allocation authorized by Measure Y in order to cover the cost of providing service levels mandated by the Measure Y legislation	-	\$0.10	\$0.10
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**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>		<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010	General Purpose Fund	\$103,655,597	\$100,790,250	\$101,917,130
1100	Self Insurance Liability Fund	1,243,332	1,171,760	1,132,920
1710	Recycling Program	48,869	48,870	48,870
1720	Comprehensive Clean Up	201,466	191,600	193,630
1740	Hazardous Materials Inspections	688,367	665,360	681,730
2123	US Dept of Homeland Security	-	-	230
2146	California State Emergency Services	-	-	1,590
2160	County of Alameda: Grants	925,742	921,500	921,500
2190	Private Grants	25,000	25,030	25,030
2250	Measure N: Fund	1,231,838	1,230,240	1,230,310
2251	Measure Y: Public Safety Act of 2004	3,902,777	4,000,000	4,000,000
2321	Wildland Fire Prevention Assess District	1,695,142	1,956,620	1,856,620
2330	Werner Court Vegetation Mgmt District	2,000	3,000	3,000
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	1,755,999	1,478,900	1,509,630
3100	Sewer Service Fund	255,439	257,760	262,240
<b>TOTAL</b>		<b>\$115,631,568</b>	<b>\$112,740,890</b>	<b>\$113,784,430</b>
<b>Authorized FTE</b>		<b>594.75</b>	<b>590.45</b>	<b>590.45</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		90%	89%	90%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		22%	24%	24%

**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Accountant II	1.00	2.00	2.00	2.00
Accountant III	-	1.00	1.00	1.00
Accounting Technician	1.00	-	-	-
Administrative Analyst I	1.00	-	-	-
Administrative Assistant I	4.00	3.00	3.00	3.00
Administrative Assistant II	5.00	3.00	3.00	3.00
Administrative Services Manager I	3.00	1.00	1.00	1.00
Administrative Services Manager II	-	1.00	1.00	1.00
Agency Director, Fire Services	1.00	1.00	1.00	1.00
Assistant Fire Chief	1.00	1.00	1.00	1.00
Assistant Fire Marshal-Non Sworn	1.00	1.00	1.00	1.00
Assistant to the Director	1.00	1.00	1.00	1.00
Battalion Chief	12.00	12.00	12.00	12.00
Captain of Fire Department	55.00	55.00	55.00	55.00
Data Entry Operator, Senior	2.00	-	-	-
Deputy Chief of Fire Department	2.00	2.00	2.00	2.00
Emergency Medical Services Coordinator	3.00	4.00	4.00	4.00
Emergency Medical Services Instructor, PT	2.00	1.00	1.00	1.00
Emergency Planning Coordinator	5.00	3.00	2.00	2.00
Emergency Planning Coordinator, Sr.	-	2.00	-	-
Emergency Services Manager	1.00	1.00	1.00	1.00
Emergency Services Manager, Assistant	1.00	1.00	1.00	1.00
Engineer of Fire Department	84.00	84.00	84.00	84.00
Executive Assistant to Agency Director	1.00	1.00	1.00	1.00
Fire Communications Dispatcher	18.00	18.00	18.00	18.00
Fire Communications Dispatcher, Sr.	4.00	4.00	4.00	4.00
Fire Communications Supervisor	1.00	1.00	1.00	1.00
Fire Division Manager	2.00	2.00	2.00	2.00
Fire Equipment Technician	2.00	2.00	2.00	2.00
Fire Fighter	187.00	187.00	187.00	187.00
Fire Fighter Paramedic	94.00	94.00	94.00	94.00
Fire Investigator	3.00	3.00	3.00	3.00
Fire Marshall, Assistant	1.00	1.00	1.00	1.00
Fire Personnel Operations Specialist	1.00	1.00	1.00	1.00
Fire Prevention Bureau Inspector, Civilian	8.00	8.00	8.00	8.00
Fire Protection Engineer	2.00	2.00	2.00	2.00
Fire Safety Education Coordinator	1.00	2.00	2.00	2.00
Fire Suppression District Inspector	6.00	6.00	6.00	6.00
Hazardous Materials Inspector, Senior	1.00	1.00	1.00	1.00
Hazardous Materials Inspector II	2.00	2.00	2.00	2.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Lieutenant of Fire Department	67.00	67.00	67.00	67.00
Management Assistant	2.00	2.00	2.00	2.00
Management Intern, PT	-	1.75	1.75	1.75

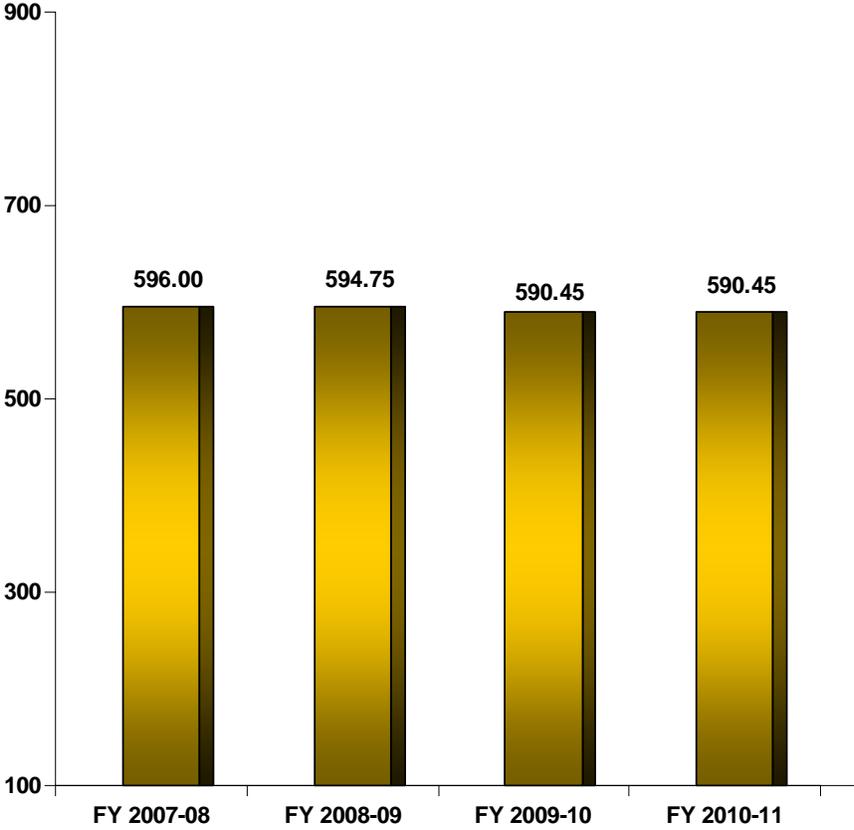
**AUTHORIZED POSITIONS BY CLASSIFICATION** (continued)

Position Title	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	Authorized FTE	October Budget Revise FTE	Proposed Budget FTE	Proposed Budget FTE
Office Assistant II	3.00	4.00	3.00	3.00
Office Manager	1.00	2.00	1.00	1.00
Payroll Personnel Clerk II	1.00	1.00	1.00	1.00
Program Analyst I	1.00	1.00	1.00	1.00
Temporary Contract Services Employee	-	-	0.70	0.70
<b>TOTAL</b>	<b>596.00</b>	<b>594.75</b>	<b>590.45</b>	<b>590.45</b>

**AUTHORIZED POSITIONS BY PROGRAM**

Program	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	Authorized FTE	October Budget Revise FTE	Proposed Budget FTE	Proposed Budget FTE
911 Dispatch Communications	24.00	23.00	23.00	23.00
Administration	11.00	10.00	9.00	9.00
Emergency Medical Services	8.00	8.00	8.00	8.00
Emergency Response Support Services	2.00	2.00	2.00	2.00
Emergency Services/Homeland Security	9.00	12.00	8.00	8.00
Fire Department Safety, Education, and Training	6.00	6.00	6.00	6.00
Fire Prevention Bureau	35.00	34.00	34.00	34.00
Fire Suppression/Field Operations	470.00	470.00	470.00	470.00
Personnel, Safety and Liability	5.00	3.00	3.00	3.00
Special Operations-Emergency Response	26.00	26.75	27.45	27.45
<b>TOTAL</b>	<b>596.00</b>	<b>594.75</b>	<b>590.45</b>	<b>590.45</b>

**PERSONNEL SUMMARY**



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM**

**Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
911 Dispatch Communications	\$1,571,737	\$1,710,938	\$1,821,930	\$1,876,860
Administration	214,571	50,000	1,605,300	1,575,790
Emergency Medical Services	2,932,428	2,263,417	2,339,130	2,402,290
Emergency Services/Homeland Security	1,250,504	-	-	-
Fire Prevention Bureau	5,082,478	4,650,972	4,737,300	4,814,800
Fire Suppression/Field Operations	526,431	10,000	10,300	10,610
Special Operations-Emergency Response	5,900,760	5,491,280	5,025,000	5,025,000
<b>TOTAL</b>	<b>\$17,478,909</b>	<b>\$14,176,607</b>	<b>\$15,538,960</b>	<b>\$15,705,350</b>

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
911 Dispatch Communications	\$4,014,075	\$3,658,400	\$3,580,490	\$3,634,810
Administration	2,662,452	1,329,429	3,842,160	3,796,070
Emergency Medical Services	1,730,611	2,615,331	2,309,900	2,314,550
Emergency Response Support Services	4,043,638	3,990,557	1,142,950	1,147,240
Emergency Services/Homeland Security	2,706,156	497,523	608,380	618,830
Fire Dept. Safety, Education and Training	1,918,831	1,164,286	1,008,290	1,019,260
Fire Prevention Bureau	6,212,637	5,854,485	6,407,280	6,382,640
Fire Suppression/Field Operations	89,805,416	90,712,545	88,267,720	89,240,930
Personnel, Safety and Liability	1,006,793	985,624	681,670	690,100
Special Operations-Emergency Response	5,735,431	4,823,389	4,892,050	4,940,000
<b>TOTAL</b>	<b>\$119,836,040</b>	<b>\$115,631,568</b>	<b>\$112,740,890</b>	<b>\$113,784,430</b>

**PROGRAM DETAIL: ADMINISTRATION (PS15)**

This program provides effective leadership to the Agency's operations, including strategic planning, financial reporting, performance measures, payroll and benefits, staff development and training; serves as liaison among citizens, departmental staff, city management, Mayor and City Council.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$51,500	\$2,633,080	\$887,400	\$1,745,680	8.40
1100	Self Insurance Liability	1,553,800	1,171,760	-	1,171,760	-
1740	Hazardous Materials Inspections	-	11,810	11,190	620	0.10
2123	US Dept of Homeland Security	-	-	11,190	(11,190)	0.20
2124	Federal Emergency Management Agency (FEMA)	-	3,960	10,740	(6,780)	0.10
2250	Measure N: Fund	-	10,220	9,690	530	0.10
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	-	11,330	10,740	590	0.10
<b>TOTAL</b>		<b>\$1,605,300</b>	<b>\$3,842,160</b>	<b>\$940,950</b>	<b>\$2,901,210</b>	<b>9.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$53,050	\$2,624,950	\$910,330	\$1,714,620	8.40
1100	Self Insurance Liability	1,522,740	1,132,920	-	1,132,920	-
1740	Hazardous Materials Inspections	-	12,040	11,420	620	0.10
2123	US Dept of Homeland Security	-	230	11,420	(11,190)	0.20
2124	Federal Emergency Management Agency (FEMA)	-	3,960	10,960	(7,000)	0.10
2250	Measure N: Fund	-	10,420	9,890	530	0.10
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	-	11,550	10,960	590	0.10
<b>TOTAL</b>		<b>\$1,575,790</b>	<b>\$3,796,070</b>	<b>\$964,980</b>	<b>\$2,831,090</b>	<b>9.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: PERSONNEL, SAFETY, AND LIABILITY (PS16)**

This program manages entry-level and promotional recruitments, exams, testing, workers' compensation, grievances, discipline and labor relations; provides training in labor law and practices to supervisory and executive-level staff; administers contracts and grants.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$681,670	\$378,870	\$302,800	3.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$681,670</b>	<b>\$378,870</b>	<b>\$302,800</b>	<b>3.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$690,100	\$387,300	\$302,800	3.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$690,100</b>	<b>\$387,300</b>	<b>\$302,800</b>	<b>3.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: FIRE SUPPRESSION/FIELD OPERATIONS (PS17)**

This program provides fire suppression and emergency medical services to the citizens and businesses of Oakland.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$10,300	\$84,267,720	\$83,936,710	\$331,010	470.00
2251	Measure Y: Public Safety Act 2004	-	4,000,000	4,000,000	-	-
<b>TOTAL</b>		<b>\$10,300</b>	<b>\$88,267,720</b>	<b>\$87,936,710</b>	<b>\$331,010</b>	<b>470.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$10,610	\$85,240,930	\$84,909,810	\$331,120	470.00
2251	Measure Y: Public Safety Act 2004	-	4,000,000	4,000,000	-	-
<b>TOTAL</b>		<b>\$10,610</b>	<b>\$89,240,930</b>	<b>\$88,909,810</b>	<b>\$331,120</b>	<b>470.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (PS17)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of first company arriving to the scene of an emergency within 0-7 minutes of notification to the Dispatch Center.	90.63%	89.16%	90%	90%	90%
Percent of first company arriving to the scene of an emergency within 7-10 minutes of notification to the Dispatch Center.	8.37%	9.84%	9%	9%	9%
Percent of first company arriving to the scene of an emergency more than 10 minutes after notification to the Dispatch Center.	1.00%	1.00%	1%	1%	1%

**PROGRAM DETAIL: SPECIAL OPERATIONS - EMERGENCY RESPONSE (PS18)**

This program provides airport protection, heavy rescue, confined space rescue and swift water rescue, Homeland Security-funded Urban Search and Rescue and hazardous materials mitigation, including the response to potential terrorist acts and the use of Weapons of Mass Destruction (WMD).

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$5,000,000	\$4,871,010	\$4,385,470	\$485,540	25.00
2124	Federal Emergency Management Agency (FEMA)	-	(3,960)	354,280	(358,240)	2.25
2190	Private Grants	25,000	25,000	17,490	7,510	0.20
<b>TOTAL</b>		<b>\$5,025,000</b>	<b>\$4,892,050</b>	<b>\$4,757,240</b>	<b>\$134,810</b>	<b>27.45</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$5,000,000	\$4,918,960	\$4,433,420	\$485,540	25.00
2124	Federal Emergency Management Agency (FEMA)	-	(3,960)	357,720	(361,680)	2.25
2190	Private Grants	25,000	25,000	17,490	7,510	0.20
<b>TOTAL</b>		<b>\$5,025,000</b>	<b>\$4,940,000</b>	<b>\$4,808,630</b>	<b>\$131,370</b>	<b>27.45</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: EMERGENCY MEDICAL SERVICES (PS19)**

This program manages programs related to all 9-1-1 medical emergencies, including continuous paramedic training in accordance with local, state, and federal guidelines; implements the Metropolitan Medical Response System (MMRS); maintains the inventory of equipment for Basic/Advanced Life Support and develops preventive health programs for the community; provides EMT and paramedic-related classes, such as CPR, First Aid and Automatic Emergency Defibrillation for citizens and businesses.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2146	California State Emergency Services	\$0	\$0	\$77,760	(\$77,760)	1.00
2160	County of Alameda: Grants	925,740	925,740	-	925,740	-
2250	Measure N: Fund	1,413,390	1,220,020	787,840	432,180	6.00
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	-	164,140	155,530	8,610	1.00
<b>TOTAL</b>		<b>\$2,339,130</b>	<b>\$2,309,900</b>	<b>\$1,021,130</b>	<b>\$1,288,770</b>	<b>8.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2146	California State Emergency Services	\$0	\$1,590	\$79,350	(\$77,760)	1.00
2160	County of Alameda: Grants	925,740	925,740	-	925,740	-
2250	Measure N: Fund	1,476,550	1,219,890	801,490	418,400	6.00
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	-	167,330	158,720	8,610	1.00
<b>TOTAL</b>		<b>\$2,402,290</b>	<b>\$2,314,550</b>	<b>\$1,039,560</b>	<b>\$1,274,990</b>	<b>8.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: EMERGENCY MEDICAL SERVICES (PS19)**  
 (continued)

**Program Related Performance Measures - (PS19)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of sworn personnel that received all mandated training	98.00%	98.27%	96%	96%	96%
Percent of sworn personnel with full paramedic training	20.39%	19.73%	20%	20%	20%
Percent of first company arriving to EMS-related emergency within 0-7 minutes	90.78%	90.25%	90%	90%	90%
Percent of first company arriving to EMS-related emergencies w/in 7-10 minutes	8.04%	8.50%	9%	9%	9%
Percent of first company arriving to EMS-related emergencies w/in 10 minutes	1.18%	1.25%	1%	1%	1%

**PROGRAM DETAIL: 911 DISPATCH COMMUNICATIONS (PS20)**

This program provides dispatch support for emergency calls, maintenance of all communications equipment and media support; coordinates with the Department of Information Technology and Oakland Police Department in implementing and maintaining the Integrated Public Safety System (IPSS).

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$50,000	\$2,141,060	\$1,292,190	\$848,870	11.00
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	1,771,930	1,303,430	1,233,910	69,520	11.00
3100	Sewer Service Fund	-	136,000	128,260	7,740	1.00
<b>TOTAL</b>		<b>\$1,821,930</b>	<b>\$3,580,490</b>	<b>\$2,654,360</b>	<b>\$926,130</b>	<b>23.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$50,000	\$2,165,940	\$1,317,070	\$848,870	11.00
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	1,826,860	1,330,750	1,260,970	69,780	11.00
3100	Sewer Service Fund	-	138,120	130,380	7,740	1.00
<b>TOTAL</b>		<b>\$1,876,860</b>	<b>\$3,634,810</b>	<b>\$2,708,420</b>	<b>\$926,390</b>	<b>23.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well

**Program Related Performance Measures - None**

**PROGRAM DETAIL: EMERGENCY SERVICES/HOMELAND SECURITY (PS21)**

This program implements and strengthens the City's emergency prevention, preparedness response and recovery efforts in alignment with the National Incident Management System (NIMS) and the National Response Plan (NRP); develops and provides community disaster preparedness training and planning, which includes public education; maintains and manages the City's Emergency Operations Center (EOC); provides training for City staff to ensure compliance with NIMS and ensure staff readiness to respond during major emergencies; manages Citizens of Oakland Respond to Emergencies (CORE) training.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$612,590	\$480,250	\$132,340	4.00
2123	US Dept of Homeland Security	-	-	399,590	(399,590)	3.00
2160	County of Alameda: Grants	-	(4,240)	49,750	(53,990)	1.00
2190	Private Grants	-	30	-	30	-
<b>TOTAL</b>		<b>\$0</b>	<b>\$608,380</b>	<b>\$929,590</b>	<b>(\$321,210)</b>	<b>8.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$623,040	\$490,700	\$132,340	4.00
2123	US Dept of Homeland Security	-	-	331,820	(331,820)	3.00
2160	County of Alameda: Grants	-	(4,240)	49,750	(53,990)	1.00
2190	Private Grants	-	30	-	30	-
<b>TOTAL</b>		<b>\$0</b>	<b>\$618,830</b>	<b>\$872,270</b>	<b>(\$253,440)</b>	<b>8.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: FIRE PREVENTION BUREAU (PS23)**

This program manages and directs all Fire Prevention functions, including public education, inspections/investigations, engineering/plan reviews, fire alarm and sprinkler plans, vegetation management, revenue collection, enforcement of the California Fire Code and all applicable regulations; a Certified Unified Program Agency (CUPA) provides enforcement of hazardous materials regulations as well.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$2,374,990	\$3,431,880	\$3,180,890	\$250,990	26.00
1710	Recycling Program	-	48,870	-	48,870	-
1720	Comprehensive Clean-up	-	191,600	99,190	92,410	1.00
1740	Hazardous Materials Inspections	673,240	653,550	511,360	142,190	5.00
2321	Wildland Fire Prevention Assess District	1,686,070	1,956,620	121,290	1,835,330	1.00
2330	Werner Court Vegetation Mgmt District	3,000	3,000	-	3,000	-
3100	Sewer Service Fund	-	121,760	115,180	6,580	1.00
<b>TOTAL</b>		<b>\$4,737,300</b>	<b>\$6,407,280</b>	<b>\$4,027,910</b>	<b>\$2,379,370</b>	<b>34.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$2,444,000	\$3,486,710	\$3,235,720	\$250,990	26.00
1710	Recycling Program	-	48,870	-	48,870	-
1720	Comprehensive Clean-up	-	193,630	101,220	92,410	1.00
1740	Hazardous Materials Inspections	681,730	669,690	530,600	139,090	5.00
2321	Wildland Fire Prevention Assess District	1,686,070	1,856,620	123,330	1,733,290	1.00
2330	Werner Court Vegetation Mgmt District	3,000	3,000	-	3,000	-
3100	Sewer Service Fund	-	124,120	117,540	6,580	1.00
<b>TOTAL</b>		<b>\$4,814,800</b>	<b>\$6,382,640</b>	<b>\$4,108,410</b>	<b>\$2,274,230</b>	<b>34.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: EMERGENCY RESPONSE SUPPORT SERVICES (PS26)**

This program is responsible for managing the timely and cost-effective purchase, acquisition, coordination, maintenance and repair of firefighting equipment, supplies, personal protective equipment and fire department facilities.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,142,950	\$197,750	\$945,200	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,142,950</b>	<b>\$197,750</b>	<b>\$945,200</b>	<b>2.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,147,240	\$202,040	\$945,200	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,147,240</b>	<b>\$202,040</b>	<b>\$945,200</b>	<b>2.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: FIRE DEPARTMENT SAFETY, EDUCATION AND TRAINING (PS27)**

This program provides training that meets or exceeds all city, state and federal mandates to existing and new recruit personnel.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,008,290	\$823,820	\$184,470	6.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,008,290</b>	<b>\$823,820</b>	<b>\$184,470</b>	<b>6.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,019,260	\$834,790	\$184,470	6.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,019,260</b>	<b>\$834,790</b>	<b>\$184,470</b>	<b>6.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**NOTES**

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# MUSEUM

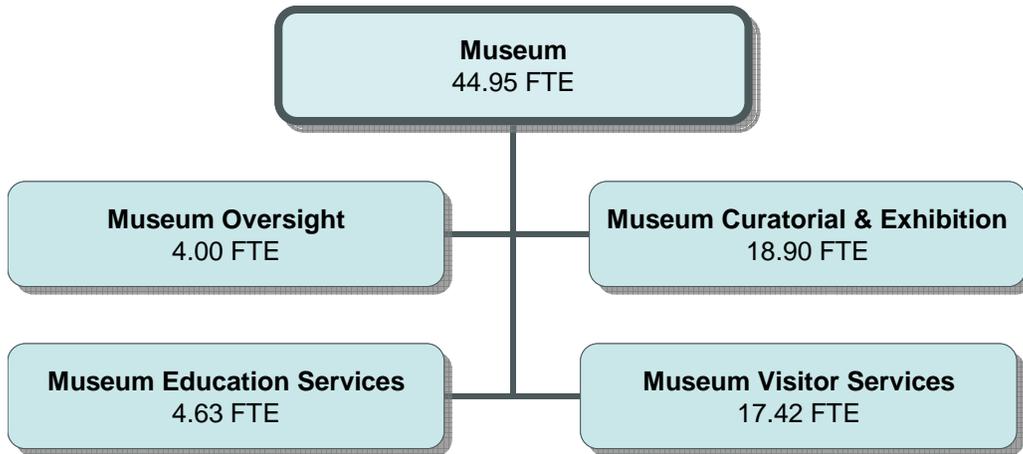
## MISSION STATEMENT

The Oakland Museum of California provides unique collections, exhibitions, and educational opportunities designed to generate a broader and deeper understanding of and interest in California's environment, history, art, and people. Museum programs are responsive, accessible, and meaningful to the public, including school children, scholars, the immediate Oakland community and an increasingly diverse California population.

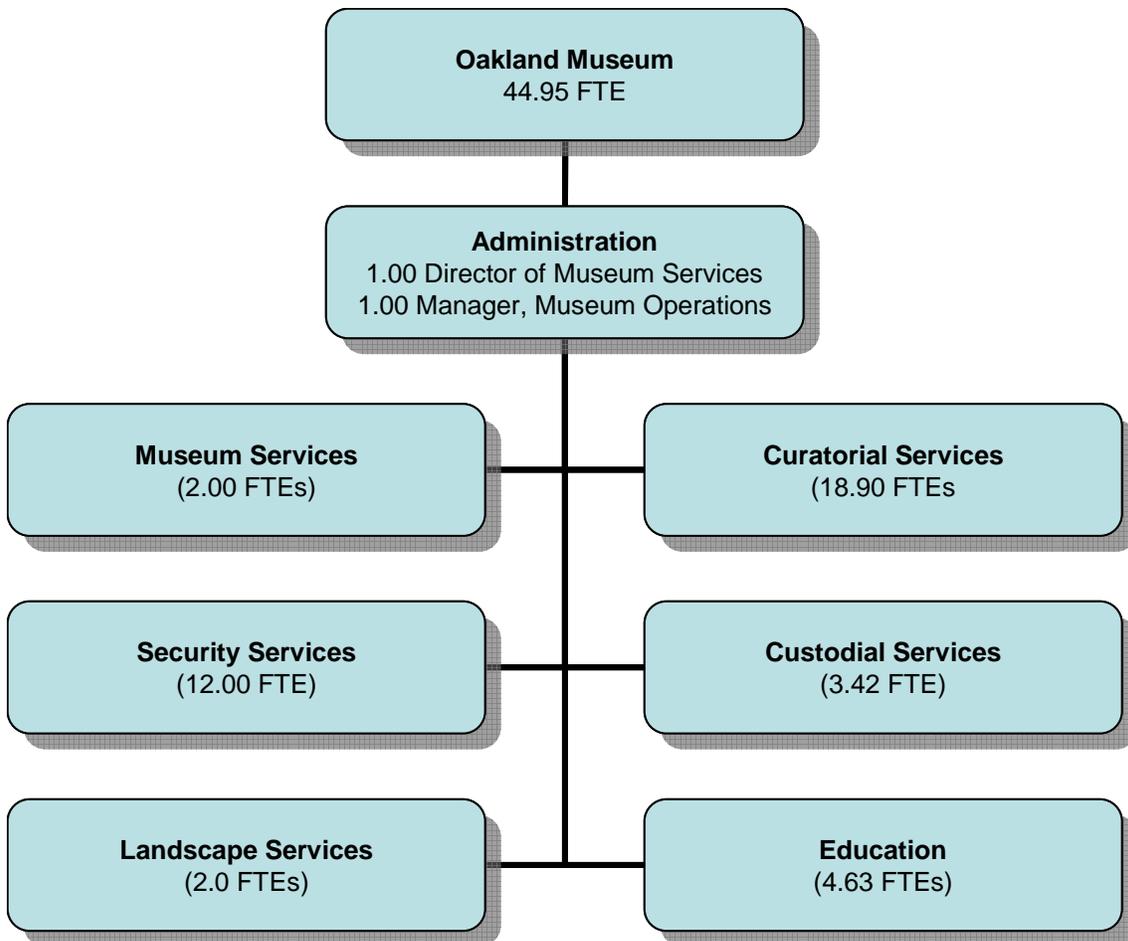
## BUSINESS GOALS

- To successfully complete a capital campaign that will raise \$56.2 million dollars toward the renovation of building and exhibition galleries.
- To maintain a balanced operating budget for the Oakland Museum of California Foundation and to maximize fundraising and earned revenue opportunities.
- To successfully manage the building construction and exhibition fabrication process for Phase I of the project that will open to the public in April of 2010.
- To increase our visibility and audience through a comprehensive marketing plan that includes a new website, logo, and expanded advertising.
- To present an exhibition and programming schedule that will engage a multitude of visitors from diverse backgrounds.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



**PROGRAMS INCLUDED IN FY 2009-11**

**Museum Oversight (NB20)**

Provides strategic planning, financial oversight, and serves as liaison with the Oakland Museum of California Foundation and the Oakland Museum Women's Board.

**Museum Visitor Services (NB21)**

Provides public safety, security, landscaping, and custodial services to maximize a positive visitor experience at the Museum.

**Museum Curatorial & Exhibition Services (NB22)**

Provides exhibition development and collections management.

**Museum Education Services (NB23)**

Provides planning and project management of educational programs to schools, children, youth, and family programs.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Freeze guard positions during Museum Closure for Renovations (August 2009 through April 2010)	-	(\$0.30)	(\$0.30)

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010 General Fund: General Purpose	\$6,050,938	\$5,085,030	\$5,172,140
1750 Multipurpose Reserve	140,211	142,870	142,870
2310 Lighting and Landscape Assessment District	248,978	214,990	218,150
7640 Oakland Public Museum Trust	32,607	32,610	32,610
<b>TOTAL</b>	<b>\$6,472,733</b>	<b>\$5,475,500</b>	<b>\$5,565,770</b>
<b>Authorized FTE</b>	<b>44.95</b>	<b>44.95</b>	<b>44.95</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures	93%	93%	93%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures	1%	1%	1%

## AUTHORIZED POSITIONS BY CLASSIFICATION

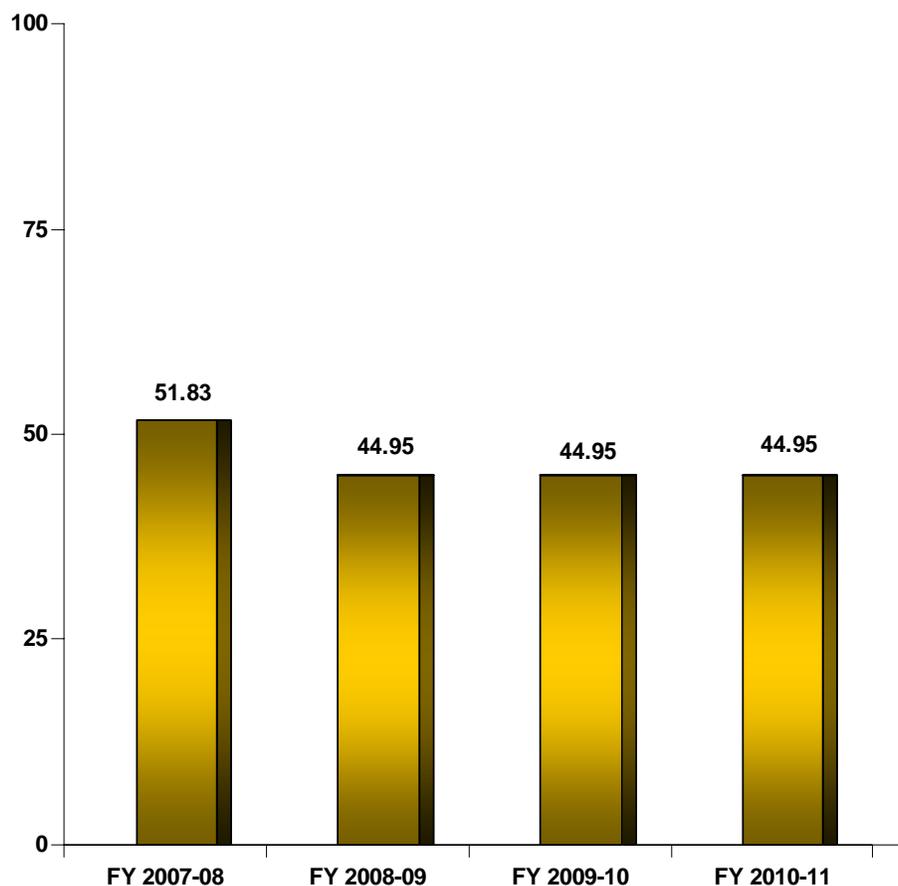
Position Title	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	Authorized FTE	October Budget Revise FTE	Proposed Budget FTE	Proposed Budget FTE
Account Clerk III	1.00	1.00	1.00	1.00
Administrative Analyst II	1.00	-	-	-
Conservator, Chief	1.00	1.00	1.00	1.00
Curator of Aquatic Biology, Associate	1.00	1.00	1.00	1.00
Curator of Art, Associate	1.00	1.00	1.00	1.00
Curator of Art, Chief	1.00	1.00	1.00	1.00
Curator of Art, Senior	1.00	1.00	1.00	1.00
Curator of Art, Senior, PPT	0.50	0.50	0.50	0.50
Curator of Education, Chief	1.00	1.00	1.00	1.00
Curator of History, Associate	2.00	1.00	1.00	1.00
Curator of History, Chief	1.00	1.00	1.00	1.00
Curator of History, Senior	1.00	-	-	-
Curator of Natural Science, Chief	1.00	1.00	1.00	1.00
Curator of Photography, Associate	1.00	1.00	1.00	1.00
Custodian	2.00	2.00	2.00	2.00
Custodian, PPT	1.00	1.00	1.00	1.00
Custodian, PT	0.93	0.42	0.42	0.42
Director of Museum Services	1.00	1.00	1.00	1.00
Gardener Crew Leader	1.00	1.00	1.00	1.00
Gardener II	3.00	1.00	1.00	1.00
Graphics Design Coordinator	1.00	1.00	1.00	1.00
Management Assistant	-	1.00	1.00	1.00
Manager, Museum Operations	1.00	1.00	1.00	1.00
Museum Curatorial Specialist	1.00	1.00	1.00	1.00
Museum Curatorial Specialist, PPT	0.60	0.60	0.60	0.60
Museum Docent Coordinator	1.00	1.00	1.00	1.00
Museum Guard	10.00	9.00	9.00	9.00
Museum Guard, PPT	2.00	2.00	2.00	2.00
Museum Interp Spec, Nat Science	1.00	0.63	0.63	0.63
Museum Interpretive Spec, History	1.00	1.00	1.00	1.00
Museum Interpretive Specialist, Art	1.00	1.00	1.00	1.00
Museum Security Guard IV	1.00	1.00	1.00	1.00
Museum Technical Aide, PT	0.30	0.30	0.30	0.30
Preparator	3.00	3.00	3.00	3.00
Preparator, PPT	0.50	0.50	0.50	0.50
Registrar	4.00	3.00	3.00	3.00
<b>TOTAL</b>	<b>51.83</b>	<b>44.95</b>	<b>44.95</b>	<b>44.95</b>

## AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Proposed Budget FTE	FY 10-11 Proposed Budget FTE
Museum Oversight	5.00	4.00	4.00	4.00
Museum Curatorial and Exhibition Services	20.90	18.90	18.90	18.90
Museum Education Services	5.00	4.63	4.63	4.63
Museum Visitor Services	20.93	17.42	17.42	17.42
<b>TOTAL</b>	<b>51.83</b>	<b>44.95</b>	<b>44.95</b>	<b>44.95</b>

\* The Henry J. Kaiser Convention Center closed on January 1, 2006.

## PERSONNEL SUMMARY



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM**

**Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Museum Oversight	\$220,678	\$224,005	\$225,720	\$227,470
Henry J. Kaiser Convention Center*	-	-	-	-
Museum Visitor Services	-	108,000	-	-
<b>TOTAL</b>	<b>\$220,678</b>	<b>\$332,005</b>	<b>\$225,720</b>	<b>\$227,470</b>

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Museum Oversight	\$5,473,368	\$2,767,984	\$1,600,300	\$1,615,230
Henry J. Kaiser Convention Center*	128,497	-	-	-
Museum Curatorial and Exhibition Services	2,592,094	1,677,611	2,021,050	2,061,320
Museum Education Services	683,753	610,472	562,230	573,690
Museum Visitor Services	1,745,511	1,416,666	1,291,920	1,315,530
<b>TOTAL</b>	<b>\$10,623,223</b>	<b>\$6,472,733</b>	<b>\$5,475,500</b>	<b>\$5,565,770</b>

\* The Henry J. Kaiser Convention Center closed on January 1, 2006.

**PROGRAM DETAIL: MUSEUM OVERSIGHT (NB20)**

This program provides strategic planning, financial oversight, and serves as liaison with the OMCF and the Oakland Museum Women's Board.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$193,110	\$1,408,680	\$657,590	\$751,090	4.00
1750	Multipurpose Reserve	-	99,000	-	99,000	-
2310	Lighting and Landscape Assessment District	-	60,010	-	60,010	-
7640	Oakland Public Museum Trust	32,610	32,610	-	32,610	-
<b>TOTAL</b>		<b>\$225,720</b>	<b>\$1,600,300</b>	<b>\$657,590</b>	<b>\$942,710</b>	<b>4.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$194,860	\$1,423,610	\$670,900	\$752,710	4.00
1750	Multipurpose Reserve	-	99,000	-	99,000	-
2310	Lighting and Landscape Assessment District	-	60,010	-	60,010	-
7640	Oakland Public Museum Trust	32,610	32,610	-	32,610	-
<b>TOTAL</b>		<b>\$227,470</b>	<b>\$1,615,230</b>	<b>\$670,900</b>	<b>\$944,330</b>	<b>4.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB20)**

	<b>FY 2006-07 Actuals</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Target</b>	<b>FY 2009-10 Proposed Target</b>	<b>FY 2010-11 Proposed Target</b>
Amount of private contributions, grants and other revenues (through Foundation)	N/A	N/A	14,000,000	5,000,000	5,000,000
Percentage of Museum Renovation Construction Administration completed.- Phase I (Related to the construction for the Bldg & Exhibition Renovation)	N/A	25%	75%	100%	N/A
Percentage of Museum Renovation Construction Documents completed.- Phase II (Related to the construction for the Bldg & Exhibition Renovation)	N/A	N/A	N/A	25%	75%

**PROGRAM DETAIL MUSEUM VISITOR SERVICES (NB21)**

This program provides public safety, security, landscaping, and custodial services to maximize a positive visitor experience at the Museum.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,093,070	\$1,052,160	\$40,910	15.42
1750	Multipurpose Reserve	-	43,870	43,870	-	-
2310	Lighting and Landscape Assessment District	-	154,980	154,200	780	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,291,920</b>	<b>\$1,250,230</b>	<b>\$41,690</b>	<b>17.42</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,113,520	\$1,072,600	\$40,920	15.42
1750	Multipurpose Reserve	-	43,870	43,870	-	-
2310	Lighting and Landscape Assessment District	-	158,140	156,730	1,410	2.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,315,530</b>	<b>\$1,273,200</b>	<b>\$42,330</b>	<b>17.42</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB21)**

	<b>FY 2006-07 Actuals</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Target</b>	<b>FY 2009-10 Proposed Target</b>	<b>FY 2010-11 Proposed Target</b>
Percent of visitors saying services are good or better	90%	92%	90%	90%	90%

**PROGRAM DETAIL: MUSEUM CURATORIAL & EXHIBITION SERVICES  
(NB22)**

This program provides exhibition development and collections management.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$2,021,050	\$1,984,190	\$36,860	18.90
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,021,050</b>	<b>\$1,984,190</b>	<b>\$36,860</b>	<b>18.90</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$2,061,320	\$2,024,460	\$36,860	18.90
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,061,320</b>	<b>\$2,024,460</b>	<b>\$36,860</b>	<b>18.90</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB22)**

	<b>FY 2006-07 Actuals</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Target</b>	<b>FY 2009-10 Proposed Target</b>	<b>FY 2010-11 Proposed Target</b>
Total Museum attendance	162,447	108,413	114,539	70,000	250,000
Number of new temporary exhibits opening at the Main Museum	10	9	9	5	4
Museum Renovation construction documents - Phase II	N/A	N/A	N/A	50%	100%

**PROGRAM DETAIL: MUSEUM EDUCATION SERVICES (NB23)**

This program provides planning and project management of educational programs to schools, children, youth, and family programs.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose		\$562,230	\$562,230	\$0	4.63
<b>TOTAL</b>		<b>\$0</b>	<b>\$562,230</b>	<b>\$562,230</b>	<b>\$0</b>	<b>4.63</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose		\$573,690	\$573,690	\$0	4.63
<b>TOTAL</b>		<b>\$0</b>	<b>\$573,690</b>	<b>\$573,690</b>	<b>\$0</b>	<b>4.63</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB23)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of students visiting on tours	32,111	30,182	19,546	5,000	35,000

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# LIBRARY

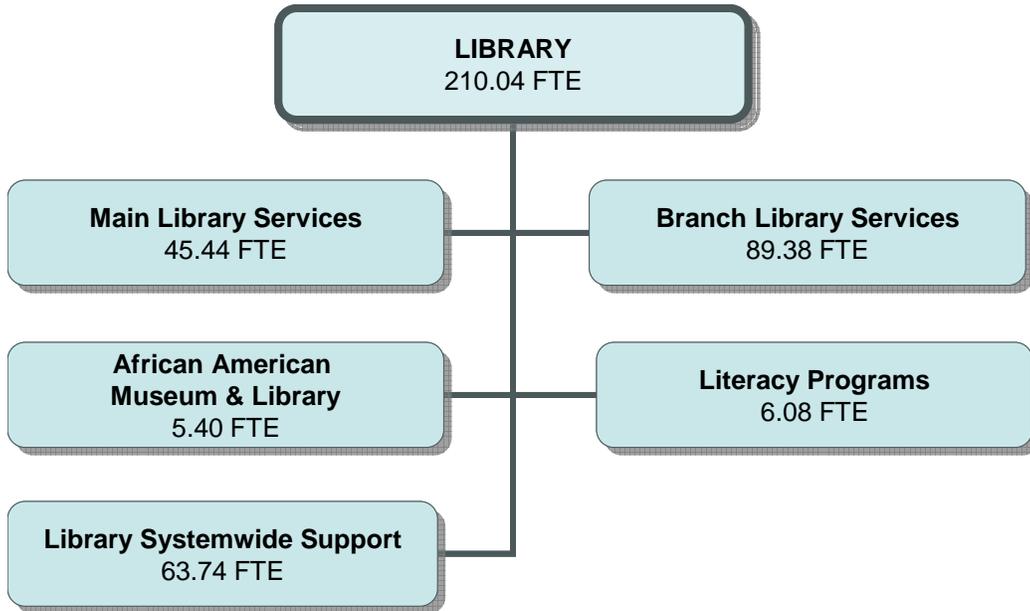
## MISSION STATEMENT

The Oakland Public Library informs, inspires and delights our diverse community as a resource for information, knowledge, and artistic and literary expression, providing the best in traditional services, new technologies and innovative programs.

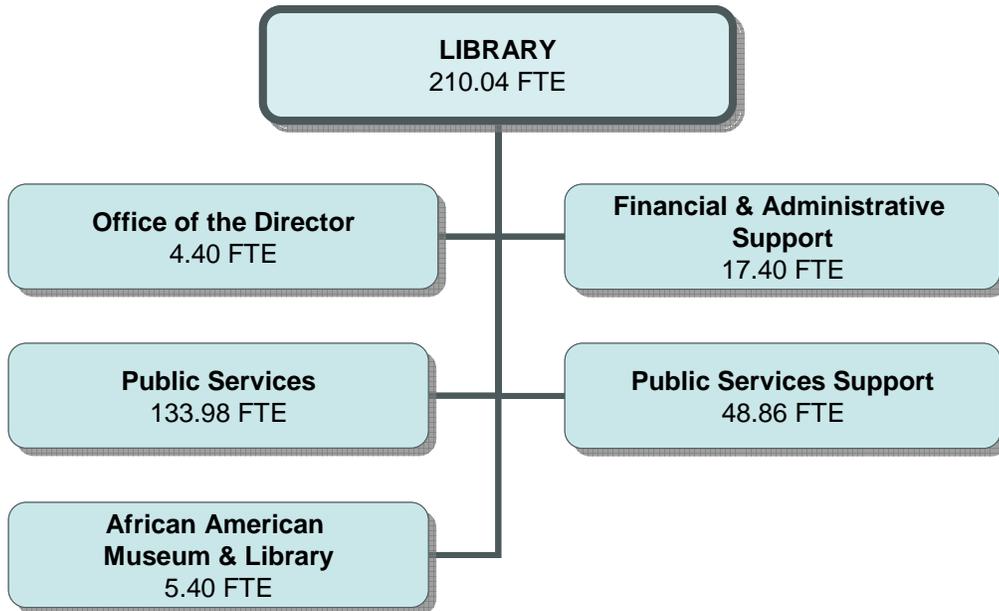
## BUSINESS GOALS

- To increase circulation and in-library usage of library materials and services by providing relevant and popular collections (best sellers, DVD, etc.) and superior customer service through a well-trained and diverse staff.
- To increase the public's ability to access the Library's services and collections by upgrading the Library's network through the implementation of Link+, a new service that will make over 50 libraries' collections, including academic and public, available to Oakland residents for borrowing.
- To develop a public relations strategic plan that markets and brands the Oakland Public Library through a continuously, connected campaign that publicizes the Library's vast resources to Council, the Life Enrichment Committee, City staff and the community.
- To provide Oakland residents access to archival materials and collections of the African American cultural and historical experience in Northern California, along with programs, lectures, films, and exhibits that speak to the social, historical, and political conditions of the African American Diaspora by operating the African American Museum and Library at Oakland (AAMLO).
- To develop new Models of Service (e.g. self check, self-hold pickup) for the Oakland Public Library, that will allow services to be delivered to the public in a more efficient, customer-friendly manner.
- To successfully open the largest branch library in Oakland - the 81st Avenue Community Library - the first model of a new community library as envisioned in the OPL Master Plan.
- To increase the level of financial support to the Oakland Public Library from individuals, foundations and other private sources for building projects, collections, programming and general purposes through outreach and stewardship activities.
- To plan and implement a new career and job counseling service for the public.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION



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## PROGRAMS INCLUDED IN FY 2009-11

### **Main Library Services (NB16)**

This program represents the public services provided at the Main Library. These include General Reference services, Main Library Administration, the Oakland History Room, Art/History and Literature, Magazines and Newspapers, Science, Business and Sociology, Children's Room, Computer Center, etc.

### **African American Museum and Library at Oakland (AAMLO) (NB18)**

This program represents the public services provided at AAMLO through access to archival materials and collections of the African American cultural and historical experience in Northern California.

### **Branch Library Services (NB17)**

This program represents the public services provided at the 15 Branch Libraries located throughout Oakland, and Branch Administration.

### **Literacy Programs (NB19)**

This program represents the Literacy services provided by the Second Start Literacy Center.

### **Library System-wide Services (NB37)**

This program represents the system-wide services provided by the Finance and Administrative Unit, Teen Services, Children's Services, Community Relations, Materials Unit, Computer Services Unit, and the Acquisitions and Cataloging Unit.

## SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Reduce days in smaller-paired (6) branches; reduce full time and part time staffing at branch libraries to allow for reduced hours	(14.05)	(\$0.81)	(\$0.91)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
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### Library Services Retention-Enhancement (Fund 2240)

Add/Transfer-in net positions from the GPF to Library Services Retention-Enhancement	6.80	\$0.07	\$0.15
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## SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND

Expenditures by Fund	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
1010 General Purpose Fund	\$10,862,899	\$10,078,360	\$10,525,840
1760 Telecommunications Reserve	55,404	53,910	54,610
2148 CA Library Services	82,426	80,240	80,240
2160 County of Alameda Grants	18,006	16,660	16,660
2240 Library Retention & Enhancmt	12,297,511	11,810,920	12,021,890
2993 Library Grants	250,000	250,000	250,000
7540 Oakland Public Library Trust	103,030	103,210	103,210
<b>TOTAL</b>	<b>\$23,669,276</b>	<b>\$22,393,300</b>	<b>\$23,052,450</b>
<b>Authorized FTE</b>	<b>217.29</b>	<b>210.04</b>	<b>215.08</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures	46%	45%	46%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures	2%	2%	2%

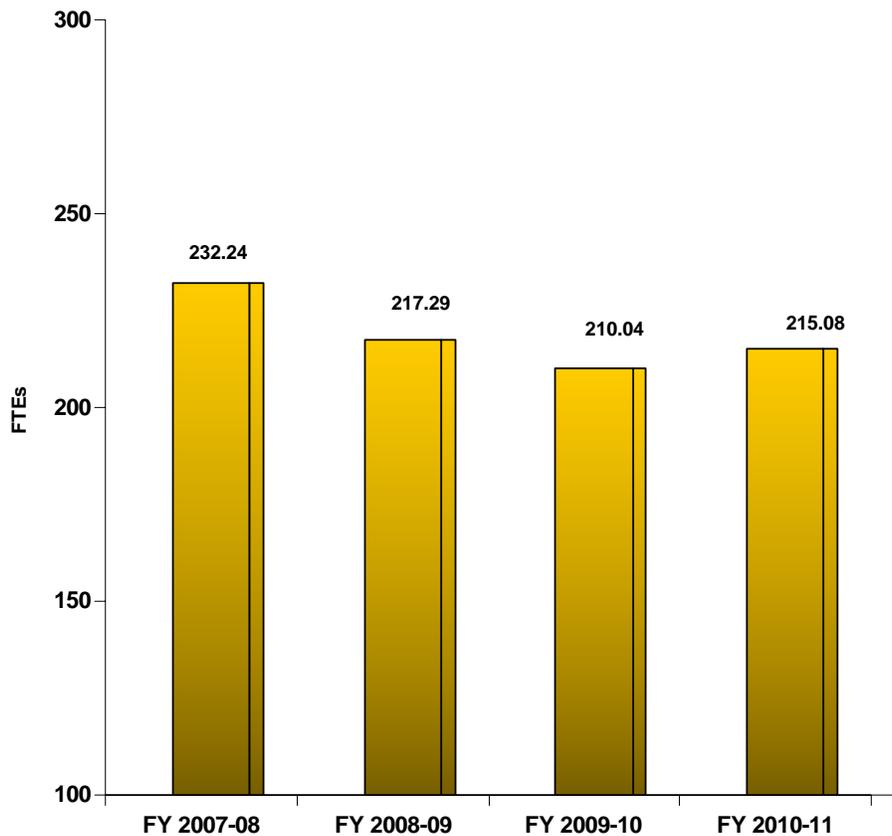
## AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Proposed Budget FTE	FY 10-11 Proposed Budget FTE
Account Clerk II	1.00	1.00	1.00	1.00
Account Clerk III	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00
Administrative Services Manager II	1.00	1.00	1.00	1.00
Curator of History, Chief	1.00	1.00	1.00	1.00
Custodian	1.00	1.00	1.50	2.00
Deputy Director, Housing	1.00	1.00	1.00	1.00
Development Specialist III	-	-	1.00	1.00
Director of Library Services	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Librarian I	18.00	17.00	18.00	19.00
Librarian I, PPT	0.04	0.04	0.04	0.04
Librarian I, PT	2.33	2.33	2.13	2.13
Librarian II	38.00	33.00	31.56	32.00
Librarian II, PPT	1.80	1.80	1.20	1.20
Librarian II, PT	1.37	0.70	0.70	0.70
Librarian, Administrative	1.00	1.00	1.00	1.00
Librarian, Senior	10.00	10.00	11.00	11.00
Librarian, Senior, PT	0.38	0.38	0.38	0.38
Librarian, Supervising	6.00	6.00	5.00	5.00
Librarian, Supervising PPT	0.80	0.80	0.80	0.80
Library Aide	10.00	9.00	9.00	9.00
Library Aide, PPT	14.00	11.80	11.50	11.80
Library Aide, PT	35.24	35.24	30.43	31.43
Library Assistant	30.00	30.00	30.50	31.00
Library Assistant, PT	11.67	11.94	7.74	7.74
Library Assistant, Senior	9.00	8.00	8.50	9.00
Library Asst, PPT	5.80	4.70	5.00	5.30
Library Automation Supervisor	1.00	1.00	1.00	1.00
Literacy Assistant	1.00	1.00	1.00	1.00
Literacy Assistant, PT	0.50	0.50	0.50	0.50
Literacy Assistant, Senior	2.00	2.00	2.00	2.00
Management Assistant	2.00	1.00	1.00	1.00
Museum Collections Coordinator	1.00	1.00	1.00	1.00
Museum Guard, PT	4.00	4.00	4.50	5.00
Museum Project Coordinator	1.00	1.00	1.00	1.00
Office Assistant I	1.00	3.00	3.00	3.00
Office Assistant II	6.00	3.00	3.00	3.00
Office Manager	2.00	2.00	2.00	2.00
Payroll Personnel Clerk II	2.00	1.00	1.00	1.00
Program Analyst I, PT	0.70	0.70	0.70	0.70
Stationary Engineer	0.25	-	-	-
Student Trainee, PT	3.36	3.36	3.36	3.36
<b>TOTAL</b>	<b>232.24</b>	<b>217.29</b>	<b>210.04</b>	<b>215.08</b>

### AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Proposed Budget FTE	FY 10-11 Proposed Budget FTE
African American Museum and Library at Oakland	5.65	5.40	5.40	5.40
Branch Library Services	100.26	94.73	89.38	94.42
Library Systemwide Support	65.81	62.84	63.74	63.74
Literacy Programs	5.08	6.08	6.08	6.08
Main Library Services	55.44	48.24	45.44	45.44
<b>TOTAL</b>	<b>232.24</b>	<b>217.29</b>	<b>210.04</b>	<b>215.08</b>

### PERSONNEL SUMMARY



## HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

### Revenue

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
African American Museum and Library at Oakland	\$787,212	\$0	\$0	\$0
Branch Library Services	53,131	18,006	18,010	18,010
Library Systemwide Support	12,910,338	13,679,331	14,058,370	14,463,510
Literacy Programs	136,352	16,878	16,880	16,880
Main Library Services	340,922	-	-	-
<b>TOTAL</b>	<b>\$14,227,955</b>	<b>\$13,714,215</b>	<b>\$14,093,260</b>	<b>\$14,498,400</b>

### Expenditure

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
African American Museum and Library at Oakland	\$891,084	\$712,106	\$706,870	\$718,630
Branch Library Services	8,876,190	8,495,379	8,025,980	8,768,200
Library Systemwide Support	9,111,894	9,803,414	9,922,730	9,766,570
Literacy Programs	449,208	500,786	471,450	479,570
Main Library Services	4,515,325	4,157,591	3,266,270	3,319,480
<b>TOTAL</b>	<b>\$23,843,702</b>	<b>\$23,669,276</b>	<b>\$22,393,300</b>	<b>\$23,052,450</b>

**PROGRAM DETAIL: MAIN LIBRARY SERVICES (NB16)**

This program represents the public services at the Main Library, including General reference services, Main Library Administration, the Oakland History Room, Art/History and Literature, Magazines and Newspapers, Computer Lab, Business and Sociology, Science and Children's Room.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,469,750	\$1,469,750	\$0	16.20
1760	Telecommunications Reserve	-	53,910	47,680	6,230	1.22
2240	Library Services Retention-Enhancement	-	1,742,610	1,742,610	-	28.02
<b>TOTAL</b>		<b>\$0</b>	<b>\$3,266,270</b>	<b>\$3,260,040</b>	<b>\$6,230</b>	<b>45.44</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,499,630	\$1,499,630	\$0	16.20
1760	Telecommunications Reserve	-	54,610	48,380	6,230	1.22
2240	Library Services Retention-Enhancement	-	1,765,240	1,765,240	-	28.02
<b>TOTAL</b>		<b>\$0</b>	<b>\$3,319,480</b>	<b>\$3,313,250</b>	<b>\$6,230</b>	<b>45.44</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB16)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Annual number of items checked out	557,853	582,178	597,000	612,000	627,000
Annual number of patrons visiting the Main Library	406,649	668,491	685,000	702,000	702,000
Number of patrons who have logged into the Main Library's Internet workstations	95,544	96,703	99,000	101,000	103,000
Number of patrons' reference and informational questions answered	259,439	386,403	396,000	406,000	416,000

**PROGRAM DETAIL: AFRICAN AMERICAN MUSEUM AND LIBRARY AT OAKLAND (AAMLO) (NB18)**

This program represents the public services provided at AAMLO through access to archival materials and collections of the African American cultural and historical experience in Northern California.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$233,170	\$193,360	\$39,810	2.00
2240	Library Services Retention-Enhancement	-	473,700	404,700	69,000	3.40
<b>TOTAL</b>		<b>\$0</b>	<b>\$706,870</b>	<b>\$598,060</b>	<b>\$108,810</b>	<b>5.40</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$237,140	\$197,330	\$39,810	2.00
2240	Library Services Retention-Enhancement	-	481,490	412,490	69,000	3.40
<b>TOTAL</b>		<b>\$0</b>	<b>\$718,630</b>	<b>\$609,820</b>	<b>\$108,810</b>	<b>5.40</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB18)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Annual number of visitors	74,526	52,739	76,000	78,000	80,000
Annual number of people who attended exhibits, programs and tours	7,227	4,195	8,000	8,200	8,400

**PROGRAM DETAIL: BRANCH LIBRARY SERVICES (NB17)**

This program represents the public services provided at the 15 Branch Libraries located throughout Oakland, and Branch Administration.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$3,814,130	\$3,670,750	\$143,380	35.12
2160	County of Alameda: Grants	18,010	16,660	13,670	2,990	0.27
2240	Library Services Retention-Enhancement	-	4,195,190	3,420,430	774,760	53.99
2999	Miscellaneous Grants	-	-	-	-	-
<b>TOTAL</b>		<b>\$18,010</b>	<b>\$8,025,980</b>	<b>\$7,104,850</b>	<b>\$921,130</b>	<b>89.38</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$4,420,150	\$4,276,770	\$143,380	38.36
2160	County of Alameda: Grants	18,010	16,660	13,670	2,990	0.27
2240	Library Services Retention-Enhancement	-	4,331,390	3,552,340	779,050	55.79
2999	Miscellaneous Grants	-	-	-	-	-
<b>TOTAL</b>		<b>\$18,010</b>	<b>\$8,768,200</b>	<b>\$7,842,780</b>	<b>\$925,420</b>	<b>94.42</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB17)**

	<b>FY 2006-07 Actuals</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Target</b>	<b>FY 2009-10 Proposed Target</b>	<b>FY 2010-11 Proposed Target</b>
Annual number of items checked out	1,674,223	1,746,534	1,790,197	1,834,952	1,880,826
Annual number of patrons visits	2,494,614	2,571,904	2,636,000	2,702,000	2,770,000
Number of branch-library patrons who have logged into the branch libraries internet workstations	275,150	311,217	319,000	327,000	335,000

**PROGRAM DETAIL: LITERACY PROGRAMS (NB19)**

This program represents the Literacy services provided by the Second Start Literacy Center.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$154,280	\$154,280	\$0	2.00
2148	California Library Services	16,880	54,760	44,880	9,880	1.08
2240	Library Services Retention-Enhancement	-	262,410	244,410	18,000	3.00
<b>TOTAL</b>		<b>\$16,880</b>	<b>\$471,450</b>	<b>\$443,570</b>	<b>\$27,880</b>	<b>6.08</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$157,420	\$157,420	\$0	2.00
2148	California Library Services	16,880	54,760	44,880	9,880	1.08
2240	Library Services Retention-Enhancement	-	267,390	249,390	18,000	3.00
<b>TOTAL</b>		<b>\$16,880</b>	<b>\$479,570</b>	<b>\$451,690</b>	<b>\$27,880</b>	<b>6.08</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB19)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of literacy students who meet one personal literacy goal	40%	53%	50%	50%	50%
Maintain the State mandated number of active students participating in the program	203	234	201-225	201-225	201-225
Number of instructional hours provided to students	9,505	9,669	9,860	10,000	10,200
Number of children served in the Families for Literacy program (families of adult learners with at least one child under age five)	110	117	120	120	120

**PROGRAM DETAIL: LIBRARY SYSTEMWIDE SUPPORT (NB37)**

This program represents the system-wide services provided by the Finance and Administrative Unit, Teen Services, Children's Services, Community Relations, Materials Unit, Computer Services Unit, and the Acquisitions and Cataloging Unit.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$752,600	\$4,407,030	\$3,133,270	\$1,273,760	29.20
2148	California Library Services	66,790	25,480	-	25,480	-
2240	Library Services Retention-Enhancement	12,885,950	5,137,010	2,542,990	2,594,020	34.54
2993	Library Grants	250,000	250,000	-	250,000	-
7540	Oakland Public Library Trust	103,030	103,210	-	103,210	-
<b>TOTAL</b>		<b>\$14,058,370</b>	<b>\$9,922,730</b>	<b>\$5,676,260</b>	<b>\$4,246,470</b>	<b>63.74</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$766,240	\$4,211,500	\$3,196,990	\$1,014,510	29.20
2148	California Library Services	66,790	25,480	-	25,480	-
2240	Library Services Retention-Enhancement	13,277,450	5,176,380	2,582,280	2,594,100	34.54
2993	Library Grants	250,000	250,000	-	250,000	-
7540	Oakland Public Library Trust	103,030	103,210	-	103,210	-
<b>TOTAL</b>		<b>\$14,463,510</b>	<b>\$9,766,570</b>	<b>\$5,779,270</b>	<b>\$3,987,300</b>	<b>63.74</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB37)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of Oakland school children visiting the Library for programs	1,287	2,045	2,100	2,150	2,200
Number of children who attended a program	48,037	71,797	73,600	75,000	77,000
Number of children seeking afterschool homework assistance	N/A	N/A	N/A	N/A	N/A
Number of patrons who used the electronic databases	31,202	88,995	91,000	93,500	96,000
Number of reference questions from OUSD students	N/A	N/A	N/A	N/A	N/A
Number of teen items checked out system-wide	150,991	157,013	161,000	165,000	169,000

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# **PARKS AND RECREATION**

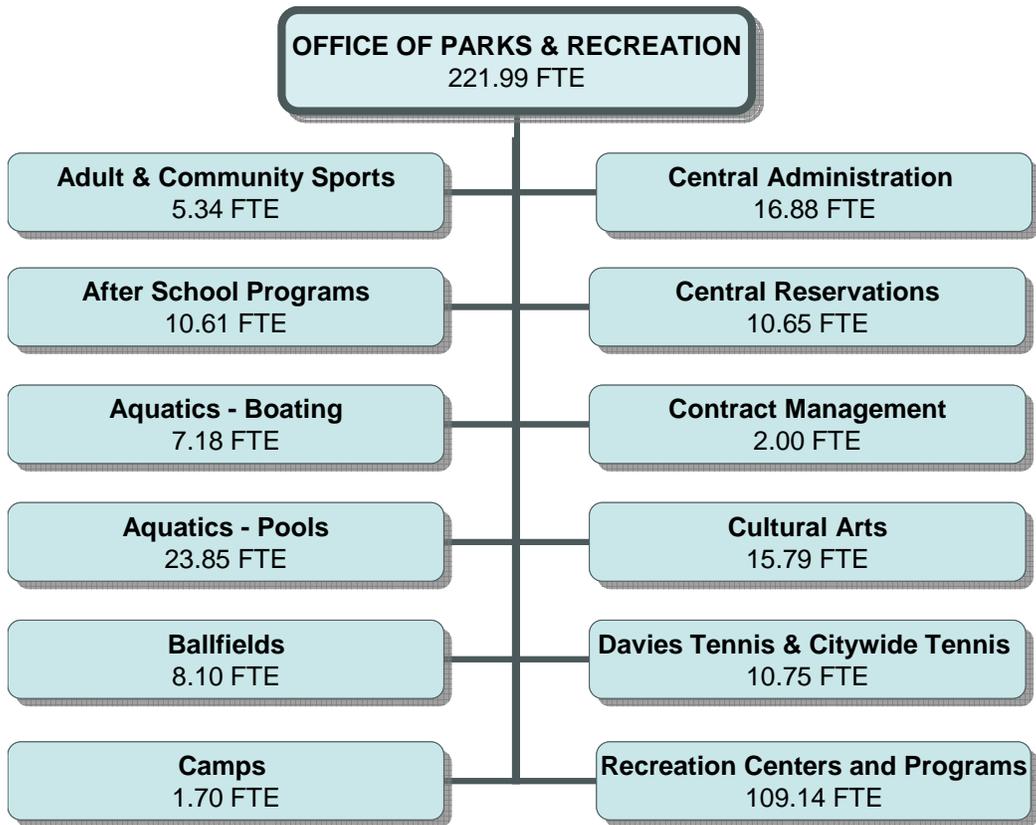
## **MISSION STATEMENT**

The Office of Parks & Recreation is committed and dedicated to offering quality services, activities, and programs open to all Oakland residents and visitors. Our goal is to cultivate awareness about the availability, accessibility of Parks and Recreation services. We offer fun activities in a clean, safe, and healthy environment that provides opportunities for personal growth and skills development. We strive to offer community ownership and launch best practice standards to operate and maintain our facilities, playgrounds, and parks to preserve the beauty and legacy of City.

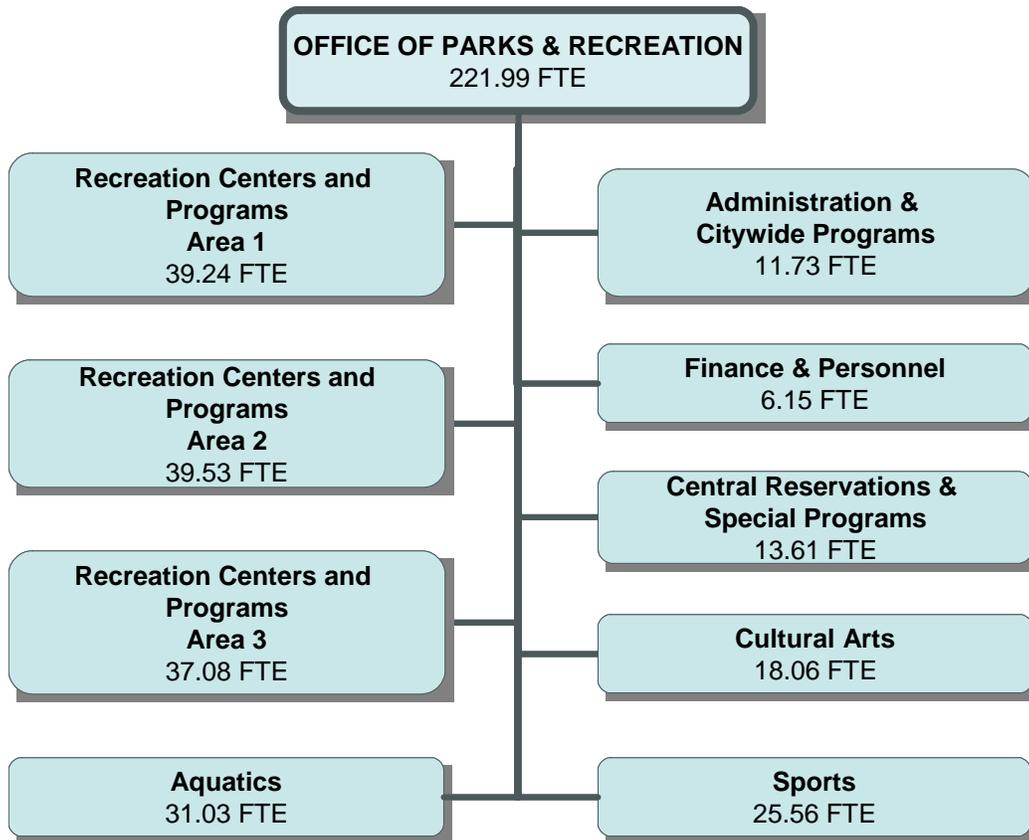
## **BUSINESS GOALS**

- Established a solid foundation that defines our purpose at every recreation center. To ensure all programs are equitable citywide for children, youth, teens, adults and seniors.
- Create vibrant and welcoming environments that encourage healthy living, physical play in our parks, on our trails, at our golf courses, recreation centers, ball fields, tennis courts and open space for citizens of all abilities.
- Enhance recreation experiences for Oakland residents through the introduction and expansion of water sports for ages 0 and up from progressive learn-to-swim lessons, sailing, kayaking, sail to science and fishing.
- Provide specialized enrichment program that embody character development, health consciousness, art appreciation, life skills, civic duty, and environmental responsibility in every program offering.
- Increase OPR's visibility to be recognized as an essential service and community resource through citywide events, i.e. concerts, creative partnerships, sporting events, and street festivals, with the end result to increase annual participation in recreation.
- The Office of Parks and Recreation aspires to ensure that all citizens have an opportunity to explore the arts. The art forms should include: Drama, Dance, Fine Arts, Crafts, Music, Architecture Drawing, Painting, and Sculpting.
- Increase department revenue in self sustaining programs and services through our Enterprise Centers with the development of a one shop concept, offering preferred caterers, rentals, and/or specialized consultation in addition to partnering with Corporations.

### ORGANIZATION CHART BY PROGRAM



**ORGANIZATION CHART BY DIVISION  
WITH SUPERVISORY LEVELS**



**PROGRAMS INCLUDED IN FY 2009-11**

**Adult & Community Sports (NB04)**

Provides vibrant and welcoming environments and programs that encourage healthy living, physical play in our parks, on our trails, at our golf courses, recreation centers, ball fields, tennis courts and open space for citizens of all abilities.

**After School Programs (YS16)**

Provides specialized enrichment programs that embody character development, health consciousness, art appreciation, life skills, civic duty,

and environmental responsibility in every program offering for elementary, middle school and high school youth within OUSD and at all OPR program offerings.

**Aquatics - Boating (IN11)**

Provides recreation experiences for Oakland residents through the exposure of water sports for ages 5 and up from sailing, kayaking, dragon boating, sail to science education component for 5th graders, tall ships, and fishing.

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

**Aquatics - Pools (NB05)**

Provides recreation experiences for Oakland residents through the introduction of water sports for ages 0 and up in progressive learn-to-swim lessons, swim teams and lap swim.

**Ball fields (NB10)**

Provides for safe, clean and well-maintained ball fields citywide that create a vibrant and welcoming environment that encourages healthy living, and physical play in our ball fields for citizens of all abilities.

**Camps (NB06)**

Serves as OPR's "Schools-out Rec's-in" program for OUSD non-instruction days including fall, winter, spring and summer breaks. Camps provide specialized enrichment programs that embody, character development, health consciousness, art appreciation, life skills in an educational environment through computer labs.

**Central Administration (NB01)**

Serves as the departmental management infrastructure including fiscal oversight, staff training and development that enables OPR to increase visibility to be recognized as an essential service and community resource, with the end result of increasing revenue, public trust and services.

**Central Reservations (IP57)**

Serves as a critical program in meeting Oaklanders rental space needs while contributing to the department self-sustaining fund through our enterprise centers and rental of parks.

**Contract Management (NB02)**

Maintains over 30 contracts with major stakeholders such as the Oakland Zoo, Children's Fairyland, Dunsmuir and Hellman House and Gardens, Feather River Camp, Jack London Aquatic Center, Woodminster Amphitheater, Sequoia Nursery School, and OUSD.

**Cultural Arts (CE05)**

Provides cultural experiences that ensure all children, youth, adults and seniors have an opportunity to explore the arts. The art forms include: Drama, Dance, Fine Arts, Crafts, Music, Architecture Drawing, Painting, and Sculpting.

**Davies Tennis and Citywide Tennis (IN12)**

Offers tennis instruction and tournaments for children, youth, adults and seniors that encourage healthy living and physical play.

**Recreation Programs (NB03)**

Provides a solid foundation of recreation services that defines our purpose at every recreation center and program offering. To ensure all programs are equitable citywide for children, youth, teens, adults and seniors.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Change Part Time (PT) positions to Permanent Part Time (PPT) at recreation centers	(8.04)	(\$0.35)	(\$0.35)
Eliminate Public Services Representative PPT	(0.75)	(\$0.06)	(\$0.06)
Reduce hours from 40 to 37.5 per week for selected classifications	-	(\$0.14)	(\$0.14)
Revenue enhancements	-	\$0.27	\$0.27

<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
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**Multiple Funds**

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010 General Purpose Fund	\$2,198,858	\$11,004,550	\$11,111,570
1100 Self Insurance Liability	2,347,210	335,740	324,610
1820 OPR Sustaining Revolving Fund	8,530,959	2,648,670	2,666,940
2112 Department of Justice	16,820,009	235,000	235,000
2310 Landsc & Light Asses Dist	330,000	4,172,550	4,211,870
2992 Parks & Recreation Grants	2,579,223	44,510	44,510
3200 Emergency Preparedness	3,487,212	68,680	69,630
7999 Miscellaneous Trusts	6,737,163	69,290	69,290

<b>TOTAL</b>	<b>\$43,030,634</b>	<b>\$18,578,990</b>	<b>\$18,733,420</b>
<b>Authorized FTE</b>	<b>237.93</b>	<b>221.99</b>	<b>221.99</b>

General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures

	5%	59%	59%
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General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures

	0%	3%	3%
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**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Account Clerk II	2.00	1.00	1.00	1.00
Account Clerk III	1.00	1.00	1.00	1.00
Accountant III	1.00	1.00	1.00	1.00
Administrative Assistant I	2.00	1.00	1.00	1.00
Administrative Assistant II	1.00	-	-	-
Administrative Services Manager II	1.00	1.00	1.00	1.00
Aquatics Program Coordinator	1.00	-	-	-
Assistant to the Director	1.00	1.00	1.00	1.00
Data Entry Operator	-	1.00	1.00	1.00
Director of Recreation Svcs.	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Facility Security Assistant	-	-	0.98	0.98
Facility Security Assistant, PPT	1.98	1.73	0.75	0.75
Gardener II	1.00	-	-	-
Facility Security Assistant, PT	-	-	1.00	1.00
Gardener Crew Leader	-	1.00	1.00	1.00
Lifeguard, PT	14.50	14.50	11.28	11.28
Management Intern, PT	-	-	1.00	1.00
Marine & Aquatics Program Sup.	1.00	1.00	1.00	1.00
Naturalist, Supervising	1.00	1.00	1.00	1.00
Office Assistant II	1.00	-	-	-
Office Manager	1.00	1.00	1.00	1.00
Park Attendant, PPT	4.71	4.71	4.71	4.71
Park Attendant, PT	3.49	3.39	3.39	3.39
Payroll Personnel Clerk II	1.00	1.00	1.00	1.00
Payroll Personnel Clerk III	1.00	1.00	1.00	1.00
Pool Manager, PT	3.17	3.17	2.51	2.51
Program Analyst II	0.50	0.50	-	-
Program Analyst II, PT	0.03	-	-	-
Public Service Rep, PPT	1.00	1.00	1.00	1.00
Public Service Representative	3.00	3.00	3.00	3.00
Recreation Aide, PT	10.19	10.58	8.37	8.37
Recreation Attendant I, PT	3.71	3.88	7.56	7.56
Recreation Attendant II, PT	2.22	2.07	1.68	1.68
Recreation Center Director	8.00	12.00	12.00	12.00
Recreation General Supervisor	3.00	2.00	2.00	2.00
Recreation Leader I, PT	60.29	59.38	29.87	29.87
Recreation Leader II, PPT	12.00	17.75	37.30	37.30
Recreation Leader II, PT	14.25	14.17	11.20	11.20
Recreation Program Director	13.00	12.00	11.00	11.00
Recreation Specialist I, PPT	2.23	2.23	1.23	1.23
Recreation Specialist I, PT	9.53	9.00	10.52	10.52
Recreation Specialist II, PPT	5.45	5.45	6.20	6.20
Recreation Specialist II, PT	5.61	3.95	2.80	2.80
Recreation Supervisor	12.00	9.00	9.00	9.00

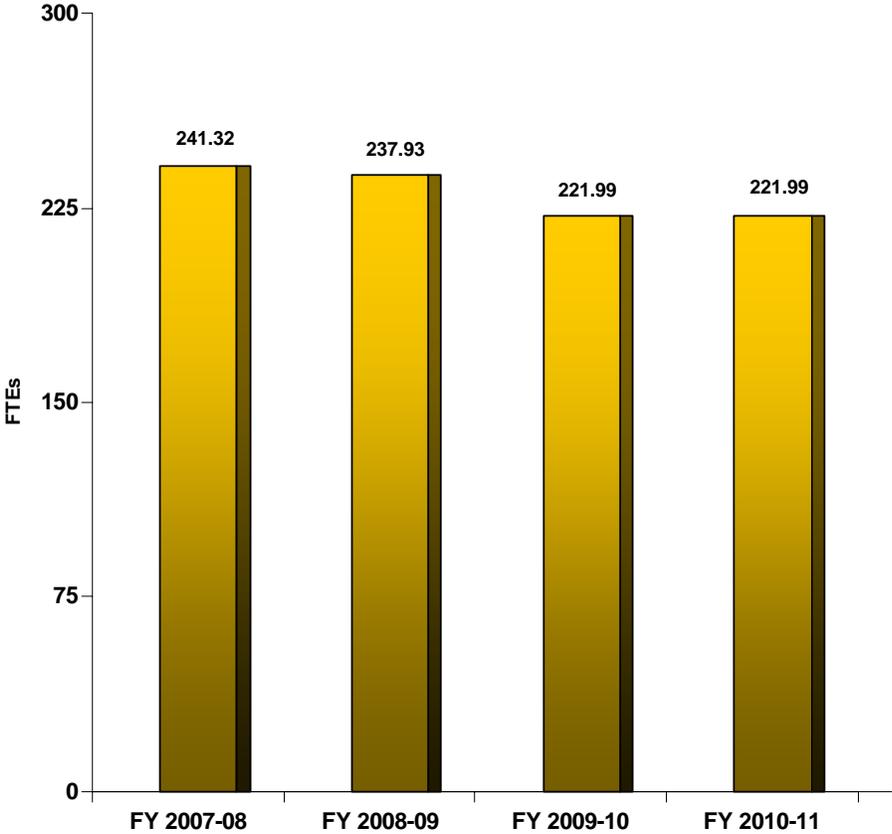
**AUTHORIZED POSITIONS BY CLASSIFICATION** (continued)

Position Title	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	Authorized FTE	October Budget Revise FTE	Proposed Budget FTE	Proposed Budget FTE
Special Events Coordinator	1.00	-	-	-
Sports Official, PT	3.22	3.21	2.56	2.56
Stagehand, PT	0.72	0.72	0.60	0.60
Student Trainee, PT	0.25	0.73	0.48	0.48
Temp Contract Svcs Employee, PT	5.15	5.15	6.73	6.73
Temp Rec Aide, PT	3.99	3.53	2.91	2.91
Temp Rec Spec II, Sr, PT	0.04	0.04	-	-
Temporary Recreation Leader I, PT	3.51	3.51	4.08	4.08
Temporary Recreation Leader II, PT	0.59	0.59	0.59	0.59
Temporary Recreation Spec I, Sr, PT	0.46	0.46	0.40	0.40
Temporary Recreation Spec II, Sr, PT	-	-	0.35	0.35
Temporary Recreation Specialist, PT	0.77	0.77	0.52	0.52
Water Safety Instructor, PT	5.76	5.76	4.42	4.42
Youth Sports Program Coordinator	2.00	2.00	2.00	2.00
Zoo Keeper	1.00	1.00	1.00	1.00
<b>TOTAL</b>	<b>241.32</b>	<b>237.93</b>	<b>221.99</b>	<b>221.99</b>

**AUTHORIZED POSITIONS BY PROGRAM**

Program	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	Authorized FTE	October Budget Revise FTE	Proposed Budget FTE	Proposed Budget FTE
Adult & Community Sports	6.93	6.33	5.34	5.34
After School Programs	23.70	22.56	10.61	10.61
Aquatics - Boating	7.18	7.20	7.18	7.18
Aquatics - Pools	30.16	29.16	23.85	23.85
Ballfields	8.20	8.10	8.10	8.10
Camps	3.94	-	1.70	1.70
Central Administration	19.70	17.04	16.88	16.88
Central Reservations	8.29	8.04	10.65	10.65
Contract Management	2.00	2.00	2.00	2.00
Cultural Arts	18.00	16.32	15.79	15.79
Davies Tennis and Citywide Tennis	2.03	2.03	10.75	10.75
Recreation Centers and Programs	111.19	119.15	109.14	109.14
<b>TOTAL</b>	<b>241.32</b>	<b>237.93</b>	<b>221.99</b>	<b>221.99</b>

**PERSONNEL SUMMARY**



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM****Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Adult & Community Sports	\$30,310	\$80,626	\$42,650	\$42,650
After School Programs	148,841	39,630	74,540	75,490
Aquatics - Boating	296,847	217,134	253,600	255,430
Aquatics - Pools	279,031	288,911	272,900	280,180
Central Administration	92,244	113,966	804,820	797,720
Central Reservations	751,792	748,144	605,070	613,980
Contract Management	425,677	238,848	16,770	16,770
Cultural Arts	283,289	557,091	702,990	718,850
Davies Tennis & Citywide Tennis	84,582	45,000	149,750	149,750
Malonga Casquelourd Center	102,811	-	-	-
Recreation Centers and Programs	1,541,111	1,777,676	1,759,350	1,762,910
<b>TOTAL</b>	<b>\$4,036,535</b>	<b>\$4,107,026</b>	<b>\$4,682,440</b>	<b>\$4,713,730</b>

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Activity Centers	\$75,252	\$0	\$0	\$0
Adult & Community Sports	609,246	603,837	658,120	663,550
After School Programs	1,427,488	1,479,884	528,460	533,730
Aquatics - Boating	344,040	390,671	330,170	331,110
Aquatics - Pools	1,706,112	1,422,587	1,572,580	1,585,130
Automated Systems	16,358	15,300	-	-
Ballfields	631,186	436,107	430,940	436,810
Camps	139,492	162,294	134,010	136,270
Central Administration	3,658,954	3,617,203	2,909,770	2,913,190
Central Reservations	616,434	600,445	574,680	583,590
Contract Management	1,657,363	1,756,240	1,385,140	1,386,590
Cultural Arts	837,617	869,414	1,075,080	1,088,230
Davies Tennis and Citywide Tennis	175,034	190,936	432,160	433,610
Grounds	925	-	-	-
Malonga Casquelourd Center	204,614	226,235	-	-
Recreation Centers and Programs	8,172,137	8,005,282	8,547,880	8,641,610
Self-Sustaining Programs	1,134,751	-	-	-
<b>TOTAL</b>	<b>\$21,407,004</b>	<b>\$19,776,436</b>	<b>\$18,578,990</b>	<b>\$18,733,420</b>

PARKS & RECREATION

**PROGRAM DETAIL: ADULT AND COMMUNITY SPORTS (NB04)**

This program provides vibrant and welcoming environments and programs that encourage healthy living, physical play in our parks, on our trails, at our golf courses, recreation centers, ball fields, tennis courts and open space for citizens of all abilities.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$234,960	\$218,630	\$16,330	4.25
1820	OPRCA Self Sustaining Revolving Fund	42,650	42,650	38,810	3,840	1.09
2310	Lighting and Landscape Assessment District	-	380,510	-	380,510	-
<b>TOTAL</b>		<b>\$42,650</b>	<b>\$658,120</b>	<b>\$257,440</b>	<b>\$400,680</b>	<b>5.34</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$237,020	\$220,690	\$16,330	4.25
1820	OPRCA Self Sustaining Revolving Fund	42,650	42,650	38,810	3,840	1.09
2310	Lighting and Landscape Assessment District	-	383,880	-	383,880	-
<b>TOTAL</b>		<b>\$42,650</b>	<b>\$663,550</b>	<b>\$259,500</b>	<b>\$404,050</b>	<b>5.34</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB04)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of teams provided in a year with a minimum of 6 teams per sport	N/A	N/A	N/A	10	10
Number of Male/Female Basketball teams provided	N/A	N/A	N/A	10	10
Number of Volley Ball teams provided	N/A	N/A	N/A	10	10
Number of Soft Ball teams provided	N/A	N/A	N/A	10	10
Number of Soccer teams provided	N/A	N/A	N/A	10	10
Number of Flag Football teams provided	N/A	N/A	N/A	10	10
Number of Adult Tennis teams provided	N/A	N/A	N/A	10	10

**PROGRAM DETAIL: AFTER-SCHOOL PROGRAMS (YS16)**

This program provides specialized enrichment programs that embody, character development, health consciousness, art appreciation, life skills, civic duty, environmental responsibility in every program offering for elementary, middle school and high school youth within OUSD and at all OPR program offerings.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$453,360	\$434,570	\$18,790	9.86
1820	OPRCA Self Sustaining Revolving Fund	22,630	22,630	-	22,630	-
3200	Golf Course	51,910	52,470	46,450	6,020	0.75
<b>TOTAL</b>		<b>\$74,540</b>	<b>\$528,460</b>	<b>\$481,020</b>	<b>\$47,440</b>	<b>10.61</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$457,680	\$438,890	\$18,790	9.86
1820	OPRCA Self Sustaining Revolving Fund	22,630	22,630	-	22,630	-
3200	Golf Course	52,860	53,420	47,400	6,020	0.75
<b>TOTAL</b>		<b>\$75,490</b>	<b>\$533,730</b>	<b>\$486,290</b>	<b>\$47,440</b>	<b>10.61</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (YS16)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of schools with OPR After School programs	N/A	N/A	N/A	35	35
Partner with a minimum of 16 OUSD sites	N/A	N/A	N/A	35	35
Develop a curriculum that defines each component for all after school program offerings.	N/A	N/A	N/A	35	35

PARKS & RECREATION

**PROGRAM DETAIL: AQUATICS - BOATING (IN11)**

This program provides recreation experiences for Oakland residents through the exposure of water sports for ages 5 and up in sailing, kayaking, dragon boating, sail to science education component for 5th graders, Tall ships, and fishing.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$60,900	\$137,470	\$124,760	\$12,710	3.25
1820	OPRCA Self Sustaining Revolving Fund	148,190	148,190	123,040	25,150	3.93
2992	Parks and Recreation Grants	44,510	44,510	-	44,510	-
<b>TOTAL</b>		<b>\$253,600</b>	<b>\$330,170</b>	<b>\$247,800</b>	<b>\$82,370</b>	<b>7.18</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$62,730	\$138,410	\$125,700	\$12,710	3.25
1820	OPRCA Self Sustaining Revolving Fund	148,190	148,190	123,040	25,150	3.93
2992	Parks and Recreation Grants	44,510	44,510	-	44,510	-
<b>TOTAL</b>		<b>\$255,430</b>	<b>\$331,110</b>	<b>\$248,740</b>	<b>\$82,370</b>	<b>7.18</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IN11)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Adult & Teen Boating Program Enrollment	N/A	N/A	N/A	5%	5%

**PROGRAM DETAIL: AQUATICS - POOLS (NB05)**

This program provides recreation experiences for Oakland residents through the introduction of water sports for ages 0 and up in progressive learn-to-swim lessons, swim teams and lap swim.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$244,720	\$1,012,640	\$931,400	\$81,240	23.15
1820	OPRCA Self Sustaining Revolving Fund	28,180	23,140	23,140	-	0.70
2310	Lighting and Landscape Assessment District	-	536,800	-	536,800	-
<b>TOTAL</b>		<b>\$272,900</b>	<b>\$1,572,580</b>	<b>\$954,540</b>	<b>\$618,040</b>	<b>23.85</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$252,000	\$1,020,430	\$939,190	\$81,240	23.15
1820	OPRCA Self Sustaining Revolving Fund	28,180	23,140	23,140	-	0.70
2310	Lighting and Landscape Assessment District	-	541,560	-	541,560	-
<b>TOTAL</b>		<b>\$280,180</b>	<b>\$1,585,130</b>	<b>\$962,330</b>	<b>\$622,800</b>	<b>23.85</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB05)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Hire Junior Lifeguards upon certification	N/A	N/A	N/A	5	5

**PROGRAM DETAIL: BALLFIELDS (NB10)**

This program provides for safe, clean and well-maintained ball fields citywide that creates a vibrant and welcoming environment that encourages healthy living and physical play in our ball fields for citizens of all abilities.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$73,300	\$67,300	\$6,000	1.81
2310	Lighting and Landscape Assessment District	-	357,640	343,560	14,080	6.29
<b>TOTAL</b>		<b>\$0</b>	<b>\$430,940</b>	<b>\$410,860</b>	<b>\$20,080</b>	<b>8.10</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$73,300	\$67,300	\$6,000	1.81
2310	Lighting and Landscape Assessment District	-	363,510	349,430	14,080	6.29
<b>TOTAL</b>		<b>\$0</b>	<b>\$436,810</b>	<b>\$416,730</b>	<b>\$20,080</b>	<b>8.10</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB10)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Field Enhancement	N/A	4 fields	N/A	3 fields	2 fields

**PROGRAM DETAIL: CAMPS (NB06)**

This program serves as OPR's "Schools-out Rec's-in" program for OUSD non-instruction days including fall, winter, spring and summer breaks. Camps provide specialized enrichment programs that embodies character development, health consciousness, art appreciation, life skills in an educational environment through computer labs.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$134,010	\$134,010	\$0	1.70
<b>TOTAL</b>		<b>\$0</b>	<b>\$134,010</b>	<b>\$134,010</b>	<b>\$0</b>	<b>1.70</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$136,270	\$136,270	\$0	1.70
<b>TOTAL</b>		<b>\$0</b>	<b>\$136,270</b>	<b>\$136,270</b>	<b>\$0</b>	<b>1.70</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB06)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
50 teens enrolled in CIT program	N/A	N/A	N/A	50	50
Hire 10 of the 50 youth	N/A	N/A	N/A	50	50

**PROGRAM DETAIL: CENTRAL ADMINISTRATION (NB01)**

This program serves as the departmental management infrastructure including fiscal oversight, staff training and development that enables OPR to increase visibility to be recognized as an essential service and community resource, with the end result of increasing revenue, public trust and services.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$290,340	\$2,368,290	\$1,278,820	\$1,089,470	16.88
1100	Self Insurance Liability	445,210	335,740	-	335,740	-
2310	Lighting and Landscape Assessment District	-	136,470	-	136,470	-
7999	Miscellaneous Trusts	69,270	69,270	-	69,270	-
<b>TOTAL</b>		<b>\$804,820</b>	<b>\$2,909,770</b>	<b>\$1,278,820</b>	<b>\$1,630,950</b>	<b>16.88</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$292,140	\$2,381,630	\$1,300,960	\$1,080,670	16.88
1100	Self Insurance Liability	436,310	324,610	-	324,610	-
2310	Lighting and Landscape Assessment District	-	137,680	-	137,680	-
7999	Miscellaneous Trusts	69,270	69,270	-	69,270	-
<b>TOTAL</b>		<b>\$797,720</b>	<b>\$2,913,190</b>	<b>\$1,300,960</b>	<b>\$1,612,230</b>	<b>16.88</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB01)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Host a minimum of 12 town hall meetings each fiscal year	NA	NA	NA	12	12

**PROGRAM DETAIL: CENTRAL RESERVATIONS (IP57)**

This program serves as a critical program in meeting Oaklanders rental space needs while contributing to the department self sustaining fund through our enterprise centers and rental of parks.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$2,500	\$0	\$2,500	0.00
1820	OPRCA Self Sustaining Revolving Fund	605,070	572,180	568,890	3,290	10.65
<b>TOTAL</b>		<b>\$605,070</b>	<b>\$574,680</b>	<b>\$568,890</b>	<b>\$5,790</b>	<b>10.65</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$2,500	\$0	\$2,500	0.00
1820	OPRCA Self Sustaining Revolving Fund	613,980	581,090	577,790	3,300	10.65
<b>TOTAL</b>		<b>\$613,980</b>	<b>\$583,590</b>	<b>\$577,790</b>	<b>\$5,800</b>	<b>10.65</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP57)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent increase in 1-Stop Shop Customers	N/A	N/A	N/A	5%	5%

**PROGRAM DETAIL: CONTRACT MANAGEMENT (NB02)**

This program maintains over 30 contracts with major stakeholders such as the Oakland Zoo, Children's Fairyland, Dunsmuir and Hellman House and Gardens, Feather River Camp, Jack London Aquatic Center, Woodminster Amphitheater, Sequoia Nursery School, and OUSD.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,368,930	\$113,430	\$1,255,500	2.00
3200	Golf Course	16,770	16,210	-	16,210	-
<b>TOTAL</b>		<b>\$16,770</b>	<b>\$1,385,140</b>	<b>\$113,430</b>	<b>\$1,271,710</b>	<b>2.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,370,380	\$114,880	\$1,255,500	2.00
3200	Golf Course	16,770	16,210	-	16,210	-
<b>TOTAL</b>		<b>\$16,770</b>	<b>\$1,386,590</b>	<b>\$114,880</b>	<b>\$1,271,710</b>	<b>2.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: CULTURAL ARTS (CE05)**

This program provides cultural experiences that ensure all children, youth, adults and seniors have an opportunity to explore the arts. The art forms include: Drama, Dance, Fine Arts, Crafts, Music, Architecture Drawing, Painting, and Sculpting.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$484,880	\$835,330	\$771,190	\$64,140	10.62
1820	OPRCA Self Sustaining Revolving Fund	218,110	239,750	188,680	51,070	5.17
<b>TOTAL</b>		<b>\$702,990</b>	<b>\$1,075,080</b>	<b>\$959,870</b>	<b>\$115,210</b>	<b>15.79</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$499,830	\$847,570	\$783,430	\$64,140	10.62
1820	OPRCA Self Sustaining Revolving Fund	219,020	240,660	189,590	51,070	5.17
<b>TOTAL</b>		<b>\$718,850</b>	<b>\$1,088,230</b>	<b>\$973,020</b>	<b>\$115,210</b>	<b>15.79</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (CE05)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Recreation Center with Art Program	N/A	N/A	N/A	24	24

**PROGRAM DETAIL: DAVIES TENNIS AND CITYWIDE TENNIS (IN12)**

This program offers tennis instruction and tournaments for children, youth, adults and seniors that encourages healthy living and physical play.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$11,500	\$293,910	\$290,410	\$3,500	8.50
1820	OPRCA Self Sustaining Revolving Fund	138,250	138,250	113,250	25,000	2.25
<b>TOTAL</b>		<b>\$149,750</b>	<b>\$432,160</b>	<b>\$403,660</b>	<b>\$28,500</b>	<b>10.75</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$11,500	\$295,360	\$291,860	\$3,500	8.50
1820	OPRCA Self Sustaining Revolving Fund	138,250	138,250	113,250	25,000	2.25
<b>TOTAL</b>		<b>\$149,750</b>	<b>\$433,610</b>	<b>\$405,110</b>	<b>\$28,500</b>	<b>10.75</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: RECREATION CENTERS AND PROGRAMS (NB03)**

This program provides a solid foundation of recreation services that defines our purpose at every recreation center and program offering. To ensure all programs are equitable citywide for children, youth, teens, adults and seniors.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$4,089,850	\$3,926,250	\$163,600	66.05
1820	OPRCA Self Sustaining Revolving Fund	1,524,350	1,461,880	1,352,550	109,330	42.09
2112	Department of Justice	235,000	235,000	-	235,000	-
2310	Lighting and Landscape Assessment District	-	2,761,150	41,170	2,719,980	1.00
7999	Miscellaneous Trusts	-	-	-	-	-
<b>TOTAL</b>		<b>\$1,759,350</b>	<b>\$8,547,880</b>	<b>\$5,319,970</b>	<b>\$3,227,910</b>	<b>109.14</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$4,151,020	\$3,987,420	\$163,600	66.05
1820	OPRCA Self Sustaining Revolving Fund	1,527,910	1,470,330	1,361,000	109,330	42.09
2112	Department of Justice	235,000	235,000	-	235,000	-
2310	Lighting and Landscape Assessment District	-	2,785,260	41,170	2,744,090	1.00
7999	Miscellaneous Trusts	-	-	-	-	-
<b>TOTAL</b>		<b>\$1,762,910</b>	<b>\$8,641,610</b>	<b>\$5,389,590</b>	<b>\$3,252,020</b>	<b>109.14</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**NOTES**

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# DEPARTMENT OF HUMAN SERVICES

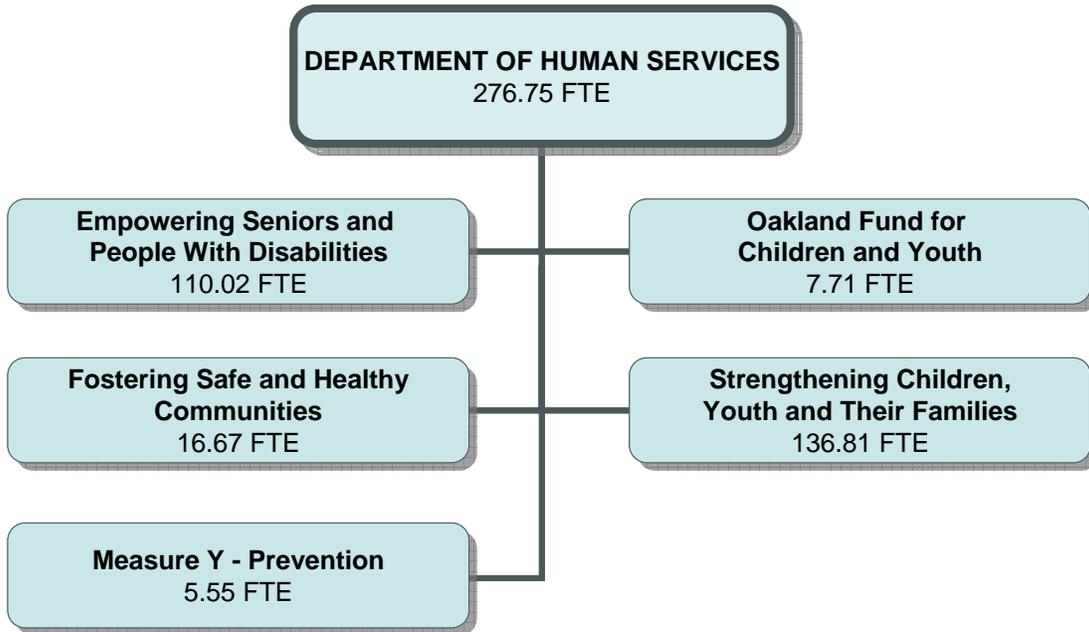
## MISSION STATEMENT

The Department of Human Services builds strong communities by enriching the quality of life for individuals and families in Oakland

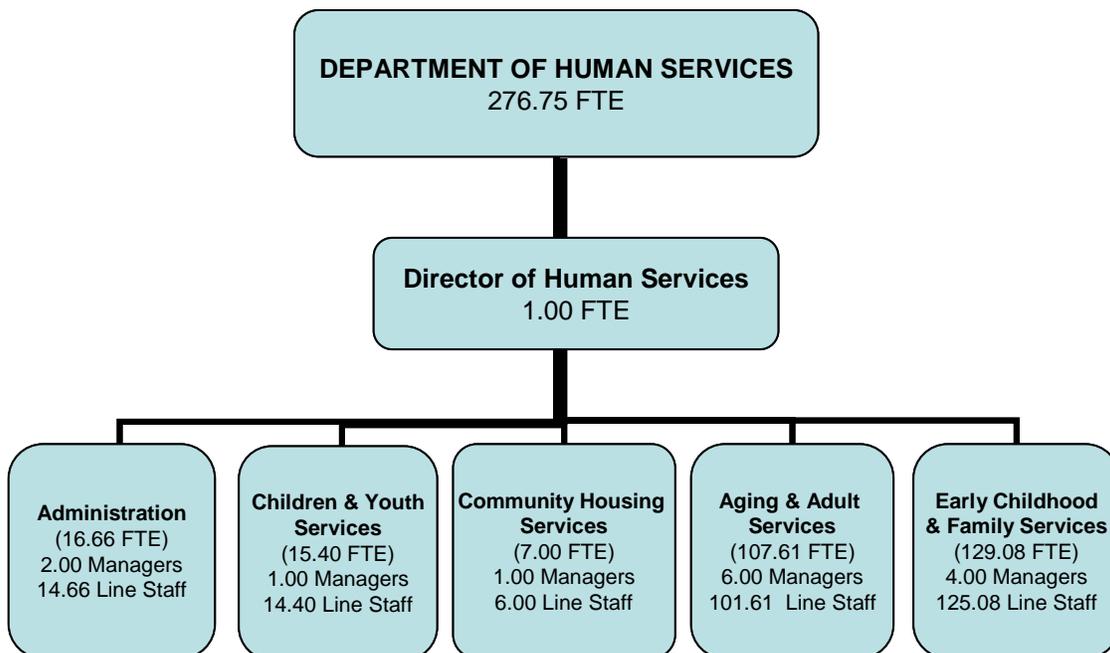
## BUSINESS GOALS

- Provide high quality, effective programs for children, youth, families, seniors and other adults through direct services, grant making, and close collaboration and coordination with other public and community based agencies.
- Develop new resources and leverage existing resources to maintain and expand programs that promote social equity for Oakland residents.
- Develop and support collaborations that improve community health and safety with an emphasis on violence prevention and community building.
- Identify, plan and recommend proactive policy and programmatic responses to community needs and social issues that impact the health and well-being of Oakland residents.
- Create opportunities for community engagement and education through volunteerism and involvement with Boards, Commissions and community groups.
- Sustain the Department's efficient fiscal and program operations and improve and enhance service accountability through expanded performance monitoring, evaluation and continuous quality improvement.
- Foster staff development and acknowledgement.

### ORGANIZATION CHART BY PROGRAM



### ORGANIZATION CHART BY DIVISION WITH SUPERVISORY LEVEL



## PROGRAMS INCLUDED IN FY 2009-11

### **Empowering Seniors and People with Disabilities (YS14)**

Provides a comprehensive and coordinated network of support services, information and referrals, and activities for seniors and persons with disabilities. Programs include: the Multipurpose Senior Services Program (MSSP) and Linkages Program which support frail seniors and persons with disabilities to remain independent; Senior Companion and Foster Grandparent (SC/FG) Programs which offer volunteer opportunities for seniors to work with frail-elderly and at-risk children; and the ASSETS program which provides low income seniors with employment training services and job placement. Additionally, City-sponsored Senior Centers offer culturally appropriate and accessible social, nutrition, education and wellness programming for seniors throughout the City. Rental of City-owned senior facilities.

### **Fostering Safe and Healthy Communities (SC22)**

Encompasses DHS services specifically designed to make residents safer and to support individuals and families in key areas such as housing and income supports that contribute to the overall well-being of the Oakland community. Included are A Safe Walk to School program which provides neighborhood monitors at select schools to ensure children travel safely to/from school; Youth Leadership and Development program which gives youth the opportunity to build leadership skills and participate in civic activities; Community Housing Services which serves people in Oakland who are homeless, hungry, HIV/AIDS positive, or living on extremely low incomes by providing food and hot meal programs, housing (both emergency and transitional), and support services. The Community Action Partnership (CAP) provides funding and staff support to programs designed to eliminate poverty in the community.

### **Measure Y-Prevention (PS37)**

Measure Y: the Violence Prevention and Public Safety Act of 2004 provides approximately \$6 million annually for violence prevention programs to

neighborhoods and youth and young adults most at risk for committing or being victims of violence. The Measure Y funds a variety of services in 4 key areas: 1) outreach, case management, employment and other services for youth who are chronically truant, dropped out or on probation; 2) special services for families experiencing domestic violence and youth exposed to violence including sexually exploited minors; 3) Diversion and reentry services and employment for youth and young adults on probation and parole; and 4) School-based services including case management, mental health, violence prevention curriculum and peer conflict mediation. The fund also supports special initiatives that address emerging issues such as gang prevention and intervention.

### **Oakland Fund for Children and Youth (YS04)**

The Oakland Fund for Children & Youth (OFCY) fosters the development of young people ages 0 to 20 by providing grant funds for services and programs that improve the quality of life and well-being of children and youth in Oakland. A 19-member Planning and Oversight Committee provides policy recommendations to the City Council and oversees strategic planning, evaluation and grant-making through a competitive proposal process. A City Charter amendment (1996 Measure K – Kids First! voter initiative) established OFCY as a mandated set aside of funds calculated at 2.5% of the General Purpose revenues annually with 92% of the funds allocated to private non-profit and public agencies “to help young people become healthy, productive, and honorable adults,” and 8% for administration and evaluation of OFCY. Legislation requires completion of an OFCY Strategic Plan every four years and a comprehensive evaluation of OFCY annually.

### **Strengthening Children, Youth and Their Families (YS13)**

Provides services that improve the health, development and quality of life for children, youth and their families. Head Start, Early Head Start, Even Start and Summer Food Service programs offer opportunities for comprehensive early child development and education; integrated adult

**PROGRAMS INCLUDED IN FY 2009-11**

literacy, parenting support and parent/child interactive literacy activities; healthy nutritious low-income young children 0 to 5 years old and their families. All programs receive reimbursement funding to serve food under the U.S. Department of Agriculture, Summer Food Service and Child Care

lunches for low income school-aged children during the summer months; and other ancillary services to Food Program, and must comply with applicable federal and state regulations regarding funded activities and facilities.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
Head Start subsidy reduction	-	(\$0.30)	(\$0.30)
Eliminate Senior Shuttle funding	-	(\$0.18)	(\$0.18)
Transfer Army Base Winter Shelter funding from GPF to HUD Emergency Services Grant (ESG)	-	(\$0.10)	(\$0.10)
Eliminate \$2 Senior Set-Aside funding	-	(\$0.15)	(\$0.15)

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

<b>Expenditures by Fund</b>		<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
1010	General Fund: General Purpose	\$6,032,982	\$4,671,290	\$4,315,740
1780	Kid's First Oakland Children's Fund	10,630,034	15,314,240	15,340,830
2102	Department of Agriculture	925,000	925,000	925,000
2103	HUD-ESG/SHP/HOPWA	5,297,002	5,345,010	5,345,050
2108	HUD-CDBG	179,914	369,510	371,650
2114	Department of Labor	1,062,768	1,238,240	1,238,240
2120	Federal Action Agency	330,474	324,950	324,950
2128	Department of Health and Human Services	20,440,977	17,378,440	17,378,440
2132	California Department of Aging	250,721	233,790	233,790
2138	California Department of Education	977,321	950,320	950,320
2159	State of California Other	1,620,960	1,076,480	1,075,750
2160	County of Alameda: Grants	697,019	679,850	678,540
2195	Workforce Investment Act	169,802	131,740	132,310
2213	Measure B: Paratransit - ACTIA	1,108,378	1,303,520	1,051,700
2251	Measure Y: Public Safety Act 2004	6,568,280	5,641,640	5,684,030
2410	Link Handipark	21,450	21,090	21,090
2994	Social Services Grants	-	56,000	56,000
7780	Oakland Redevelopment Agency Projects (ORA)	632,511	544,670	548,550
<b>TOTAL</b>		<b>\$56,945,594</b>	<b>\$56,205,780</b>	<b>\$55,671,980</b>
<b>Authorized FTE</b>		<b>284.27</b>	<b>276.75</b>	<b>275.75</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		11%	8%	8%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		1%	1%	1%

HUMAN SERVICES

**AUTHORIZED POSITION BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Accountant I	1.00	1.00	1.00	1.00
Accountant II	3.00	3.00	3.00	3.00
Accountant III	1.00	1.00	1.00	1.00
Administrative Assistant I	6.16	5.00	4.60	4.60
Administrative Assistant II	6.00	6.00	5.00	5.00
Administrative Services Manager II	3.00	3.00	3.00	3.00
Case Manager I	2.53	3.60	3.60	3.60
Case Manager II	8.00	7.00	6.00	6.00
Case Manager, Supervising	2.00	2.00	2.00	2.00
Child Education Coordinator	1.00	1.00	1.00	1.00
Community Housing Services Manager	1.00	1.00	1.00	1.00
Cook III	0.90	0.90	0.89	0.89
Custodian	5.00	5.00	5.00	5.00
Custodian, PT	1.49	1.49	1.49	1.49
Director of Human Services	1.00	1.00	1.00	1.00
Disabilities Coordinator	1.00	-	-	-
Early Childhood Center Director	14.80	14.80	14.80	14.80
Early Childhood Instructor	54.80	56.40	56.50	56.50
Early Childhood Instructor, PT	6.00	6.13	6.13	6.13
Executive Assistant	1.00	1.00	1.00	1.00
Exempt Limited Duration Employee	1.00	1.00	1.00	1.00
Family Advocate	11.70	11.70	11.70	11.70
Food Program Coordinator, PPT	1.00	1.00	1.00	1.00
Food Program Driver, PT	0.50	0.50	0.50	0.50
Food Program Monitor, PT	5.00	5.00	5.00	5.00
Food Service Worker	7.12	6.23	6.23	6.23
Head Start Driver Courier	3.60	3.60	3.56	3.56
Head Start Facilities Coord.	1.00	1.00	1.00	1.00
Head Start Nutrition Coordinator	1.00	1.00	1.00	1.00
Head Start Supervisor	2.00	2.00	2.00	2.00
Headstart Program Coordinator	8.00	8.00	8.00	8.00
Health & Human Svcs Prgm Planner	5.00	5.00	5.00	5.00
Housing Development Coordinator III	2.00	2.00	2.00	2.00
Info & Referral Specialist, PPT	0.53	0.53	0.66	0.66
Manager, Senior Services	1.00	1.00	1.00	1.00
Manager, Youth Services	1.00	1.00	1.00	1.00
Nurse Case Manager	3.00	3.00	3.00	3.00
Office Assistant I	1.17	1.00	1.00	1.00
Office Assistant I, PPT	0.60	0.60	0.60	0.60
Office Assistant II	5.67	6.00	6.00	6.00
Outreach Developer, PPT	0.80	0.80	0.80	0.80
Outreach Worker, PT	1.06	1.06	1.06	1.06
Payroll Personnel Clerk II	1.00	-	-	-
Payroll Personnel Clerk III	1.00	1.00	1.00	1.00
Program Analyst I	5.00	5.00	5.00	5.00
Program Analyst I, PPT	-	-	0.50	0.50
Program Analyst I, PT	0.50	0.50	-	-

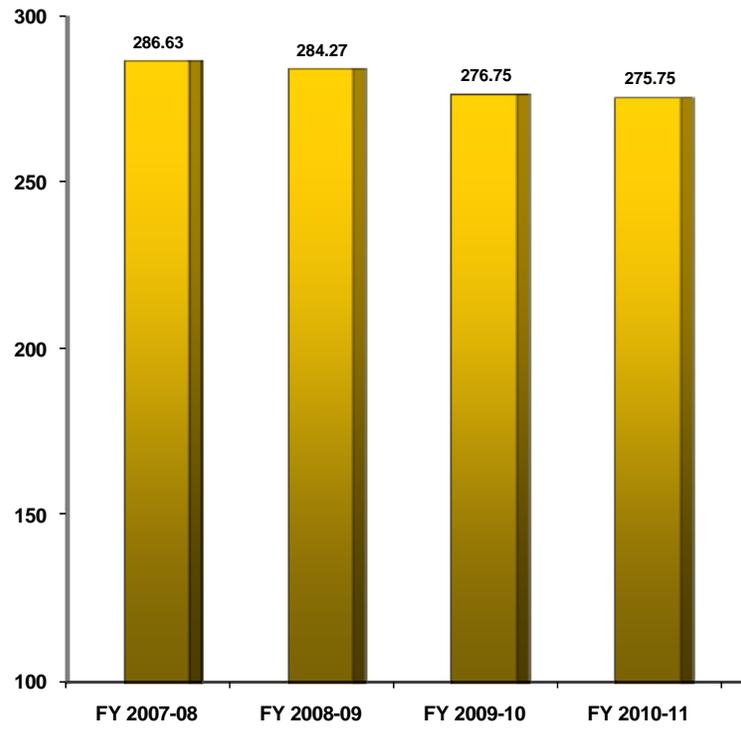
**AUTHORIZED POSITION BY CLASSIFICATION** (continued)

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Program Analyst II	6.00	6.00	6.00	6.00
Program Analyst III	-	-	-	-
Program Analyst III, PPT	0.60	0.60	0.60	0.60
Public Service Employee 14, PT	0.25	0.25	0.25	0.25
Senior Aide, PT	65.52	65.52	65.52	64.52
Senior Center Director	4.00	4.00	4.00	4.00
Senior Employment Coordinator	1.00	1.00	1.00	1.00
Senior Services Administrator	0.80	0.53	0.53	0.53
Senior Services Prgm Assistant	2.00	2.00	3.00	3.00
Senior Services Prgm Assistant, PPT	0.53	0.53	0.53	0.53
Senior Services Supervisor	4.00	4.00	4.00	4.00
Student Trainee, PT	1.00	1.00	3.70	3.70
Temp Contract Svcs Employee, PT	9.00	9.00	-	-
<b>TOTAL</b>	<b>286.63</b>	<b>284.27</b>	<b>276.75</b>	<b>275.75</b>

**AUTHORIZED POSITION BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 2008-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Empowering Seniors and People with Disabilities	111.46	109.13	110.02	109.02
Fostering Safe and Healthy Communities	27.47	30.43	16.67	16.67
Measure Y	4.95	4.60	5.55	5.55
Oakland Fund for Children and Youth	6.01	5.00	7.71	7.71
Strengthening Children, Youth & Their Families	136.74	135.11	136.81	136.81
<b>TOTAL</b>	<b>286.63</b>	<b>284.27</b>	<b>276.75</b>	<b>275.75</b>

## PERSONNEL SUMMARY



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM****Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Empowering Seniors and People with Disabilities	\$6,827,931	\$5,285,147	\$5,306,360	\$5,055,420
Fostering Safe and Healthy Communities	6,042,066	7,949,530	6,610,220	6,613,000
Oakland Fund for Children and Youth	12,002,497	11,041,620	15,316,500	15,344,500
Strengthening Children, Youth & Their Families	16,272,667	19,795,624	17,764,460	17,766,340
<b>TOTAL</b>	<b>\$41,145,162</b>	<b>\$44,071,921</b>	<b>\$44,997,540</b>	<b>\$44,779,260</b>

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Empowering Seniors and People with Disabilities	\$9,670,095	\$8,683,490	\$7,907,000	\$7,695,790
Fostering Safe and Healthy Communities Measure Y	11,205,134	10,408,472	8,878,050	8,788,610
Oakland Fund for Children and Youth	7,963,910	6,582,075	5,654,030	5,696,420
Strengthening Children, Youth & Their Families	10,667,302	10,729,489	15,447,530	15,476,580
<b>TOTAL</b>	<b>\$56,561,340</b>	<b>\$56,945,594</b>	<b>\$56,205,780</b>	<b>\$55,671,980</b>

HUMAN SERVICES

**PROGRAM DETAIL: EMPOWERING SENIORS AND PEOPLE WITH DISABILITIES (YS14)**

This program includes an array of programs that together provide a comprehensive and coordinated network of support services, information and referrals, and activities for seniors and people with disabilities; it includes the Multipurpose Senior Services Program, Linkages, Senior Companion and Foster Grandparent Program, Oakland Paratransit for the Elderly and Disabled(OPED), ASSETS, City-sponsored Senior Centers.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$122,170	\$2,621,050	\$1,765,980	\$855,070	20.80
2114	Department of Labor	1,238,240	1,238,240	1,163,260	74,980	64.21
2120	Federal Action Agency	324,950	324,950	58,580	266,370	0.78
2128	Department of Health and Human Services	1,595,750	1,595,750	1,146,520	449,230	12.41
2132	California Department of Aging	233,790	233,790	172,220	61,570	1.72
2159	State of California Other	141,700	132,380	80,670	51,710	0.70
2160	County of Alameda: Grants	325,150	304,490	285,300	19,190	3.61
2195	Workforce Investment Act	-	131,740	109,220	22,520	1.21
2213	Measure B: Paratransit - ACTIA	1,303,520	1,303,520	310,540	992,980	4.41
2410	Link Handipark	21,090	21,090	18,420	2,670	0.18
<b>TOTAL</b>		<b>\$5,306,360</b>	<b>\$7,907,000</b>	<b>\$5,110,710</b>	<b>\$2,796,290</b>	<b>110.02</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$125,830	\$2,661,390	\$1,803,100	\$858,290	20.84
2114	Department of Labor	1,238,240	1,238,240	1,153,440	84,800	63.28
2120	Federal Action Agency	324,950	324,950	59,670	265,280	0.78
2128	Department of Health and Human Services	1,595,750	1,595,750	1,170,040	425,710	12.41
2132	California Department of Aging	233,790	233,790	175,740	58,050	1.72
2159	State of California Other	138,920	132,080	82,310	49,770	0.70
2160	County of Alameda: Grants	325,150	304,490	290,490	14,000	3.61
2195	Workforce Investment Act	-	132,310	103,900	28,410	1.10
2213	Measure B: Paratransit - ACTIA	1,051,700	1,051,700	316,200	735,500	4.41
2410	Link Handipark	21,090	21,090	18,800	2,290	0.18
<b>TOTAL</b>		<b>\$5,055,420</b>	<b>\$7,695,790</b>	<b>\$5,173,690</b>	<b>\$2,522,100</b>	<b>109.02</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: EMPOWERING SENIORS AND PEOPLE WITH DISABILITIES (YS14)** (continued)

**Program Related Performance Measures (YS14)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Number of unduplicated clients served through case management	1,102	1,102	750	675	675
Number of one-way subsidized trips	56,898	50,740	49,000	45,000	45,000
Number of low-income Oakland citizens age 55 years and older served by the ASSETS program	232	207	200	220	220
Percentage of the ASSETS program's authorized enrolled level transitioned into employment	46%	44%	37%	37%	37%
Percentage of ASSETS program participants rating services received as good or better	83%	87%	87%	89%	89%
Number of members in Multipurpose Senior Centers	2,534	3,228	2,770	2,770	2,770

HUMAN SERVICES

**PROGRAM DETAIL: FOSTERING SAFE AND HEALTHY COMMUNITIES (SC22)**

This program encompasses services specifically designed to make Oakland residents safer and to support individuals and families in areas such as housing and income supports that contribute to the overall well-being of the Oakland community; includes: A Safe Walk to School, Youth Leadership & Development, Community Housing Services and the Community Action Partnership Programs.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,352,350	\$779,190	\$573,160	6.80
2103	HUD-ESG/SHP/HOPWA	5,350,890	5,345,010	74,500	5,270,510	0.77
2108	HUD-CDBG	-	369,510	133,700	235,810	1.41
2159	State of California Other	828,330	835,150	363,670	471,480	3.44
2160	County of Alameda: Grants	375,000	375,360	8,190	367,170	0.10
2994	Social Services Grants	56,000	56,000	-	56,000	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	544,670	512,310	32,360	4.15
<b>TOTAL</b>		<b>\$6,610,220</b>	<b>\$8,878,050</b>	<b>\$1,871,560</b>	<b>\$7,006,490</b>	<b>16.67</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$1,255,460	\$797,970	\$457,490	6.80
2103	HUD-ESG/SHP/HOPWA	5,350,890	5,345,050	75,980	5,269,070	0.77
2108	HUD-CDBG	-	371,650	133,230	238,420	1.41
2159	State of California Other	831,110	837,850	372,560	465,290	3.44
2160	County of Alameda: Grants	375,000	374,050	12,490	361,560	0.10
2994	Social Services Grants	56,000	56,000	-	56,000	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	548,550	524,880	23,670	4.15
<b>TOTAL</b>		<b>\$6,613,000</b>	<b>\$8,788,610</b>	<b>\$1,917,110</b>	<b>\$6,871,500</b>	<b>16.67</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: FOSTERING SAFE AND HEALTHY COMMUNITIES  
(SC22) (continued)**

**Program Related Performance Measures (SC22)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Cost per emergency bed night provided	\$10.82	\$7.01	N/A	N/A	N/A
Number of emergency bed nights provided	58,646	65,031	37,500	37,500	37,500
Number of HIV/AIDS bedroom units provided	227	227	249	249	249
Number of supportive/transitional housing bedroom units provided	118	138	138	138	138
Number of persons to receive Homeless Prevention (services or financial assistance)	N/A	N/A	123	123	123
Number of person to receive Housing Related Services (Housing Resources that lead to permanent housing outcomes & services that help obtain & maintain permanent housing).	N/A	N/A	42	50	50
Housing units increased (Rapid Re-housing, expansion of appropriate housing opportunities as a direct exit from homelessness, reducing length of homelessness)	N/A	N/A	20	40	40
Number of Individuals to receive Shelter Bedni	N/A	N/A	830	830	830
PATH Shelter and Services that led to access/maintenance of Permanent Housing or Transitional Housing	N/A	N/A	398	448	448

**PROGRAM DETAIL: MEASURE Y (PS37)**

Measure Y: the Violence Prevention and Public Safety Act of 2004 provides approximately \$6 million annually for violence prevention programs to neighborhoods and youth and young adults most at risk for committing or being victims of violence. The Measure Y funds a variety of services in 4 key areas: 1) outreach, case management, employment and other services for youth who are chronically truant, dropped out or on probation; 2) special services for families experiencing domestic violence and youth exposed to violence including sexually exploited minors; 3) Diversion and reentry services and employment for youth and young adults on probation and parole; and 4) School-based services including case management, mental health, violence prevention curriculum and peer conflict mediation.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>							
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>	
1010	General Fund: General Purpose	\$0	\$12,390	\$0	\$12,390	-	
2251	Measure Y: Public Safety Act 2004	-	5,641,640	616,320	5,025,320	5.55	
<b>TOTAL</b>		<b>\$0</b>	<b>\$5,654,030</b>	<b>\$616,320</b>	<b>\$5,037,710</b>	<b>5.55</b>	

<b>FISCAL YEAR 2010-11</b>							
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>	
1010	General Fund: General Purpose	\$0	\$12,390	\$0	\$12,390	-	
2251	Measure Y: Public Safety Act 2004	-	5,684,030	628,900	5,055,130	5.55	
<b>TOTAL</b>		<b>\$0</b>	<b>\$5,696,420</b>	<b>\$628,900</b>	<b>\$5,067,520</b>	<b>5.55</b>	

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: MEASURE Y (PS37)** (continued)

**Program Related Performance Measures (PS37)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
# of Intensive Outreach <b>Clients</b>	Establish Baseline	2,213	2,537	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of Case Management <b>Clients</b>	Establish Baseline	1,445	2,169	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of Group Services <b>Clients</b>	Establish Baseline	1,885	2,353	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of hours of individual level service	Establish Baseline	28,033	41,190	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of clients on parole placed in employment	Establish Baseline	148	246	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of SEM outreach contacts	Establish Baseline	118	450	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of DV families contacted for advocacy servic	Establish Baseline	4,664	2,500	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of K-8 students at schools implementing VP	Establish Baseline	15,913	15,625	Dependent on RFP results - July 09	Dependent on RFP results - July 09

\* Proposed targets are based on six-month benchmarks. Targets for FY 2007-08 will be refined at end of FY 2006-07.

**PROGRAM DETAIL: OAKLAND FUND FOR CHILDREN AND YOUTH (YS04)**

This program fosters the development of young people, ages 0 to 20, by providing grant funds for services and programs that improve the condition and well-being of Oakland children and youth.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$133,290	\$122,020	\$11,270	0.81
1780	Kid's First Oakland Children's Fund	15,316,500	15,314,240	711,380	14,602,860	6.90
<b>TOTAL</b>		<b>\$15,316,500</b>	<b>\$15,447,530</b>	<b>\$833,400</b>	<b>\$14,614,130</b>	<b>7.71</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$135,750	\$124,450	\$11,300	0.81
1780	Kid's First Oakland Children's Fund	15,344,500	15,340,830	725,670	14,615,160	6.90
<b>TOTAL</b>		<b>\$15,344,500</b>	<b>\$15,476,580</b>	<b>\$850,120</b>	<b>\$14,626,460</b>	<b>7.71</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (YS04)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Hours of service provided to children and youth	3,946,992	2,359,046	3,586,532	3,586,532	3,586,532
Number of unduplicated children and youth served	18,285	26,237	27,740	27,740	27,740
Percentage of children and youth rating OFCY services satisfactory or better	85%	84%	80%	80%	80%
Percentage of parents rating OFCY services satisfactory or better	89%	85%	80%	80%	80%

**PROGRAM DETAIL: STRENGTHENING CHILDREN, YOUTH AND THEIR FAMILIES (YS13)**

This program provides services that improve the health, development and quality of life for children, youth and their families; it includes programs such as Head Start, Early Head Start, Even Start, Summer Food Service and Child Care Food Programs.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$552,210	\$174,600	\$377,610	1.22
2102	Department of Agriculture	925,000	925,000	254,740	670,260	6.50
2128	Department of Health and Human Services	15,782,690	15,782,690	8,287,200	7,495,490	128.08
2138	California Department of Education	950,320	950,320	-	950,320	-
2159	State of California Other	106,450	108,950	91,300	17,650	1.00
<b>TOTAL</b>		<b>\$17,764,460</b>	<b>\$18,319,170</b>	<b>\$8,807,840</b>	<b>\$9,511,330</b>	<b>136.81</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$250,750	\$178,140	\$72,610	1.22
2102	Department of Agriculture	925,000	925,000	256,100	668,900	6.50
2128	Department of Health and Human Services	15,782,690	15,782,690	8,447,920	7,334,770	128.08
2138	California Department of Education	950,330	950,320	-	950,320	-
2159	State of California Other	108,320	105,820	93,170	12,650	1.00
<b>TOTAL</b>		<b>\$17,766,340</b>	<b>\$18,014,580</b>	<b>\$8,975,330</b>	<b>\$9,039,250</b>	<b>136.81</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: STRENGTHENING CHILDREN, YOUTH AND THEIR FAMILIES (YS13)** (continued)

**Program Related Performance Measures (YS13)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of four-year old children showing an interest in reading-related activities (book knowledge) - Posttest	66%			NO LONGER MEASURED	
Number of Summer Food Service Program (SFSP) meals delivered	84,045	83,787	75,000	75,000	75,000
Percentage of 4-year-old children showing an interest in books, songs, rhymes, stories, writing and other literacy activities. (DRDP-R Measure 29, Interest in Literacy)	N/A	N/A	DEVELOPING BASELINE TARGET		

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# **PUBLIC WORKS AGENCY**

## **MISSION STATEMENT**

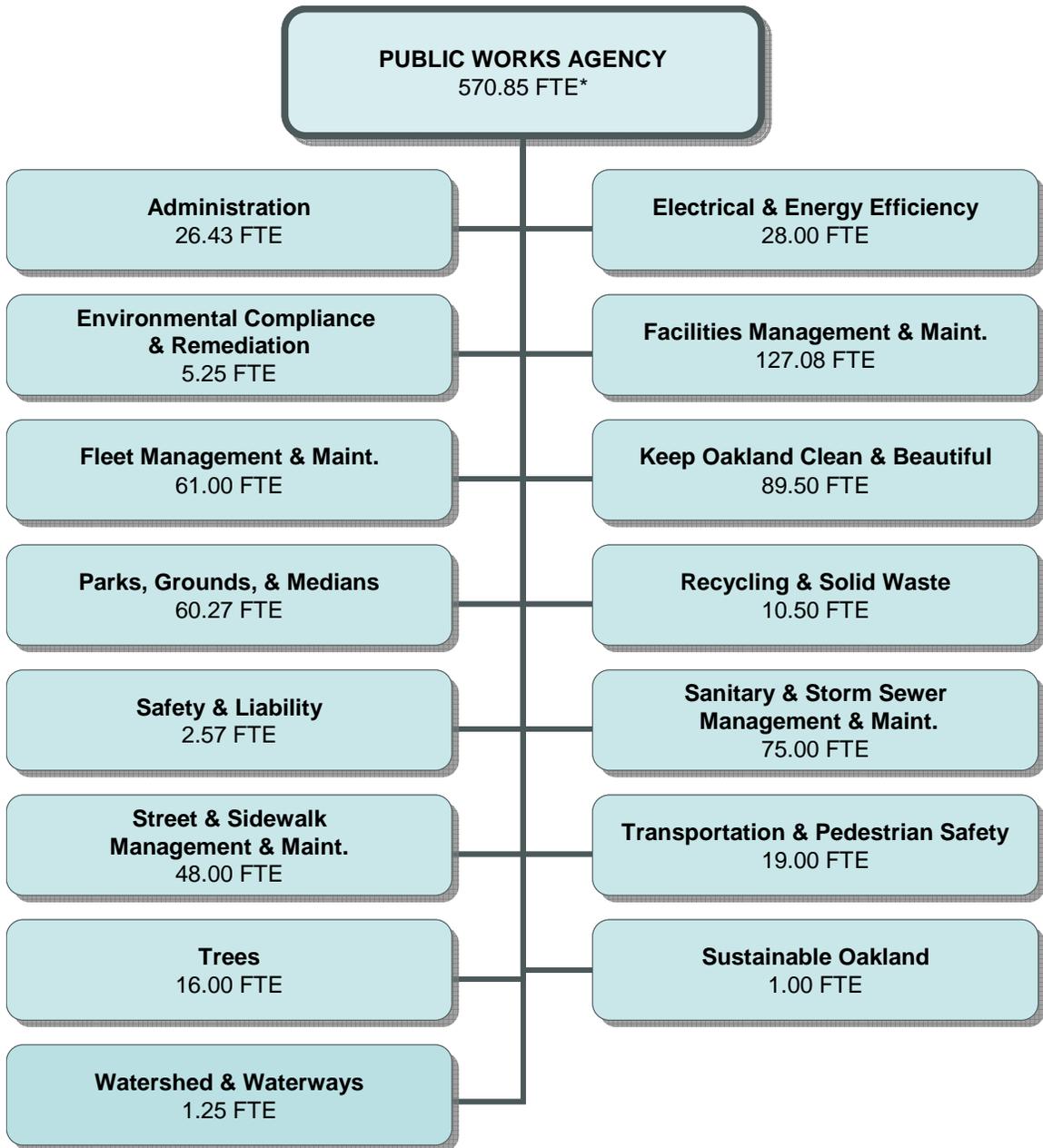
The Public Works Agency maintains Oakland's physical and environmental infrastructure for the residents, businesses and visitors of the City, making it a sustainable and desirable place to live, work and visit. Our services include the maintenance of streets, urban forest, sidewalks and pathways, parks, creeks, sewers and storm drains, buildings and structures, vehicles and equipment, street lights and traffic signals. In addition, we manage community volunteer programs for beautification and clean-up projects, residential garbage and recycling, graffiti abatement and facilitate environmental compliance.

Employees in the Public Works Agency strive to provide top quality, professional, effective, and timely services. We do this by focusing on relationships with ourselves and our customers, and on customer service and satisfaction, thus improving our image and maintaining the community's trust.

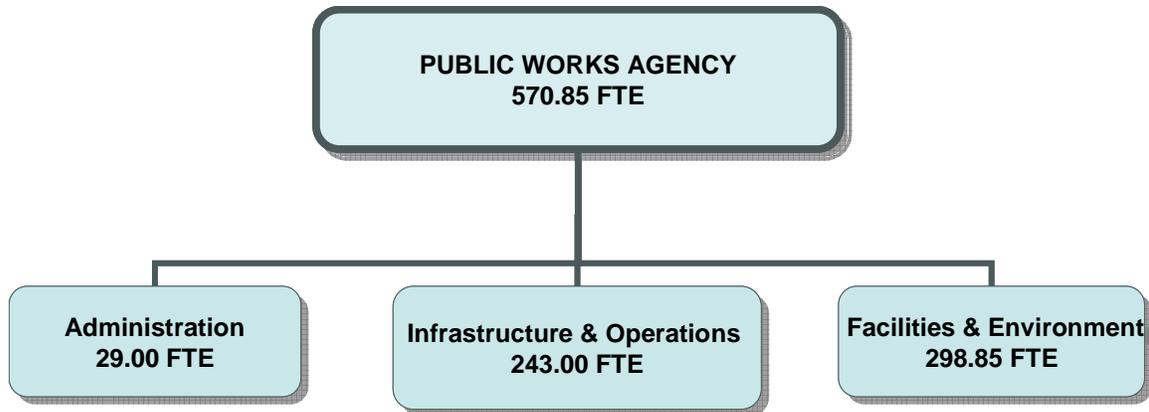
## **BUSINESS GOALS**

- Improve livability through sustainable practices for cleaning and maintaining streets, trees, sidewalks, parks, and facilities.
- Maintain the City's infrastructure to meet current and future needs of our neighborhoods, support development, and reduce the City's exposure to liability.
- Create a sustainable City through implementing green buildings, renewable energy and efficiency projects, alternative fueled vehicles, and recycling/solid waste services.
- Leverage existing resources by seeking grants, public private partnerships, and by enhancing volunteerism and sponsorship opportunities.
- Foster collaborative opportunities with other agencies and individuals to improve service delivery
- Continue focusing on high-quality service and customer satisfaction to be the "provider of choice" for our customers.

### ORGANIZATION CHART BY PROGRAM



## ORGANIZATION CHART BY DIVISION WITH SUPERVISORY LEVELS



## PROGRAMS INCLUDED IN FY 2009-11

### **Electrical and Energy Efficiency (IN07)**

Electrical and Energy Efficiency monitors, manages, and maintains electrical and alternative energy apparatus and programs throughout the city. The components of this program include more than 36,250 street lights, 670 signalized intersections, 24/7 call response for traffic signals and critical streetlight problems, energy efficiency programs, and electrical-related capital improvements.

### **Environmental Compliance and Remediation (SC16)**

The Environmental Compliance and Remediation program provides environmental site assessment, compliance and remediation services to the City organization and the Oakland Redevelopment Agency (ORA). Activities include: assessing City-owned buildings for compliance with federal and State mandates relating to asbestos, lead-based paint and hazardous materials business plans; ensuring City compliance with State underground storage tank regulations; overseeing and tracking hazardous waste disposal from City-owned facilities and operations; performing environmental due diligence prior to property acquisitions and earthwork (i.e., historical records searches, soil and groundwater sampling, and laboratory analyses); designing and implementing remedial solutions; and

coordinating volunteer, education and outreach efforts.

### **Facilities Management and Maintenance (IN02)**

Facilities Management and Maintenance provides for the management and maintenance of over 300 buildings, structures and auxiliary equipment in compliance with all building and health codes, Americans with Disabilities Act and safety regulations. Activities include mechanical, electrical, plumbing, painting and structural repairs, building security and all janitorial services.

### **Fleet Management & Maintenance (IN01)**

Fleet Management & Maintenance facilitates vehicle and equipment procurement, management, and maintenance for the entire city organization with a fleet of over 1,600 vehicles and pieces of equipment. Activities include asset management--determining fleet requirements in collaboration with departments, preparing specifications for acquisition, coordinating vehicle purchases, surplus vehicle disposal, and new vehicle up-fitting; custom reporting and consulting services; fleet fueling services; and maintenance and repair services at two City-owned shops and field services for construction equipment and fire apparatus; materials management services

## PROGRAMS INCLUDED IN FY 2009-11 (continued)

at two stock rooms; motor pool services; and specialized services such as vehicle wash.

### **Parks, Grounds and Medians (NB07)**

Provides maintenance of all parks, public grounds, open space, landscaped street medians, and streetscapes in the City. Activities include litter and debris removal, illegal dumping removal including homeless camps, turf mowing, irrigation repair, weeding, planting, fertilizing and pruning with over 611 acres of developed park property and 1,625 acres of City-owned open space. Activities also include coordination and support of park volunteer projects, Integrated Pest Management, park green waste recycling, and review of Capital Improvement projects involving parks, dog parks, medians and buildings.

### **Recycling and Solid Waste (SC17)**

Recycling and Solid Waste provides services that maintain the City's compliance with the State requirement of diverting a minimum 50 percent reduction of solid waste from landfill disposal, to further reduce the waste disposed to 75 percent by 2010 (in accordance with county and city mandate), and to achieve the City goal of Zero Waste by 2020. Activities include overseeing the implementation of the Construction and Demolition Debris Recycling Ordinance, and participating in planning and development of sustainability initiatives. The program oversees City facility recycling, and manages the City's solid waste collection franchise including contracts for residential services (over 142,000 homes) including weekly recycling, unlimited yard trimmings and food scraps, and garbage collection, and commercial and industrial garbage collection (over 5,600 businesses). This program also provides the Recycling Hotline 238-SAVE, and education and public information in support of all its activities.

### **Keep Oakland Clean and Beautiful (NB35)**

The Keep Oakland Clean and Beautiful program maintains and enhances the cleanliness, health, and appearance of city streets and neighborhoods. Activities include street cleaning, litter and illegal dumping removal and enforcement, support of special events, graffiti abatement, and median litter abatement. It also supports volunteerism in community cleanups and programs, including Citywide Earth Day.

### **Transportation and Pedestrian Safety (NB33)**

The Transportation and Pedestrian Safety program is responsible for maintaining all traffic and street signs, striping and safety devices. Activities include manufacturing or purchasing, installing, repairing and replacing damaged traffic signs (STOP, YIELD, ONEWAY, etc.) and poles including all "No Parking Street Sweeping" signs; and replacing worn or faded street striping such as crosswalks, reflectors, center lines, lane lines, ceramic markers, stop stencils, stop bars, and all curb markings. Curb markings include red zones for fire hydrants and intersections, yellow zones for truck loading only, and blue zone for handicapped parking only. Activities also include enhancing pedestrian, bicycle and vehicular safety on city streets, around schools, parks and senior centers by installing and removing customized and highly reflective signage. All work is performed according to the California Department of Transportation standards in conjunction with Article 3 of Chapter 2 of Division 11 of the California Vehicle Code.

### **Safety and Liability (IP40)**

Safety and Liability serves all Public Works Agency employees and aggressively aims to address and improve issues of employee safety and training, reduce workers' compensation claims, increase the number of employees returning to work, and decrease the amount of exposure and liability to the city. Activities within the program include training in sound safety and health practices, developing and enforcing safety and health rules, and investigating every accident promptly and thoroughly to determine cause and implement proper measures to prevent recurrence. This program works closely with the City Attorney's Office, the City's Risk Management Division and the third party administrator.

### **Street and Sidewalk Management and Maintenance (IN04)**

Street and Sidewalk Management and Maintenance provides for safe vehicular and pedestrian passage throughout the City's limits. This program consists of a maintenance component and a Capital Improvement Project (CIP) component. Street maintenance operations provide safe and comfortable road surface conditions through resurfacing, base repair, and pot hole repair on 820

## PROGRAMS INCLUDED IN FY 2009-11 (continued)

lane miles of asphalt pavement and 16 lane miles of concrete pavement roadway. Other street maintenance activities include speed bump installation, crack and joint sealing, repair of eight miles of guard rails, four miles of fencing, repair and/or removal of 404 cross culverts, and 150 blocks of pedestrian paths and stairways. Sidewalk maintenance activities include preliminary and permanent repairs of 1,100 miles sidewalks and 1,198 mile curb & gutter repair. Also we perform repairs to an estimated 72 miles of concrete median strips.

### **Sanitary and Storm Sewer Management and Maintenance (IN03)**

Sanitary and Storm Sewer Management and Maintenance include the maintenance and repair of the storm drainage and sewer systems in public areas and along city roads. Storm drain maintenance provides for the inspection, cleaning, and repair of over 10,000 storm structures such as inlets, manholes, pipes, and culverts. Sanitary sewer maintenance involves over 1,000 miles of sanitary sewer pipeline. Investigation and assistance is also provided in solving problems with private storm and sewer laterals. Sewers and Drainage staff respond to complaints 24 hours a day, 7 days a week. Staff checks plans of new engineering projects and/or subdivision development, in relation to storm drainage and sewer specifications and maintenance concerns and provide comments. Staff record monthly reports of debris removal, storm drain cleaning, sewage overflows and "Hot Spots" of frequently needed maintenance. These sections also investigate City Attorney claims, report to Environmental Services and the State Water Control Board regarding illegal discharges, sewer overflows and pollution prevention measures to comply with the State and Alameda County Clean Water Act.

### **Sustainable Oakland (SC26)**

Sustainable Oakland Program facilitates Oakland's sustainable development through innovative programs and practices addressing social equity, improved environmental quality and sustainable economic development. Activities include fostering inter-agency cooperation, including supporting inter-

agency teams to address key sustainability problems and opportunities, and improve sustainability performance; performing community outreach; fostering communication between the citywide stakeholders; seeking innovative ways to finance sustainability improvements; and managing sustainability-related content of the City's website.

### **Trees (NB09)**

The Tree program facilitates all aspects of tree maintenance and abatement of hazardous tree conditions for trees growing on the city's public right-of-way. Activities include pruning both limbs and roots and removing trees and stumps, including those of 45,000 sidewalk street trees and additional trees located in the public right-of-way, medians and parks. In addition, this program provides the essential service of responding to tree-related emergency calls 24/7. Other activities include overseeing various municipal ordinances including the Protected Trees, View, Blight, Street Trees and Shrubs, Hazardous Trees, and the Sidewalk Repair and Street Trees Ordinance.

### **Watershed & Waterways (NB34)**

This program provides water quality improvements, habitat preservation and restoration for the city's 50 miles of open creeks and Lake Merritt. Manages and implements capital improvement projects including creek restoration projects, estuary and habitat improvement projects and Lake Merritt water quality projects. Restoration projects include removing bypass culverts, checking dams and concrete channels, installation of riparian habitat, pathways, picnic areas, education kiosks, etc.; obtains and manages grant funding to supplement capital funding for creek preservation and restoration projects; implements activities and programs to meet State and Federal water quality regulations; improves water quality, habitat and neighborhood beauty; and improve storm water drainage. Program also promotes stewardship for creeks through volunteer community creek cleanups, the Adopt-a-Creek program, Citywide Creek-to-Bay-Day cleanup, erosion control and creek bank stabilization workshops, and native plant propagation programs.

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

**Overhead – Administration and Agency-wide (AD01)**

Used for budgetary purposes only.

- Implements an Agency-wide overhead charge against positions to recover costs for general administration that were historically funded by the General Purpose Fund

- Also recovers for costs above the Central Services Overhead incurred in:
  - City Attorney's Office
  - City Administrator's Office
  - Finance and Management Agency
  - Department of Information Technology

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Reduce contractual obligations	-	(\$0.29)	(\$0.30)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
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**Multiple Funds**

Increase to the WMAC and CWS contracts to meet contract obligations.	-	\$0.75	\$0.18
Reduce Litter Enforcement Program and Street Sweeping Complaint Crew	(13.00)	(\$0.97)	(\$1.50)
Reduce heavy paving pothole and concrete repair crews	(12.00)	(\$1.00)	(\$1.28)
Reduce traffic maintenance program	(3.00)	(\$0.33)	(\$0.38)
Reduce landscaping maintenance of parks, streetscape and medians	(20.18)	(\$2.29)	(\$2.48)
Reduce tree services	(4.00)	(\$0.41)	(\$0.46)
Increase for parts and equipment to allow for increase in actual costs to maintain an aging fleet	-	\$2.04	\$1.92
Reduces small projects design group, custodial services and painting	(19.00)	(\$1.49)	(\$1.80)
Reduces fiscal and general administrative support	(2.00)	(\$0.70)	(\$0.75)

## SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND

Expenditures by Fund		FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
1010	General Purpose Fund	\$2,198,858	\$3,291,590	\$3,008,830
1100	Self Insurance Liability	2,347,210	2,629,140	2,542,000
1710	Recycling Program	8,530,959	9,621,920	9,166,360
1720	Comprehensive Clean-up	16,820,009	16,943,060	17,008,110
1750	Multipurpose Reserve	330,000	330,000	330,000
2141	State Traffic Congest. Relief Fund	2,579,223	1,897,510	1,932,420
2211	Measure B - ACTIA	3,487,212	2,983,860	3,019,000
2230	State Gas Tax	6,737,163	6,243,820	6,229,900
2310	Landsc & Light Asses Dist	14,692,257	13,712,830	13,918,190
2416	Traffic Safety Fund	576,857	989,620	1,004,440
2417	Traffic Safety Fund	225,341	-	-
2990	Public Works Grants	70,000	70,000	70,000
3100	Sewer Service Fund	11,807,125	12,244,810	12,435,550
4100	Emergency Preparedness	15,474,016	18,824,520	17,944,750
4400	City Facilities	22,964,888	21,736,210	21,921,810
5510	Capital Reserves	(12,319)	-	-
7760	Grant Clearing	(811,731)	(832,970)	(13,240)
7780	Oakland Redevelopment Agency	744,551	980,570	994,490
<b>TOTAL</b>		<b>\$108,761,619</b>	<b>\$111,666,490</b>	<b>\$111,512,610</b>
<b>Authorized FTE</b>		<b>644.03</b>	<b>570.85</b>	<b>570.85</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		2%	3%	3%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		0%	1%	1%

**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Account Clerk I	1.00	1.00	1.00	1.00
Account Clerk II	1.00	1.00	-	-
Account Clerk III	3.00	3.00	3.00	3.00
Accountant I	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00
Accountant III	1.00	1.00	1.00	1.00
Administrative Analyst I	1.00	1.00	1.00	1.00
Administrative Analyst II	3.00	3.00	2.00	2.00
Administrative Assistant I	10.00	7.00	4.00	4.00
Administrative Assistant II	10.00	10.00	10.00	10.00
Administrative Assistant II (CONF)	1.00	1.00	1.00	1.00
Administrative Services Manager I	1.00	1.00	1.00	1.00
Administrative Services Manager II	2.00	2.00	2.00	2.00
Agency Director, Public Works	1.00	1.00	1.00	1.00
Arboricultural Inspector	2.00	1.00	1.00	1.00
Architectural Assistant (Field)	-	1.00	-	-
Architectural Associate (Field)	2.00	3.00	-	-
Assist. Director, Public Works Agency	2.00	2.00	2.00	2.00
Auto Equipment Mechanic	12.00	12.00	12.00	12.00
Auto Equipment Painter	1.00	1.00	1.00	1.00
Auto Equipment Service Worker	6.00	6.00	6.00	6.00
Blacksmith Welder	1.00	1.00	1.00	1.00
Budget & Operations Analyst III	1.00	1.00	1.00	1.00
Carpenter	6.00	6.00	6.00	6.00
City Architect, Assistant	1.00	1.00	-	-
Clean City Specialist, Senior	1.00	1.00	1.00	1.00
Clean Community Supervisor	2.00	2.00	2.00	2.00
Complex Manager	1.00	-	1.00	1.00
Complex Manager, Assistant	1.00	-	-	-
Concrete Finisher	3.00	3.00	3.00	3.00
Construction & Maintenance Mechanic	7.00	7.00	7.00	7.00
Construction & Maintenance Supervisor I	4.00	4.00	4.00	4.00
Custodial Services Supervisor I	5.00	4.50	3.00	3.00
Custodian	40.40	40.40	40.40	40.40
Custodian Supervisor	1.00	1.00	1.00	1.00
Custodian, PPT	8.89	8.89	8.89	8.89
Custodian, PT	27.79	17.29	12.79	12.79
Data Analyst II	1.00	-	-	-
Electrical Construction & Maintenance Planner	1.00	1.00	1.00	1.00
Electrical Engineer II	2.00	2.00	1.00	1.00
Electrical Engineer III	2.00	2.00	2.00	2.00
Electrical Painter	3.00	3.00	3.00	3.00
Electrical Supervisor	2.00	2.00	2.00	2.00
Electrician	12.00	14.00	14.00	14.00
Electrician Helper	2.00	2.00	2.00	2.00

**AUTHORIZED POSITIONS BY CLASSIFICATION (Continued)**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Electrician Leader	3.00	3.00	3.00	3.00
Electro-Mechanical Machinist	1.00	1.00	1.00	1.00
Employee Fleet & Safety Coordinator	1.00	1.00	1.00	1.00
Energy Engineer III	1.00	1.00	1.00	1.00
Engineer, Civil Supervising (Office)	1.00	1.00	-	-
Environmental Program Specialist	3.00	3.00	3.00	3.00
Environmental Program Supervisor	1.00	1.00	1.00	1.00
Environmental Services Intern	2.00	2.00	2.00	2.00
Equipment Body Repair Worker	3.00	3.00	3.00	3.00
Equipment Parts Technician	4.00	4.00	4.00	4.00
Equipment Services Superintendent	1.00	1.00	1.00	1.00
Equipment Supervisor	3.00	3.00	3.00	3.00
Exec Asst to Agency Director	1.00	1.00	1.00	1.00
Facilities Complex Manager	-	2.00	1.00	1.00
Facility Security Assistant, PT	0.50	0.50	0.50	0.50
Fleet Specialist	1.00	1.00	1.00	1.00
Gardener Crew Leader	31.50	27.00	15.00	15.00
Gardener II	26.00	21.00	15.00	15.00
Greenskeeper	3.00	1.00	-	-
Heavy Equipment Mechanic	14.00	14.00	14.00	14.00
Heavy Equipment Operator	8.00	8.00	6.00	6.00
Heavy Equipment Service Worker	8.00	8.00	8.00	8.00
Heavy Equipment Supervisor	2.00	2.00	2.00	2.00
Irrigation Repair Specialist	3.00	3.00	3.00	3.00
Litter/Nuisance Enforcement Officer	6.00	6.00	3.00	3.00
Maintenance Mechanic	9.00	8.00	8.00	8.00
Maintenance Mechanic, PT	0.50	-	-	-
Management Assistant	3.00	3.00	2.00	2.00
Management Assistant, PT	1.00	1.00	1.00	1.00
Management Intern, PT	-	1.00	1.00	1.00
Manager, Agency Administrative	1.00	1.00	1.00	1.00
Manager, Building Services	2.00	2.00	2.00	2.00
Manager, Electrical Services	1.00	1.00	1.00	1.00
Manager, Environmental Service	1.00	1.00	1.00	1.00
Manager, Equipment Services	1.00	1.00	1.00	1.00
Museum Guard	2.00	2.00	2.00	2.00
Office Assistant I	1.00	-	-	-
Office Assistant II	3.00	2.00	2.00	2.00
Painter	10.00	10.00	5.00	5.00
Park Attendant, PPT	1.00	1.00	1.00	1.00
Park Attendant, PT	13.68	13.45	15.27	15.27
Park Equipment Operator	8.00	6.00	6.00	6.00
Park Supervisor I	3.00	3.00	3.00	3.00
Park Supervisor II	1.00	1.00	1.00	1.00
Parkland Resources Supervisor	1.00	1.00	1.00	1.00

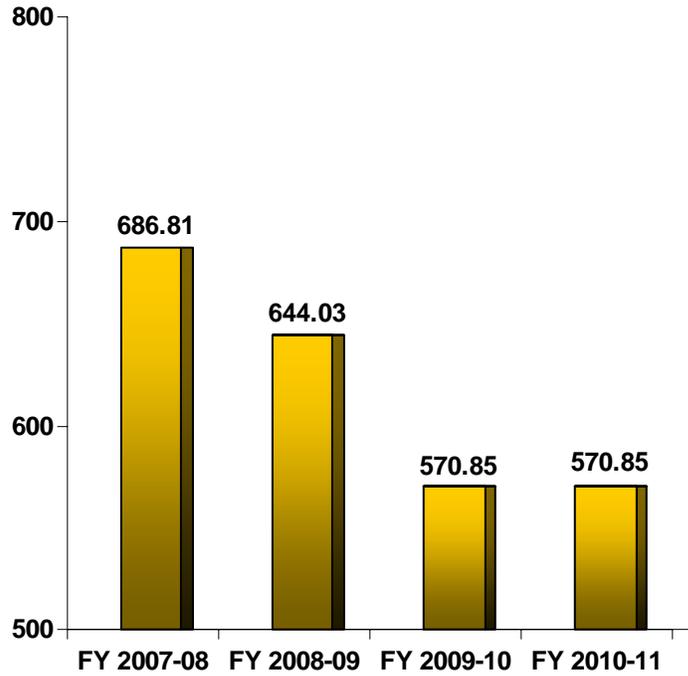
**AUTHORIZED POSITIONS BY CLASSIFICATION (Continued)**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Parklands Maintenance Worker	2.00	-	-	-
Payroll Personnel Clerk III	3.00	3.00	3.00	3.00
Plumber	3.00	3.00	3.00	3.00
Program Analyst II	1.00	2.00	2.00	2.00
Program Analyst III	1.00	-	-	-
Project Manager	1.00	1.00	1.00	1.00
Project Manager III, PPT	1.00	-	-	-
Public Service Representative	2.00	7.00	7.00	7.00
Public Works Maintenance Worker	83.00	83.00	65.00	65.00
Public Works Operations Manager	2.00	2.00	2.00	2.00
Public Works Supervisor I	15.00	15.00	14.00	14.00
Public Works Supervisor II	6.00	6.00	6.00	6.00
Public Works Utility Worker, PPT	5.55	-	-	-
Recycling Specialist	4.00	4.00	4.00	4.00
Recycling Specialist, Senior	1.00	1.00	1.00	1.00
Sewer Maintenance Leader	17.00	17.00	17.00	17.00
Sewer Maintenance Worker	28.00	28.00	28.00	28.00
Sign Maintenance Worker	8.00	8.00	7.00	7.00
Solid Waste/Recycling Prog Supervisor	1.00	1.00	1.00	1.00
Stationary Engineer	11.00	11.00	11.00	11.00
Stationary Engineer, Chief	3.00	3.00	3.00	3.00
Street Maintenance Leader	38.00	38.00	36.00	36.00
Street Sweeper Operator	20.00	20.00	20.00	20.00
Student Trainee, PT	2.00	2.00	2.00	2.00
Support Services Supervisor	2.00	1.00	1.00	1.00
Traffic Painter	7.00	7.00	6.00	6.00
Traffic Sign Maker	2.00	2.00	2.00	2.00
Training & Public Services Administrator	1.00	1.00	1.00	1.00
Tree High Climber	2.00	2.00	2.00	2.00
Tree Supervisor I	5.00	2.00	2.00	2.00
Tree Supervisor II	1.00	1.00	1.00	1.00
Tree Trimmer	13.00	10.00	8.00	8.00
Tree Worker Driver	6.00	2.00	-	-
<b>TOTAL</b>	<b>686.81</b>	<b>644.03</b>	<b>570.85</b>	<b>570.85</b>

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Administration	28.50	28.43	26.43	26.43
Electrical and Energy Efficiency	26.00	28.00	28.00	28.00
Engineering Planning & Design	-	1.00	-	-
Environmental Compliance and Remediation	7.16	5.25	5.25	5.25
Facilities Management and Maintenance	153.58	146.08	127.08	127.08
Fleet Management and Maintenance	61.00	60.00	61.00	61.00
Keep Oakland Clean and Beautiful	112.05	105.50	89.50	89.50
Parks, Grounds and Medians	96.00	77.45	60.27	60.27
Recycling and Solid Waste	10.84	11.50	10.50	10.50
Safety and Liability	2.50	2.57	2.57	2.57
Sanitary and Storm Sewer Management and Maintenance	77.00	76.00	75.00	75.00
Street and Sidewalk Mgmt and Maintenance	57.00	58.00	48.00	48.00
Sustainable Oakland Program	-		1.00	1.00
Transportation and Pedestrian Safety	23.00	23.00	19.00	19.00
Trees	32.18	20.00	16.00	16.00
Watershed & Waterways	-	1.25	1.25	1.25
<b>TOTAL</b>	<b>686.81</b>	<b>644.03</b>	<b>570.85</b>	<b>570.85</b>

**PERSONNEL SUMMARY**



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM**

**Revenue**

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
Administration	\$63,984	\$0	\$0	\$0
Electrical and Energy Efficiency	718,690	261,780	246,700	246,700
Engineering Planning and Design	-	2,169,054	-	-
Environmental Compliance and Remediation	12,014	70,000	70,550	70,550
Facilities Management and Maintenance	18,664,973	18,335,005	8,612,000	8,686,420
Financial Management	-	-	-	-
Fleet Management and Maintenance	17,716,077	16,358,184	10,660,910	10,896,510
Keep Oakland Clean and Beautiful	17,888,189	18,568,080	17,667,630	17,696,730

**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM** (continued)**Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Leona Quarry Major Project	-	-	-	-
Parks, Grounds and Medians	-	-	-	-
Project Delivery	-	98,000	-	-
Real Estate	31,868	-	-	-
Recycling and Solid Waste	8,940,044	9,298,608	10,236,050	9,815,690
Safety and Liability	-	-	3,612,450	3,591,490
Sanitary and Storm Sewer Mgmt & Maintenance	6,925	32,752,164	89,100	89,100
Street and Sidewalk Mgmt and Maintenance	62,104	8,303,922	-	-
Transportation and Pedestrian Safety	145,467	28,442,722	9,579,530	9,979,530
Trees	19,710	17,500	17,500	17,500
Watershed and Waterways	120,458	160,000	-	-
<b>TOTAL</b>	<b>\$64,390,502</b>	<b>\$134,835,019</b>	<b>\$60,792,420</b>	<b>\$61,090,220</b>

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Administration	\$2,356,239	(\$1,938,598)	(\$1,442,780)	(\$632,000)
Electrical and Energy Efficiency	8,044,002	6,789,231	7,244,100	7,291,260
Engineering Planning and Design	5,727	171,710	-	-
Environmental Compliance and Remediation	-	1,698,771	1,156,830	1,165,930
Facilities Management and Maintenance	37,381,135	24,778,028	22,742,750	22,951,140
Fleet Management and Maintenance	25,053,330	15,594,016	18,519,430	17,635,030
Keep Oakland Clean and Beautiful	16,324,055	16,841,419	15,452,790	15,502,660
Parks, Grounds and Medians	-	9,857,235	8,014,890	7,915,950
Recycling and Solid Waste	10,246,325	8,103,367	8,796,610	8,329,660
Safety and Liability	-	2,733,280	6,651,330	6,549,760
Sanitary and Storm Sewer Management and Maintenance	3,460,805	11,585,108	10,974,350	11,142,220
Street and Sidewalk Mgmt and Maintenance	18,810,299	7,490,118	7,128,830	7,251,490
Sustainable Oakland Program	-	-	234,440	237,440
Transportation and Pedestrian Safety	-	3,433,152	3,096,110	3,023,690
Trees	4,551,456	2,369,333	2,746,380	2,797,510
Watershed and Waterways	-	-	350,430	350,870
<b>TOTAL</b>	<b>\$126,233,372</b>	<b>\$109,506,170</b>	<b>\$111,666,490</b>	<b>\$111,512,610</b>

**PROGRAM DETAIL: ADMINISTRATION (AD01)**

Used for overhead budgetary purposes only

This program implements an agency-wide overhead charge against positions to recover costs for general administration and other functions.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	(\$31,850)	(\$31,850)	\$0	0.00
1720	Comprehensive Clean-up	-	88,280	70,190	18,090	1.00
4100	Equipment	-	98,500	78,320	20,180	1.00
7760	Grant Clearing	-	(1,597,710)	3,091,380	(4,689,090)	24.43
<b>TOTAL</b>		<b>\$0</b>	<b>(\$1,442,780)</b>	<b>\$3,208,040</b>	<b>(\$4,650,820)</b>	<b>26.43</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	(\$31,850)	(\$31,850)	\$0	0.00
1720	Comprehensive Clean-up	-	89,710	71,620	18,090	1.00
4100	Equipment	-	100,100	79,920	20,180	1.00
7760	Grant Clearing	-	(789,960)	3,153,990	(3,943,950)	24.43
<b>TOTAL</b>		<b>\$0</b>	<b>(\$632,000)</b>	<b>\$3,273,680</b>	<b>(\$3,905,680)</b>	<b>26.43</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: ELECTRICAL AND ENERGY EFFICIENCY (IN07)**

This program monitors, manages, and maintains electrical and alternative energy apparatus and programs throughout the city. The components of this program include more than 36,250 street lights, 670 signalized intersections, 24/7 call response for traffic signals and critical streetlight problems, energy efficiency programs, and electrical-related capital improvements.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1750	Multipurpose Reserve	\$0	\$330,000	\$0	\$330,000	22.32
2211	Measure B: ACTIA	-	1,603,700	2,307,280	(703,580)	0.00
2230	State Gas Tax	80,000	410,920	180,380	230,540	1.32
2310	Lighting and Landscape	166,700	3,981,370	1,060	3,980,310	0.00
2416	Traffic Safety Fund	-	401,100	185,850	215,250	1.36
4400	City Facilities	-	508,300	325,280	183,020	2.60
5510	Capital Reserves	-	-	65,060	(65,060)	0.40
7760	Grant Clearing	-	8,710	-	8,710	0.00
<b>TOTAL</b>		<b>\$246,700</b>	<b>\$7,244,100</b>	<b>\$3,064,910</b>	<b>\$4,179,190</b>	<b>28.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1750	Multipurpose Reserve	\$0	\$330,000	\$0	\$330,000	22.32
2211	Measure B: ACTIA	-	1,627,760	2,353,530	(725,770)	0.00
2230	State Gas Tax	80,000	415,710	184,040	231,670	1.32
2310	Lighting and Landscape	166,700	3,990,420	1,060	3,989,360	0.00
2416	Traffic Safety Fund	-	404,890	189,640	215,250	1.36
4400	City Facilities	-	513,770	330,750	183,020	2.60
5510	Capital Reserves	-	-	66,390	(66,390)	0.40
7760	Grant Clearing	-	8,710	-	8,710	0.00
<b>TOTAL</b>		<b>\$246,700</b>	<b>\$7,291,260</b>	<b>\$3,125,410</b>	<b>\$4,165,850</b>	<b>28.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures IN07)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Street Lighting - Percentage of repair calls responded to and repaired within one working day	69.02%	49%	80%	80%	80%
Traffic Signals - Average number of hours to repair traffic signals	1.49	1.5	1.5	1.5	1.5

**PROGRAM DETAIL: ENVIRONMENTAL COMPLIANCE AND REMEDIATION (SC16)**

This program provides environmental site assessment, compliance and remediation services to the City organization and the Oakland Redevelopment Agency (ORA); activities include: assessing City-owned buildings for compliance with federal and State mandates relating to asbestos, lead-based paint and hazardous materials business plans; ensuring City compliance with State underground storage tank regulations; overseeing and tracking hazardous waste disposal from City-owned facilities and operations; performing environmental due diligence prior to property acquisitions and earthwork (i.e., historical records searches, soil and groundwater sampling, and laboratory analyses); and designing and implementing remedial solutions. The program also promotes stewardship for creeks through volunteer community creek cleanups, Lake Merritt stewardship, the Adopt-a-Creek program, Citywide Creek-to-to Bay-Day cleanup, and native plant propagation programs.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$550	\$350,090	\$239,580	\$110,510	1.65
1720	Comprehensive Clean-up	-	87,490	11,700	75,790	0.13
2125	Environmental Protection	-	-	-	-	0.00
2990	Public Works Grants	70,000	54,590	42,310	12,280	0.47
4400	City Facilities	-	664,660	158,980	505,680	1.20
5510	Capital Reserves	-	-	230,110	(230,110)	1.80
<b>TOTAL</b>		<b>\$70,550</b>	<b>\$1,156,830</b>	<b>\$682,680</b>	<b>\$474,150</b>	<b>5.25</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$550	\$354,910	\$244,390	\$110,520	1.65
1720	Comprehensive Clean-up	-	87,730	11,940	75,790	0.13
2125	Environmental Protection	-	-	-	-	0.00
2990	Public Works Grants	70,000	55,460	43,180	12,280	0.47
4400	City Facilities	-	667,830	162,150	505,680	1.20
5510	Capital Reserves	-	-	234,760	(234,760)	1.80
<b>TOTAL</b>		<b>\$70,550</b>	<b>\$1,165,930</b>	<b>\$696,420</b>	<b>\$469,510</b>	<b>5.25</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: ENVIRONMENTAL COMPLIANCE AND  
REMEDATION (SC16)** (continued)

**Program Related Performance Measures (SC16)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Percentage of City-owned facilities posted with current asbestos notifications	N/A	N/A	100%	100%	100%
Percentage of required hazardous materials business plans up-to-date	N/A	N/A	100%	100%	100%
Percentage of scheduled and requested hazardous waste pickups performed	N/A	N/A	100%	100%	100%
Percentage of underground storage tanks tested and in compliance	N/A	N/A	100%	100%	100%
Increased volunteer hours served annually in creek and watershed areas	N/A	N/A	N/A	2%	2%
Increased number of volunteers collecting trash each month	N/A	N/A	N/A	2%	2%

**PROGRAM DETAIL: FACILITIES MANAGEMENT AND MAINTENANCE (IN02)**

This program provides for the facilities management, maintenance and the safe design at over 300 buildings, structures and auxiliary equipment in compliance with all building and health codes, Americans with Disabilities Act and safety regulations; activities include mechanical, electrical, plumbing, painting and structural repairs and all janitorial services; in addition, provides for architectural design and project management on all minor capital maintenance projects.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$7,430	\$550	\$6,880	0.00
2310	Lighting and Landscape	-	2,193,690	1,320,840	872,850	21.00
4400	City Facilities	8,612,000	20,541,630	9,004,160	11,537,470	106.08
<b>TOTAL</b>		<b>\$8,612,000</b>	<b>\$22,742,750</b>	<b>\$10,325,550</b>	<b>\$12,417,200</b>	<b>127.08</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$7,430	\$550	\$6,880	0.00
2310	Lighting and Landscape	-	2,225,430	1,347,900	877,530	21.00
4400	City Facilities	8,686,420	20,718,280	9,174,740	11,543,540	106.08
<b>TOTAL</b>		<b>\$8,686,420</b>	<b>\$22,951,140</b>	<b>\$10,523,190</b>	<b>\$12,427,950</b>	<b>127.08</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IN02)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of non-emergency, minor building maintenance requests responded to with 48 hours	N/A	88%	90%	90%	90%
Percent of non-emergency, custodial maintenance requests responded to within 48 hours	N/A	90%	90%	90%	90%

**PROGRAM DETAIL: FLEET MANAGEMENT AND MAINTENANCE (IN01)**

This program facilitates vehicle and equipment procurement, management, and maintenance for the entire city organization with a fleet of over 1,600 vehicles and pieces of equipment; activities include asset management-determining fleet requirements in collaboration with departments, preparing specifications for acquisition, coordinating vehicle purchases, surplus vehicle disposal, and new vehicle upfitting; custom reporting and consulting services; fleet fueling services; maintenance and repair services at two City-owned shops and field services for construction equipment and fire apparatus; materials management services at two stock rooms; motor pool services; and specialized services such as vehicle wash.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
4100	Equipment	\$10,660,910	\$18,519,430	\$5,950,820	\$12,568,610	61.00
<b>TOTAL</b>		<b>\$10,660,910</b>	<b>\$18,519,430</b>	<b>\$5,950,820</b>	<b>\$12,568,610</b>	<b>61.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
4100	Equipment	\$10,896,510	\$17,635,030	\$6,071,040	\$11,563,990	61.00
<b>TOTAL</b>		<b>\$10,896,510</b>	<b>\$17,635,030</b>	<b>\$6,071,040</b>	<b>\$11,563,990</b>	<b>61.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IN01)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of fleet available for use by operating personnel - Police Services	N/A	N/A	92%	92%	92%
Percent of fleet available for use by operating personnel - Fire Services	N/A	N/A	92%	92%	92%
Percent of fleet available for use by operating personnel - Public Works	N/A	N/A	92%	92%	92%
Percent of fleet available for use by operating personnel - All other	N/A	N/A	92%	92%	92%
Average maintenance cost per mile - police vehicles	N/A	N/A	\$0.63	\$0.63	\$0.63
Average maintenance cost per mile - fire vehicles	N/A	N/A	\$0.68	\$0.68	\$0.68
Average maintenance cost per mile - non-emergency	N/A	N/A	\$0.56	\$0.56	\$0.56
Average fuel cost per mile	N/A	N/A	\$0.15	\$0.25	\$0.25

**PROGRAM DETAIL: KEEP OAKLAND CLEAN AND BEAUTIFUL (NB35)**

This program maintains and enhances the cleanliness, health, and appearance of city streets and neighborhoods; activities include street cleaning, litter and illegal dumping removal and enforcement, support of special events, graffiti abatement, and median litter abatement; it also supports volunteerism in community cleanups and programs and Citywide Earth Day.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$0	\$171,920	\$136,620	\$35,300	2.00
1720	Comprehensive Clean-up	17,667,630	14,122,250	7,331,160	6,791,090	78.50
2211	Measure B: ACTIA	-	24,390	-	24,390	0.00
2310	Lighting and Landscape	-	153,660	127,900	25,760	1.00
7780	Oakland Redevelopment	-	980,570	687,110	293,460	8.00
<b>TOTAL</b>		<b>\$17,667,630</b>	<b>\$15,452,790</b>	<b>\$8,282,790</b>	<b>\$7,170,000</b>	<b>89.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$0	\$174,720	\$139,410	\$35,310	2.00
1720	Comprehensive Clean-up	17,696,730	14,152,780	7,318,300	6,834,480	78.50
2211	Measure B: ACTIA	-	24,390	-	24,390	0.00
2310	Lighting and Landscape	-	156,280	130,520	25,760	1.00
7780	Oakland Redevelopment	-	994,490	701,040	293,450	8.00
<b>TOTAL</b>		<b>\$17,696,730</b>	<b>\$15,502,660</b>	<b>\$8,289,270</b>	<b>\$7,213,390</b>	<b>89.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB35)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of routes swept on schedule	N/A	N/A	N/A	95%	95%
Number of volunteer hours served for community cleanup and beautification	20,431	26,939	25,000	30,000	30,000
Percent of illegal dumping incidents responded to and resolved within 96 hours	N/A	95%	100%	100%	100%
Number of community outreach presentations on illegal dumping and volunteer opportunities	N/A	N/A	N/A	30	30
Reduction in illegal dumping tonnage	N/A	N/A	N/A	60 tons	60 tons
Number of graffiti incidents reported and removed within 74 hours	N/A	95	100	500	500

**PROGRAM DETAIL: PARKS, GROUNDS AND MEDIANS (NB07)**

This program provides maintenance of all parks, public grounds, open space, landscaped street medians, and streetscapes in the City; activities include litter and debris removal, illegal dumping removal including homeless camps, turf mowing, irrigation repair, weeding, planting, fertilizing and pruning with over 611 acres of developed park property and 1,625 acres of City owned open space; activities also include coordination and support of park volunteer projects, Integrated Pest Management, park greenwaste recycling, and review of Capital Improvement projects involving parks, dog parks, medians and buildings.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$684,790	\$280,540	\$404,250	2.00
1720	Comprehensive Clean-up	-	2,323,480	1,809,830	513,650	29.00
2211	Measure B: ACTIA	-	8,460	-	8,460	0.00
2310	Lighting and Landscape	-	4,990,640	2,285,790	2,704,850	29.27
4400	City Facilities	-	7,520	-	7,520	0.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$8,014,890</b>	<b>\$4,376,160</b>	<b>\$3,638,730</b>	<b>60.27</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$435,590	\$285,680	\$149,910	2.00
1720	Comprehensive Clean-up	-	2,355,790	1,841,300	514,490	29.00
2211	Measure B: ACTIA	-	8,460	-	8,460	0.00
2310	Lighting and Landscape	-	5,108,490	2,329,680	2,778,810	29.27
4400	City Facilities	-	7,620	-	7,620	0.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$7,915,950</b>	<b>\$4,456,660</b>	<b>\$3,459,290</b>	<b>60.27</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB07)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of customer (Magic Help Desk) complaints responded to within 72 hours	N/A	90%	90%	90%	90%
Percent of fields mowed within 15 days	N/A	95%	95%	95%	95%
Number of volunteer hours served in community cleanup and beautification	N/A	11,695	10,000	10,000	10,000
Percent of time trash containers at the City parks are emptied before they overflow	N/A	N/A	90%	75%	75%
Percent of Oaklanders that rate the City parks "clean and green" (based on citywide survey)	N/A	N/A	90%	75%	75%

**PROGRAM DETAIL: RECYCLING AND SOLID WASTE (SC17)**

This program provides services that maintain the City's compliance with the State requirement of diverting a minimum 50 percent reduction of solid waste from landfill disposal, to further reduce the waste disposed to 75 percent by 2010 (in accordance with county and City mandate), and to achieve the City goal of Zero Waste by 2020. Activities include overseeing the implementation of the Construction and Demolition Debris Recycling Ordinance, and participating in planning and development of sustainability initiatives, especially in the area of Green Building and environmentally preferable procurement; oversees City facility recycling, and manages the City's solid waste collection franchise including contracts for residential services (over 142,000 homes) including weekly recycling, unlimited yard trimmings and food scraps, garbage collection, and commercial and industrial garbage collection (over 5,600 businesses); also provides education and public information in support of all its activities.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$10,236,050	\$8,733,990	\$1,132,380	\$7,601,610	10.16
1720	Comprehensive Clean-up	-	62,620	25,120	37,500	0.34
2154	California Integrated Waste	-	-	-	-	0.00
2175	Alameda County: Source	-	-	-	-	0.00
<b>TOTAL</b>		<b>\$10,236,050</b>	<b>\$8,796,610</b>	<b>\$1,157,500</b>	<b>\$7,639,110</b>	<b>10.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$9,815,690	\$8,266,520	\$1,155,400	\$7,111,120	10.16
1720	Comprehensive Clean-up	-	63,140	25,640	37,500	0.34
2154	California Integrated Waste	-	-	-	-	0.00
2175	Alameda County: Source	-	-	-	-	0.00
<b>TOTAL</b>		<b>\$9,815,690</b>	<b>\$8,329,660</b>	<b>\$1,181,040</b>	<b>\$7,148,620</b>	<b>10.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC17)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of pounds of residential recycled materials collected annually	64,608,048	79,955,902	60,000,000	90,000,000	90,000,000
Number of calls resolved annually via the recycling and solid waste hotline	3,753	2,488	4,000	2,000	2,000

**PROGRAM DETAIL: SAFETY AND LIABILITY (IP40)**

This program serves all Public Works Agency employees and aggressively addresses and improves issues of employee safety and training, reduces workers' compensation claims, increases the number of employees returning to work, and decreases the amount of exposure and liability to the City. Activities within the program include training in sound safety and health practices, developing and enforcing safety and health rules, and investigating every accident promptly and thoroughly to determine cause and implementing proper measures to prevent recurrence; works closely with the City Attorney's Office, the City's Risk Management Division and the third party administrator.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$2,134,690	\$0	\$2,134,690	0.00
1100	Self Insurance Liability	3,612,450	2,629,140	-	2,629,140	0.00
2310	Lighting and Landscape	-	141,410	-	141,410	0.00
3100	Sewer Service Fund	-	863,330	-	863,330	0.00
4100	Equipment	-	206,590	-	206,590	0.00
4400	City Facilities	-	14,100	-	14,100	0.00
7760	Grant Clearing	-	662,070	322,900	339,170	2.57
<b>TOTAL</b>		<b>\$3,612,450</b>	<b>\$6,651,330</b>	<b>\$322,900</b>	<b>\$6,328,430</b>	<b>2.57</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$2,092,020	\$0	\$2,092,020	0.00
1100	Self Insurance Liability	3,591,490	2,542,000	-	2,542,000	0.00
2310	Lighting and Landscape	-	143,490	-	143,490	0.00
3100	Sewer Service Fund	-	876,010	-	876,010	0.00
4100	Equipment	-	209,620	-	209,620	0.00
4400	City Facilities	-	14,310	-	14,310	0.00
7760	Grant Clearing	-	672,310	329,440	342,870	2.57
<b>TOTAL</b>		<b>\$3,591,490</b>	<b>\$6,549,760</b>	<b>\$329,440</b>	<b>\$6,220,320</b>	<b>2.57</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IP40)**

	<b>FY 2006-07 Actuals</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 Target</b>	<b>FY 2009-10 Proposed Target</b>	<b>FY 2010-11 Proposed Target</b>
Percent of workers' compensation paperwork forwarded to third party administrator within 3 business days	100%	90%	90%	90%	90%
Percent of new supervisors and managers receiving worker's compensation training within one year	100%	100%	100%	100%	100%
Percent of full-time employees on worker's compensation status (monthly average)	N/A	3.4%	3.4%	3%	3%
Percent of employees participating in Transitional Duty Program (monthly average)	N/A	2.0%	2.0%	2%	2%
Number of reported vehicle accidents	N/A	N/A	N/A	65	65
Percent of reported vehicle accidents that are preventable	N/A	N/A	N/A	52%	51%

**PROGRAM DETAIL: STREET AND SIDEWALK MANAGEMENT AND MAINTENANCE (IN04)**

This program facilitates safe vehicular and pedestrian passage throughout the City's limits. Street activities concentrate on providing safe and comfortable road surface conditions through resurfacing, asphalt overlaying, pavement reinforcement, and base repair. Other street activities include speed bump installation, crack and joint sealing, and repair of pot holes, guard rails, fencing, cross culverts, and paths and stairways. Sidewalk activity concentrates on repairing damaged sidewalks, curbs, gutters, and tree removal.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1720	Comprehensive Clean-up	\$0	\$55,400	\$39,300	\$16,100	0.00
2141	State Traffic Congestion	-	1,897,510	1,706,750	190,760	20.00
2211	Measure B: ACTIA	-	1,064,570	430,320	634,250	5.00
2230	State Gas Tax	-	3,606,230	1,542,520	2,063,710	18.00
2416	Traffic Safety Fund	-	3,320	-	3,320	0.00
3100	Sewer Service Fund	-	407,840	304,290	103,550	4.00
7760	Grant Clearing	-	93,960	84,950	9,010	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$7,128,830</b>	<b>\$4,108,130</b>	<b>\$3,020,700</b>	<b>48.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1720	Comprehensive Clean-up	\$0	\$55,400	\$39,300	\$16,100	0.00
2141	State Traffic Congestion	-	1,932,420	1,741,670	190,750	20.00
2211	Measure B: ACTIA	-	1,079,250	443,810	635,440	5.00
2230	State Gas Tax	-	3,667,350	1,574,190	2,093,160	18.00
2416	Traffic Safety Fund	-	3,320	-	3,320	0.00
3100	Sewer Service Fund	-	418,050	313,690	104,360	4.00
7760	Grant Clearing	-	95,700	86,690	9,010	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$7,251,490</b>	<b>\$4,199,350</b>	<b>\$3,052,140</b>	<b>48.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IN04)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Streets- Average number of calendar days between pothole repair requests and potholes filled by staff	6.5	7	5	15	15
Average number of working days between legal claim received related to sidewalks and completion of preliminary repair	N/A	N/A	10	10	10

**PROGRAM DETAIL:      SANITARY AND STORM SEWER MANAGEMENT AND MAINTENANCE (IN03)**

This program facilitates the inspection, cleaning, and repair of sanitary and storm sewer structures such as inlets, manholes, pipes, culverts, V-ditches, pump stations, and open channels.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2230	State Gas Tax	\$64,100	\$710	\$0	\$710	0.00
3100	Sewer Service Fund	25,000	10,973,640	6,940,530	4,033,110	75.00
<b>TOTAL</b>		<b>\$89,100</b>	<b>\$10,974,350</b>	<b>\$6,940,530</b>	<b>\$4,033,820</b>	<b>75.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2230	State Gas Tax	\$64,100	\$730	\$0	\$730	0.00
3100	Sewer Service Fund	25,000	11,141,490	7,073,330	4,068,160	75.00
<b>TOTAL</b>		<b>\$89,100</b>	<b>\$11,142,220</b>	<b>\$7,073,330</b>	<b>\$4,068,890</b>	<b>75.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IN03)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Respond to and resolve all reports of sewer backups within 2.5 hours	N/A	N/A	N/A	80%	80%
Percent of 10,000 storm water inlets cleaned and inspected annually	N/A	N/A	N/A	70%	70%
Respond to and resolve all reports of flooding within 2.5 hours	N/A	N/A	N/A	80%	80%
Percent of 300 miles of sanitary sewer pipe cleaned and inspected annually (of 1,000 miles)	N/A	N/A	N/A	80%	80%

**PROGRAM DETAIL: SUSTAINABLE OAKLAND (SC26)**

This program facilitates Oakland's sustainable development through innovative programs and practices addressing social equity, improved environmental quality and sustainable economic development. Activities include fostering inter-agency cooperation, including supporting inter-agency teams to address key sustainability problems and opportunities, and improve sustainability performance; performing community outreach; fostering communication between the citywide stakeholders; seeking innovative ways to finance sustainability improvements; and managing sustainability-related content of the City's website.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$0	\$234,440	\$146,640	\$87,800	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$234,440</b>	<b>\$146,640</b>	<b>\$87,800</b>	<b>1.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$0	\$237,440	\$149,640	\$87,800	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$237,440</b>	<b>\$149,640</b>	<b>\$87,800</b>	<b>1.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC26)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of City staff supported or engaged by the Sustainable Oakland program reporting satisfaction (at minimum) with value received from the program	N/A	N/A	N/A	90%	90%
Number of meetings held of inter-agency sustainability teams	N/A	N/A	N/A	10	10

**PROGRAM DETAIL: TRANSPORTATION AND PEDESTRIAN SAFETY  
(NB33)**

This program enhances pedestrian, bicycle and vehicular safety on City streets, around schools, parks and senior centers. Activities include maintaining pedestrian, bicycle and vehicular traffic signs, street name signs and pavement markings.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$2,210	\$2,210	\$0	\$2,210	0.00
2211	Measure B: ACTIA	8,800,000	282,740	193,160	89,580	2.00
2212	Measure B:	760,320	-	-	-	0.00
2230	State Gas Tax	17,000	2,225,960	1,019,880	1,206,080	12.00
2416	Traffic Safety Fund	-	585,200	490,650	94,550	5.00
<b>TOTAL</b>		<b>\$9,579,530</b>	<b>\$3,096,110</b>	<b>\$1,703,690</b>	<b>\$1,392,420</b>	<b>19.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$2,210	\$2,210	\$0	\$2,210	0.00
2211	Measure B: ACTIA	9,200,000	279,140	201,460	77,680	2.00
2212	Measure B:	760,320	-	-	-	0.00
2230	State Gas Tax	17,000	2,146,110	1,040,540	1,105,570	12.00
2416	Traffic Safety Fund	-	596,230	500,750	95,480	5.00
<b>TOTAL</b>		<b>\$9,979,530</b>	<b>\$3,023,690</b>	<b>\$1,742,750</b>	<b>\$1,280,940</b>	<b>19.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB33)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of damaged traffic signs replaced within two business days	N/A	90%	90%	90%	90%

**PROGRAM DETAIL: TREES (NB09)**

This program facilitates all aspects of tree maintenance and abatement of hazardous tree conditions for trees growing on the city's public right-of-way. This program includes planting, truck watering (limited to medians and specific commercial locations), pruning both limbs and roots and removing trees and stumps, including those of 45,000 sidewalk street trees and additional trees located in the public right-of-way, medians and parks. In addition, this program provides the essential service of responding to tree-related emergency calls 24/7. Activities include overseeing various municipal ordinances including the Protected Trees, View, Blight, Street Trees and Shrubs, Hazardous Trees, and the Sidewalk Repair and Street Trees Ordinance.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$494,320	\$447,330	\$46,990	5.00
2310	Lighting and Landscape	17,500	2,252,060	1,106,330	1,145,730	11.00
<b>TOTAL</b>		<b>\$17,500</b>	<b>\$2,746,380</b>	<b>\$1,553,660</b>	<b>\$1,192,720</b>	<b>16.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General		\$503,430	\$456,440	\$46,990	5.00
2310	Lighting and Landscape	17,500	2,294,080	1,128,770	1,165,310	11.00
<b>TOTAL</b>		<b>\$17,500</b>	<b>\$2,797,510</b>	<b>\$1,585,210</b>	<b>\$1,212,300</b>	<b>16.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB09)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of street trees planted	1,376	904	1,000	N/A	N/A
Number of sidewalk street trees pruned (of approximately 40,000 sidewalk street trees)	3,167	2,315	2,700	2,000	2,000
Number of park trees pruned annually	N/A	N/A	150	150	150
Number of right-of-way trees pruned annually	N/A	N/A	300	300	300
Number of hazardous right-of-way trees removed	N/A	N/A	100	100	100

**PROGRAM DETAIL: WATERSHED & WATERWAYS (NB34)**

This program provides water quality improvements, habitat preservation and restoration for the City's 50 miles of open creeks and Lake Merritt. Manages and implements capital improvement projects including creek restoration projects, estuary and habitat improvement projects and Lake Merritt water quality projects. Restoration projects include removing bypass culverts, checking dams and concrete channels, installation of riparian habitat, pathways, picnic areas, education kiosks, etc.; obtains and manages grant funding to supplement capital funding for creek preservation and restoration projects; implements activities and programs to meet State and Federal water quality regulations; improves water quality, habitat and neighborhood beauty; and improve storm water drainage. Program also promotes stewardship for creeks through volunteer community creek cleanups, the Adopt-a-Creek program, Citywide Creek-to-Bay-Day cleanup, erosion control and creek bank stabilization workshops, and native plant propagation programs.

**Adopted Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1710	Recycling Program	\$0	\$131,480	\$48,760	\$82,720	0.25
1720	Comprehensive Clean-up	-	203,540	31,840	171,700	1.00
2990	Public Works Grants	-	15,410	-	15,410	0.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$350,430</b>	<b>\$80,600</b>	<b>\$269,830</b>	<b>1.25</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General	\$0	\$132,770	\$49,740	\$83,030	0.25
2310	Lighting and Landscape	-	203,560	31,850	171,710	1.00
2990	Public Works Grants	-	14,540	-	14,540	0.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$350,870</b>	<b>\$81,590</b>	<b>\$269,280</b>	<b>1.25</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**NOTES**

**Insert Tab**



# COMMUNITY AND ECONOMIC DEVELOPMENT AGENCY

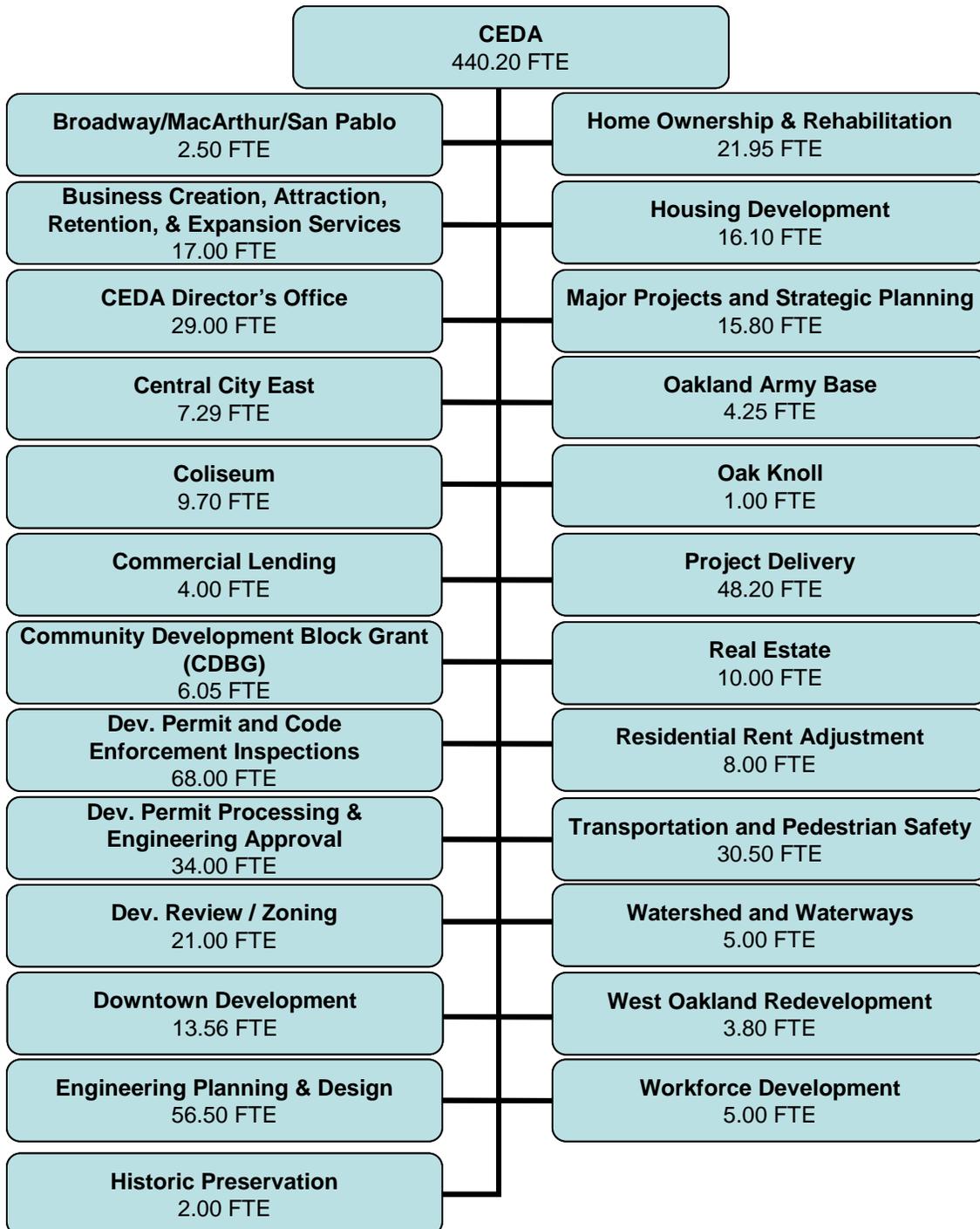
## MISSION STATEMENT

Produce sustainable development that embraces the three principles of environment, economy and equity to residents, workers, businesses and property owners through the implementation of projects, programs and the provision of services in order to improve the physical landscape and economic environment of the Oakland Community.

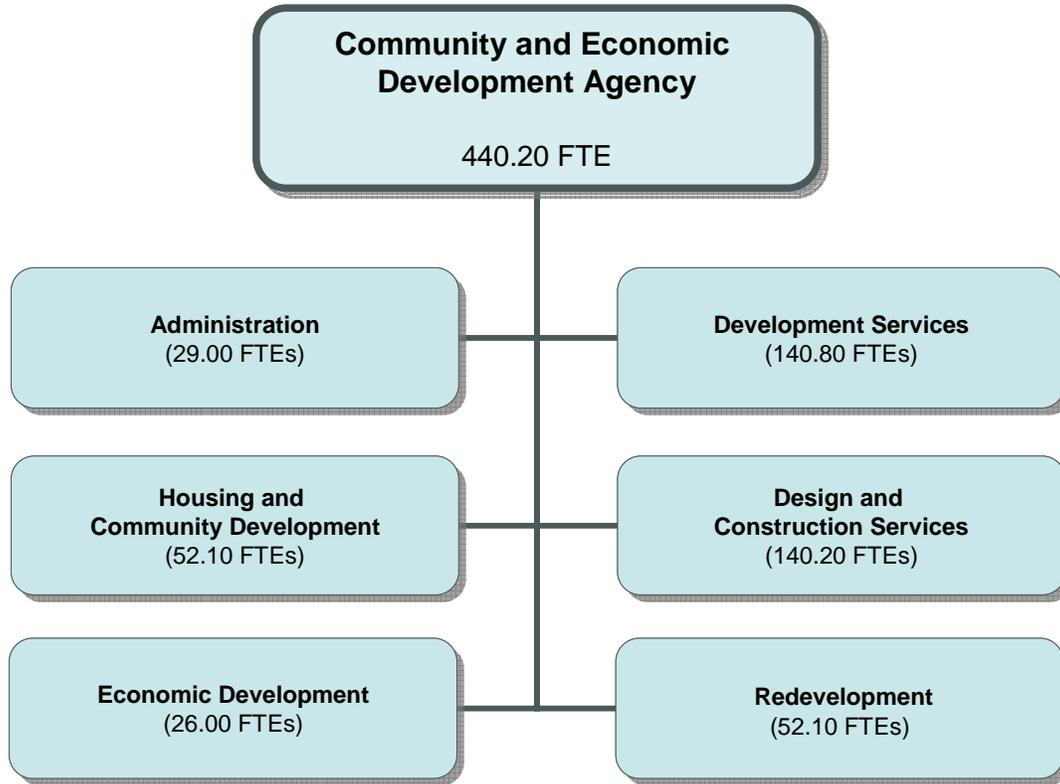
## BUSINESS GOALS

- Promote sustainable development that embraces the three principles of environment, economy and equity through green building practices, economic development strategies, education, community participation, smart growth, and recycling efforts.
- Build on the new residential housing successes by continuing to attract new residents, focusing efforts on retail and mixed use projects.
- Promote quality affordable housing citywide through rehabilitation, construction, homebuyer assistance, code enforcement, enhanced community services, and the completion of a citywide affordable housing strategy.
- Leverage redevelopment and development activities through coordination with other departments' programs and projects; facilitate redevelopment through strategic planning and public/private partnerships, while balancing competing demands for housing, industrial, and retail uses, including completing the revisions to the City's industrial lands policies.
- Enable Oakland residents to live and work in the City through the delivery of business services that create and retain quality jobs and through the delivery of workforce development programs that improve the skills and employability of youths and adults.
- Continue to increase overall effectiveness of code enforcement through establishing clear priorities, fostering better coordination with City departments, and promoting high property maintenance standards with community partners.
- Enhance existing revenue streams through economic development, better technology, information, and registration of vendors resulting in increased sales tax, property tax, collection of business licenses and building permit fees; supplement funds for capital projects and infrastructure through park and dedication fees, public service impact fees, and traffic impact fees on new development; leverage existing resources by seeking grants and enhancing volunteerism and sponsorship opportunities.
- Provide internal and external customer service that is responsive, timely, and accurate.
- Streamline processes to deliver results while including appropriate community involvement. Improve communication with residential and business communities to enhance knowledge of and access to services.
- Improve livability through clean, well-maintained and accessible streets, sidewalks, parks, facilities and trees; develop a strategic, well-planned and efficient capital improvement program to meet the current and future needs of our neighborhoods.

**ORGANIZATION CHART BY PROGRAM**



**ORGANIZATION CHART BY DIVISION**



**PROGRAMS INCLUDED IN FY 2009-11**

**CEDA Director's Office (IP49)**

Provides agency oversight and support services for policy development; human resource planning; management and training; accounting; budget development; fiscal and grants management; information technology systems and support; agenda management and contract administration. Ensures that the Agency meets its obligations and complies with federal, state, and local laws including labor and public records laws, financial management, and auditing.

**Broadway / MacArthur / San Pablo (SC05)**

This program manages projects for the Oakland Redevelopment Agency's Broadway/MacArthur/San Pablo Redevelopment Project Area. This project area was adopted in July 2000 and consists of two district sub-areas. The Broadway/MacArthur sub-area incorporates Auto Row on Broadway and Telegraph Avenue between 27th and 42nd streets. The San Pablo sub-area incorporates the portion of San Pablo from 53rd to 67th streets. The purpose of

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

this redevelopment area is to eliminate blight; encourage in-fill development; and support key catalyst projects, including the MacArthur Transit Village.

**Business Creation, Attraction, Retention, and Expansion of Services (B-CARES) (SC11)**

Comprehensive business development programs to attract, retain and expand businesses in Oakland. Services include site location assistance, permitting assistance, marketing, financing and commercial lending services, technical assistance, merchant organizing and the development of business improvement districts. These services benefit consumers, employers, workforce, owners, investors, commercial brokers, property owners and developers in retail, industrial, international businesses development, green industries and downtown office business.

**Central City East (SC18)**

The goal of the Central City East (CCE) Redevelopment Plan is to revitalize the waterfront, commercial, and residential areas in the CCE Project Area by eliminating blight, improving the physical and economic environment, and addressing the affordable housing goals of the CCE Project Area. The CCE Redevelopment area was adopted on July 29, 2003. A five-year Implementation Plan was prepared in working with the CCE Project Area Committee (PAC), an advisory body to the Agency. The CCE Implementation Plan includes eight major commercial streetscape improvement projects, a Facade Improvement Program, a Tenant Improvement Program, an Opportunity Sites Program that targets the redevelopment of key parcels within transit commercial corridors, and a Homeownership Rehabilitation Program.

**Coliseum (SC12)**

The goal of this program is to catalyze development of underutilized properties through strategic investment in complementary transportation and infrastructure projects and through direct assistance with matching grant programs. Employing multiple approaches to abate physical and economic blight, the Agency has augmented leveraged private and public investment. By improving public facilities, increasing public safety and reducing blight, the Coliseum program encourages private development

projects that create and sustain industrial, commercial, and residential communities.

**Commercial Lending (SC04)**

This program provides tools and resources for Oakland's business owners and entrepreneurs. These resources promote business attraction, retention and expansion leading to the creation of jobs and economic development primarily in Oakland's low and moderate income communities. Programs contribute to Oakland's economic revitalization by expanding the City's tax base by focusing lending activity in the City's economic development target industries; placing low-moderate income Oakland residents into sustainable jobs created by loan recipients; leveraging private investment through participation loans; and abating blight through financing commercial and mixed-used developments. This program awards professional services contracts to Oakland's small business community and administers several City funded loan programs, lending outreach, servicing of the City's loan portfolio and recruitment for job placement.

**Community Development Block Grants (YS11)**

This program is responsible for the management and implementation of the City of Oakland's Community Development Block Grant (CDBG) program. The City utilizes CDBG funds to rebuild and revitalize depressed areas and sustain neighborhoods with full access to life enhancing services. CDBG program provides funding for housing, economic development and a variety of neighborhood improvement/public service projects for low and moderate income residents in the seven Community Development areas. Distribution of CDBG funds undergo an extensive citizen participation process resulting in approximately 50 contracts with non-profit organizations and several city departments for the provision of services. The CDBG program staff provides technical assistance to the seven Community Development District Boards and monitors the contracts and programs funded with CDBG funds.

**Development Permit and Code Enforcement Inspections (PS31)**

This program assures conformance with the California

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

Building, Electrical, Plumbing Mechanical Codes, and the Oakland Municipal Code regulating the construction of residential and non-residential buildings and structures, public and private infrastructure, and earthwork; and land use conditions. In addition, enforces the California Housing Law and the Oakland Municipal Code regulating the maintenance of buildings used for human occupancy and the surrounding property, remediation of geo-technical instabilities; land use activities on private property, and the vending of food and newspapers and the use of public telephones in the public right-of-way.

**Development Permit Processing and Engineering Approval (PS30)**

This program assists builders, property owners, architects, engineers, and realtors in understanding and processing appropriate construction permits related to buildings and infrastructure with applicable state health and safety codes, regional environmental regulations, and city development and land subdivision ordinances, and provides records cataloging, archive retrieval, and interpretation services.

**Development Zoning Review/Zoning (SC10)**

Provides information on zoning regulations and reviews proposed development applications for approximately 20,000 people seeking information or application sign-offs at the Zoning Counter. Approximately 1,200 development applications are processed each year. Development applications have doubled over the past five years and fall into three main categories: 1) major cases, which are reviewed by the Planning Commission - 10%; 2) administrative cases decided by the Zoning Administrator after public notice and comments - 40%; and 3) residential design review cases decided by staff - 50%.

**Downtown Development (SC13)**

The Downtown Development Program manages the Oakland Redevelopment Agency's Central District Redevelopment Project Area. Activities focus on attracting private investment into economically depressed areas, eliminating physical and economic blight conditions by redeveloping abandoned, unsafe or underutilized properties throughout the downtown; encouraging rehabilitation of historic buildings; building housing for all income levels, encouraging excellent urban design; investing in strategic public

infrastructure projects to support existing or to attract new commercial real estate projects (office, retail/restaurants, hotels and entertainment venues). Completing the 10K Housing Initiative to attract 10,000 new residents to downtown; expanding public parking to replace surface parking lost through other redevelopment activities; implementing streetscape and public infrastructure projects; and continuing the Façade and Tenant Improvement Program to provide funding assistance to upgrade and/or reoccupy vacant and underutilized buildings and retail spaces. The program includes implementation of the Broadway Retail Strategy, as well as the operation and maintenance of the Agency-owned Oakland Ice Center, Franklin 88 garage, UCOP garage and City Center Garage West.

**Engineering, Planning and Design (IN05)**

Facilitates programs, project management, engineering, and inspection services for City activities including the planning and design of capital improvements for sanitary sewers, storm drainage, major street improvements, pavement resurfacing, sidewalks, paths, stairways, and curb-ramps; provides inspection and enforcement of private work within City right-of-ways including utility, telecommunication, sidewalk and sewer construction; provides project management services on a wide variety of technical projects in support of the Public Works Agency, City Administrator, City Attorney, City Council, Parks and Recreation, Redevelopment Agency and others.

**Historic Preservation (IN08)**

Fosters the economic vitality and quality of life in Oakland by means of education, regulations, and incentives. Activities include maintaining a library/archive and citywide database on historic properties; providing information to residents, real estate agents, developers, staff and environmental consultants about historic properties; conducting design reviews involving historic properties; and providing staff support to the Landmarks Preservation Advisory Board, which designates and reviews landmark projects. Over the past year, the program land marked two buildings; performed four major environmental reviews; completed research on 500 properties in the West Oakland Redevelopment area; and responded to over 3,000 calls, walk-ins, and e-mail inquiries about building and design.

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

**Home Ownership & Rehabilitation (NB32)**

This program provides financial and technical assistance for the purchase of homes and minor-to-substantial rehabilitation to very-low, low and moderate income persons. Counsels and educates owners and first-time homebuyers about refinancing, purchasing and maintaining homes to promote safe, healthy and accessible neighborhoods, to identify and thwart predatory lending practices, as well as, fraudulent home improvement contracting. Promotes collaboration with lenders, general contractors, code enforcement, citizens and other housing agencies to expand opportunities for all homebuyers and to provide rehabilitation construction management services which identify and correct health and safety hazards and code violations in owner-occupied homes. Priority is given to assisting seniors and disabled persons to maintain the independence and security of homeownership.

**Housing Development (SC14)**

This program helps implement the City and Redevelopment Agency affordable housing development programs. Staff works with for-profit and non-profit developers to revitalize neighborhoods and increase housing opportunities through new construction, substantial rehabilitation and preservation of rental and ownership housing for very low or low and moderate income households. Staff implements the City's annual Notice of Funding Availability (NOFA) process to make competitive funding awards for affordable housing projects; and monitors the City and Agency portfolio of over 75 projects to ensure proper management and maintenance and compliance with rent and income limits.

**Major Projects and Strategic Planning (SC09)**

This program manages large development projects (over 50 units or 50,000 square feet). Performs complex environmental reviews (environmental impact reports or EIRs) including EIRs for new development areas of the Redevelopment Agency and comments on EIRs for other public agencies' projects. Works closely with applicants to expedite projects to the maximum extent feasible while ensuring good quality development, sensitivity to community issues, and legal defensibility. Completes 10 to 125 new projects each year (pre-

application review and full project review), with a full caseload of active projects in various stages of review. Some of the most notable major projects include the Jack London Square, Leona Quarry, Wood Street, Uptown, Oak Knoll, MacArthur BART, and the Mandela Grand Mixed Use Project.

**Oak Knoll (SC25)**

This program manages projects for the Oak Knoll Redevelopment Project Area with boundaries selected to include all of the federal lands subject to closure as part of the former Naval Medical Center Oakland, consisting of 183 acres, of which approximately 135 acres are developable. The Redevelopment Agency was conveyed 5.45 acres from the Department of the Navy, on which are 18 abandoned duplex family housing units. In March, 2006, SunCal Oak Knoll, LLC purchased 167 acres of the site from the Department of the Navy for \$100,500,000. SunCal's master plan included 960 units of housing, including affordable and clustered apartments, single family units, and estate homes. The project also was to include up to 82,000 square feet of commercial retail. In October 2008, SunCal Oak Knoll, LLC filed for bankruptcy shortly following the collapse of the financial market and Lehman Brothers. Most of the more than 100 buildings on the site have been abated, but remain in place and blighted.

**Oakland Army Base (SC07)**

This program manages the development of the 165-acre Oakland Army Base Project Area, which is a sub-district of the Oakland Army Base Redevelopment Area. The Redevelopment Agency owns the Project Area and identifies it as the "Gateway Development Area" of the former Oakland Army Base. The program manages the site and conducts all site planning, environmental remediation, and engineering and construction of new infrastructure and public improvements; ensures compliance with all governmental obligations associated with a former military base; and negotiates and manages development agreements. It also coordinates the development of the Wood Street Zoning District, another sub-district of the Oakland Army Base Redevelopment Area, including commercial, industrial, and residential development projects.

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

**Project Delivery (IN06)**

Manages and implements capital improvement projects in a professional, comprehensive, efficient, and cost effective manner. These projects serve the community and City employees in the forms of new facilities, expanded facilities, increased comfort, safety, and modernization of facilities, improved access for the disabled, improved storm and sewer services and long-term maintenance, street beautification, and improved traffic and pedestrian safety.

**Project Implementation (NB39)**

The Implementation Program establishes Major Project and other program implementation, including administration of Development Agreements, Planned Unit Developments and Master Plans. Primary tasks include compliance with conditions of approval and mitigation monitoring and reporting programs, coordination of capital projects with required private improvements and other programs as assigned to insure compliance with all conditions of project approval. Implementation staff takes the lead in coordinating developer compliance with all the requirements to guarantee projects under construction meet the standards and specifications required by Planning Commission and/or City Council approval of the project.

**Real Estate (PS32)**

This program provides acquisition, disposal, property management, commercial/residential relocation, and leasing for all City of Oakland and Redevelopment Agency property. It provides real estate consultation services; conducts real estate appraisals; and acquires, manages, and disposes of City and Redevelopment Agency property. In addition, this program negotiates and monitors lease agreements with renters of City / Agency-owned property, leases property on behalf of the City/Agency, facilitates the assemblage of parcels for City / Agency projects, and advises the City Council and Redevelopment Agency of real estate aspects of major development projects.

**Residential Rent Adjustment (SC15)**

This program helps maintain decent, safe, affordable, and sanitary residential rental housing in the City of Oakland by limiting rent increases, monitoring removal of rental units from the market, and limiting evictions. Administers the Rent

Adjustment Ordinance, the Just Cause for Eviction Ordinance and the Ellis Act Tenant Protection Ordinance. Additional responsibilities include processing appeals of Housing Code citations and appeals of denials of relocation benefits for tenants of buildings vacated by the Code Compliance section of the Building Services Department.

**Sanitary and Storm Sewer Management and Maintenance (IN03)**

Facilitates the inspection, cleaning, and repair of sanitary and storm sewer structures such as inlets, manholes, pipes, culverts, V-ditches, pump stations, and open channels. Investigation and assistance is also provided in solving problems with private sewer laterals.

**Streets and Sidewalks Management and Maintenance (IN04)**

Facilitates safe vehicular and pedestrian passage throughout the City. The program's two major components are streets and sidewalks. Street activities concentrate on providing safe and comfortable road surface conditions through resurfacing, asphalt overlaying, pavement reinforcement, and base repair. Other street activities include speed bump installation, crack and joint sealing, and repair of pot holes, guard rails, fencings, cross culverts, and paths and stairways. Sidewalk activity concentrates on repairing damaged sidewalks, curbs, gutters, and tree removal; and inspecting newly constructed sidewalks, assessing damaged sidewalks and providing support for claims investigations.

**Transportation and Pedestrian Safety (NB33)**

Enhances pedestrian, bicycle and vehicular safety on City streets and around schools, parks and senior centers. Activities include designing, installing, and maintaining traffic signs, signals, audible pedestrian signal heads, pavement markings, residential blue zones, speed bumps, circles, barriers and other traffic calming devices. This program manages City-owned parking facilities assuring that clean, safe and affordable parking is available Citywide. This program also promotes alternative modes of transportation such as walking and bicycling.

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

**Watershed and Waterways (NB34)**

This program provides a watershed-based planning and management approach for water quality improvements, habitat preservation, restoration, storm water treatment, storm water drainage planning and water resource protection for the City's 50 miles of open creeks and Lake Merritt. The program enforces storm water regulations, implements capital projects including creek restoration projects, estuary and habitat improvement projects, water quality projects and storm drainage projects. Staff obtains and manages grant funding to supplement capital funding for creek preservation and restoration projects; and provides watershed related training and technical assistance for development projects and review of development permits. This program implements citywide activities and programs to meet State and Federal water quality regulations, improve water quality, habitat and neighborhood beauty, and improve storm water drainage.

**West Oakland Redevelopment (SC06)**

This program manages projects for the West Oakland district including the West Oakland, Oak Center and Acorn Project Areas; provides funding that aids the City's efforts to stimulate commercial revitalization and local economic development; increase housing resources; funds public infrastructure investments; removes physical and economic blight throughout the district; allows the Redevelopment Agency to initiate various long-desired community revitalization activities in the West Oakland district.

**Workforce Development (SC03)**

This program manages Workforce Investment Act funds, staffs the Oakland Workforce Investment Board, supports business development through the administration of Enterprise Zone program and other business services initiatives, monitors city-funded job training programs including those funded under Measure Y, develop city-wide job training initiatives and coordinates the Mayor's Summer Jobs Program.

**SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE**

<b>General Purpose Fund (GPF)</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
<b>General Purpose Fund (1010)</b> transfer 0.18 FTE of Real Estate agent to ORA Fund; reduce various operations and maintenance accounts.	(0.18)	(\$0.16)	(\$0.16)

<b>All Other Funds</b>	<b>FTE</b>	<b>FY 2009-10 Changes (in millions)</b>	<b>FY 2010-11 Changes (in millions)</b>
<b>Development Services Fund (2415)</b> Eliminate positions and O&M in recognition of reduced revenue due to a downturn in private construction activity.	(21.22)	(\$8.43)	(\$8.68)
<b>Multipurpose Reserve Fund (1750)</b> Expenditure reductions and position transfers (3.5 FTE to overhead clearing fund) corresponding to revenue loss due to sale of parking garages.	(4.50)	(\$2.29)	(\$2.21)
<b>State Gas Tax Fund (2230)</b> Delete two FTEs--1.0 Tree Trimmer and 1.0 Construction Inspector to help balance this fund.	(2.00)	(\$0.20)	(\$0.21)
<b>CEDA Administration Clearing Fund (7760)</b> Delete 1.0 FTE Administrative Analyst, 1.0 Administrative Services Manager I; reduce operations and maintenance line items (Y1 only).	(2.00)	(\$0.37)	(\$0.25)
<b>Oakland Redevelopment Projects Fund (7780).</b> Add one Urban Economic Analyst II to staff new Business Assistance Center and transfer 0.18 FTE from GPF.	1.18	\$0.12	\$0.12

**SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND**

Expenditures by Fund		FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
1010	General Purpose Fund	2,322,692	3,616,380	2,132,280
1710	Recycling Program	250,974	242,390	244,890
1720	Comp. Cleanup	78,000	87,000	89,200
1750	Multipurpose Reserve	6,603,257	4,309,150	4,392,110
1770	Telecommunications Land Use	358,346	335,630	335,630
2104	Department of Commerce	28,514	16,770	16,770
2105	HUD-EDI Grants	253,833	-	-
2107	HUD-108	1,824,689	4,563,700	2,184,500
2108	HUD-CDBG	8,943,168	8,385,270	8,378,950
2109	HUD-Home	4,305,215	4,305,430	4,305,430
2128	Dept of Health & Human Services	51,013	-	-
2185	Oak. Redevelop. Agency Grant	2,500,000	2,500,000	2,500,000
2195	Workforce Investment Act	5,602,921	5,346,780	5,358,960
2211	Measure B	2,804,689	1,692,670	1,630,550
2212	Measure B-Bike & Ped	10,000	10,320	10,320
2230	State Gas Tax	859,793	827,920	839,460
2310	Lighting/Landscape	(4,570)	-	-
2415	Development Svcs.	34,252,878	25,824,520	25,565,830
2416	Traffic Safety Fund	632,275	508,530	516,770
2826	Mortgage Revenue	50,000	-	-
2990	Public Works Grants	160,000	210,000	210,000
3100	Sewer Service Fund	8,128,695	8,897,680	9,042,150
3200	Golf Course	5,848	8,200	8,450
4200	Radio / Telecommunications	92,795	147,000	151,410
5320	Measure DD	(43,257)	(112,850)	(663,950)
5510	Capital Reserves	(90,593)	-	-
7760	Grant Clearing	(688,723)	(775,210)	(141,980)
7780	Oakland Redevelopment Agency	19,850,624	14,734,670	14,954,170
<b>TOTAL</b>		<b>\$99,143,077</b>	<b>\$85,681,950</b>	<b>\$82,061,900</b>
<b>Authorized FTE</b>		<b>464.62</b>	<b>440.20</b>	<b>440.20</b>
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		2%	4%	3%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		0%	1%	0%

**AUTHORIZED POSITIONS BY CLASSIFICATION**

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Account Clerk I	-	1.00	1.00	1.00
Account Clerk II	3.00	3.00	3.00	3.00
Account Clerk III	4.00	4.00	5.00	5.00
Accountant I	2.00	2.00	1.00	1.00
Accountant II	3.00	3.00	3.00	3.00
Accountant III	3.00	3.00	3.00	3.00
Administrative Analyst I	2.00	3.00	2.00	2.00
Administrative Analyst II	3.00	3.00	3.00	3.00
Administrative Assistant I	15.00	14.00	14.00	14.00
Administrative Assistant II	10.00	11.00	11.00	11.00
Administrative Services Manager I	3.00	3.00	1.00	1.00
Administrative Services Manager II	2.00	2.00	2.00	2.00
Agency Director, Econ & Comm Dev	-	1.00	-	-
Architectural Assistant (Office)	1.00	1.00	1.00	1.00
Architectural Associate (Field)	2.00	2.00	2.00	2.00
Assistant Director	1.00	1.00	1.00	1.00
Budget & Grants Administrator	1.00	1.00	1.00	1.00
Capital Improvement Project Coordinator	9.00	9.00	9.00	9.00
Chief of Party	3.00	2.00	2.00	2.00
City Council PSE 14, PPT	0.50	0.50	-	-
City Land Surveyor	1.00	1.00	1.00	1.00
Community Dev Prgm Coordinator	4.00	4.00	4.00	4.00
Community Housing Services Manager	1.00	1.00	1.00	1.00
Construction Inspector (Field)	17.00	17.00	16.00	16.00
Construction Inspector, Senior (Field)	13.00	13.00	13.00	13.00
Construction Inspector, Supervisor (Field)	2.00	3.00	3.00	3.00
Construction Inspector, Senior (Office)	3.00	3.00	3.00	3.00
Construction Inspector, Supervisor II	1.00	1.00	1.00	1.00
Deputy Director, Comm & Econ Dev	-	2.00	2.00	2.00
Deputy Director, Housing	1.00	1.00	1.00	1.00
Deputy Director, Prg Planning & Dev	1.00	-	-	-
Deputy Director/City Planner	1.00	1.00	1.00	1.00
Development / Redevelopment Program Manager	7.00	8.00	8.00	8.00
Director of Building	1.00	1.00	1.00	1.00
Director of Development / Redevelopment	1.00	-	1.00	1.00
Drafting Technician, Int (Office)	3.00	3.00	2.00	2.00
Drafting/Design Technician, Senior	3.00	3.00	3.00	3.00
Employment Services Supervisor	1.00	1.00	1.00	1.00
Engineer, Assistant II (Field)	3.00	4.00	4.00	4.00
Engineer, Assistant II (Office)	23.00	20.00	20.00	20.00
Engineer, Civil (Field)	4.00	3.00	3.00	3.00
Engineer, Civil (Office)	16.00	18.00	17.00	17.00
Engineer, Civil Principal	5.00	4.00	4.00	4.00
Engineer, Civil Supv (Field)	1.00	1.00	1.00	1.00

**AUTHORIZED POSITIONS BY CLASSIFICATION** (continued)

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Engineer, Civil Supv (Office)	7.00	8.00	7.00	7.00
Engineer, Transportation	6.00	7.00	7.00	7.00
Engineer, Transportation Assistant	4.00	4.00	4.00	4.00
Engineer, Transportation Supv	2.00	2.00	2.00	2.00
Engineering Intern, PT	4.92	4.62	3.70	3.70
Engineering Technician II (Office)	5.00	5.00	5.00	5.00
Environmental Program Specialist	1.00	1.00	1.00	1.00
Exec Assistant to Agency Director	2.00	2.00	2.00	2.00
Financial Analyst, Principal	1.00	1.00	1.00	1.00
Hearing Officer	2.00	2.00	2.00	2.00
Home Management Counselor III	1.00	1.00	2.00	2.00
Housing Development Coordinator III	5.00	5.00	5.00	5.00
Housing Development Coordinator IV	3.00	3.00	3.00	3.00
Loan Servicing Administrator	2.00	2.00	2.00	2.00
Loan Servicing Specialist	3.00	3.00	3.00	3.00
Management Assistant	6.00	7.00	7.00	7.00
Management Intern	1.00	1.00	1.00	1.00
Manager, Agency Administrative	1.00	1.00	1.00	1.00
Manager, Capital Improvement Projects	1.00	1.00	1.00	1.00
Manager, Inspection Services	1.00	1.00	1.00	1.00
Manager, Neighborhood Development	-	1.00	-	-
Manager, Real Estate Services	1.00	1.00	1.00	1.00
Manager, Zoning	1.00	1.00	1.00	1.00
Monitoring & Evaluation Supervisor	1.00	1.00	1.00	1.00
Mortgage Advisor	2.00	2.00	2.00	2.00
Mortgage Loan Supervisor	1.00	1.00	-	-
Office Assistant I, PT	0.50	0.50	0.50	0.50
Office Assistant II	9.00	9.00	8.00	8.00
Office Manager	1.00	1.00	1.00	1.00
Pavement Management Supervisor	1.00	1.00	1.00	1.00
Payroll Personnel Clerk II	1.00	-	-	-
Payroll Personnel Clerk III	2.00	3.00	3.00	3.00
Permit Technician II	2.00	2.00	2.00	2.00
Planner I	4.00	4.00	4.00	4.00
Planner II	11.00	10.00	10.00	10.00
Planner II, Design Review	1.00	1.00	1.00	1.00
Planner III	12.00	12.00	9.00	9.00
Planner III, Historic Preservation	1.00	1.00	1.00	1.00
Planner III, Historical Preservation, PPT	0.50	-	-	-
Planner IV	6.00	5.00	5.00	5.00
Planner IV, PPT	1.00	1.00	1.00	1.00
Planner IV, Design Review	1.00	1.00	1.00	1.00
Planner V	1.00	1.00	-	-
Planning Intern, PT	2.00	2.00	2.00	2.00
Principal Inspection Supv	4.00	4.00	4.00	4.00

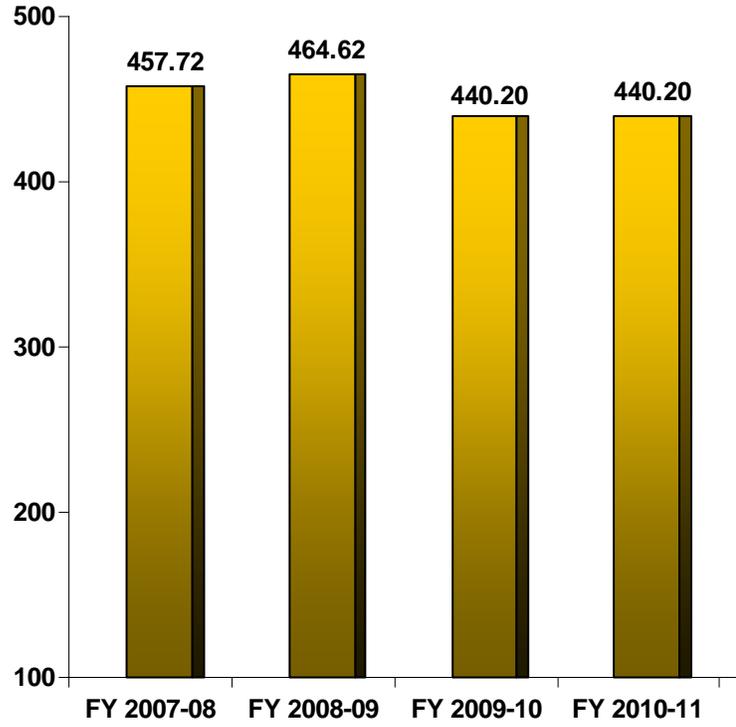
**AUTHORIZED POSITIONS BY CLASSIFICATION** (continued)

<b>Position Title</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Process Coordinator II	4.00	4.00	3.00	3.00
Process Coordinator III	2.00	1.00	1.00	1.00
Program Analyst I	2.00	2.00	2.00	2.00
Program Analyst II	6.00	5.00	5.00	5.00
Program Analyst III	6.00	7.00	7.00	7.00
Project Manager	4.00	4.00	3.00	3.00
Project Manager II	1.00	1.00	3.00	3.00
Project Manager III	-	1.00	1.00	1.00
Public Service Representative, PPT	-	1.00	0.50	0.50
Public Service Representative	13.00	12.00	11.00	11.00
Real Estate Agent	5.00	5.00	5.00	5.00
Real Estate Agent, Supervising	1.00	1.00	1.00	1.00
Rehabilitation Advisor III	4.00	4.00	4.00	4.00
Rehabilitation Paint Technician	1.00	1.00	1.00	1.00
Specialty Combination Insp. Senior	6.00	6.00	4.00	4.00
Specialty Combination Inspector	48.00	46.00	40.00	40.00
Storekeeper II	1.00	1.00	1.00	1.00
Student Trainee, PT	6.50	6.50	6.00	6.00
Support Services Supervisor	1.00	1.00	1.00	1.00
Surveying Technician, Sr (Field)	3.00	3.00	3.00	3.00
Traffic Engineering Tech, Senior	1.00	1.00	1.00	1.00
Transportation Planner, Senior	2.00	2.00	2.00	2.00
Tree Trimmer	1.00	1.00	-	-
Urban Economic Analyst I	2.00	6.00	4.00	4.00
Urban Economic Analyst II	4.00	4.00	5.00	5.00
Urban Economic Analyst II, PPT	0.80	-	-	-
Urban Economic Analyst III	10.00	11.00	12.00	12.00
Urban Economic Analyst III (PPT)	1.00	1.50	0.50	0.50
Urban Economic Analyst IV, Projects	8.00	9.00	10.00	10.00
Urban Economic Coordinator	6.00	6.00	7.00	7.00
Watershed Program Supervisor	1.00	1.00	1.00	1.00
<b>TOTAL</b>	<b>457.72</b>	<b>464.62</b>	<b>440.20</b>	<b>440.20</b>

**AUTHORIZED POSITIONS BY PROGRAM**

<b>Program</b>	<b>FY 07-08 Authorized FTE</b>	<b>FY 08-09 October Budget Revise FTE</b>	<b>FY 09-10 Proposed Budget FTE</b>	<b>FY 10-11 Proposed Budget FTE</b>
Broadway/MacArthur/San Pablo	2.15	2.45	2.50	2.50
Business Creation, Attraction, Retention, & Expansion Services	14.50	18.50	17.00	17.00
CEDA Director's Office	27.33	29.33	29.00	29.00
Central City East	3.89	6.79	7.29	7.29
Coliseum	8.30	8.70	9.70	9.70
Commercial Lending	2.34	3.34	4.00	4.00
Community Development Block Grant (CDBG)	6.38	6.38	6.05	6.05
Development Permit and Code Enforcement Inspections	81.50	79.50	68.00	68.00
Engineering & Architectural Plan Approval	40.42	38.42	34.00	34.00
Development Review/Zoning	27.00	26.00	21.00	21.00
Downtown Development	13.41	13.56	13.56	13.56
Engineering Planning and Design	50.50	51.30	56.50	56.50
Historic Preservation	2.00	2.00	2.00	2.00
Home Ownership and Rehabilitation	21.95	20.95	21.95	21.95
Housing Development	16.25	16.25	16.10	16.10
Major Projects and Strategic Planning	20.50	17.00	15.80	15.80
Oakland Army Base	2.65	4.50	4.25	4.25
Oak Knoll	-	-	1.00	1.00
Project Delivery	49.50	49.20	48.20	48.20
Project Implementation	1.00	1.00	-	-
Real Estate	9.00	10.00	10.00	10.00
Residential Rent Adjustment	7.00	8.00	8.00	8.00
Sanitary and Storm Sewer Management and Maintenance	1.00	1.00	-	-
Streets and Sidewalks Management and Maintenance	7.00	7.00	-	-
Transportation and Pedestrian Safety	29.50	29.70	30.50	30.50
Watershed and Waterways	5.00	5.00	5.00	5.00
West Oakland Redevelopment	2.65	3.75	3.80	3.80
Workforce Development	5.00	5.00	5.00	5.00
<b>TOTAL</b>	<b>457.72</b>	<b>464.62</b>	<b>440.20</b>	<b>440.20</b>

**PERSONNEL SUMMARY**



**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM**

**Revenue**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Broadway MacArthur San Pablo	\$0	\$0	\$0	\$0
Business Creation, Attraction, Retention, & Expansion Services	32,456	-	-	-
CEDA Director's Office	1,219,020	2,500,000	1,558,770	1,558,770
Coliseum	502,494	-	-	-
Commercial Lending	7,241,080	2,177,514	4,580,700	2,201,500
Community Development Block Grant (CDBG)	9,409,115	8,326,488	8,326,490	8,326,490
Development Permit and Code Enforcement Inspections	14,428,838	15,418,272	11,291,580	10,604,840
Engineering & Architectural Plan Approval	13,549,126	15,515,515	11,684,580	10,997,840
Development Review/Zoning	2,626,598	3,840,436	3,250,250	3,250,250
Downtown Development	8,750	-	-	-
Electrical and Energy Efficiency	-	15,000	-	-
Engineering Plan and Design	10,521,958	2,169,054	7,976,000	2,008,000
Historic Perservation	-	5,000	-	-
Home Ownership and Rehabilitation	4,669,449	3,424,901	3,170,480	3,170,480
Housing Development	5,930,521	4,430,314	4,305,430	4,305,430
Project Delivery	2,315,368	98,000	19,331,460	129,200
Project Implementation	-	1,000,000	-	-
Real Estate	5,352,234	900,663	887,330	903,820
Residential Rent Adjustment	2,178,564	1,957,000	1,890,990	1,890,990
Sanitary & Storm Sewer Mgmt & Maint	-	32,691,064	34,825,830	35,331,240
Streets & Sidewalks Mgmt & Maint	7,628,809	8,070,680	7,026,450	7,026,450
Transportation and Pedestrian Safety	(803,758)	13,954,939	15,637,800	22,052,420
Watershed and Waterways	-	160,000	210,000	210,000
Workforce Development	6,062,351	5,867,147	5,704,830	5,722,220
<b>TOTAL</b>	<b>\$92,872,973</b>	<b>\$122,521,987</b>	<b>\$141,658,970</b>	<b>\$119,689,940</b>

**HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM** (continued)

**Expenditure**

<b>Program</b>	<b>FY 2007-08 Actuals</b>	<b>FY 2008-09 October Budget Revise</b>	<b>FY 2009-10 Proposed Budget</b>	<b>FY 2010-11 Proposed Budget</b>
Broadway/MacArthur/San Pablo	435,916	306,821	438,720	444,770
Business Creation, Attraction, Retention, & Expansion Services	4,976,020	3,363,401	2,893,190	2,928,750
CEDA Director's Office	2,149,432	3,665,828	3,116,680	2,849,100
Central City East	864,738	6,450,655	1,284,720	1,302,050
Coliseum	1,636,926	1,386,806	1,680,180	1,702,970
Commercial Lending	2,467,753	2,563,241	5,069,130	2,693,280
Community Development Block Grant (CDBG)	3,997,902	3,725,269	3,611,620	3,627,600
Design, Engineering & Construction Administration	\$492,893	(\$698,898)	(\$4,248,560)	(\$4,246,190)
Development Permit and Code Enforcement Inspections	13,719,754	13,842,649	11,964,610	12,123,140
Development Review/Zoning	4,759,471	4,464,861	3,125,260	3,169,470
Downtown Development	2,320,123	1,965,383	2,281,400	2,315,680
Engineering & Architectural Plan Approval	7,636,295	7,816,038	6,450,870	6,534,230
Engineering Planning and Design	4,027,850	3,912,048	4,718,440	4,354,770
Historic Preservation	255,587	213,996	203,380	205,870
Home Ownership and Rehabilitation	10,807,934	7,080,846	7,315,760	7,313,310
Housing Development	5,942,471	7,903,466	6,772,410	6,803,210
Major Projects and Strategic Planning	3,578,006	3,225,073	3,402,530	2,807,190
Neighborhood Commercial Revitalization	303,737	-	-	-
Oakland Army Base	536,801	796,691	710,790	722,050
Oak Knoll	-	-	236,860	240,550
Pedestrian Safety	-	9,624	-	-
Project Delivery	7,430,455	2,808,821	6,311,080	5,847,920
Project Implementation*	32,793	1,142,579	-	-
Real Estate	2,864,447	2,765,981	2,681,560	2,723,900
Residential Rent Adjustment	1,179,857	1,342,699	1,572,680	1,362,190
Sanitary & Storm Sewer Mgmt & Maint	3,171,494	3,048,826	60,350	60,350
Streets & Sidewalks Mgmt & Maint	1,287,091	1,223,619	280,300	285,780
Transportation and Pedestrian Safety	2,332,467	7,950,737	6,953,560	7,066,040
Watershed and Waterways	662,604	610,683	677,060	687,060
West Oakland Redevelopment	339,573	489,738	611,340	619,200
Workforce Development	6,017,568	5,765,594	5,506,030	5,517,660
<b>TOTAL</b>	<b>\$96,227,959</b>	<b>\$99,143,077</b>	<b>\$85,681,950</b>	<b>\$82,061,900</b>

\*Project Implementation is being given a different accounting treatment that has changed its revenues to expenditure offsets.

**PROGRAM DETAIL: CEDA DIRECTOR'S OFFICE (IP49)**

This program provides agency oversight and support services for policy development; human resource planning; management and training; accounting; budget development; fiscal and grants management; agenda management and contract administration; ensures that the Agency meets its obligations and complies with federal, state, and local laws including labor and public records laws, financial management, and auditing.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$515,300	\$0	\$515,300	-
2415	Development Service Fund	1,558,770	1,655,320	247,890	1,407,430	1.50
5320	Measure DD	-	23,990	124,010	(100,020)	1.00
7760	Grant Clearing	-	922,070	3,038,570	(2,116,500)	26.50
<b>TOTAL</b>		<b>\$1,558,770</b>	<b>\$3,116,680</b>	<b>\$3,410,470</b>	<b>(\$293,790)</b>	<b>29.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$3,830	\$0	\$3,830	-
2415	Development Service Fund	1,558,770	1,305,190	252,960	1,052,230	1.50
5320	Measure DD	-	26,540	126,560	(100,020)	1.00
7760	Grant Clearing	-	1,513,540	3,100,520	(1,586,980)	26.50
<b>TOTAL</b>		<b>\$1,558,770</b>	<b>\$2,849,100</b>	<b>\$3,480,040</b>	<b>(\$630,940)</b>	<b>29.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

\*\* Measure DD is funded with carryforwards of existing bond proceed appropriations

**Program Related Performance Measures (IP49)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Agency-wide Customer Satisfaction Rating	N/A	N/A	N/A	85%	85%

**PROGRAM DETAIL: BROADWAY / MACARTHUR / SAN PABLO (SC05)**

This program manages projects for the Oakland Redevelopment Agency's Broadway/MacArthur/San Pablo Redevelopment Project Area. This project area was adopted in July 2000 and consists of two district sub-areas. The Broadway/MacArthur sub-area incorporates Auto Row on Broadway and Telegraph Avenue between 27th and 42nd streets. The San Pablo sub-area incorporates the portion of San Pablo from 53rd to 67th streets. The purpose of this redevelopment area is to eliminate blight; encourage in-fill development; and support key catalyst projects, including the MacArthur Transit Village.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$51,130	\$0	\$51,130	-
7780	Oakland Redevelopment Agency	-	387,590	299,560	88,030	2.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$438,720</b>	<b>\$299,560</b>	<b>\$139,160</b>	<b>2.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$51,130	\$0	\$51,130	-
7780	Oakland Redevelopment Agency	-	393,640	305,610	88,030	2.50
<b>TOTAL</b>		<b>\$0</b>	<b>\$444,770</b>	<b>\$305,610</b>	<b>\$139,160</b>	<b>2.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC05)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of Façade Improvement projects completed	N/A	8	8	8	8
Number of Tenant Improvement projects completed	N/A	2	2	2	2

**PROGRAM DETAIL: BUSINESS CREATION, ATTRACTION, RETENTION, AND EXPANSION OF SERVICES (B-CARES) (SC11)**

This program attracts, retains and expands businesses in Oakland; services include site location assistance, permitting assistance, marketing, financing and commercial lending services, technical assistance, merchant organizing and the development of business improvement districts, which benefits consumers, employers, workforce, owners, investors, commercial brokers, property owners and developers in retail, industrial, international businesses development, green industries and downtown office business.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$80,130	\$0	\$80,130	-
1710	Recycling Program	-	242,390	121,870	120,520	1.00
2104	Department of Commerce	-	-	-	-	-
2108	HUD-CDBG	-	457,520	335,770	121,750	3.05
2195	Workforce Investment Act	-	34,750	26,930	7,820	0.28
7780	Oakland Redev Agency	-	2,078,400	1,451,980	626,420	12.67
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,893,190</b>	<b>\$1,936,550</b>	<b>\$956,640</b>	<b>17.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$80,130	\$0	\$80,130	-
1710	Recycling Program	-	244,890	124,370	120,520	1.00
2104	Department of Commerce	-	-	-	-	-
2108	HUD-CDBG	-	460,270	342,610	117,660	3.05
2195	Workforce Investment Act	-	35,300	27,480	7,820	0.28
7780	Oakland Redev Agency	-	2,108,160	1,481,660	626,500	12.67
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,928,750</b>	<b>\$1,976,120</b>	<b>\$952,630</b>	<b>17.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC11)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of existing businesses assisted that chose to expand or continue operations in Oakland	98%	87%	85%	90%	90%
Number of new to Oakland businesses that located to Oakland	12	9	8	7	10
Percentage of jobs retained in Oakland	93%	84%	85%	85%	85%

**PROGRAM DETAIL: CENTRAL CITY EAST (SC18)**

The goal of the Central City East (CCE) Redevelopment Plan is to revitalize the waterfront, commercial, and residential areas in the CCE Project Area by eliminating blight, improving the physical and economic environment, and addressing the affordable housing goals of the CCE Project Area. The CCE Redevelopment area was adopted on July 29, 2003. A five-year Implementation Plan was prepared in working with the CCE Project Area Committee (PAC), an advisory body to the Agency. The CCE Implementation Plan includes eight major commercial streetscape improvement projects, a Facade Improvement Program, a Tenant Improvement Program, an Opportunity Sites Program that targets the redevelopment of key parcels within transit commercial corridors, and a Homeownership Rehabilitation Program.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$51,130	\$0	\$51,130	-
7780	Oakland Redev Agency	-	1,233,590	875,020	358,570	7.29
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,284,720</b>	<b>\$875,020</b>	<b>\$409,700</b>	<b>7.29</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$51,130	\$0	\$51,130	-
7780	Oakland Redev Agency	-	1,250,920	892,350	358,570	7.29
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,302,050</b>	<b>\$892,350</b>	<b>\$409,700</b>	<b>7.29</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC18)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of Façade Improvement projects completed	N/A	N/A	7	7	7
Number of Tenant Improvement projects completed	N/A	N/A	2	2	2
Complete construction of streetscape projects	N/A	N/A	0	2	2
Complete purchase of properties	N/A	N/A	7	2	3

**PROGRAM DETAIL: COLISEUM (SC12)**

The goal of this program is to catalyze development of underutilized properties through strategic investment in complementary transportation and infrastructure projects and through direct assistance with matching grant programs. Employing multiple approaches to abate physical and economic blight, the Agency has augmented leveraged private and public investment. By improving public facilities, increasing public safety and reducing blight, the Coliseum program encourages private development projects that create and sustain industrial, commercial, and residential communities.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$51,130	\$0	\$51,130	-
7780	Oakland Redev Agency	-	1,629,050	1,148,070	480,980	9.70
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,680,180</b>	<b>\$1,148,070</b>	<b>\$532,110</b>	<b>9.70</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$51,130	\$0	\$51,130	-
7780	Oakland Redev Agency	-	1,651,840	1,170,860	480,980	9.70
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,702,970</b>	<b>\$1,170,860</b>	<b>\$532,110</b>	<b>9.70</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC12)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Complete streetscape improvement projects	1	2	1	1	1
Expend Façade & Tenant Improvement matching grants	N/A	\$40,000	\$300,000	\$350,000	\$350,000
Acquire properties for development	N/A	N/A	N/A	3	3
Proactive code enforcement sessions conducted with Building Services (Tough on Blight)	N/A	1	2	2	2
Implement housing development projects	N/A	N/A	N/A	1	2

**PROGRAM DETAIL: COMMERCIAL LENDING (SC04)**

This program provides tools and resources for Oakland's business owners and entrepreneurs; promotes business attraction, retention and expansion leading to the creation of jobs and economic development primarily in Oakland's low and moderate income communities; contributes to Oakland's economic revitalization by expanding the City's tax base by focusing lending activity in the City's economic development target industries; placing low-moderate income Oakland residents into sustainable jobs created by loan recipients; leveraging private investment through participation loans; and abating blight through financing commercial and mixed-used developments; awards professional services contracts to Oakland's small business community and administers several City funded loan programs, lending outreach, servicing of the City's loan portfolio and recruitment for job placement.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2104	Department of Commerce	\$17,000	\$16,770	\$0	\$16,770	-
2105	HUD-EDI Grants	-	-	203,860	(203,860)	2.14
2107	HUD-108	4,563,700	4,563,700	-	4,563,700	-
2108	HUD-CDBG	-	432,110	109,830	322,280	1.03
7760	Grant Clearing	-	32,800	28,880	3,920	0.33
7780	Oakland Redevelopment Age	-	23,750	23,750	-	0.50
<b>TOTAL</b>		<b>\$4,580,700</b>	<b>\$5,069,130</b>	<b>\$366,320</b>	<b>\$4,702,810</b>	<b>4.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2104	Department of Commerce	\$17,000	\$16,770	\$0	\$16,770	-
2105	HUD-EDI Grants	-	-	208,040	(208,040)	2.14
2107	HUD-108	2,184,500	2,184,500	-	2,184,500	-
2108	HUD-CDBG	-	434,370	112,090	322,280	1.03
7760	Grant Clearing	-	33,400	29,480	3,920	0.33
7780	Oakland Redevelopment Age	-	24,240	24,240	-	0.50
<b>TOTAL</b>		<b>\$2,201,500</b>	<b>\$2,693,280</b>	<b>\$373,850</b>	<b>\$2,319,430</b>	<b>4.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: COMMERCIAL LENDING (SC04)** (continued)

**Program Related Performance Measures (SC04)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of commercial loans approved	24	20	25	25	25
Total dollar volume of all loans approved (in millions)	\$0.92	\$0.80	\$2.00	\$2.00	\$2.00
Total project investment dollars leveraged by City loans (in millions)	\$1.85	\$1.30	\$6.70	\$2.50	\$2.50
Number of jobs <i>to be</i> created as a result of lending activity	60	35	25	25	30

**PROGRAM DETAIL: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) (YS11)**

This program manages and implements the City of Oakland's Community Development Block Grant (CDBG) to rebuild and revitalize depressed areas and sustain neighborhoods with full access to life enhancing services; provides funding for housing, economic development and a variety of neighborhood improvement/public service projects for low and moderate income residents in the seven Community Development areas as distribution of CDBG funds undergo an extensive citizen participation process resulting in approximately 50 contracts with non-profit organizations and several city departments for the provision of services; provides technical assistance to the seven Community Development District Boards and monitors the contracts and programs funded with CDBG funds.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$8,326,490	\$3,611,620	\$783,820	\$2,827,800	6.05
<b>TOTAL</b>		<b>\$8,326,490</b>	<b>\$3,611,620</b>	<b>\$783,820</b>	<b>\$2,827,800</b>	<b>6.05</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$8,326,490	\$3,627,600	\$799,800	\$2,827,800	6.05
<b>TOTAL</b>		<b>\$8,326,490</b>	<b>\$3,627,600</b>	<b>\$799,800</b>	<b>\$2,827,800</b>	<b>6.05</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (YS11)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of City Council approved contracts developed and implemented for Youth, Seniors, Housing and Economic Development	N/A	50	50	50	50

**PROGRAM DETAIL: DEC ADMINISTRATION (AD01)**

This program implements an agency-wide overhead charge against positions to recover costs for general administration and other functions.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7760	Grant Clearing	\$0	(\$4,249,490)	\$0	(\$4,249,490)	-
7780	Oakland Redevelopment	-	930	-	930	-
<b>TOTAL</b>		<b>\$0</b>	<b>(\$4,248,560)</b>	<b>\$0</b>	<b>(\$4,248,560)</b>	<b>0.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7760	Grant Clearing	\$0	(\$4,247,120)	\$0	(\$4,247,120)	-
7780	Oakland Redevelopment	-	930	-	930	-
<b>TOTAL</b>		<b>\$0</b>	<b>(\$4,246,190)</b>	<b>\$0</b>	<b>(\$4,246,190)</b>	<b>0.00</b>

\* Large negative in Operations and Maintenance is due to overhead recoveries.

**Program Related Performance Measures - None**

**PROGRAM DETAIL: DEVELOPMENT PERMIT AND CODE ENFORCEMENT INSPECTIONS (PS31)**

This program assures conformance with the California Building, Electrical, Plumbing Mechanical Codes, and the Oakland Municipal Code regulating the construction of residential and non-residential buildings and structures, public and private infrastructure, and earthwork and land use conditions; enforces the California Housing Law and the Oakland Municipal Code regulating the maintenance of buildings used for human occupancy and the surrounding property, remediation of geo-technical instabilities, land use activities on private property, and the vending of food and newspapers and the use of public telephones in the public right-of-way.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1750	Multipurpose Reserve	\$136,640	\$215,000	\$0	\$215,000	-
2415	Development Service Fund	11,154,940	11,710,740	7,707,670	4,003,070	67.50
7780	Oakland Redevelopment Agency	-	38,870	30,080	8,790	0.50
<b>TOTAL</b>		<b>\$11,291,580</b>	<b>\$11,964,610</b>	<b>\$7,737,750</b>	<b>\$4,226,860</b>	<b>68.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1750	Multipurpose Reserve	\$136,640	\$215,000	\$0	\$215,000	-
2415	Development Service Fund	10,468,200	11,868,660	7,861,890	4,006,770	67.50
7780	Oakland Redevelopment Agency	-	39,480	30,690	8,790	0.50
<b>TOTAL</b>		<b>\$10,604,840</b>	<b>\$12,123,140</b>	<b>\$7,892,580</b>	<b>\$4,230,560</b>	<b>68.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: DEVELOPMENT PERMIT AND CODE ENFORCEMENT INSPECTIONS (PS31)** (continued)

**Program Related Performance Measures (PS31)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Number of customer served annually by the call center, front desk and other administrative staff	31,107	31,006	28,000	28,000	28,000
Number of permit inspections performed annually	45,603	41,116	35,000	35,000	35,000
Number of code enforcement inspections performed annually	31,563	32,814	35,000	35,000	35,000
Number of blight complaints received	N/A	N/A	N/A	6,000	6,000
Number of habitability complaints received	N/A	N/A	N/A	3,000	3,000
Number of code enforcement cases resolved annually	6,623	6,945	6,000	6,000	6,000
Average number of permit inspections performed annually per assigned staff	2,534	2,284	2,000	2,000	2,000
Average number of code enforcement inspections performed annually per assigned staff	2,630	2,734	1,600	1,600	1,600

**PROGRAM DETAIL: ENGINEERING AND ARCHITECTURAL PLAN APPROVAL (PS30)**

This program assists builders, property owners, architects, engineers, and realtors in understanding and processing appropriate construction permits related to buildings and infrastructure with applicable state health and safety codes, regional environmental regulations, and city development and land subdivision ordinances; provides records cataloging, archive retrieval, and interpretation services.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2415	Development Service Fund	\$11,684,580	\$6,450,870	\$4,234,510	\$2,216,360	34.00
<b>TOTAL</b>		<b>\$11,684,580</b>	<b>\$6,450,870</b>	<b>\$4,234,510</b>	<b>\$2,216,360</b>	<b>34.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2415	Development Service Fund	\$10,997,840	\$6,534,230	\$4,317,870	\$2,216,360	34.00
<b>TOTAL</b>		<b>\$10,997,840</b>	<b>\$6,534,230</b>	<b>\$4,317,870</b>	<b>\$2,216,360</b>	<b>34.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (PS30)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of Permit Center customers served within 30 minutes	71%	70%	80%	80%	80%
Number of Permit Center customers served annually	55,156	53,491	48,000	48,000	48,000
Average plan check response time (working days) for commercial projects	22	20	21	21	21
Average plan check response time (working days) for residential projects	16	18	14	14	14
Number of permits processed annually	15,124	16,284	15,000	15,000	15,000

**PROGRAM DETAIL: DEVELOPMENT REVIEW/ZONING (SC10)**

This program provides information on zoning regulations and reviews proposed development applications for approximately 20,000 people seeking information or application sign-offs at the Zoning Counter. Approximately 1,200 development applications are processed each year. Development applications have doubled over the past five years and fall into three main categories: 1) major cases, which are reviewed by the Planning Commission - 10%; 2) administrative cases decided by the Zoning Administrator after public notice and comments 40%; and 3) residential design review cases decided by staff - 50%.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2415	Development Service Fund	\$3,250,250	\$3,125,260	\$2,236,520	\$888,740	21.00
<b>TOTAL</b>		<b>\$3,250,250</b>	<b>\$3,125,260</b>	<b>\$2,236,520</b>	<b>\$888,740</b>	<b>21.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2415	Development Service Fund	\$3,250,250	\$3,169,470	\$2,280,730	\$888,740	21.00
<b>TOTAL</b>		<b>\$3,250,250</b>	<b>\$3,169,470</b>	<b>\$2,280,730</b>	<b>\$888,740</b>	<b>21.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC10)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percentage of non-Planning Commission Conditional Use Permit Cases processed within 60 days	38%	42%	80%	80%	80%
Percentage of Small Project Design Review cases processed within 30 days	N/A	N/A	N/A	80%	80%
Average monthly number of cases per assigned staff	N/A	N/A	N/A	15	15
Percentage of Regular Design Review cases processed within 60 days from determination of completeness consistent with Permit Streamlining Act	N/A	N/A	N/A	80%	80%

**PROGRAM DETAIL: DOWNTOWN DEVELOPMENT (SC13)**

Manages the Redevelopment Agency's Central District Project Area. Activities focus on attracting private investment into economically depressed areas, eliminating physical and economic blight by redeveloping abandoned, unsafe or underutilized properties throughout the downtown; encouraging rehabilitation of historic buildings; building housing for all income levels, encouraging excellent urban design; investing in public infrastructure projects to support existing or to attract new commercial projects (office, retail/restaurants, hotels and entertainment venues); completing the 10K Housing Initiative to attract 10,000 new residents to downtown; expanding public parking to replace surface parking lots through other redevelopment activities; implementing streetscape and public infrastructure projects; continuing the Façade and Tenant Improvement Program to upgrade and/or reoccupy vacant and underutilized buildings; also constructing and operating Agency-owned properties such as Oakland Ice Center, City Center Garage West, and the UCOP and Franklin 88 public parking garages.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7780	Oakland Redevelopment Agency	\$0	\$2,281,400	\$1,687,220	\$594,180	13.56
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,281,400</b>	<b>\$1,687,220</b>	<b>\$594,180</b>	<b>13.56</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7780	Oakland Redevelopment Agency	\$0	\$2,315,680	\$1,721,500	\$594,180	13.56
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,315,680</b>	<b>\$1,721,500</b>	<b>\$594,180</b>	<b>13.56</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC13)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of Façade Improvement projects completed	N/A	27	30	30	25
Number of Tenant Improvement projects completed	N/A	16	20	20	15

**PROGRAM DETAIL: ENGINEERING PLANNING AND DESIGN (IN05)**

Facilitates programs, project management, engineering, and inspection services for City activities including the planning and design of capital improvements for sanitary sewers, storm drainage, major street improvements, pavement resurfacing, sidewalks, paths, stairways, and curb-ramps; provides inspection and enforcement of private work within City right-of-ways including utility, telecommunication, sidewalk and sewer construction; provides project management services on a wide variety of technical projects in support of the Public Works Agency, City Administrator, City Attorney, City Council, Parks and Recreation, Redevelopment Agency and others.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$351,590	\$0	\$351,590	-
2163	Metro Transp Com-Prog Grant	5,968,000	-	-	-	-
2211	Measure B	-	(303,680)	2,469,790	(2,773,470)	18.50
2230	State Tax	-	475,190	301,610	173,580	3.00
3100	Sewer Service Fund	2,008,000	3,816,930	3,522,870	294,060	33.00
7760	Grant Clearing Fund	-	378,410	291,620	86,790	2.00
<b>TOTAL</b>		<b>\$7,976,000</b>	<b>\$4,718,440</b>	<b>\$6,585,890</b>	<b>(\$1,867,450)</b>	<b>56.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$0	\$0	\$0	-
2163	Metro Transp Com-Prog Grant	-	-	-	-	-
2211	Measure B	-	(396,790)	2,519,750	(2,916,540)	18.50
2230	State Tax	-	481,370	307,790	173,580	3.00
3100	Sewer Service Fund	2,008,000	3,885,890	3,591,790	294,100	33.00
7760	Grant Clearing Fund	-	384,300	297,510	86,790	2.00
<b>TOTAL</b>		<b>\$2,008,000</b>	<b>\$4,354,770</b>	<b>\$6,716,840</b>	<b>(\$2,362,070)</b>	<b>56.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (IN05)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Engineering cost as a percentage of total construction cost (Reference California Benchmarking Study)	14%	15%	18%	18%	18%
Projects completed within schedule	86%	80%	80%	80%	80%
Minimize design-related (Type C) change orders for new construction	0.1%	0.7%	3%	3%	3%
Clients who rated our services satisfactory or better	N/A	N/A	80%	80%	80%

**PROGRAM DETAIL: HISTORIC PRESERVATION (IN08)**

This program fosters the economic vitality and quality of life in Oakland by means of education, regulations, and incentives. Activities include maintaining a library/archive and citywide database on historic properties; providing information to residents, real estate agents, developers, staff and environmental consultants about historic properties; conducting design reviews involving historic properties; and providing staff support to the Landmarks Preservation Advisory Board, which designates and reviews landmark projects. Over the past year, the program land marked two buildings; performed four major environmental reviews; completed research on 500 properties in the West Oakland Redevelopment area; and responded to over 3,000 calls, walk-ins, and e-mail inquiries about building and design.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2415	Development Service Fund	\$0	\$127,300	\$97,880	\$29,420	0.95
7780	Oakland Redevelopment Agency	-	76,080	56,370	19,710	1.05
<b>TOTAL</b>		<b>\$0</b>	<b>\$203,380</b>	<b>\$154,250</b>	<b>\$49,130</b>	<b>2.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2415	Development Service Fund	\$0	\$129,170	\$99,750	\$29,420	0.95
7780	Oakland Redevelopment Agency	-	76,700	56,990	19,710	1.05
<b>TOTAL</b>		<b>\$0</b>	<b>\$205,870</b>	<b>\$156,740</b>	<b>\$49,130</b>	<b>2.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: HOME OWNERSHIP & REHABILITATION (NB32)**

This program provides financial and technical assistance for the purchase of homes and minor-to-substantial rehabilitation to very-low or low and moderate income persons; counsels and educates owners and first-time homebuyers about refinancing, purchasing and maintaining homes to promote safe, healthy and accessible neighborhoods, to identify and thwart predatory lending practices, as well as fraudulent home improvement contracting; promotes collaboration with lenders, general contractors, code enforcement, citizens and other housing agencies to expand opportunities for all homebuyers and to provide rehabilitation construction management services that identify and correct health and safety hazards and code violations in owner-occupied homes; priority is given to assisting seniors and disabled persons to maintain the independence and security of homeownership.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$670,480	\$3,215,500	\$1,139,740	\$2,075,760	11.92
2109	HUD-Home	-	118,140	70,410	47,730	0.65
2185	ORA Grants	2,500,000	2,500,000	-	2,500,000	-
7780	Oakland Redevelopment Agency	-	1,482,120	1,148,330	333,790	9.38
<b>TOTAL</b>		<b>\$3,170,480</b>	<b>\$7,315,760</b>	<b>\$2,358,480</b>	<b>\$4,957,280</b>	<b>21.95</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$670,480	\$3,188,190	\$1,163,090	\$2,025,100	11.92
2109	HUD-Home	-	119,570	71,840	47,730	0.65
2185	ORA Grants	2,500,000	2,500,000	-	2,500,000	-
7780	Oakland Redevelopment Agency	-	1,505,550	1,171,760	333,790	9.38
<b>TOTAL</b>		<b>\$3,170,480</b>	<b>\$7,313,310</b>	<b>\$2,406,690</b>	<b>\$4,906,620</b>	<b>21.95</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: HOME OWNERSHIP & REHABILITATION (NB32)**

(continued)

**Program Related Performance Measures (NB32)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of down payment assistance loans to first-time homebuyers	48	59	50	50	50
Number of households provided financial assistance for home repair costs ranging from \$500 to \$75,000	188	234	240	245	250
Number of households provided financial and technical assistance for the acquisition and rehabilitation of foreclosed properties located in areas of high concentration	N/A	N/A	50	50	50

COMMUNITY & ECONOMIC DEVELOPMENT

**Agency / Department:** Community & Economic Development Agency  
**PROGRAM DETAIL:** HOUSING DEVELOPMENT (SC14)

This program helps implement the City and Redevelopment Agency affordable housing development programs; staff works with for-profit and non-profit developers to revitalize neighborhoods and increase housing opportunities through new construction, substantial rehabilitation and preservation of rental and ownership housing for very low or low and moderate income households; implements the City's annual Notice of Funding Availability (NOFA) process to make competitive funding awards for affordable housing projects; and monitors the City and Agency portfolio of over 70 projects to ensure proper management and maintenance and compliance with rent and income limits.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$464,000	\$0	\$464,000	-
2109	HUD-Home	4,305,430	4,187,290	211,410	3,975,880	1.32
7780	Oakland Redevelopment Agency	-	2,121,120	1,637,230	483,890	14.78
<b>TOTAL</b>		<b>\$4,305,430</b>	<b>\$6,772,410</b>	<b>\$1,848,640</b>	<b>\$4,923,770</b>	<b>16.10</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$464,000	\$0	\$464,000	-
2109	HUD-Home	4,305,430	4,185,860	215,720	3,970,140	1.32
7780	Oakland Redevelopment Agency	-	2,153,350	1,669,460	483,890	14.78
<b>TOTAL</b>		<b>\$4,305,430</b>	<b>\$6,803,210</b>	<b>\$1,885,180</b>	<b>\$4,918,030</b>	<b>16.10</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC14)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of affordable housing units developed as a result of providing financial assistance to qualified developers	NA	210	200	200	200

**PROGRAM DETAIL: MAJOR PROJECTS AND STRATEGIC PLANNING (SC09)**

This program manages large development projects (over 50 units or 50,000 square feet); performs complex environmental reviews (environmental impact reports or EIRs) including EIRs for new development areas of the Redevelopment Agency and comments on EIRs for other public agencies' projects; works closely with applicants to expedite projects to the maximum extent feasible while ensuring good quality development, sensitivity to community issues, and legal defensibility; completes 10 to 125 new projects each year (pre-application review and full project review), with a full caseload of active projects in various stages of review. Some of the most notable major projects include the Jack London Square, Leona Quarry, Wood Street, Oak-to-Ninth, Uptown, Oak Knoll, MacArthur BART, and the Mandela Grand Mixed Use Project.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$404,080	\$0	\$404,080	-
2212	Measure B	-	320	-	320	-
2415	Development Service Fund	-	2,548,390	1,833,290	715,100	13.40
5320	Measure DD	-	(35,610)	-	(35,610)	-
7780	Oakland Redevelopment Agency	-	485,350	375,950	109,400	2.40
<b>TOTAL</b>		<b>\$0</b>	<b>\$3,402,530</b>	<b>\$2,209,240</b>	<b>\$1,193,290</b>	<b>15.80</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$0	\$0	\$0	\$0	
2212	Measure B	-	320	-	320	
2415	Development Service Fund	-	2,349,450	1,686,970	662,480	13.40
5320	Measure DD	-	(35,610)	-	(35,610)	
7780	Oakland Redevelopment Agency	-	493,030	383,630	109,400	2.40
<b>TOTAL</b>		<b>\$0</b>	<b>\$2,807,190</b>	<b>\$2,070,600</b>	<b>\$736,590</b>	<b>15.80</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: OAK KNOLL (SC25)**

The Oak Knoll Redevelopment Project Area boundaries were selected to include all of the federal lands subject to closure as part of the former Naval Medical Center Oakland, consisting of 183 acres, of which approximately 135 acres are developable. The Redevelopment Agency was conveyed 5.45 acres from the Department of the Navy, on which are 18 abandoned duplex family housing units. In March 2006, SunCal Oak Knoll, LLC purchased 167 acres of the site from the Department of the Navy for \$100,500,000. SunCal's master plan included 960 units of housing, including affordable and clustered apartments, single family units, and estate homes. The project also was to include up to 82,000 square feet of commercial retail. In October 2008, SunCal Oak Knoll, LLC filed for bankruptcy shortly following the collapse of the financial market and Lehman Brothers. Most of the more than 100 buildings on the site have been abated, but remain in place and blighted.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7780	Oakland Redevelopment	\$0	\$236,860	\$184,240	\$52,620	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$236,860</b>	<b>\$184,240</b>	<b>\$52,620</b>	<b>1.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7780	Oakland Redevelopment	\$0	\$240,550	\$187,930	\$52,620	1.00
<b>TOTAL</b>		<b>\$0</b>	<b>\$240,550</b>	<b>\$187,930</b>	<b>\$52,620</b>	<b>1.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: OAKLAND ARMY BASE (SC07)**

This program manages the development of the 165-acre Oakland Army Base Project Area, which is a sub-district of the Oakland Army Base Redevelopment Area. The Redevelopment Agency owns the Project Area and identifies it as the "Gateway Development Area" of the former Oakland Army Base. The program manages the site and conducts all site planning, environmental remediation, and engineering and construction of new infrastructure and public improvements; ensures compliance with all governmental obligations associated with a former military base; and negotiates and manages development agreements. It also coordinates the development of the Wood Street Zoning District, another sub-district of the Oakland Army Base Redevelopment Area, including commercial, industrial, and residential development projects.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7780	Oakland Redevelopment Agency	\$0	\$710,790	\$550,080	\$160,710	4.25
<b>TOTAL</b>		<b>\$0</b>	<b>\$710,790</b>	<b>\$550,080</b>	<b>\$160,710</b>	<b>4.25</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
7780	Oakland Redevelopment Agency	\$0	\$722,050	\$561,340	\$160,710	4.25
<b>TOTAL</b>		<b>\$0</b>	<b>\$722,050</b>	<b>\$561,340</b>	<b>\$160,710</b>	<b>4.25</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: PROJECT DELIVERY (IN06)**

Manages and implements capital improvement projects in a professional, comprehensive, efficient, and cost effective manner. These projects serve the community and City employees in the forms of new facilities, expanded facilities, increased comfort, safety, and modernization of facilities, improved access for the disabled, improved storm and sewer services and long-term maintenance, street beautification, and improved traffic and pedestrian safety.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$2,710	\$0	\$2,710	-
1720	Comprehensive Cleanup	87,000	87,000	-	87,000	-
2134	California Parks & Rec	-	-	-	-	-
2230	State Gas Tax	-	76,920	-	76,920	-
2260	Measure WW: EBRPD Grant	19,204,460	-	-	-	-
2416	Traffic Safety Fund	-	930	-	930	-
3100	Sewer Service Fund	40,000	4,653,110	3,599,220	1,053,890	30.20
5320	Measure DD	-	(171,680)	441,380	(613,060)	3.00
5510	Capital Reserves	-	-	1,093,570	(1,093,570)	6.60
7760	Grant Clearing Fund	-	1,662,090	1,201,890	460,200	8.40
<b>TOTAL</b>		<b>\$19,331,460</b>	<b>\$6,311,080</b>	<b>\$6,336,060</b>	<b>(\$24,980)</b>	<b>48.20</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$0	\$0	\$0	-
1720	Comprehensive Cleanup	89,200	89,200	-	89,200	-
2134	California Parks & Rec	-	-	-	-	-
2230	State Gas Tax	-	76,920	-	76,920	-
2260	Measure WW: EBRPD Grant	-	-	-	-	-
2416	Traffic Safety Fund	-	930	-	930	-
3100	Sewer Service Fund	40,000	4,726,290	3,672,390	1,053,900	30.20
5320	Measure DD	-	(733,000)	450,340	(1,183,340)	3.00
5510	Capital Reserves	-	-	1,115,670	(1,115,670)	6.60
7760	Grant Clearing Fund	-	1,687,580	1,226,230	461,350	8.40
<b>TOTAL</b>		<b>\$129,200</b>	<b>\$5,847,920</b>	<b>\$6,464,630</b>	<b>(\$616,710)</b>	<b>48.20</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: PROJECT DELIVERY (IN06)** (continued)

**Program Related Performance Measures (IN06)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Construction management cost as percentage of total construction cost (Reference California Benchmarking Study)	7%	7%	10%	10%	10%
Project management cost as percentage of total construction cost (Reference California Benchmarking Study)	6%	7%	7%	7%	7%
Percentages of clients who rated our services satisfactory or better	N/A	N/A	80%	80%	80%

**PROGRAM DETAIL: REAL ESTATE (PS32)**

This program provides acquisition, disposal, property management, commercial/residential relocation, and leasing for all City of Oakland and Redevelopment Agency property; provides real estate consultation services; conducts real estate appraisals; acquires, manages, and disposes of City and Redevelopment Agency property; negotiates and monitors lease agreements with renters of City/Agency-owned property; leases property on behalf of the City/Agency; facilitates the assemblage of parcels for City/Agency projects; and advises the City Council and Redevelopment Agency of real estate aspects of major development projects.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$541,100	\$491,410	\$36,350	\$455,060	0.33
1750	Multipurpose Reserve	-	310,760	-	310,760	-
1770	Telecommunications Land Use	335,630	335,630	209,510	126,120	2.02
3200	Golf Course	8,200	8,200	-	8,200	-
4200	Radio / Telecommunications		147,000	-	147,000	-
4400	City Facilities	2,400	-	-	-	-
7780	Oakland Redevelopment Agency	-	1,388,560	1,083,540	305,020	7.65
<b>TOTAL</b>		<b>\$887,330</b>	<b>\$2,681,560</b>	<b>\$1,329,400</b>	<b>\$1,352,160</b>	<b>10.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Fund: General Purpose	\$557,340	\$492,130	\$37,070	\$455,060	0.33
1750	Multipurpose Reserve	-	326,300	-	326,300	-
1770	Telecommunications Land Use	335,630	335,630	213,710	121,920	2.02
3200	Golf Course	8,450	8,450	-	8,450	-
4200	Radio / Telecommunications		151,410	-	151,410	-
4400	City Facilities	2,400	-	-	-	-
7780	Oakland Redevelopment Agency	-	1,409,980	1,104,960	305,020	7.65
<b>TOTAL</b>		<b>\$903,820</b>	<b>\$2,723,900</b>	<b>\$1,355,740</b>	<b>\$1,368,160</b>	<b>10.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: REAL ESTATE (PS32)** (continued)

**Program Related Performance Measures (PS32)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Value of actual rent collected annually (in millions)	\$1.68	\$1.31	\$0.68	\$0.90	\$0.95
Number of surplus parcels sold annually	1	2	3	4	4

**PROGRAM DETAIL: RESIDENTIAL RENT ADJUSTMENT (SC15)**

This program helps maintain decent, safe, affordable, and sanitary residential rental housing in the City of Oakland by limiting rent increases, monitoring removal of rental units from the market, and limiting evictions; administering the Rent Adjustment Ordinance, the Just Cause for Eviction Ordinance and the Ellis Act Tenant Protection Ordinance; processing appeals of Housing Code citations and appeals of denials of relocation benefits for tenants of buildings vacated by the Code Compliance section of the Building Services Department.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$1,890,990	\$1,572,680	\$983,190	\$589,490	8.00
<b>TOTAL</b>		<b>\$1,890,990</b>	<b>\$1,572,680</b>	<b>\$983,190</b>	<b>\$589,490</b>	<b>8.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$1,890,990	\$1,362,190	\$1,003,250	\$358,940	8.00
<b>TOTAL</b>		<b>\$1,890,990</b>	<b>\$1,362,190</b>	<b>\$1,003,250</b>	<b>\$358,940</b>	<b>8.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC15)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Average number of days from petition filing to initial decision	66	71	75	75	75
Number of public contact complaints received	4	1	10	10	10
Average number of days from appeal filing to Board decision	150	210	200	200	200

**PROGRAM DETAIL: SANITARY AND STORM SEWER MGMT AND MAINTENANCE (IN03)**

Facilitates the inspection, cleaning, and repair of sanitary and storm sewer structures such as inlets, manholes, pipes, culverts, V-ditches, pump stations, and open channels. Investigation and assistance is also provided in solving problems with private sewer laterals.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2230	State Gas Tax Fund	\$0	\$29,320	\$0	\$29,320	-
3100	Sewer Service Fund	34,825,830	31,030	-	31,030	-
<b>TOTAL</b>		<b>\$34,825,830</b>	<b>\$60,350</b>	<b>\$0</b>	<b>\$60,350</b>	<b>0.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2230	State Gas Tax Fund	\$0	\$29,320	\$0	\$29,320	-
3100	Sewer Service Fund	35,331,240	31,030	-	31,030	-
<b>TOTAL</b>		<b>\$35,331,240</b>	<b>\$60,350</b>	<b>\$0</b>	<b>\$60,350</b>	<b>0.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: STREETS AND SIDEWALKS MGMT & MAINTENANCE (IN04)**

Facilitates safe vehicular and pedestrian passage throughout the City. The program’s two major components are streets and sidewalks. Street activities concentrate on providing safe and comfortable road surface conditions through resurfacing, asphalt overlaying, pavement reinforcement, and base repair. Other street activities include speed bump installation, crack and joint sealing, and repair of pot holes, guard rails, fencings, cross culverts, and paths and stairways. Sidewalk activity concentrates on repairing damaged sidewalks, curbs, gutters, and tree removal; and inspecting newly constructed sidewalks, assessing damaged sidewalks and providing support for claims investigations.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2211	Measure B	\$0	\$43,790	\$0	\$43,790	-
2230	State Gax Tax	7,026,450	236,510	-	236,510	-
<b>TOTAL</b>		<b>\$7,026,450</b>	<b>\$280,300</b>	<b>\$0</b>	<b>\$280,300</b>	<b>0.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2211	Measure B	\$0	\$43,910	\$0	\$43,910	-
2230	State Gax Tax	7,026,450	241,870	-	241,870	-
<b>TOTAL</b>		<b>\$7,026,450</b>	<b>\$285,780</b>	<b>\$0</b>	<b>\$285,780</b>	<b>0.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures - None**

**PROGRAM DETAIL: TRANSPORTATION AND PEDESTRIAN SAFETY (NB33)**

Enhances vehicular and pedestrian safety on City streets and around schools, parks and senior centers. Activities include designing, installing, and maintaining traffic signs, signals, audible pedestrian signal heads, pavement markings, residential blue zones, speed bumps, circles, barriers and other traffic calming devices. This program manages City-owned parking facilities assuring that clean, safe and affordable parking is available Citywide. This program also promotes alternative modes of transportation such as walking and bicycling.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$4,480	\$0	\$4,480	-
1750	Multipurpose Reserve	4,728,580	3,783,390	1,520,120	2,263,270	14.00
2140	State Dept. of Transport.	4,000,000	-	-	-	-
2141	Traffic Congestion-Prop 42	3,962,950	-	-	-	-
2165	Prop 1B Transportation	-	-	-	-	-
2211	Measure B	1,500,000	1,952,560	1,220,320	732,240	9.00
2212	Measure B: Bicycle	-	10,000	-	10,000	-
2230	State Gas Tax	-	9,980	-	9,980	-
2415	Development Services	-	206,640	147,020	59,620	1.00
2416	Traffic Safety	1,446,270	507,600	407,550	100,050	3.00
7760	Grant Clearing	-	478,910	382,810	96,100	3.50
<b>TOTAL</b>		<b>\$15,637,800</b>	<b>\$6,953,560</b>	<b>\$3,677,820</b>	<b>\$3,275,740</b>	<b>30.50</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1750	Multipurpose Reserve	\$4,728,580	\$3,850,810	\$1,548,580	\$2,302,230	14.00
2140	State Dept. of Transport.	4,000,000	-	-	-	-
2141	Traffic Congestion-Prop 42	4,200,720	-	-	-	-
2165	Prop 1B Transportation	6,176,850	-	-	-	-
2211	Measure B	1,500,000	1,983,430	1,244,940	738,490	9.00
2212	Measure B: Bicycle	-	10,000	-	10,000	-
2230	State Gas Tax	-	9,980	-	9,980	-
2415	Development Services	-	209,660	150,040	59,620	1.00
2416	Traffic Safety	1,446,270	515,840	415,790	100,050	3.00
7760	Grant Clearing	-	486,320	390,220	96,100	3.50
<b>TOTAL</b>		<b>\$22,052,420</b>	<b>\$7,066,040</b>	<b>\$3,749,570</b>	<b>\$3,316,470</b>	<b>30.50</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: TRANSPORTATION AND PEDESTRIAN SAFETY  
(NB33) (continued)**

**Program Related Performance Measures (NB33)**

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Percentage of damaged traffic signs replaced within two business days	N/A	90%	90%	90%	90%
Traffic signal design cost as a percentage of total construction cost below average benchmarked costs for major CA cities (Reference California Benchmarking Study)	N/A	16%	18%	18%	18%
Percentage of traffic safety requests responded to with staff contact information and estimated schedule for resolution, within three business days	N/A	N/A	90%	90%	90%

**PROGRAM DETAIL: WATERSHED AND WATERWAYS (NB34)**

Protects and improves the quality of storm water runoff, creeks, and riparian corridors. Activities include coordination of volunteers, creek cleanups, Creek-to-Bay Day, outreach and stewardship, illegal dumping prevention, creek improvement projects, oversight of the implementation of the Creek Protection Ordinance and the Clean Water NPDES Permit, and the stewardship of Lake Merritt.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2990	Public Works Grants	\$210,000	\$210,000	\$104,200	\$105,800	1.00
3100	Sewer Service Fund	-	396,610	113,850	282,760	1.00
5320	Measure DD	-	70,450	373,870	(303,420)	3.00
<b>TOTAL</b>		<b>\$210,000</b>	<b>\$677,060</b>	<b>\$591,920</b>	<b>\$85,140</b>	<b>5.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2990	Public Works Grants	\$210,000	\$210,000	\$106,340	\$103,660	1.00
3100	Sewer Service Fund	-	398,940	116,180	282,760	1.00
5320	Measure DD	-	78,120	381,540	(303,420)	3.00
<b>TOTAL</b>		<b>\$210,000</b>	<b>\$687,060</b>	<b>\$604,060</b>	<b>\$83,000</b>	<b>5.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (NB34)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Percent of illicit discharge cases resolved each year	100%	99%	90%	95%	95%

**PROGRAM DETAIL: WEST OAKLAND REDEVELOPMENT (SC06)**

This program manages projects for the West Oakland district including the West Oakland, Oak Center and Acorn Project Areas; provides funding that aids the City's efforts to stimulate commercial revitalization and local economic development; increase housing resources; funds public infrastructure investments; removes physical and economic blight throughout the district; allows the Redevelopment Agency to initiate various long-desired community revitalization activities in the West Oakland district.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$51,130	\$0	\$51,130	-
7780	Oakland Redevelopment Agency	-	560,210	380,430	179,780	3.80
<b>TOTAL</b>		<b>\$0</b>	<b>\$611,340</b>	<b>\$380,430</b>	<b>\$230,910</b>	<b>3.80</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
2108	HUD-CDBG	\$0	\$51,130	\$0	\$51,130	-
7780	Oakland Redevelopment Agency	-	568,070	388,050	180,020	3.80
<b>TOTAL</b>		<b>\$0</b>	<b>\$619,200</b>	<b>\$388,050</b>	<b>\$231,150</b>	<b>3.80</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC06)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of Façade Improvement projects completed	3	5	4	4	4
Number of Tenant Improvement projects completed	0	0	1	1	1

**PROGRAM DETAIL: WORKFORCE DEVELOPMENT (SC03)**

This program manages Workforce Investment Act funds, staffs the Oakland Workforce Investment Board, supports business development through the administration of Enterprise Zone program and other business services initiatives, monitors city-funded job training programs including those funded under Measure Y, develop city-wide job training initiatives and coordinates the Mayor's Summer Jobs Program.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$194,000	\$0	\$194,000	-
2195	Workforce Investment Act	5,704,830	5,312,030	515,430	4,796,600	5.00
<b>TOTAL</b>		<b>\$5,704,830</b>	<b>\$5,506,030</b>	<b>\$515,430</b>	<b>\$4,990,600</b>	<b>5.00</b>

<b>FISCAL YEAR 2010-11</b>						
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>	<b>FTE</b>
1010	General Purpose Fund	\$0	\$194,000	\$0	\$194,000	-
2195	Workforce Investment Act	5,722,220	5,323,660	525,960	4,797,700	5.00
<b>TOTAL</b>		<b>\$5,722,220</b>	<b>\$5,517,660</b>	<b>\$525,960</b>	<b>\$4,991,700</b>	<b>5.00</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**Program Related Performance Measures (SC03)**

	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Target</b>	<b>Proposed Target</b>	<b>Proposed Target</b>
Number of Enterprise Zone tax credit vouchers processed	4,559	3,626	3,500	3,500	3,500
Adult Employment Rates	78%	81%	77%	77%	77%
Youth Employment Rates	62%	74%	74%	74%	74%

**NOTES**

**Insert Tab**



## NON-DEPARTMENTAL

The Non-Departmental budget is comprised of expenditures and revenues that are Citywide in nature, or which, for various reasons, can not be categorized as belonging to one specific department.

The Non-Departmental budget is comprised of four programs discussed in more detail on the following pages: Citywide Activities; Community Promotion; Debt / Lease Payments; and Fiscal Management.

**City-wide Activities** – funds programs benefiting the entire City organization, such as Employee Recognition, and State and Federal lobbying.

**Community Promotion** – provides funding for programs benefiting the community, such as street festivals, and support for community-based organizations.

**Debt / Lease Payments** – includes payments for the City's Administration Complex buildings and the Coliseum Complex.

**Fiscal Management** – provides payments for insurance and liability, and contains transfers to the Kids First Fund, among other items.

Debt and Lease Payments are by far the largest portion of the Non-Departmental budget. These expenditures are inflexible, as the City is required to make payments on the obligations. An annual transfer for the Kids First fund (voter-mandated) and annual funding for claims and liability payments are other large components within Non-Departmental; they also are non-discretionary.

### PROGRAMS INCLUDED IN FY 2009-11

#### **Citywide Activities (IP50)**

This is a broad-based program comprised of a variety of activities that benefit the City as a whole. Examples are City memberships, lobbying, City marketing and promotion, and various other events. Payments for the City's memberships with ABAG and other organizations are included in this program as well. The Limited Public Financing program is funded under Citywide Activities. This program provides matching campaign funds to qualified candidates for City and school board offices, and is administered by the Public Ethics Commission. The program also includes an operating subsidy for Chabot Space and Science Center, as well as the City's permit fee for the Clean Water Program.

#### **Community Promotion (CE04)**

This program includes activities that promote the good of the community, such as arts, and street festivals. Most of these programs are provided by community-based organizations. Community-based organizations funded through this program have included children's art programs, dance and theater

groups, music productions, and cultural exchange programs. Funding for the City's Art & Soul Festival, held in downtown Oakland in September each year, also falls under this program. Art & Soul is the City's "flagship" festival, drawing tens of thousands of people to downtown, and generating considerable positive press for the City. The festival supports approximately 200 local artists and vendors, and dozens of local music and dance acts, by providing a forum to display their work.

#### **Debt/Lease Payments (IN09)**

This program includes funds reserved for the payment of debt and/or lease obligations. Much of the funding relates to a particular building, such as the Coliseum, the Museum, the Kaiser Center, and the City Administrative Complex buildings. Joint Powers Authority Lease Revenue Bonds were refinanced in 2008 to finance, design, construct, rehabilitate and equip two buildings and the Frank Ogawa Plaza; together these comprise the heart of the City's administrative complex. The Oakland-Alameda County Coliseum Authority Lease Revenue

**PROGRAMS INCLUDED IN FY 2009-11** (continued)

Bonds were also issued in 1996 to finance the construction of the Coliseum Arena, as well as other costs associated with the retention of a professional basketball team, the Golden State Warriors. The Oakland Joint Powers Financing Authority Lease Revenue Bonds in 2001 financed the repurchase of the Kaiser Convention Center and the Scotlan Convention Center.

Some of the debt is for voter-approved local bond measures such as Measure DD, approved by voters in 2002 to finance, acquire, rehabilitate and improve Lake Merritt, the Oakland Estuary and the Lake Merritt Channel, as well as other assorted recreational facilities. Another recently passed bond measure, Measure G was approved by voters in 2002 for the Oakland Zoo, Oakland Museum of California and the Chabot Space and Science Center. The Oakland Zoo is utilizing these funds for construction of a new Children's Zoo, and for a "Wild California" exhibit. The Chabot Space and Science Center will use the funds for construction of a new education facility and expanded observation deck.

**Fiscal Management (IP51)**

This program includes activities that contribute to the sound fiscal management of the City's assets.

Some of these activities are purely accounting in nature, such as inter-fund transfers and overhead recoveries, while others set aside contingency funds, or represent the payment of insurance premiums.

The largest item within the Fiscal Management program is the General Purpose Funds' recovery from non-General Purpose Funds for the provision of central services. The Central Service Overhead (CSO) compensates the General Purpose Fund (GPF) for services provided by GPF employees to non-GPF activities. The overhead recovery is a "negative" expenditure, i.e. revenue that is budgeted on the expenditure side. Examples of central services are: personnel, accounting, budgeting and legal. The basis for this recovery are salaries, so as the City reduces non-GPF personnel or waives Central Service Overhead charges on grants, the overhead recovery is also reduced.

Another significant item is a transfer to the Self-Insurance Liability Fund to cover annual claims and liability payouts. Fiscal Management also includes the General Purpose Fund's transfer to the Kids First Fund.

**SIGNIFICANT CHANGES BY PROGRAM**

GENERAL PURPOSE FUND (GPF)	FY 2010-11 Changes (in millions)	FY 2010-11 Changes (in millions)
<b>IP50 - CITYWIDE ACTIVITIES</b>		
Increase state lobbyist charges	\$0.01	\$0.01
<b>IP51 - FISCAL MANAGEMENT</b>		
Decreased Transfer to Kids' First! Fund	(\$3.86)	(\$3.83)
Shift transfer to the Comprehensive Clean-Up fund (1720) from FY 2009-10 to FY 2010-11	(\$0.70)	\$1.40
Savings on Telecomm Transfer due to fund rebalancing	\$0.00	(\$0.23)
<b>IN09 - DEBT LEASE PAYMENTS</b>		
Savings from Bond Restructure / Refinance	(\$6.00)	(\$6.00)

## SUMMARY OF HISTORICAL EXPENDITURES AND PROPOSED BUDGET BY FUND

Expenditures by Fund	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
1010 General Fund: General Purpose	\$60,432,618	\$48,511,670	\$49,160,280
1100 Self Insurance Liability	4,190,318	2,753,320	2,698,280
1150 Worker's Compensation Insurance Claims	(6,752,151)	(1,452,150)	(1,452,150)
1200 Pension Override Tax Revenue	54,582,450	58,145,560	59,339,430
1700 Mandatory Refuse Program	-	-	-
1780 Kid's First Oakland Children's Fund	-	-	1,410
3100 Sewer Service Fund	6,272,714	8,243,560	8,244,060
5310 Measure G: 2002A Zoo, Museum, Chabot	-	170	170
6014 Oakland Convention Center 1992	13,951,813	13,924,530	14,163,770
6015 COP-Oakland Museum 2002 Series A	4,260,475	3,680,970	3,681,350
6016 Civic Improvement Corp. 1985	3,762,203	3,762,930	3,941,560
6027 JPFA Capital Projects: Series 2005	11,046,650	11,072,250	11,093,750
6030 Taxable Pension Obligation Bonds: 1997 Series A	38,086,316	39,184,820	40,308,500
6034 JPFA Non Taxable Debt:Series 2005 A-1 & A-2	15,451,087	-	-
6035 JPFA Debt Service: Series 2005 B	1,045,047	-	-
6036 JPFA Refunding Revenue Bonds: 2008 Series A-1	-	16,386,200	16,500,450
6037 JPFA Refunding Revenue Bonds: 2008 Series A-2	-	2,574,540	2,530,480
6063 General Obligation Bonds: Series 2005	11,043,140	11,069,590	11,091,070
6310 Measure G: 2002A Zoo, Museum, Chabot	2,544,000	2,550,250	2,549,250
6311 Measure G: 2006 Zoo, Museum	1,329,988	1,325,360	1,329,360
6320 Measure DD: 2003A Clean Water, Safe Parks and Open Space Trust Fund for Oakland	4,428,468	4,429,070	4,429,510
6512 JPFA Admin Building: Series 2004 A1 & A2	7,596,000	-	-
6520 Fire Area - Redemption	478,092	482,750	463,910
6530 Rockridge Area Water District - Redemption	58,400	61,610	59,280
6540 Skyline Sewer District - Redemption	20,400	23,640	23,010
6554 LaSalle Utility Underground - Redemption	57,659	47,120	29,670
6558 Grizzly Peak Utility Underground - Redemption	12,893	12,120	7,320
6570 JPFA Pooled Assessment: 1996 Revenue Bonds	17,303	21,830	21,200
6580 JPFA Pooled Assessment: 1997 Revenue Bonds	68,702	56,500	34,240
6585 JPFA Reassessment District: 1999 Debt Service	520,523	526,350	505,180
6612 JPFA Lease Revenue Refunding Bonds (Admin Building): Series 2008B	730,750	9,267,750	9,071,330
6999 Miscellaneous Debt Service	21,500,000	21,500,000	21,500,000
7320 Police and Fire Retirement System Refinancing Annuity Trust	15,299,991	12,000,000	11,700,000
7440 Unclaimed Cash	1,000,000	-	-
<b>TOTAL</b>	<b>\$273,035,849</b>	<b>\$270,162,310</b>	<b>\$273,025,670</b>
General Purpose Fund (GPF)	22%	18%	18%
Expenditures as Percentage of Department's Total, all Funds Expenditures			
General Purpose Fund (GPF)	6%	5%	5%
Expenditures as Percentage of Citywide GPF Expenditures			

## Historical Revenue and Expenditure by Program

### Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
IP50 - CITYWIDE ACTIVITIES	\$3,600,000	\$9,650,369	\$141,850	\$17,360
IP51 - FISCAL MANAGEMENT	60,920,494	58,187,677	39,786,340	39,535,740
IN09 - DEBT/LEASE PAYMENTS	205,008,124	189,427,049	212,713,090	214,940,380
<b>TOTAL</b>	<b>\$269,528,618</b>	<b>\$257,265,095</b>	<b>\$252,641,280</b>	<b>\$254,493,480</b>

### Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
CE04 - COMMUNITY PROMOTION	\$2,648,702	\$1,641,335	\$1,316,340	\$1,316,340
IP50 - CITYWIDE ACTIVITIES	8,674,317	5,025,763	8,627,340	7,963,750
IP51 - FISCAL MANAGEMENT	16,994,871	12,601,046	8,304,030	9,141,820
IN09 - DEBT/LEASE PAYMENTS	239,475,437	253,767,705	251,914,600	254,603,760
<b>TOTAL</b>	<b>\$267,793,327</b>	<b>\$273,035,849</b>	<b>\$270,162,310</b>	<b>\$273,025,670</b>

**PROGRAM DETAIL:****COMMUNITY PROMOTION (CE04)**

This program includes activities that involve the community and promote the general good of the community, such as arts, street festivals, and tourism. These services are provided by community-based organizations.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>					
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>
1010	General Purpose Fund	\$0	\$1,316,340	\$0	\$1,316,340
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,316,340</b>	<b>\$0</b>	<b>\$1,316,340</b>

<b>FISCAL YEAR 2010-11</b>					
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>
1010	General Purpose Fund	\$0	\$1,316,340	\$0	\$1,316,340
<b>TOTAL</b>		<b>\$0</b>	<b>\$1,316,340</b>	<b>\$0</b>	<b>\$1,316,340</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

<b>Key Items Included in Program</b>			
<b>Expenditure Detail</b>		<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>
<b>General Purpose Fund (1010)</b>			
Art Grants		\$1,144,835	\$1,144,835
Special events		171,500	171,500
<b>TOTAL</b>		<b>\$1,316,335</b>	<b>\$1,316,335</b>

**PROGRAM DETAIL:**

**CITYWIDE ACTIVITIES (IP50)**

This program consists of activities that benefit the City as a whole, or City employees as a whole, such as Employee Recognition, lobbying, marketing and special events.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>					
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>
1010	General Purpose Fund	\$141,850	\$5,143,550	\$0	\$5,143,550
3100	Sewer Service Fund	-	3,483,620	-	3,483,620
5310	Measure G: 2002A	-	170	-	170
<b>TOTAL</b>		<b>\$141,850</b>	<b>\$8,627,340</b>	<b>\$0</b>	<b>\$8,627,340</b>

<b>FISCAL YEAR 2010-11</b>					
<b>Fund</b>	<b>Fund Description</b>	<b>Adopted Revenues</b>	<b>Adopted Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>
1010	General Purpose Fund	\$17,360	\$4,478,550	\$0	\$4,478,550
1780	Kids First Oakland Children's Fund	-	1,410	-	1,410
3100	Sewer Service Fund	-	3,483,620	-	3,483,620
5310	Measure G: 2002A	-	170	-	170
<b>TOTAL</b>		<b>\$17,360</b>	<b>\$7,963,750</b>	<b>\$0</b>	<b>\$7,963,750</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

<b>Key Items Included in Program</b>			
<b>Expenditure Detail</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>	
<b>General Purpose Fund (1010)</b>			
Clean Water Program	\$410,000	\$410,000	
BID Assessments	140,000	140,000	
Labor Relations, Union Negotiations and arbitration set aside (outside assistance)	400,000	400,000	
Labor Management Committee	35,000	35,000	
Set-Aside for Limited Public Financing	200,000	-	
City Physician Services	250,000	250,000	
Oakland Raiders Surcharge (transfer to OPR for youth programs)	160,000	160,000	
City Memberships (e.g. ABAG, League of CA Cities, etc.)	155,000	155,000	
Federal Lobbyist Contract	150,000	150,000	
State Lobbyist Contract	130,000	130,000	
Sister Cities	20,000	20,000	
City Band & Choir	16,500	16,500	
Art Gallery Common Area Facilities Maintenance	27,050	27,050	
Contribute to County-wide 211 Helpline	100,000	100,000	
Safe Passages	150,000	150,000	
AIDS Prevention & Education Initiative	100,000	100,000	
Human Rights Commission	50,000	50,000	
City/County Collaboration on Children & Youth (includes unspent carryover of FY08/09 funding in FY09/10)	765,000	300,000	
Chabot Space & Science Center	595,000	595,000	
Mayor's Summer Job Program	70,000	70,000	

**PROGRAM DETAIL: CITYWIDE ACTIVITIES (IP50)** (continued)

<b>Key Items Included in Program</b>		
<b>Expenditure Detail</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>
<b>General Purpose Fund (1010)</b>		
Vietnamese Senior Services	60,000	60,000
Cypress-Mandela Training Center	280,000	280,000
Hacienda Peralta	180,000	180,000
Oakland Asian Cultural Center	100,000	100,000
Oakland School of the Arts	350,000	350,000
Symphony in the Schools Program	100,000	100,000
Women's Business Initiative	150,000	150,000
<b>TOTAL</b>	<b>\$5,143,550</b>	<b>\$4,478,550</b>
<b>All Other Funds</b>		
3100 Sewer Surcharge Revenue Payments	\$2,883,620	\$2,883,620
3100 Maintenance payments related to Sewer Service operations	600,000	600,000
1780 Kids First Oakland Children's Fund (Purchasing Charges)	-	1,410
5310 Measure G: 2002A (Purchasing Charges)	170	170
<b>TOTAL</b>	<b>\$3,483,790</b>	<b>\$3,485,200</b>

**PROGRAM DETAIL:**

**FISCAL MANAGEMENT (IP51)**

This program consists of activities that contribute to sound fiscal management. Some of these activities are purely accounting in nature, such as interfund transfers, while others set aside contingency funds, or represent the payment of insurance premium.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>					
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>
1010 -	General Fund: General Purpose	\$0	\$6,727,860		\$6,727,860
1100 -	Self Insurance Liability	4,211,250	2,753,320		2,753,320
1150 -	Worker's Compensation Insurance	-	(1,452,150)		(1,452,150)
1730 -	Henry J Kaiser Convention Center	625,540	-		-
1760 -	Telecommunications Reserve	491,490	-		-
1790 -	Contract Administration Fee	630,020	-		-
3100 -	Sewer Service Fund	-	275,000		275,000
7100 -	Police and Fire Retirement System	4,028,800	-		-
7120 -	Oakland Municipal Employees' Retirement System (OMERS)	362,110	-		-
7780 -	Oakland Redevelopment Agency	29,437,130	-		-
<b>TOTAL</b>		<b>\$39,786,340</b>	<b>\$8,304,030</b>	<b>\$0</b>	<b>\$8,304,030</b>

<b>FISCAL YEAR 2010-11</b>					
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>
1010 -	General Fund: General Purpose	\$0	\$7,620,690	\$0	\$7,620,690
1100 -	Self Insurance Liability	3,974,490	2,698,280	-	2,698,280
1150 -	Worker's Compensation Insurance	-	(1,452,150)	-	(1,452,150)
1730 -	Henry J Kaiser Convention Center	625,540	-	-	-
1760 -	Telecommunications Reserve	265,540	-	-	-
1790 -	Contract Administration Fee	630,020	-	-	-
3100 -	Sewer Service Fund	-	275,000	-	275,000
7100 -	Police and Fire Retirement System	4,028,800	-	-	-
7120 -	Oakland Municipal Employees' Retirement System (OMERS)	362,110	-	-	-
7780 -	Oakland Redevelopment Agency	29,649,240	-	-	-
<b>TOTAL</b>		<b>\$39,535,740</b>	<b>\$9,141,820</b>	<b>\$0</b>	<b>\$9,141,820</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: FISCAL MANAGEMENT (IP51)** (continued)**Key Items Included in Program**

<b>Expenditure Detail</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>
<b>General Purpose Fund (1010)</b>		
Kids First 3% Transfer (Measure K) Fund (reflects compromise on July 21 ballot)	11,451,580	11,515,710
Transfer of parking fine revenue to the Comprehensive Clean up Fund (1720) to support citation staff	-	1,428,050
Funding for Self Insurance Liability (base payment)*	2,753,320	2,698,280
Transfer to Negative Funds (per 10-year rebalancing plan)**		
Self Insurance Liability Fund (1100)	1,250,000	1,276,210
Kaiser Convention Center Fund (1730)	625,540	625,540
Telecommunications Fund (1760)	491,490	265,540
Contract Compliance Fund (1790)	630,020	630,020
Purchasing Charges	13,960	14,150
Insurance and Bonding Payments	1,750,000	1,750,000
Head Start and Other Grant Waivers	1,935,370	1,735,370
Scotlan Convention Center Support	720,000	720,000
Wildfire Prevention District (City's Assessment)	148,000	148,000
Contingency Reserves (Council and City Administrator's)	400,000	400,000
Kids First - anticipated "true-up" liability based on April 2009 audit	200,000	200,000
Central Services Overhead and Accounting Recovery	(15,641,420)	(15,786,180)
<b>TOTAL</b>	<b>\$6,727,860</b>	<b>\$7,620,690</b>
<b>All Other Funds</b>		
1100 Self Insurance Liability (Citywide allocation) *	2,753,320	2,698,280
1150 Worker's Compensation Recovery	(1,452,150)	(1,452,150)
3100 Sewer-related Claim Settlements	275,000	275,000
<b>TOTAL</b>	<b>\$1,576,170</b>	<b>\$1,521,130</b>

**\*Self-Insurance Liability**

The Self-Insurance Liability Fund previously was funded exclusively by the General Purpose Fund. The old method of funding has been changed to allocate projected liabilities to individual departments and funds that incurs such expenses.

The individual departments and funds will now be charged for their share of the self insurance liability payments in the same proportion by which they incur such expenses relative to the total liability expense of the City, per the Council-approved "Phoenix Model." Further, an additional amount ("subsidy") is added to the individually determined departmental budget to pay down the Self-Insurance Fund's negative fund balance. The breakdown by department is shown on next page.

**\*\*Transfer to Negative Funds (per 10-year rebalancing plan) Fund**

Certain funds with negative fund balances, such as the Kaiser Convention Center Fund, Telecommunication Fund, and Contract Compliance Fund, were placed on 10-year repayment schedules during FY 2005-07. The plan involves the GPF amortizing the negative balance in these funds and making annual transfers over a 10-year period. These schedules have been adhered to since they were approved in FY 2005-07, and repayments will continue through a period of ten years. The negative in the Telecommunications Fund is expected to be repaid by the end of FY 2010-11.

**PROGRAM DETAIL: FISCAL MANAGEMENT (IP51)** (continued)**Total Transfers to Self-Insurance Liability Fund (1100)****FISCAL YEAR 2009-10**

<b>Departments</b>	<b>Phoenix Model Allocation</b>	<b>Subsidy</b>	<b>Total</b>
Fire	\$1,553,804	\$0	\$1,553,804
Parks	445,206	-	445,206
Police	8,740,976	-	8,740,976
PWA	3,486,354	126,096	3,612,450
Non-Departmental	2,753,321	1,457,934	4,211,255
<b>TOTAL</b>	<b>\$16,979,661</b>	<b>\$1,584,030</b>	<b>\$18,563,691</b>

**FISCAL YEAR 2010-11**

<b>Departments</b>	<b>Phoenix Model Allocation</b>	<b>Subsidy</b>	<b>Total</b>
Fire	\$1,522,740	\$0	\$1,522,740
Parks	436,310	-	436,310
Police	8,566,230	-	8,566,230
PWA	3,416,659	174,831	3,591,490
Non-Departmental	2,698,278	1,276,212	3,974,490
<b>TOTAL</b>	<b>\$16,640,217</b>	<b>\$1,451,043</b>	<b>\$18,091,260</b>

## TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES

### SELF-INSURANCE FUND (1100) FINANCIAL PROJECTION

Beginning Fund Deficit \$(22,592,288)	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Transfer		Change in Transfer	Increase in Subsidy
					GPF Portion	Non-GPF		
2008-09	14,981,000	13,738,000	1,243,000	(21,349,288)	14,981,000	-	-	-
2009-10	18,563,688	16,979,658	1,584,030	(19,765,258)	17,085,920	1,477,768	3,582,688	24%
2010-11	18,091,254	16,640,210	1,451,044	(18,314,214)	16,591,773	1,499,481	(472,434)	-3%
2011-12	19,063,056	17,231,635	1,831,421	(16,482,793)	17,533,586	1,529,471	971,802	5%
2012-13	19,774,728	17,943,307	1,831,421	(14,651,371)	18,214,668	1,560,060	711,672	4%
2013-14	20,435,891	18,604,470	1,831,421	(12,819,950)	18,844,630	1,591,261	661,163	3%
2014-15	21,266,890	19,435,469	1,831,421	(10,988,528)	19,643,804	1,623,086	830,999	4%
2015-16	22,092,668	20,261,247	1,831,421	(9,157,107)	20,437,120	1,655,548	825,778	4%
2016-17	23,051,215	21,219,794	1,831,421	(7,325,686)	21,362,556	1,688,659	958,547	4%
2017-18	24,113,302	22,281,881	1,831,421	(5,494,264)	22,390,870	1,722,432	1,062,087	5%
2018-19	25,071,423	23,240,002	1,831,421	(3,662,843)	23,077,101	1,994,323	958,121	4%
2019-20	26,070,743	24,239,322	1,831,421	(1,831,421)	23,995,376	2,075,367	999,320	4%
<b>2020-21</b>	<b>27,113,034</b>	<b>25,281,613</b>	<b>1,831,421</b>	<b>0</b>	<b>24,953,232</b>	<b>2,159,802</b>	<b>1,042,291</b>	<b>4%</b>

\*Expenditure growth is projected based from Phoenix Model actuary report for year ending June 30, 2008.

### KAISER CONVENTION CENTER FUND (1730) FINANCIAL PROJECTION

Beginning Fund Deficit \$ (5,215,747)	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Change in Subsidy	Increase in Subsidy
2009-10	625,540	-	625,540	(3,958,567)	625,540	(6,100)	-1%
2010-11	625,540	-	625,540	(3,333,027)	625,540	-	0%
2011-12	625,540	-	625,540	(2,707,487)	625,540	-	0%
2012-13	625,540	-	625,540	(2,081,947)	625,540	-	0%
2013-14	625,540	-	625,540	(1,456,407)	625,540	-	0%
2014-15	625,540	-	625,540	(830,867)	625,540	-	0%
2015-16	625,540	-	625,540	(205,327)	625,540	-	0%
<b>2016-17</b>	<b>205,327</b>	<b>-</b>	<b>205,327</b>	<b>0</b>	<b>205,327</b>	<b>-</b>	<b>0%</b>

\*No Activity

**TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES** (continued)

**TELECOMMUNICATIONS FUND (1760) FINANCIAL PROJECTION**

Beginning Fund Deficit \$ (1,122,084)	Non-subsidy Revenue*	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Increase in Subsidy
2008-09	1,370,000	1,722,111	1,230,621	491,490	(630,594)	491,490	0%
2009-10	1,143,720	1,635,210	1,219,590	415,620	(214,974)	491,490	0%
<b>2010-11</b>	1,143,720	1,409,264	1,194,340	214,924	(50)	265,544	-46%

\*Revenue growth from COMCAST franchise fees is projected at 3% per year; annual expenditure growth is also projected at 3%

**CONTRACT COMPLIANCE FUND (1790) FINANCIAL PROJECTION**

Beginning Fund Deficit \$ (4,649,775)	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Change in Subsidy	Increase in Subsidy
2008-09	630,020	-	630,020	(4,019,755)	630,020	-	0%
2009-10	630,020	-	630,020	(3,389,735)	630,020	-	0%
2010-11	630,020	-	630,020	(2,759,715)	630,020	-	0%
2011-12	630,020	-	630,020	(2,129,695)	630,020	-	0%
2012-13	630,020	-	630,020	(1,499,675)	630,020	-	0%
2013-14	630,020	-	630,020	(869,655)	630,020	-	0%
2014-15	630,020	-	630,020	(239,635)	630,020	-	0%
<b>2015-16</b>	239,635	-	239,635	0	239,635	-	-62%

\*No Activity

**EQUIPMENT FUND (4100) FINANCIAL PROJECTION**

Beginning Cash Deficit \$ (20,181,922)	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2008-09	16,010,000	350,000	16,360,000	15,940,000	420,000	(19,761,922)	8,416,648	0%
2009-10	9,460,200	241,816	9,702,016	18,738,240	(9,036,224)	(28,798,146)	0	-41%
2010-11	9,703,380	(79,615)	9,623,765	17,762,400	(8,138,635)	(36,936,781)	0	3%
2011-12	18,751,849	(79,615)	18,672,234	18,672,234	0	(36,936,781)	14,208,935	93%
2012-13	19,525,363	0	19,525,363	18,124,439	1,400,924	(35,535,857)	14,413,303	4%
2013-14	20,330,784	100,000	20,430,784	18,437,055	1,993,729	(33,542,128)	14,621,625	4%
2014-15	21,169,429	200,000	21,369,429	18,756,534	2,612,895	(30,929,233)	14,833,978	4%
2015-16	22,042,668	300,000	22,342,668	19,083,033	3,259,635	(27,669,599)	15,050,439	4%
2016-17	22,951,928	450,000	23,401,928	19,416,712	3,985,216	(23,684,383)	15,271,089	4%
2017-18	23,898,695	600,000	24,498,695	19,757,734	4,740,961	(18,943,422)	15,496,008	4%
2018-19	24,884,516	750,000	25,634,516	20,106,266	5,528,250	(13,415,172)	15,725,279	4%
2019-20	25,911,002	900,000	26,811,002	20,508,391	6,302,611	(7,112,561)	15,725,280	4%
<b>2020-21</b>	26,981,120	1,050,000	28,031,120	20,918,559	7,112,561	(0)	15,725,281	4%

**TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES** (continued)**FACILITIES FUND (4400) FINANCIAL PROJECTION**

Beginning Cash Deficit \$(26,416,474)	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2008-09	18,214,505	(420,000)	17,794,505	23,040,000	(5,245,495)	(31,661,969)	10,963,344	0%
2009-10	8,402,000	(1,350,969)	7,051,031	21,988,160	(14,937,129)	(46,599,098)	0	-54%
2010-11	8,476,420	(1,946,117)	6,530,303	22,082,200	(15,551,897)	(62,150,995)	0	1%
2011-12	25,260,877	(1,946,117)	23,314,760	23,314,760	0	(62,150,995)	15,371,266	198%
2012-13	26,890,961	(1,600,000)	25,290,961	24,022,317	1,268,644	(60,882,351)	16,300,620	6%
2013-14	28,626,235	(1,300,000)	27,326,235	24,900,329	2,425,906	(58,456,444)	17,286,163	6%
2014-15	30,473,486	(100,000)	30,373,486	25,818,183	4,555,303	(53,901,141)	18,331,292	6%
2015-16	32,439,940	(800,000)	31,639,940	26,777,780	4,862,160	(49,038,981)	19,439,610	6%
2016-17	34,533,289	(600,000)	33,933,289	27,781,110	6,152,179	(42,886,802)	20,614,938	6%
2017-18	36,761,723	(400,000)	36,361,723	28,830,262	7,531,461	(35,355,341)	21,861,326	6%
2018-19	39,133,957	(200,000)	38,933,431	29,927,429	9,006,002	(26,349,340)	23,183,072	6%
2019-20	41,658,488	-	41,657,962	29,927,430	11,730,532	(14,618,807)	23,183,073	6%
<b>2020-21</b>	<b>44,346,765</b>	<b>200,000</b>	<b>44,546,239</b>	<b>29,927,431</b>	<b>14,618,808</b>	<b>0</b>	<b>23,183,074</b>	<b>6%</b>

**PURCHASING FUND (4550) FINANCIAL PROJECTION**

Beginning Cash Deficit \$ (1,550,766)	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2009-10	970,650	1,530	972,180	772,180	200,000	(1,350,766)	90,350	0%
2010-11	983,860	1,830	985,690	785,690	200,000	(1,150,766)	91,590	1%
2011-12	996,921	2,000	998,921	801,404	197,517	(953,249)	92,806	1%
2012-13	998,851	2,000	1,000,851	817,432	183,420	(769,829)	92,986	1%
2013-14	1,000,786	2,000	1,002,786	833,781	169,005	(600,824)	93,166	1%
2014-15	1,002,723	2,000	1,004,723	850,456	154,267	(446,557)	93,346	1%
2015-16	1,004,665	2,000	1,006,665	867,465	139,200	(307,357)	93,527	1%
2016-17	1,006,610	2,000	1,008,610	884,815	123,796	(183,561)	93,708	1%
2017-18	1,008,559	2,000	1,010,559	902,511	108,049	(75,513)	93,889	1%
2018-19	999,205	2,000	1,001,205	920,561	80,644	5,131	93,019	1%

**PROGRAM DETAIL:****DEBT/LEASE PAYMENTS (IN09)**

This program manages funds reserved for the payment of debt and/or debt in the form of lease payments.

**Proposed Revenues and Expenditures by Fund**

<b>FISCAL YEAR 2009-10</b>					
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>
1010	General Fund: General Purpose	\$0	\$35,323,920	\$0	\$35,323,920
1200	Pension Override Tax Revenue	58,676,160	58,145,560	-	58,145,560
3100	Sewer Service Fund	-	4,484,940	-	4,484,940
6014	Oakland Convention Center 1992	13,924,530	13,924,530	-	13,924,530
6015	COP-Oakland Museum 2002 Series A	3,680,970	3,680,970	-	3,680,970
6016	Civic Improvement Corp. 1985	3,762,930	3,762,930	-	3,762,930
6027	JPFA Capital Projects: Series 2005	11,072,250	11,072,250	-	11,072,250
6030	Taxable Pension Obligation Bonds: 1997 Series A	39,184,820	39,184,820	-	39,184,820
6036	JPFA Refunding Revenue Bonds: 2008 Series A-1 (Tax-Exempt Bonds)	16,386,200	16,386,200	-	16,386,200
6037	JPFA Refunding Revenue Bonds: 2008 Series A-2 (Taxable Bonds)	2,574,540	2,574,540	-	2,574,540
6063	General Obligation Bonds: Series 2005	11,069,590	11,069,590	-	11,069,590
6310	Measure G: 2002A Zoo, Museum, Chabot	2,550,250	2,550,250	-	2,550,250
6311	Measure G: 2006 Zoo, Museum	1,325,360	1,325,360	-	1,325,360
6320	Measure DD: 2003A Clean Water, Safe Parks and Open Space Trust Fund for Oakland	4,429,070	4,429,070	-	4,429,070
6520	Fire Area - Redemption	532,950	482,750	-	482,750
6530	Rockridge Area Water District - Redemption	63,360	61,610	-	61,610
6540	Skyline Sewer District - Redemption	26,610	23,640	-	23,640
6554	LaSalle Utility Underground - Redemption	47,470	47,120	-	47,120
6558	Grizzly Peak Utility Underground - Redemption	12,120	12,120	-	12,120
6570	JPFA Pooled Assessment: 1996 Revenue Bonds - Assessment	21,830	21,830	-	21,830
6580	JPFA Pooled Assessment: 1997 Revenue Bonds	56,500	56,500	-	56,500
6585	JPFA Reassessment District: 1999 Debt Service	526,350	526,350	-	526,350
6612	JPFA Lease Revenue Refunding Bonds (Admin Building): 2008 Series B	9,267,750	9,267,750	-	9,267,750
6999	Miscellaneous Debt Service	21,500,000	21,500,000	-	21,500,000
7320	Police and Fire Retirement System Refinancing Annuity Trust	12,000,000	12,000,000	-	12,000,000
<b>TOTAL</b>		<b>\$212,691,610</b>	<b>\$251,914,600</b>	<b>\$0</b>	<b>\$251,914,600</b>

**PROGRAM DETAIL:****DEBT/LEASE PAYMENTS (IN09)** (continued)

<b>FISCAL YEAR 2010-11</b>					
<b>Fund</b>	<b>Fund Description</b>	<b>Proposed Revenues</b>	<b>Proposed Expenditures</b>	<b>Personnel Services</b>	<b>O &amp; M*</b>
1010	General Fund: General Purpose	\$0	\$35,744,700	\$0	\$35,744,700
1200	Pension Override Tax Revenue	59,849,670	59,339,430	-	59,339,430
3100	Sewer Service Fund		4,485,440	-	4,485,440
6014	Oakland Convention Center 1992	14,163,770	14,163,770	-	14,163,770
6015	COP-Oakland Museum 2002 Series A	3,681,350	3,681,350	-	3,681,350
6016	Civic Improvement Corp. 1985	3,941,560	3,941,560	-	3,941,560
6027	JPFA Capital Projects: Series 2005	11,093,750	11,093,750	-	11,093,750
6030	Taxable Pension Obligation Bonds: 1997 Series A	40,308,500	40,308,500	-	40,308,500
6036	JPFA Refunding Revenue Bonds: 2008 Series A-1 (Tax-Exempt Bonds)	16,500,450	16,500,450	-	16,500,450
6037	JPFA Refunding Revenue Bonds: 2008 Series A-2 (Taxable Bonds)	2,530,480	2,530,480	-	2,530,480
6063	General Obligation Bonds: Series 2005	11,091,070	11,091,070	-	11,091,070
6310	Measure G: 2002A Zoo, Museum, Chabot	2,549,250	2,549,250	-	2,549,250
6311	Measure G: 2006 Zoo, Museum	1,329,360	1,329,360	-	1,329,360
6320	Measure DD: 2003A Clean Water, Safe Parks and Open Space Trust Fund for Oakland	4,429,510	4,429,510	-	4,429,510
6520	Fire Area - Redemption	515,050	463,910	-	463,910
6530	Rockridge Area Water District - Redemption	61,860	59,280	-	59,280
6540	Skyline Sewer District - Redemption	25,810	23,010	-	23,010
6554	LaSalle Utility Underground - Redemption	29,670	29,670	-	29,670
6558	Grizzly Peak Utility Underground - Redemption	7,320	7,320	-	7,320
6570	JPFA Pooled Assessment: 1996 Revenue Bonds - Assessment	21,200	21,200	-	21,200
6580	JPFA Pooled Assessment: 1997 Revenue Bonds	34,240	34,240	-	34,240
6585	JPFA Reassessment District: 1999 Debt Service	505,180	505,180	-	505,180
6612	JPFA Lease Revenue Refunding Bonds (Admin Building): 2008 Series B	9,071,330	9,071,330	-	9,071,330
6999	Miscellaneous Debt Service	21,500,000	21,500,000	-	21,500,000
7320	Police and Fire Retirement System Refinancing Annuity Trust	11,700,000	11,700,000	-	11,700,000
<b>TOTAL</b>		<b>\$214,940,380</b>	<b>\$254,603,760</b>	<b>\$0</b>	<b>\$254,603,760</b>

\* Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)

**PROGRAM DETAIL: DEBT/LEASE PAYMENTS (IN09)** (continued)

<b>Key Items Included in Program</b>		
<b>Expenditure Detail</b>	<b>FY 2009-10 Proposed</b>	<b>FY 2010-11 Proposed</b>
<b>General Purpose Fund (1010)</b>		
City's Share of Coliseum Subsidy	\$11,252,750	\$11,590,330
Museum Debt Payments	3,680,980	3,681,350
Convention Centers Debt Payments	13,924,530	14,163,780
Eastmont Precinct Debt Payments	997,900	997,900
City Administrative Complex Debt Payments	9,267,750	9,071,330
Tax & Revenue Anticipation Notes - Interest Expense (Series A)*	2,200,010	2,200,010
Anticipated Debt Service Reduction from Bond Refundings	(6,000,000)	(6,000,000)
<b>TOTAL</b>	<b>\$35,323,920</b>	<b>\$35,704,700</b>
<b>All Other Funds</b>		
Pension Obligation Bonds	\$97,330,380	\$99,647,930
Lease Revenue Bonds	49,618,750	49,910,140
General Obligation Bonds	30,446,520	30,492,940
Oakland-Alameda County Coliseum Authority	21,500,000	21,500,000
Police & Fire Annuity Transfer	12,000,000	11,700,000
Sewer Revenue Bonds	4,484,940	4,485,440
Special Assessment Bonds	1,210,090	1,122,610
<b>TOTAL</b>	<b>\$216,590,680</b>	<b>\$218,859,060</b>

\* Tax & Revenue Anticipation Notes Series A (GPF Portion) Interest Expense of \$2.2M is budgeted in Fund 1010; Series B (CALPERS Prefunding) Interest Expense Liability of \$1.3M is set aside as liability in Fund 1300

**Direct Debt Outstanding**  
**as of 7/1/2009**  
(in thousands)

**City of Oakland Debt**

		<i>Principal Outstanding</i>	<i>FY 09-10 Debt Svce</i>
<b>General Obligation Debt</b>			
2002A	General Obligation Bonds, Series 2002A (Measure G)	34,415	2,541
2003A	General Obligation Bonds, Series A (Measure DD)	61,820	4,418
2005	JPFA Revenue Bonds, (General Obligation Bond Program)	100,245	11,062
2005	General Obligation Bonds, (Baby Bonds) <sup>1</sup>	100,674	11,064
2006	General Obligation Bonds, Series 2006 (Measure G)	20,035	1,319
Subtotal		317,189	30,404
<b>Pension Obligation Bonds</b>			
1997A&B	Taxable Pension Obligation Bonds, Series 1997 A&B	52,818	39,181
2001	Taxable Pension Obligation Bonds, Series 2001	195,636	-
Subtotal		248,454	39,181
<b>Lease Revenue Bonds and Certificates of Participation</b>			
1985	Civic Improvement Corporation Variable Rate Demand COP, 1985	24,500	3,751
2001	Oakland Joint Powers Financ. Auth. Lease Revenue Refunding, Series 2001	72,110	14,179
2002	City of Oakland, Refunding COP (Oakland Museum), Series 2002A	10,375	3,675
2008B	Oakland Joint Powers Financ. Auth. Lease Revenue Refunding, 2008 Series B	109,705	9,057
2008A1/A2	Oakland Joint Powers Financ. Auth. Lease Revenue Refunding, 2008 Series A1/A2	115,170	16,940
Subtotal		331,860	47,602
<b>Oakland-Alameda County Coliseum Authority (50% City share)</b>			
1996A1/A2	Variable Rate Lease Revenue Bonds (Taxable), Oakland Coliseum Arena Project <sup>2</sup>	55,750	3,993
2000C1/C2	Variable Rate Lease Revenue Bonds, Oakland Coliseum Arena Project <sup>2</sup>	75,400	3,016
2000D	Variable Rate Lease Revenue Bonds (Taxable), Oakland Coliseum Arena Project <sup>2</sup>	3,950	3,523
		135,100	10,532
<b>Total Direct Debt</b>		<b>\$ 1,032,603</b>	<b>\$ 127,719</b>

<sup>1</sup> Property tax received from these "Baby" bonds goes towards paying debt service for the Oakland JPFA Revenue Bonds, Series 2005 (City of Oakland General Obligation Bond Program) and are listed solely for Accounting purposes.

<sup>2</sup> Debt service payments could differ due to variable rate financing structure.

**CITY OF OAKLAND'S LEGAL DEBT MARGIN  
June 30, 2009**

As of June 30, 2009, the City's legal debt limit (3.75% of valuation subject to taxation) was \$1,156,818,628. The total amount of debt applicable to the debt limit was \$317,188,697<sup>1</sup> (i.e. General Obligation Debt). The resulting legal debt margin was \$839,629,931

Total assessed valuation (net of exemptions)	\$ 41,273,634,394
Less redevelopment tax increments	<u>\$ (10,425,137,651)</u>
Basis of levy	<u><u>\$ 30,848,496,743</u></u>
Debt Limit:	
3.75 percent of valuation subject to taxation	\$ 1,156,818,628
Less amount of debt applicable to debt limit	<u>\$ (317,188,697)</u> <sup>1</sup>
Legal debt margin	<u><u>\$ 839,629,931</u></u>

<sup>1</sup> This number includes \$100,673,697 outstanding on the 2005 General Obligation Bonds.

A copy of the City of Oakland's debt policy can be found in the "Financial Policies" section.

*Source: County of Alameda and City of Oakland Treasury Division*

**The City of Oakland has undertaken responsibility for gathering information relating to debt issuances for which the City of Oakland, the Oakland Joint Powers Financing Authority, the Oakland-Alameda County Coliseum Authority, and the Redevelopment Agency of the City of Oakland have Continuing Disclosure Obligations.**

**GENERAL OBLIGATION BONDS.** As of June 30, 2009, the City had outstanding a total of \$216,515,000 aggregate principal amount of general obligation bonds. The bonds are general obligations of the City, approved by at least two-thirds of the voters. The City has the power and is obligated to levy *ad valorem* taxes upon all property within the City, subject to taxation without limitation, as to the rate or the amount (except certain property taxable at limited rates) for the payment of principal and interest on these bonds.

**City of Oakland  
General Obligation Bonds  
As of June 30, 2009  
(in \$000s)**

<u>Issue Name</u>	<u>Purpose</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
General Obligation Bonds, Series 2002A (Measure G)	Museum, Zoo and Chabot Space & Science Center	11/6/2002	2032	\$38,000	\$34,415
General Obligation Bonds, Series 2003A (Measure DD)	Lake Merritt	8/6/2003	2033	71,450	61,820
Oakland Joint Powers Authority Revenue Bonds, Series 2005 (City of Oakland General Obligation Bond Program)	General obligation refunding bonds, refunding Measure I and K bonds, which were used on various recreational and educational projects	6/16/2005	2025	122,170	100,245
General Obligation Bonds (Series 2006, Measure G)	Museum and Zoo	6/28/2006	2036	21,000	20,035
<b>Total</b>					<b><u>\$ 216,515</u></b>

NON – DEPARTMENTAL

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**SEWER REVENUE DEBT.** The City has also issued bonds secured by revenues of its sewer system. These bonds, issued on December 14, 2004 in the par amount of \$62,330,000, mature serially through June 2029.

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**City of Oakland  
Sewer Revenue Bonds  
June 30, 2009  
(in \$000s)**

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<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
City of Oakland Sewer Revenue Bonds 2004 Series A	12/14/2004	2029	\$62,330	<u>\$56,090</u>

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**LEASE OBLIGATIONS.** The City has entered into various long-term lease arrangements that secure lease revenue bonds or certificates of participation, under which the City must make lease payments, payable by the City from its General Fund, to occupy public buildings or use equipment. The table below summarizes the City's outstanding long-term lease obligations.

**City of Oakland  
Lease Obligations  
As of June 30, 2009  
(in \$000s)**

<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>	<u>Leased Asset</u>
Civic Improvement Corporation Variable Rate Demand COPs, 1985	12/24/1985	2015	\$52,300	\$24,500	Portion of sewer system
Oakland – Alameda County Coliseum Authority Lease Revenue Bonds (Arena Project), Series 1996 Series A1 & A2 <sup>(1)</sup>	8/2/1996	2026	35,000	27,850	Coliseum Arena
	8/2/1996	2026	35,000	27,900	
Oakland – Alameda County Coliseum Authority Lease Revenue Bonds, Series 2000 C-1, C-2, & D <sup>(1)</sup>	5/25/2000	2025	37,700	37,700	Coliseum Stadium
		2025	37,700	37,700	
		2011	25,250	3,950	
Oakland Joint Powers Financing Authority Lease Revenue Bonds, (Oakland Convention Center) Series 2001	5/15/2001	2014	134,890	72,110	Oakland Convention Center
City of Oakland Refunding Certificates of Participation, Series 2002	3/21/2002	2012	16,295	10,375	Oakland Museum
Oakland Joint Powers Financing Authority Lease Revenue Refunding Bonds, (Oakland Administration Buildings), 2008 Series B	5/1/2008	2026	113,450	109,705	Oakland Administration Buildings
Oakland Joint Powers Financing Authority Lease Revenue Bonds, 2008 Series A-1, A-2	4/16/2008	2017	107,630	96,445	Portion of sewer system
	4/16/2008	2014	20,330	18,725	
<b>Total</b>				<b><u>\$466,960</u></b>	

<sup>(1)</sup> The lease payments securing these bonds are joint and several obligations of both the City and the County of Alameda. Each entity has covenanted to budget and appropriate one-half of the annual lease payments, and to take supplemental budget action if required to cure any deficiency. Principal amounts shown represent half of total original and outstanding par, representing the amount that is directly attributable to the City.

**PENSION OBLIGATION BONDS.** The City has issued two series of pension obligation bonds to fund a portion of the current balance of the City’s Unfunded Actuarial Accrued Liability (“UAAL”) for retirement benefits to members of the Oakland Police and Fire Retirement System (“PFRS”). The table below summarizes the two currently outstanding pension obligation bond issues.

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**City of Oakland  
Pension Obligation Bonds  
As of June 30, 2009  
(in \$000s)**

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<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
City of Oakland Taxable Pension Obligation Bonds, Series 1997, Sub-Series A	2/1/1997	2011	\$420,495	\$52,818
City of Oakland Taxable Pension Obligation Bonds, Series 2001	10/17/2001	2023	\$195,636	195,636
<b>Total</b>				<b><u>\$248,454</u></b>

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**OTHER LONG-TERM BORROWINGS.** The City has debt outstanding for three bond issues supported by assessment districts. Debt service on each of these assessment and reassessment bond issues is paid solely from assessments levied on real property within the respective districts. The City is not responsible for debt service on the bonds in the event that assessment collections are not sufficient. The table below summarizes the City’s outstanding assessment bonds.

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**City of Oakland  
Special Assessments  
As of June 30, 2009  
(in \$000s)**

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<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
Oakland Joint Powers Financing Authority Special Assessment Pooled Revenue Bonds, Series 1996 A	8/22/1996	2020	\$ 465	\$ 185
Oakland Joint Powers Financing Authority Special Assessment Pooled Revenue Bonds, Series 1997	12/3/1997	2012	1,250	140
Oakland Joint Powers Financing Authority Reassessment Revenue Bonds, Series 1999	7/27/1999	2024	7,255	5,320
<b>Total</b>				<b><u>\$5,605</u></b>

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**REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND.** The City's Redevelopment Agency has issued several series of tax allocation bonds to provide funding for blight alleviation and economic development in parts of the City, or for the construction of low-income housing. The bonds are payable from the tax increment received from the specific redevelopment project areas which they support. Tax allocation bonds have been issued for the Acorn Redevelopment Project Area, the Central District Redevelopment Project Area, the Coliseum Area Redevelopment Project Area, the Central City East Redevelopment Project Area and the Broadway-MacArthur Redevelopment Project Area. In addition, bonds have been issued that are secured by dedicated housing set-aside revenues from all the City's redevelopment project areas.

The tables below summarize the Redevelopment Agency's outstanding tax allocation debt and other financings, including the final maturity date, original par amounts and amounts outstanding. All information below is presented as of June 30, 2009.

**TAX ALLOCATION BONDS**  
(In \$000s)  
As of June 30, 2009

**Central District Redevelopment Project Area**

<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
Central District Redevelopment Project Senior Tax Allocation Refunding Bonds, Series 1992	11/15/1992	2014	97,655	29,720
Central District Redevelopment Project Subordinated Tax Allocation Bonds, Series 2003	1/9/2003	2019	120,605	100,835
Central District Redevelopment Project Subordinated Tax Allocation Bonds, Series 2005	2/8/05	2022	44,360	44,360

**City-wide Housing**

<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
Subordinated Housing Set-Aside Revenue Bonds, Series 2000T	5/16/00	2018	39,395	4,290
Subordinated Housing Set-Aside Revenue Bonds, Series 2006A and 2006A-T	4/4/06	2037	84,840	82,785

**General Obligation Bonds**

<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
General Obligation, Series 1998 (Tribune Towers Restoration)	4/1/98	2018	600	170

NON – DEPARTMENTAL

The table below summarizes the Redevelopment Agency’s outstanding tax allocation debt.

<b>TAX ALLOCATION BONDS</b>				
<b>(In \$000s)</b>				
<b>June 30, 2009</b>				
<b>Broadway/MacArthur/San Pablo Redevelopment Project Area</b>				
<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
Broadway/MacArthur/San Pablo Redevelopment Project Tax Allocation Bonds Series 2006C-TE and 2006C-T	10/12/2006	2037	17,270	16,675
<b>Central City East Redevelopment Project Area</b>				
<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
Central City East Redevelopment Project Tax Allocation Bonds, Series 2006A-TE and 2006A-T	10/12/2006	2037	76,300	73,665
<b>Central District Redevelopment Project Area</b>				
<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
Central District Redevelopment Project Subordinated Tax Allocation Bonds, Series 2006T	11/21/2006	2022	33,135	27,975
<b>Coliseum Area Redevelopment Project Area</b>				
<u>Issue Name</u>	<u>Issuance Date</u>	<u>Final Maturity</u>	<u>Original Par</u>	<u>Par Outstanding</u>
Coliseum Area Redevelopment Project Tax Allocation Bonds, Series 2006B-TE and 2006B-T	10/12/2006	2037	102,590	98,925
<b>Total</b>				<b><u>\$479,400</u></b>

**City of Oakland**  
**Debt Service Obligations for Fiscal Years Ending 2009-10 & 2010-11**  
**as of 7/1/2009**  
*(\$ in thousands)*

Series Name	Original Par Amount	Outstanding Par Amount	Fiscal Year 2009-10			Fiscal Year 2010-11		
			Principal	Interest	Total Debt Service	Principal	Interest	Total Debt Service
<b>General Obligation Bonds</b>								
General Obligation Bonds, Series 2002A (Measure G)	\$ 38,000	\$ 35,930	\$ 740	\$ 1,797	\$ 2,537	\$ 775	\$ 1,760	\$ 2,535
General Obligation Bonds, Series 2003 (Measure DD)	71,450	64,745	1,445	2,975	4,420	1,480	2,937	4,417
General Obligation Bonds, Series 2005 (GO Bonds)	122,170	111,655	5,551	5,447	10,998	5,860	5,178	11,038
General Obligation Bonds, Series 2005 (JPFA Bonds)	122,476	112,084	5,575	5,429	11,004	5,835	5,206	11,041
General Obligation Bonds, Series 2006 (Measure G)	21,000	20,800	375	949	1,324	390	934	1,324
<b>General Obligation Bonds Subtotal</b>	<b>\$ 375,096</b>	<b>\$ 345,214</b>	<b>\$ 13,686</b>	<b>\$ 16,597</b>	<b>\$ 30,283</b>	<b>\$ 14,340</b>	<b>\$ 16,015</b>	<b>\$ 30,354</b>
<b>Lease Revenue Bonds / Certificates of Participation</b>								
Civic Improvement Corporation Variable Rate Demand	\$ 52,300	\$ 29,500	\$ 2,400	\$ 1,167	\$ 3,567	\$ 2,600	\$ 1,060	\$ 3,660
Oakland JPFA Lease Revenue Refunding Bonds, Series	134,890	91,280	9,350	4,597	13,947	9,820	4,119	13,939
Refunding Certificates of Participation (Oakland Museum)	16,295	16,295	2,900	777	3,677	3,020	661	3,681
Oakland JPFA Lease Revenue Refunding Bonds (Admini	117,200	105,725	3,575	4,334	7,909	3,750	3,846	7,596
Oakland JPFA Special Refunding Revenue Bonds, Series	146,950	128,100	9,000	7,683	16,683	9,400	7,082	16,482
<b>Lease Revenue Bonds / COPs Subtotal</b>	<b>\$ 467,635</b>	<b>\$ 370,900</b>	<b>\$ 27,225</b>	<b>\$ 18,558</b>	<b>\$ 45,783</b>	<b>\$ 28,590</b>	<b>\$ 16,768</b>	<b>\$ 45,358</b>
<b>Pension Obligation Bonds</b>								
Taxable Pension Obligation Bonds, Series 1997 A & B	\$ 420,495	\$ 117,988	\$ 30,920	\$ 6,091	\$ 37,011	\$ 34,250	\$ 3,833	\$ 38,083
Taxable Pension Obligation Bonds, Series 2001	195,636	195,636	-	-	-	-	-	-
<b>POB Subtotal</b>	<b>\$ 616,131</b>	<b>\$ 313,624</b>	<b>\$ 30,920</b>	<b>\$ 6,091</b>	<b>\$ 37,011</b>	<b>\$ 34,250</b>	<b>\$ 3,833</b>	<b>\$ 38,083</b>
<b>Oakland-Alameda County Coliseum Authority</b>								
Lease Revenue Bonds (Taxable-Oakland Coliseum Area	\$ 70,000	\$ 60,450	\$ 1,550	\$ 4,025	\$ 5,575	\$ 1,650	\$ 3,905	\$ 5,555
Lease Revenue Bonds (Oakland Coliseum Project)	75,400	75,400	1,650	2,639	4,289	-	2,639	2,639
Variable Rate Lease Revenue Bonds (Taxable), Oakland	25,250	12,700	3,050	897	3,947	2,750	718	3,468
<b>OACCA Bonds Subtotal</b>	<b>\$ 170,650</b>	<b>\$ 148,550</b>	<b>\$ 6,250</b>	<b>\$ 7,561</b>	<b>\$ 13,811</b>	<b>\$ 4,400</b>	<b>\$ 7,262</b>	<b>\$ 11,662</b>
<b>Master Lease Agreements</b>								
2001, Eastmont Town Center (Police Substation)	\$ 11,333	\$ 6,991	\$ 579	\$ 374	\$ 953	\$ 611	\$ 342	\$ 953
2002, Master Lease / Purchase Agreement (Schedules	19,768	2,786	888	114	1,002	928	74	1,002
2002, Master Lease / Purchase Agreement (Schedules	14,923	5,334	1,357	213	1,570	1,414	156	1,570
2004, Solar Panel Tax-Exempt Lease Transaction	4,139	2,896	171	121	292	178	114	292
2005, Master Lease (Shoretel)	1,397	1,040	191	43	234	199	35	234
2005, Master Lease (Enterasys)	1,140	850	155	37	192	162	30	192
2006, 450 Lancaster (Oakland Museum)	4,940	4,940	220	256	476	235	244	479
<b>Master Lease Subtotal</b>	<b>\$ 57,640</b>	<b>\$ 24,837</b>	<b>\$ 3,561</b>	<b>\$ 1,158</b>	<b>\$ 4,719</b>	<b>\$ 3,727</b>	<b>\$ 995</b>	<b>\$ 4,722</b>
<b>Sewer Revenue Bonds</b>								
Sewer Revenue Bonds, 2004 Series A	\$ 62,330	\$ 59,305	\$ 1,585	\$ 2,900	\$ 4,485	\$ 1,630	\$ 2,852	\$ 4,482
<b>Sewer Revenue Bonds Subtotal</b>	<b>\$ 62,330</b>	<b>\$ 59,305</b>	<b>\$ 1,585</b>	<b>\$ 2,900</b>	<b>\$ 4,485</b>	<b>\$ 1,630</b>	<b>\$ 2,852</b>	<b>\$ 4,482</b>
<b>Special Assessment Bonds</b>								
Oakland JPFA Special Assessment Pooled Revenue Bo	\$ 465	\$ 200	\$ 10	\$ 13	\$ 23	\$ 5	\$ 12	\$ 17
Oakland JPFA Special Assessment Pooled Revenue Bo	1,250	565	90	29	119	95	24	119
Oakland JPFA Reassessment Revenue Bonds, Series 1	7,255	5,955	205	316	521	215	306	521
<b>Special Assessment Bonds Subtotal</b>	<b>\$ 8,970</b>	<b>\$ 6,720</b>	<b>\$ 305</b>	<b>\$ 358</b>	<b>\$ 663</b>	<b>\$ 315</b>	<b>\$ 342</b>	<b>\$ 657</b>
<b>Oakland Redevelopment Agency</b>								
<i>---Tax Allocation Bonds---</i>								
Senior Tax Allocation Refunding Bonds, Series 1992 (Central District Redev. Proj.)	97,655	41,745	5,835	2,325	8,160	6,190	1,975	8,165
Subordinated Tax Allocation Bonds, Series 2003 (Central District Redev. Proj.)	120,605	107,110	3,090	5,670	8,760	3,185	5,545	8,730
Subordinated Tax Allocation Bonds, Series 2005 (Central District Redev. Proj.)	44,360	44,360	-	2,218	2,218	-	2,218	2,218
Central City East Redevelopment Project Tax Allocation Bonds, Series 2006A-TE	13,780	13,780	-	689	689	-	689	689
Central City East Redevelopment Project Tax Allocation Bonds, Series 2006A-T	65,520	65,520	1,510	3,384	4,894	1,125	3,314	4,439
Coliseum Area Redevelopment Project Tax Allocation Bonds, Series 2006B-TE	28,770	28,770	550	1,355	1,905	455	1,335	1,790
Coliseum Area Redevelopment Project Tax Allocation Bonds, Series 2006B-T	73,820	73,820	1,540	4,009	5,549	1,120	3,939	5,059
Broadway/MacArthur/San Pablo Redev Proj Tax Allocation Bonds, Series2006C-TE	4,945	4,945	-	247	247	-	247	247
Broadway/MacArthur/San Pablo Redev Proj Tax Allocation Bonds, Series2006C-T	12,325	12,325	340	670	1,010	255	654	909
Central District Redev Proj Subordinated Tax Allocation Bonds, Series 2006T	33,135	33,135	2,700	1,686	4,386	2,460	1,551	4,011
<i>---General Obligation Bonds---</i>								
General Obligation Bonds, 1998 (Tribune Towers Renovation)	600	265	45	15	60	50	12	62
<i>---Housing Set-Aside Bonds---</i>								
Subordinated Housing Set-Aside Revenue Bonds (Taxable), Series 2000T	39,395	7,980	1,775	555	2,330	1,915	410	2,325
Subordinated Housing Set-Aside Revenue Bonds (Taxable), Series 2006A	2,195	2,195	-	110	110	-	110	110
Subordinated Housing Set-Aside Revenue Bonds (Taxable), Series 2006A-T	82,645	81,525	460	4,626	5,086	475	4,602	5,077
<b>ORA Bonds Subtotal</b>	<b>\$ 619,750</b>	<b>\$ 517,475</b>	<b>\$ 17,845</b>	<b>\$ 27,559</b>	<b>\$ 45,404</b>	<b>\$ 17,230</b>	<b>\$ 26,601</b>	<b>\$ 43,831</b>
<b>TOTAL DIRECT DEBT</b>	<b>\$ 1,629,512</b>	<b>\$ 1,178,288</b>	<b>\$ 78,081</b>	<b>\$ 48,807</b>	<b>\$ 126,888</b>	<b>\$ 81,580</b>	<b>\$ 43,878</b>	<b>\$ 125,457</b>
<b>ALL DEBT OBLIGATIONS</b>	<b>\$ 2,378,202</b>	<b>\$ 1,786,625</b>	<b>\$ 101,377</b>	<b>\$ 80,782</b>	<b>\$ 182,159</b>	<b>\$ 104,482</b>	<b>\$ 74,668</b>	<b>\$ 179,149</b>

**NOTES**

**Insert Tab**



## CAPITAL IMPROVEMENT PROGRAM

### DEFINITION

The Capital Improvement Program includes, in general, new and continuing projects costing more than \$50,000. These projects are designed to upgrade and repair existing facilities, parks/open space, streets, sidewalks, and sewers; purchase technology-related equipment and service contracts; mitigate traffic hazards; improve pedestrian and bicycle safety; and improve disabled persons' access to City facilities, machinery or equipment are included in the City's Minor Capital Improvement Program, which is a component of this budget.

### CATEGORIES

The 2009-11 Capital Improvement Program budget is organized around seven categories.

#### *Buildings and Facilities*

This category of projects includes improvements and new developments of recreation centers, fire stations, community centers, and other City buildings, facilities, and structures.

#### *Parks and Open Space*

Projects in this category include improvements to playgrounds and tot lots, improvements to park facilities and City swimming pools; and improvements to Oakland's waterways.

#### *Sewers and Storm Drains*

Projects in this category include reconstruction of sewer mains throughout the City as required by the infiltration/inflow program. The Cease and Desist Order issued to Oakland and other Bay Area communities by the State Water Resources Control Board of the California Environmental Protection Agency requires that the City plan and implement management practices and capital repairs and replacements to the aging sewer facilities to prevent sewage discharges into creeks, lakes, and the San Francisco Bay. Funding for emergency repair and replacement of sewer and storm drain facilities is also included.

#### *Streets and Sidewalks*

Projects in this category include street improvements, street safety projects, street lighting, and sidewalk repair, as well as streetscape improvements. These projects are designed to address the maintenance backlog of City streets and sidewalks.

#### *Technology Enhancements*

Projects in this category include all technology-related projects, including investments in hardware and software, and related service contracts.

#### *Traffic Improvements*

This category includes traffic and transportation-related improvements, including traffic calming, traffic signals, modernization of traffic signals and signal controllers, and signal synchronization. It also includes bicycle and pedestrian safety improvement projects.

#### *Miscellaneous*

This category of projects includes those that cross multiple categories or do not intuitively fit under a single category.

## CAPITAL IMPROVEMENT PROGRAM 2009-11

### SUMMARY BY SOURCE

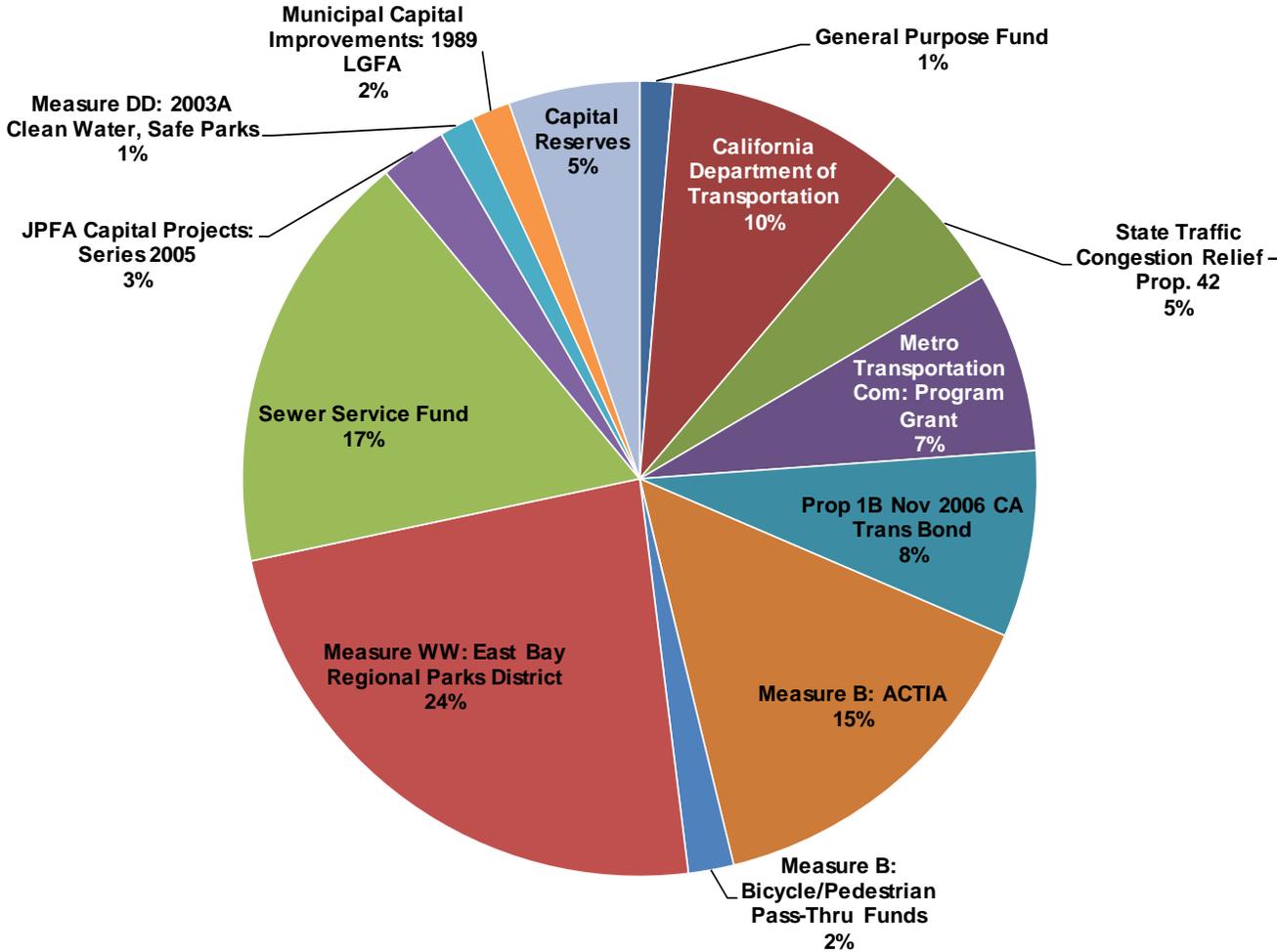
	Fund	Proposed Budget		Total
		2009-10	2010-11	2009-11
<b>City</b>				
General Purpose Fund	1010	651,000	442,620	1,093,620
California Department of Transportation	2140	4,000,000	4,000,000	8,000,000
State Traffic Congestion Relief – Prop. 42	2141	2,065,440	2,268,300	4,333,740
Metro Transportation Com: Program Grant	2163	5,968,000	-	5,968,000
Prop 1B Nov 2006 CA Trans Bond	2165	-	6,176,850	6,176,850
Measure B: ACTIA	2211	5,775,020	6,200,020	11,975,040
Measure B: Bicycle/Pedestrian Pass-Thru Funds	2212	750,000	750,000	1,500,000
Measure WW: East Bay Regional Parks District	2260	19,204,460	-	19,204,460
Sewer Service Fund	3100	6,947,000	7,120,000	14,067,000
JPFA Capital Projects: Series 2005	5200	1,157,000	1,040,000	2,197,000
Measure DD: 2003A Clean Water, Safe Parks	5320	300,000	850,000	1,150,000
Municipal Capital Improvements: 1989 LGFA	5501	666,590	611,580	1,278,170
Capital Reserves	5510	2,201,250	2,125,000	4,326,250
<b>Subtotal City</b>		<b>49,685,960</b>	<b>31,584,370</b>	<b>81,270,330</b>

	Fund	Proposed Budget		Total
		2009-10	2010-11	2009-11
<b>Oakland Redevelopment Agency</b>				
Central District Grant Funds	9215	490	500	990
Coliseum: Operations	9450	100,120	100,120	200,240
Coliseum: Capital	9451	2,839,000	1,125,000	3,964,000
Coliseum Area: Tax Allocation Bonds 2006B-TE	9455	361,830	850	362,680
Coliseum Area: Tax Allocation Bonds 2006-T	9456	2,000,000	1,065,000	3,065,000
Central District: Operations	9510	1,427,180	1,433,620	2,860,800
City Center: Garage West Subsidy	9513	2,062,500	2,151,000	4,213,500
Chinatown: Parking Lot	9515	1,120,000	230,000	1,350,000
1989 Bonds	9516	3,000,750	760	3,001,510
Multi Service Center/Rent - County	9522	98,660	98,670	197,330
Liability/Contingency/Finance	9526	160,540	149,990	310,530
10% School Set Aside/Coliseum	9527	860	860	1,720
Broadway/MacArthur/San Pablo: Operations	9529	100,000	100,000	200,000
Central District: TA Bond Series 2003	9532	3,072,320	2,350	3,074,670
Central City East: Operations	9540	300,000	500,000	800,000
Unrestricted Land Sales Proceeds	9553	4,377,180	3,396,220	7,773,400
OBRA: Operations	9570	300,000	300,000	600,000
Trust and Agency Fund	9701	10,500,000	-	10,500,000
<b>Subtotal ORA</b>		<b>31,821,430</b>	<b>10,654,940</b>	<b>42,476,370</b>
<b>TOTAL</b>		<b>81,507,390</b>	<b>42,239,310</b>	<b>123,746,700</b>

# CAPITAL IMPROVEMENT PROGRAM

FY 2009-11 SUMMARY BY SOURCE – CITY

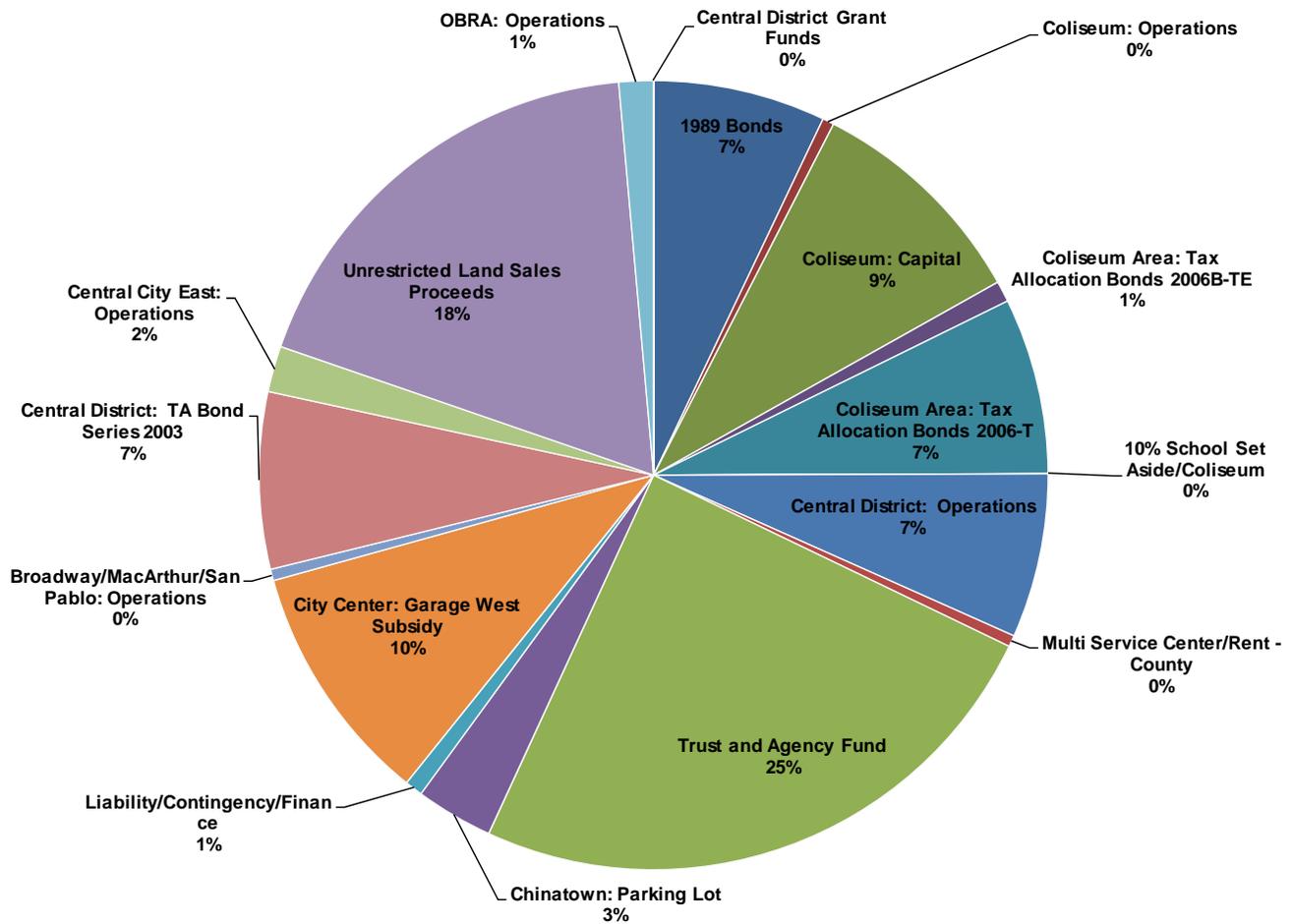
\$81,270,330



# CAPITAL IMPROVEMENT PROGRAM

FY 2009-11 SUMMARY BY SOURCE – ORA

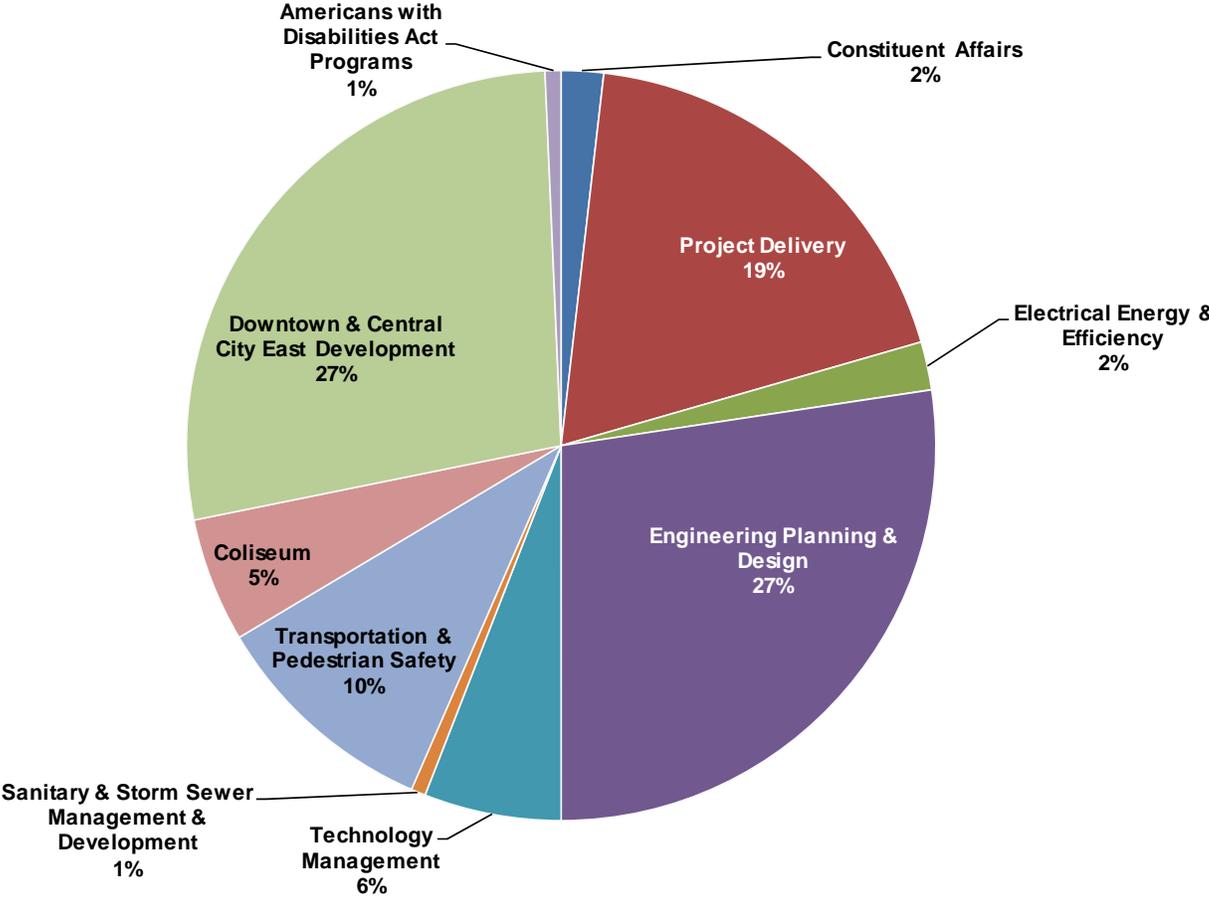
\$42,476,370



**CAPITAL IMPROVEMENT PROGRAM 2009-11**

**SUMMARY BY PROGRAM**

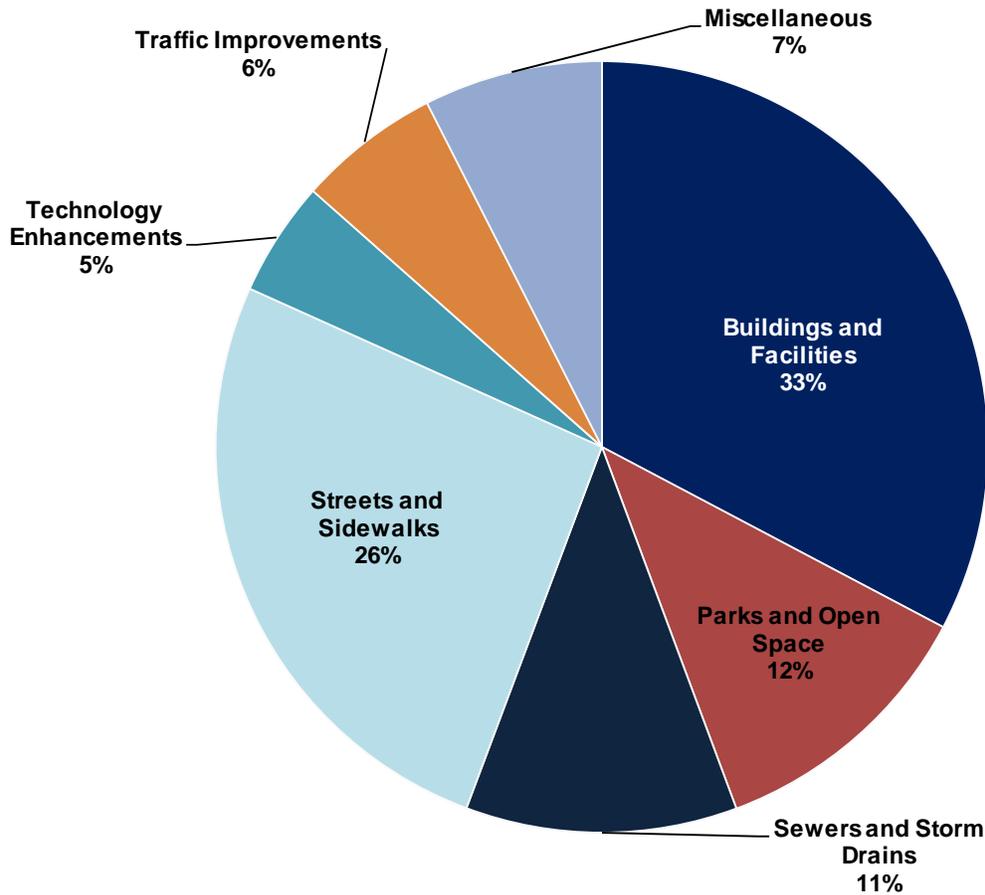
Program	Program Code	Proposed Budget		Total
		2009-10	2010-11	2009-11
Sanitary & Storm Sewer Management & Development	IN03	385,000	392,000	770,000
Engineering Planning & Design	IN05	16,905,460	16,977,170	33,882,630
Project Delivery	IN06	20,506,400	2,650,640	23,157,040
Electrical Energy & Efficiency	IN07	1,327,520	1,250,000	2,577,520
Constituent Affairs	IP53	1,125,000	1,125,000	2,250,000
Technology Management	IP62	3,856,220	3,454,200	7,310,420
Transportation & Pedestrian Safety	NB33	6,170,360	6,095,360	12,265,720
Coliseum	SC12	4,452,560	2,191,830	6,644,390
Downtown & Central City East Development	SC13, SC18	26,468,870	7,563,110	34,031,980
Americans with Disabilities Act Programs	YS10	310,000	540,000	850,000
<b>TOTAL</b>		<b>81,507,390</b>	<b>42,239,310</b>	<b>123,746,700</b>



# CAPITAL IMPROVEMENT PROGRAM 2009-11

## SUMMARY BY CATEGORY

Category	Proposed Budget		Total
	2009-10	2010-11	2009-11
Buildings and Facilities	32,673,410	7,838,110	40,511,520
Parks and Open Space	13,504,460	850,000	14,354,460
Sewers and Storm Drains	6,947,000	7,120,000	14,067,000
Streets and Sidewalks	16,074,440	16,125,150	32,199,590
Technology Enhancements	3,009,220	2,954,200	5,963,420
Traffic Improvements	3,772,540	3,620,020	7,392,560
Miscellaneous	5,526,320	3,731,820	9,258,150
<b>TOTAL</b>	<b>81,507,390</b>	<b>42,239,310</b>	<b>123,746,700</b>



**CAPITAL IMPROVEMENT PROGRAM 2009-11**

**PROJECTS BY CATEGORY**

	Proposed Budget		Total
	2009-10	2010-11	2009-11
<b>Buildings and Facilities</b>			
PWA Muni Buildings Support	500,000	500,000	1,000,000
East Oakland Sports Complex	6,000,000	-	6,000,000
Microwave Transmitter & EOC HVAC System	347,000	-	347,000
District 1 Pay-Go 5510	125,000	125,000	250,000
District 2 Pay-Go 5510	125,000	125,000	250,000
District 3 Pay-Go 5510	125,000	125,000	250,000
District 4 Pay-Go 5510	125,000	125,000	250,000
District 5 Pay-Go 5510	125,000	125,000	250,000
District 6 Pay-Go 5510	125,000	125,000	250,000
District 7 Pay-Go 5510	125,000	125,000	250,000
At Large Pay-Go 5510	125,000	125,000	250,000
Mayor Pay-Go 5510	125,000	125,000	250,000
Hardy Park Restroom	207,300	-	207,300
ADA Accommodations	-	100,000	100,000
ADA Transition Plan	310,000	440,000	750,000
** City Center Garage West Operating	2,062,500	2,151,000	4,213,500
** 9 <sup>th</sup> & Franklin Block	220,000	230,000	450,000
** Central District – Retail Entertainment Program	100,000	-	100,000
** Uptown Garage (21 <sup>st</sup> and Telegraph)	3,300,000	-	3,300,000
** Downtown Façade Improvements	1,658,500	-	1,658,000
** Downtown Capital Project Support	-	500,000	500,000
** Oakland Ice Center	2,205,000	2,315,000	4,520,000
** Touraine Hotel/Henry Robinson Service Center	98,110	98,110	196,220
** Thomas Berkley Square Residential	1,500,000	-	1,500,000
** UC – Office of the President	174,000	174,000	348,000
** Fox Courts	170,000	-	170,000
** Lincoln Recreation Center ORA Project	7,500,000	-	7,500,000
** Public Facilities Capital Projects – ORA	5,000,000	-	5,000,000
** Telegraph Plaza Garage	196,000	205,000	401,000
<b>Buildings and Facilities Project Totals</b>	<b>32,673,410</b>	<b>7,838,110</b>	<b>40,511,520</b>

\*\* These are ORA Projects that are fully described in the FY 2009-11 Proposed Oakland Redevelopment Agency Budget.

## CAPITAL IMPROVEMENT PROGRAM 2009-11

### PROJECTS BY CATEGORY

	Proposed Budget		Total
	2009-10	2010-11	2009-11
<b>Parks and Open Space</b>			
Caldecott Trail	1,000,000	-	1,000,000
Owen Jones Field	1,000,000	-	1,000,000
Poplar Field, Leveling, Phase II	850,000	-	850,000
Madison Square Park	300,000	-	300,000
Central Reservoir, Leveling, Phase II	600,000	-	600,000
Laurel Park	500,000	-	500,000
City Stables	500,000	-	500,000
Bushrod Park Soccer Field	3,300,000	-	3,300,000
Lazear Ballfield Lighting	500,000	-	500,000
Pal Camp	1,000,000	-	1,000,000
25 <sup>th</sup> Street Mini-Park	730,000	-	730,000
Morcom Rose Garden	1,700,000	-	1,700,000
Children's Fairyland	500,000	-	500,000
Feather River Camp	500,000	-	500,000
Raimondi Park, Phase I	500,000	-	500,000
Bellevue Avenue Reconfiguration	100,000	-	100,000
ConAgra Site Waterfront Trail	-	50,000	50,000
Snow Park/Lakeside Renovation	200,000	800,000	1,234,000
<b>Parks and Open Space Project Totals</b>	<b>13,504,460</b>	<b>850,000</b>	<b>14,354,460</b>

	Proposed Budget		Total
	2009-10	2010-11	2009-11
<b>Sewers and Storm Drains</b>			
MacArthur. 64 <sup>th</sup> , Simon, 72 <sup>nd</sup> Ave. (84-104)	-	2,860,000	2,860,000
Shattuck, 66 <sup>th</sup> , Telegraph, 59 <sup>th</sup> Ave. (50-10)	360,000	-	360,000
Golf Links Rd., Fontaine St., Crest Ave.	396,000	-	396,000
Jones Ave., 98 <sup>th</sup> Ave., Edes Ave.	2,730,000	-	2,730,000
Root Foaming of City Sewer Mains Citywide	385,000	392,000	777,000
Relief Sewer (52.600)	-	540,000	540,000
Relief Sewer (54-8.400, 8.610 & 8.900)	-	288,000	288,000
Relief Sewer (56-3100 & 3.200)	342,000	-	342,000
Relief Sewer (81-3A & 3B)	-	540,000	540,000
Citywide Cyclic Sewer Replacement	2,500,000	2,500,000	5,000,000
Relief Sewer (81-4)	234,000	-	234,000
<b>Sewers and Storm Drains Project Totals</b>	<b>6,947,000</b>	<b>7,120,000</b>	<b>14,067,000</b>

**CAPITAL IMPROVEMENT PROGRAM 2009-11**

**PROJECTS BY CATEGORY**

	Proposed Budget		Total
	2009-10	2010-11	2009-11
<b>Streets and Sidewalks</b>			
Street Resurfacing Fund 2163	4,774,000	-	4,774,000
Repair & Rehab of City Paths & Stairs	400,000	400,000	800,000
Matching Funds for Grant Funded Projects	750,000	750,000	1,500,000
Citywide Emergency Roadway Repairs	400,000	400,000	800,000
Bridge Maintenance	-	500,000	500,000
Street Rehab/Resurfacing Fund – Prop. 42	2,065,440	2,268,300	4,333,740
Street Rehab/Resurfacing Fund – Prop. 1B	-	6,176,850	6,176,850
Caldecott Tunnel Mitigations	4,000,000	4,000,000	8,000,000
Citywide Sidewalk Repairs	620,000	620,000	1,240,000
ADA Curb Ramp 30-Yr Transition Plan	660,000	660,000	1,320,000
Curb Ramp/Sidewalk Repair	1,194,000	-	1,194,000
** ORA Sidewalk Replacement	100,000	100,000	200,000
** South Coliseum Way & Edes Street Streetscape	361,000	-	361,000
** International Boulevard Streetscape	750,000	250,000	1,000,000
<b>Streets and Sidewalks Project Totals</b>	<b>16,074,440</b>	<b>16,125,150</b>	<b>32,199,590</b>

	Proposed Budget		Total
	2009-10	2010-11	2009-11
<b>Technology Enhancements</b>			
Oracle Corp. Software & Support Agreement	705,810	750,800	1,456,610
Sun Server Lease Agreement	860,780	760,780	1,621,560
Motorola IPSS Support 7 Maintenance	1,442,630	1,442,630	2,885,250
<b>Technology Enhancements Project Totals</b>	<b>3,009,220</b>	<b>2,954,200</b>	<b>5,963,420</b>

\*\* These are ORA Projects that are fully described in the FY 2009-11 Proposed Oakland Redevelopment Agency Budget.



**CAPITAL IMPROVEMENT PROGRAM 2009-11**

**UNFUNDED PROJECTS BY DEPARTMENT/AGENCY**

			<b>Total</b>
<b>Library</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2009-11</b>
AAMLO	218,750	656,250	875,000
Asian Library 388 9 <sup>th</sup> Street	1,800,000	5,400,000	7,200,000
Asian Library Restrooms 388 9 <sup>th</sup> Street	39,595	118,785	158,380
Brookfield Library	2,138,000	6,412,000	8,550,000
Dimond Library Carpet & Electrical	31,250	93,750	125,000
Dimond Library Expansion	5,125,000	15,375,000	20,500,000
Eastmont Library 7200 Bancroft Ave.	7,123,816	19,950,000	20,073,816
Elmhurst Library 1427 88 <sup>th</sup> Ave.	957,954	2,330,000	3,287,954
Golden Gate Library 5506 San Pablo Ave.	731,954	1,650,000	2,381,954
Hoover Library New Location	3,900,000	11,700,000	15,600,000
Lakeview Library 550 El Embarcadero	1,925,000	5,775,000	7,700,000
Lakeview Library Foundation Repair	87,500	262,500	350,000
Lakeview Library Restroom Addition	678,500	187,500	866,000
Laurel Library	3,900,000	11,700,000	15,600,000
Main Library Relocation	41,544,928	3,120,000	44,664,928
Main Library Shelves	31,000	94,000	125,000
Martin Luther King Jr. Library	943,707	2,694,621	3,638,328
Melrose Library	845,000	2,535,000	3,380,000
Montclair Library	182,000	548,000	730,000
Piedmont Library	1,625,000	4,875,000	6,500,000
Rockridge Library	422,000	1,056,078	1,478,078
San Antonio Library	7,250,000	21,750,000	29,000,000
Temescal Library New	562,500	1,687,500	2,250,000
Temescal Library Awning	60,000	-	60,000
West Oakland Library	5,062,500	15,187,500	20,250,000
<b>Library Unfunded Projects</b>	<b>87,185,954</b>	<b>135,158,484</b>	<b>222,344,433</b>

			<b>Total</b>
<b>CEDA</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2009-11</b>
Adeline Street Bridge Repair	1,400,000	-	1,400,000
Sidewalk Improvements at Lancaster	1,242,500	-	1,242,000
Storm Drains Capital Improvements	8,000,000	8,000,000	16,000,000
Citywide Emergency Storm Drainage Repairs	500,000	500,000	1,000,000
Citywide Intelligent Transportation Project	450,000	450,000	900,000
Street Rehabilitation/Resurfacing	5,000,000	5,000,000	10,000,000
Citywide Guardrail Program	150,000	150,000	300,000
On Call Street Projects	300,000	300,000	600,000
<b>CEDA Unfunded Projects</b>	<b>17,042,500</b>	<b>14,400,000</b>	<b>31,442,500</b>

## CAPITAL IMPROVEMENT PROGRAM 2009-11

### UNFUNDED PROJECTS BY DEPARTMENT/AGENCY

	<b>2009-10</b>	<b>2010-11</b>	<b>Total 2009-11</b>
<b>Department of Information Technology</b>			
City Network Equipment Replacement	548,300	-	548,300
City Server Replacement	329,300	-	329,300
E-Government Network Security	570,000	-	570,000
Oracle Reporting and Publishing	250,000	-	250,000
Public Safety Server Replacement	121,500	-	121,500
Upgrade 50 Oakland Fire Mobile Radios	866,623	-	866,623
<b>DIT Unfunded Projects</b>	<b>2,685,723</b>	<b>-</b>	<b>2,685,723</b>

	<b>2009-10</b>	<b>2010-11</b>	<b>Total 2009-11</b>
<b>Fire Department</b>			
Bathroom Repairs to Fire Stations	1,000,000	1,000,000	2,000,000
Police & Fire Joint Training Facility	5,000,000	7,500,000	12,500,000
Dormitory Partition Wall Replacement	112,500	337,500	450,000
EOC Kitchen Renovation	40,000	125,000	165,000
Exterior Painting Fire Station 4	150,000	-	150,000
Gate Replacement and Repairs for Fire	30,000	-	30,000
Gutter Replacement fir Fire Stations	50,000	-	50,000
HVAC/Duct Cleaning at all Fire Stations	250,000	250,000	500,000
Kitchen Repairs to Various Fire Stations	750,000	2,250,000	3,000,000
Paving Parking Lots for 5 Fire Stations	75,000	225,000	300,000
Replace/Rebuild Station 25	2,500,000	7,500,000	10,000,000
Rebuild Fire Station 4	2,500,000	7,500,000	10,000,000
Station 29 Replace/Rebuild	2,500,000	7,500,000	10,000,000
Repair Apparatus Apron at Various Stations	112,500	337,500	450,000
Repair Fire Training Center	50,000	-	50,000
Replacement of Fire Dispatch Center	40,000	-	40,000
Replacement of Floor Covering at Station	20,000	-	20,000
Replacement of Roofs at Various Fire Stations	70,000	217,000	287,000
Replacement of Telescoping Doors at Stations	72,000	-	72,000
Replacement of Two Fire Trucks	1,700,000	-	1,700,000
Structural Modification – I Beam Door	50,000	150,000	200,000
Upgrade Electrical Panels at Stations	250,000	750,000	1,000,000
Upgrade Exterior Building Lighting at 911	25,000	-	25,000
Window Replacement at Various Stations	70,000	-	70,000
Installation of Traffic Signal at Fire Station	62,500	187,500	250,000
<b>Fire Department Unfunded Projects</b>	<b>17,479,500</b>	<b>35,829,500</b>	<b>53,309,000</b>

**CAPITAL IMPROVEMENT PROGRAM 2009-11**

**UNFUNDED PROJECTS BY DEPARTMENT/AGENCY**

			<b>Total</b>
	<b>2009-10</b>	<b>2010-11</b>	<b>2009-11</b>
<b>Public Works Agency</b>			
Automated Vehicle Locators for PWA Fleet	600,000	-	600,000
Fleet Replacement Program	3,500,000	3,500,000	7,000,000
Upgrade Diesel Storage Tank, CNG Equipment	135,000	-	135,000
Vehicle Wash System Upgrade	425,000	-	425,000
Facility Repairs and Upgrades	16,673,760	-	16,673,760
Cooling Tower Replacement	450,000	-	450,000
Upgrade Security Access System & Equipment	350,000	-	350,000
Upgrade Remaining Two City Hall Elevators	300,000	-	300,000
Emergency Generator – Hall of Justice	225,000	-	225,000
Switch, Power Transfer – Hall of Justice	220,000	-	220,000
Coliseum Way – Drainage Trenching	526,000	526,000	1,052,000
Lighting Energy Efficiency – 3 <sup>rd</sup> Generation	1,924,000	-	1,924,000
PAB Chiller, Cooling tower & Boiler	-	539,000	539,000
Police Administration HVAC & Lighting	815,000	-	815,000
Street Lighting Energy Efficiency	-	35,000,000	35,000,000
Swimming Pool Heater Replacements	-	239,000	239,000
Upgrade Main HVAC Control Panels	446,000	-	446,000
<b>Public Works Agency Unfunded Projects</b>	<b>26,589,760</b>	<b>39,804,000</b>	<b>66,393,760</b>

			<b>Total</b>
	<b>2009-10</b>	<b>2010-11</b>	<b>2009-11</b>
<b>Parks and Recreation</b>			
Marshall Field Project	125,000	375,000	500,000
88 <sup>th</sup> St. Park Renovation Project	187,500	562,500	750,000
Allendale Park Improvement Projects	1,000,000	3,000,000	4,000,000
Arroyo Viejo Recreation Center	125,000	375,000	500,000
Brookdale Park Improvements	750,000	2,250,000	3,000,000
Brookdale Teen Center	187,500	562,500	750,000
Bushrod Ball Field Renovation	375,000	1,125,000	1,500,000
Bushrod Park – New Soccer Field	700,000	-	700,000
Bushrod Park General Improvements	875,000	2,625,000	3,500,000
Bushrod Recreation Center Improvements	300,000	-	300,000
Caldecott Trail to Skyline Blvd.	800,000	-	800,000
Cesar Chavez Mini Park Renovation	187,500	562,500	750,000
Cesar Chavez Park – Park Improvements	500,000	1,500,000	2,000,000
Chinese Garden Improvements	200,000	1,000,000	1,200,000
Clinton Park General Improvements	500,000	1,500,000	2,000,000
Concession Stand Renovations	250,000	750,000	1,000,000
Coolidge House at Peralta Hacienda	200,000	800,000	1,000,000
Curt Flood Field Project	325,000	975,000	1,300,000
DeFremery Pool Repair	300,000	-	300,000
Dimond Park Improvements	500,000	1,500,000	2,000,000

## CAPITAL IMPROVEMENT PROGRAM 2009-11

### UNFUNDED PROJECTS BY DEPARTMENT/AGENCY

	2009-10	2010-11	Total 2009-11
<b>Parks and Recreation (continued)</b>			
Dimond Recreation Center Improvements	375,000	1,125,000	1,500,000
Durant Park Mini Park Renovations	187,500	562,700	750,000
Feather River Camp	187,500	562,500	750,000
Field Restroom Improvements	250,000	750,000	1,000,000
Fremont Pool Repairs	150,000	-	150,000
Glen Daniel King Estates Trail Improvements	550,000	1,650,000	2,200,000
Golden Gate Park Improvements	375,000	1,125,000	1,500,000
Ira Jinkins Ball Field	325,000	975,000	1,300,000
Ira Jinkins Recreation Center Improvements	375,000	1,125,000	1,500,000
Jefferson Park Improvements	610,000	1,833,000	2,443,000
Joaquin Miller Community Center	250,000	-	250,000
Lake Merritt Boating Center	200,000	600,000	800,000
Lake Merritt Sailboat House	400,000	-	400,000
Lakeside Park Garden Center	250,000	750,000	1,000,000
Lincoln Square Master Plan Improvements	600,000	1,800,000	2,400,000
Lincoln Square Park Synthetic Turf Field	1,000,000	-	1,000,000
Linden Park Mini Park Renovations	187,500	562,500	750,000
Lions Pool Deck Replacement	50,000	-	50,000
Live Oak Pool	300,000	-	300,000
Madison Square Park Improvements	900,000	2,700,000	3,600,000
Manzanita Recreation Center Improvements	300,000	-	300,000
Montclair Park Improvements	500,000	1,500,000	2,000,000
Montclair Recreation Center Improvements	1,000,000	3,000,000	4,000,000
Morcom Rose Garden	1,875,000	-	1,875,000
Morgan Plaza Park Renovations	187,500	562,500	750,000
Moss House Improvements	625,000	1,875,000	2,500,000
Owen Jones Field Improvements	500,000	-	500,000
Raimondi Sports Complex	2,500,000	7,500,000	10,000,000
Rainbow Recreation Center	925,000	2,775,000	3,700,000
Rainbow Teen Center Improvements	925,000	2,775,000	3,700,000
Redwood Heights	250,000	-	250,000
Rotary Nature Center Rehabilitation	500,000	-	500,000
Sequoia Lodge Improvements	75,000	-	75,000
Tassafaronga Recreation Center	1,125,000	3,375,000	4,500,000
Tyrone Camey Park	575,000	1,725,000	2,300,000
West Oakland Teen Center	100,000	-	100,000
William Wood Park Improvements	375,000	1,125,000	1,500,000
Willie Wilkins Park	700,000	2,089,000	2,789,000
Woodminster Amphitheater Upgrade	1,500,000	-	1,500,000
<b>Parks and Recreation Unfunded Projects</b>	<b>30,497,500</b>	<b>62,884,500</b>	<b>92,382,000</b>
<b>TOTAL UNFUNDED PROJECTS</b>	<b>181,480,937</b>	<b>288,076,484</b>	<b>469,557,421</b>

**BUILDINGS AND FACILITIES**

**Title:** Public Works Municipal Buildings Improvements

**Department:** Public Works Agency

**Program:** IP62 Technology Management

**Description:** This project will provide funding for urgent and emergency repairs at municipal facilities throughout the City. City facilities are aging and there are increased cases of emergency repair cases. This funding will provide for contingency planning in case of equipment failures.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>5200 Capital Projects</b>	-	500,000	500,000	1,000,000
<b>TOTAL</b>	-	<b>500,000</b>	<b>500,000</b>	<b>1,000,000</b>

**Estimated Total Project Cost:** \$1,000,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## BUILDINGS AND FACILITIES

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**Title:** East Oakland Sports Center (Phase 1)

**Department:** Community & Economic Development Agency

**Program:** IN06 Project Delivery

**Description:** This project includes the construction of a new aquatics center with an indoor recreation pool, an aerobics studio, a fitness center, locker rooms, parking lot, and various site improvements.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW	-	6,000,000	-	6,000,000
Other Funds	9,500,000	-	-	9,500,000
<b>TOTAL</b>	<b>9,500,000</b>	<b>-</b>	<b>-</b>	<b>15,500,000</b>

**Estimated Total Project Cost:** \$23,400,000

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### Future Operating Budget Impacts

N/A

**BUILDINGS AND FACILITIES**

**Title:** Emergency Operations Center HVAC Systems & Microwave Transmitter Replacement

**Department:** Department of Information Technology

**Program:** IP62 Technology Management

**Description:** These two projects will perform two functions. The Microwave Transmitter will be removed and replaced from atop the Police Administration Building. The Emergency Operations Center HVAC System will be replaced. The Microwave Transmitter must be replaced as it no longer conforms to the federally mandated digital transformation plan. The HVAC system is in disrepair and if there is a failure, the computer equipment will be damaged.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5200 Capital Projects	-	347,000	-	347,000
<b>TOTAL</b>	-	<b>347,000</b>	-	<b>347,000</b>

**Estimated Total Project Cost:** \$347,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## BUILDINGS AND FACILITIES

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**Title:** City Council Pay-Go Projects (District 1)

**Department:** City Council

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to each Councilmember to fund discretionary capital improvement projects citywide and within the Councilmember's district. Each of the City's eight respective Councilmembers receives an appropriation of \$125,000 per year. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

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### Future Operating Budget Impacts

Future operating costs depend on the types of projects funded from these resources.

**BUILDINGS AND FACILITIES**

**Title:** City Council Pay-Go Projects (District 2)

**Department:** City Council

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to each Councilmember to fund discretionary capital improvement projects citywide and within the Councilmember’s district. Each of the City’s eight respective Councilmembers receives an appropriation of \$125,000 per year. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

**Future Operating Budget Impacts**

Future operating costs depend on the types of projects funded from these resources.

# CAPITAL IMPROVEMENT PROGRAM

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## BUILDINGS AND FACILITIES

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**Title:** City Council Pay-Go Projects (District 3)

**Department:** City Council

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to each Councilmember to fund discretionary capital improvement projects citywide and within the Councilmember's district. Each of the City's eight respective Councilmembers receives an appropriation of \$125,000 per year. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

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### Future Operating Budget Impacts

Future operating costs depend on the types of projects funded from these resources.

**BUILDINGS AND FACILITIES**

**Title:** City Council Pay-Go Projects (District 4)

**Department:** City Council

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to each Councilmember to fund discretionary capital improvement projects citywide and within the Councilmember’s district. Each of the City’s eight respective Councilmembers receives an appropriation of \$125,000 per year. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

**Future Operating Budget Impacts**

Future operating costs depend on the types of projects funded from these resources.

# CAPITAL IMPROVEMENT PROGRAM

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## BUILDINGS AND FACILITIES

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**Title:** City Council Pay-Go Projects (District 5)

**Department:** City Council

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to each Councilmember to fund discretionary capital improvement projects citywide and within the Councilmember's district. Each of the City's eight respective Councilmembers receives an appropriation of \$125,000 per year. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

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### Future Operating Budget Impacts

Future operating costs depend on the types of projects funded from these resources.

**BUILDINGS AND FACILITIES**

**Title:** City Council Pay-Go Projects (District 6)

**Department:** City Council

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to each Councilmember to fund discretionary capital improvement projects citywide and within the Councilmember’s district. Each of the City’s eight respective Councilmembers receives an appropriation of \$125,000 per year. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

**Future Operating Budget Impacts**

Future operating costs depend on the types of projects funded from these resources.

# CAPITAL IMPROVEMENT PROGRAM

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## BUILDINGS AND FACILITIES

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**Title:** City Council Pay-Go Projects (District 7)

**Department:** City Council

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to each Councilmember to fund discretionary capital improvement projects citywide and within the Councilmember's district. Each of the City's eight respective Councilmembers receives an appropriation of \$125,000 per year. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

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### Future Operating Budget Impacts

Future operating costs depend on the types of projects funded from these resources.

**BUILDINGS AND FACILITIES**

**Title:** City Council Pay-Go Projects (At Large District)

**Department:** City Council

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to each Councilmember to fund discretionary capital improvement projects citywide and within the Councilmember’s district. Each of the City’s eight respective Councilmembers receives an appropriation of \$125,000 per year. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

**Future Operating Budget Impacts**

Future operating costs depend on the types of projects funded from these resources.

# CAPITAL IMPROVEMENT PROGRAM

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## BUILDINGS AND FACILITIES

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**Title:** Mayor Pay-Go Projects

**Department:** Mayor

**Program:** IP53 Constituent Affairs

**Description:** This program provides annual appropriations to the Mayor to fund discretionary capital improvement projects citywide. Many Pay-Go projects pay for buildings and infrastructure, however, this funding may be spent on other projects eligible for capital funding.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

---

### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5510 Capital Reserves	250,000	125,000	125,000	500,000
<b>TOTAL</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

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### Future Operating Budget Impacts

Future operating costs depend on the types of projects funded from these resources.

**BUILDINGS AND FACILITIES**

**Title:** Hardy Park Restroom

**Department:** Community & Economic Development Agency

**Program:** IN06 Project Delivery

**Description:** The project funding was removed for Hardy Park Restrooms by City Council during the Revenue & Expenditure Report in FY 2008-09. Funding will be restored in FY 2009-10 to complete the renovation of the restrooms at Hardy Park.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>5200 Capital Projects</b>	42,700	207,300	-	250,000
<b>TOTAL</b>	<b>42,700</b>	<b>207,300</b>	<b>-</b>	<b>250,000</b>

**Estimated Total Project Cost:** \$250,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## BUILDINGS AND FACILITIES

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**Title:** ADA Accommodations

**Department:** City Administrator

**Program:** YS10 Americans with Disabilities Act (ADA)

**Description:** This project provides disability programs and services to employees and customers, such as minor building and facility improvements, required ADA accessibility features, and ADA Technical Assistance and Training Program (for City staff and contractors).

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5200 Capital Projects	-	-	100,000	100,000
<b>TOTAL</b>	-	-	<b>100,000</b>	<b>100,000</b>

**Estimated Total Project Cost:** \$100,000

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### Future Operating Budget Impacts

N/A

**BUILDINGS AND FACILITIES**

**Title:** ADA Transition Plan

**Department:** City Administrator

**Program:** YS10 Americans with Disabilities Act (ADA)

**Description:** This project provides physical access to existing City buildings and facilities for persons with disabilities by removing architectural barriers identified in the City’s federally-mandated ADA Transition Plan. The Transition Plan covers over 200 City buildings and facilities and substantial improvements have been made on over 100 of these buildings.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5200 Capital Projects	-	310,000	440,000	750,000
<b>TOTAL</b>	-	<b>310,000</b>	<b>440,000</b>	<b>750,000</b>

**Estimated Total Project Cost:** \$750,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## PARKS AND OPEN SPACE

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**Title:** Caldecott Trail to Skyline Boulevard Improvements

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project will improve and expand the existing trail from North Oakland Sports Field to Skyline Boulevard. It will also provide accessible segment; trail signage describing way finding and ecological/cultural conditions. It will improve access and provide an accessible segment from the parking lot to the upper end of the North Oakland Sports Fields.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	1,000,000	-	1,000,000
<b>TOTAL</b>		<b>1,000,000</b>	<b>-</b>	<b>1,000,000</b>

**Estimated Total Project Cost:** \$1,800,000

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### Future Operating Budget Impacts

These added elements will increase operating costs by \$2,000 per fiscal year.

**PARKS AND OPEN SPACE**

**Title:** Owen Jones Field Improvements WW Project

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project will renovate Owen Jones Field to provide a more aesthetically pleasing, safe public facility for increased program capacity. The project will improve drainage slopes, grade outfield, upgrade the irrigation system, construct and skin the infield, replace backstops, fencing and re-sod entire field.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	1,000,000	-	1,000,000
<b>TOTAL</b>		<b>1,000,000</b>	<b>-</b>	<b>1,000,000</b>

**Estimated Total Project Cost:** \$1,500,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## PARKS AND OPEN SPACE

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**Title:** Poplar Field Improvement – Leveling Playing Field Phase 2

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** The Poplar Field Improvement project includes re-grading the entire field to eliminate low spots, re-establish in-field grass line, replace and install new turf behind the backstop, irrigation improvements and miscellaneous amenities such as storage box, bleachers as required.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

---

### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	850,000	-	850,000
<b>TOTAL</b>		<b>850,000</b>	<b>-</b>	<b>850,000</b>

**Estimated Total Project Cost:** \$850,000

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### Future Operating Budget Impacts

N/A

**PARKS AND OPEN SPACE**

**Title:** Madison Square Park Improvements

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project will complete long-term capital improvements to increase park resources for community use. This will add a new playground for children and families; remove existing wall to improve visibility and access to main plaza, and add stairs for seating; maintain overhead structure to provide shade; lower perimeter mound between trees to improve visibility from street; improve lighting for safety; add restrooms; and other elements to improve overall park usage.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	300,000	-	300,000
<b>TOTAL</b>		<b>300,000</b>	<b>-</b>	<b>300,000</b>

**Estimated Total Project Cost:** \$3,600,000

**Future Operating Budget Impacts**

These added elements will increase operating costs by \$18,000 per fiscal year.

# CAPITAL IMPROVEMENT PROGRAM

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## PARKS AND OPEN SPACE

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**Title:** Central Reservoir Field Improvement – Leveling Playing Field Phase 2

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** The Central Reservoir Field Improvement Project includes spot regarding to eliminate low spots, reestablish in-field grass line, replenish turf, install new storage box, and make irrigation improvements as required.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	600,000	-	600,000
<b>TOTAL</b>		<b>600,000</b>	<b>-</b>	<b>600,000</b>

**Estimated Total Project Cost:** \$600,000

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### Future Operating Budget Impacts

N/A

**PARKS AND OPEN SPACE**

**Title:** Laurel Park

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** The program will allow for the acquisition and development of a new park facility in the Laurel District.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW	-	500,000	-	500,000
<b>TOTAL</b>	-	<b>500,000</b>	-	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

**Future Operating Budget Impacts**

N/A

CAPITAL IMPROVEMENT PROGRAM

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**PARKS AND OPEN SPACE**

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**Title:** City Stables

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** The program will construct a new hay barn, perform various improvements to the existing stables, and make various site improvements.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW	-	500,000	-	500,000
<b>TOTAL</b>	-	<b>500,000</b>	-	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

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**Future Operating Budget Impacts**

N/A

**PARKS AND OPEN SPACE**

**Title:** Bushrod Park – New Soccer Field (Formerly Washington Elementary School)

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project provides a synthetic turf soccer field and basketball court at the elementary school for increased youth recreational activities. It also maintains one existing basketball court and repaints four squares along Shattuck Avenue. Finally, it provides a gate to Bushrod Park and constructs an retaining wall between the proposed soccer field and existing fields.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	3,300,000	-	3,300,000
<b>TOTAL</b>		<b>3,300,000</b>	<b>-</b>	<b>3,300,000</b>

**Estimated Total Project Cost:** \$4,000,000

**Future Operating Budget Impacts**

These added elements will increase operating costs by \$20,000 per fiscal year.

# CAPITAL IMPROVEMENT PROGRAM

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## PARKS AND OPEN SPACE

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**Title:** Lazear Field Lighting Improvements

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project provides for the lighting and field upgrades to enhance and extend field usage at Lazear.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	500,000	-	500,000
<b>TOTAL</b>		<b>500,000</b>	<b>-</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

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### Future Operating Budget Impacts

N/A

**PARKS AND OPEN SPACE**

**Title:** Pal Camp

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project will design and construct four new bungalows and a separate kitchen/restroom building at the campsite near Chabot Space & Science Center.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW	-	1,000,000	-	1,000,000
<b>TOTAL</b>	-	<b>1,000,000</b>	-	<b>1,000,000</b>

**Estimated Total Project Cost:** \$1,000,000

**Future Operating Budget Impacts**

N/A

CAPITAL IMPROVEMENT PROGRAM

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**PARKS AND OPEN SPACE**

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**Title:** 25<sup>th</sup> Street Mini Park

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project replaces and installs park play structures, swings, lawn, fencing, and gates at 25<sup>th</sup> Street Mini Park.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	730,000	-	730,000
<b>TOTAL</b>		<b>730,000</b>	<b>-</b>	<b>730,000</b>

**Estimated Total Project Cost:** \$730,000

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**Future Operating Budget Impacts**

N/A

**PARKS AND OPEN SPACE**

**Title:** Morcom Rose Garden

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project will renovate the Morcom Rose Garden facility to provide enhanced pedestrian-friendly drop-off area with enhanced entry landscape at Chetwood Street. It will also provide a second wedding terrace at Greeter Florentine; replace/repair drainage system' provide cistern to collect exceeding excess water and use for irrigation. An ADA restroom will be constructed and all elements of the restrooms will be replaced.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	1,700,000	-	1,700,000
<b>TOTAL</b>		<b>1,700,000</b>	<b>-</b>	<b>1,700,000</b>

**Estimated Total Project Cost:** \$2,500,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## PARKS AND OPEN SPACE

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**Title:** Children's Fairyland Entry Improvement

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project is a renovation of the existing stairs, signage, and path to Fairyland entry from the corner of Bellevue Avenue and Grand Avenue. The scope includes widening stairs and railings, making the path ADA accessible, provide lighting along the path to Fairyland, and modify the landscape for clear visibility and enhanced safety leading to Fairyland plaza.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	500,000	-	500,000
<b>TOTAL</b>		<b>500,000</b>	<b>-</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$500,000

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### Future Operating Budget Impacts

N/A

**PARKS AND OPEN SPACE**

**Title:** Feather River Camp Capital Improvement Projects

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project provides safety upgrades to cabins, add campfire areas, pits, benches, improve athletic facilities such as the softball field, basketball, tennis, and volleyball courts, and repairs existing buildings on the site.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	500,000	-	500,000
<b>TOTAL</b>		<b>500,000</b>	<b>-</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$1,200,000

**Future Operating Budget Impacts**

N/A

CAPITAL IMPROVEMENT PROGRAM

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**PARKS AND OPEN SPACE**

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**Title:** Raimondi Park Fields – Phase 1

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project continues the previous efforts for renovating the existing park and fields in West Oakland.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2260 Measure WW Fund	-	224,460	-	224,460
Other Funds	5,458,415	-	-	5,458,415
<b>TOTAL</b>	<b>5,458,415</b>	<b>224,460</b>	<b>-</b>	<b>5,682,875</b>

**Estimated Total Project Cost:** \$5,682,875

---

**Future Operating Budget Impacts**

N/A

**PARKS AND OPEN SPACE**

**Title:** Bellevue Avenue Reconfiguration at Lakeside Park

**Department:** Parks & Recreation

**Program:** IN06 Project Delivery

**Description:** This project is in the initial concept planning stage. This project will reconfigure Bellevue Avenue in Lakeside Park for better access and parking accommodations for the park users.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5320 Measure DD	-	100,000	-	100,000
<b>TOTAL</b>		<b>100,000</b>	<b>-</b>	<b>100,000</b>

**Estimated Total Project Cost:** \$100,000

**Future Operating Budget Impacts**

N/A

CAPITAL IMPROVEMENT PROGRAM

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**PARKS AND OPEN SPACE**

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**Title:** Waterfront Trail at the ConAgra Site

**Department:** Community & Economic Development

**Program:** IN06 Project Delivery

**Description:** This will develop a conceptual design for the Waterfront Trail adjacent to the ConAgra site. This continues the City’s objective to provide continuous public access for pedestrians and bicycles along the Estuary waterfront from Jack London Square to Martin Luther King Jr. Regional Shoreline.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5320 Measure DD	-	50,000	-	50,000
<b>TOTAL</b>		<b>50,000</b>	<b>-</b>	<b>50,000</b>

**Estimated Total Project Cost:** \$50,000

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**Future Operating Budget Impacts**

N/A

**PARKS AND OPEN SPACE**

**Title:** Snow Park/Lakeside Drive Renovation

**Department:** Community & Economic Development Agency

**Program:** IN06 Project Delivery

**Description:** This project allows for the reconstruction of Lakeside Drive adjacent to Snow Park and the expansion of Snow Park.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5320 Measure DD	-	200,000	800,000	1,000,000
<b>TOTAL</b>		<b>200,000</b>	<b>800,000</b>	<b>1,000,000</b>

**Estimated Total Project Cost:** \$1,000,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## SEWERS AND STORM DRAINS

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**Title:** Sewer Rehabilitation: MacArthur, 64<sup>th</sup> Avenue, Simon Street, 72<sup>nd</sup> Avenue

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will rehabilitate the sanitary sewer main lines throughout the area of MacArthur, 64<sup>th</sup> Avenue, Simon Street, and 72<sup>nd</sup> Avenue by various pipeline rehabilitation methods. Building sewer laterals between the main sewer and property line will also be rehabilitated, and clean-outs will be installed on building laterals to provide access for maintenance.

**Prioritization Factors:**

- |  |  |  |
|--|--|--|
| <input checked="" type="checkbox"/> Life Safety      | <input checked="" type="checkbox"/> Hazard Elimination | <input type="checkbox"/> Leverages Outside Funding |
| <input checked="" type="checkbox"/> Mandated Program | <input type="checkbox"/> Preventative Maintenance      |  |

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	414,000	-	2,860,000	3,274,000
<b>TOTAL</b>	<b>414,000</b>	<b>-</b>	<b>2,860,000</b>	<b>3,274,000</b>

**Estimated Total Project Cost:** \$3,274,000

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### Future Operating Budget Impacts

N/A

**SEWERS AND STORM DRAINS**

**Title:** Sewer Rehabilitation: Shattuck-66<sup>th</sup>, Telegraph-59<sup>th</sup>

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will rehabilitate the sanitary sewer main lines throughout the area of Shattuck Avenue, 66<sup>th</sup>, Telegraph Avenue, and 59<sup>th</sup> Street area by various pipeline rehabilitation methods. Building sewer and property lines will also be rehabilitated, and clean-outs will be installed on building laterals to provide access for maintenance.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	-	360,000	-	360,000
<b>TOTAL</b>		<b>360,000</b>	<b>-</b>	<b>360,000</b>

**Estimated Total Project Cost:** \$2,860,000

**Future Operating Budget Impacts**

N/A

CAPITAL IMPROVEMENT PROGRAM

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**SEWERS AND STORM DRAINS**

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**Title:** Sewer Rehabilitation: Golf Links, Fontaine, Crest

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will rehabilitate the sanitary sewer main lines throughout the area of Golf Links Road, Fontaine Street, and Crest Avenue area by various pipeline rehabilitation methods. Building sewer and property lines will also be rehabilitated, and clean-outs will be installed on building laterals to provide access for maintenance.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>3100 Sewer Service Fund</b>	-	396,000	-	396,000
<b>TOTAL</b>		<b>396,000</b>	<b>-</b>	<b>396,000</b>

**Estimated Total Project Cost:** \$3,096,000

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**Future Operating Budget Impacts**

N/A

**SEWERS AND STORM DRAINS**

**Title:** Sewer Rehabilitation: Jones Street, 98<sup>th</sup> Avenue, Edes Avenue

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will rehabilitate the sanitary sewer main lines throughout the area of Jones Street, 98<sup>th</sup> Avenue, and Edes Avenue by various pipeline rehabilitation methods. Building sewer laterals between the main sewer and property line will also be rehabilitated, and clean-outs will be installed on building laterals to provide access for maintenance

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>3100 Sewer Service Fund</b>	306,000	2,730,000	-	3,036,000
<b>TOTAL</b>	<b>306,000</b>	<b>2,730,000</b>	<b>-</b>	<b>3,036,000</b>

**Estimated Total Project Cost:** \$3,036,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## SEWERS AND STORM DRAINS

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**Title:** Root Foaming of City Sewer Mains Citywide

**Department:** Public Works Agency

**Program:** IN03 Sanitary & Storm Sewer Management and Development

**Description:** This project will provide for an expanded root foaming of City sewer mains to prevent blockages and sanitary sewer overflows. Root foaming is an accepted best management practice that curtails root growth and provides a short-term fiscal benefit by reducing demand for other costly pipe cleaning efforts.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	-	385,000	392,000	777,000
<b>TOTAL</b>		<b>385,000</b>	<b>392,000</b>	<b>777,000</b>

**Estimated Total Project Cost:** \$2,000,000

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### Future Operating Budget Impacts

N/A

**SEWERS AND STORM DRAINS**

**Title:** Sewer Relief Improvements (52-6)

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system’s capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	-	-	540,000	540,000
<b>TOTAL</b>		-	<b>540,000</b>	<b>540,000</b>

**Estimated Total Project Cost:** \$4,240,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## SEWERS AND STORM DRAINS

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**Title:** Sewer Relief Improvements (54-8.400, 8.610 & 8.900)

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system's capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

---

### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	-	-	288,000	288,000
<b>TOTAL</b>		-	<b>288,000</b>	<b>288,000</b>

**Estimated Total Project Cost:** \$2,288,000

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### Future Operating Budget Impacts

N/A

**SEWERS AND STORM DRAINS**

**Title:** Sewer Relief Improvements (56-3.100 & 56-3.200)

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system’s capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	-	342,000	-	342,000
<b>TOTAL</b>		<b>342,000</b>	<b>-</b>	<b>342,000</b>

**Estimated Total Project Cost:** \$2,742,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## SEWERS AND STORM DRAINS

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**Title:** Sewer Relief Improvements (81-3a & 3b)

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system's capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	-	-	540,000	540,000
<b>TOTAL</b>		-	<b>540,000</b>	<b>540,000</b>

**Estimated Total Project Cost:** \$4,240,000

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### Future Operating Budget Impacts

N/A

**SEWERS AND STORM DRAINS**

**Title:** Citywide Cyclic Sewer Replacement

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will provide for the design and replacement of deteriorated sanitary sewers. The California Regional Water Quality Control Board requires the City to eliminate sewer overflows under a cease and desist order. These projects eliminate sewer overflows, extend the useful life of the sanitary sewer infrastructure, and reduce operation and maintenance costs.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	-	2,500,000	2,500,000	5,000,000
<b>TOTAL</b>		<b>2,500,000</b>	<b>2,500,000</b>	<b>5,000,000</b>

**Estimated Total Project Cost:** \$12,500,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## SEWERS AND STORM DRAINS

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**Title:** Sewer Relief Improvements (81-4)

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system's capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

**Prioritization Factors:**

- |  |  |  |
|--|--|--|
| <input checked="" type="checkbox"/> Life Safety      | <input checked="" type="checkbox"/> Hazard Elimination | <input type="checkbox"/> Leverages Outside Funding |
| <input checked="" type="checkbox"/> Mandated Program | <input type="checkbox"/> Preventative Maintenance      |  |

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
3100 Sewer Service Fund	-	234,000	-	234,000
<b>TOTAL</b>		<b>234,000</b>	<b>-</b>	<b>234,000</b>

**Estimated Total Project Cost:** \$1,834,000

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### Future Operating Budget Impacts

N/A

**STREETS AND SIDEWALKS**

**Title:** Street Rehabilitation/Resurfacing

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This program provides for the rehabilitation and resurfacing of City streets for a safe road surface. The project work includes rehabilitation and reconstruction of street pavement. The current funding sources include the Metro Transportation Community Program Grant (Fund 2163), Proposition 1B (Fund 2165) and State Congestion Relief Fund (Fund 2141).

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2163 Metro Grant	-	4,774,000	-	4,774,000
2165 Prop. 1B	-	-	6,176,850	6,176,850
2141 State Congestion	-	2,065,440	2,268,300	4,333,740
<b>TOTAL</b>	-	<b>6,839,440</b>	<b>8,445,150</b>	<b>14,784,590</b>

**Estimated Total Project Cost:** \$45,655,850

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## STREETS AND SIDEWALKS

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**Title:** Repair and Rehabilitation of City Paths and Stairs

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will repair and rehabilitate City paths and stairs. There is a significant backlog of public stairs that need reconstruction and renovation. With increased attention on pedestrian and alternative modes of transportation, combined with densification of urban populations in the Bay Area, it is recommended that funding be set aside for City paths and stairway improvements.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	400,000	400,000	800,000
<b>TOTAL</b>		<b>400,000</b>	<b>400,000</b>	<b>800,000</b>

**Estimated Total Project Cost:** \$2,000,000

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### Future Operating Budget Impacts

N/A

**STREETS AND SIDEWALKS**

**Title:** Matching Funds for Grant Funded Projects

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** Local matching funds from Measure B need to be provided for federally-funded street improvement projects. Improvements typically include repair/rehabilitation/resurfacing of pavement, signage and striping, traffic signal upgrades, pedestrian improvements, bicycle lanes and bridge seismic retrofits.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>2211 Measure B - ACTIA</b>	-	750,000	750,000	1,500,000
<b>TOTAL</b>		<b>750,000</b>	<b>750,000</b>	<b>1,500,000</b>

**Estimated Total Project Cost:** \$3,750,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## STREETS AND SIDEWALKS

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**Title:** Emergency Roadway Repairs – Contingency Fund

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This is a contingency fund for the repair of roadways damaged by slides, storm damage, and other emergency, unplanned repairs. Over the last several years, many City roads have been damaged by slides and required repairs. FEMA pays only for the repair of pavement, but not stabilization work and only under federally-declared disasters.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	400,000	400,000	800,000
<b>TOTAL</b>		<b>400,000</b>	<b>400,000</b>	<b>800,000</b>

**Estimated Total Project Cost:** \$2,000,000

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### Future Operating Budget Impacts

N/A

**STREETS AND SIDEWALKS**

**Title:** Bridge Maintenance Program

**Department:** Public Works Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will perform preventative maintenance on the City’s 40 bridges. Federal and State mandates shifting bridge maintenance responsibility to the municipal level.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	-	500,000	500,000
<b>TOTAL</b>		<b>-</b>	<b>500,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$2,000,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## STREETS AND SIDEWALKS

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**Title:** Caldecott Tunnel Community Transportation Improvements

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** These are various projects that compensate for the impacts of the 4<sup>th</sup> bore of the Caldecott Tunnel. Projects include bicycle, pedestrian, and transit-related improvements. Local existing facilities will need improvements, and new facilities will also be required..

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2140 Dept. of Transport.	-	4,000,000	4,000,000	8,000,000
<b>TOTAL</b>		<b>4,000,000</b>	<b>4,000,000</b>	<b>8,000,000</b>

**Estimated Total Project Cost:** \$8,000,000

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### Future Operating Budget Impacts

N/A

**STREETS AND SIDEWALKS**

**Title:** Citywide Sidewalk Repairs and Accessibility

**Department:** Community & Economic Development Agency

**Program:** IN04 Streets & Sidewalks Management & Development

**Description:** The program provides for the repair of City tree damaged sidewalks. It will allow for accessible paths of travel to pedestrians. The City is mandated to make streets and sidewalks accessible to all people, regardless of disability, under the federal Americans with Disabilities Act (ADA).

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	620,000	620,000	1,240,000
2163 Metro Grant		1,194,000	-	1,194,000
<b>TOTAL</b>	-	<b>1,814,000</b>	<b>620,000</b>	<b>2,434,000</b>

**Estimated Total Project Cost:** \$5,544,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## STREETS AND SIDEWALKS

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**Title:** ADA Curb Ramp 30-Year Transition Plan

**Department:** Community & Economic Development Agency

**Program:** IN05 Engineering Planning & Design

**Description:** This project will provide for the con-going construction of curb ramps throughout the City. The City is mandated to make streets and sidewalks accessible to all people, regardless of disability, under the federal Americans with Disabilities Act (ADA). This project will provide compliance with ADA mandates, implement the City's ADA Transition Plan, and respond to citizen curb ramp demands.

**Prioritization Factors:**



Life Safety



Hazard Elimination



Leverages Outside Funding



Mandated Program



Preventative Maintenance

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	660,000	660,000	1,320,000
<b>TOTAL</b>		<b>660,000</b>	<b>660,000</b>	<b>1,320,000</b>

**Estimated Total Project Cost:** \$3,300,000

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### Future Operating Budget Impacts

N/A

**TECHNOLOGY ENHANCEMENTS**

**Title:** Oracle Corporation Software & License Support

**Department:** Department of Information Technology

**Program:** IP62 Technology Management

**Description:** The project provides software support and updates for the Oracle Corporation E-Business Suite Software License agreement that was purchased by the City in August 2003.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
9540 Central City East	-	100,000	100,000	200,000
9529 Broadway/MacArthur	-	83,950	83,950	167,900
9553 Land Sales	-	200,000	200,000	400,000
9450 Coliseum Operations	-	100,000	100,000	200,000
9570 Oakland Army Base	-	100,000	100,000	200,000
5501 Capital Improvement	-	121,860	166,850	288,710
<b>TOTAL</b>	-	<b>705,810</b>	<b>750,800</b>	<b>1,456,610</b>

**Estimated Total Project Cost:** \$1,456,610

**Future Operating Budget Impacts**

N/A

CAPITAL IMPROVEMENT PROGRAM

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**TECNOLOGY ENHANCEMENTS**

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**Title:** Sun Server Lease Agreement

**Department:** Department of Information Technology

**Program:** IP62 Technology Management

**Description:** This project will provide funds to make monthly payments on the Sun Server Lease-Purchase Agreement between the City of Oakland and Sun Microsystems. In FY 2009-10 the City will embark on a technology refresh to install new Sun servers.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

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**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>9570 Oakland Army Base</b>	-	200,000	200,000	400,000
<b>9529 Broadway/MacArthur</b>	-	16,050	16,050	32,100
<b>9540 Central City East Operations</b>	-	100,000	100,000	200,000
<b>5501 Muni. Capital Improvement</b>	-	544,730	444,730	989,460
<b>TOTAL</b>	-	<b>860,780</b>	<b>760,780</b>	<b>1,621,560</b>

**Estimated Total Project Cost:** \$1,621,560

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**Future Operating Budget Impacts**

N/A

**TECHNOLOGY ENHANCEMENTS**

**Title:** Motorola IPSS Support and Maintenance

**Department:** Department of Information Technology

**Program:** IP62 Technology Management

**Description:** The Integrated Public Safety System (IPSS) includes a new 911 Computer-Aided Dispatch (CAD) system for Police and Fire, a new Records Management System (RMS) for Police and Fire, a new staffing system (TeleStaff) for Fire, new mobile data systems, and a new field based report system.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>5510 Capital Reserves</b>	-	1,076,000	1,000,000	2,076,250
<b>1010 General Purpose Fd.</b>	-	366,380	442,620	809,000
<b>TOTAL</b>	-	<b>1,442,630</b>	<b>1,442,620</b>	<b>2,885,250</b>

**Estimated Total Project Cost:** \$2,885,250

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## TRAFFIC IMPROVEMENTS

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**Title:** Citywide Sign Replacement Program

**Department:** Public Works Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** This program will replace faded street name signs with highly reflecting diamond grade signs on City streets to improve safety and reduce on-going maintenance costs. Antiquated pole and sign assembly will also be replaced to improve safety and reduce on-going maintenance.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	200,000	200,000	400,000
<b>TOTAL</b>	-	<b>200,000</b>	<b>200,000</b>	<b>400,000</b>

**Estimated Total Project Cost:** \$1,000,000

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### Future Operating Budget Impacts

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** LED Traffic Signal Replacement

**Department:** Community & Economic Development Agency

**Program:** IN07 Electrical & Energy Efficiency

**Description:** This program replaces red and green LED traffic signal modules as they fail. The expected life for an LED module is 7-9 years. The red traffic signal indicators were retrofitted with LED modules in 1999, and the green traffic signal indications were retrofitted with LED modules in 2001.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>2211 Measure B - ACTIA</b>	-	350,000	350,000	700,000
<b>TOTAL</b>	-	<b>350,000</b>	<b>350,000</b>	<b>700,000</b>

**Estimated Total Project Cost:** \$1,750,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## TRAFFIC IMPROVEMENTS

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**Title:** Proactive Street Re-Lamping Project

**Department:** Public Works Agency

**Program:** IN07 Electrical & Energy Efficiency

**Description:** This project provides for the on-going street maintenance cycle to re-lamp all the streetlights. More than 13,000 streetlights have been added over the past seven years with no additional staffing increase. After 6 years all streetlights will be re-lamped and the process of re-lamping will start over.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	500,000	-	500,000
<b>TOTAL</b>		<b>500,000</b>	<b>-</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$2,500,000

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### Future Operating Budget Impacts

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** Traffic Signal Video Detection

**Department:** Public Works Agency

**Program:** IN07 Electrical & Energy Efficiency

**Description:** This is an on-going program to replace 15-20 defective traffic signal video units per year. Defective traffic signal videos require the signal to be placed in a fixed time operation mode. Traffic therefore must wait at an intersection until the signal completes its fixed time cycle.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	100,000	100,000	200,000
<b>TOTAL</b>	-	<b>100,000</b>	<b>100,000</b>	<b>200,000</b>

**Estimated Total Project Cost:** \$200,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## TRAFFIC IMPROVEMENTS

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**Title:** Traffic Signal Capital Replacement

**Department:** Public Works Agency

**Program:** IN07 Electrical & Energy Efficiency

**Description:** This program provides on-going maintenance to replace existing hazardous conditions at traffic signalized intersections. Various locations require replacement of existing underground traffic signal conduit & cabling, relocation of traffic signal poles/signal heads constantly being hit by vehicles, and existing black steel pipe underground conduits rusted through.

**Prioritization Factors:**

- |   |  |  |
|---|--|--|
| <input type="checkbox"/> Life Safety      | <input type="checkbox"/> Hazard Elimination                  | <input type="checkbox"/> Leverages Outside Funding |
| <input type="checkbox"/> Mandated Program | <input checked="" type="checkbox"/> Preventative Maintenance |  |

---

### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	100,000	100,000	200,000
<b>TOTAL</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	<b>200,000</b>

**Estimated Total Project Cost:** \$500,000

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### Future Operating Budget Impacts

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** Enhanced Streetlight Program

**Department:** Public Works Agency

**Program:** IN07 Electrical & Energy Efficiency

**Description:** The program augments the major street lighting program approved in 1993. Additional streetlights are installed on a constituent request and as needed basis. PWA support to Police efforts to reduce illicit activities with a targeted neighborhood by temporary streetlight upgrades, and Electrical support to Graffiti Abatement and Illegal Dumping programs with streetlight upgrades.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>2211 Measure B - ACTIA</b>	-	100,000	100,000	200,000
<b>TOTAL</b>	-	<b>100,000</b>	<b>100,000</b>	<b>200,000</b>

**Estimated Total Project Cost:** \$500,000

**Future Operating Budget Impacts**

N/A

**TRAFFIC IMPROVEMENTS**

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**Title:** Traffic Signal Controller Replacement

**Department:** Public Works Agency

**Program:** IN07 Electrical & Energy Efficiency

**Description:** This project is an on-going program to replace obsolete and failing traffic signal controllers with state of the art technology traffic signal controllers that incorporate added features required to enhance existing traffic operations.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

---

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	100,000	100,000	200,000
<b>TOTAL</b>		<b>100,000</b>	<b>100,000</b>	<b>200,000</b>

**Estimated Total Project Cost:** \$500,000

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**Future Operating Budget Impacts**

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** Pedestrian Crossing Improvements @ High Accident Locations

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** Locations for improvements installed under this program are selected based upon analysis of pedestrian accident history to: install pedestrian safety improvements at priority locations. Locations will be selected based on historically frequency and correctable pedestrian accidents.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>2211 Measure B - ACTIA</b>	-	250,000	250,000	500,000
<b>TOTAL</b>	-	<b>250,000</b>	<b>250,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$1,250,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

---

## TRAFFIC IMPROVEMENTS

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**Title:** Pedestrian Streetscape Program

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** The program will fund streetscape elements that improve pedestrian safety and access. Eligible projects will be determined by the Policy Recommendations and Implementation Plan of the Pedestrian Master Plan. Priority will be given to projects in areas of the City that are not eligible for Redevelopment funds.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

---

### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	260,000	150,000	150,000	560,000
<b>TOTAL</b>	<b>560,000</b>	<b>150,000</b>	<b>150,000</b>	<b>560,000</b>

**Estimated Total Project Cost:** \$1,010,000

---

### Future Operating Budget Impacts

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** Bicycle Facilities Design and Implementation

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** This program will fund the priorities identified in the Bicycle Master Plan, including feasibility studies, design, implementation, and maintenance of bicycle capital improvements. Eligible projects include (1) bicycle parking; (2) striping and signing of bikeways; (3) project development for new bikeways; (4) local matches for bicycle grants; (5) maintenance of bicycle lockers; (6) bicycle safety education classes; (7) Bike to Work Day.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input checked="" type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	190,000	350,000	350,000	890,000
<b>TOTAL</b>	<b>190,000</b>	<b>350,000</b>	<b>350,000</b>	<b>890,000</b>

**Estimated Total Project Cost:** \$1,940,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## TRAFFIC IMPROVEMENTS

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**Title:** Safe Routes to School Local Match

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** This program provides the local match for the annual state Safe Routes to Schools grant that funds capital improvements around schools to promote walking and bicycling.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

---

### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	100,000	100,000	100,000	300,000
<b>TOTAL</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>300,000</b>

**Estimated Total Project Cost:** \$600,000

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### Future Operating Budget Impacts

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** Neighborhood Transportation Safety Program (NTSP 2009-11)

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** The NTSP will fund the cost to install new traffic control devices such as standard signs and pavement markings and traffic calming devices such as traffic islands and radar speed feedback signs. The NTSP improves roadway safety for all road users especially in residential neighborhoods.

**Prioritization Factors:**

<input checked="" type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	375,000	300,000	675,000
<b>TOTAL</b>	-	<b>375,000</b>	<b>300,000</b>	<b>675,000</b>

**Estimated Total Project Cost:** \$675,000

**Future Operating Budget Impacts**

N/A

CAPITAL IMPROVEMENT PROGRAM

---

**TRAFFIC IMPROVEMENTS**

---

**Title:** Traffic Signal (Safety) @ One High Accident Location

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** The program will install a traffic signal at one intersection. The intersection will be selected for signalization based on rankings on the signal priority from a Council-adopted list.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	330,010	330,010	660,020
<b>TOTAL</b>	-	<b>330,000</b>	<b>330,000</b>	<b>660,000</b>

**Estimated Total Project Cost:** \$1,650,050

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**Future Operating Budget Impacts**

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** Traffic Signal (Safety) Modernization

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** The program will implement modifications and upgrades to traffic signals at locations with old, inefficient equipment. The program would include features such as an addition of left turn signals and lanes, pedestrian signal heads, actuation of signals to detect bicycles and cars, pedestrian push buttons, traffic signal controller upgrades and other related improvements.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
<b>2211 Measure B - ACTIA</b>	-	330,010	330,010	660,020
<b>TOTAL</b>	-	<b>330,000</b>	<b>330,000</b>	<b>660,000</b>

**Estimated Total Project Cost:** \$1,650,050

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## TRAFFIC IMPROVEMENTS

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**Title:** Traffic Signal Operations Citywide Program

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** This program will monitor and update the City's traffic operations, including timing and phasing of traffic signals to reflect changes in the City's transportation system, population and demographics. Currently there are close to 700 traffic signals and flashing beacons throughout the City that must be monitored and adjusted to meet changing conditions.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	110,000	110,000	220,000
<b>TOTAL</b>	<b>-</b>	<b>110,000</b>	<b>110,000</b>	<b>220,000</b>

**Estimated Total Project Cost:** \$640,000

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### Future Operating Budget Impacts

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** Traffic Signal Maintenance Program

**Department:** Public Works Agency

**Program:** IN07 Electrical & Energy Efficiency

**Description:** This project is to rehabilitate traffic signal hardware and software and upgrade them to current technology. This would include the upgrade or replacement of signal heads, pedestrian countdown signals, flashers, warning signals, in-road flashing lights, controllers, power sources and power supplies.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	-	500,000	500,000
<b>TOTAL</b>			<b>500,000</b>	<b>500,000</b>

**Estimated Total Project Cost:** \$2,000,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## TRAFFIC IMPROVEMENTS

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**Title:** Disabled Parking Zone Program

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** This program installs and maintains disabled parking zones (DPZ) or blue zones including curb painting and signs, as requested, for persons with documented disabilities and who do not have access to off-street parking. Funding requested is for staff costs to evaluate applications, prepare work orders, and coordinate with ADA program staff.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	50,000	50,000	100,000
<b>TOTAL</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>100,000</b>

**Estimated Total Project Cost:** \$250,000

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### Future Operating Budget Impacts

N/A

**TRAFFIC IMPROVEMENTS**

**Title:** Hazard Elimination

**Department:** Community & Economic Development Agency

**Program:** NB33 Transportation & Pedestrian Safety

**Description:** This program will implement modifications and upgrades to traffic signals at locations with the highest reported incidence of collisions. The program would include features such as the addition of left turn signals and lanes, pedestrian signal heads, actuation of signals to detect bicycles and cars, pedestrian push buttons, traffic signal controller upgrades and other related improvements.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input checked="" type="checkbox"/> Hazard Elimination	<input checked="" type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input type="checkbox"/> Preventative Maintenance	

**Proposed 2-Year Budget**

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
2211 Measure B - ACTIA	-	200,000	200,000	400,000
<b>TOTAL</b>	-	<b>200,000</b>	<b>200,000</b>	<b>400,000</b>

**Estimated Total Project Cost:** \$2,250,000

**Future Operating Budget Impacts**

N/A

# CAPITAL IMPROVEMENT PROGRAM

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## TRAFFIC IMPROVEMENTS

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**Title:** Necklace of Lights

**Department:** Public Works Agency

**Program:** IN07 Electrical & Energy Efficiency

**Description:** The project funding was removed for the Necklace of Lights by City Council during the Revenue & Expenditure Report in FY 2008-09. Funding will be restored in FY 2009-10 to fund the repair of the Necklace of Lights around the City's Lake Merritt.

**Prioritization Factors:**

<input type="checkbox"/> Life Safety	<input type="checkbox"/> Hazard Elimination	<input type="checkbox"/> Leverages Outside Funding
<input type="checkbox"/> Mandated Program	<input checked="" type="checkbox"/> Preventative Maintenance	

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### Proposed 2-Year Budget

Funding Source	Previous Budget	Proposed Budget		TOTALS
		FY 2009-10	FY 2010-11	
5200 Capital Projects	22,480	77,520	-	100,000
<b>TOTAL</b>	<b>22,480</b>	<b>77,520</b>	<b>-</b>	<b>100,000</b>

**Estimated Total Project Cost:** \$100,000

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### Future Operating Budget Impacts

N/A

**Insert Tab**



## City of Oakland Budget and Financial Policies

<b>Policy</b>	<b>Entity</b>	<b>Date of Adoption</b>	<b>Resolution /Ordinance #</b>
Debt Management Policy – FY 2007-08	City and ORA	July 3, 2007	City Resolution No. 80695 ORA Resolution No. 2007-0055
Investment Policy – FY 2007-08	City and ORA	July 3, 2007	City Resolution No.80696 ORA Resolution No. 2007-0056
Long-Term Financial Planning Policy	City	July 15, 2003	Resolution No.77923
Policy on Balanced Budgets	City	July 15, 2003	Resolution No.77922 .
Policy on Charges for Services	City	July 15, 2003	Resolution No.77924
Reserve Policy - General Fund and Capital Improvement Fund	City	June 17, 2003	Ordinance No.12502

[INCLUDING EXHIBIT A AND EXHIBIT B]

APPROVED AS TO FORM AND LEGALITY

OFFICE OF THE CLERK  
INTRODUCED BY COUNCIL MEMBER \_\_\_\_\_

*Katherine Helmreich*  
DEPUTY CITY ATTORNEY

2007 JUL 14 AM 2:52

**OAKLAND CITY COUNCIL**  
**RESOLUTION NO. 80695 C. M. S.**

---

**RESOLUTION ADOPTING THE CITY OF OAKLAND'S DEBT MANAGEMENT POLICY AND SWAP POLICY FOR FISCAL YEAR 2007-2008**

**WHEREAS**, an annual debt management policy which provides guidance to City of Oakland (the "City") staff and the City Council of the City (the "Council") by identifying parameters for issuing debt and for managing the City's debt portfolio would be beneficial to the City; and

**WHEREAS**, an annual swap policy which provides guidance to City staff and the Council by identifying parameters for issuing "swaps" and for managing the City's swap agreements would be beneficial to the City; and

**WHEREAS**, the proposed debt management policy and swap policy are to be effective for the 2007-2008 fiscal year and until subsequent policies are adopted; and

**WHEREAS**, the proposed debt management policy and swap policy have been considered at a public meeting of the Council; and **now, therefore, be it**

**RESOLVED**, that the Debt Management Policy of the City for fiscal year 2007-2008, in substantially the form attached hereto as Exhibit A, is hereby approved and adopted, with such changes, additions, amendments or modifications as are approved by the City Administrator, in consultation with the City Attorney; and be it

**FURTHER RESOLVED**, that the Swap Policy of the City for fiscal year 2007-2008, in substantially the form attached hereto as Exhibit B, is hereby approved and adopted, with such changes, additions, amendments or modifications as are approved by the City Administrator, in consultation with the City Attorney; and be it

**FURTHER RESOLVED**, that this Resolution shall take effect immediately upon its passage.

IN COUNCIL, OAKLAND, CALIFORNIA, JUL 8 2007, 2007

**PASSED BY THE FOLLOWING VOTE:**

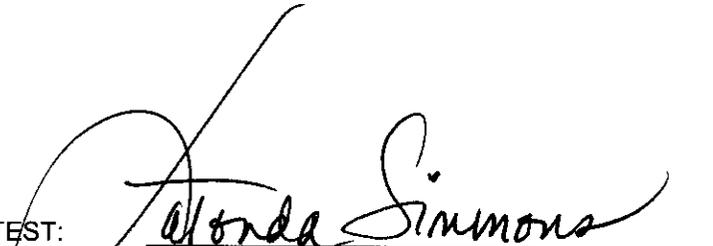
AYES: - **BRUNNER, KERNIGHAN, NADEL, QUAN, BROOKS, REID, CHANG, AND PRESIDENT DE LA FUENTE** - 8

NOES - 0

ABSENT - 0

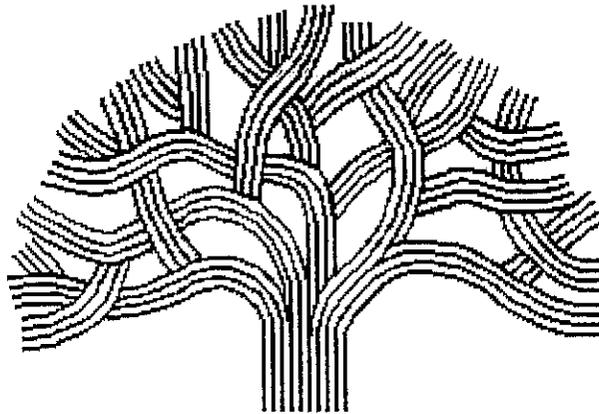
ABSTENTION - 0

ATTEST:

  
\_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of the  
City of Oakland, California

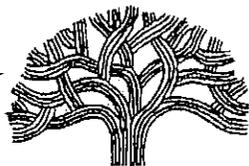
**City of Oakland  
&  
Oakland Redevelopment Agency**

**Debt Policy  
*for*  
Fiscal Year 2007-2008**



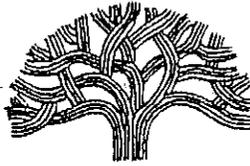
Prepared by  
Treasury Division, Finance and Management Agency

Adopted by the City Council and Oakland Redevelopment Agency  
On \_\_\_\_\_



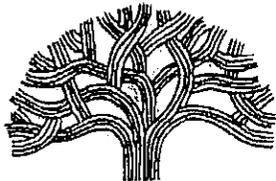
## Executive Summary of Debt Management Policy

- I. **Goals and Objectives.** In implementing a formal debt management policy, the goal of the City of Oakland and the Oakland Redevelopment Agency (collectively, the “City”) is to maintain long-term financial flexibility while ensuring that the City’s capital needs are adequately supported.
  
- II. **Approach to Debt Management.** The City’s approach to its financings is to ensure continued market access at the lowest cost of borrowing. As such, the Debt Policy denotes debt affordability for the City compared to capacity ratios which are established by the rating agencies (Moody’s Investor Service, Standard & Poor’s Ratings Services, and Fitch Ratings). Debt capacity ratios are defined as annual debt service payments as a percentage of General Fund and other revenues. Below are the debt capacity ratio ranges:
  - Low debt capacity ratio <5%
  - Moderate debt capacity ratio 5% - 15%
  - High debt capacity ratio >15%
  
- III. **Standards for Use of Debt Financing.** Debt financing will be utilized when public policy, equity and economic efficiency favor debt over pay-as-you-go financing.
  - Debt will be used to finance long-term capital projects, and the respective maturities will not exceed the respective projects’ useful lives.
  - The City will seek to use the most economical financing alternative.
  - The City will ensure good record-keeping and compliance with all debt covenants and State and Federal laws.
  
- IV. **Financing Criteria.** Whether issuing long- or short-term debt, the City will determine the most appropriate structure, the mode (fixed or variable), and the possible use of synthetic fixed or floating rate debt. These decisions will be made within the context of already existing obligations.
  
- V. **Terms and Conditions of Bonds.** In the issuance of its bonds, the City shall carefully consider and evaluate the term of the financing, use of capitalized interest, call provisions, original issue discount and the use of deep discount bonds.
  
- VI. **Credit Enhancement.** The use of credit enhancement is to be considered on a case-by-case basis and will be purchased only when debt service savings can clearly be demonstrated.



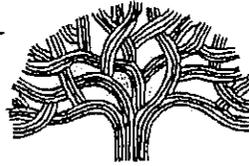
- VII. **Refinancing Outstanding Debt.** A minimum savings threshold of 3% or \$500,000 in present value savings is utilized except when there are legal or restructuring reasons for defeasance.
- VIII. **Methods of Issuance.** The preferred sale method (negotiated or competitive) will be determined for each issuance of bonds. General Obligation Bonds and Tax and Revenue Anticipation Notes will be issued on a competitive basis, except on a case-by-case basis.
- IX. **Market Relationships.** The City will actively manage its relationships with the various rating agencies and analysts through frequent and open communication. The City will also maintain compliance with S.E.C. Rule 15c2-12 by the timely filing of its annual financial statements and other financial and operating data for the benefit of its bondholders.
- X. **Consultants.** The selection of financial consultant(s) shall be based upon firm and staff qualifications, and experience with debt structures similar to what is being proposed. Consultants will be required to provide complete disclosure regarding any agreements with other financing team members and outside parties. Selling groups may be considered for certain transactions. All parties are subject to post-evaluation of performance.

**City of Oakland  
Debt Policy**



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Consultants	12
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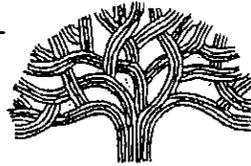
## Introduction

So as to maintain the highest quality debt management program possible, the City of Oakland and the Oakland Redevelopment Agency (the “City”) has adopted the guidelines and policies set forth in this document, referred to hereafter as the “Debt Management Policy.” The Debt Management Policy is intended to guide decisions related to debt issued by the City. Debt issuance should be evaluated on a case-by-case basis as well as within the context of the City’s general debt management program. The Debt Management Policy is not applicable to intra-City borrowing.

### I. Goals and Objectives

The Debt Management Policy formally establishes parameters for issuing debt and managing a debt portfolio, which encompasses the City’s specific capital improvement, needs, its ability to repay financial obligations, and the existing legal, economic, financial and debt market conditions. The policies outlined in the Debt Management Policy are not goals or a list of rules to be applied toward the City’s debt issuance; rather, these policies should be utilized as tools to ensure that adequate financial resources are available to support the City’s long-term capital needs. Specifically, the policies outlined in this document are intended to assist the City in the following:

- Evaluating critical debt issuance options
  - Promoting sound financial management
  - Providing accurate and timely information on financial conditions
  - Maintaining appropriate capital assets for present and future needs
  - Protecting and enhancing the City's credit rating
- A.** Ensuring the legal use of City bonding authority through an effective system of financial security and internal controls
- B.** Promoting cooperation and coordination with other public entities and the private sector in the financing and delivery of services



## II. Approach to Debt Management

In managing its debt, the City's greatest priorities are to:

- achieve the lowest cost of capital
- ensure high credit quality
- assure access to credit markets, and
- preserve financial flexibility

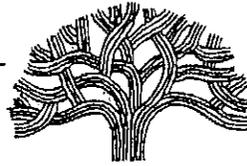
**A. Capital Plan Integration.** A sound debt management program begins with a well-devised capital plan. Therefore, a multi-year capital plan, which integrates pay-as-you-go projects and the projects to be financed, is critical. The multi-year capital plan (the "Capital Plan") shall be for a minimum of a 5-year period and shall be updated at least once annually. In addition to capital project costs, the Capital Plan shall include the following elements:

1. Qualified capital projects
2. Description of all sources of funds
3. Availability of current revenues (non-debt sources) which are reflected in the City's multi-year forecast
4. Timing of capital projects
5. A financing plan or methodology and debt service requirements

**B. Review of Capital Plan.** It is anticipated that the Capital Plan will be modified from time to time. Modifications to the Capital Plan shall be accompanied by a report from the City's Director of the Finance and Management Agency and Budget Director that discusses the impact of the proposed borrowing on the Capital Plan. The Capital Plan is reviewed and presented to the City Council at least once annually.

**C. Qualified Capital Projects.** Generally, the City will not issue bonds for capital improvements with a cost less than \$250,000. The City shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility throughout its life.

**D. Cash Financing of Capital Outlays.** To demonstrate the City's commitment to a continued capital program, ensure careful consideration of capital expenditure levels, and enhance the City's overall credit worthiness, the City shall seek to fund at least between



two and five percent of the overall capital program from current resources, depending upon the specific projects and annual budgetary constraints.

**E. Authorization for Issuance.** Debt issuance for capital projects shall not be considered unless such issuance has been incorporated into the Capital Plan.

**F. Affordability Targets.** The ratios, standards, and limits identified below are primarily intended to restrict the use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the City's annual operations.

1. **Debt Capacity** - The City's approach to its financings is to ensure continued market access at the lowest cost of borrowing. As such, the Debt Policy denotes debt affordability for the City compared to capacity ratios which are established by the rating agencies (Moody's Investor Service, Standard & Poor's Ratings Services, and Fitch Ratings). Debt capacity ratios are defined as annual debt service payments as a percentage of General Fund and other revenues. Below are the debt capacity ratio ranges:

- Low debt capacity ratio <5%
- Moderate debt capacity ratio 5% - 15%
- High debt capacity ratio >15%

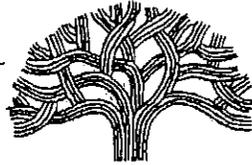
2. **Self-supporting Debt** - In some cases, the City will issue debt for which there is an identified repayment source. For debt to be characterized as self-supporting, the repayment source must support the issue through its maturity. Bond issues where interest has been capitalized are not considered to be self-supporting.

3. **Overlapping Debt** (including debt from all other jurisdictions, which tax City taxpayers) will be taken into consideration in planning debt issuance.

**G. Credit Quality.** All City debt management activities will be conducted to receive the highest credit ratings possible for each issue, consistent with the City's financing objectives, and to maintain the current credit ratings assigned to the City's debt by the major credit rating agencies.

### III. Standards for Use of Debt Financing

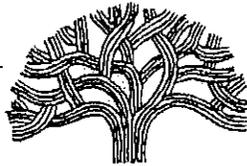
The City's debt management program will promote the use of debt only in those cases where public policy, equity, and economic efficiency favor debt over cash (pay-as-you-go) financing. Whenever possible, the debt shall be self-supporting.



- A. Long-Term Capital Projects.** Debt will be used primarily to finance long-term capital projects — paying for the facilities or equipment over some or all of their useful life and concurrent with the stream of benefits from these facilities. The City will consider the debt capacity in determining the use of debt financing.
- B. Special Circumstances for Non-Capital-Project Debt Issuance.** Debt may be used in special circumstances for projects other than long-term capital projects such as pension obligations, only after careful policy evaluation by the City.
- C. Debt Financing Mechanisms.** The City will evaluate the use of all financial alternatives available, including, but not limited to: long-term debt, pay-as-you-go, joint financing, reserve fund releases, lease-purchase, authority sponsored debt, special districts, community facility districts, special assessments, Mello-Roos bonds, state and federal aid, certificates of participation, tax increment, private placement, master lease programs, and interfund borrowing. The City will utilize the most cost advantageous financing alternative available while limiting the General Fund's risk exposure.
- D. Record-Keeping.** All debt related records shall be maintained within the Treasury Division. At a minimum, this repository will include all official statements, bid documents, ordinances, indentures, trustee reports, leases, etc., for all City debt. To the extent that official transcripts incorporate these documents, possession of a transcript will suffice (transcripts may be in hard copy or stored on CD-ROM). The Treasury Division will maintain all available documentation for outstanding debt and will develop a standard procedure for archiving transcripts for any new debt.
- E. Rebate Policy and System.** The City will accurately account for all interest earnings in debt-related funds. These records will be designed to ensure that the City is in compliance with all debt covenants, and with State and Federal laws. The City will maximize the interest earnings on all funds within the investment parameters set forth in each respective indenture. The City will calculate and report interest earnings that relate to Internal Revenue Code rebate, yield limits, and arbitrage.

#### IV. Financing Criteria

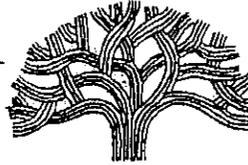
- A. Types of Debt.** When the City determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.
- 1. Long-Term Debt.** The City may issue long-term debt (e.g., general obligation bonds, revenue bonds, conduit revenue bonds, tax increment bonds, lease obligations, or variable rate bonds) when required capital improvements cannot be financed from current revenues. The proceeds derived from long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be structured



such that the obligations do not exceed the expected useful life of the respective projects.

The City shall not use any debt, lease financing or other instruments of installment repayments with terms longer than two years to finance its operating costs. Exceptions to the policy may be made on a case-by-case basis by the Council.

2. **Short-Term Debt.** Short-term borrowing may be utilized for the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates). The City will determine and utilize the least costly method for short-term borrowing. The City may issue short-term debt when there is a defined repayment source or amortization of principal, subject to the following policies:
  - a) **Bond Anticipation Notes (BANs)** may be issued instead of capitalizing interest to reduce the debt service during the construction period of a project or facility. The BANs shall mature not more than 3 years from the date of issuance. BANs shall mature within 6 months after substantial completion of the financed facility.
  - b) **Tax and Revenue Anticipation Notes (TRANS)** shall be issued only to meet projected cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS requirements and limitations.
  - c) **Lines of Credit** shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.
  - d) **Other Short-Term Debt**, including commercial paper notes, may be used.
3. **Lease-Purchase Debt.** Lease-purchase debt, including certificates of participation, shall be considered as an alternative to long-term vendor leases. Such debt shall be subject to annual appropriation. In order to reduce the cost of lease borrowing and to improve control over leases, the City may adopt a master lease program.
4. **Variable Rate Debt.** To maintain a predictable debt service burden, the City may give preference to debt that carries a fixed interest rate. Variable rate debt, which is synthetically fixed, shall be considered fixed rate debt through the maturity of the swap. The City, however, may consider variable rate debt in certain instances, such as:

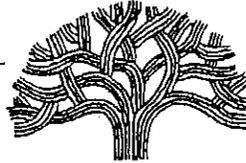


- a) **High Interest Rate Environment.** Current interest rates are above historic average trends.
- b) **Variable Revenue Stream.** The revenue stream for repayment is variable, and is anticipated to move in the same direction as market-generated variable interest rates, or the dedication of revenues allows capacity for variability.
- c) **Adequate Safeguards Against Risk.** Financing structure and budgetary safeguards are in place to prevent adverse impacts from interest rate shifts; such structures could include, but are not limited to, interest rate swaps, interest rate caps and the matching of assets and liabilities.
- d) **As a Component to Synthetic Fixed Rate Debt.** Variable rate bonds may be used in conjunction with a financial strategy, which results in synthetic fixed rate debt. Prior to using synthetic fixed rate debt, the City shall certify that the interest rate cost is lower than traditional fixed rate debt.
- e) **Variable Rate Debt Capacity.** Consistent with rating agency guidelines, the percentage of variable rate debt outstanding (not including debt which has been converted to synthetic fixed rate debt) shall be hedged by cash flow liquidity.

## V. Terms and Conditions of Bonds

The City shall establish all terms and conditions relating to the issuance of bonds, and will control, manage, and invest all bond proceeds. Unless otherwise authorized by the City, the following shall serve as bond requirements:

- A. **Term.** All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event greater than thirty years.
- B. **Capitalized Interest.** Certain types of financings such as certificates of participation and lease-secured financings will require the use of capitalized interest from the issuance date until the City has beneficial use and occupancy of the financed project. Interest shall not be funded (capitalized) beyond a period of three years, or a shorter period if further restricted by statute. The City may require that capitalized interest on the initial series of bonds be funded from the proceeds of the bonds. Interest earnings may, at the City's discretion, be applied to extend the term of capitalized interest but in no event beyond the term statutorily authorized.
- C. **Debt Service Structure.** Debt issuance shall be planned to achieve relatively rapid repayment of debt while still matching debt service to the useful life of facilities. The



City shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to levelize existing debt service.

- D. Call Provisions.** In general, the City's securities will include a call feature, which is no later than 10 years from the date of delivery of the bonds. The City will avoid the sale of non-callable bonds absent careful evaluation by the City of the value of the call option.
- E. Original Issue Discount.** An original issue discount will be permitted only if the City determines that such discount results in a lower true interest cost on the bonds and that the use of an original issue discount will not adversely affect the project identified by the bond documents.
- F. Deep Discount Bonds.** Deep discount bonds may provide a lower cost of borrowing in certain markets. The City will carefully consider their value and effect on any future refinancings as a result of the lower-than-market coupon.
- G. Derivative Structures.** When appropriate, the City will consider the use of derivative structures as a hedge against future interest rate risk and as a means for increasing financial flexibility. The City will avoid the use of derivative structures for speculative purposes. The City will consider the use of derivative structures when it is able to gain a comparative borrowing advantage of 10 or more basis points, and is able to reasonably quantify and understand potential risks.

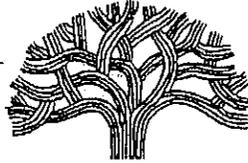
The City shall not use derivative structures for the sole purpose of generating operating or capital proceeds, without a determination that such structure will accrue interest rate and borrowing costs benefits for the City. For more information on "swaps", please refer to the City's Swap Policy.

- H. Multiple Series.** In instances where multiple series of bonds are to be issued, the City shall make a final determination as to which facilities are of the highest priority and those facilities which will be financed first, pursuant to funding availability and the proposed timing of facilities development, and which will generally be subject to the earliest or most senior lien.

## VI. Credit Enhancements

The City will consider the use of credit enhancement on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when a clearly demonstrable savings can be shown shall enhancement be considered. The City will consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancement.

- A. Bond Insurance.** The City shall have the authority to purchase bond insurance when



such purchase is deemed prudent and advantageous. The predominant determination shall be based on such insurance being less costly than the present value of the difference in the interest on insured bonds versus uninsured bonds.

**1. Provider Selection.** The Director of the Finance and Management Agency or his/her designee will solicit quotes for bond insurance from interested providers, or in the case of a competitive sale submit an application for pre-qualification on insurance. In a negotiated sale, the Director or the Treasury Manager shall have the authority to select a provider whose bid is most cost effective and whose terms and conditions governing the guarantee are satisfactory to the City. The winning bidder in a competitive sale will determine whether it chooses to purchase bond insurance for the issue.

**B. Debt Service Reserves.** When required, a reserve fund equal to the least of ten percent (10%) of the original principal amount of the bonds, one hundred percent (100%) of the maximum annual debt service, and one hundred and twenty five percent (125%) of average annual debt service, or, if permitted, 10 percent (10%) of par value of bonds outstanding (the "Reserve Requirement") shall be funded from the proceeds of each series of bonds, subject to federal tax regulations and in accordance with the requirements of credit enhancement providers and/or rating agencies.

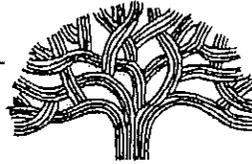
The City may purchase reserve equivalents (i.e., the use of a reserve fund surety) when such purchase is deemed prudent and advantageous. Such equivalents shall be evaluated in comparison to cash funding of reserves on a net present value basis.

**C. Letters of Credit.** The City may enter into a letter-of-credit ("LOC") agreement when such an agreement is deemed prudent and advantageous. The Director of the Finance and Management Agency or the Treasury Manager shall prepare (or cause to be prepared) and distribute to qualified financial institutions as described in paragraph 2 below, a request for qualifications which includes terms and conditions that are acceptable to the City.

**1. Provider Selection.** Only those financial institutions with long-term ratings greater than or equal to that of the City, and short-term ratings of VMIG 1/A-1 F1, by Moody's Investors Service, Standard & Poor's Ratings Services and Fitch Ratings, respectively, may be solicited.

**2. Selection Criteria.** The selection of LOC providers will be based on responses to a City-issued request for qualifications; criteria will include, but not be limited to, the following:

a) Ratings at least equal to or better than the City's

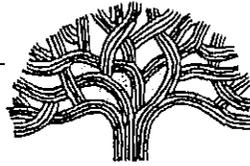


- b) Evidence of ratings (including “Outlook”)
- c) Trading value relative to other financial institutions
- d) Terms and conditions acceptable to the City; the City may provide a term sheet along with the request for qualifications to which the financial institution may make modifications
- e) Representative list of clients for whom the bank has provided liquidity facilities
- f) Fees, specifically, cost of LOC, draws, financial institution counsel and other administrative charges

## VII. Refinancing Outstanding Debt

The Treasury Manager shall have the responsibility to analyze outstanding bond issues for refunding opportunities that may be presented by underwriting and/or financial advisory firms. The Treasury Manager will consider the following issues when analyzing possible refunding opportunities:

- A. Debt Service Savings.** The City establishes a minimum savings threshold goal of three percent of the refunded bond principal amount or at least \$500,000 in present value savings (including foregone interest earnings) unless there are legal reasons for defeasance. The present value savings will be net of all costs related to the refinancing. The decision to take savings on an upfront or deferred basis must be explicitly approved by the City Administrator or the Director of the Finance and Management Agency.
- B. Restructuring.** The City will refund debt when in its best interest to do so. Refundings will include restructuring to meet unanticipated revenue expectations, terminate swaps, achieve cost savings, mitigate irregular debt service payments, release reserve funds, or remove unduly restrictive bond covenants.
- C. Term of Refunding Issues.** The City may refund bonds within the term of the originally issued debt. However, the City may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The City may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.
- D. Escrow Structuring.** The City shall utilize the least costly securities available in structuring refunding escrows. The City will examine the viability of an economic versus legal defeasance on a net present value basis. A certificate will be required from a third



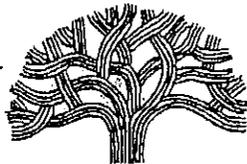
party agent who is not a broker-dealer, stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the City from its own account.

- E. Arbitrage.** The City shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refundings. Any resulting positive arbitrage will be rebated as necessary according to Federal guidelines.

## VIII. Methods of Issuance

The City will determine, on a case-by-case basis, whether to sell its bonds competitively or through negotiation. General Obligation Bonds and Tax and Revenue Anticipation Notes will be issued on a competitive basis unless otherwise determined on a case-by-case basis that a negotiated sale is the most advantageous.

- A. Competitive Sale.** In a competitive sale, the City's bonds shall be awarded to the bidder providing the lowest true interest cost as long as the bid adheres to the requirements set forth in the official notice of sale.
- B. Negotiated Sale.** The City recognizes that some securities are best sold through negotiation. In its consideration of a negotiated sale, the City shall assess the following circumstances:
1. Bonds issued as variable rate demand obligations
  2. A complex structure which may require a strong pre-marketing effort
  3. Size of the issue which may limit the number of potential bidders
  4. Market volatility is such that the City would be better served by flexibility in timing its sale in changing interest rate environments
- C. Private Placement.** From time to time the City may elect to privately place its debt. Such placement shall only be considered if this method is demonstrated to result in a cost savings to the City relative to other methods of debt issuance.
- D. Conduit Debt Issuance.** The City may issue conduit revenue bonds that are not a debt or obligation of the City itself, but are obligations of a private borrower. Notwithstanding other credit requirements of the City, such conduit revenue bonds may



be issued and sold with or without a credit rating, provided that for any bond with a rating lower than "A", the following conditions shall be met:

1. Bonds shall be issued only in denominations of not less than two-hundred and fifty thousand dollars
2. Bonds shall be eligible for purchase only by "qualified institutional buyers" as defined in Rule 144A of the Securities Act of 1933
3. Bonds shall be sold only to buyers who execute a standard form investor letter containing, among other things, representations of the buyer as sophisticated as an investor and its familiarity with the transaction

**E. Issuance Method Analysis.** The City shall evaluate each method of issuance on a net present value basis.

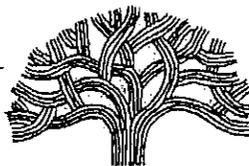
**F. Feasibility Analysis.** Issuance of self-supporting revenue bonds will be accompanied by a finding that demonstrates the projected revenue stream's ability to meet future debt service payments.

## **IX. Market Relationships**

**A. Rating Agencies and Investors.** The City Administrator, the Director of the Finance and Management Agency, and the Treasury Manager shall be responsible for maintaining the City's relationships with Moody's Investors Service, Standard & Poor's Ratings Services and Fitch Ratings. The City may, from time to time, choose to deal with only one or two of these agencies as circumstances dictate. In addition to general communication, the City Administrator, the Director of the Finance and Management Agency and the Treasury Manager shall: (1) meet with credit analysts at least once each fiscal year, and (2) prior to each competitive or negotiated sale, offer conference calls with agency analysts in connection with the planned sale.

**B. Continuing Disclosure.** The City shall remain in compliance with Rule 15c2-12 by filing its annual financial statements and other financial and operating data for the benefit of its bondholders within 270 days of the close of the fiscal year. The inability to make timely filings must be disclosed and would be a negative reflection on the City. While also relying on timely audit and preparation of the City's annual report, the Treasury Manager will ensure the City's timely filing with each Nationally Recognized Municipal Securities Information Repository.

**C. Rebate Reporting.** The use of bond proceeds and their investments must be monitored to ensure compliance with arbitrage restrictions. Existing regulations require that issuers



calculate annual rebates, if any, related to each bond issue, with rebate, if due, paid every five years. Therefore, the Treasury Manager shall ensure that proceeds and investments are tracked in a manner that facilitates accurate calculation, calculations are completed, and rebates, if any, are made in a timely manner.

**D. Other Jurisdictions.** From time to time, the City will issue bonds on behalf of other public or private entities ("conduit" issues). While the City will make every effort to facilitate the desires of these entities, the Director of the Finance and Management Agency and the Treasury Manager will ensure that the highest quality financings are done and that the City is insulated from all risks. The City shall require that all conduit financings achieve a rating at least equal to the City's ratings or that credit enhancement is obtained.

**X. Fees.** The City will charge an administrative fee equal to direct costs plus indirect costs as calculated by the City's OMB A87 model to reimburse its administrative costs incurred in debt issuance on behalf of other governmental entities.

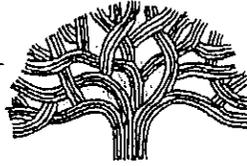
**XI. Consultants.** The City shall select its primary consultant(s) by competitive process through a Request for Proposals (RFP).

**A. Selection of Financing Team Members.** Final approval of financing team members will be provided by the City Council.

**1. Selection of Tax and Bond Counsel:** The City Attorney will make final recommendations for bond and tax counsel.

**2. Selection of Underwriter:** For any issue of debt, financing or debt instrument, the City shall select the underwriter through a request for proposal process, when appropriate. The request for proposal will be distributed to qualified candidates to determine the level of experience as well as fees in the proposed type of financing.

**Senior Manager Selection.** The Director of the Finance and Management Agency and/or the Treasury Manager shall recommend to the City Administrator the selection of a senior manager for a proposed negotiated sale. Solicited or unsolicited RFP's or Request of Qualifications (RFQ) will be used to determine the selection and appointment of the senior managers and co-managers on the debt issuances. The criteria for selection as reflected in the RFP or RFQ shall include but not be limited to the following:



- The firm's ability and experience in managing complex transactions
- Prior knowledge and experience with the City
- The firm's willingness to risk capital and demonstration of such risk
- The firm's ability to sell bonds
- Quality and experience of personnel assigned to the City's engagement
- Financing plan presented

**Co-Manager Selection.** Co-managers will be selected on the same basis as the senior manager. In addition to their qualifications, co-managers appointed to specific transactions will be a function of transaction size and the necessity to ensure maximum distribution of the City's bonds.

**Selling Groups.** The City may establish selling groups in certain transactions. To the extent that selling groups are used, the Director of the Finance and Management Agency and/or the Treasury Manager at his or her discretion, may make appointments to selling groups from within the pool of underwriters or from outside the pool, as the transaction dictates.

**Underwriter's Discount.**

- The Director of the Finance and Management Agency and/or the Treasury Manager will evaluate the proposed underwriter's discount against comparable issues in the market. If there are multiple underwriters in the transaction, the Director and/or the Treasury Manager will determine the allocation of fees with respect to the management fee. The determination will be based upon participation in the structuring phase of the transaction.
- All fees and allocation of the management fee will be determined prior to the sale date; a cap on management fee, expenses and underwriter's counsel will be established and communicated to all parties by the Treasury Manager. The senior manager shall submit an itemized list of expenses charged to members of the underwriting group. Any additional expenses must be substantiated.

**Evaluation of Financing Team Performance.** The City will evaluate each bond sale after its completion to assess the following: costs of issuance including underwriters' compensation, pricing of the bonds in terms of the overall interest cost and on a maturity-by-maturity basis, and the distribution of bonds and sales credits.



**Syndicate Policies.** For each negotiated transaction, syndicate policies will be prepared that will describe the designation policies governing the upcoming sale. The Treasury Manager or Financial Advisor shall ensure receipt of each member's acknowledgement of the syndicate policies for the upcoming sale prior to the sale date.

**Designation Policies.** To encourage the pre-marketing efforts of each member of the underwriting team, orders for the City's bonds will be net designated, unless otherwise expressly stated. The City shall require the senior manager to:

- Equitably allocate bonds to other managers and the selling group
- Comply with MSRB regulations governing the priority of orders and allocations
- Within 10 working days after the sale date, submit to the Director of the Finance and Management Agency or Treasury Manager a detail of orders, allocations and other relevant information pertaining to the City's sale

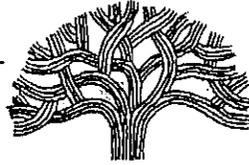
**Selection of Underwriter's Counsel.** In any negotiated sale of City debt in which legal counsel is required to represent the underwriter, the appointment will be made by the lead underwriter.

**Selection of Financial Advisor:** The City shall conduct a request for qualifications from potential candidates every three years to establish a pool of qualified financial advisors for each of the following areas:

General Obligation Bonds, assessment bonds and other bond issuances based on voter-approval revenues;  
Redevelopment tax-increment bonds (including low and moderate income housing);  
Revenue bonds, lease financing and other obligations on existing City revenues.

The City shall select at least three qualified applicants for each pool category, subject to the approval of the City Council. The City Administrator and/or the Director of the Finance and Management Agency will make recommendations for financial advisors and the City shall utilize the services of qualified applicants in the pool on a rotational basis, as applicable, for any issue of debt, financing or debt instrument.

Selection of the City's financial advisor(s) shall be based on, but not limited to, the following criteria:



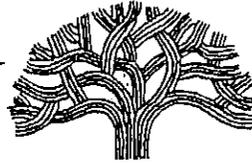
- Experience in providing consulting services to complex issuers
- Knowledge and experience in structuring and analyzing complex issues
- Experience and reputation of assigned personnel
- Fees and expenses

**B. Bond Counsel.** City debt will include a written opinion by legal counsel affirming that the City is authorized to issue the proposed debt, that the City has met all constitution and statutory requirements necessary for issuance, and a determination of the proposed debt's federal income tax status. The approving opinion and other documents relating to the issuance of debt will be prepared by counsel with extensive experience in public finance and tax issues. The final selection of counsel will be made by the City Attorney's Office. Final approval will be provided by the City Council. Compensation will be based on a fixed fee schedule and will vary based on the complexity of the transaction.

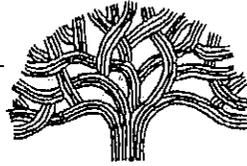
**C. Financial Advisory Services.** Financial advisory services provided to the City shall include, but shall not be limited to the following:

1. Evaluation of risks and opportunities associated with debt issuance
2. Monitoring marketing opportunities
3. Evaluation of proposals submitted to the City by investment banking firms
4. Structuring and pricing
5. Preparation of request for proposals for other financial services (trustee and paying agent services, printing, credit facilities, remarketing agent services, etc.)
6. Advice, assistance and preparation for presentations with rating agencies and investors

**D. Disclosure by Financing Team Members.** All financing team members will be required to provide full and complete disclosure, relative to agreements with other financing team members and outside parties. The extent of disclosure may vary depending on the nature of the transaction. However, in general terms, no agreements shall be permitted which could compromise the firm's ability to provide independent advice which is solely in the City's best interests or which could reasonably be perceived as a conflict of interest.



**E. Conflicts of Interest.** The City also expects that its financial advisor will provide the City with objective advice and analysis, maintain the confidentiality of City financial plans, and be free from any conflicts of interest.



## Glossary

**Arbitrage.** The difference between the interest paid on the tax-exempt securities and the interest earned by investing the security proceeds in higher-yielding taxable securities. IRS regulations govern arbitrage on the proceeds from issuance of municipal securities.

**Balloon Maturity.** A later maturity within an issue of bonds which contains a disproportionately large percentage of the principal amount of the original issue.

**Bond Anticipation Notes (BANs).** Notes issued by the government unit, usually for capital projects, which are paid from the proceeds of the issuance of long term bonds.

**Bullet Maturity.** A maturity for which there are no sinking fund payments prior to the stated maturity date.

**Call Provisions.** The terms of the bond contract giving the issuer the right to redeem all or a portion of an outstanding issue of bonds prior to their stated dates of maturity at a specific price, usually at or above par.

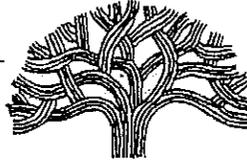
**Capitalized Interest.** A portion of the proceeds of an issue which is set aside to pay interest on the securities for a specific period of time. Interest is commonly capitalized for the construction period of the project.

**Certificates of Participation (COP).** A bond from an issue, which is secured by lease payments made by the party leasing the facilities, financed by the issue. Typically certificates of participation ("COPs") are used to finance construction of facilities (i.e., schools of office buildings) used by a state or municipality, which leases the facilities from a financing authority. Often the leasing municipality is legally obligated to appropriate moneys from its general tax revenues to make lease payments.

**Commercial Paper.** Very short-term, unsecured promissory notes issued in either registered or bearer form, and usually backed by a line of credit with a bank.

**Competitive Sale.** A sale of securities by an issuer in which underwriters or syndicates of underwriters submit sealed bids to purchase the securities in contrast to a negotiated sale.

**Continuing Disclosure.** The principle that accurate and complete information material to the transaction which potential investors would be likely to consider material in making investment decisions with respect to the securities be made available on an ongoing basis.



**Credit Enhancement.** Credit support purchased by the issuer to raise the credit rating of the issue. The most common credit enhancements consist of bond insurance, direct or standby letters of credit, and lines of credit.

**Debt Service Reserve Fund.** The fund in which moneys are placed which may be used to pay debt service if pledged revenues are insufficient to satisfy the debt service requirements.

**Deep Discount Bonds.** Bonds which are priced for sale at a substantial discount from their face or par value.

**Derivatives.** A financial product whose value is derived from some underlying asset value.

**Designation Policies.** Outline of how an investor's order is filled when a maturity is oversubscribed when there is an underwriting syndicate. The senior managing underwriter and issuer decide how the bonds will be allocated among the syndicate. There are three primary classifications of orders, which form the designation policy.

The highest priority is given to Group Net orders; the next priority is given to Net Designated orders and Member orders are given the lowest priority.

**Escrow.** A fund established to hold moneys pledged and to be used to pay debt service on an outstanding issue.

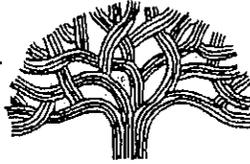
**Expenses.** Compensates senior managers for out-of-pocket expenses including: underwriters' counsel, DTC charges, travel, syndicate expenses, dealer fees, overtime expenses, communication expenses, computer time and postage.

**Lease-Purchase.** A financing lease which may be sold publicly to finance capital equipment, real property acquisition or construction. The lease may be resold as certificates of participation or lease revenue bonds.

**Letters of Credit.** A bank credit facility wherein the bank agrees to lend a specified amount of funds for a limited term.

**Management Fee.** The fixed percentage of the gross spread which is paid to the managing underwriter for the structuring phase of a transaction.

**Members.** Underwriters in a syndicate other than the senior underwriter.



**Moody's Median.** Key financial, debt, economic and tax base statistics with median values for each statistic presented. Moody's uses audits for both rated and unrated cities to ensure that the medians presented are representative of all cities.

**Negotiated Sale.** A method of sale in which the issuer chooses one underwriter to negotiate terms pursuant to which such underwriter will purchase and market the bonds.

**Original Issue Discount.** The amount by which the original par amount of an issue exceeds its public offering price at the time it is originally offered to an investor.

**Overlapping Debt.** That portion of the debt of other governmental units for which residents of a particular municipality are responsible.

**Pay-As-You-Go.** An issuer elects to finance a project with existing cash flow as opposed to issuing debt obligations.

**Present Value.** The current value of a future cash flow.

**Private Placement.** The original placement of an issue with one or more investors as opposed to being publicly offered or sold.

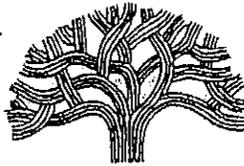
**Rebate.** A requirement imposed by Tax Reform Act of 1986 whereby the issuer of the bonds must pay the IRS an amount equal to its profit earned from investment of bond proceeds at a yield above the bond yield calculated pursuant to the IRS code together with all income earned on the accumulated profit pending payment.

**Selling Groups.** The group of securities dealers that participate in an offering not as underwriters but as sellers who receive securities, less the selling concession, from the managing underwriter for distribution at the public offering price.

**Special Assessments.** Fees imposed against properties, which have received a special benefit by the construction of public improvements such as water, sewer and irrigation.

**Syndicate Policies.** The contractual obligations placed on the underwriting group relating to distribution, price limitations and market transactions.

**Tax Increment.** A portion of property tax revenue received by a redevelopment agency, which is attributable to the increase in assessed valuation since adoption of the project area plan.



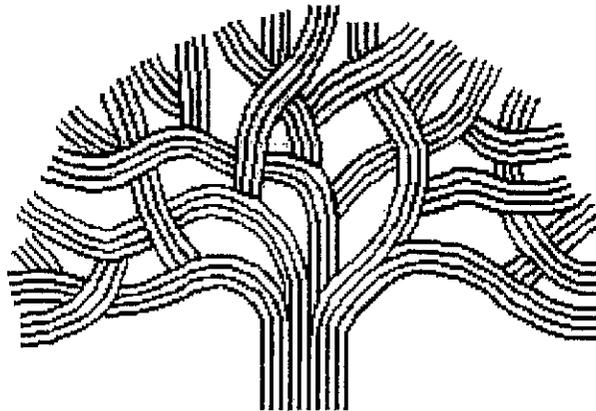
**Underwriter.** A dealer that purchases new issues of municipal securities from the Issuer and resells them to investors.

**Underwriter's Discount.** The difference between the price at which bonds are bought by the Underwriter from the Issuer and the price at which they are reoffered to investors.

**Variable Rate Debt.** An interest rate on a security, which changes at intervals according to an index or a formula or other standard of measurement, as stated in the bond contract.

**City of Oakland  
&  
Oakland Redevelopment Agency**

**Swap Policy  
*for*  
Fiscal Year 2007-2008**



**S-10-30CC**  
**ORACOUNCIL**

**JUL 03 2007**

Prepared by  
Treasury Division, Finance and Management Agency

Adopted by the City Council and Oakland Redevelopment Agency  
On \_\_\_\_\_

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## **I. Introduction**

The purpose of the Swap Policy (the "Policy") of the City of Oakland (the "City") is to establish guidelines for the use and management of interest rate swaps. This Policy will provide the appropriate internal framework to ensure that consistent objectives, practices, controls and authorizations are maintained throughout the City in terms of debt related risks and the management of hedging thereof.

The City is authorized under California Government Code Section 5922 to enter into interest rate swaps to reduce the amount and duration of rate, spread, or similar risk when used in combination with the issuance of bonds.

## **II. Scope and Authority**

This Policy shall govern the City's use and management of all interest rate swaps. While adherence to this Policy is required in applicable circumstances, the City maintains the right to modify this Policy and make exceptions to certain guidelines at any time to the extent that it achieves one or more of the City's overall financial and/or policy goals.

In conjunction with the City's Debt Policy, this Policy shall be reviewed and updated at least annually and presented to the City Council (the "Council") for approval. The City Administrator, in conjunction with the Finance and Management Agency Director (the "Finance Director"), are the designated administrators of this Policy. The Finance Director and/or the Treasury Manager shall have the day-to-day responsibility and authority for structuring, implementing, and managing interest rate swaps.

Council shall approve any transaction involving an interest rate swap. The City shall be authorized to enter into interest rate swap or derivative hedging transactions only with qualified counterparties. The Finance Director, in consultation with the City Administrator, shall have the authority to select the counterparties, so long as the criteria set forth in this Policy are met.

## **III. Conditions for the Use of Interest Rate Swaps**

### **A. General Usage**

The City will use interest rate swaps or derivative hedging products (collectively referred to as "swap products") to produce debt service savings, limit or hedge overall interest rate exposure, enhance investment returns within prudent risk guidelines, achieve market flexibility not available in the traditional market, optimize capital structure (i.e., alter the pattern of debt service payments), or for asset/liability matching purposes.

In connection with the use of any swap products, Council shall make a finding that the authorized swap product will be used in a beneficial manner that when implemented in combination with new or outstanding bonds, the swap product will enhance the relationship between risk and return, or achieve other policy objectives of the City.

Any agreement implementing the use of swap product will only be entered into after the careful assessment of all inherent risks. Swap products will not be used for speculative purposes.

**B. Maximum Notional Amount**

The City will limit the total notional amount of any interest rate swaps based on criteria set forth in this Policy regarding the proper management of risks, calculation of termination exposure, and development of a contingency plan for mandatory termination. As outlined in this Policy, the total "net notional amount" of all swaps related to a bond issue should not exceed the amount of outstanding bonds.

**C. Interest Rate Swap Considerations**

When considering the relative advantage of an interest rate swap versus traditional fixed rate or variable rate bonds, the City, among other things, will consider the impact of all associated up-front costs, ongoing support costs, and potential impact of market fluctuation.

**IV. Interest Rate Swap Features**

**A. Interest Rate Swap Agreement**

To the extent possible, any interest rate swap agreements entered into by the City will contain the terms and conditions as set forth in the International Swap and Derivatives Association, Inc. ("ISDA") Master Agreement, including the Schedule to the Master Agreement, the Credit Support Annex, and any other related document. The swap agreement between the City and each counterparty shall include payment, term, security, collateral, default, remedy, termination, and other terms, conditions, provisions and safeguards as the City, in consultation with its legal counsel, deems necessary or desirable.

Subject to the provisions contained herein, the terms of any City swap agreement shall use the following guidelines:

1. Downgrade provisions triggering termination shall in no event be worse than those affecting the counterparty.
2. Governing law for swaps will be New York, but should reflect California authorization provisions.
3. The specified indebtedness related to credit events in any swap agreement should be narrowly defined and refer only to indebtedness of the City that

could have a materially adverse effect on City's ability to perform its obligations under the swap. Debt should typically only include obligations within the same lien as the swap obligation.

4. Collateral thresholds stipulating when collateral will be required to be posted by the swap provider are designated in the policy and are based on credit ratings of the swap provider. Collateral requirements setting out the amount and types of collateral will be established for each swap based upon the credit ratings of the swap provider and any guarantor.
5. Eligible collateral should generally be limited to U.S. Treasury securities and obligations of Federal Agencies where the principal and interest are guaranteed by the full faith and credit of the United States government. At the discretion of the Finance Director and/or the Treasury Manager, other high-quality obligations of Federal agencies, not secured by the full faith and credit of the U.S. government, may be used as collateral.
6. City shall have the right to optionally terminate a swap agreement at "market," at any time over the term of the agreement.
7. Termination value should be set by a "market quotation" methodology, unless the City deems an alternate methodology appropriate.

## **B. Interest Rate Swap Counterparties**

### **1. Credit Criteria**

The City will make its best efforts to work with qualified swap counterparties that have a general credit rating of:

- a. at least "Aa3" or "AA-" by at least two of the three nationally recognized rating agencies, which are Moody's, S&P and Fitch, and not rated lower than "A2" or "A" by any of these rating agencies, or
- b. have a "AAA" subsidiary that is appropriately rated by at least one of the three nationally recognized rating agencies.

For lower rated counterparties, where two of the three ratings from the nationally recognized firms is below "AA-" or "Aa3", the City will seek credit enhancement in the form of:

- a. Contingent credit support or enhancement;
- b. Collateral consistent with the policies contained herein;
- c. Ratings downgrade triggers;
- d. Guaranty of parent, if any.

In addition, qualified swap counterparties must have a demonstrated record of successfully executing swap transactions as well as creating and implementing innovative ideas in the swap market.

2. Counterparty Termination Exposure

In order to diversify City's counterparty credit risk, and to limit the City's credit exposure to any one counterparty, limits will be established for each counterparty based upon both the credit rating of the counterparty as well as the relative level of risk associated with each existing swap transaction. The risk measure will be calculated based upon the mark-to-market sensitivity of each transaction to an assumed shift in interest rates. Assuming a 25 basis point movement in the swap rate, the maximum net exposure (termination payment) per counterparty shall not exceed the following amounts based on the lowest credit rating assigned by any of the three nationally recognized rating agencies unless fully collateralized:

Credit Rating	Maximum Net Sensitivity to a 25 Basis Point Shift in Yield Curve*
Fully Collateralized	\$10,000,000
AAA	\$10,000,000
AA Category	\$ 8,000,000

The calculation of net interest rate sensitivity per counterparty will take into consideration multiple transactions, some of which may offset market interest rate risk thereby reducing overall exposure to City. In addition, additional exposure provisions are as follows:

- a. The sum total notional amount per swap counterparty may not exceed 25 percent of City's total revenue bond indebtedness. The appropriate collateral amount will be determined on a case by case basis, and approved by the Finance Director and/or the Treasury Manager in consultation with the City Administrator.
- b. If the sensitivity limit is exceeded by a counterparty, City shall conduct a review of the exposure sensitivity limit calculation of the counterparty. The Finance Director and/or the Treasury Manager shall evaluate appropriate strategies in consultation with the City Administrator to mitigate this exposure.

**C. Term and Notional Amount**

The City shall determine the appropriate term for an interest rate swap agreement on a case-by-case basis. In connection with the issuance or carrying of bonds, the term of the swap agreement between the City and a qualified swap provider shall not extend beyond the final maturity date of the related bonds. The total "net notional amount" of all swaps related to a bond

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\* The maximum net exposure limitations establish guidelines with respect to whether City should enter into an additional swap agreement with an existing counterparty. For example, assume City executed a fifteen-year \$400 million notional amount swap with a "AAA" rated counterparty. If the yield curve moved 25 basis points, City could have a significant market exposure to that swap counterparty (i.e. in order to terminate the swap City would have to make a payment of up to \$10 million dollars). The same scenario would apply to a fully collateralized counterparty. If such event occurred, the Finance Director and/or the Treasury Manager would evaluate whether it is prudent and advisable to enter into additional swap transactions with such counterparties in order to mitigate the exposure to such counterparty. For "AA" rated counterparties, the maximum net exposure limitation would be reduced to \$8 million given its lower credit rating.

issue should not exceed the amount of outstanding bonds. For purposes of calculating the net notional amount, credit shall be given in situations where there are off-setting fixed rate and variable rate swaps. In addition, for variable rate transactions, credit may also be given for any assets that are used to hedge a transaction as long as in the City's judgment such assets are reasonably expected to remain in place on a conterminous basis with the swap.

**D. Collateral Requirements**

As part of any swap agreement, the City will seek to include terms imposing collateral requirements based on credit ratings of the counterparty, requiring collateralization or other forms of credit enhancements to secure any or all swap payment obligations. The City will determine the collateral requirements in consultation with its counsel and its financial advisor, if applicable, and may require the posting of securities, surety bonds, letters of credit or other credit enhancement if the highest credit rating of the counterparty, parent, or guarantor falls below a rating of "AA-" or "Aa3". Additional collateral for further decreases in credit ratings of the counterparty shall be posted by the counterparty in accordance with the provisions contained in the collateral support agreement to the counterparty with the City.

Threshold collateral amounts shall be determined by the City on a case-by-case basis. The City will determine the reasonable threshold limits for the initial deposit and for increments of collateral posting thereafter. Collateral shall be deposited with a third party trustee, or as mutually agreed upon between the City and the counterparty. A list of acceptable securities that may be posted as collateral and the valuation of such collateral will be determined and mutually agreed upon during negotiation of the swap agreement with each swap counterparty. The market value of the collateral shall be determined on a monthly basis or more frequently if the City determines it is in its best interest given the specific nature of the swap(s) and/or collateral security.

**E. Security and Source of Repayment**

The City will generally use the same security and source of repayment (pledged revenues) for interest rate swaps as is used for the bonds that are hedged or carried by the swap, if any, but shall consider the economic costs and benefits of subordinating the City's payments under the swap and/or termination payment.

**F. Prohibited Interest Rate Swap Features**

The City will not use interest rate swaps that are:

1. speculative or create extraordinary leverage or risk,
2. lacking in adequate liquidity to terminate without incurring a significant bid/ask spread,
3. providing insufficient price transparency to allow reasonable valuation, or
4. used as investments.

## V. Evaluation and Management of Interest Rate Swap Risks

Prior to the execution of any swap transaction, the City Administrator, the Finance Director, the Treasury Manager and Bond Counsel shall evaluate the proposed transaction and recommend the findings to Council. Such a review shall include the identification of the proposed benefit and potential risks inherent in the transaction. As part of this evaluation, the City shall compute the Maximum Net Termination Exposure to the proposed swap counterparty.

### A. Evaluation Methodology

The City will review the following areas of potential risk for new and existing interest rate swaps:

Type of Risk	Description	Evaluation Methodology
Basis Risk	The risk where there is a mismatch between actual variable rate debt service and variable rate indices used to determine swap payment.	The City will review historical trading differentials between the variable rate bonds and the variable rate index.
Credit Risk	The occurrence of an event modifying the credit quality or credit rating of the City or its counterparty.	The City will actively monitor the ratings of its counterparties, insurers and guarantors, if applicable.
Counterparty Risk	The failure of the counterparty to make required payments or otherwise comply with the terms of the swap agreement.	The City will monitor exposure levels, ratings thresholds and collateralization requirements.
Rollover Risk	The risk that the City can not secure a cost-effective renewal of a line or letter of credit.	The City will evaluate the expected availability of liquidity support for hedged (swapped) and unhedged variable rate debt.
Tax Event Risk	The risk that the spread between taxable and tax-exempt rates will change as a result of changes in income tax laws or other conditions.	The City will review the tax events proposed in swap agreements and evaluate the impact of potential changes in tax law on LIBOR-based swaps.
Termination Risk	The risk that a swap has a negative value and the City will owe a "breakage" fee if the contract has to be liquidated for any reason.	The City will compute its termination exposure for all existing and proposed swaps at market value and under an expected worst-case scenario. A contingency plan will be periodically updated specifying how much the City would finance a termination payment and/or replace the hedge.

## **B. Managing Interest Rate Swap Risks**

### **1. Annual Reporting**

The City will evaluate the risks associated with outstanding interest rates swaps at least annually and provide a written report along with the updated Swap Policy to Council. This evaluation will include the following information:

- a. A description of all outstanding interest rate swaps, including related bond series, types of swaps, rates paid and received by the City, existing notional amount, the mark-to-market value of each swap, and the average life and remaining term of each swap agreement.
- b. The credit rating of each swap counterparty, parent, guarantor, and credit enhancer insuring swap payments, if any.
- c. Actual collateral posting by swap counterparty, if any, per swap agreement and in total by swap counterparty.
- d. Information concerning any material event involving outstanding swap agreements, including a default by a swap counterparty, counterparty downgrade, or termination.
- e. An updated contingency plan to replace, or fund a termination payment in the event an outstanding swap is terminated.
- f. The status of any liquidity support used in connection with interest rate swaps, including the remaining term and current fee.

The Finance Director and/or the Treasury Manager shall update this Policy in accordance with its Debt Policy at least annually and submit the update to Council for approval.

### **2. Contingency Plan for Mandatory Termination**

The City shall compute the termination exposure of each of its swaps and its total swap termination payment exposure at least annually and prepare a contingency plan to either replace the swaps or fund the termination payments, if any, in the event one or more outstanding swaps are terminated. The City shall assess its ability to obtain replacement swaps and identify revenue sources to fund potential termination payments.

## **C. Terminating Interest Rate Swaps**

### **1. Optional Termination**

All swap transactions shall contain provisions granting the City the right to optionally terminate the agreement at its market value at any time. The City, in consultation with its counsel, may terminate a swap if it is determined that it is financially advantageous, or will further other policy objectives, such as management of exposure to swaps or variable rate debt.

In general, except in the event of the counterparty's ratings being downgraded below the ratings required by this Policy, the counterparty will not have the right to assign or optionally terminate the agreement.

2. Mandatory Termination

In the event a swap is terminated as a result of a termination event, such as a default or a decrease in credit rating of either the City or the counterparty, the City will evaluate whether it is financially advantageous to obtain a replacement swap, or, depending on market value, make or receive a termination payment.

*It is the intent of the City not to make a termination payment to a counterparty that does not meet its contractual obligations.*

In the event the City makes a swap termination payment, the City shall attempt to follow the process identified in its contingency plan for mandatory termination. The City shall also evaluate the economic costs and benefits of incorporating a provision into the swap agreement that will allow the City to make termination payments over time.

3. Events of Default

The City will incorporate into any swap contract the right to terminate the agreement upon an event of default by the counterparty. Such right may be conditioned on the consent of any person providing credit enhancement or liquidity to any transaction. Upon such termination, the counterparty will be the "defaulting party" for the purposes of calculating the termination payment owed. Events of default of a counterparty will include the following:

- a. Failure to make payments when due
- b. Material breach of representations and warranties
- c. Illegality
- d. Failure to comply with downgrade provisions, and
- e. Failure to comply with any other provisions of the agreement after a specified notice period.

## **VI. Selecting and Procuring Interest Rate Swaps**

### **A. Financing Team**

The City will retain the services of a nationally recognized municipal bond counsel firm, and will consider the use of a qualified financial advisor and/or swap advisor for all interest rate swaps.

**B. Underwriter Selection**

In the event bonds are issued in connection with interest rate swaps and/or hedging products, the City will price the bonds according to the guidelines set forth in its approved Debt Policy.

**C. Counterparty Selection**

The City will determine, on a case-by-case basis, whether to select a counterparty (or counterparties, if applicable) through a competitive bid process or on a negotiated basis.

**VII. Disclosure and Financial Reporting**

The City will take steps to ensure that there is full and complete disclosure of all interest rate swaps to rating agencies and in disclosure documents. Disclosure in marketing documents shall provide a clear summary of the special risks involved with swaps and any potential exposure to interest rate volatility or unusually large and rapid changes in market value. With respect to its financial statements, the City will adhere to the reporting and disclosure guidelines for derivative products as set forth by the Government Accounting Standards Board ("GASB").

## Glossary of Terms

**Asset/Liability Matching** - Matching the term and amount of assets and liabilities in order to mitigate the impact of changes in interest rates.

**Bid/Ask Spread** - The difference between the bid price (at which a market maker is willing to buy) and the ask price (at which a market maker is willing to sell).

**Collateral** - Assets pledged to secure an obligation. The assets are potentially subject to seizure in the event of default.

**Downgrade** - A negative change in credit ratings.

**Hedge** - A transaction that reduces the interest rate risk of an underlying security.

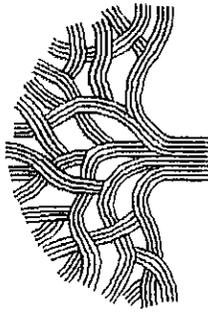
**Interest Rate Swap** - The exchange of a fixed interest rate and a floating interest rate between counterparties.

**Liquidity Support** - An agreement by a bank to make payment on a variable rate security to assure investors that the security can be sold.

**LIBOR** - London Interbank Offer Rate. Often used as an index to compute the variable rate on an interest rate swap.

**Notional Amount** - The amount used to determine the interest payments on a swap.

**Termination Payment** - A payment made by a counterparty that is required to terminate the swap. The payment is commonly based on the market value of the swap, which is computed using the rate on the initial swap and the rate on a replacement swap.

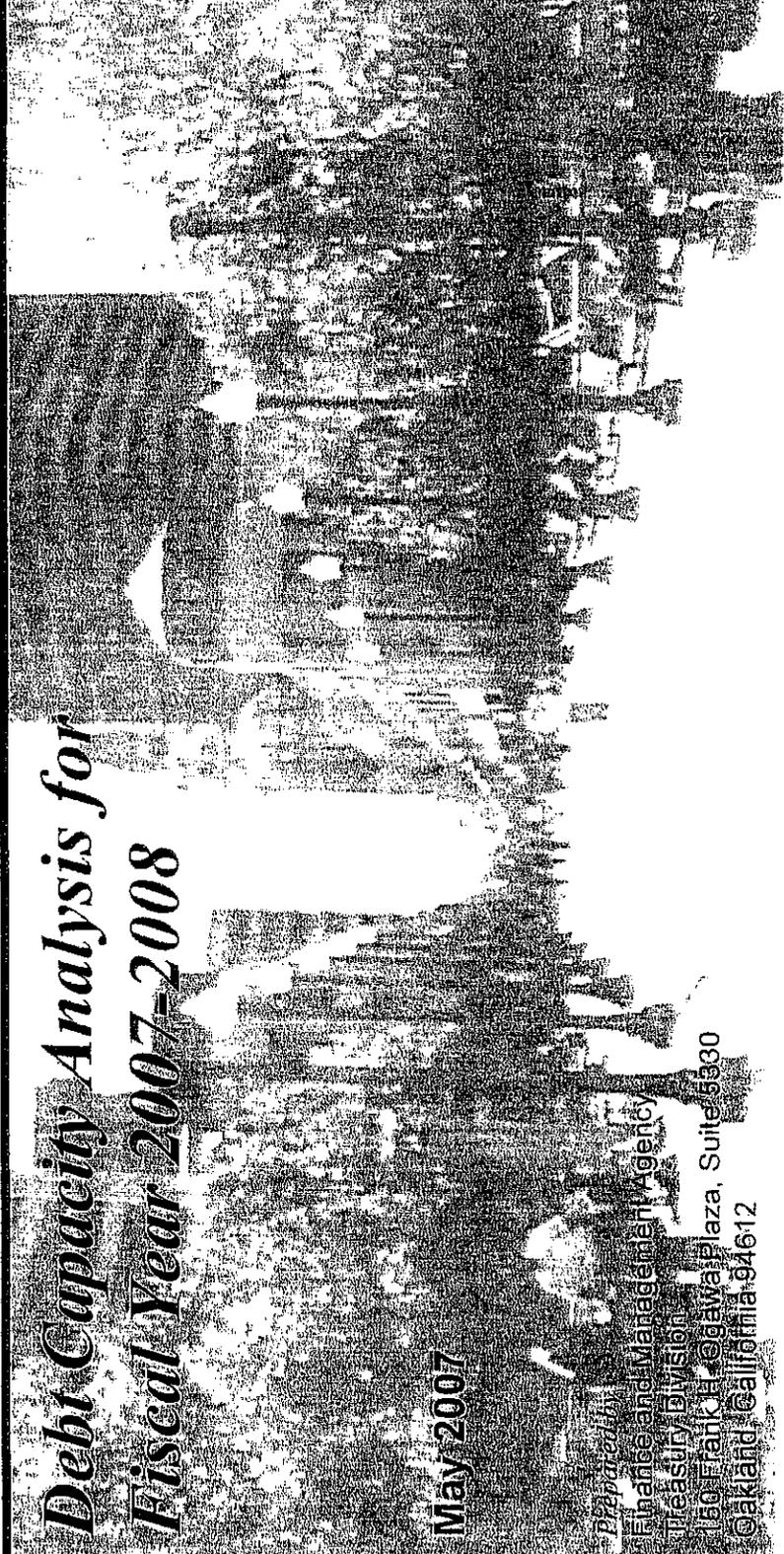


# City of Oakland

## *Debt Capacity Analysis for Fiscal Year 2007-2008*

May 2007

Prepared by  
Finance and Management Agency  
Treasury Division  
150 Frank H. Ogawa Plaza, Suite 6330  
Oakland, California 94612



# City's Direct Debt Burden and Capacity

	Original Par Amount	Principal Outstanding	FY 07-08 Net Debt Service
<b>General Obligation Debt</b>			
2002A General Obligation Bonds, Series 2002A (Measure G)	\$ 38,000,000	\$ 35,930,000	\$ 2,536,500
2003A General Obligation Bonds, Series 2003A (Measure DD)	71,450,000	64,745,000	4,419,538
2005A General Obligation Bonds, Series 2005 A	122,170,000	111,655,000	11,003,650
2006 General Obligation Bonds, Series 2006 (Measure G)	21,000,000	20,800,000	1,323,988
<b>Subtotal</b>	<b>\$ 252,620,000</b>	<b>\$ 233,130,000</b>	<b>\$ 19,283,675</b>
<b>Pension Obligation Bonds</b>			
1997A Taxable Pension Obligation Bonds, Series 1997A <sup>2</sup>	\$ 420,494,659	\$ 143,335,000	\$ 37,011,289
2001 Taxable Pension Obligation Bonds, Series 2001	195,636,449	195,636,449	
<b>Subtotal</b>	<b>\$ 616,131,108</b>	<b>\$ 338,971,449</b>	<b>\$ 37,011,289</b>
<b>Lease Revenue Bonds and Certificates of Participation</b>			
1985 Civic Improvement Corporation Variable Rate Demand COP, 1985 <sup>3</sup>	\$ 52,300,000	\$ 29,500,000	\$ 3,566,999
2001 Oakland JPFA Lease Revenue Refunding Bonds, Series 2001	134,890,000	91,280,000	13,947,025
2002 Refunding Certificates of Participation (Oakland Museum), 2002 Series A	16,295,000	16,295,000	3,677,125
2004 Oakland JPFA Lease Revenue Refunding Bonds (Admin Building), Series 2004 A-1 & A-2 <sup>4</sup>	117,200,000	105,725,000	7,908,852
2005 Oakland JPFA Special Refunding Revenue Bonds, Series 2005 <sup>2,5</sup>	146,950,000	128,100,000	16,682,716
<b>Subtotal</b>	<b>\$ 467,635,000</b>	<b>\$ 370,900,000</b>	<b>\$ 45,782,717</b>
<b>Oakland-Alameda County Coliseum Authority (50% City Obligation ONLY)</b>			
1996A-1 & A-2 Variable Rate Lease Revenue Bonds (Taxable), Oakland Coliseum Arena Project <sup>2,6</sup>	\$ 70,000,000	\$ 58,950,000	\$ 5,574,623
2000C-1, C-2, & D Variable Rate Lease Revenue Bonds, Oakland Coliseum Project <sup>7</sup>	100,650,000	85,350,000	7,330,837
<b>Subtotal</b>	<b>\$ 170,650,000</b>	<b>\$ 144,300,000</b>	<b>\$ 12,905,460</b>
<b>Total Direct Debt</b>	<b>\$ 1,507,036,108</b>	<b>\$ 1,087,501,449</b>	<b>\$ 114,983,140</b>
<b>Total Available Revenues for FY 07-08</b>			<b>\$ 632,481,710</b>

## City Existing Direct Debt as a % of FY 06-07 Total Available Revenues

18.18%

<sup>1</sup> As of July 1 2007 Excludes TRAN & non-bonded capital lease obligations

<sup>2</sup> Self-supporting debt.

<sup>3</sup> Debt service assumes tax exempt variable rate of 3.75%.

<sup>4</sup> Debt service assumes swap rate of 3.533%.

<sup>5</sup> Debt service based on swap rate of 5.667% plus trading differential of 0.25%.

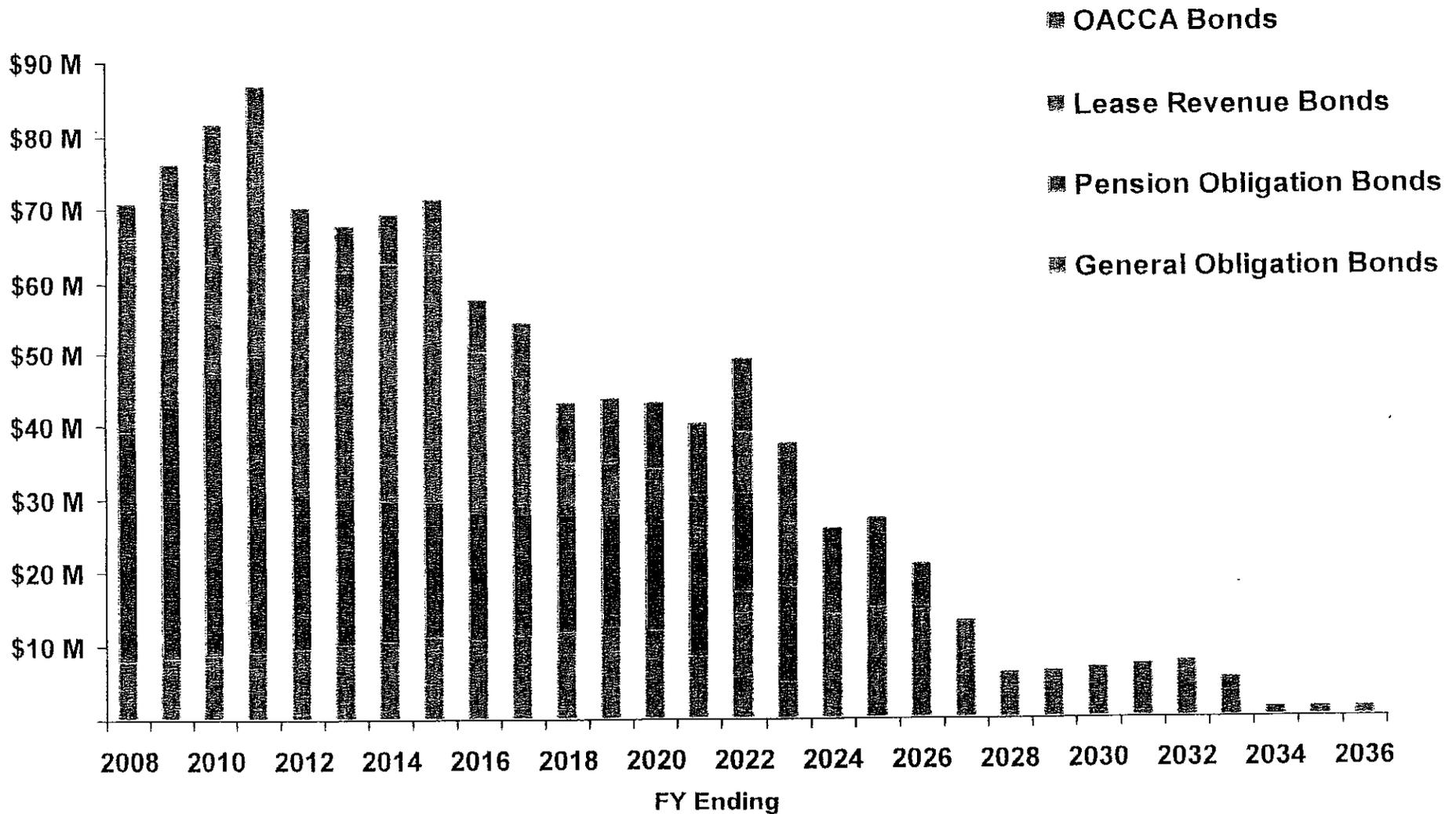
<sup>6</sup> Debt service based on rate of 6.00%.

<sup>7</sup> Debt service based on rate of 3.75% on tax-exempt bonds (Series C-1 & C-2) and 6.00% on taxable bonds (Series D)

<sup>8</sup> Total available revenues represents projected FY 07-08 General Fund revenues plus any offsetting revenues



# Principal Amortization of All Direct Debt



# Debt Capacity Analysis

(All amounts in thousands)

Fiscal Year Ending	General Fund Revenues <sup>1</sup>	Offsetting Revenues <sup>2</sup>	Available Revenues	DEBT SERVICE					TOTAL	Debt Burden <sup>3</sup>	Add'l Annual Debt Capacity <sup>4</sup>
				GO Bonds	POB	Lease & COP	OACCA				
2008	623,566	8,896	632,462	19,284	37,011	45,814	12,905	115,014	18.2%	(20,145)	
2009	642,273	8,992	651,264	19,316	38,083	45,330	12,860	115,589	17.7%	(17,900)	
2010	661,541	9,140	670,681	19,340	39,181	45,356	12,925	116,802	17.4%	(16,200)	
2011	681,387	9,367	690,754	19,365	40,305	45,344	12,925	117,939	17.1%	(14,326)	
2012	701,829	8,795	710,624	19,404	38,375	45,928	12,915	116,621	16.4%	(10,028)	
2013	722,883	5,581	728,465	19,439	39,555	41,608	12,907	113,509	15.6%	(4,239)	
2014	744,570	5,577	750,147	19,483	40,765	41,595	12,908	114,751	15.3%	(2,229)	
2015	766,907	5,612	772,519	19,542	42,010	41,876	12,931	116,358	15.1%	(480)	
2016	789,914	5,591	795,505	18,497	43,285	27,542	12,843	102,168	12.8%	17,158	
2017	813,612	5,593	819,205	18,581	44,590	23,351	12,857	99,379	12.1%	23,502	
2018	838,020	5,590	843,610	18,601	45,925	10,767	12,817	88,110	10.4%	38,432	
2019	863,161	5,573	868,733	18,653	47,295	10,802	12,748	89,498	10.3%	40,812	
2020	889,055	5,547	894,602	17,473	48,700	10,437	12,761	89,371	10.0%	44,819	
2021	915,727	5,594	921,321	13,524	50,140	10,283	12,776	86,722	9.4%	51,476	
2022	943,199	5,627	948,826	21,550	51,620	10,291	12,821	96,282	10.1%	46,042	
2023	971,495	5,639	977,134	8,772	53,130	10,061	12,826	84,790	8.7%	61,780	
2024	1,000,640	5,583	1,006,223	8,765	-	10,099	12,701	31,565	3.1%	119,368	
2025	1,030,659	5,604	1,036,263	8,780	-	10,008	12,736	31,524	3.0%	123,915	
2026	1,061,579	5,652	1,067,231	8,300	-	10,012	5,652	23,964	2.2%	136,120	
2027	1,093,426	-	1,093,426	8,300	-	7,432	-	15,733	1.4%	148,281	
2028	1,126,229	-	1,126,229	8,306	-	-	-	8,306	0.7%	160,628	
2029	1,160,016	-	1,160,016	8,302	-	-	-	8,302	0.7%	165,700	
2030	1,194,816	-	1,194,816	8,308	-	-	-	8,308	0.7%	170,914	
2031	1,230,661	-	1,230,661	8,312	-	-	-	8,312	0.7%	176,287	
2032	1,267,581	-	1,267,581	8,314	-	-	-	8,314	0.7%	181,823	
2033	1,305,608	-	1,305,608	5,739	-	-	-	5,739	0.4%	190,102	
2034	1,344,776	-	1,344,776	1,324	-	-	-	1,324	0.1%	200,393	
2035	1,385,119	-	1,385,119	1,321	-	-	-	1,321	0.1%	206,447	
2036	1,426,673	-	1,426,673	1,322	-	-	-	1,322	0.1%	212,679	
2037	1,469,473	-	1,469,473	-	-	-	-	-	0.0%	220,421	
<b>TOTAL</b>	<b>\$ 29,666,393</b>	<b>\$ 126,566</b>	<b>\$ 28,871,866</b>	<b>\$ 376,218</b>	<b>\$ 699,970</b>	<b>\$ 503,936</b>	<b>\$ 236,814</b>	<b>\$ 1,816,939</b>			

<sup>1</sup> General Fund ("GF") revenue for fiscal year ending 2007 based on revenue projection for same period; remaining years based on 3% GF growth rate assumption.

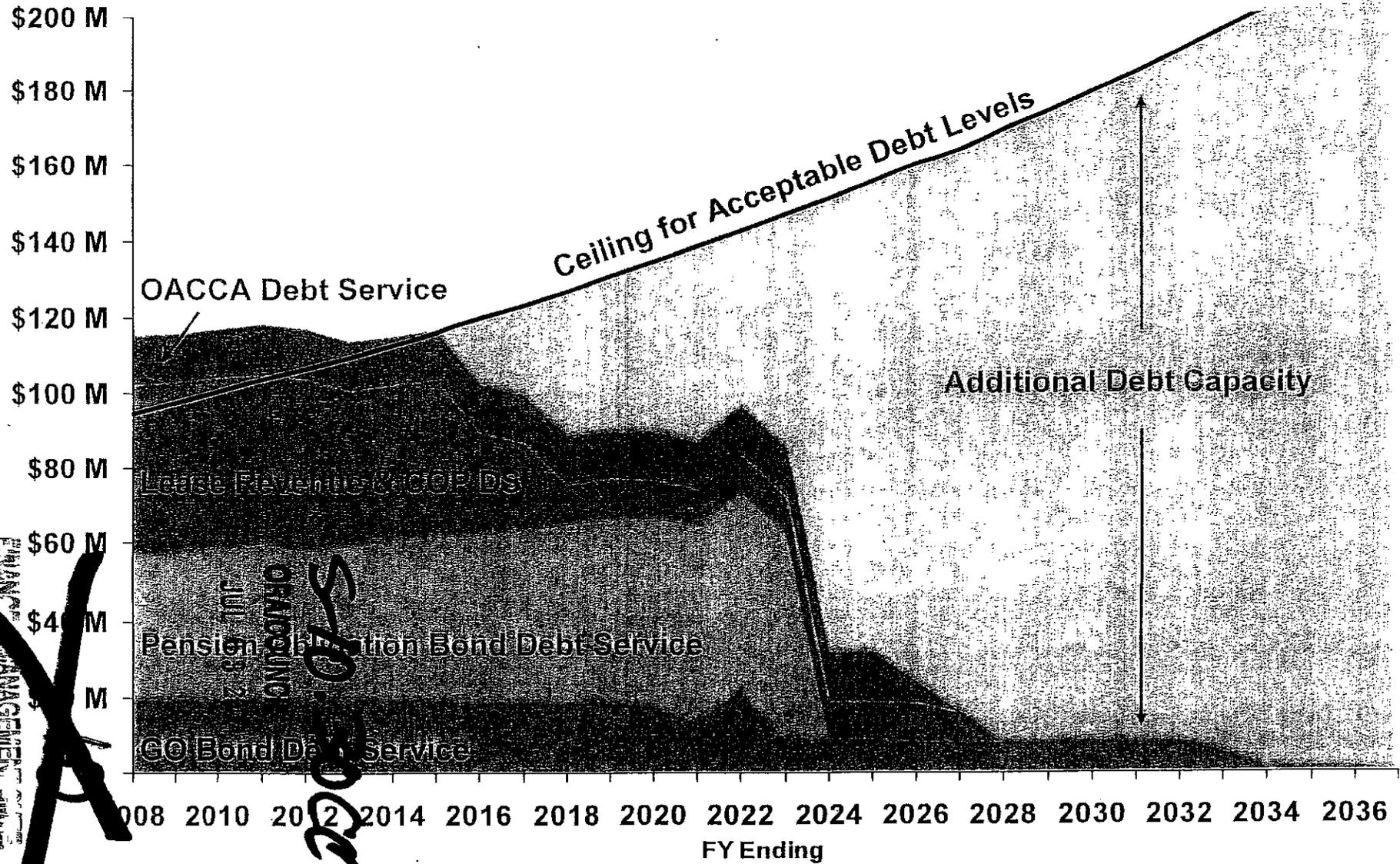
<sup>2</sup> Offsetting revenues for 1985 Civic Center Variable Rate COP and Oakland Coliseum Arena Project, 1996 Series A-1 and A-2.

<sup>3</sup> Debt Burden calculated by "Total Debt Service" divided by "Available Revenues"

<sup>4</sup> Add'l Annual Debt Capacity shows additional annual debt service the City is projected to be able to absorb at rating agency recommended debt levels; calculated by taking 15% of "Available Revenues" less "Total Debt Service"



# Total Debt Service and Additional Debt Capacity



FINANCIAL MANAGEMENT  
 JUN 26 2017  
 OFFICE OF  
 THE CITY CLERK

*Sheela Salem Bays*  
CITY ATTORNEY

2007 JUN 14 PM 2: 56

**OAKLAND CITY COUNCIL**  
**80696**  
**RESOLUTION NO. \_\_\_\_\_ C.M.S.**

**RESOLUTION ADOPTING THE CITY OF OAKLAND INVESTMENT POLICY FOR FISCAL YEAR 2007-2008**

**WHEREAS**, the City of Oakland may annually render to the City’s legislative body a statement of its investment policy; and

**WHEREAS**, as part of best practice and sound financial management the City will continue to submit its annual investment policy to the City’s legislative body; and

**WHEREAS**, last year, the City revised and adopted an Investment Policy for fiscal year 2006-2007; and

**WHEREAS**, the proposed Investment Policy includes a minor change conforming the Policy to a modification to California Government Code section 53635 (a)(2) providing that no more than 10 percent (10%) of the total investments held by a local agency may be invested in any one issuer’s commercial paper;

**WHEREAS**, a proposed City of Oakland Investment Policy for fiscal year 2007-08 is presented herewith, to be effect until a subsequent policy is adopted; and now therefore be it

**RESOLVED** that the proposed City of Oakland Investment Policy for fiscal year 2007-2008 is adopted.

**FURTHER RESOLVED:** that this Resolution shall take effect immediately upon its passage.

IN COUNCIL, OAKLAND, CALIFORNIA,       JUL 9 2007      , 2007

PASSED BY THE FOLLOWING VOTE:

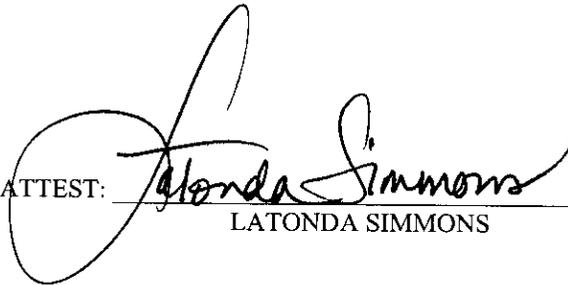
AYES - Brooks, Brunner, Chang, Kernighan, Nadel, Quan, Reid and  
President De La Fuente - 8

NOES - 0

ABSENT - 0

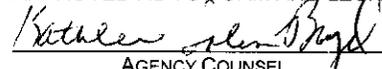
ABSTENTION - 0

ATTEST:



LATONDA SIMMONS

City Clerk and Clerk of the Council of the  
City of Oakland, California

  
AGENCY COUNSEL

**REDEVELOPMENT AGENCY  
OF THE CITY OF OAKLAND  
2007-0056 =  
RESOLUTION NO. \_\_\_\_\_ C.M.S.**

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**RESOLUTION ADOPTING THE OAKLAND REDEVELOPMENT AGENCY'S  
INVESTMENT POLICY FOR FISCAL YEAR 2007-2008**

**WHEREAS**, the Oakland Redevelopment Agency may annually render to the Agency's legislative body a statement of its investment policy; and

**WHEREAS**, as part of best practice and sound financial management the Agency will continue to submit its annual investment policy to the Agency's legislative body; and

**WHEREAS**, last year, the Agency revised and adopted an Investment Policy for fiscal year 2006-2007; and

**WHEREAS**, the proposed Investment Policy includes a minor change conforming the Policy to a modification to California Government Code section 53635 (a)(2) providing that no more than 10 percent (10%) of the total investments held by a local agency may be invested in any one issuer's commercial paper; and

**WHEREAS**, a proposed Oakland Redevelopment Agency Investment Policy for fiscal year 2007-08 is presented herewith, to be in effect until a subsequent policy is adopted; and now therefore be it

**RESOLVED:** that the proposed Oakland Redevelopment Agency Investment Policy for fiscal year 2007-2008 is hereby adopted.

**FURTHER RESOLVED:** that this Resolution shall take effect immediately upon its passage.

IN AGENCY, OAKLAND, CALIFORNIA, JUL 3 2007, 2007

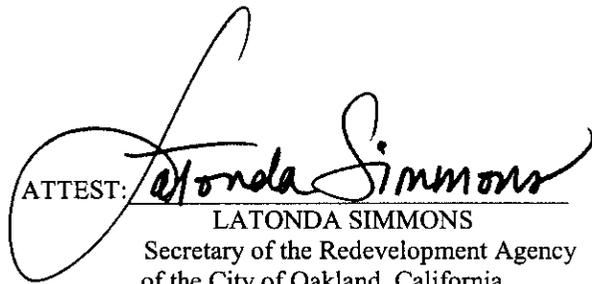
PASSED BY THE FOLLOWING VOTE:

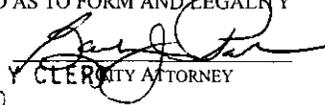
AYES - Brooks, Brunner, Chang, Kernighan, Nadel, Quan, Reid and  
Chairperson De La Fuente - 8

NOES - 0

ABSENT - 0

ABSTENTION - 0

ATTEST:   
LATONDA SIMMONS  
Secretary of the Redevelopment Agency  
of the City of Oakland, California



OAKLAND CITY COUNCIL

2009 JUN 12 PM 5: 07

RESOLUTION No. 77923 C. M. S.

**RESOLUTION ADOPTING THE CITY OF OAKLAND LONG-TERM FINANCIAL PLANNING POLICY**

**WHEREAS**, the City of Oakland's Five-Year Financial Plan is the City Manager's best assessment of future revenues, expenditures and operating results over a five year forecast period; and

**WHEREAS**, the Five-Year Financial Plan includes analysis of economic and demographic data at the national, local and state level, and analyzes revenue and expenditure trends for the General Purpose Fund and other major funds such as the Landscape and Lighting Assessment District and the Oakland Redevelopment Agency; and

**WHEREAS**, the Five-Year Financial Plan forecasts major revenue and expenditure components of the aforementioned funds; and

**WHEREAS**, a long-term financial planning policy is intended to help the City make prudent and informed financial decisions on matters such as economic development, tax policy and labor negotiations; and

**WHEREAS**, the implementation of a long-term financial planning policy will help the City attain a favorable rating from credit rating agencies; and

**WHEREAS**, the implementation of a long-term financial planning policy should not result in significant increases in staff costs; now therefore be it

**RESOLVED:** that the City Council of the City of Oakland hereby finds, determines, declares and resolves as follows:

**Section 1.** All of the recitals set forth above are true and correct.

**Section 2.** In order to insure that City of Oakland decision makers have the information to allow them to prudently manage the City's fiscal resources, the City Council hereby adopts the financial policy, as set forth below:

CITY OF OAKLAND LONG-TERM FINANCIAL PLANNING POLICY

*I. Purpose/Definition*

The Five-Year Financial Plan ("Plan") forecasts the City's revenues and expenditures over a five-year period. The Plan focuses on the General Purpose Fund, and other major funds such as the Landscape and Lighting Assessment District and the Oakland

Redevelopment Agency. The intent of the Plan is to allow the City Council and the City Manager to put current funding decisions in the context of forecasted economic conditions. Specifically, long-term financial planning improves the City's ability to make informed decisions regarding labor negotiations, economic development projects and tax policy. The Plan shall incorporate economic and demographic data at the national, local and state level, as well as other data that aids in forecasting.

Credit rating agencies are likely to favor the City's intention to plan ahead because such planning provides for greater financial stability, and signals a prudent approach to financial management. Five-Year planning also brings the City into compliance with current "best practices" of other governmental entities.

*II. General Responsibilities*

City Manager

The City Manager, shall be responsible for producing an updated Five-Year Financial Plan on an annual basis. The Plan shall be produced and distributed prior to the beginning of any annual budget deliberations by the Council. The Budget Office, under the supervision and direction of the City Manager currently performs this function.

Other Departments

Other departments shall be responsible to the City Manager for providing such information as the City Manager requires to produce the Plan in a timely manner. Currently, the Budget Office under the supervision and direction of the City Manager oversees this process.

The City Council and the City Manager

The City Council and City Manager shall make use of the information contained in the Plan as they consider any action that would have a significant impact on the City's revenue or expenditures over a five-year period.

**JUL 15 2003**

In Council, Oakland, California, \_\_\_\_\_, 2003

PASSED BY THE FOLLOWING VOTE:

Ayes- BROOKS, BRUNNER, CHANG, NADEL, QUAN, REID, WAN AND  
PRESIDENT DE LA FUENTE - 8

Noes- 0

Absent- 0

Abstention- 0

*Opala Floyd  
City Clerk  
City of Oakland*

INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

FILED  
OFFICE OF THE CITY CLERK  
OAKLAND

*[Signature]*  
CITY ATTORNEY

## OAKLAND CITY COUNCIL

2003 JUN 12 PM 5:07

RESOLUTION NO. 77922 C. M. S.

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**RESOLUTION ADOPTING THE CITY OF OAKLAND'S POLICY ON BALANCED BUDGETS**

**WHEREAS**, the Government Finance Officers Association (GFOA) recommends that jurisdictions adopt policies that define a balanced budget, encourage commitment to balanced budgets under normal circumstances, and provide for disclosure when a deviation from a balanced budget is planned, or when it occurs; and

**WHEREAS**, unbalanced budgets can lead to increased interest charges, which reduces monies available for operations and services; and

**WHEREAS**, balanced budgets ensure responsible use of the taxpayers' dollars to provide City services; now therefore, be it

**RESOLVED:** that the City Council of the City of Oakland hereby finds, determines, declares and resolves as follows:

**Section 1.** All of the recitals set forth above are true and correct.

**Section 2.** The City Council hereby adopts a balanced budget policy, as set forth below:

CITY OF OAKLAND'S POLICY ON BALANCED BUDGETS

*1. Purpose/Definition*

The City shall adopt balanced budgets, i.e., containing appropriated revenues equal to appropriated expenditures. This policy entails the following additional definitions and qualifications:

1. The budget must be balanced at an individual fund level.
2. City policies on reserve requirements for individual funds must be taken into account. The appropriated expenditures to be included in the balanced budget equation must include the appropriations necessary to achieve or maintain an individual fund's reserve target.
3. Appropriated revenues can include transfers from fund balance where such fund balance is reasonably expected to exist by the end of the fiscal year preceding the year of the adopted budget. Transfers from fund balance are not to be counted as revenue if the fund balance is not reasonably expected to exist by the end of the fiscal year preceding the year of the adopted budget. (Note: The precise definition of 'fund balance'

will vary from fund to fund, depending on the fund's characteristics and accounting treatment.)

*II. General Responsibilities*

The City Manager, shall be responsible for ensuring that the budget proposed to the City Council by the Mayor / City Manager adheres to the balanced budget policy. Currently, the Budget Office under the supervision and direction of the City Manager, performs this function.

*III. Annual Monitoring & Reporting*

Each fiscal year, once prior year information has been made available by the Controller's Office, the City Manager, shall produce a balanced budget report to the Council. The report shall state, for each fund in which current year appropriations exist, whether the actual year-end data from the prior year has caused any individual fund to be in violation of the balanced budget policy. If so, the the City Manager, shall recommend steps to be taken to bring that fund back into compliance with the policy. Currently, the Budget Office, under the supervision and direction of the City Manager performs these functions.

**JUL 15 2003**

In Council, Oakland, California, \_\_\_\_\_, 2003

PASSED BY THE FOLLOWING VOTE:

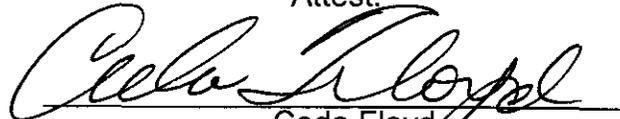
Ayes- BROOKS, BRUNNER, CHANG, NADEL, QUAN, REID, WAN AND  
PRESIDENT DE LA FUENTE - 8

Noes- 0

Absent- 0

Abstention- 0

Attest:



Ceda Floyd  
City Clerk and Clerk of the  
Council of the City of  
Oakland, California

INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

APPROVED AS TO FORM AND LEGALITY

*[Signature]*  
CITY ATTORNEY  
FILED  
OFFICE OF THE CITY CLERK  
OAKLAND

# OAKLAND CITY COUNCIL

RESOLUTION NO. 77924 C. M. S.

2003 JUN 12 PM 5:07

## RESOLUTION ADOPTING A POLICY ON CHARGES FOR THE CITY OF OAKLAND'S SERVICES

**WHEREAS**, a Master Fee Schedule for the City of Oakland was established in 1976 and has been maintained since that date, with changes approved by Council; and

**WHEREAS**, the Master Fee Schedule allows the public and City staff to obtain a better understanding of all fees, rates and permits charged by the City of Oakland; and

**WHEREAS**, existing procedures and responsibilities regarding the Master Fee Schedule are contained in the City's Administrative Instruction 19, but have never been formally adopted by the City Council; and

**WHEREAS**, it is the goal of the City that all financial policies of the City of Oakland be consolidated and formally approved by the City Council; now therefore be it

**RESOLVED**: that the City Council of the City of Oakland hereby finds, determines, declares and resolves as follows:

**Section 1.** All of the recitals set forth above are true and correct

**Section 2.** The City Council hereby adopts a policy on fees and charges as set forth below:

### POLICY ON CHARGES FOR THE CITY OF OAKLAND'S SERVICES

*I. Purpose*

This policy states procedures and regulations to be followed regarding charges for the City of Oakland services.

*II. Applicable Legislation*

The Master Fee Schedule was established by the City Council in Ordinance No. 9336 C.M.S. on June 29, 1976, in order to:

1. Provide easier access to and a better understanding by the public of all the City of Oakland's charges for service;

2. Provide equity in distributing the cost burden for City services on the beneficiary and the taxpayer, consistent with sound fiscal and management principles;
3. Provide for charges that reflect the cost, when deemed appropriate by the City Council, of services provided by the City of Oakland. Services include personnel, facilities, or equipment.
4. Provide for annual revision of charges.

At the same meeting, the Council passed Ordinance No. 9337, C.M.S. which amended or repealed certain sections of Oakland City Codes and certain ordinances and resolutions, as necessary, to effect the Master Fee Schedule. The effect of this ordinance was to delete or amend any existing references to charges or charge policy. Any charges or charge policies are to appear only in the Master Fee Schedule.

### *III. General Responsibilities*

#### City Manager

The City Manager, shall be responsible for the general maintenance and control of the Master Fee Schedule, including, but not limited to:

1. The review of all requests for the addition to, or the deletion, or modification of charges or policies in the Master Fee Schedule;
2. The maintenance of the Master Fee Schedule, including annual revisions and reprinting of the document, upon Council approval of modifications;
3. Ensuring that ordinances passed into law which affect the City's charges become part of the Master Fee Schedule; and
4. Reviewing the City's charges on a regular basis to make certain: 1) that they reflect the cost of services provided by the City; and 2) that they provide equity in distributing the cost burden onto the service recipient and the taxpayers, consistent with sound fiscal and management principles.

These responsibilities currently are performed by the Budget Office under the City Manager supervision and control.

#### Other Departments

All agencies/departments that levy charges on the public shall be responsible to the City Manager for:

1. Including all charges which are levied on the public in the Master Fee Schedule;
2. Keeping updated copies of the Master Fee Schedule available and in clear display for the public;

3. Proposing fees which reflect the cost of services provided by the City; and
4. Reviewing their charges annually, or upon changes in the cost of providing service (such as union-negotiated increases), and proposing changes in charges consistent with the intent of the Master Fee Schedule.

IV. *Annual Review and Approval*

The City Manager shall be responsible for coordinating an annual review of the Master Fee Schedule in conjunction with the two-year budget or mid-cycle budget. The purposes of the review are: 1) to adjust charges to reflect changes in the cost of providing services; 2) implement new charges; and 3) delete charges that are no longer used. Although the need for charge modifications should be methodically considered during the annual update, this should not be construed to preclude the implementation of new charges at any time during the year.

Every year during the budget process (May-June), the City Manager, shall prepare an agenda report for the City Council, outlining modifications to charges proposed for the following year, with anticipated revenue changes by department. The agenda report must be accompanied by an ordinance reflecting the proposed changes, for Council consideration and approval. The Council shall approve any proposed changes by July 1 of the fiscal year for which the proposed changes are proposed.

The Budget Office, under the direction and supervision of the City Manager currently performs these functions.

**JUL 15 2003**

In Council, Oakland, California, \_\_\_\_\_, 2003

PASSED BY THE FOLLOWING VOTE:

Ayes- BROOKS, BRUNNER, CHANG, NADEL, QUAN, REID, WAN AND  
PRESIDENT DE LA FUENTE -8

Noes- 0

Absent- 0

Abstention- 0

*Chela Floyd*  
*City Clerk*  
*City of Oakland*

ORDINANCE NO. 12502 C.M.S.

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**AN ORDINANCE ESTABLISHING A GENERAL FUND RESERVE POLICY; ESTABLISHING AND FUNDING A RESERVE FUND FOR THE CAPITAL IMPROVEMENT FUND; AND REPEALING THE PRIOR RESERVE POLICY OF THE CITY.**

**WHEREAS**, the ability to maintain reasonable reserve funds is one of the key financial standards used by rating agencies to evaluate the financial condition of the City of Oakland (the "City"); and

**WHEREAS**, the lack of established reserve funds maintained by the City may have negative implications in the credit markets; and

**WHEREAS**, once a fiscal year has begun, the City has limited ability to significantly increase revenue or decrease expenditures in order to fund unanticipated expenditures during such fiscal year; and

**WHEREAS**, on March 22, 1994, the City Council of the City (the "Council") adopted Ordinance No. 11694 C.M.S. which established a five percent (5%) reserve goal with respect to the City's undesignated general fund balance to pay any unanticipated expenditures, and a one percent (1%) reserve goal to be used to pay claims arising from the City's insurance program;

**WHEREAS**, these amounts are considered to be reserve funds of the City and are unappropriated and identified to the City's creditors as the "Undesignated General Fund Balance;" and

**WHEREAS**, such amounts are insufficient to provide realistic reserves in the event of unanticipated expenditures; and

**WHEREAS**, the Council desires to increase the amounts to be deposited with respect to the existing reserve policies, set new policies with respect to the City's operating budget and the capital improvements budget, and establish a reserve fund with respect to the City's capital improvements budget into which the appropriate amounts are to be deposited;

**NOW, THEREFORE, THE COUNCIL OF THE CITY OF OAKLAND DOES HEREBY ORDAIN AS FOLLOWS:**

**SECTION 1.** The Council finds and determines the foregoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

**SECTION 2. General Fund Reserve Policy**

1. Council hereby declares that it shall be the policy of the City of Oakland to provide in each fiscal year a reserve of undesignated fund balance equal to seven and one-half percent (7.5%) of the General Fund 1010 appropriations for such fiscal year (the "General Fund Reserve Policy").

2. Each year, upon completion of the City's financial audited statements, the City Manager will report the status of the General Fund Reserve to City Council. If in any fiscal year the General Fund Reserve Policy is not met, the City Manager shall present to Council a strategy to meet the General Fund Reserve Policy.

3. The amounts identified as the undesignated General Fund Reserve may be appropriated by Council only to fund unusual, unanticipated and seemingly insurmountable events of hardship of the City.

**SECTION 3. Capital Improvements Reserve Fund**

1. There is hereby established a fund in the Treasury of the City of Oakland to be known as the "Capital Improvements Reserve Fund" (the "Capital Improvements Contingency Fund").

2. Commencing with the 2003-05 budget, an amount equal to \$6,000,000 shall be deposited into the Capital Contingency Fund (the "Capital Improvements Reserve Requirement"). Revenues received from one-time activities, including the sale of real property, shall, unless otherwise directed by Council, be deposited into the Capital Improvements Reserve Fund. Interest earnings on monies on deposit in the Capital Improvements Reserve Fund shall accrue to said fund and be maintained therein.

3. Monies on deposit in the Capital Improvements Reserve Fund shall, unless otherwise directed by Council, be appropriated by Council to fund unexpected emergency or major capital maintenance or repair costs to City-owned facilities and to fund capital improvement projects that have not been included in the annual operating budget or in the City's Capital Improvement Program, only if not already allocated to a specific project.

**SECTION 4.** Prior to appropriating monies from the contingency or reserves established by this Ordinance, the Budget Office shall prepare an analysis of the proposed expenditure and present such analysis to the City Council. Upon review and approval of the proposed expenditure by the City Council, the City Manager will have the authority to allocate from the contingency or reserve.

**SECTION 5.** The City Manager shall annually as part of the budget process prepare and submit to the City Council a report detailing the activity and status of the contingency or reserves established pursuant to this Ordinance. Interim reports may be prepared as requested by the Council.

**SECTION 6.** Upon final adoption of this ordinance, Ordinance No. 11694 C.M.S. adopted by the City Council on March 22, 1994, is hereby repealed.

**SECTION 7.** After the second reading, this ordinance shall become effective immediately if approved by a two-thirds vote of all members of the City Council, and will become effective 7 days after approval if it is adopted by 5 affirmative votes of the members of the City Council.

**JUN 17 2003**

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2003

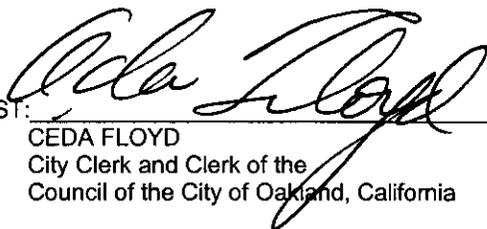
**PASSED BY THE FOLLOWING VOTE:**

AYES- BROOKS, BRUNNER, CHANG, NADEL, QUAN, REID, WAN AND  
PRESIDENT DE LA FUENTE ~ 8

NOES- 0

ABSENT- 0

ABSTENTION- 0

ATTEST:   
CEDA FLOYD  
City Clerk and Clerk of the  
Council of the City of Oakland, California

**Introduction Date: JUN 03 2003**

Insert Tab



## FY 2009-11 Proposed Policy Budget Legislation for Consideration

Legislative Item	Anticipated Approval Date	Resolution / Ordinance
<b>BUDGET ADOPTION</b>		
Appropriations Limit for FY 2009-10	June 16, 2009	Resolution No. _____
Budget Adoption and City Council Budget Amendments	June 16, 2009	Resolution No. _____
Amendments to General Purpose Fund Reserve Requirements and Financial Policies	June 16, 2009	Ordinance No. _____
Changes to Organizational Structure of the City	June 16, 2009	Ordinance No. _____
<b>LOCAL ASSESSMENTS</b>		
Landscaping and Lighting Assessment District	June 16, 2009	Resolution No. _____
Wildfire Prevention Assessment District	June 16, 2009	Resolution No. _____
<b>LOCAL MEASURES</b>		
Emergency Medical Services (Measure M)	June 16, 2009	Ordinance No. _____
Paramedic Emergency Services (Measure N)	June 16, 2009	Ordinance No. _____
Library Services (Measure Q)	June 16, 2009	Ordinance No. _____
Violence Prevention & Public Safety (Measure Y)	June 16, 2009	Ordinance No. _____

## RECOMMENDED POLICY ACTIONS AND ORGANIZATIONAL CHANGES

### Amendments to General Purpose Fund Reserve Requirements and Financial Policies

- (1) Establish a baseline for the **Real Estate Transfer Tax** at \$40 million (an amount collected in a normal year), with any amount over the baseline used as follows: 50% deposited into GPF reserves, and another 50% going into Oakland municipal CIP reserves.
- (2) Amend a policy on the **use of one-time revenues**, and require that any one-time discretionary revenue be used as follows: 50% to repay negative fund balances, and another 50% to fund future CIP projects.
- (3) Amend the **City's reserve policy** to: (a) require an annual review and certification of the GPF reserve (net of any reservations, designations and obligations) by the Director of Finance; and (b) prohibit project carryforwards in the GPF.

### Changes to Organizational Structure of the City

- **To increase effectiveness of individual programs and services by aligning them closely with other related functions:** (i) The Neighborhood Services Coordinators (NSCs), Oaklanders Assistance Center, and Re-Entry staff are being brought together under the umbrella of Public Safety Services in the City Administrator's Office. (ii) The Marketing Division is being moved to the CEDA agency, to closely coordinate its activities with other marketing and special events functions.
- **To strengthen the City's financial function:** The City's organizational success in the next few years is going to be closely tied to its financial survival. To ensure the latter, the City's financial functions must be effective, efficient, and flexible to respond to changes in the economy and financial markets. The Budget Office's name is changing to the "Office of Budget, Research, and Analysis", to emphasize the need for an increased focus on performance management, research and analysis, and policy advice functions.

- **To Strengthen the City's human resources management function:** The City's human resources management function can only be fully effective if it carries hierarchical significance. This necessitates the return of Human Resources to the citywide level, by making it a separate department and not a division of Finance, as it has been over the past few years. In addition, more responsibility for the planning and conduct of the City's labor relations function in the coming two years is anticipated for this department in order to reduce the cost of and reliance on outside counsel.

**OAKLAND CITY COUNCIL**  
**RESOLUTION No. \_\_\_\_\_ C.M.S.**

**RESOLUTION ESTABLISHING AN APPROPRIATIONS LIMIT FOR FISCAL YEAR 2009-2010 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA CONSTITUTION**

**WHEREAS**, Article XIII B of the California Constitution (Limitation of Government Appropriations) was passed by the California electorate on November 6, 1979, and became effective on July 1, 1980; and

**WHEREAS**, the Chapter 1205, Statute of 1980, Section 7900 of the Government Code, formally implements methods for governmental entities to establish and define annual appropriations limits, based on annual appropriations for the prior fiscal year, which is fiscal year 2008-09, for fiscal year 2009-10; now therefore be it

**RESOLVED:** That the annual appropriations limit for the City of Oakland for FY 2009-10 is \$ \_\_\_\_\_ , as reflected in [Exhibits to be added at adoption of budget]; and be it

**FURTHER RESOLVED:** That the growth factors used to calculate the limit are the county population change and the increase in the California per capita income.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

ATTEST: \_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of  
the City of Oakland, California



LEGISLATION

**ARTICLE XIIB - APPROPRIATIONS SUBJECT TO LIMITATION**

**FY 2009-10**

Revenue	Total	Proceeds of Taxes	Non Proceeds of Taxes
PROPERTY TAX	<b>\$241.74</b>	<b>\$241.74</b>	
STATE TAX			
Sales Tax	53.79	43.10	10.69
Motor Vehicle in Lieu	1.09	1.09	
Gas Tax	7.03		7.03
<b>Subtotal, State Taxes</b>	<b>\$61.91</b>	<b>\$44.19</b>	<b>17.72</b>
LOCAL TAXES			
Business License Tax	51.78	51.78	
Utility Consumption Tax	54.45	54.45	
Real Estate Transfer Tax	27.14	27.14	
Transient Occupancy Tax	10.10	10.10	
Parking Tax	13.20	13.20	
Special Taxes	21.84	21.84	
<b>Subtotal, Local Taxes</b>	<b>\$178.51</b>	<b>\$178.51</b>	
LANDSCAPE & LIGHTING ASSESSMENT	0.00		0.00
OTHER LOCAL FEES	53.56		53.56
SERVICE CHARGES	129.29		129.29
GRANTS & SUBSIDIES	111.87		111.87
MISCELLANEOUS	64.71	0.13	64.58
FUND TRANSFERS	156.02		156.02
<b>SUBTOTAL REVENUES</b>	<b>\$997.61</b>	<b>\$464.57</b>	<b>\$533.04</b>
INTEREST (Prorated)	9.55	0.00	9.55
<b>TOTAL REVENUE</b>	<b>\$1,007.16</b>	<b>\$464.57</b>	<b>\$542.59</b>
EXEMPTIONS*		\$109.18	
APPROPRIATIONS SUBJECT TO LIMITATION		\$573.75	
APPROPRIATIONS LIMIT		\$ _____	
<b>OVER/(UNDER) LIMIT</b>		\$ _____	

\* Property tax revenue appropriated to service voter-approved debt is exempted.

INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

**OAKLAND CITY COUNCIL****RESOLUTION No. \_\_\_\_\_ C.M.S.**

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**RESOLUTION AUTHORIZING THE FY 2009-2011 BIENNIAL BUDGET AS THE FINANCIAL PLAN FOR CONDUCTING THE AFFAIRS OF THE CITY OF OAKLAND AND APPROPRIATING CERTAIN FUNDS TO PROVIDE FOR THE EXPENDITURES PROPOSED BY SAID BUDGET**

**WHEREAS** the City Council has reviewed departmental and non departmental budgets in public hearings in view of estimated resources available for Fiscal Years 2009-2011; and

**WHEREAS** the City Council has given careful consideration to the adoption of a budget and financial plan for the use of funds for Fiscal Years 2009-2011 as set forth in the FY 2009-2011 Proposed Policy Budget document and [exhibits to be added] reflecting City Council modifications which together constitute the FY 2009-2011 Adopted Policy Budget; now therefore be it

**RESOLVED:** That the City Administrator is authorized to expend in accordance with the laws of the State of California and the City of Oakland on behalf of the City Council new appropriations for departments and activity programs as incorporated in the FY 2009-2011 Adopted Policy Budget attached hereto; and be it

**FURTHER RESOLVED:** That the City Administrator may transfer operating appropriations between activity programs during the fiscal year provided that such funds remain within the agency department in which the funds were approved by City Council; and be it

**FURTHER RESOLVED:** That the City Administrator may transfer capital appropriations between the Capital Improvement Program and operating departments to the extent that such transfers are necessary to fund capital related activities of the operating departments; and be it

**FURTHER RESOLVED:** That the City Administrator must obtain approval from the City Council before (1) substantially or materially altering the relative agency allocations of funding set out in the Policy Budget, (2) substantially or materially changing the levels of service expressly prioritized and funded by the Policy Budget including but not limited to layoffs and/or freezes that would substantially or materially (a) change levels of service, or (b) affect programs, or (3) eliminates or suspends entire programs funded by the Policy Budget; and be it

**FURTHER RESOLVED:** That the City Administrator may periodically transfer unexpended funds from the Unclaimed Cash Fund (Fund 7440) to the General Purpose Fund (Fund 1010); and be it

LEGISLATION \_\_\_\_\_

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**FURTHER RESOLVED:** That the City Administrator may establish appropriations in the Oakland Redevelopment Agency Reimbursable Projects Fund (Fund 7780) which match reimbursable capital projects appropriated in the Oakland Redevelopment Agency budget.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

ATTEST: \_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of  
the City of Oakland, California

INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

CITY ATTORNEY \_\_\_\_\_

**OAKLAND CITY COUNCIL**  
**ORDINANCE No. \_\_\_\_\_ C.M.S.**

**ORDINANCE AMENDING ORDINANCE NO. 12502 C.M.S. TO CLARIFY GENERAL PURPOSE FUND (GPF) RESERVE REQUIREMENTS; REQUIRE A MAYORAL DECLARATION OF FISCAL EMERGENCY AND APPROVAL BY COUNCIL BEFORE THE GPF RESERVE CAN BE DRAWN DOWN; REQUIRE THAT EXCESS REAL PROPERTY TRANSFER TAX REVENUES BE USED TO BUILD UP THE GPF RESERVE AND CONTRIBUTE TO THE CAPITAL IMPROVEMENTS RESERVE FUND; REQUIRE THAT ONE-TIME REVENUES BE USED TO REPAY NEGATIVE FUND BALANCES AND FUND CAPITAL IMPROVEMENT PROJECTS; AND PROVIDE CRITERIA FOR PROJECT CARRYFORWARDS AND ENCUMBRANCES IN THE GPF.**

**WHEREAS**, on June 17, 2003, the City Council adopted Ordinance No. 12502 C.M.S., which repealed the original reserve policy for the City's undesignated general fund balance and adopted new operating budget and capital improvement budget policies, and a higher minimum level of reserves; and

**WHEREAS**, to ensure fiscal prudence and responsibility, the City desires to amend its reserve policy to clarify the established reserved requirements and to establish criteria for the use of GPF reserve, use of excess Real Estate Transfer Tax (RETT) revenue, and use of one-time revenues; and

**WHEREAS**, to minimize drawdowns from the GPF reserve by previously approved project carryforwards and purchase order encumbrances, the City wishes to add specific criteria for such carryforwards and encumbrances in the General Purpose Fund; now, therefore,

**THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

SECTION 1. The City Council finds and determines the forgoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

SECTION 2. The Municipal Code is hereby amended to add, delete, or modify sections as set forth below (section numbers and titles are indicated in **bold type**; additions are indicated by underscoring and deletions are indicated by ~~strike-through~~ type; portions of the regulations not cited or not shown in underscoring or strike-through type are not changed).

SECTION 3. Ordinance No. 12502 C.M.S. is hereby amended in its entirety to read as follows:

**SECTION 2A. General Purpose Fund Reserve Policy**

1. Council hereby declares that it shall be the policy of the City of Oakland to provide in each fiscal year a reserve of undesignated, uncommitted fund balance equal to

## LEGISLATION

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seven and one-half percent (7.5%) of the General Purpose Fund (Fund 1010) appropriations for such fiscal year (the “General Purpose Fund Reserve Policy”).

2. Each year, upon completion of the City’s financial audited statements, the ~~City Manager~~City Administrator ~~will~~ shall report the status of the General Purpose Fund Reserve to City Council. If in any fiscal year the General Purpose Fund Reserve Policy is not met, the ~~City Manager~~City Administrator shall present to Council a strategy to meet the General Purpose Fund Reserve Policy.

3. The amounts identified as the ~~undesignated~~ General Purpose Fund Reserve may be appropriated by Council only to fund unusual, unanticipated and seemingly insurmountable events of hardship of the City, and only upon declaration of fiscal emergency by the Mayor and a majority vote by the City Council.

### **SECTION 3B. Capital Improvements Reserve Fund**

1. There is hereby established a fund in the Treasury of the City of Oakland to be known as the “Capital Improvements Reserve Fund” (~~the “Capital Improvements Contingency Fund”~~).

2. ~~Commencing with the 2003-05 budget~~On an annual basis, an amount equal to \$6,000,000 shall be ~~deposited~~held into the Capital ~~Contingency~~ Improvements Reserve Fund (~~the “Capital Improvements Reserve Requirement”~~). Revenues received from one-time activities, including the sale of real property, shall, ~~unless otherwise directed by Council~~, be deposited into the Capital Improvements Reserve Fund, unless otherwise provided in Sections D and E of this ordinance or otherwise directed by a majority vote of the City Council. Interest earnings on monies on deposit in the Capital Improvements Reserve Fund shall accrue to said fund and be maintained therein.

3. Monies on deposit in the Capital Improvements Reserve Fund ~~shall, unless otherwise directed by Council~~, may be appropriated by Council to fund unexpected emergency or major capital maintenance or repair costs to City-owned facilities and to fund capital improvement projects through the Five-Year Capital Improvement Program ~~only if not already allocated to a specific project~~.

4. Each year, upon completion of the City’s financial audited statements, the City Administrator shall report the status of the Capital Improvements Reserve Fund to City Council. If in any fiscal year the required Capital Improvements Reserve Fund threshold of \$6,000,000 is not met, the City Administrator shall present to Council a strategy to meet the said threshold.

**SECTION 4C.** Prior to appropriating monies from the ~~contingency or~~ reserves established by this Ordinance, the Budget Office shall prepare an analysis of the proposed expenditure and the City Administrator shall present such analysis to the City Council. Upon review and approval of the proposed expenditure by the City Council, and appropriate emergency declaration by the Mayor and Council majority vote necessary for the use of GPF reserve, the ~~City Manager~~Administrator will have the authority to allocate from the ~~contingency or~~ reserves.

~~**SECTION 5.** The City Manager shall annually as part of the budget process prepare and submit to the City Council a report detailing the activity and status of the contingency or reserves established pursuant to this Ordinance. Interim reports may be prepared as requested by the Council.~~

**D. Use of Excess Real Estate Transfer Tax (RETT) Revenues To Maintain General Purpose Fund Reserve and To Fund Capital Improvement Projects Through the Capital Improvements Reserve Fund.**

To ensure adequate levels of the General Purpose Fund reserves and to provide necessary funding for municipal capital improvement projects, the City shall require that excess Real Estate Transfer Tax revenues be defined and used as follows:

- 1) The “excess” Real Estate Transfer Tax (RETT) revenue is hereby defined as any annual amount collected in excess of the “normal baseline” collection threshold of \$40 million.
- 2) The excess Real Estate Transfer Tax collections, as described in this section, shall be used in the following manner: 50 percent deposited into the General Purpose Fund (GPF) to maintain the GPF reserve, and 50 percent deposited into the Capital Improvements Reserve Fund to maintain the required \$6,000,000 balance and to fund municipal capital improvement projects.
- 3) Use of the “excess” RETT revenue for purposes other than those established above may only be allowed upon declaration of a fiscal emergency by the Mayor and a majority vote by the City Council.

**E. Use of One Time Revenues To Pay Off Negative Balances in Various City Funds and To Fund Capital Improvement Projects Through the Capital Improvements Reserve Fund**

- 1) From time to time, the City may receive “one time revenues”, defined as financial proceeds that will not likely occur on an ongoing basis, such as sales of property or proceeds from the refinancing of debt.
- 2) Fiscal prudence and conservancy requires that one time revenues not be used for recurring expenses, that outstanding negative balances in various City funds be paid off, and that municipal capital projects addressing health and safety issues be adequately funded. Therefore, upon receipt of one time revenues, such revenues shall be used in the following manner, unless legally restricted to other purposes: 50 percent to pay off negative fund balances, and another 50 percent to deposit into the Capital Improvements Reserve Fund to maintain the \$6,000,000 balance and to fund municipal capital projects.
- 3) Use of the “one time revenues” for purposes other than those established above may only be allowed upon declaration of a fiscal emergency by the Mayor and a majority vote by the City Council.

**F. Criteria for Project Carryforwards and Encumbrances in the General Purpose Fund.**

Previously approved but unspent project appropriations (“carryforwards”), as well as funding reserved to pay for purchases or contracts that are entered into in the current year but are not paid for until the following year (“encumbrances”), draw down funding from reserves. Fiscal prudence requires that such drawdowns be limited in the General Purpose Fund (GPF). Therefore:

- 1) Funding for non-operating projects and purchases shall be restricted within the General Purpose Fund; capital purchases and projects in particular shall not be funded from the General Purpose Fund.
- 2) In cases when non-capital, operating projects and purchases must be funded in the General Purpose Fund, these shall be included in an annual budget and supported with new annual revenues.
- 3) Carryover of unspent project carryforwards and encumbrances in the GPF from one year into the next, with no new funding, will be allowed only on an exception basis.
- 4) In the beginning of each fiscal year, before project carryforwards and encumbrances are carried over from the prior year, and no later than August 1, the Budget Office shall liquidate all unspent project carryforwards and encumbrances in the GPF and advise affected City departments of said action.
- 5) Departments may request to retain some or all of the liquidated GPF carryforwards and encumbrances, only if and when such balances are deemed essential to the delivery of city projects, programs and services, and only if the liquidation of such balances would be in violation of legislative or legal requirements, could lead to health or safety issues, and/or would greatly impact essential City projects, programs and services.
- 6) A request to retain some or all of the liquidated carryforwards or encumbrances must be submitted in writing to the Budget Director within five (5) working days of receiving an advisory from the Budget Office about said liquidations, and must detail specific reasons necessitating such a request, including but not limited to those stated in item (3) above.
- 7) The Budget Director, upon review of a department’s request, shall recommend an action to the City Administrator within five (5) working days of receiving the department’s request.
- 8) The City Administrator, in consultation with the Budget Director, shall make a final determination of any and all requests for exceptions by departments, by August 20, and all requesting departments should be so notified by August 30.

SECTION 4. This ordinance shall be effective immediately, if passed by the affirmative vote of at least six City Council members; if this ordinance is passed by the affirmative vote of five City Council members, it will be effective seven days after final passage.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

ATTEST: \_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of  
the City of Oakland, California

**OAKLAND CITY COUNCIL**  
**ORDINANCE No. \_\_\_\_\_ C.M.S.**

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**ORDINANCE AMENDING CHAPTER 2.29 OF THE OAKLAND MUNICIPAL CODE, ENTITLED, "CITY AGENCIES, DEPARTMENTS AND OFFICES", TO REVISE THE ORGANIZATIONAL STRUCTURE OF THE CITY UNDER THE CITY ADMINISTRATOR'S JURISDICTION IN ACCORDANCE WITH THE REQUIREMENTS OF CITY CHARTER SECTION 600, BY TRANSFERRING THE OFFICE OF PERSONNEL RESOURCE MANAGEMENT FROM THE FINANCE AND MANAGEMENT AGENCY TO BECOME THE DEPARTMENT OF HUMAN RESOURCES MANAGEMENT; RECONFIGURING THE NEIGHBORHOOD SERVICES COORDINATORS (NSCS), OAKLANDERS' ASSISTANCE CENTER, AND RE-ENTRY PROGRAM AS THE PUBLIC SAFETY SERVICES DIVISION IN THE CITY ADMINISTRATOR'S OFFICE; AND MOVING THE MARKETING DIVISION TO THE COMMUNITY AND ECONOMIC DEVELOPMENT AGENCY TO CLOSELY COORDINATE ITS ACTIVITIES WITH OTHER MARKETING AND SPECIAL EVENTS FUNCTIONS.**

**WHEREAS**, Section 600 of the Charter of the City of Oakland provides that the City Council shall by ordinance provide the form of organization through which the functions of the City under the jurisdiction of the City Administrator are to be administered; and

**WHEREAS**, in 1999 the Council passed Ordinance No. 12186, C.M.S. which established in Chapter 2.29 of the municipal code the organizational structure of the City; and

**WHEREAS**, in 2007 the Council passed Ordinance No. 12815, C.M.S. which revised the organizational structure of the City as established in Chapter 2.29 of the municipal code; and

**WHEREAS**, the City Council wishes to further improve efficiencies and enhance accountability of City programs and services; and

**WHEREAS**, the recommended changes include: transferring the Office of Personnel Resource Management from the Finance and Management Agency to become the Department of Human Resources Management, reconfiguring the Neighborhood Services Coordinators (NSCs), Oaklanders Assistance Center, and Re-Entry Program as the Public Safety Services Division in the City Administrator's Office, and moving the Marketing Division to the Community and Economic Development Agency; now, therefore

**THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

SECTION 1. The City Council finds and determines the foregoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

SECTION 2. The Municipal Code is hereby amended to add, delete, or modify sections as set forth below (section numbers and titles are indicated in **bold type**; additions are indicated by underscoring and deletions are indicated by ~~strike-through type~~); there are no changes in the portions of the sections that are not cited or shown in underscoring or strike-through type.

SECTION 3. Chapter 2.29 of the Municipal Code is hereby amended to read as follows:

**Section 2.29.010 Purpose.**

The rendition of efficient and effective services in the city is best accomplished through the establishment of departments and agencies, each of which shall function under the leadership of a single Director and shall consist of ~~departments or divisions~~. Said Director and any agency, department or division shall serve as “department head” within the meaning of Article IX of the City Charter.

**Section 2.29.020 Police Services Agency.**

There is established in the city government a Police Services Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Police Services Agency shall be the responsibility of the Chief of the Police Services Agency who shall serve as Director of said agency, subject to the direction of the City Administrator. In the Police Services Agency there shall be the following ~~bureaus~~ divisions: Field Operations, Investigations, Services and Administration.

**Section 2.29.030 Fire Services Agency.**

There is established in the city government a Fire Services Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Fire Services Agency shall be the responsibility of the Chief of the Fire Services Agency who shall serve as Director of said agency, subject to the direction of the City Administrator. In the Fire Services Agency there shall be the following divisions: Administration, Field Operations/Suppression, Fire Prevention and Communication, Special Operations, Budget and Planning, Personnel, Safety and Liability, Emergency Medical Services, Training, and Office of Emergency Services. (Ord. 12186 (part), 1999)

**Section 2.29.040 Finance and Management Agency.**

There is established in the city government a Finance and Management Agency which shall be under the supervision and administrative control of the City Administrator and Assistant City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator and Assistant City Administrator. The management and operation of the Finance and Management Agency shall be the responsibility of the Director of Finance and Management, subject to the direction of the City Administrator

and Assistant City Administrator. In the Finance and Management Agency there are the following divisions: Administration, Treasury, Accounting, Parking, ~~Human Resources~~, Risk Management and Revenue.

**Section 2.29.050 Public Works Agency.**

There is established in the city government a Public Works Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions, and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Public Works Agency shall be the responsibility of the Director of Public Works, subject to the direction of the City Administrator. In the Public Works Agency there shall be the following divisions: Administration, Infrastructure and Operations, and Facilities and Environment.

**Section 2.29.070 Community and Economic Development Agency.**

There is established in the city government a Community and Economic Development Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Community and Economic Development Agency shall be the responsibility of the Director, subject to the direction of the City Administrator. In the Community and Economic Development Agency there shall be the following divisions: Administration, Planning and Zoning, Building Services, Economic Development, Redevelopment, Engineering, Planning and Design, Marketing, and Housing and Community Development.

**Section 2.29.080 Administrative departments.**

There is established in the city government several administrative departments which shall be under the supervision and administrative control of the City Administrator and Assistant City Administrator. The powers, functions and duties of said departments shall be those assigned, authorized and directed by the City Administrator and Assistant City Administrator subject to Article IX of the City Charter. The management and operation of the departments shall be the responsibility of the directors of said departments, subject to the direction of the City Administrator and Assistant City Administrator. The administrative departments shall be the following: Department of Information Technology, Department of Contracting and Purchasing, Department of Personnel, Department of Parks and Recreation, Department of Library Services, Department of Human Services, and Museum Department.

**Section 2.29.090 Office of the City Administrator**

There is established in the city government an Office of the City Administrator to assist in the operation and execution of functions as described in the City Charter under Articles IV, V, VI, VIII and IX. There shall be in the Office of the City Administrator. the following divisions: Administration, Budget, Research, and Analysis, Americans with Disabilities Act Programs, Citizens' Police Review Board, Equal Access, Equal Opportunity Programs, ~~Marketing~~, and Public Ethics Commission, and Public Safety Programs.

SECTION 4. This ordinance will take effect immediately if it is adopted by the Council with six affirmative votes; it will take effect seven days after final passage if it is adopted with five affirmative votes. The organizational structure established by this Ordinance will become effective on the effective date of the Ordinance.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

ATTEST: \_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of  
the City of Oakland, California

INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

CITY ATTORNEY \_\_\_\_\_

# OAKLAND CITY COUNCIL

RESOLUTION No. \_\_\_\_\_ C.M.S.

## RESOLUTION OF INTENTION AND ACCEPTING THE FISCAL YEAR 2009-10 PRELIMINARY ENGINEER'S REPORT FOR THE CITY OF OAKLAND LANDSCAPING AND LIGHTING ASSESSMENT DISTRICT AND SETTING JUNE 16, 2009 AS THE DATE FOR A PUBLIC HEARING

**WHEREAS**, pursuant to the California Streets and Highways Code, Sections 22500, et seq., known as the Landscaping and Lighting Act of 1972 (Act of 1972), the City has taken a series of actions preliminary to ordering the establishment of the Landscaping and Lighting Assessment District ("District") and did establish such District on June 23, 1989; and

**WHEREAS**, pursuant to the California Streets and Highway Code Sections 22500, et seq., the City has renewed the District each subsequent year; and

**WHEREAS**, the voters of the City of Oakland previously approved the continuation of the District; and

**WHEREAS**, the City Administrator filed with the City Clerk and presented before the Finance and Management Committee of the City Council, on May 12, 2009, reports for the continuation of the Landscaping and Lighting Assessment District in order to raise revenues for the installation, maintenance, and servicing of public landscaping and lighting; and

**WHEREAS**, the District Engineer has submitted a Preliminary Engineer's Report for the District confirming the applicability of the existing assessment rates for FY 2009-10, which is on file with the City Clerk; now, therefore be it

**RESOLVED:** That the City Council intends to levy and collect assessments within the City of Oakland Landscaping and Lighting Assessment District for FY 2009-2010, with no increase in assessments from prior years and including assessments of public property; and be it further

**RESOLVED:** That the City Council accepts the Preliminary Engineer's Report for the Landscaping and Lighting Assessment District, which describes the existing and proposed improvements and any substantial changes proposed to be made in existing improvements, for discussion purposes; and be it further

**RESOLVED:** That all the area of land to be assessed is located in the City of Oakland, Alameda County; and be it further

**RESOLVED:** That a public hearing is set for June 16, 2009 at 7:00 p.m., or soon thereafter as the item may be heard, in the City Council Chambers, Oakland City Hall, One Frank H. Ogawa Plaza, Oakland, California regarding the FY 2009-10 Landscaping and Lighting Assessment District and the levy of assessments; and be it further

**RESOLVED:** That the Office of the City Administrator is directed to publish notice of the public hearing no later than June 6, 2009.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

ATTEST: \_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of  
the City of Oakland, California

INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

CITY ATTORNEY \_\_\_\_\_

**OAKLAND CITY COUNCIL**

**RESOLUTION No. \_\_\_\_\_ C.M.S.**

**RESOLUTION OF INTENTION AND ACCEPTING THE FISCAL YEAR 2009-10 PRELIMINARY ENGINEER’S REPORT FOR THE CITY OF OAKLAND WILDFIRE PREVENTION ASSESSMENT DISTRICT AND SETTING THE DATE FOR A PUBLIC HEARING**

**WHEREAS**, the City of Oakland Wildfire Prevention Assessment District (WPAD) was established on January 20, 2004 under the authority of the Oakland Fire Suppression, Prevention and Preparedness District Ordinance of 2003 (Ordinance No. 12556 C.M.S.); and

**WHEREAS**, pursuant to the Oakland Municipal Code, the City is required to review and approve the District’s the Preliminary Engineer’s Report, confirm the assessment proposed in the Preliminary Engineer’s Report, and levy the assessment each year; and

**WHEREAS**, the City Administrator filed with the City Clerk and presented before the Finance and Management Committee of the City Council, on May 12, 2009, reports for the continuation of the Wildfire Prevention Assessment District in order to finance the costs and expenses related to fire suppression, prevention and preparedness services and programs in the Oakland hills; and

**WHEREAS**, the District Engineer has submitted the Preliminary Engineer’s Report for the District confirming the applicability of the existing assessment rates for FY 2009-2010, which is on file with the City Clerk; now, therefore be it

**RESOLVED:** That the City Council intends to levy and collect assessments within the City of Oakland Wildfire Prevention Assessment District for FY 2009-2010, with no increase in assessments from prior years; and be it

**FURTHUR RESOLVED:** That the City Council preliminarily accepts the Preliminary Engineer’s Report for the Wildfire Prevention Assessment District for discussion purposes; and be it

**FURTHER RESOLVED:** That all the area of land to be assessed is located in the City of Oakland, Alameda County; and be it

**FURTHER RESOLVED:** That a public hearing is set for Tuesday, June 16, 2009 at 7:00 p.m., or as soon thereafter as the item may be heard, in the City Council Chambers, Oakland City Hall, One Frank H. Ogawa Plaza, Oakland, California regarding the FY 2009-10 Wildfire Prevention Assessment District and the levy of assessments; and be it

**FURTHER RESOLVED:** That the Office of the City Administrator is directed to publish notice of the public hearing no later than June 6, 2009.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND  
PRESIDENT BRUNNER

NOES –

ABSENT –

ABSTENTION –

ATTEST: \_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of  
the City of Oakland, California

INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

\_\_\_\_\_  
CITY ATTORNEY

**OAKLAND CITY COUNCIL**  
**ORDINANCE No. \_\_\_\_\_ C.M.S.**

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**ORDINANCE AUTHORIZING A FISCAL YEAR 2009-10 INCREASE TO A SPECIAL TAX IMPOSED FOR EMERGENCY MEDICAL SERVICES IN ACCORDANCE WITH THE EMERGENCY MEDICAL SERVICES RETENTION ACT OF 1997 (MEASURE M)**

**WHEREAS**, in 1997 the voters of Oakland approved Measure M, a special tax to fund emergency medical services; and

**WHEREAS**, Measure M imposed a special tax on all parcels in the City of Oakland, except where the parcels are otherwise exempt from taxation by Section 3 of the Ordinance; and

**WHEREAS**, Measure M provided that beginning in fiscal year 1998-99 and each fiscal year thereafter, the Oakland City Council may increase the tax only upon a finding that the cost of living in the immediate San Francisco Bay Area, as shown by the Consumer Price Index (CPI) for all items, has increased since the 1997 index year; and

**WHEREAS**, Measure M provided that any tax rate adjustment imposed by the City Council pursuant to the ordinance shall not exceed five percent of the tax rate imposed during the immediately preceding fiscal year; and

**WHEREAS**, a public hearing on this ordinance to increase the Measure M special parcel tax was held on June 16 2009 at 7:00 p.m. in City Hall, One Frank H. Ogawa Plaza, Oakland, California; now, therefore,

**THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

1. The Oakland City Council hereby finds that the Consumer Price Index for all items in the San Francisco Bay Area was 216.0 for calendar year 2007 and that the Consumer Price Index for calendar year 2008 was 222.8.
2. The cost-of-living in the immediate San Francisco Bay Area as shown by the Consumer Price Index, has increased 3.1 percent between calendar year 2007 and calendar year 2008.
3. The Measure M special tax rate upward adjustment shall be 3.1 percent, effective July 1, 2009, pursuant to the Measure M requirement that the rate increase equal the annual CPI

increase for the San Francisco Bay Area, and at no time may the increase exceed 5.0 percent of the tax rates imposed by the Ordinance during the immediately preceding fiscal year.

4. The following rate structure will be imposed on parcels within the City of Oakland effective July 1, 2009 for FY 2009-10:

<b>Proposed Measure M Tax Increases by Parcel Type</b>			
<b>Parcel Type</b>	<b>Current Parcel Rate</b>	<b>Proposed Increase</b>	<b>FY 2009-10 Parcel Rate</b>
Single Family Residential Parcels	\$11.70	\$0.36	\$12.06
Multiple Residential (2 to 4 units)	\$23.41	\$0.72	\$24.13
Multiple Residential (5 or more units)	\$58.52	\$1.81	\$60.33
Commercial	\$23.41	\$0.72	\$24.13
Industrial	\$46.82	\$1.45	\$48.27
Rural	\$11.70	\$0.36	\$12.06
Institutional	\$11.70	\$0.36	\$12.06

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER

NOES –

ABSENT –

ABSTENTION –

ATTEST: \_\_\_\_\_  
 LATONDA SIMMONS  
 City Clerk and Clerk of the Council of  
 the City of Oakland, California

**OAKLAND CITY COUNCIL**  
**ORDINANCE No. \_\_\_\_\_ C.M.S.**

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**ORDINANCE AUTHORIZING A FISCAL YEAR 2009-10 INCREASE TO A SPECIAL TAX IMPOSED FOR PARAMEDIC EMERGENCY SERVICES IN ACCORDANCE WITH THE PARAMEDIC SERVICES ACT OF 1997 (MEASURE N)**

**WHEREAS**, in 1997 the voters of Oakland approved Measure N, a special tax to fund paramedic emergency services; and

**WHEREAS**, Measure N imposed a special tax on all parcels in the City of Oakland, except where the parcels are otherwise exempt from taxation by Section 3 of the Ordinance; and

**WHEREAS**, Measure N provided that beginning in fiscal year 2000-01 and each fiscal year thereafter, the Oakland City Council may increase the tax only upon a finding that the cost of living in the immediate San Francisco Bay Area, as shown by the Consumer Price Index (CPI) for all items, has increased since the 1997 index year; and

**WHEREAS**, Measure N provided that any tax rate adjustment imposed by the City Council pursuant to the ordinance shall not exceed five percent of the tax rate imposed during the immediately preceding fiscal year; and

**WHEREAS**, a public hearing on this ordinance to increase the Measure N special parcel tax was held on June 16, 2009 at 7:00 p.m. in City Hall, One Frank H. Ogawa Plaza, Oakland, California; now, therefore,

**THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

1. The Oakland City Council hereby finds that the Consumer Price Index for all items in the San Francisco Bay Area was 216.0 for calendar year 2007 and that the Consumer Price Index for calendar year 2008 was 222.8.
2. The cost-of-living in the immediate San Francisco Bay Area as shown by the Consumer Price Index, has increased 3.1 percent between calendar year 2007 and calendar year 2008.
3. The Measure N special tax rate upward adjustment shall be 3.1 percent, effective July 1, 2009, pursuant to the Measure N requirement that the rate increase equal the annual CPI

increase for the San Francisco Bay Area, and at no time may the increase exceed 5.0 percent of the tax rates imposed by the Ordinance during the immediately preceding fiscal year.

4. The following rate structure will be imposed on parcels within the City of Oakland effective July 1, 2009 for FY 2009-10:

<b>Proposed Measure N Tax Increases by Parcel Type</b>			
<b>Parcel Type</b>	<b>Current Parcel Rate</b>	<b>Proposed Increase</b>	<b>FY 2009-10 Parcel Rate</b>
Single Family Residential Parcels	\$9.32	\$0.28	\$9.60
Multiple Residential (2 to 4 units)	\$18.65	\$0.57	\$19.22
Multiple Residential (5 or more units)	\$46.62	\$1.44	\$48.06
Commercial	\$18.65	\$0.57	\$19.22
Industrial	\$37.30	\$1.15	\$38.45
Rural	\$9.32	\$0.28	\$9.60
Institutional	\$9.32	\$0.28	\$9.60

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER

NOES –

ABSENT –

ABSTENTION –

ATTEST: \_\_\_\_\_

LATONDA SIMMONS  
 City Clerk and Clerk of the Council of  
 the City of Oakland, California

**OAKLAND CITY COUNCIL**  
**ORDINANCE No. \_\_\_\_\_ C.M.S.**

**ORDINANCE AUTHORIZING A FISCAL YEAR 2009-10 INCREASE TO A SPECIAL TAX IMPOSED FOR LIBRARY SERVICES IN ACCORDANCE WITH THE LIBRARY SERVICES RETENTION AND ENHANCEMENT ACT OF 2004 (MEASURE Q)**

**WHEREAS**, the voters of Oakland in 2004 approved Measure Q, the Library Services Retention and Enhancement Act of 2004, which extended the original Measure O Library Services Retention and Enhancement of 1994, through June 30, 2024; and

**WHEREAS**, Measure Q continued imposition of this special tax on all parcels in the City of Oakland, except where the parcels are otherwise exempt from taxation by Section 6 of the ordinance; and

**WHEREAS**, the Measure Q legislation allows the City Council to increase the tax annually upon a finding that the cost of living in the immediate San Francisco Bay Area, as shown on the Consumer Price Index (CPI) for all items, has increased since the 1994 index year;

**WHEREAS**, the Measure Q legislation further provides that any tax rate adjustment imposed by the City Council pursuant to the ordinance shall not exceed five percent of the tax rate imposed during the immediately preceding fiscal year; now, therefore

**THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

1. The Oakland City Council hereby finds that the Consumer Price Index for all items in the San Francisco Bay Area was 216.0 for calendar year 2007 and that the Consumer Price Index for calendar year 2008 was 222.8.
2. The cost-of-living in the immediate San Francisco Bay Area as shown by the Consumer Price Index, has increased 3.1 percent between calendar year 2007 and calendar year 2008.
3. The Measure Q special tax rate upward adjustment shall be 3.1 percent, effective July 1, 2009, pursuant to the Measure Q requirement that the rate increase equal the annual CPI increase for the San Francisco Bay Area, and at no time may the increase exceed 5.0 percent of the tax rates imposed by the Ordinance during the immediately preceding fiscal year.

4. The following rate structure will be imposed on parcels within the City of Oakland effective July 1, 2009 for FY 2009-10:

<b>Proposed Measure Q Tax Increases by Parcel Type</b>			
<b>Parcel Type</b>	<b>Current Parcel Rate</b>	<b>Proposed Increase</b>	<b>FY 2009-10 Parcel Rate</b>
Single Family Residential Parcels	\$82.52	\$ 2.55	\$ 85.07
Multiple Residential (2 to 4 units)	\$56.37	\$ 1.74	\$ 58.11
Non-Residential Parcels	\$42.26	\$ 1.31	\$ 43.57

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER

NOES –

ABSENT –

ABSTENTION –

ATTEST: \_\_\_\_\_  
 LATONDA SIMMONS  
 City Clerk and Clerk of the Council of  
 the City of Oakland, California

INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

CITY ATTORNEY \_\_\_\_\_

**OAKLAND CITY COUNCIL**  
**ORDINANCE No. \_\_\_\_\_ C.M.S.**

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**ORDINANCE AUTHORIZING A FISCAL YEAR 2009-10 INCREASE TO A SPECIAL TAX IMPOSED FOR VIOLENCE PREVENTION AND PUBLIC SAFETY SERVICES IN ACCORDANCE WITH THE VIOLENCE PREVENTION AND PUBLIC SAFETY ACT OF 2004 (MEASURE Y)**

**WHEREAS**, in 2004 the voters of Oakland approved Measure Y, a special tax to fund violence prevention and public safety services; and

**WHEREAS**, Measure Y imposes a special tax on all parcels in the City of Oakland, except where the parcels are otherwise exempt from taxation by Section 3 of the Ordinance; and

**WHEREAS**, Measure Y provided that beginning in fiscal year 2005-2006 and each fiscal year thereafter, the Oakland City Council may increase the tax only upon a finding that the cost of living in the immediate San Francisco Bay Area, as shown by the Consumer Price Index (CPI) for all items, has increased since the 1997 index year; and

**WHEREAS**, Measure Y provided that any tax rate adjustment imposed by the City Council pursuant to the ordinance shall not exceed five percent of the tax rate imposed during the immediately preceding fiscal year; and

**WHEREAS**, a public hearing on this ordinance to increase the Measure Y special parcel tax was held on June 16 2009 at 7:00 p.m. in City Hall, One Frank H. Ogawa Plaza, Oakland, California; now, therefore,

**THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

1. The Oakland City Council hereby finds that the Consumer Price Index for all items in the San Francisco Bay Area was 216.0 for calendar year 2007 and that the Consumer Price Index for calendar year 2008 was 222.8.
2. The cost-of-living in the immediate San Francisco Bay Area as shown by the Consumer Price Index, has increased 3.1 percent between calendar year 2007 and calendar year 2008.

3. The Measure Y special tax rate upward adjustment shall be 3.1 percent, effective July 1, 2009, pursuant to the Measure Y requirement that the rate increase equal the annual CPI increase for the San Francisco Bay Area, and at no time may the increase exceed 5.0 percent of the tax rates imposed by the Ordinance during the immediately preceding fiscal year.

4. The following rate structure will be imposed on parcels within the City of Oakland effective July 1, 2009 for FY 2009-10:

<b>Proposed Measure Y Tax Increases by Parcel Type</b>			
<b>Parcel Type</b>	<b>Current Parcel Rate</b>	<b>Proposed Increase</b>	<b>FY 2009-10 Parcel Rate</b>
Single Family Residential Parcels	\$88.00	\$2.72	\$90.72
Multiple Unit Residential Parcels	\$60.12	\$1.86	\$61.98
Non-Residential Parcels	\$45.07	\$1.39	\$46.46

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER

NOES –

ABSENT –

ABSTENTION –

ATTEST: \_\_\_\_\_

LATONDA SIMMONS  
 City Clerk and Clerk of the Council of  
 the City of Oakland, California

**NOTES**

**Insert Tab**



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## BUDGET TERMINOLOGY

<b>AAMLO</b>	African American Museum & Library at Oakland
<b>ABAT</b>	Alcohol Beverage Action Team
<b>Accrual Basis Accounting</b>	Accrual basis accounting records the financial effects of transactions and other events and circumstances that have cash consequences in the periods in which those transactions, events and circumstances occur, regardless of the timing of related cash flows.
<b>ACS</b>	Automated Collection System
<b>ACTIA</b>	Alameda County Transit Investment Authority
<b>Actual</b>	Actual refers to the expenditures and/or revenues realized in the past.
<b>ADA</b>	Americans with Disabilities Act
<b>Adjusted Budget</b>	The status of appropriations as of a specific date between July 1 at the beginning of the fiscal period and June 30 at the end of the period. Includes the adopted budget, budget amendments, prior year encumbrances, approved project carryforwards from prior years, and transfers between accounts, divisions and departments.
<b>Adopted Budget</b>	Revenues and appropriations approved by the City Council in June immediately preceding the new fiscal period.
<b>Agency / Department</b>	A major unit of the municipal organization which is managed by an Agency / Department Director and comprised of a number of divisions which are functionally related to one another.
<b>Appropriation</b>	An authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources.
<b>Appropriation Resolution</b>	The official enactment by the City Council to establish legal authority for City officials to obligate and expend funds.
<b>BAC</b>	Budget Advisory Committee

**BUDGET TERMINOLOGY**(continued)

<b>BART</b>	Bay Area Rapid Transit
<b>Baseline Budget</b>	Projected spending, revenue and deficit levels based on the assumption that current policies will continue unchanged for the upcoming year
<b>BID</b>	Business Improvement District
<b>Biennial Budget</b>	Budget lasting or enduring for two fiscal years
<b>BRASS</b>	Budget Reporting and Analysis Support System
<b>Budget</b>	A financial plan for a specific period of time (fiscal period) that matches all planned revenues and expenditures with various municipal services.
<b>Budget Adjustment</b>	A legal procedure utilized by City staff to revise a budget appropriation. City staff has the prerogative to adjust expenditures within departmental budgets. Council approval is required for transfers between departments, and for additional appropriations from fund balance or new revenue sources.
<b>Budget Calendar</b>	The schedule of key dates or milestones that the City follows in the preparation, adoption and administration of the budget.
<b>Budget Document</b>	A financial and planning tool that reflects the proposed (and later adopted) revenues and appropriations for the City (including operating and capital), performance standards, targets, organizational structure and goals, along with historical financial information.
<b>Budgetary Control</b>	The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available resources.
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CAO</b>	City Administrator's Office
<b>Carryforward</b>	Appropriations brought forward from a previous fiscal year to continue or complete a specific project, program or activity.

**BUDGET TERMINOLOGY**(continued)

<b>CDBG</b>	Community Development Block Grant
<b>CEDA</b>	Community and Economic Development Agency
<b>CIP</b>	Capital Improvement Program
<b>COIN</b>	Caring for Oaklanders in Need
<b>Contingency Reserve</b>	Portion of a fund's balance legislatively mandated at a particular minimum level. For example, the City Council has set policies for the General Fund reserve (of 7.5 percent), Capital reserve (of \$6 million). Please see "Supplemental" portion of this Policy Budget for details on the City Councils reserve policies.
<b>CORE</b>	Citizens of Oakland Respond to Emergencies Program
<b>CPRB</b>	Citizen's Police Review Board
<b>CSO</b>	Central Service Overhead
<b>Department / Agency</b>	A major unit of the municipal organization which is managed by an Agency / Department Director and comprised of a number of divisions which are functionally related to one another.
<b>DHS</b>	Department of Human Services
<b>Division</b>	A unit of the municipal organization which reports to a department or agency.
<b>EBMUD</b>	East Bay Municipal Utilities District
<b>EDI</b>	Economic Development Initiative
<b>EEC</b>	Enhanced Enterprise Community
<b>EEO</b>	Equal Employment Opportunity
<b>EIR</b>	Environmental Impact Report
<b>Encumbrance</b>	Obligations in the form of purchase orders, contracts or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

**BUDGET TERMINOLOGY**(continued)

<b>Enterprise Fund</b>	A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that the revenues are adequate to meet all necessary expenditures.
<b>EOC Expenditure</b>	Emergency Operations Center The actual expending of financial resources, as recorded in the City’s financial system.
<b>Expenditure Category</b>	A basis for distinguishing types of expenditures. The major expenditure categories used by the City of Oakland are personnel services; operations and maintenance; and capital outlay.
<b>FEMA Fiscal Year</b>	Federal Emergency Management Agency A twelve-month time period signifying the beginning and ending period for recording financial transactions. The City of Oakland has specified July 1 through June 30 as its fiscal year.
<b>FMA FMS FSA FTE FTE (Full-Time Equivalent)</b>	Finance and Management Agency Financial Management System (old pre-Oracle) Fire Services Agency Full-Time Equivalent An FTE or full-time equivalent is defined as a staff year. For example, two employees who work one-half time are considered one full-time equivalent.
<b>Fund</b>	An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or government functions. The City uses different funds to account for expenditures from various revenue sources. Restricted funds may be expended for purposes specified by law or grantor regulations. Discretionary or unrestricted funds may be spent for any lawful purpose designated by the City Council.
<b>Fund Balance</b>	The net effect of assets less liabilities at any given point in time. The total fund balance includes a designated / reserved portion, usually for encumbrances, projects, or other prior commitments, as well as an undesignated / unreserved (i.e. “available”) portion.
<b>Fund Group</b>	A group of funds with similar restrictions and accounting treatment. The seven fund groups included in the City’s budget are: general funds; special revenue funds; enterprise funds; internal service funds; capital projects funds; debt service funds; and trust
<b>GAAP</b>	Generally Accepted Accounting Principles

**BUDGET TERMINOLOGY**(continued)

<b>GIS</b>	Geographic-based Information System
<b>GOB</b>	General Obligation Bond
<b>Grant</b>	A contribution by a government, other organization, or a private individual, to support a particular function. Grants may be classified as either categorical or block, depending upon the amount of discretion allowed the grantee. Grants may be competitive or based on allocation.
<b>HAAB</b>	Housing Advisory and Appeals Board
<b>HJKCC</b>	Henry J. Kaiser Convention Center
<b>HMIP</b>	Home Maintenance & Improvement Program
<b>HOPWA</b>	Housing Opportunities for Persons with AIDS
<b>HR</b>	Human Resources
<b>HUD</b>	Federal Department of Housing and Urban Development
<b>HVAC</b>	Heating, Ventilation & Air Conditioning
<b>IAFF</b>	International Association of Firefighters
<b>IMMS</b>	Integrated Maintenance Management System
<b>ISTEA</b>	Intermodal Surface Transportation Efficiency Act
<b>IT</b>	Information Technology
<b>ITD</b>	Information Technology Division (Finance & Management Agency)
<b>JPA</b>	Joint Powers Authority
<b>KTOP</b>	TV Channel 10—Oakland’s Government Channel
<b>LAN</b>	Local Area Network
<b>LBE</b>	Local Business Enterprise
<b>Letter of Transmittal</b>	The opening section of the budget, which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal years, and the views and recommendations of the City Administrator.
<b>LLAD</b>	Landscaping and Lighting Assessment District
<b>MIC</b>	Municipal Improvement Capital Fund
<b>MSC</b>	Municipal Service Center
<b>MTC</b>	Metropolitan Transportation Commission
<b>NCR</b>	Neighborhood Commercial Revitalization
<b>NEH</b>	National Endowment for the Humanities
<b>NSC</b>	Neighborhood Service Coordinator

**BUDGET TERMINOLOGY**(continued)

<b>Modified Accrual Basis</b>	Modified Accrual Basis accounting recognizes an economic transaction or event as revenues in the operating statement when the revenues are both measurable and available to liquidate liabilities of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Similarly, expenditures are generally recognized when an event or transaction is expected to draw on current spendable resources.
<b>OBRA</b>	Oakland Base Reuse Authority
<b>OCA</b>	Office of the City Attorney
<b>OMCF</b>	Oakland Museum of California Foundation
<b>OMERS</b>	Oakland Municipal Employees Retirement System
<b>OPACT</b>	Oakland Police and Clergy Together
<b>OPED</b>	Oakland Paratransit for the Elderly & Disabled
<b>Operating Budget</b>	A financial plan for the provision of City services and basic governmental functions. The operating budget contains appropriations for such expenditures as personnel services, fringe benefits, commodities, services and minor capital expenses. It does not include Capital Improvement Project expenditures.
<b>Operations and Maintenance</b>	Expenditures related to operating costs including supplies, commodities, contract services, materials, utilities and educational services.
<b>OPR</b>	Office of Parks and Recreation
<b>ORA</b>	Oakland Redevelopment Agency
<b>OSCAR</b>	Open Space, Conservation and Recreation
<b>OSHA</b>	Occupational Safety & Health Administration
<b>OUSD</b>	Oakland Unified School District
<b>PAL</b>	Police Athletic League
<b>PERS</b>	State Public Employees' Retirement System
<b>Personnel Services</b>	Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, premiums, allowances and special / supplemental pay such as shift differentials.
<b>PFRS</b>	Oakland's Police and Fire Retirement System
<b>POB</b>	Pension Obligation Bond
<b>Program Budget</b>	Programs, and associated program codes, are created to articulate the programmatic functions performed by the City organization. Each program is linked to a Mayor/Council goal and a Citywide objective. Using program codes, the budget (both revenues and expenditures) can be described in programmatic terms. This enables the Mayor and Council to view how much is being committed and/or spent to achieve their goals and objectives.
<b>PSA</b>	Police Services Agency

**BUDGET TERMINOLOGY**(continued)

<b>PTS</b>	Permit Tracking System
<b>PWA</b>	Public Works Agency
<b>Reserved Fund Balance</b>	A portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.
<b>Revenue</b>	Funds that the City receives as income. It includes such items as taxes, licenses, user fees / charges for services, fines/penalties, grants, and internal revenue.
<b>RLF</b>	Revolving Loan Fund
<b>SBE</b>	Small Business Enterprise
<b>SCDI</b>	Sustainable Community Development Initiative
<b>SLBE</b>	Small Local Business Enterprise
<b>THP</b>	Transitional Housing Program
<b>Transfer</b>	A movement of budgetary or actual revenues or expenditures between organizational units, accounts, projects, programs or funds. Transfers between funds appear as an expenditure ("transfer out") in one fund and revenue ("transfer in") in the other. Transfers between fiscal years represent the carryforward of funds received in previous years to be expended in the new year and appear as a revenue in the new year. Transfers between departments, funds or from one fiscal year to another must be approved by City Council.
<b>UBC</b>	Uniform Building Code
<b>UCR</b>	Uniform Crime Report
<b>USAR</b>	Urban Search and Rescue
<b>VLF</b>	Vehicle License Fee
<b>WIA</b>	Workforce Investment Act

**NOTES**





# Oakland Redevelopment Agency



FY 2009~11  
Proposed  
Budget





# **Oakland Redevelopment Agency FY 2009-11 Proposed Budget**

## **Chief Executive Officer**

**Mayor Ronald V. Dellums**

## **Agency Chairperson**

**Jane Brunner (District 1)**

## **Members of the Board**

**Ignacio De La Fuente (District 5)**    **Pat Kernighan (District 2)**  
**Desley Brooks (District 6)**        **Nancy Nadel (District 3)**  
**Rebecca Kaplan (At-Large)**        **Jean Quan (District 4)**  
**Larry Reid (District 7)**

## **Agency Administration**

**Dan Lindheim**  
**Marianna Marysheva-Martinez**

**LaTonda Simmons, Agency Secretary**

**Joe Yew, Agency Treasurer**

**John Russo, Agency Counsel**

**Prepared by**  
**Office of the City Administrator**  
**Budget Office**

Cheryl Taylor, Budget Director  
Kiran Bawa, Principal Financial Analyst  
Kirby Smith, Financial Analyst



## **Support Staff**

Rina Hernandez  
Rowena Quindiagan  
Michelle Soares

## **In Conjunction With**

Community & Economic Development Agency Staff



**Insert Tab**



CITY OF OAKLAND



CITY HALL • 1 FRANK H. OGAWA PLAZA, 3RD FLOOR • OAKLAND, CALIFORNIA 94612

Office of the Mayor  
Honorable Ronald V. Dellums  
Mayor

(510) 238-3141  
FAX (510) 238-4731  
TDD (510) 238-7629

Office of the City Administrator  
Dan Lindheim  
City Administrator

(510) 238-3301  
FAX (510) 238-2223  
TDD (510) 238-2007

May 5, 2009

Honorable Chairperson Brunner and Members of the Oakland Redevelopment Agency  
Board  
Oakland Redevelopment Agency, California

**Subject: FY 2009-11 Proposed Budget for the Oakland Redevelopment Agency**

Dear Agency President and Members of the Agency Board—

In accordance with the Community Redevelopment Law of the State of California, We are pleased to transmit to you the Fiscal Year (FY) 2009-11 Proposed Budget for the Oakland Redevelopment Agency (Agency). The FY 2009-11 Budget represents the seventh presentation of a two-year budget for the Agency, covering the period from July 1, 2009 through June 30, 2011. This Budget outlines the planned commitments of the Agency for Oakland's redevelopment project areas and programs, including housing and redevelopment program activity.

## **OVERVIEW**

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The Oakland Redevelopment Agency has benefited from strong growth in property tax increment revenue in recent years. However, the global real estate slump has reduced growth in Oakland property tax values for the FY 2007-09 period, and these reduced growth rates are expected to continue into FY 2009-11.

Fiscal years 2006-07 and 2007-08 saw annual growth across all project areas of 11% and 7% respectively; but the comparable figures being assumed for the FY 2009-11 budget are in the 2% to 3% range. As a consequence, the Agency enters a new era in which reduced growth in tax increment revenue affects its ability to incur debt, and a more constrained fiscal environment in the City as a whole intensifies the competition for property tax increment revenue.

Fund balances for the various project areas are generally positive, although there are concerns regarding the Central District, Broadway/MacArthur/San Pablo and Oak Center.

Major development activity is planned for the Central District with the issuance of new taxable bonds that will allow for site acquisition, and a proposed new parking garage in the Broadway Retail Area. Negotiations are in progress for improvements at the Scotlan Convention Center to attract more events and support nearby hotels. The Oakland Army Base project area plans to negotiate and sign an exclusive negotiation agreement with an Army Base Master Development team. Additionally, work will continue on the Broadway Retail Corridor Specific Plan.

## **POLICY HIGHLIGHTS**

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### **Education Revenue Augmentation Fund (ERAF)**

In FY 2008-09, the Agency made a State-mandated contribution of \$8.5 million to the Educational Revenue Augmentation Fund (ERAF). State policymakers have not so far included this mandate in their current budget for FY 2009-10, but the State will revise its FY 2009-10 budget in May, and an ERAF mandate may still be included. The Agency's proposed budget assumes ERAF payments at the FY 2008-09 level of \$8.5 million.

### **Loan Guarantee Program**

The Agency is finalizing plans to initiate a loan guarantee program, under which Agency funds would be used to provide gap financing to private developers of small and medium-sized projects.

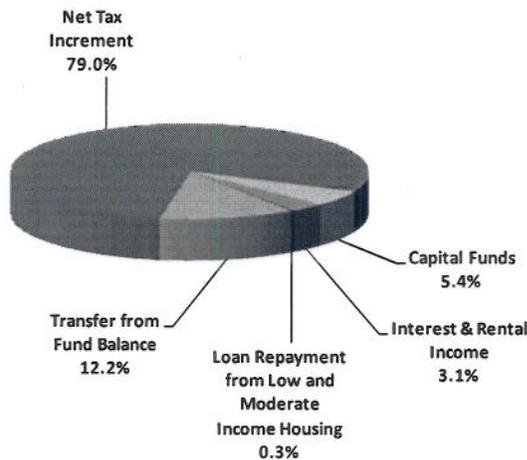
### Suspension of Coliseum Set-Aside

The Agency is proposing a temporary, two-year suspension of the Coliseum School set-aside. The set-aside is an annual contribution of 10% of net tax increment revenue for the development of school facilities in the Coliseum project area. The set-aside was initiated by the City Council in 1997. A large reserve of previously accumulated and unspent funds is now in place, prompting the proposed suspension. The suspension would free up funding for other, non-school redevelopment projects.

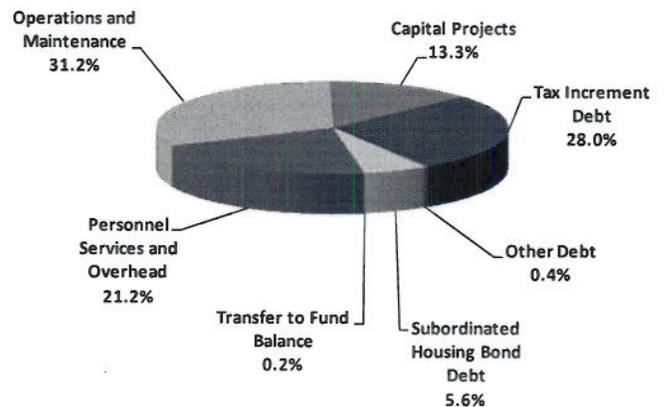
### FINANCIAL HIGHLIGHTS

The FY 2009-11 Proposed Agency Budget is \$133.4 million in FY 2009-10 and \$127.3 million in FY 2010-11. The charts below provide the breakdown of revenue sources and funding uses:

**FY 2009-10 Sources**



**FY 2009-10 Uses**



The Agency’s largest source of funding is tax increment revenue.

PROJECT AREAS	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 Growth	FY 2010-11 Growth
	Actual Tax Increment Revenue	Actual Tax Increment Revenue	Projected Tax Increment Revenue	Proposed Tax Increment Revenue	Proposed Tax Increment Revenue		
Central District	\$43,635,081	\$48,666,231	\$51,979,347	\$52,782,130	\$54,339,200	1.5%	2.9%
Coliseum	27,637,998	30,590,067	32,982,034	34,265,850	35,876,350	3.9%	4.7%
Acorn	1,083,003	1,231,926	1,310,454	1,271,290	1,309,430	-3.0%	3.0%
Stanford/Adeline	160,584	164,205	164,757	171,370	174,140	4.0%	1.6%
Oak Center	1,599,400						
Broadway/MacArthur/San Pablo	4,360,735	5,251,660	5,926,231	5,945,010	6,212,540	0.3%	4.5%
Oakland Army Base	5,211,639	5,806,089	5,870,091	6,256,400	6,381,520	6.6%	2.0%
Central City East	19,628,295	22,024,389	22,840,592	23,274,560	23,740,050	1.9%	2.0%
West Oakland	6,286,614	8,040,976	8,488,271	8,918,900	9,052,690	5.1%	1.5%
Oak Knoll	9,463	9,128	1,261,584	907,500	918,390	-28.1%	1.2%
<b>Total Tax Increment</b>	<b>109,612,812</b>	<b>121,784,668</b>	<b>130,823,361</b>	<b>133,793,010</b>	<b>138,004,310</b>	<b>2.3%</b>	<b>3.1%</b>

The Agency's property tax revenue is affected by changes in the net assessed valuation (NAV) of the taxed property located in City's redevelopment areas. Over the last ten, five, three and one-year periods, the redevelopment NAV grew at an average annual rate of 20.0 percent, 28.1 percent, 22.6 percent and 17.9 percent, respectively. The assessed value growth varies from one project area to another, and generally depends on the age of the area, magnitude and type of anticipated redevelopment activity, the existing mix of projects and developments, and other related factors. The table on the previous page illustrates the historical growth patterns and future growth assumptions by project area. During the next two years, tax increment revenues are projected to grow steadily by 2.3 percent in FY 2009-10 and 3.1 percent in FY 2010-11. The growth in tax increment revenue—which has been robust in recent years—has fallen off in conjunction with the collapse of the housing market.

In general, the Agency has positive fund balances but there are several concerns:

**Oak Center:** Oak Center has a \$13.2 million outstanding debt to the City, but has reached its project area limit for collecting tax increment. There is only enough fund balance to make two additional \$400,000 payments. In this proposed budget, the Agency is asking the City to write off the remaining debt.

**Broadway/MacArthur/San Pablo:** One major project in this area – the MacArthur Transit Village – will require approximately \$6.3 million in bond funds in 2011 if it is to stay on schedule. Increasing personnel costs and reduced net revenue may negatively impact the timeliness of this project's completion.

**Central District:** The Central District has a significant fund balance, but goes negative temporarily during the year, after making its first debt service payment and advancing payment to the City, and prior to receiving tax increment revenue from the County. There is a growing concern that Central District's fund balance situation will become more precarious if current revenue and expenditure trends continue.

## **CAPITAL PROJECTS HIGHLIGHTS**

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Overall, Agency proposes to fund \$26 million in capital projects over a two-year period in FY 2009-11. Highlights are presented below.

- The **Central District** Capital allocation totals \$17.1 million for FY 2009-11 (two-year total). The Agency's efforts in the Central District Project Area will largely focus on the completion of and/or the modification of business terms for existing projects (City Walk and Forest City), providing additional public parking and continuing to improve building façades and infrastructure. In addition, the Agency is participating in an interdepartmental effort to create a specific plan for the Broadway Retail Corridor that will provide an urban mixed use, mixed income development with major retail and high density housing.

- In November 2006, the Agency issued the **Coliseum** Redevelopment Project Area Tax Allocation Bonds Series 2006B. These bonds include \$28.77 million in tax exempt bonds and \$78.82 million in taxable bond funds. The bonds will provide funds to implement about 14 project efforts during the next several years. These projects will mitigate physical and economic blight and will contribute to revitalizing the Coliseum Project Area, including the Coliseum and Fruitvale transit villages, land acquisition, designing streetscape and infrastructure improvements, coordinating neighborhood revitalization efforts, and enhancing security measures for retail, commercial and industrial areas.
- Work related to prior year capital allocation in the **Broadway / MacArthur / San Pablo** and **Central City East** project areas will continue in FY 2009-11. Projects in Broadway / MacArthur / San Pablo include the MacArthur Transit Village, completion of the Broadway Retail Specific Plan, and Commercial Façade Improvement, Tenant Improvement, and the Neighborhood Projects Initiative programs. Central City East capital funds will continue to be used to encourage private development including property acquisition, retail recruitment, and direct development assistance, as well as public infrastructure and streetscape projects.

## **PROJECT AREA HIGHLIGHTS**

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### **Central District**

FY 2009-11 redevelopment efforts in the Central District will focus on:

- Issuance of new taxable bonds
- Finalization of business terms for the existing City Walk and Forest City projects
- Providing additional public parking
- Improving building façades and infrastructure
- Planning for the Broadway Retail Corridor

### **Coliseum**

Proceeds from the 2006 Coliseum Redevelopment Tax Allocation bonds will be used in FY 2009-11 for:

- Support for transit villages at both the Coliseum and Fruitvale BART stations
- Site acquisition in targeted areas
- Streetscape and infrastructure improvements
- Coordination of neighborhood revitalization efforts
- Enhanced security measures for retail, commercial, and industrial areas

### **Broadway/MacArthur/San Pablo Project Area (BMSP)**

The BMSP Project Area Committee has prioritized these projects for FY 2009-11, as part of its 5-year implementation plan:

- MacArthur Transit Village Project
- Commercial Façade and Tenant Improvement Programs
- Streetscape improvements on 40th Street and San Pablo Avenue
- Completion of Broadway Retail Corridor Specific Plan

### **Oakland Army Base Project Area**

Plans for FY 2009-2011 include the following:

- Implementation of a joint deconstruction program with the Port of Oakland
- Construction and operation of Oakland Maritime Support Services (OMSS) maritime ancillary services project
- Negotiation and signing an exclusive negotiation agreement (ENA) with an Army Base Master Development team
- Completion of all California Environmental Quality Act (CEQA) requirements

### **Central City East**

The Agency will encourage private development by:

- Property acquisition
- Recruitment of retail
- Direct development assistance
- Public infrastructure projects

### **West Oakland**

Plans for FY 2009-11 include:

- Streetscapes
- Façade improvements
- Completion of a Security Camera project
- Tenant Improvement Grants

### **Low and Moderate Income Housing**

A total of \$5 million in funding for the Mortgage Assistance Program will be provided in order to make 70 homes affordable to new homeowners.

A total of \$28.14 million will be made available for:

- The City-wide Notice of Funding Availability (NOFA) for housing development,
- Operations support (mortgage payments) for the East Oakland Community Project transitional housing facility, and
- Various housing programs identified in the Five-Year Implementation Plans for the Central City East and West Oakland Project Areas.

### **CLOSING REMARKS**

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The FY 2009-11 Proposed Budget reflects the Oakland Redevelopment Agency's continued commitment to address the redevelopment and revitalization of our City, including the needs of Oakland's citizens. This budget continues to build the foundation for future economic expansion and development, which will in turn positively impact the lives of Oakland citizens.

The City's Policy Budgets continue to be closely linked to the Redevelopment Agency's budget, with strategically coordinated work efforts. Economic revitalization and development are vitally important to the Agency, the City and Oakland's citizens as all parties are the beneficiaries of revitalized neighborhoods, increased business activity and development.

Sincerely,



Mayor Ronald V. Dellums  
Chief Executive Officer



Dan Lindheim  
Agency Administrator



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## Oakland Redevelopment Agency Financial Summary

	FY 2007-08 Actual	FY 2008-09 Year-End Projection	FY 2009-10 Proposed Budget	FY 2010-11 Proposed Budget
<b>Funding Sources by Type</b>				
GROSS Tax Increment	\$121,784,668	\$131,437,074	\$133,793,010	\$138,004,310
Less Set-Asides & Pass Throughs:				
AB1290 Pass-Through [A]	(22,308,599)	(22,075,381)	(22,427,090)	(23,518,860)
ERAF [B]	-	(5,964,269)	(5,944,960)	(5,889,290)
<b>NET Tax Increment</b>	<b>99,476,069</b>	<b>103,397,424</b>	<b>105,420,960</b>	<b>108,596,160</b>
Capital Funds [C]	15,132,552	6,378,721	7,147,950	7,210,340
Interest & Rental Income	17,893,780	2,575,456	4,146,300	3,224,320
Sale of Land [D]	-	9,313,100	-	-
Loan Repayment from Low-Mod	350,000	350,000	350,000	350,000
<b>Subtotal Revenue</b>	<b>132,852,401</b>	<b>122,014,701</b>	<b>117,065,210</b>	<b>119,380,820</b>
Transfer from Fund Balance [E]	2,280,032	92,799,426	16,340,920	7,893,320
<b>Total Revenue</b>	<b>\$135,132,433</b>	<b>\$214,814,127</b>	<b>\$133,406,130</b>	<b>\$127,274,140</b>
<b>Funding Uses by Type</b>				
Personnel Services and Overhead	22,838,399	27,679,926	28,274,860	28,486,660
Programs, Projects, Operations & Maintenance	41,279,880	37,177,859	41,682,850	43,610,840
Capital Projects [F]	23,226,350	95,237,311	17,802,290	8,202,030
Tax Increment Debt [G]	37,803,755	37,685,206	37,315,210	38,505,190
Other Debt				
City Center Garage West Debt	1,581,336	1,738,167	-	-
Acorn Plaza Shopping Center	161,748	226,932	161,750	161,750
Oak Center Repayment to the City	700,000	700,000	400,000	400,000
Subordinated Housing Bond Debt	7,527,522	7,512,084	7,506,110	7,501,420
West Oakland - Willow Park	13,443	13,443	13,450	13,450
Oakland Army Base - Subaru Lot	-	900,000	-	-
<b>Subtotal Funding Uses</b>	<b>135,132,433</b>	<b>208,870,928</b>	<b>133,156,520</b>	<b>126,881,340</b>
Contribution to/(from) Fund Balance [H]	-	5,943,199	249,610	392,800
<b>Total Expenditure/Appropriation</b>	<b>\$135,132,433</b>	<b>\$214,814,127</b>	<b>\$133,406,130</b>	<b>\$127,274,140</b>

[A] California law (AB-1290) requires that a specified portion of tax increment be returned to affected taxing entities. This requirement applies only to redevelopment project areas created or significantly amended after 1993.

[B] The Agency's FY 2009-11 proposed budget assumes Educational Revenue Augmentation Fund (ERAF) set-aside based on the contribution made by redevelopment agencies to the State in FY 2008-09. Should this get adopted in the State Budget, the remaining \$2.6 million would be funded by reducing the voluntary 5 percent contribution to the Low and Moderate Income Housing Programs.

[C] Primarily includes 2006 Tax Allocation bond proceeds in Central District, Central City East, Broadway/MacArthur/San Pablo and Coliseum project areas, which will finance capital projects in the next two fiscal years.

[D] Due to current economic downturn no land sales are anticipated for FY 2009-11.

[E] Transfer from fund balance represents contribution of \$4.63 million from Central District, \$4.86 from Coliseum, \$0.18 million from Oak Center, \$4.71 million from Oakland Army Base and \$1.95 million from Central City East in FY 2009-10. In FY 2010-11, these amounts are as follows: \$1.48 million from Coliseum, \$0.40 million from Oak Center, \$5.93 million from Oakland Army Base and \$0.08 million from

[F] Includes projects presented in the FY 2009-11 Proposed Capital Improvement Program.

[G] Includes 1992 Central District Tax Allocation Bonds (TAB), 1998 Oakland Tribune Tower, 2003/2005/2006 Central District TAB, 2006 Coliseum TAB, 2006 Central City East TAB and 2006 Broadway/MacArthur/San Pablo TAB.

[H] Transfer to fund balance represents contribution of \$0.01 million in Acorn, \$0.06 million in Broadway/MacArthur/San Pablo, \$0.06 million in West Oakland and \$0.12 million in Oak Knoll in FY 2009-10. In FY 2010-11 these amounts are as follows: \$0.12 million in Central District, \$0.01 million in Acorn, \$0.06 million in Broadway/MacArthur/San Pablo, \$0.07 million in West Oakland and \$0.12 million in Oak

**Funding Sources by Project Area/Program  
Fiscal Year 2009-10**

	Tax Increment [A]	Capital Funds [B]	Transfers from Fund Balance	Interfund Transfer + / - [C]	Misc. Sources [D]	Total
<b>Project Areas</b>						
Central District	\$32,811,740	\$7,104,270	\$4,633,800	\$350,000	\$293,510	\$45,193,320
Coliseum	15,146,270	43,680	4,864,610	-	559,200	20,613,760
Acorn	880,730	-	-	-	57,010	937,740
Stanford/Adeline	118,730	-	-	(27,010)	10,000	101,720
Oak Center	-	-	176,700	-	223,300	400,000
Broadway/MacArthur/ San Pablo	3,020,280	-	-	-	125,000	3,145,280
Oakland Army Base	3,178,480	-	4,714,280	-	2,293,000	10,185,760
Central City East	11,824,320	-	1,951,530	-	475,000	14,250,850
West Oakland	4,531,120	-	-	-	110,280	4,641,400
Oak Knoll	461,040	-	-	-	-	461,040
<b>Subtotal Project Areas</b>	<b>71,972,710</b>	<b>7,147,950</b>	<b>16,340,920</b>	<b>322,990</b>	<b>4,146,300</b>	<b>99,930,870</b>
<b>Programs</b>						
20% Housing Set-Aside	26,758,600	-	-	(322,990)	350,000	26,785,610
5 % Voluntary Housing Set-Aside	6,689,650	-	-	-	-	6,689,650
10% Voluntary School Set-Aside	-	-	-	-	-	-
<b>Subtotal Programs</b>	<b>33,448,250</b>	<b>-</b>	<b>-</b>	<b>(322,990)</b>	<b>350,000</b>	<b>33,475,260</b>
<b>Total Sources</b>	<b>\$105,420,960</b>	<b>\$7,147,950</b>	<b>\$16,340,920</b>	<b>\$0</b>	<b>\$4,496,300</b>	<b>\$133,406,130</b>

- [A] Net of AB-1290 Pass-Through (20%; applies to project areas created or amended after 1993 only), ERAF Set-Aside (excluding \$2.6 million Low and Moderate Income portion from 5 percent Voluntary set-aside), Housing Set-Aside.
- [B] Includes bond draw downs for the Central District, Broadway/MacArthur/San Pablo/, Central City East project areas, and interest and rental revenue from Central District and Coliseum capital projects.
- [C] Reflects a payment of \$350,000 from Low-Moderate Income Housing to the Central District for the Henry J. Robinson Multi-Service Center; transfer of \$27,010 from the Stanford/Adeline project area for development of affordable housing.
- [D] Includes miscellaneous interest, rental income, land sales and reprogrammed funds. Miscellaneous sources for the Oakland Army Base mostly includes lease income.

**Funding Uses by Project Area/Program  
Fiscal Year 2009-10**

	<b>Personnel Services &amp; Related Overhead</b>	<b>Projects, Programs, Operations &amp; Maintenance</b>	<b>Capital</b>	<b>Transfer to Fund Balance</b>	<b>Tax Increment Debt</b>	<b>Other Debt</b>	<b>Total</b>
<b>Project Areas</b>							
Central District	\$7,703,210	\$2,248,680	\$11,120,650	\$0	\$24,120,780	\$0	\$45,193,320
Coliseum	4,761,910	4,185,500	4,821,640	-	6,844,710	-	20,613,760
Acorn	252,530	510,850	-	12,610	-	161,750	937,740
Stanford/Adeline	27,250	130	-	-	74,340	-	101,720
Oak Center	-	-	-	-	-	400,000	400,000
Broadway/MacArthur/ San Pablo	1,112,530	820,890	-	59,050	1,152,810	-	3,145,280
Oakland Army Base	1,389,640	8,796,120	-	-	-	-	10,185,760
Central City East	4,019,860	3,248,420	1,860,000	-	5,122,570	-	14,250,850
West Oakland	1,779,070	2,788,580	-	60,300	-	13,450	4,641,400
Oak Knoll	342,680	710	-	117,650	-	-	461,040
<b>Subtotal Project Areas</b>	<b>21,388,680</b>	<b>22,599,880</b>	<b>17,802,290</b>	<b>249,610</b>	<b>37,315,210</b>	<b>575,200</b>	<b>99,930,871</b>
<b>Programs</b>							
Low and Moderate Income Housing	6,886,180	19,082,970	-	-	-	7,506,110	33,475,260
School Set-Aside	-	-	-	-	-	-	-
<b>Subtotal Programs</b>	<b>6,886,180</b>	<b>19,082,970</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,506,110</b>	<b>33,475,260</b>
<b>Total Uses</b>	<b>\$28,274,860</b>	<b>\$41,682,850</b>	<b>\$17,802,290</b>	<b>\$249,610</b>	<b>\$37,315,210</b>	<b>\$8,081,310</b>	<b>\$133,406,130</b>

FINANCIAL SUMMARIES

**Funding Sources by Project Area/Program  
Fiscal Year 2010-11**

	<b>Tax Increment [A]</b>	<b>Capital Funds [B]</b>	<b>Transfers from Fund Balance</b>	<b>Interfund Transfer + / - [C]</b>	<b>Misc. Sources [D]</b>	<b>Total</b>
<b>Project Areas</b>						
Central District	\$33,693,510	\$7,210,340	\$0	\$350,000	\$293,510	\$41,547,360
Coliseum	15,786,080	-	1,483,240	-	559,710	17,829,030
Acorn	910,000	-	-	-	57,010	967,010
Stanford/Adeline	120,890	-	-	(103,300)	10,000	27,590
Oak Center	-	-	400,000	-	-	400,000
Broadway/MacArthur/ San Pablo	3,169,750	-	-	-	125,000	3,294,750
Oakland Army Base	3,249,770	-	5,931,890	-	1,575,800	10,757,460
Central City East	12,089,490	-	78,190	-	483,000	12,650,680
West Oakland	4,608,210	-	-	-	120,290	4,728,500
Oak Knoll [E]	467,380	-	-	-	-	467,380
<b>Subtotal Project Areas</b>	<b>74,095,080</b>	<b>7,210,340</b>	<b>7,893,320</b>	<b>246,700</b>	<b>3,224,320</b>	<b>92,669,760</b>
<b>Programs</b>						
20% Housing Set-Aside	27,600,860	-	-	(246,700)	350,000	27,704,160
5 % Voluntary Housing Set-Aside	6,900,220	-	-	-	-	6,900,220
10% Voluntary School Set-Aside	-	-	-	-	-	-
<b>Subtotal Programs</b>	<b>34,501,080</b>	<b>-</b>	<b>-</b>	<b>(246,700)</b>	<b>350,000</b>	<b>34,604,380</b>
<b>Total Sources</b>	<b>\$108,596,160</b>	<b>\$7,210,340</b>	<b>\$7,893,320</b>	<b>\$0</b>	<b>\$3,574,320</b>	<b>\$127,274,140</b>

- [A] Net of AB-1290 Pass-Through (20%; applies to project areas created or amended after 1993 only), ERAF Set-Aside (excluding \$2.6 million Low and Moderate Income portion from 5 percent Voluntary set-aside), Housing Set-Aside.
- [B] Includes bond draw downs for the Central District, Broadway/MacArthur/SP, Central City East project areas, and interest and rental revenue from Central District and Coliseum capital projects.
- [C] Reflects a payment of \$350,000 from Low-Moderate Income Housing to the Central District for the Henry J. Robinson Multi-Service Center; transfer of \$103,300 from the Stanford/Adeline project area for development of affordable housing.
- [D] Includes miscellaneous interest, rental income, land sales and reprogrammed funds. Miscellaneous sources for the Oakland Army Base mostly includes lease income.

**Funding Uses by Project Area/Program  
Fiscal Year 2010-11**

	<b>Personnel Services &amp; Related Overhead</b>	<b>Projects, Programs, Operations &amp; Maintenance</b>	<b>Capital</b>	<b>Transfer to Fund Balance</b>	<b>Tax Increment Debt</b>	<b>Other Debt</b>	<b>Total</b>
<b>Project Areas</b>							
Central District	\$7,776,610	\$2,254,710	\$6,009,910	\$124,840	\$25,381,290	\$0	\$41,547,360
Coliseum	4,735,460	4,054,720	2,192,120	-	6,846,730	-	17,829,030
Acorn	254,960	535,680	-	14,620	-	161,750	967,010
Stanford/Adeline	27,470	120	-	-	-	-	27,590
Oak Center	-	-	-	-	-	400,000	400,000
Broadway/MacArthur/ San Pablo	1,126,400	952,200	-	62,740	1,153,410	-	3,294,750
Oakland Army Base	1,405,820	9,351,640	-	-	-	-	10,757,460
Central City East	3,985,190	3,541,730	-	-	5,123,760	-	12,650,680
West Oakland	1,792,960	2,850,920	-	71,170	-	13,450	4,728,500
Oak Knoll	347,240	710	-	119,430	-	-	467,380
<b>Subtotal Project Areas</b>	<b>21,452,110</b>	<b>23,542,430</b>	<b>8,202,030</b>	<b>392,800</b>	<b>38,505,190</b>	<b>575,200</b>	<b>\$92,669,760</b>
<b>Programs</b>							
Low and Moderate Income Housing	7,034,550	20,068,410	-	-	-	7,501,420	34,604,380
School Set-Aside	-	-	-	-	-	-	-
<b>Subtotal Programs</b>	<b>7,034,550</b>	<b>20,068,410</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,501,420</b>	<b>34,604,380</b>
<b>Total Uses</b>	<b>\$28,486,660</b>	<b>\$43,610,840</b>	<b>\$8,202,030</b>	<b>\$392,800</b>	<b>\$38,505,190</b>	<b>\$8,076,620</b>	<b>\$127,274,140</b>

FINANCIAL SUMMARIES

**Use of Tax Increment Revenue for Mandated Transfers,  
Set-Asides and Debt Payments By Project Area**

**Fiscal Year 2009-10**

	Gross Tax Increment	AB1290 Set-Aside	ERAF Set-Aside	Annual Debt Service	Low-Moderate Income		Net Available [A]
					Mandatory 20%	Voluntary 5%	
Central District	\$52,782,130	(4,064,590)	(2,710,260)	(24,120,780)	(10,556,430)	(2,639,110)	<b>\$8,690,960</b>
Coliseum	34,265,850	(9,302,030)	(1,251,090)	(6,844,710)	(6,853,170)	(1,713,290)	<b>\$8,301,560</b>
Acorn	1,271,290	-	(72,750)	-	(254,260)	(63,550)	<b>\$880,730</b>
Stanford/Adeline	171,370	-	(9,800)	(74,340)	(34,270)	(8,570)	<b>\$44,390</b>
Oak Center	-	-	-	(400,000)	-	-	<b>(\$400,000)</b>
Broadway/MacArthur/ San Pablo	5,945,010	(1,189,000)	(249,480)	(1,152,810)	(1,189,000)	(297,250)	<b>\$1,867,470</b>
Oakland Army Base	6,256,400	(1,251,280)	(262,540)	-	(1,251,280)	(312,820)	<b>\$3,178,480</b>
Central City East	23,274,560	(4,654,910)	(976,690)	(5,122,570)	(4,654,910)	(1,163,730)	<b>\$6,701,750</b>
West Oakland	8,918,900	(1,783,780)	(374,270)	-	(1,783,780)	(445,950)	<b>\$4,531,120</b>
Oak Knoll	907,500	(181,500)	(38,080)	-	(181,500)	(45,380)	<b>\$461,040</b>
	<b>\$133,793,010</b>	<b>(\$22,427,090)</b>	<b>(\$5,944,960)</b>	<b>(\$37,715,210)</b>	<b>(\$26,758,600)</b>	<b>(\$6,689,650)</b>	<b>\$34,257,500</b>

Low/Mod (from Voluntary 5%) (2,552,040)

Total ERAF **\$8,497,000**

[A] Net available tax increment represents revenue that is available for personnel services and operations and maintenance appropriations after all mandatory transfers, set-asides and debt payments have been covered.

**Use of Tax Increment Revenue for Mandated Transfers,  
Set-Asides and Debt Payments By Project Area**

**Fiscal Year 2010-11**

	<u>Low-Moderate Income</u>						
	<b>Gross Tax Increment</b>	<b>AB1290 Set-Aside</b>	<b>ERAF Set-Aside</b>	<b>Annual Debt Service</b>	<b>Mandatory 20%</b>	<b>Voluntary 5%</b>	<b>Net Available [A]</b>
<b>Central District</b>	\$54,339,200	(4,376,010)	(2,684,880)	(25,381,290)	(10,867,840)	(2,716,960)	<b>\$8,312,220</b>
<b>Coliseum</b>	35,876,350	(9,881,810)	(1,239,370)	(6,846,730)	(7,175,270)	(1,793,820)	<b>\$8,939,350</b>
<b>Acorn</b>	1,309,430	-	(72,070)	-	(261,890)	(65,470)	<b>\$910,000</b>
<b>Stanford/Adeline</b>	174,140	-	(9,710)	-	(34,830)	(8,710)	<b>\$120,890</b>
<b>Oak Center</b>	-	-	-	(400,000)	-	-	<b>(\$400,000)</b>
<b>Broadway/MacArthur, San Pablo</b>	6,212,540	(1,242,510)	(247,140)	(1,153,410)	(1,242,510)	(310,630)	<b>\$2,016,340</b>
<b>Oakland Army Base</b>	6,381,520	(1,276,300)	(260,080)	-	(1,276,290)	(319,080)	<b>\$3,249,770</b>
<b>Central City East</b>	23,740,050	(4,748,010)	(967,540)	(5,123,760)	(4,748,010)	(1,187,000)	<b>\$6,965,730</b>
<b>West Oakland</b>	9,052,690	(1,810,540)	(370,770)	-	(1,810,540)	(452,630)	<b>\$4,608,210</b>
<b>Oak Knoll</b>	918,390	(183,680)	(37,730)	-	(183,680)	(45,920)	<b>\$467,380</b>
	<b>\$138,004,310</b>	<b>(\$23,518,860)</b>	<b>(\$5,889,290)</b>	<b>(\$38,905,190)</b>	<b>(\$27,600,860)</b>	<b>(\$6,900,220)</b>	<b>\$35,189,890</b>
<b>Low/Mod (from additional 5%)</b>							
<b>Total ERAF</b>							<b>\$8,497,000</b>

[A] Net available tax increment represents revenue that is available for personnel services and operations and maintenance appropriations after all mandatory transfers, set-asides and debt payments have been covered.

**Personnel Services and Related Overhead Costs  
Fiscal Year 2009-10**

<b>Agency/Department</b>	<b>Central District</b>	<b>Coliseum</b>	<b>Acorn</b>	<b>Stanford/ Adeline</b>	<b>Oak Center</b>	<b>Broadway/ MacArthur/ San Pablo</b>
Mayor	\$145,420	\$80,420	\$5,910	\$800	\$0	\$16,690
Council	401,360	221,960	16,310	2,200	-	46,080
City Administrator	395,900	218,950	16,090	2,160	-	45,450
City Attorney	902,750	499,250	36,690	4,940	-	103,630
- Misdemeanor Program	103,500	57,240	4,210	570	-	11,880
City Auditor	19,200	10,620	780	110	-	2,200
City Clerk	71,300	39,430	2,890	390	-	8,180
Cultural Arts and Marketing	324,780	179,610	13,200	1,780	-	37,280
Public Works	341,480	188,850	13,880	1,870	-	39,200
Finance & Management	227,730	125,940	9,260	1,250	-	26,150
Human Services	-	-	-	-	-	-
Police Services	1,015,030	908,000	-	-	-	192,620
Community & Economic Development	3,754,760	2,231,640	133,310	11,180	-	583,170
<b>Total Personnel &amp; Overhead</b>	<b>\$7,703,210</b>	<b>\$4,761,910</b>	<b>\$252,530</b>	<b>\$27,250</b>	<b>\$0</b>	<b>\$1,112,530</b>

**Personnel Services and Related Overhead Costs  
Fiscal Year 2009-10**

<b>Agency/Department</b>	<b>Oakland Army Base</b>	<b>Central City East</b>	<b>West Oakland</b>	<b>Oak Knoll</b>	<b>Low- Moderate Income Housing</b>	<b>Total</b>
Mayor	\$21,330	\$63,470	\$30,400	\$3,090	\$184,050	\$551,580
Council	58,870	175,170	83,920	8,540	508,000	1,522,410
City Administrator	58,070	172,790	82,780	8,420	501,100	1,501,710
City Attorney	132,400	394,000	188,740	19,200	1,142,600	3,424,200
- Misdemeanor Program	15,180	45,160	21,640	2,200	-	261,580
City Auditor	2,820	8,380	4,010	410	24,300	72,830
City Clerk	10,450	31,120	14,910	1,520	90,240	270,430
Cultural Arts and Marketing	47,630	141,750	67,910	6,910	-	820,850
Public Works	50,080	149,040	71,400	7,260	-	863,060
Finance & Management	33,400	99,390	47,610	4,850	288,240	863,820
Human Services	-	-	-	-	544,410	544,410
Police Services	-	997,600	373,210	-	-	3,486,460
Community & Economic Development	959,410	1,741,990	792,540	280,280	3,603,240	14,091,520
<b>Total Personnel &amp; Overhead</b>	<b>\$1,389,640</b>	<b>\$4,019,860</b>	<b>\$1,779,070</b>	<b>\$342,680</b>	<b>\$6,886,180</b>	<b>\$28,274,860</b>

**Personnel Services and Related Overhead Costs  
Fiscal Year 2010-11**

<b>Agency/Department</b>	<b>Central District</b>	<b>Coliseum</b>	<b>Acorn</b>	<b>Stanford/ Adeline</b>	<b>Oak Center</b>	<b>Broadway/ MacArthur/ San Pablo</b>
Mayor	\$145,710	\$80,580	\$5,930	\$800	\$0	\$16,730
Council	402,100	222,370	16,340	2,200	-	46,160
City Administrator	398,940	220,630	16,210	2,180	-	45,800
City Attorney	908,910	502,650	36,940	4,980	-	104,340
- Misdemeanor Program	105,590	58,400	4,290	580	-	12,120
City Auditor	-	-	-	-	-	-
City Clerk	71,890	39,760	2,920	390	-	8,250
Cultural Arts and Marketing	332,100	183,660	13,500	1,820	-	38,130
Public Works	346,990	191,900	14,100	1,900	-	39,830
Finance & Management	229,650	127,000	9,330	1,260	-	26,360
Human Services	-	-	-	-	-	-
Police Services	1,021,230	842,470	-	-	-	196,420
Community & Economic Development	3,813,500	2,266,040	135,400	11,360	-	592,260
<b>Total Personnel &amp; Overhead</b>	<b>\$7,776,610</b>	<b>\$4,735,460</b>	<b>\$254,960</b>	<b>\$27,470</b>	<b>\$0</b>	<b>\$1,126,400</b>

**Personnel Services and Related Overhead Costs  
Fiscal Year 2010-11**

<b>Agency/Department</b>	<b>Oakland Army Base</b>	<b>Central City East</b>	<b>West Oakland</b>	<b>Oak Knoll</b>	<b>Low- Moderate Income Housing</b>	<b>Total</b>
Mayor	\$21,370	\$63,590	\$30,460	\$3,100	\$190,980	\$559,250
Council	58,970	175,490	84,070	8,560	527,020	1,543,280
City Administrator	58,510	174,120	83,410	8,490	522,880	1,531,170
City Attorney	133,310	396,690	190,030	19,340	1,191,270	3,488,460
- Misdemeanor Program	15,490	46,090	22,080	2,240	-	266,880
City Auditor	-	-	-	-	-	-
City Clerk	10,540	31,370	15,030	1,530	94,210	275,890
Cultural Arts and Marketing	48,710	144,950	69,440	7,060	-	839,370
Public Works	50,890	151,440	72,550	7,380	-	876,980
Finance & Management	33,680	100,230	48,020	4,890	301,000	881,420
Human Services	-	-	-	-	548,290	548,290
Police Services	-	931,980	372,860	-	-	3,364,960
Community & Economic Development	974,350	1,769,240	805,010	284,650	3,658,900	14,310,710
<b>Total Personnel &amp; Overhead</b>	<b>\$1,405,820</b>	<b>\$3,985,190</b>	<b>\$1,792,960</b>	<b>\$347,240</b>	<b>\$7,034,550</b>	<b>\$28,486,660</b>

FINANCIAL SUMMARIES

**Summary of Full-Time Equivalents (FTEs)  
FY 2007-09 to FY 2009-11**

<b>Position by Classification</b>	<b>2007-08 Adopted FTE</b>	<b>2008-09 Adopted FTE</b>	<b>2009-10 Proposed FTE</b>	<b>2010-11 Proposed FTE</b>
<b>Mayor</b>				
Mayor	0.50	0.50	0.50	0.50
Mayor's Public Service Employee 14	0.50	0.50	0.50	0.50
Mayor's Public Service Employee 51	0.50	0.50	-	-
Project Manager III	0.50	0.50	0.50	0.50
City Administrator Analyst	-	-	0.50	0.50
Subtotal	2.00	2.00	2.00	2.00
<b>City Council</b>				
Council Member	4.00	4.00	4.00	4.00
Administrative Assistant I				
City Council Administrative Assistant	1.36	1.36	1.36	1.36
City Councilmember's Assistant	2.40	2.40	2.40	2.40
Office Assistant I				
Office Assistant II	-	-	-	-
Receptionist To City Council	-	-	-	-
Senior Council Policy Analyst	0.95	0.95	0.95	0.95
Subtotal	8.71	8.71	8.71	8.71
<b>City Administrator</b>				
Account Clerk I	-	-	1.00	1.00
Accountant II	-	-	0.30	0.30
Administrative Analyst II	0.50	0.50	-	-
Administrative Assistant II	-	-	0.50	0.50
Administrative Services Manager II	1.00	1.00	1.00	1.00
Assistant to the City Administrator	0.90	0.90	1.25	1.25
Assistant City Administrator	-	-	0.40	0.40
Budget & Grants Administrator	0.25	0.25	-	-
Budget and Operations Analyst	0.50	0.50	-	-
Budget Director	0.20	0.20	0.20	0.20
Cable Operations Technician	-	-	1.00	1.00
Cable TV Production Assistant	-	-	1.00	1.00
Cable TV Production Assistant, PPT	-	-	2.85	2.85
Cable TV Station Manager	-	-	0.11	0.11
City Administrator	0.50	0.50	0.50	0.50
City Administrator Analyst	-	-	0.50	0.50
Deputy Director, Prg Planning & Dev	-	-	0.50	0.50
Executive Assistant to Asst City Administrat	0.50	0.50	-	-
Executive Assistant to the City Administrato	0.50	0.50	0.50	0.50
Financial Analyst	-	-	0.50	0.50
Financial Analyst, Principal	0.50	0.50	0.50	0.50
Graphic Design Specialist	1.00	1.00	1.00	1.00
Mayor's PSE 14, PT	-	-	0.50	0.50
Program Analyst II, PPT	0.50	0.50	0.50	0.50
Program Analyst III	-	-	0.25	0.25
Public Information Officer II	1.00	1.00	1.00	1.00
Special Events Coordinator	2.00	2.00	2.00	2.00
Subtotal	9.35	9.35	17.86	17.86

**Summary of Full-Time Equivalent (FTEs)  
FY 2007-09 to FY 2009-11 (continued)**

<b>Position by Classification</b>	<b>2007-08 Adopted FTE</b>	<b>2008-09 Adopted FTE</b>	<b>2009-10 Proposed FTE</b>	<b>2010-11 Proposed FTE</b>
<b>City Attorney</b>				
City Attorney	0.30	0.30	0.30	0.30
Deputy City Attorney II	0.70	0.70	2.20	2.20
Deputy City Attorney III	2.13	2.13	2.13	2.13
Deputy City Attorney IV	2.41	2.41	2.47	2.47
Deputy City Attorney V	2.15	2.15	2.15	2.15
Legal Administrative Assistant	1.60	1.60	1.60	1.60
Paralegal	1.00	1.00	1.00	1.00
Special Counsel	1.00	1.00	1.00	1.00
Subtotal	11.29	11.29	12.85	12.85
<b>City Clerk</b>				
Administrative Analyst I	-	-	0.33	0.33
City Clerk	0.30	0.30	0.33	0.33
City Clerk, Assistant	-	-	0.33	0.33
Citywide Records Manager	-	-	0.33	0.33
Legislative Recorder	0.30	0.30	0.66	0.66
Office Assistant II	-	-	0.33	0.33
Subtotal	0.30	0.30	2.31	2.31
<b>City Auditor</b>				
Deputy Auditor I	0.13	0.13	-	-
Performance Auditor	-	-	0.15	-
Performance Auditor, Sr	-	-	0.07	-
Performance Audit Manager	-	-	0.35	-
Deputy Auditor III	0.25	0.25	-	-
Subtotal	0.38	0.38	0.57	-
<b>Finance and Management</b>				
Accountant II	2.00	2.00	1.00	1.00
Accountant III	3.00	3.00	2.00	2.00
Accounting Supervisor	-	-	1.00	1.00
Agency Director	0.30	0.30	0.30	0.30
Assistant Controller	0.39	0.39	0.40	0.40
Controller	-	-	0.40	0.40
Financial Analyst	1.00	1.00	1.00	1.00
Subtotal	6.69	6.69	6.10	6.10
<b>Human Services</b>				
Accountant II	0.43	0.43	0.39	0.39
Administrative Assistant II	0.10	0.10	0.15	0.15
Community Housing Service Manager	0.72	0.72	0.85	0.85
Housing Development Coordinator III	1.32	1.32	1.47	1.47
Program Analyst I	0.43	0.43	0.23	0.23
Program Analyst II	0.93	0.93	1.06	1.06
Subtotal	3.93	3.93	4.15	4.15

**Summary of Full-Time Equivalent (FTEs)  
FY 2007-09 to FY 2009-11 (continued)**

<b>Position by Classification</b>	<b>2007-08 Adopted FTE</b>	<b>2008-09 Adopted FTE</b>	<b>2009-10 Proposed FTE</b>	<b>2010-11 Proposed FTE</b>
<b>Police Services</b>				
Sergeant of Police	-	-	1.00	1.00
Police Officer	3.18	3.18	16.18	16.18
Subtotal	3.18	3.18	17.18	17.18
<b>Public Works</b>				
Public Works Maintenance Worker	-	3.00	3.00	3.00
Street Maintenance Leader	-	3.00	3.00	3.00
Traffic Painter	-	2.00	2.00	2.00
Subtotal	-	8.00	8.00	8.00
<b>Community and Economic Development</b>				
Account Clerk I	-	-	0.50	0.50
Administrative Analyst I	0.90	0.90	0.72	0.72
Administrative Analyst II	0.20	0.20	2.10	2.10
Administrative Assistant I	2.50	2.50	2.50	2.50
Administrative Assistant II	1.85	1.85	1.85	1.85
Administrative Services Manager I	1.00	1.00	1.00	1.00
City Council PSE14, PPT	0.50	0.50	-	-
Community Development Program Coordinator	1.00	1.00	1.00	1.00
Deputy Director, Comm Econ Dev	-	-	1.40	1.40
Deputy Director, Housing	0.75	0.75	0.75	0.75
Deputy Director, Program Planning & Development/Redevelopment Program Mgr	1.00	1.00	-	-
Development/Redevelopment Program Mgr	4.53	4.53	6.33	6.33
Drafting Technician	0.50	0.50	-	-
Executive Assistant to Agency Director	1.50	1.50	1.00	1.00
Home Management Counselor III	1.00	1.00	1.00	1.00
Housing Development Coordinator III	5.00	5.00	5.00	5.00
Housing Development Coordinator IV	2.65	2.65	2.65	2.65
Loan Servicing Administrator	0.80	0.80	0.80	0.80
Loan Servicing Specialist	0.30	0.30	0.30	0.30
Management Assistant	1.10	1.10	1.30	1.30
Manager, Real Estate Services	1.00	1.00	1.00	1.00
Monitoring and Evaluation Supervisor	1.00	1.00	1.00	1.00
Mortgage Loan Supervisor	0.20	0.20	-	-
Office Assistant II	3.55	3.55	3.55	3.55
Planner III	2.00	2.00	1.00	1.00
Planner III, Hist. Preservation	0.25	0.25	0.25	0.25
Planner IV	1.20	1.20	1.20	1.20
Planning Intern, PT	0.80	0.80	0.80	0.80
Program Analyst I	0.28	0.28	0.28	0.28
Program Analyst II	2.00	2.00	1.00	1.00
Program Analyst III	2.00	2.00	2.00	2.00
Project Manager	0.50	0.50	1.00	1.00
Project Manager II	-	-	1.00	1.00
Public Service Rep, PPT	-	-	0.50	0.50

**Summary of Full-Time Equivalent (FTEs)**  
**FY 2007-09 to FY 2009-11 (continued)**

<b>Position by Classification</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>
	<b>Adopted FTE</b>	<b>Adopted FTE</b>	<b>Proposed FTE</b>	<b>Proposed FTE</b>
<b>Community and Economic Development</b>				
Real Estate Agent	2.60	3.29	4.25	4.25
Real Estate Agent, Supervisor	0.50	0.50	0.50	0.50
Rehabilitation Advisor III	1.25	1.25	1.25	1.25
Student Trainee, PT	4.50	4.50	4.50	4.50
Urban Economic Analyst I	2.00	2.00	4.00	4.00
Urban Economic Analyst II	4.00	4.00	5.00	5.00
Urban Economic Analyst II, PPT	0.80	0.80	-	-
Urban Economic Analyst III	7.50	7.50	10.65	10.65
Urban Economic Analyst III, PPT	1.00	1.00	0.50	0.50
Urban Economic Analyst IV	7.90	7.90	9.00	9.00
Urban Economic Coordinator	5.60	5.60	6.60	6.60
Subtotal	79.51	80.20	91.03	91.03
<b>Total Authorized Personnel</b>	<b>125.34</b>	<b>134.03</b>	<b>170.76</b>	<b>170.19</b>

**Debt Service Summary  
Fiscal Year 2009-10**

	Principal Outstanding 7/1/2009	FY 2009-10 Payment		
		Principal	Interest	Total
<b>Tax Increment Debt</b>				
<i>Central District Debt</i>				
1992 Central District Senior Tax Allocation Bonds	29,720,000	5,255,000	1,634,600	6,889,600
1998 Oakland Tribune Tower	170,000	55,000	9,590	64,590
2003 Central District Subordinated Tax Allocation Bonds	100,835,000	3,305,000	5,398,450	8,703,450
[A] 2005 Central District Subordinated Tax Allocation Bond	44,360,000	-	1,498,750	1,498,750
2006-T Central District Subordinated Tax Allocation Bond	27,975,000	2,590,000	1,418,210	4,008,210
[B] 2009-T Central District Subordinated Tax Allocation Bond	47,810,000	-	2,956,180	2,956,180
<i>Subtotal Central District Debt</i>	<b>250,870,000</b>	<b>11,205,000</b>	<b>12,915,780</b>	<b>24,120,780</b>
<i>Coliseum Debt</i>				
2006B-TE Coliseum Tax Allocation Bond	27,765,000	470,000	1,316,730	1,786,730
2006B-T Coliseum Tax Allocation Bond	71,160,000	1,180,000	3,877,980	5,057,980
<i>Subtotal Coliseum Debt</i>	<b>98,925,000</b>	<b>1,650,000</b>	<b>5,194,710</b>	<b>6,844,710</b>
<i>Other Project Areas' Debt</i>				
Stanford Adeline Repayment to the City	106,989	66,160	8,180	74,340
2006A-TE Central City East Tax Allocation Bond	13,780,000	-	689,000	689,000
2006A-T Central City East Tax Allocation Bond	59,885,000	1,180,000	3,253,570	4,433,570
2006C-TE Broadway/MacArthur/SP Tax Allocation Bond	4,945,000	-	247,250	247,250
2006C-T Broadway/MacArthur/SP Tax Allocation Bond	11,730,000	265,000	640,560	905,560
<b>Subtotal Tax Increment Debt</b>	<b>440,241,989</b>	<b>14,366,160</b>	<b>22,949,050</b>	<b>37,315,210</b>
<b>Other Debt</b>				
[C] Acorn Plaza Shopping Center (aka Jack London Gateway Shopping Center)	888,197	64,160	97,590	161,750
Willow Park	149,707	8,380	5,070	13,450
Oak Center Repayment to the City	3,452,582	-	400,000	400,000
<b>Subtotal Other Debt</b>	<b>4,490,486</b>	<b>72,540</b>	<b>502,660</b>	<b>575,200</b>
<b>Housing Debt</b>				
2000 Subordinated Housing Set-Aside Revenue Bond	4,290,000	2,065,000	254,740	2,319,740
2006 Subordinated Housing Set-Aside Refunding Revenue Bond - Tax Exempt	2,195,000	-	109,750	109,750
2006 Subordinated Housing Set-Aside Refunding Revenue Bond - Taxable	80,590,000	500,000	4,576,620	5,076,620
<b>Subtotal Housing Debt</b>	<b>87,075,000</b>	<b>2,565,000</b>	<b>4,941,110</b>	<b>7,506,110</b>
<b>Total Debt</b>	<b>531,807,475</b>	<b>17,003,700</b>	<b>28,392,820</b>	<b>45,396,520</b>

[A] No principal payment is due on the 2005 Central District Subordinated Tax Allocation Bonds until 2020.

[B] First principal payment on the 2009 Central District Subordinated Tax Allocation Bonds will be made in FY 2010-11.

[C] The Acorn Project Area assumed an Enhanced Enterprise Community (EEC) HUD-108 / Economic Development Initiative (EDI) HUD-EDI loan. After the transfer to JLG Associates, ORA is responsible for debt service on \$1,500,000 portion and JLG Associates will reimburse ORA with up to 50% of its net revenue.

## Debt Service Summary Fiscal Year 2010-11

	<u>FY 2010-11 Payment</u>			<b>Principal Outstanding 7/1/2011</b>
	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	
<b><u>Tax Increment Debt</u></b>				
<i>Central District Debt</i>				
1992 Central District Senior Tax Allocation Bonds	5,565,000	1,345,580	6,910,580	18,900,000
1998 Oakland Tribune Tower	55,000	6,490	61,490	60,000
2003 Central District Subordinated Tax Allocation Bonds	4,720,000	5,197,830	9,917,830	92,810,000
[A] 2005 Central District Subordinated Tax Allocation Bond	-	1,498,750	1,498,750	44,360,000
2006-T Central District Subordinated Tax Allocation Bond	2,325,000	1,289,150	3,614,150	23,060,000
2009-T Central District Subordinated Tax Allocation Bond	-	3,378,490	3,378,490	47,810,000
<i>Subtotal Central District Debt</i>	<b>12,665,000</b>	<b>12,716,290</b>	<b>25,381,290</b>	<b>227,000,000</b>
<i>Coliseum Debt</i>				
2006B-TE Coliseum Tax Allocation Bond	495,000	1,297,430	1,792,430	26,800,000
2006B-T Coliseum Tax Allocation Bond	1,240,000	3,814,300	5,054,300	68,740,000
<i>Subtotal Coliseum Debt</i>	<b>1,735,000</b>	<b>5,111,730</b>	<b>6,846,730</b>	<b>95,540,000</b>
<i>Other Project Areas' Debt</i>				
Stanford Adeline Repayment to the City			-	40,829
2006A-TE Central City East Tax Allocation Bond	-	689,000	689,000	12,600,000
2006A-T Central City East Tax Allocation Bond	1,245,000	3,189,760	4,434,760	58,640,000
2006C-TE Broadway/MacArthur/SP Tax Allocation Bond	-	247,250	247,250	4,945,000
2006C-T Broadway/MacArthur/SP Tax Allocation Bond	280,000	626,160	906,160	11,185,000
<b>Subtotal Tax Increment Debt</b>	<b>15,925,000</b>	<b>22,580,190</b>	<b>38,505,190</b>	<b>409,950,829</b>
<b><u>Other Debt</u></b>				
[B] Acorn Plaza Shopping Center (aka Jack London Gateway Shopping Center)	69,180	92,570	161,750	754,857
Willow Park	8,630	4,820	13,450	132,697
Oak Center Repayment to the City	-	400,000	400,000	3,452,582
<b>Subtotal Other Debt</b>	<b>77,810</b>	<b>497,390</b>	<b>575,200</b>	<b>4,340,136</b>
<b><u>Housing Debt</u></b>				
2000 Subordinated Housing Set-Aside Revenue Bond	2,225,000	87,000	2,312,000	-
2006 Subordinated Housing Set-Aside Refunding Revenue Bond - Tax Exempt	-	109,750	109,750	2,195,000
2006 Subordinated Housing Set-Aside Refunding Revenue Bond	530,000	4,549,670	5,079,670	79,560,000
<b>Subtotal Housing Bond</b>	<b>2,755,000</b>	<b>4,746,420</b>	<b>7,501,420</b>	<b>81,755,000</b>
<b>Total Debt</b>	<b>18,757,810</b>	<b>27,824,000</b>	<b>46,581,810</b>	<b>496,045,965</b>

[A] No principal payment is due on the 2005 Central District Subordinated Tax Allocation Bonds until 2020.

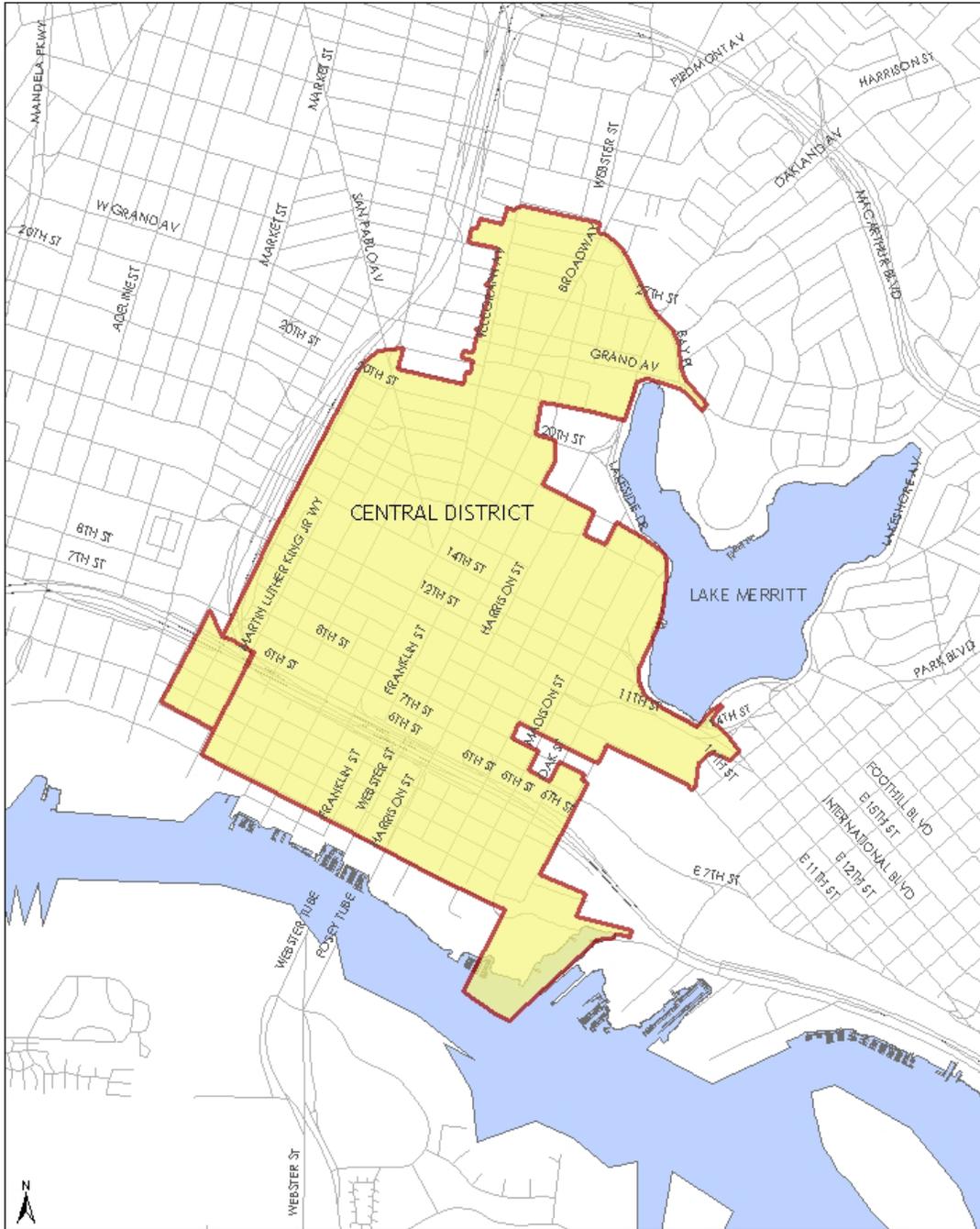
[B] The Acorn Project Area assumed an Enhanced Enterprise Community (EEC) HUD-108 / Economic Development Initiative (EDI) HUD-EDI loan. After the transfer to JLG Associates, ORA is responsible for debt service on \$1,500,000 portion and JLG Associates will reimburse ORA with up to 50% of its net revenue.

**NOTES**

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# CENTRAL DISTRICT REDEVELOPMENT PROJECT AREA



## Central District Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10		FY 2010-11	
	Proposed Budget		Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	32,811,740	-	33,693,510	-
Capital Funds	-	7,104,270	-	7,210,340
Interfund Transfer [A]	350,000	-	350,000	-
Bond Proceeds	-	-	-	-
Misc. Sources [B]	293,510	-	293,510	-
<b>Subtotal Sources</b>	<b>33,455,250</b>	<b>7,104,270</b>	<b>34,337,020</b>	<b>7,210,340</b>
<b>USES</b>				
Personnel Services & Overhead	7,703,210	-	7,776,610	-
Operations & Maintenance	2,248,680	-	2,254,710	-
Capital Projects	-	11,120,650	-	6,009,910
Tax Increment Debt	24,120,780	-	25,381,290	-
Other Debt	-	-	-	-
<b>Subtotal Uses</b>	<b>34,072,670</b>	<b>11,120,650</b>	<b>35,412,610</b>	<b>6,009,910</b>
Transfer to/(from) Fund Balance	(617,420)	(4,016,380)	(1,075,590)	1,200,430
Estimated Beginning Fund Balance	18,352,320	5,539,200	17,734,900	1,522,820
Estimated Year-End Fund Balance	17,734,900	1,522,820	16,659,310	2,723,250

[A] Includes a transfer of \$350,000 in each fiscal year from Low Moderate Income Housing Fund for acquisition of the Henry J. Robinson Multi-Service Center.

[B] Miscellaneous Sources include interest and rental income.

## Background

The Central District Project Area covers approximately 250 city blocks (828 acres) in an area generally bounded by I-980, Lake Merritt, 27th Street and the Embarcadero. Within the Project Area, there are four major redevelopment activity areas: City Center, Chinatown, Old Oakland and the Uptown area. The Project Area is a major economic and transportation hub in the San Francisco-Oakland Metropolitan Area. There are nearly 30 office buildings with approximately 9.5 million total square feet of office space located in the Central District. The Project Area is also at the heart of the Bay Area Rapid Transit (BART) system, with three stations located within its boundaries. More than 40 AC Transit bus lines connect the Central District Project Area with other parts of Oakland and nearby communities. Over the last 10 years, there has been a residential building boom in the Central District, largely attributable to former Mayor Jerry Brown's and the City Council's 10K Initiative, an effort to attract 10,000 new residents to downtown Oakland, which led to streamlined development and permitting processes, identification of key opportunity sites and creation of incentives on a case-by-case basis, when necessary.

## Highlights

Several major projects were completed in FY 2007-09. These projects added housing, retail and a new entertainment venue to the Project Area as summarized below:

- Completion of the second phase of Market Square II (formerly Housewives Market), in December of 2007
- Completion of construction on Forest City Residential Development West's 665-unit Uptown in December of 2008
- Completion of Fox Courts, an 80-unit affordable housing development, behind the Fox Theater
- Completion of the Fox Theater, which includes the renovation and adaptive reuse of a major historic landmark in downtown Oakland into a performing arts center and educational facility for the Oakland School for the Arts, in February of 2009

### The 10K Downtown Housing Initiative

In general, the 10K Initiative significantly contributed to positioning the Central District as a desirable area for the development of rental and owner-occupied housing. As of July 2008, a total of 2,802 housing units were completed, 1,789 units are in construction, 2,246 units have planning approvals and 3,928 units are in planning. Although these 10,765 units exceed the goal of the 10K initiative, the recent severe downturn in the local housing market, as well as the national financial crisis, cast doubt on the prospect of starting those residential projects that have received planning approvals or are still in the planning phase. As a result of the changing market environment, the Agency has moved away from implementation of the strategy, and is shifting its redevelopment efforts to other projects aimed at infrastructure improvements, upgrading building facades and attracting retail to the Project Area. Plans for FY 2009 -11 include dealing with the two Agency-sponsored housing projects, City Walk and Forest City's Parcel 4, that have either stopped construction or have not yet started and need schedule modifications.

### Downtown Façade Improvement Program

The Downtown Façade Improvement Program, which includes the Downtown Historic Façade Improvement Program, provides matching grants and design assistance to existing businesses for the purposes of making storefront and façade improvements. During FY 2007-09, a total of 58 façade projects were completed, and 18 are under construction. The goal for FY 2009-11 is to start and/or complete 55 projects. Façade Program staff will continue to identify new candidates for the program and work closely with property owners to implement the program.

## PROJECT SUMMARIES

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### Downtown Tenant Improvement Program

The Downtown Tenant Improvement Program offers up to \$90,000 for business owners to remodel and occupy storefronts vacant for more than 6 months. The program also offers free but limited design services. During FY 2007-09, there were 49 tenant improvement projects completed and 15 projects are under construction. The goal for FY 2009-011 is to start and/or complete 35 tenant improvement projects.

### **Plans for FY 2009-11**

Adopted FY 2009-11 funding for the Central District is \$17.0 million (two-year total). The Agency's efforts in the Central District Project Area will largely focus on the completion and/or the modification of business terms for existing projects (City Walk and Forest City), providing additional public parking and continuing to improve building façades and infrastructure. In addition, the Agency is participating in an interdepartmental effort to create a specific plan for the Broadway Retail Corridor that provides for an urban mixed use, mixed-income development with major retail and high density housing development and the appropriate accompanying environmental assessment document.

Goals for FY 2009-11 include completion of the Broadway Retail Corridor specific plan and the appropriate environmental assessment document; identification of opportunity sites necessary for the implementation of the plan; identification of opportunity sites necessary for the construction of the public parking; identification of appropriate funding sources for implementation of the strategy; and evaluation of blight in the Broadway Retail Corridor for inclusion of the area in an amendment to the Redevelopment Plan for the Central District to extend the time limits relating to the Plan's effectiveness. The Agency also plans to refinance \$16.0 million of the 2005 Tax Exempt Bonds requiring the Agency to delete \$10.0 million in projects. With the remainder coming from carryforward; this will allow the Agency to issue \$33.5 million in taxable bonds in order to: 1) payoff the loan from the City for City Center West Garage (\$16.0 million), 2) purchase the Telegraph Plaza Garage from the City (\$7.0 million), 3) fund site acquisition for the Broadway Retail Strategy (\$7.5 million), and 4) fund improvements for the Scotlan Convention Center (\$3.0 million).

**CENTRAL DISTRICT**  
**Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 18,352,320
Projected Sources - FY 2009-10		
Tax Increment	32,811,740	
Interest on Reserve	93,510	
Loan Repayment	350,000	
Other Income	<u>200,000</u>	
Total 2009-10 Sources	33,455,250	
Total Anticipated Available Balance		<u>51,807,570</u>
Projected Uses - FY 2009-10		
Debt Service	24,120,780	
Personnel Services and Related Overhead Costs	7,703,210	
Projects, Programs and Operations & Maintenance	<u>2,248,680</u>	
Total 2009-10 Uses	34,072,670	
Anticipated Balance, June 30, 2010		<u>17,734,900</u>
Projected Sources - FY 2010-11		
Tax Increment	\$33,693,510	
Interest on Reserve	93,510	
Loan Repayment	350,000	
Other Income	<u>200,000</u>	
Total 2010-11 Sources	34,337,020	
Total Anticipated Available Balance		<u>52,071,920</u>
Projected Uses - FY 2010-11		
Debt Service	25,381,290	
Personnel Services and Related Overhead Costs	7,776,610	
Projects, Programs and Operations & Maintenance	<u>2,254,710</u>	
Total 2010-11 Uses	35,412,610	
Anticipated Balance, June 30, 2011		<u>\$ 16,659,310</u>

## **Central District Downtown Walking Patrol and Police Services Program**

### **Background**

The Walking Patrol Program and Police Services Program was established to enhance safety and security above standard police patrol levels in order to facilitate the leasing or sale of office space in the Central District redevelopment areas.

### **Highlights**

Major accomplishments during FY 2007-09 included providing highly visible walking and mounted patrol services throughout the redevelopment areas. The service rendered an improved perception of security programs by business owners, customers, and workers in the area, and decreased crime rates.

### **Plans for FY 2009-11**

Proposed funding for FY 2009-11 is approximately \$1 million for each year. These funds cover 3.18 police officers staffing the Walking Patrol Program and 2.0 FTE police officers staffing the Police Services Program. Plans for FY 2009-11 include continuing walking and bicycle patrol activities.

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## Central District Economic Development Program

### Background

The mission of the Economic Development Division is to increase investment in Oakland in a way that contributes to the prosperity of businesses and provides sustainable job opportunities for Oakland residents. Oakland's economic development efforts provide essential support and resources for all businesses, from start-ups to large corporations, through ongoing creation, attraction, expansion and retention services to maintain and expand a robust and diverse economy in Oakland. Efforts are focused in five primary sectors: retail, office, industrial, sustainable and international trade business opportunities.

The program serves not only the Central District Redevelopment Area and I-880 corridor, but also other commercial areas and business districts of the City. A primary focus of the program is to assist in the retention and expansion of existing businesses. Business Retention and Expansion services will be a key activity for the Economic Development Division in the next two years. Attraction efforts focus on the creation of new jobs, ranging from entry level to skilled technical and professional positions across all sectors of the local economy. Of priority are industries and jobs that are sustainable over the long-term and add to the overall quality of life for all Oakland residents. Business Services are focused on facilitating investments and developing services to create a business-friendly environment by improving the conditions that make Oakland an attractive place to do business. Services include technical and financial assistance, connecting businesses with the myriad non-City human, technical and financial resources needed to purchase and lease space across all sectors; navigating City permitting requirements; obtaining workforce and equipment tax credits; accessing other City resources including grants and commercial loans; and creating programs, including incentive programs, that facilitate the ease of doing business in Oakland.

These activities are designed to retain and strengthen existing businesses through citywide business development strategies including the Retail Enhancement Strategy, the Industrial Business District Strategy, Vacant Downtown Office Space Strategy, International Trade Initiatives, Green Industry Attraction Strategy, and the City's Business Access Center.

### Plans for FY 2009-2011

For FY 2009-11, the Economic Development Program will focus on the following major initiatives:

- Implementation of the **Citywide Retail Enhancement Strategy**. The overall goal of the Oakland Retail Enhancement Strategy is to: increase quality of life by increasing resident access to goods and services; increase sales tax revenue to provide City services and amenities; and increase number of potential jobs and entrepreneurial opportunities. The components of the Strategy are to: Improve the City's retail tenant mix; develop a major comparison goods retail center in the Upper Broadway Area; attract five grocery stores to underserved neighborhoods in Oakland; and designate sufficient sites for large format comparison goods stores. Other key implementation activities are to encourage sustainable development of locally owned stores; support and strengthen existing retail; and develop strong neighborhoods where retail can thrive. Overall, the Strategy has identified 53 retail nodes throughout the City that require retail development support. The City Council and Redevelopment Agency have adopted a strategy to guide transitioning land use in the Upper Broadway Area to create large scale, mixed use development, with an emphasis on major comparison goods retail. This strategy includes the preparation of a Specific Plan to guide land use decisions, urban design standards to ensure that the retail component is consistent with City goals for the area, environmental review, and a parking access/financing plan. Key activities for FY 2009-11 are the completion and adoption of the Upper Broadway Retail Specific Plan and continued marketing and coordination with property owners, major retailers and developers.

## PROJECT SUMMARIES

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- The ***Downtown Office Strategy*** is focused on the attraction of new, financially secure and experienced business investment into Oakland's downtown office market by assisting in efforts to create an attractive place for more national and international investment and business location. Upcoming activities include support of the Downtown Oakland and Lake Merritt/Uptown Community Benefit Districts, particularly in the implementation of enhanced security and maintenance programs; continued development of the Business Incentives Program and the Commercial Property Owners Tool Kit, and marketing and outreach coordination with various partners such as, the Oakland Chamber of Commerce and the Oakland business community at large. Economic Development staff will also focus on supporting the tenant recruitment efforts for upcoming and recently constructed office developments; modernization and marketing of the Scotlan Convention Center and Henry J. Kaiser Center and the attraction of retail and restaurant amenities to support Oakland's downtown. A related activity is the creation of the Oakland Business Assistance Center. The proposed Oakland Business Assistance Center ("BAC") will be a visible, easily accessible, single location for Oakland businesses to obtain support and information on how to operate, grow and sustain their businesses in Oakland. Additionally, the BAC will be a clearinghouse for information on City and other services, including Oakland's local Business Service Organizations.
- The ***Sustainable Strategy*** will provide increasing opportunities for Oakland businesses to develop sustainable business practices that promote healthy businesses as well as a healthy environment, such as recycling; support for recycling businesses; promotion of green businesses; and developing strategies and resources to attract them to Oakland; and improving business access to effective web marketing resources. Efforts will focus on the creation of a cohesive city attraction & recruitment strategy to retain and grow existing green businesses. Activities will include the coordination of land use planning, transportation infrastructure, business attraction policy, and incentives/tax credits to encourage green building and green tech industry growth.
- Implementation of the ***Oakland Industrial Development Strategy*** will focus on retention of existing Oakland manufacturing businesses that maximize value to Oakland in terms of quality jobs and low-impact on the environment; identify opportunity sites that could attract manufacturing businesses that reflect the transition of U.S. and regional manufacturing to technology and biotechnology production; and identify and secure the business resources, including the creation of incentives, that are needed to attract these value-added companies to Oakland. Efforts will include involvement in the Oakland Estuary Specific Plan Project, continued recruitment and support of specialty food processing companies, development of four (4) industrial business districts, and identification of funds to implement the Industrial Business District Infrastructure Analysis project. The Economic Development Division will also work with the Redevelopment and Strategic Planning Divisions to fully develop marketing and redevelopment profiles for several key opportunity sites that can support major development and job creation.

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## Central District Marketing and Special Events Program

### Background

As Oakland moves forward into its 40th year of redevelopment efforts in the Central District amidst an economic crisis, a coordinated economic development marketing program is more essential than ever to communicate the City's many assets and advantages as a location for business, development and investment. The Marketing & Special Events Program positions Oakland as a center for business in the Bay Area through a comprehensive marketing strategy in the areas of overall image enhancement; business attraction marketing; city promotion; visitor marketing (through the Oakland Convention & Visitors Bureau contract); and film, special events and cultural arts to enhance vitality and fuel continued revitalization. Major functions include creating and implementing marketing campaigns; production of marketing collateral, high-profile special events and business support activities; promoting Oakland at key trade shows and conventions; generating positive publicity, including business-related media coverage; providing marketing technical assistance for small businesses and key cultural attractions; and promoting Oakland as a prime destination for shopping, dining, arts and entertainment.

### Highlights

#### Shop Oakland

The purpose of the annual Shop Oakland campaign is to drive consumers to stores and businesses in Oakland; encourage Oakland residents to buy locally in an effort to capture their dollars and increase sales tax; and promote Oakland as a regional shopping destination in an effort to attract shoppers throughout the Bay Area. In collaboration with the Oakland Merchants Leadership Forum, Marketing & Special Events grew Shop Oakland from a modest holiday promotional effort into a full-scale, year-round marketing campaign. Through the program, Marketing & Special Events also provides marketing grants, street banner design/production and technical assistance to several shopping districts citywide. Oakland's first-ever citywide shopping guide was published in fall 2007 and in 2008, a new theme "Support Oakland Grown," was promoted to encourage consumers to purchase goods and services from local businesses and artists.

#### Target Area Marketing Collateral

The Marketing & Special Events Program creates strategies to support business and redevelopment efforts in established target areas – retail, technology, food production, biotech, health and life sciences, transportation and logistics, green businesses and creative arts. During FY 2007-08, 30 marketing tools for various project areas were produced that included marketing pieces for Downtown, West Oakland and Coliseum; an Oakland business resource guide; fact sheets on downtown lease and sale properties; homebuyers' assistance materials; and a green business resource guide for consumers. In 2008, Redeveloping Oakland, a quarterly newsletter chronicling redevelopment activities throughout the City, began production in both print and online formats.

## PROJECT SUMMARIES

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### **Major 2007-08 Accomplishments:**

The 8th Annual Art & Soul Festival has helped fuel downtown revitalization, provided cultural enrichment and showcased Oakland to more than 60,000 attendees from all over the city, Northern California and the Central Valley. The festival covered 88% of its costs by generating \$1.0 million in corporate and media sponsors, \$800,000 in free positive publicity for Oakland in addition to revenue from admissions, concessions and booth fees.

Marketing efforts enriched public spaces, showcased local artists, and improved communities through completion of key public art installations at 66th Avenue Gateway, a new destination park on the Oakland Estuary; Children's Fairyland by Lake Merritt; and Mandela Gateway Housing in West Oakland. Continued supporting revitalization in the re-emerging Uptown area by partnering with local developers to present The Great Wall of Oakland, a monthly screening of contemporary media works in an outdoor setting in conjunction with the popular First Fridays "Art Murrur" gallery openings.

### **Major FY 2009-11 Goals**

Through the Oakland Partnership, Cultural Arts & Marketing is leading efforts for the spring 2009 launch of a comprehensive business attraction marketing campaign promoting Oakland as a regional center for business and the arts. The campaign will be implemented through a series of public-private partnerships aimed at improving the City's image, engaging local residents as ambassadors, showcasing Oakland's dynamic arts scene and fueling the Mayor's goal of generating 10,000 new jobs in five years.

Cultural Arts and Marketing will complete public art installations in conjunction with capital improvement projects in underserved communities throughout Oakland, including Raimondi Sports Park in West Oakland, 81st Avenue Branch Library and Fremont Pool in East Oakland, and the Rockridge-Temescal Greenbelt project in North Oakland. Through grant funds, add a minimum of one new public art project in each redevelopment district, commissioned through local artists and community organizations.

### **FY 2009-11 Plans/Deliverables**

#### Implement Comprehensive New Marketing Plan

As Oakland moves forward to implement a comprehensive economic development strategy through the newly-established Oakland Partnership, a coordinated marketing program will be essential to communicating the City's many assets and advantages as a location for business, development and investment. Working with the Oakland Metropolitan Chamber of Commerce, the City's Marketing Division is primed to parlay its successful four-year economic development marketing campaign to support the goals and objectives set forth in the Oakland Partnership.

The primary focus of the Oakland marketing campaign would be to position Oakland as a desirable center for business, development and investment regionally, nationally and internationally. The campaign would highlight the City's many assets including strategic location, global access/connectivity, lower cost of doing business (relative), quality of life, cultural and ethnic diversity, dynamic arts & culture scene, etc. The campaign would also have a local pride component designed to boost morale and civic engagement among Oakland residents.

The campaign would feature the Mayor, industry leaders and other influential figures promoting Oakland – through testimonials – as a prime location for business.

**Marketing tools to include:**

- Produce a business series on KTOP to stream live on various key websites and/or links to live stream from various key websites (City of Oakland/Mayor/Chamber/ Oakland Partnership participating organizations). Excerpts from a DVD presentation placed on key external websites, e.g., My Space, You Tube, etc.
- Create/maintain a business/Oakland Partnership blog; host podcasts on key topics, create Power Point presentation for use by key officials, staff when pitching new business for Oakland.
- Develop schedule of key trade shows and business networking events at which Oakland would be showcased (e.g. Urban Land Institute, International Council of Shopping Centers, etc.).
- Place advertisements in key business, trade, consumer publications.
- Develop/implement comprehensive communications/publicity plan to expand editorial coverage on Oakland in key business, trade, consumer publications and electronic media.

**Small Business Support**

- Host marketing workshops for Oakland businesses.
- Promote business2oakland.com website (Task Force recommendation).
- Promote a single telephone number for business support: 1-877-2Oakland (Task Force Recommendation).
- Continue Shop Oakland, MeetDowntownOak.com campaigns.

PROJECT SUMMARIES

**CENTRAL DISTRICT CAPITAL SPENDING PLAN**  
**Status of Funds**

Anticipated Balance, June 30, 2009		5,539,200
Projected Sources - FY 2009-10		
Interest on Investments	512,457	
Loan Repayment	679,700	
Miscellaneous Rentals:		
City Center Garage West	2,472,000	
Multi-Service Center	98,113	
Oakland Ice Center	2,205,000	
University of California Office of the President Garage	315,000	
Telegraph Parking Plaza	616,000	
Chinatown Parking Garage	206,000	
Total 2009-10 Sources	7,104,270	
Total Anticipated Available Balance		12,643,470
Projected Uses - FY 2009-10		
Projects, Programs and Operations & Maintenance		
Central Business District-wide Projects	8,569,087	
Uptown Projects	3,073,890	
Downtown Projects	(522,327)	
Total 2009-10 Uses	11,120,650	
Anticipated Balance, June 30, 2010		1,522,820
Projected Sources - FY 2010-11		
Interest on Investments	504,050	
Loan Repayment	580,677	
Miscellaneous Rentals:		
City Center Garage West	2,546,000	
Multi-Service Center	98,113	
Oakland Ice Center	2,315,000	
University of California Office of the President Garage	320,000	
Telegraph Parking Plaza	634,500	
Chinatown Parking Garage	212,000	
Total 2010-11 Sources	7,210,340	
Total Anticipated Available Balance		8,733,160
Projected Uses - FY 2010-11		
Projects, Programs and Operations & Maintenance		
Central Business District-wide Projects	836,800	
Uptown Projects	2,618,110	
Downtown Projects	2,555,000	
Total 2010-11 Uses	6,009,910	
Anticipated Balance, June 30, 2011		\$ 2,723,250

## Central District Project Area Capital Project and Program Descriptions

*The descriptions below are for the capital projects and programs within the Central District Project Area.*

### CENTRAL DISTRICT – DISTRICT-WIDE

#### 1.5 Percent Public Art Program and I-880 Broadway Underpass

The Agency's Public Art Program authorizes the allocation of 1.5 percent of Agency capital construction project funding for the commissioning of public artwork. Agency funds will be used for artwork that is part of the Agency's Streetscape Improvement projects and for public art installations that will be part of future Agency-assisted development projects.

#### 10K Downtown Housing Initiative

In 1999, then Mayor Jerry Brown and the City Council launched the 10K Downtown Housing Initiative. This major downtown redevelopment effort aimed at attracting 10,000 new residents to the Central District by marketing the area, identifying opportunity sites and working with private developers to build housing for these new urban dwellers. In FY 2007-09, major accomplishments for Agency-sponsored projects include completion of:

- The second phase of the 86-unit Market Square II (formerly Housewives Market), in December of 2007;
- Construction on Forest City Residential Development West's 665-unit Uptown in December of 2008; and
- Fox Courts, an 80-unit affordable housing development, behind the Fox Theater.

The 10K initiative significantly contributed to positioning the Central District as a desirable area for the development of rental and owner-occupied housing. As of July 2008, a total of 2,802 housing units had been completed, 1,789 units are in construction, 2,246 units have planning approvals and 3,928 units are in planning. Although these 10,765 units exceed the goal of the 10K initiative, the recent severe downturn in the local housing market and the national credit crisis cast doubt on the prospect of starting those residential projects that are not yet under construction. As a result of these changing conditions in the housing markets, the Agency has moved away from implementation of the strategy and is shifting its redevelopment efforts to other projects aimed at infrastructure improvements, upgrading building interiors facades and attracting retail to the Project Area. Plans for FY 2009-11 include amending contracts for the following two Agency-sponsored 10K housing projects that have either stopped construction or have not yet started:

##### Citywalk (252 residential units and 3,000 square feet of retail)

This project stopped construction. The Agency is working with the developer to amend the existing Disposition and Development Agreement (DDA) and is seeking a qualified entity to complete the project.

##### Uptown Parcel 4

In 2006, the Agency entered into a DDA with Forest City to develop a mid-rise residential project with 175 – 200 units, and 20,000 square feet of retail. The developer was scheduled to start construction in October of 2008, but did not proceed because of the deteriorating conditions in the local housing market. Plans for FY 2009-11 include renegotiating the schedule of performance for the Project and working with Forest City on temporary site improvements.

## PROJECT SUMMARIES

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### **Broadway Corridor Small Business Retail Loan Program**

The Small Business Retail Loan Program provides a revolving loan fund that is made available to small retail and commercial business and property owners along the Broadway corridor. The loan fund is intended to provide capital for physical improvements, including those related to life safety and façade enhancement. Oakland Business Development Corporation (OBDC) has been hired by the City of Oakland Community and Economic Development Agency's Commercial Lending division to assist small businesses and property owners in the Broadway Corridor Target Area, and provide hands-on business assistance throughout the application process. During FY 2007-09, OBDC made two loans to qualifying businesses. In FY 2009-11 OBDC will continue to provide direct loan packaging and underwriting of these loan program funds. OBDC aims to package and fund at least four new loans to small businesses in the Broadway Corridor in the next two years.

### **Business Improvement District/Community Benefit District**

The purpose of a Business Improvement District (BID), also know as a Community Benefit District (CBD), is to generate revenues from special assessments that are used to improve the public perception of Oakland's commercial and mixed-use neighborhoods, including the Central Business District, as a place to work, shop, live and conduct business. BIDs provide enhanced services beyond the baseline services already provided by the City. BID activities include, but are not limited to private security and ambassador services, enhanced landscaping, sidewalk cleaning, special events, district branding and other marketing activities to support the economic vitality of the district. Within the Central District, major accomplishments include the formation of the Koreatown/Northgate Community Benefit District in July 2007, as well as formation of the Downtown Oakland and Lake Merritt/Uptown Community Benefit Districts in July 2008. Collectively, these three districts generate approximately \$2.2 million per year. Plans for FY 2009-11 include working with community representatives interested in exploring the possible formation of a BID within the Old Oakland neighborhood and facilitating the development of policies and procedures which support an effective coordination of efforts between various City divisions (e.g., Public Works, Environmental Services, Oakland Police) and three existing downtown CBD management corporations.

### **Downtown Capital Project Support**

This program provides equipment, promotional materials and professional services in support of redevelopment activities throughout the Project Area during the next budget cycle. During FY 2007-09, funding from Downtown Capital Support was used to (1) purchase new computer work stations, (2) provide training for downtown staff, (3) pay for the Public Works Agency's project management support on the Agency's Streetscape Improvement District projects, (4) provide funding for consultant contracts related to an amendment to the Redevelopment Plan for the Central District to extend the time limits relating to the Plan's effectiveness, (5) pay for certain street improvements in the Uptown Area, (6) provide capital support for Agency-owned facilities, (7) litigation support, and (8) funding for the Lake Merritt Specific Plan.

### **Downtown Façade Improvement Program**

The Downtown Façade Improvement Program (FIP) was created in 1999 and includes Uptown, Old Oakland/Chinatown and the Lower Broadway area. The program also includes the Downtown Historic Façade Improvement Program. The Downtown FIP provides matching grants and design assistance to existing businesses for the purpose of making storefront and façade improvements. The FIP is intended to restore the exterior of historic buildings, update and modernize the exterior of older buildings for reoccupation, promote retail activity, improve the pedestrian experience and help support other redevelopment projects by enhancing the general appearance of surrounding properties. Eligible work includes the following:

- Painting/wall repair/cleaning
- New awnings/canopies
- Renovation or repair of windows
- Landscaping and exterior lighting
- Rehabilitation of historic facades
- Doors and storefront systems
- Improvement & removal of safety grilles
- Removal & replacement of signage

During FY 2007-09, grantees completed 58 façade projects, and 18 are under construction. The goal for FY 2009-11 is to start and/or complete 55 projects. FIP staff will continue to identify new eligible applicants and work closely with property owners during the implementation of each Façade project during implementation of the program.

### **Downtown Tenant Improvement Program (Retail Entertainment Catalyst Project)**

The Downtown Tenant Improvement Program (TIP) provides incentives to attract businesses to targeted locations in the downtown area. While the market for retail in Downtown has improved over the last few years, in many cases the spaces within buildings that are available require substantial tenant improvements to meet the needs of retailers and restaurant operators. Some property owners are unable to improve their properties in order to attract higher premium-rent tenants, as well as higher end sales customers. The TIP is part of the City's business CARES strategy (creation, attraction, retention and expansion.) The program offers property and business owners matching grants on a dollar for dollar basis up to \$99,000 of Redevelopment Agency assistance for tenant improvements to the interior of retail spaces. Under the TIP incentives can be provided to fund eligible expenses such as:

- Hazardous materials abatement i.e., removal of asbestos
- Compliance with the Americans with Disability Act (ADA)
- Demolition and shell reconstruction
- Plumbing, mechanical, electrical and HVAC
- Interior décor and historic restoration of interior materials
- The primary focus of the TIP is to help design the interior of vacant retail spaces

During FY 2007-09, a total of 49 tenant improvement projects were completed, and 15 projects are in construction. The goal for FY 2009-11 is to start and/or complete 35 tenant improvement projects.

## PROJECT SUMMARIES

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### **Downtown Streetscape Master Plan**

The Streetscape Master Plan calls for the construction of various public improvements to complement existing and future redevelopment projects, and to attract new public and private investment into the Central District Project Area. The recommendations of the Streetscape Master Plan were guided by the objective of improving the appearance of selected sub-areas of the Project Area. The planned improvements will achieve this goal by creating a definite sense of place, clear gateways, emphatic focal points and an attractive physical design. The improvements consist of repair and/or restoration of existing pavement, widening existing sidewalks, constructing pedestrian bulb-outs, introducing new landscaping such as street trees, improving signage and striping, installing new lighting, modifying existing traffic lane patterns, and creating bicycle lanes. Budgeted Agency funds for the implementation of the Streetscape Master Plan are complemented with local Alameda County Transportation Improvement Authority Measure B grant funding, local Alameda County Congestion Management Agency grant funding, and state grant funding via a voter-approved Proposition 1C bond measure. Ongoing projects include: Telegraph Ave. (16th Street to Thomas L. Berkley Way); the redesign of Latham Square, and Old Oakland (Washington Street, from 7th to 9th Streets). During FY 2007-09, the west side of Telegraph Avenue (from 18th Street to Thomas L. Berkley Way) was completed. Plans for FY 2009-11 include starting construction of the Old Oakland Streetscape Improvement Project, additional work on the Telegraph Avenue Streetscape Improvements, including the 17th Street BART entrance, and Latham Square.

### **Basement Backfill and Repair Program**

The Central District Basement Backfill and Repair Program (BBRP) is a new program, developed by the Agency, to assist private property owners in the repair of deteriorated sub-sidewalk basement spaces in specific areas in downtown Oakland. The overall purpose of this program is to correct the problems associated with these deteriorated basements – such as leaking, rusted elevator access doors, deteriorated structural elements, rusted rebar, and leaking skylights and sidewalk grilles – so that the City can proceed with construction of several streetscape projects included in the Downtown Streetscape Master Plan. Plans for FY 2009-11 include launching this program in specific areas of Downtown Oakland and working with those property owners interested in pursuing repair of their basements.

### **Citywide Technology Capital Improvement Projects**

The Citywide Technology Capital Improvement Project allocation covers costs for the Agency's share of the Oracle System and the Sun Server. This technology supports redevelopment activities. The costs are shared among the following redevelopment project areas: Central District, Coliseum, Broadway/MacArthur/San Pablo, Central City East and Oakland Army Base. The total Agency contribution is \$900,000 per year for fiscal years 2009-10 and 2010-11. The Central District Capital fund will provide \$200,000 annually for technology capital improvements.

### **Redevelopment Merchant Promotions**

The Redevelopment Merchant Promotions program will enable each Agency Board member to fund discretionary commercial development projects within their districts, and citywide for the At-Large office. Each Board member's office will receive \$5,000 annually for FY 2009-011 from various ORA project area funds. Central District capital will provide \$5,000 each for the At-Large and District 2 offices.

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## UPTOWN RETAIL AND REHABILITATION AREA

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### **Fox Theater Master Plan, Renovation and Maintenance**

The Fox Theater was vacant for many years and represented a blighting influence on the surrounding area. The Fox Theater Master Plan included the renovation and adaptive reuse of this major historic landmark in downtown Oakland into a performing arts center and educational facility for the Oakland School for the Arts. The area surrounding the Fox Theater is being rapidly redeveloped and the Fox Theater Master Plan complemented and enhanced these efforts. The Agency has leveraged significant public and private funding with its capital contribution to the Fox Theater Master Plan. Project construction commenced in September of 2006 and was completed in February of 2009. The Agency has established a non-profit public benefit corporation, Fox Oakland Theater (FOT), to oversee the rehabilitation, lease-up and management of the theater. FOT has executed leases with Another Planet Entertainment and the Oakland School for the Arts. This project will stimulate private investment in surrounding structures, increase property values and property taxes, increase sales taxes, and create new jobs during construction and operation of these new businesses.

### **Touraine Hotel/Henry J. Robinson Multi-Service Center**

The Henry J. Robinson Multi-Service Center (HRMSC) provides economic benefits to disadvantaged persons living within or near the Project Area by operating major supportive housing services to eliminate homelessness for struggling families through the provision of a two-year transitional housing program, an emergency shelter and drop-in services for the homeless population in Oakland. The HRMSC provides transitional housing for up to 54 families, and gives homeless individuals the opportunity to stabilize their lives while completing, through case management, the work needed to become productive citizens. The Center also provides 8 emergency housing units, a drop-in center, and an award-winning program for children. The programs at the HRMSC are funded by grants, with the Department of Housing and Urban Development (HUD) funding the Supportive Housing Program at the Center. The Redevelopment Agency receives income from leasing the Center, and the funds are utilized for capital improvements and maintenance repairs at the facility.

The housing and services provided at the HRMSC feed into the City of Oakland's Permanent Access to Housing (PATH) Strategy to end homelessness in Oakland. Major accomplishments at the HRMSC during the 2008 year included the provision of transitional housing and other supportive housing services for 390 families with 643 children, emergency housing for 89 families for 1,994 bed nights, 53 families exiting the facility and moving into permanent housing and 11 families moving into other transitional housing programs. In FY 2007-08, major accomplishments included the provision of transitional housing for 74 families with 150 children, emergency housing for 50 families with 86 children, and 69 families exiting the facility and moving into permanent housing. Other clients receiving services, but not housing, totaled 284 families. For FY 2009-11, based on past performance, it is anticipated that 75% of all program participants who come in from the streets or from shelters will move into transitional housing and improve their residential stability; 100% of program participants will take part in skill development programs (vocational training, educational enrollment, life skills and money management); and 75 percent of all participants will increase their personal skills in the areas of budget management, decision-making and problem solving.

### **Uptown Project (Phases 1 and 2)**

In October of 2005, the Agency entered into a Lease Disposition and Development Agreement (LDDA) with Forest City, Inc. and its affiliates to redevelop two underutilized "super blocks" located in the Uptown Area. The Uptown (Phase 1) includes a transit-oriented development consisting of 665 rental apartments, of which 20 percent (133 units) are affordable to households earning 50 percent or less of the area's median income (AMI) for a period of 55 years. In addition, five percent (33 units) of the 665 units are affordable to households earning incomes not exceeding 120 percent of AMI for a period of 55 years. There are also 9,000 square feet of

## PROJECT SUMMARIES

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neighborhood-serving retail and a 25,000 square-foot public park. Major accomplishments in 2007-09 included: Completion of 665 units and related improvements and completion of Fox Square, a new park serving the area.

In 2006, the Agency entered into a DDA with Forest City, Inc. to develop a mid-rise residential project, the Uptown (Phase 2) with 175 – 200 units, and 20,000 square feet of retail. The developer was scheduled to start construction in October of 2008, but did not proceed because of the deteriorating conditions in the local housing market and the national financial crisis. Plans for FY 2009-11 include renegotiating the schedule of performance for the Project and entering into a 3-year lease to reconstruct and operate an interim surface parking lot on the site that will serve the Fox Theater and other businesses in the area.

Lastly, the Agency selected Resources for Community Development to develop an 80-unit affordable rental housing project behind the Fox Theater in the Uptown area. This project was completed in April of 2009.

### **Broadway Corridor Retail Project**

In December 2007, the Oakland City Council reviewed recommendations from the *Upper Broadway Strategy – A Component of the Oakland Retail Enhancement Strategy*. The report identifies the Broadway Retail Corridor (BRC), which is partially located in the Project Area, as a key area in Oakland for comparison/life-style retail, office and housing mixed use development. The Agency is participating in an interdepartmental effort to create a specific plan for the BRC that provides for an urban mixed-use, mixed-income development with major retail and high density housing components and the appropriate accompanying environmental impact report (EIR). Goals for FY 2009-11 include completion of the specific plan and the EIR, identification of opportunity sites necessary for the implementation of the plan, including identification of sites to provide a new parking garage in the area; identification of appropriate funding sources for implementation of the strategy, and evaluation of blight in the BCR for inclusion of the affected parcels in an amendment to the Redevelopment Plan for the Central District to extend the time limits relative to the Plan's effectiveness.

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## DOWNTOWN

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### Public Facilities

The Agency manages 4 public garages and the Oakland Ice Center. These public parking facilities include the Franklin 88, UC Office of President, Telegraph Parking Plaza and City Center Garage West.

#### Franklin 88

This 135-space garage serves Chinatown and was completed in October of 2004. The garage also provides overflow parking for the adjacent Courtyard by Marriott Hotel per a parking license agreement with the Agency. The revenues of the garage have recently declined. Staff, in cooperation with the Home Owners Association at Franklin 88, issued a Request for Proposals to parking companies to find a new operator that will pay the Agency a minimum monthly payment, plus a percentage of gross revenues, as opposed to the fee-for service arrangement that is in place with the current operator. Staff hopes that this will improve the performance of the garage and eliminate the need for Agency subsidies. Nevertheless, staff is including financial assistance for the facility in the event that the Agency is unable to enter into a "minimum payment" contract with a parking operator.

#### City Center Garage West

This garage continues to provide parking for offices and commercial tenants and workers in the City Center area, including workers in the Federal Building, the State Building, the City Administration Complex, Preservation Park and many other buildings near City Center. The garage is projected to generate annual gross revenues of approximately \$2.47 million during FY 2009-10, and \$2.55 million during FY 2010-11. Project funding will cover operating costs for the garage.

#### UC Office of President Parking Operations

The Agency owns and operates public parking in the UCOP Building at 11<sup>th</sup>, 12<sup>th</sup> and Franklin Streets. It is anticipated that this public parking garage will generate approximately \$281,000 in net income during FY 2009-11. The Agency is under contract with SKS Broadway LLC to sell the garage once SKS has commenced construction of the Key System project.

#### Telegraph Parking Plaza

The Agency acquired Telegraph Parking Plaza from the City during FY 2008-09. There is a need for additional public parking facilities in the Uptown project area since over 1,200 spaces were eliminated in the area as a result of Forest City's Uptown project. Staff has identified Telegraph Plaza Garage, which is in proximity to the Paramount Theater and the Fox Theater, as a candidate for parking capacity expansion. During FY 2008-09, Agency staff entered into an Exclusive Negotiating Agreement (ENA) with a developer for a mixed-use project, including housing and retail, on the site. However, the current downturn of the regional housing market and the national credit crisis made new private development at the site unlikely in the near term. During FY 2009-11, the Agency will analyze the construction and financial feasibility of significantly upgrading or replacing the garage, and, if deemed feasible, proceed to enlist a developer/contractor to implement this project.

## PROJECT SUMMARIES

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### **Oakland Ice Center**

The Oakland Ice Center (OIC) supports the Agency's redevelopment efforts in the Uptown Area by providing a recreational ice skating facility that attracts people to this part of downtown Oakland, especially on evenings and weekends. The OIC contributes to the establishment of the Uptown Area as a cultural and entertainment center. In July of 2007, the Agency hired San Jose Arena Management to maintain and operate the facility. The Agency completed major capital improvements at the facility in August of 2007. During FY 2008-09, the OIC generated positive cash flow for the Agency. The Agency is also completing the installation of a new entrance on the 17<sup>th</sup> Street side of the facility.

### **City Center Site Preparation**

Originally, this project included four large properties located in the City Center area of downtown. In the past, the Agency transferred the property located at 555 12<sup>th</sup> Street to the Shorenstein Company for the development of an office tower, and it sold the property known as T-10, located at 14<sup>th</sup> and Jefferson Street, to the Olson Company for the development of "City Walk", a for-sale residential project. Olson broke ground for the City Walk project in March of 2005, but the project halted construction in July of 2007. The Agency is working with the Olson Company to amend the existing Disposition and Development Agreement (DDA) and find a qualified entity to complete the project, which has been repositioned as a rental housing development. After completion of 555 12<sup>th</sup> Street, Shorenstein had options to purchase the sites known as T-5/6, located at 12<sup>th</sup> Street and Clay Street, and T-12, located at 12<sup>th</sup> Street and Jefferson Street. Shorenstein acquired T-12 from the Agency in December of 2007, and started construction of the office building in November of 2008. Since then, Shorenstein has removed all hazardous soils from the property, which was overseen and paid for by the Agency. In January of 2009, Shorenstein halted project construction and requested an extension of the completion date by 36 months. Shorenstein cited the national recession and rising vacancies in the Bay Area office market as primary reasons for their action. Plans for FY 2009-11 include negotiation and preparation of the legal documents required for the extension.

### **Key System Building – 12<sup>th</sup> & Broadway**

This project includes renovation of the historic Key System building and its integration into a new mixed-use office and retail tower to be developed on an adjacent vacant site. Key accomplishments for FY 2007-09 include obtaining Council authorization to transfer an expanded Owner Participation Agreement (OPA) and a Purchase and Sales Agreement for the UCOP garage to SKS Broadway LLC, and obtaining Council authorization to sell the adjacent 145-space UCOP garage at its fair market value to the developer in order to facilitate the financial feasibility of the project and to maximize the amount of retail space in the new building. The current OPA requires construction of a new office building to start in October of 2009. However, in light of prevailing market conditions, the developer may exercise an option to extend this deadline. Goals for FY 2009-11 include commencement of construction for the project.

### **Central District – Site Acquisition**

The Agency is considering making purchase offers on various opportunity parcels in the Central District for redevelopment purposes. Opportunity sites include a large Caltrans-owned parcel and two properties in the Central District Project Area. If the Agency is successful in acquiring any of these properties, it will issue Requests for Proposals during FY 2009-11.

### Public Parks and Facilities

As the population in the Central District grows and public use of parks and facilities increases, there is a need to address deferred maintenance issues at certain public parks and facilities within the Project Area. As a result, the Agency provides capital improvement grants for certain public parks and facilities in the Central District Redevelopment Project Area. In FY 2007-09 the Agency made available up to \$2 million in grants to improve the following parks and public facilities:

- Lincoln Square Park (261-11th Street). The Lincoln Square Park project will provide a new synthetic turf field connecting the park to the adjacent Lincoln Elementary School. The school, as well as four day-care centers and two Head Start Programs use Lincoln Square Park as additional play area. Completion date is September 2010.
- Madison Square Park (810 Jackson Street). The existing facilities at Madison Square Park were enhanced to provide a gathering space for community groups who have been using the nearby BART plaza site for various activities. The total project cost was \$285,000 and was completed in February 2008.
- Malonga Casquelourd Center for the Arts (1428 Alice Street). The Malonga facility requires major renovation of its building systems and common areas. Rehabilitation began in 2008 and will be completed in 2009.
- Jefferson Square Park (618 Jefferson Street). Jefferson Park will undergo a major renovation to upgrade its tot lot, add a new dog park with separate areas for small and large dogs, relocate an existing full-sized basketball court, and complete general landscaping improvements. Community meetings and completion of the design took place in 2008. Upgrades will begin in 2009.
- Chinese Garden Park (7th and Harrison Streets). Proposed improvements to the Chinese Garden Park include repairs to pathways, a concrete pad at the pavilion, re-sodding of the lawn, tree planting and irrigation systems. Design is underway and bids will be accepted in March 2009. Construction is estimated to begin in mid-2009.
- Fox Square. The Agency, with financial assistance for the City, worked with Forest City to create Fox Square, a new 25,000 square-foot public park in the Uptown area. The park was completed in October of 2008. The Agency negotiated with Forest City to provide all maintenance services at this new park at their expense.

Plans for FY 2009-11 include making new funding available for these public facilities in an effort to complete unfunded components of the parks' capital improvement needs.

### Oakland Convention Center

In June of 2007, the CIM Group Oakland acquired Oakland Marriott City Center and the Courtyard Oakland Downtown. The Oakland Marriott City Center is contiguous with the Oakland Convention Center, which CIM manages on behalf of its owner, the City of Oakland. CIM has approached the Agency to provide capital improvement funding to renovate various components of the aging Convention Center. Plans for FY 2009-11 include reaching agreement with CIM over the terms and conditions of such funding and implementation of the work.

### Developer Funding Assistance

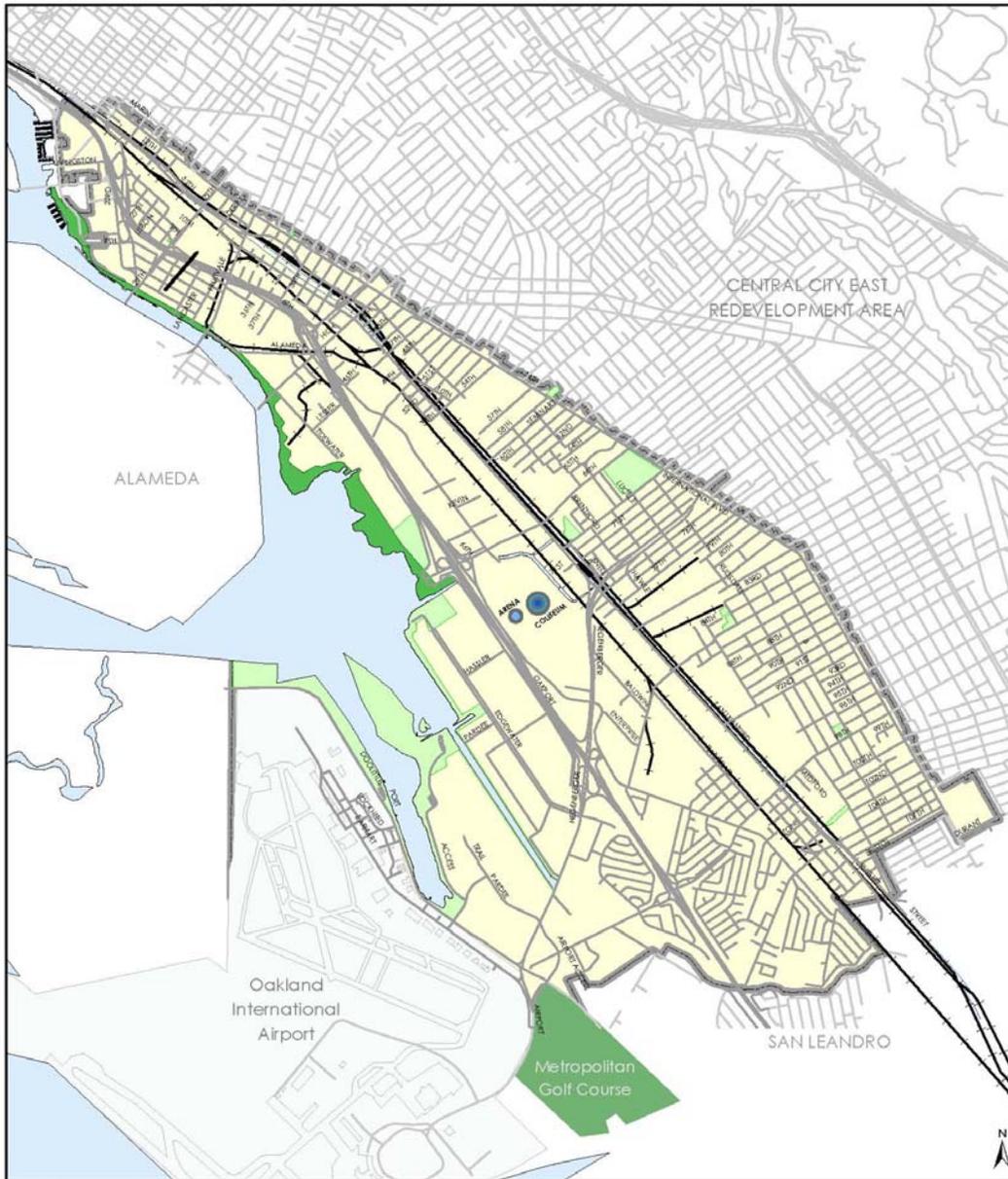
The severe downturn in the local housing market and the national financial crisis presented many housing developers with projects in construction a rapidly changing market environment that has forced some of them to convert for-sale to rental housing projects and others into foreclosure. The Agency has received requests for funding assistance from developers to assist them in addressing these problematic circumstances. The Agency has allocated funding for this purpose and will consider requests from developers on a case-by-case basis.

PROJECT SUMMARIES

**Central District Project Area  
Capital Spending Plan**

<b>Area</b>	<b>FY 2008-09 Estimated Carryforward</b>	<b>Reprogram FY 2008-09 Carryforward</b>	<b>FY 2009-10 Proposed Allocation</b>	<b>FY 2010-11 Proposed Allocation</b>	<b>Proposed Total FY 2009-11</b>
<b><u>Central Business District Wide</u></b>					
1-1/2% Public Art	\$1,924,967	\$0	\$0	\$0	\$1,924,967
10K Housing	187,040	(187,040)	(187,040)	-	-
14th & Broadway Transit Center	318,390	-	-	-	318,390
Small Business Retail (Broadway)	110,843	-	387,630	126,800	625,273
Central District Public Facilities	-	-	5,000,000	-	5,000,000
Lincoln Rec Center Pub Facility	491,809	-	-	-	491,809
Malonga Public Facility	524,695	-	-	-	524,695
Jefferson Sq. Public Facility	536,972	-	-	-	536,972
Chinese Garden Public Facility	210,675	-	-	-	210,675
Downtown Capital Project Support	1,743,673	-	1,000,000	500,000	3,243,673
Downtown Façade Improvement	372,617	-	1,658,500	-	2,031,117
Merchan Promo District 2 & 9	30,000	-	10,000	10,000	50,000
Oracle Corp Software License	67,104	-	200,000	200,000	467,104
Retail/Entertainment Catalyst Project	1,018,511	-	500,000	-	1,518,511
Downtown Streetscape Master Plan	3,053,003	-	-	-	3,053,003
<b>Subtotal</b>	<b>\$10,590,299</b>	<b>(\$187,040)</b>	<b>\$8,569,090</b>	<b>\$836,800</b>	<b>\$19,996,189</b>
<b><u>Uptown</u></b>					
Fox Theater Master Plan & Dev.	\$2,700,000	\$0	\$0	\$0	\$2,700,000
Fox Theater Master Plan, Maint.,	17,463	-	-	-	17,463
Fox - GASS Grant	892,241	-	-	-	892,241
Oakland Ice Center	-	-	2,205,000	2,315,000	4,520,000
Oakland Ice Center	165,855	-	-	-	165,855
Touraine Hotel/HRMSC	90	-	98,110	98,110	196,310
Telegraph Phase I ORA	1,703,248	-	-	-	1,703,248
Telegraph Plaza Garage Operations	-	-	196,000	205,000	401,000
Broadway - West Grand - ORA	400,780	-	-	-	400,780
Uptown Façade & Streetscape	-	-	-	-	-
Uptown Retail Entertainment Catalyst	374,266	(158,500)	(158,500)	-	215,766
Uptown Forest City Residential	643,493	(338,490)	(338,490)	-	305,003
Uptown Retail Entertainment	703,240	(703,240)	(703,240)	-	-
Uptown - Forest City DDA	770,994	(600,990)	(600,990)	-	170,004
Fox Courts DDA	-	-	170,000	-	170,000
Uptown- Forest City Residential	1,160,000	(494,000)	(494,000)	-	666,000
Central District Parking Garage Dev.	31,735,000	(8,900,000)	(8,900,000)	-	22,835,000
Uptown Garage (21st and Telegraph)	-	-	2,900,000	-	2,900,000
Central District Site Acquisition	-	-	7,500,000	-	7,500,000
Development Assistance Program	-	-	1,500,000	-	1,500,000
<b>Subtotal</b>	<b>\$41,566,670</b>	<b>(\$11,495,220)</b>	<b>\$3,073,890</b>	<b>\$2,618,110</b>	<b>\$47,258,670</b>
<b><u>Downtown</u></b>					
Franklin 88 Garage Operations	\$1,246,984	(\$969,780)	(\$749,780)	\$230,000	\$727,204
City Center Garage West	98,267	(98,270)	(98,270)	-	(3)
City Center West Garage Operations	730,488	(730,490)	1,332,010	2,151,000	4,213,498
City Center West Garage Debt	1,033,930	(1,033,930)	(1,033,930)	-	-
Rotunda Renovation Project	146,360	(146,360)	(146,360)	-	-
UCOP Garage Operations	-	-	174,000	174,000	348,000
<b>Subtotal</b>	<b>\$3,256,029</b>	<b>(\$2,832,470)</b>	<b>(\$522,330)</b>	<b>\$2,555,000</b>	<b>\$5,288,699</b>
<b>GRAND TOTAL</b>	<b>\$55,412,998</b>	<b>(\$14,514,730)</b>	<b>\$11,120,650</b>	<b>\$6,009,910</b>	<b>\$17,130,560</b>

# OAKLAND COLISEUM REDEVELOPMENT PROJECT AREA



March 2005

## Coliseum Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	15,146,270	-	15,786,080	-
Capital Funds	-	-	-	-
Interfund Transfer	-	277,960	-	1,127,120
Misc. Sources [A]	558,440	43,680	558,950	-
<b>Subtotal Sources</b>	<b>15,704,710</b>	<b>321,640</b>	<b>16,345,030</b>	<b>1,127,120</b>
<b>USES</b>				
Personnel Services & Overhead	4,761,910	-	4,735,460	-
Operations & Maintenance	4,185,500	-	4,054,720	-
Capital Projects	277,960	4,821,640	1,127,120	2,192,120
Tax Increment Debt	6,844,710	-	6,846,730	-
<b>Subtotal Uses</b>	<b>16,070,080</b>	<b>4,821,640</b>	<b>16,764,030</b>	<b>2,192,120</b>
Transfer to/(from) Fund Balance	(365,370)	(4,500,000)	(419,000)	(1,065,000)
Estimated Beginning Fund Balance	14,810,690	7,617,070	14,445,320	3,117,070
Estimated Year-End Fund Balance	14,445,320	3,117,070	14,026,320	2,052,070

[A] Miscellaneous Sources include interest and rental income.

## Background

The Coliseum Redevelopment Project Area includes 6,764 acres bounded by 22<sup>nd</sup> Avenue, International Boulevard, the Oakland-San Leandro city border, and the Oakland International Airport and Estuary. Approximately 75 percent of the total project area consists of commercial, industrial, and airport related uses and the remaining 25 percent is residential.

The principal objective of the Coliseum redevelopment plan is the abatement of physical and economic blight through the redevelopment of vacant and underutilized properties and the replacement of obsolete infrastructure. The Coliseum project contains six target areas of activity:

- Coliseum Shoreline
- Coliseum BART Station area
- Hegenberger Gateway / Oakland Airport area
- Fruitvale BART Station Area
- Neighborhood Project Initiative, an expanded focus on neighborhood capital projects
- International Boulevard Infill area

## Highlights

During the FY 2007-09 period, major accomplishments in the Coliseum Project Area included the completion of several projects or project phases:

- Infrastructure
  - Construction of the Hegenberger East Street Improvements
  - Construction of Airport Gateway Doolittle Drive and Airport Gateway Airport Access Road Improvements
  - Construction of Lion Creek Crossings (formerly Coliseum Gardens HOPE VI) Phase III infrastructure improvements
  - Completion of the Coliseum Transit Hub Streetscape along San Leandro Street
  - Construction of temporary BART replacement parking and fencing under the San Leandro Street overpass
  - Full scale construction of the San Leandro Street Utility Undergrounding is underway
  - 100% Plans developed for the expanded 66<sup>th</sup> Avenue Streetscape Improvement, which now includes a bike lane on 69<sup>th</sup> Avenue
  - 100% Plans developed for the Railroad Avenue Phase II project from Louisiana Street to 98<sup>th</sup> Avenue
- Infill and Transit Oriented Development (TOD)
  - Expended \$120,000 in matching Infill Incentive Grant funds to assist 10 infill projects
  - Awarded two grants for companion TOD projects in the amount of \$16 million including \$8.485 million state Prop 1C grant for Coliseum BART Transit Village Project infrastructure along with the related \$7.525 million state Prop 1C loan for Lion Creek Crossings Phase IV
- Other Projects and Public Facilities
  - Completed Greenman Field renovation (1390 66<sup>th</sup> Avenue)
  - Established Coliseum Façade and Tenant Improvement Projects, distributed \$250,000 in matching grants and completed 6 projects

## PROJECT SUMMARIES

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- Design and construction of the replacement park at Lion Creek Crossings, formerly Coliseum Gardens HOPE VI
- Design of the 81<sup>st</sup> Avenue Community Library project
- Cited approximately 580 code violations via the Tough on Blight Campaign, in cooperation with Building Services Division
- Loaned \$420,000 to 2 projects from the Coliseum Commercial Loan Program
- Youth Employment Partnership (YEP) contracted through workforce development to assist in graffiti abatement
- Funded Neighborhood Enforcement Team (NET) and 8L18 Police Department programs to promote public safety
- Established Community Cleanup Corps (CCC) with Department of Human Services using Goodwill Industries as the homeless training coordinator
- Funded smaller community-initiated projects through the Neighborhood Projects Initiative Program

### Plans for FY 2009-11

Proposed funding for FY 2009-11 is \$14.9 million over the two year fiscal budget period. In November 2006, the Agency issued the Coliseum Redevelopment Project Area Tax Allocation Bonds Series 2006B. These bonds include \$28,770,000 tax exempt bonds and \$78,820,000 taxable bond funds. A portion of the 2006B Bond proceeds was used for defeasance and refund of the Series 2003 Bonds, leaving a balance of \$69.4 million available for projects. The 2006 Coliseum Redevelopment Tax Allocation bonds will provide funds to implement about 14 proposed projects during the next several years. These projects will mitigate physical and economic blight, contribute to revitalizing the Coliseum Project Area, and include:

- Supporting transit villages at both the Coliseum and Fruitvale BART station areas
- Site acquisition in the following targeted areas:
  - Coliseum Shoreline
  - Hegenberger / I-880 Gateway
  - Coliseum BART Station area
  - International Boulevard infill sites
- Design of streetscape and infrastructure improvements for:
  - South Coliseum Way, from Hegenberger Road to the south entrance of the Oakland/Alameda County Coliseum Complex
  - Edes Avenue, from Hegenberger Road to 85<sup>th</sup> Avenue
  - Lion Creek Crossings Phase 4
  - Coliseum Transit Village infrastructure
- Installation of neighborhood public facilities:
  - East Oakland Sports Complex
  - Oakland Public Library Capital Improvements, including new construction of the 81<sup>st</sup> Avenue Oakland Public Branch Library
  - Coliseum BART Plaza
  - Sobrante Park
  - Officer William "Willie" Wilkins Memorial Park (98<sup>th</sup> Avenue and "C" Street) improvements

- Coordination of neighborhood revitalization efforts including:
  - International Boulevard Streetscape Improvement Project
  - Neighborhood Project Initiative Program
  - Infill Development Incentives Program
  - Employment of other important economic development tools such as Neighborhood Commercial Revitalization and Housing Rehabilitation
  - Partnership with Rebuilding Together Oakland to improve Oakland's existing housing stock
- Continuation of Tough on Blight efforts:
  - Conduct code enforcement sweep operations with Building Services
  - Implement program employing homeless individuals for blight abatement
  - Install security cameras to deter illegal dumping and graffiti
  - Implement graffiti abatement measures including murals and green walls
- Enhancement of security measures for retail, commercial, and industrial areas:
  - 8L18 Patrol Area & NET program to augment OPD resources
  - Commercial Security Program for security patrols on commercial corridors
  - Crime Prevention Through Environmental Design consultations for area businesses

PROJECT SUMMARIES

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**COLISEUM**  
**Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 14,810,690
Projected Sources - FY 2009-10		
Tax Increment	15,146,270	
Interest on Reserve	549,215	
Rental Income	<u>9,225</u>	
Total 2009-10 Sources	15,704,710	
Total Anticipated Available Balance		<u>30,515,400</u>
Projected Uses - FY 2009-10		
Debt Service	6,844,710	
Personnel Services and Related Overhead Costs	4,761,910	
Projects, Programs and Operations & Maintenance	4,185,500	
Transfer to Capital Funds	<u>277,960</u>	
Total 2009-10 Uses	16,070,080	
Anticipated Balance, June 30, 2010		<u>14,445,320</u>
Projected Sources - FY 2010-11		
Tax Increment	15,786,080	
Interest on Reserve	549,213	
Rental Income	<u>9,737</u>	
Total 2010-11 Sources	16,345,030	
Total Anticipated Available Balance		<u>30,790,350</u>
Projected Uses - FY 2010-11		
Debt Service	6,846,730	
Personnel Services and Related Overhead Costs	4,735,460	
Projects, Programs and Operations & Maintenance	4,054,720	
Transfer to Capital Funds	<u>1,127,120</u>	
Total 2010-11 Uses	16,764,030	
Anticipated Balance, June 30, 2011		<u>\$ 14,026,320</u>

**COLISEUM CAPITAL SPENDING PLAN**  
**Status of Funds**

Anticipated Balance, June 30, 2009		\$ 7,617,070
Projected Sources - FY 2009-10		
Interest on Investments	43,680	
Transfer From Operating Funds	<u>277,960</u>	
Total 2009-10 Sources	321,640	
Total Anticipated Available Balance		<u>7,938,710</u>
Projected Uses - FY 2009-10		
Projects, Programs and Operations & Maintenance		
Hegenberger Gateway / Oakland Airport	539,000	
Coliseum BART Station Area	1,000,000	
Fruitvale BART Station Area	200,000	
Neighborhood Improvements	1,880,540	
Coliseum Area - Wide Projects	<u>1,202,100</u>	
Total 2009-10 Uses	4,821,640	
Anticipated Balance, June 30, 2010		<u>3,117,070</u>
Projected Sources - FY 2010-11		
Transfer From Operating Funds	<u>1,127,120</u>	
Total 2010-11 Sources	1,127,120	
Total Anticipated Available Balance		<u>4,244,190</u>
Projected Uses - FY 2010-11		
Projects, Programs and Operations & Maintenance		
Coliseum BART Station Area	1,065,000	
Neighborhood Improvements	250,000	
Coliseum Area - Wide Projects	<u>877,120</u>	
Total 2010-11 Uses	2,192,120	
Anticipated Balance, June 30, 2011		<u>\$ 2,052,070</u>

## **Coliseum Project Area Capital Project and Program Descriptions**

*The descriptions below are for the capital projects and programs within the Coliseum Project Area*

### **Coliseum-wide PROGRAMS**

#### **NEIGHBORHOOD PROMOTION AND IMPROVEMENT**

##### **Façade and Tenant Improvement Programs**

These programs offer architectural assistance and matching grants for improvements to commercial properties on targeted streets in the Redevelopment Area. The Façade Program provides grants for the improvement of building exteriors and the Tenant Improvement Program provides grants for interior spaces. The two programs began in June of 2007 and a total of \$1,120,000 has been budgeted to date, with six projects completed, eight underway, and eleven more in the design phase. Some tenant and façade improvements administered by Redevelopment staff are also funded with monies from the federal Community Development Block Grant program. A total of \$1,250,000 will be allocated during the next two fiscal years.

##### **Rebuilding Together Oakland**

Rebuilding Together Oakland uses volunteer labor and leverages financial and in-kind donations to rehabilitate the homes of low-income elderly and disabled homeowners at no cost to the homeowners, so that they may live in safety, comfort and independence. Rebuilding Together Oakland also rehabilitates non-profit community facilities that work directly within low-income communities. For fiscal years 2009-10 and 2010-11, \$50,000 will be allocated each year to this program.

##### **Green Works Development Program**

Provides a two-year cycle of dedicated matching funds for “green-job” workforce training with connected capital funds for short-term/limited-scale green project installations (e.g., identified public landscaping/park components; neighborhood/residential greening projects) that will utilize up to 40 project area residents in-training as part of a formal green conservation crew. Specific installations are to be identified as augmentations to planned Coliseum Redevelopment Area capital projects or in response to expressed neighborhood/residential need. For fiscal years 2009-10 and 2010-11, \$100,000 will be allocated each year to this program.

##### **Neighborhood Project Initiative**

The Neighborhood Project Initiative (NPI) is intended to further blight reduction and beautification efforts in redevelopment areas through the funding of small-scale, community-initiated public/private improvement and infrastructure projects that currently have no other funding source. For fiscal years 2005-06 and 2006-07, \$180,000 of Coliseum Area Redevelopment funds was allocated each year to the implementation of this Initiative, and for 2007-08 and 2008-09 the amount was increased to \$240,000. These funds have been allocated to 27 small projects since the program's inception. For fiscal years 2009-10 and 2010-11, \$180,000 will be allocated each year to this program.

### **Infill Development Incentives Program**

This program offers developers and property owners up to \$15,000 in matching funds for predevelopment analysis. The program is intended to encourage the exploration of residential and nonresidential development options for infill areas in the Coliseum Redevelopment Project Area. Major corridors are a particular focus of the program. Nine projects have been completed to date using \$60,000 of Coliseum Area Redevelopment funds allocated in fiscal year 2007-08 and \$60,000 in 2008-09. For fiscal years 2009-10 and 2010-11, \$75,000 will be allocated each year to this program.

## **SECURITY AND BLIGHT ABATEMENT**

### **Security Enhancement Program**

Coliseum Area Redevelopment funds support OPD activities in the project area through the Neighborhood Enforcement Team (NET) program and the 8L18 Enhanced Patrol Area, which funds overtime costs for extra police patrols in commercial/industrial areas on nights and weekends. During fiscal years 2009-10 and 2010-2011 a total of \$1,827,190 will be allocated to the OPD NET program. For fiscal years 2009-10 and 2010-11, \$150,000 will be allocated each year for the OPD 8L18 program.

### **Graffiti Abatement Programs**

The Coliseum Redevelopment Project abates graffiti through three different programs: an apprenticeship program employing individuals to paint over graffiti, a mural program for highly visible properties where artists work to create murals with at-risk youth, and through the implementation of "green walls", where trellises and plantings cover walls that are frequently vandalized. For fiscal years 2009-10 and 2010-11, \$90,000 will be allocated each year to these efforts.

### **Coliseum Tough on Blight Operation**

This program is an enhanced blight enforcement operation that aggressively pursues blighted properties and blighting conditions within the Coliseum Project Area in cooperation with the Building Services Division, conducting 2 sweeps of project area streets per year. For fiscal years 2009-10 and 2010-11, \$75,000 will be allocated each year to this program.

### **The Community Cleanup Corps**

Individuals transitioning out of homelessness alleviate blight in Oakland redevelopment areas through a 16-week education, training and paid work experience program. Program participants learn life skills, work readiness skills and safety skills in a classroom setting, and perform field work activities, including light clean-up, weed and blight abatement and limited vegetation management activities. The program alternates days of unpaid formal classroom instruction and paid on-the-job training and work activities. For fiscal years 2009-10 and 2010-11, \$50,000 will be allocated each year to this program.

### **Coliseum Commercial Security Program**

The Coliseum area, in coordination with the Central City East redevelopment area, is proposing walking and bike patrols along commercial corridors in the Coliseum Project area. For fiscal years 2009-10 and 2010-11, \$100,000 will be allocated each year to this program.

## PROJECT SUMMARIES

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### **CAPITAL PROJECT SUPPORT**

#### **Citywide Technology Capital Improvement Project**

The Citywide Technology Capital Improvement Project allocation covers costs for the Agency's share of the Oracle System and the Sun Server, in support of redevelopment activities. The costs are shared among the following redevelopment project areas: Central District, Coliseum, Broadway/MacArthur/San Pablo, Central City East and Oakland Army Base. The total Agency contribution is \$900,000 per year for fiscal years 2009-10 and 2010-11. The Coliseum Capital fund will provide \$200,000 annually for technology capital improvements.

#### **Coliseum Capital Project Support**

This program provides equipment, promotional materials, and professional services in support of redevelopment activities throughout the Coliseum Project Area. Funds are also used for environmental assessments, consultants, appraisals, and legal fees for general infrastructure and offsite improvements which support major redevelopment, neighborhood, and economic catalyst projects. For fiscal years 2009-10 and 2010-11, \$100,000 will be allocated each year to this program.

#### **Site Acquisitions**

The Agency will continue to explore site acquisition strategies to facilitate:

- Replacement parking for the development of residential housing on the existing Coliseum BART surface parking
- Development of a major mixed-use commercial center within the area bounded by 66<sup>th</sup> Avenue, Interstate 880, Hegenberger Road and San Leandro Street
- Continued development of the Coliseum Auto Mile
- Infill projects on International Boulevard
- Neighborhood shopping center sites with grocery store anchors in locations such as San Leandro Street and 66<sup>th</sup> Avenue
- Greater retail attraction to the Project Area.

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## FRUITVALE AREA

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### **Fruitvale BART Transit Village**

The Fruitvale Transit Village, located west of East 12<sup>th</sup> Street between 33<sup>rd</sup> and 35<sup>th</sup> Avenues, is a major mixed-use development project that has revitalized the Fruitvale BART Station area between 33<sup>rd</sup> and 35<sup>th</sup> Avenues west of International Boulevard.

Three out of four phases, as well as a major public pedestrian plaza that connects the BART station with International Boulevard, have been completed. Phase I included the construction of Las Bougainvilleas, a 68-unit senior housing development. Phase II comprised demolition, utility realignment, and streetscape improvement along East 12<sup>th</sup> Street. Phase III saw the construction of two major mixed-use buildings flanking the pedestrian plaza. In this phase, the Fruitvale Development Corporation (FDC) provided space for a new senior center, a day care center, senior and family housing, a community resource center, a health clinic, and a shopping and public pedestrian plaza. Phase IV, proposed for construction on the East 12<sup>th</sup> Street BART supplemental parking lot, will include 275 units of market rate rental housing to complement the transit village's existing mix of retail and community services.

### **Fruitvale Alive Streetscape Improvements**

Improvements to this key corridor linking I-580 to I-880 will increase intermodal transit, address pedestrian safety and improve pedestrian connections between transit nodes and commercial centers. The blocks along Fruitvale Avenue between E. 12th and Farnam Streets are within the Coliseum Project Area. The Redevelopment Agency is allocating \$200,000 in additional funds for this project in fiscal year 2009-10 to complement grants from the Metropolitan Transportation Commission (MTC).

### **Hegenberger / I-880 Gateway**

#### Hegenberger East Gateway Streetscape Improvements

Located on Hegenberger Road, from Interstate 880 to the base of the San Leandro Street overpass, the improvements continue the Hegenberger Road Gateway streetscape theme with enhanced lighting, ornamental light poles, landscaping and banners. This project was designed in anticipation of the construction of the Oakland Airport Connector, and to complement the planned 165,000 square feet Coliseum Towne Center retail development. The primary project work was complete in the fall of 2008, with small additional improvements to the project's edges pending.

#### South Coliseum Way/Edes Avenue Streetscape Design

This project is intended to provide a stronger link between the hotels on Edes Avenue and the Coliseum entertainment complex and may include ornamental streetlights, banners and trees. It will extend from the south entrance of Oakland/Alameda County Coliseum to 85th Avenue along South Coliseum Way and Edes Avenue. Project design began in June 2007, and construction drawings are complete to the 35% level with design completion by summer 2009. Additional Coliseum area funds of \$900,000 are allocated to this project in FY 2009-10, including \$361,000 in reprogrammed funds.

## PROJECT SUMMARIES

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### **Coliseum BART Station Area**

#### Coliseum BART Station Transit Village

The Coliseum Transit Village is a mixed-use Transit Oriented Development (TOD) at the inter-modal mass transit hub at the Coliseum BART Station. Currently, the City and BART are working with OEDC/MacFarlane Partners on the development, which will replace the existing Coliseum BART parking lot and provide approximately 400 units of housing and about 20,000 sq. ft. of neighborhood-serving retail. The project, together with Lion Creek Crossings Phase IV, was recently awarded \$8.5 million in TOD funding from the California Department of Housing and Community Development. A total of \$2,065,000 will be allocated to infrastructure improvements supporting the Coliseum Transit Village and Lion Creek Crossings Phase IV in fiscal years 2009-10 and 2010-2011 to partially match the TOD grant.

#### Coliseum Transit Village Replacement Parking Infrastructure

As the core of the Coliseum Transit Village is situated on BART parking lots, replacement parking for BART patrons will be temporarily provided by surface parking. This temporary surface parking will ultimately be replaced by a parking garage(s) system.

### **Lion Creek Crossings (formerly Coliseum Gardens HOPE VI) Project**

The Oakland Housing Authority (OHA), in partnership with EBALDC and Related Companies of California, is developing a mixed-income housing project on 20 acres at San Leandro Street between 66th and 69th Avenues. The project, which received \$34.5 million of HUD HOPE VI funding and a \$4 million Agency contribution, replaces the Coliseum Gardens public housing project that was demolished in 2004. Phase I, with 115 units, was awarded both the California Redevelopment Association Award for Excellence in Residential New Construction and the National Association of Housing and Redevelopment Officials' National Award for Excellence in Project Design. To date, 366 affordable rental units in Phases I, II and III have been completed. Phase IV recently received \$7.5 million in Transit Oriented Development funding from the California Department of Housing and Community Development. The entire five-phase, 466-unit project, including 28 units for home buyers, two new streets, a City park and the restoration of a portion of Lion Creek, will be completed by December 2010. The Agency provided OHA with a \$4 million grant for subdivision infrastructure improvements for Phases I through III, and will provide additional support for Phase IV.

### **Lion Creek Crossings Park and Creek Restoration**

Lion Creek Crossings Park is located within the Lion Creek Crossings housing development, and adjacent to the restored Lion Creek. In March of 2005, the Agency applied for and received a \$552,294 Workforce Housing Incentive Grant, \$502,294 of which has been allocated to the park and creek. The funds furthered the neighborhood revitalization started by the housing development, and were used for bridges over the restored creek and other improvements to facilitate park access from neighborhood residences.

### **San Leandro Street Utility Undergrounding**

Undergrounding of utilities along San Leandro Street between 66<sup>th</sup> and 73<sup>rd</sup> Avenues will complement the recently completed Coliseum Transit Hub streetscape project and advance the larger redevelopment effort to create a transit-oriented development around the Coliseum BART station area. The undergrounding is currently underway and scheduled to be completed by the summer of 2009. The streetscape improvement and undergrounding projects for San Leandro Street comprise a \$6 million effort, using \$3.5 million of Agency funds and \$2.5 million of federal, state and local grants.

## 66<sup>th</sup> Avenue Streetscape

This project is located on 66<sup>th</sup> Avenue between San Leandro Street and International Boulevard. Leveraging the Lion Creek Crossings and San Leandro Street infrastructure improvements, the project will improve pedestrian access to the transit facilities on both International Boulevard and San Leandro Street. Project design is complete, with construction scheduled to begin in the summer of 2009. Grant funds in the amount of \$1,230,000 from the MTC Housing Incentive Program, \$387,115 from the Transportation For Clean Air program, and a \$1,188,000 Agency contribution from fiscal year 2007-08 and fiscal year 2008-09 will fund improvements to provide better pedestrian linkage to the area's transit, schools and activity centers.

## Neighborhood Improvements

### Streetscapes

Many streets in the older industrial and neighborhood commercial districts require improvement to accommodate current pedestrian and vehicle activity. Some of the streets lack sidewalks or other pedestrian amenities, which inhibit the full utilization of adjacent properties. The Coliseum Redevelopment Project aims to transform these districts into vital, functioning areas by upgrading the roadway infrastructure to help support and encourage private development.

- International Boulevard Streetscape Improvement  
Improvements are planned for three nodes comprising 23 blocks along the thoroughfare from 40<sup>th</sup> Avenue to 89<sup>th</sup> Avenue. The Agency and City are seeking regional, state and federal funding to complement existing City funding for the project. Coliseum Redevelopment funds will support project design and administration costs for Public Works capital improvement of International Boulevard, with allocations of \$750,000 in FY 2009-10 and \$250,000 in FY 2010-11.
- Railroad Avenue Street Improvement Phase II  
Improvement of Railroad Avenue from Louisiana Street to 98<sup>th</sup> Avenue will complete Agency efforts to reduce dumping activities and drainage problems on the roadway. Phase I successfully enhanced the appearance and function of Railroad Avenue from 85<sup>th</sup> Avenue to Louisiana Street for the businesses along that section of the road. Phase II, financed with approximately \$2 million of Coliseum Redevelopment funds, will provide the same level of improvements for the residents along the southern portion of Railroad Avenue. Plans are complete and construction of Phase 2 is scheduled to commence summer 2009. The project allocation in FY 2009-10 is \$100,000.
- Sunshine Court Improvements  
Sunshine Court is a severely unimproved street that falls within the Coliseum and Central City East (CCE) Redevelopment Areas. It runs between 74th and 76th Avenue, beginning at International Boulevard and turning south to terminate at 76th Avenue. Redevelopment funds will be used to improve the blighted, damaged and unsafe condition of Sunshine Court. The Oakland Redevelopment Agency and the City of Oakland are in the process of acquiring the road. Improvements to the road will be necessary before it can be dedicated to the City. Coliseum funds in the amount of \$1.05 million are allocated for Sunshine Court improvements in FY 2009-10.

## PROJECT SUMMARIES

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### **Industrial Zone Improvements: General Coliseum Infrastructure Project**

The General Coliseum Infrastructure project will provide infrastructure investments in targeted industrial areas to increase jobs in the Coliseum area. Components include utilities and lighting equipment, surface and street improvements, landscape amenities, trees and signage. Targeted areas include the Melrose-Coliseum, Woodland-81<sup>st</sup> Avenue and Tidewater industrial zones. \$1.0 million is allocated to this project in FY 2009-10 and \$675,000 in FY 2010-11.

### **Parks and Open Space**

This project will renovate and upgrade various parks throughout the Coliseum Redevelopment Area to minimize the hazards of outdated and overused park structures and make these public sites safer and more pleasant for community use. This investment in parks will also increase surrounding property values and eliminate blight.

- Officer William “Willie” Wilkins Memorial Park (formerly Elmhurst Plaza Park)  
Improvements to this park at 9700 C Street will include new lighting, a new play area, new restrooms, a picnic area, lawn, a jogging path with exercise stations and other paths.
- Sobrante Park  
Improvements to this park at 470 El Paseo Drive will include a new restroom structure and utility connections as well as handicap accessible pathways.

### **Public Buildings and Facilities**

The Coliseum Redevelopment Area has many public facilities that are in need of renovations to meet current City Building & Safety standards. This project will refurbish and upgrade various recreation centers and libraries located within the Project Area to make these buildings more usable to the community and more relevant to current activities.

- Teen Center at 5818 International Boulevard  
Coliseum Redevelopment funds were used to purchase this former day-care facility for use as a teen center. Improvements are being funded by the Agency through the Neighborhood Project Initiative program.
- 81<sup>st</sup> Avenue Community Branch Library  
The Agency is contributing \$4 million toward the construction of a \$10 million public library in East Oakland at 81st Avenue and Rudsdale Street. The new 21,000 square foot facility is a joint project of the Oakland Unified School District and the City of Oakland. When completed in December 2009, it will be the City’s first LEED certified, silver rated public building, sharing space with two new schools, Encompass Academy and Woodland School. The library will serve 11 nearby schools, and provide over 60 computers, a full-service computer training area, as well as job and adult education resources and life-skill programs.

**Coliseum Project Area  
Capital Spending Plan**

<b>Area</b>	<b>FY 2008-09 Estimated Carryforward</b>	<b>Reprogram FY 2008-09 Carryforward</b>	<b>FY 2009-10 Proposed Allocation</b>	<b>FY 2010-11 Proposed Allocation</b>	<b>FY 2009-11 Proposed Allocation</b>
<b><u>Hegenberger Gateway / Oakland Airport</u></b>					
Doolittle Drive Streetscape	\$406,338	(\$361,000)	(\$361,000)	\$0	\$45,338
S. Coliseum Way and Edes Streetscape	1,952,974	-	900,000	-	2,852,974
Hegenberger East Streetscape	100,981	-	-	-	100,981
Airport Access Road Streetscape	88,201	-	-	-	88,201
Airport Connector	725,000	-	-	-	725,000
Zhone Technology	24,000	-	-	-	24,000
<b>Subtotal</b>	<b>\$3,297,494</b>	<b>(\$361,000)</b>	<b>\$539,000</b>	<b>\$0</b>	<b>\$3,836,494</b>
<b><u>Coliseum BART Station Area</u></b>					
Coliseum Transit Village Infrastructure	\$0	\$0	\$1,000,000	\$1,065,000	\$2,065,000
66th Avenue Streetscape	958,411	-	-	-	958,411
Coliseum Transit Hub Streetscape	22,107	-	-	-	22,107
Undergrounding	234,797	-	-	-	234,797
Intercity Rail Platform Coliseum Bond	1,110	-	-	-	1,110
Coliseum Gardens Hope VI Infrastructure	51,208	-	-	-	51,208
<b>Subtotal</b>	<b>\$1,267,633</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,065,000</b>	<b>\$3,332,633</b>
<b><u>Fruitvale BART Station Area</u></b>					
Fruitvale Alive Streetscape	\$0	\$0	\$200,000	\$0	\$200,000
Fruitvale Village	27,500	-	-	-	27,500
<b>Subtotal</b>	<b>\$27,500</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$227,500</b>
<b><u>Neighborhood Improvements</u></b>					
29th Ave / Chapman Street	\$19,460	(\$19,460)	(\$19,460)	\$0	\$0
Sunshine Court Improvements	-	-	1,050,000	-	1,050,000
International Boulevard Streetscape	-	-	750,000	250,000	1,000,000
Railroad Avenue Phase II	1,348,321	-	100,000	-	1,448,321
Railroad Avenue Phase I	22,042	-	-	-	22,042
NCR Coliseum	80,049	-	-	-	80,049
Merchant Promo District 4	20,000	-	-	-	20,000
Merchant Promo District 5	20,000	-	-	-	20,000
Merchant Promo District 7	20,000	-	-	-	20,000
Neighborhood Project Initiative	22,758	-	-	-	22,758
<b>Subtotal</b>	<b>\$1,552,630</b>	<b>(\$19,460)</b>	<b>\$1,880,540</b>	<b>\$250,000</b>	<b>\$3,683,170</b>
<b><u>Public Facilities</u></b>					
Rainbow Rec Teen Center	\$8,443	\$0	\$0	\$0	\$8,443
Coliseum Public Facilities - Libraries	500,000	-	-	-	500,000
Brookfield Library	149,547	-	-	-	149,547
Martin Luther King Jr. Library	299,793	-	-	-	299,793
Willie Wilkins Park Tot Lot	206,027	-	-	-	206,027
Sobrante Park Restroom	288,630	-	-	-	288,630
District 5 Teen Center	500,000	-	-	-	500,000
81st Avenue Library	500,000	-	-	-	500,000
<b>Subtotal</b>	<b>\$2,452,440</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,452,440</b>
<b><u>Coliseum Area-Wide Projects</u></b>					
Coliseum Capital Contract Contingency	\$0	\$0	\$200,000	\$200,000	\$400,000
General Coliseum Infrastructure	-	-	1,000,000	675,000	1,675,000
Coliseum Land Acquisition	67,933,799	-	-	-	67,933,799
Oracle Corp Software License	99,523	-	-	-	99,523
Purchasing Services	-	-	2,100	2,120	4,220
<b>Subtotal</b>	<b>\$68,033,322</b>	<b>\$0</b>	<b>\$1,202,100</b>	<b>\$877,120</b>	<b>\$70,112,542</b>
<b>GRAND TOTAL</b>	<b>\$76,631,018</b>	<b>(\$380,460)</b>	<b>\$4,821,640</b>	<b>\$2,192,120</b>	<b>\$83,644,778</b>

**NOTES**

# ACORN REDEVELOPMENT PROJECT AREA



## Acorn Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	880,730	-	910,000	-
Capital Funds	-	-	-	-
Misc. Sources [A]	57,010	-	57,010	-
<b>Subtotal Sources</b>	<b>937,740</b>	<b>-</b>	<b>967,010</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	252,530	-	254,960	-
Operations & Maintenance	510,850	-	535,680	-
Capital Projects	-	-	-	-
Tax Increment Debt	-	-	-	-
Other Debt	161,750	-	161,750	-
<b>Subtotal Uses</b>	<b>925,130</b>	<b>-</b>	<b>952,390</b>	<b>-</b>
Transfer to/(from) Fund Balance	12,610	-	14,620	-
Estimated Beginning Fund Balance	1,785,220	-	1,797,830	-
Estimated Year-End Fund Balance	1,797,830	-	1,812,450	-

[A] Miscellaneous Sources includes interest and rental income.

**Background**

The Acorn Redevelopment Project Area in West Oakland covers 24.55 acres of land comprising 14 city blocks. It is 10 blocks from Oakland's downtown area, close to major employment centers in Oakland and San Francisco, with good public transportation access to BART and AC Transit. The area is approximately 50 percent commercial/industrial and 50 percent residential, and has been redeveloped fully in accordance with the original redevelopment plan.

**Highlights**

Major accomplishments in FY 2007-09 include the completion of the Disposition and Development Agreement (DDA) between the Agency and Jack London Gateway Associates for improvements to the Jack London Gateway Center (Center). The DDA stipulated several upgrades and improvements to the Center which included a new clock tower, painting in a more attractive and modern color scheme and repaving the parking lot. Improvements to the Center's Brush Street façade included new signage and landscaping to make the Center more visible and attractive to motorists on Brush Street.

**Plans for FY 2009-11**

Proposed funding for FY 2009-11 is \$1.8 million (two-year total). The majority of the appropriation will be used to repay outstanding debt. Jack London Gateway Associates has renovated and modernized the Jack London Gateway Shopping Center and the East Bay Asian Local Development Corporation will finish developing 61 units of senior housing on an underutilized section of the parking lot.

PROJECT SUMMARIES

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**ACORN**  
**Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 1,785,220
Projected Sources - FY 2009-10		
Tax Increment	880,730	
Interest on Reserve	57,010	
Total 2009-10 Sources	<u>937,740</u>	
Total Anticipated Available Balance		<u>2,722,960</u>
Projected Uses - FY 2009-10		
Debt Service	161,750	
Personnel Services and Related Overhead Costs	252,530	
Projects, Programs and Operations & Maintenance	510,850	
Total 2009-10 Uses	<u>925,130</u>	
Anticipated Balance, June 30, 2010		<u>1,797,830</u>
Projected Sources - FY 2010-11		
Tax Increment	910,000	
Interest on Reserve	57,010	
Total 2010-11 Sources	<u>967,010</u>	
Total Anticipated Available Balance		<u>2,764,840</u>
Projected Uses - FY 2010-11		
Debt Service	161,750	
Personnel Services and Related Overhead Costs	254,960	
Projects, Programs and Operations & Maintenance	535,680	
Total 2010-11 Uses	<u>952,390</u>	
Anticipated Balance, June 30, 2011		<u>\$ 1,812,450</u>

# STANFORD-ADELINE REDEVELOPMENT PROJECT AREA



## Stanford / Adeline Project Area

### Funding Sources and Uses Fiscal Year 2009-10

	FY 2009-10		FY 2010-11	
	Proposed Budget		Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	118,730	-	120,890	-
Capital Funds	-	-	-	-
Interfund Transfer [A]	(27,010)	-	(103,300)	-
Misc. Sources [B]	10,000	-	10,000	-
<b>Subtotal Sources</b>	<b>101,720</b>	<b>-</b>	<b>27,590</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	27,250	-	27,470	-
Operations & Maintenance	130	-	120	-
Capital Projects	-	-	-	-
Tax Increment Debt	74,340	-	-	-
Other Debt	-	-	-	-
<b>Subtotal Uses</b>	<b>101,720</b>	<b>-</b>	<b>27,590</b>	<b>-</b>
Transfer to/(from) Fund Balance	-	-	-	-
Estimated Beginning Fund Balance	527,450	-	527,450	-
Estimated Year-End Fund Balance	527,450	-	527,450	-

[A] Includes a transfer of \$27,010 in FY 2009-10 and \$103,300 in FY 2010-11 to Low Moderate Income Housing Fund for development of affordable housing.

[B] Miscellaneous Sources include interest and rental income.

**Background**

The Stanford/Adeline Redevelopment Project Area includes a four block area in North Oakland where three major streets converge. During the late 1970s, the incompatible industrial and commercial areas were removed and replaced with open space. In addition, the confusing interchange of Stanford and Adeline Streets was realigned to make the neighborhood quieter and safer. The Stanford/Adeline Project was completed in 1987.

**Highlights**

The planned work for this Redevelopment Project Area was completed in 1987. In October 2003, the Agency purchased 1072 55<sup>th</sup> Street, a two-unit residence, from the City for \$415,000 to establish debt in order to collect tax increment. The property was sold in FY 2004-05 and the proceeds were used for the development of affordable housing. The Agency will make the final payment on this loan to the City's Community Development program in FY 2009-10.

**Plans for FY 2009-11**

Proposed funding for FY 2009-11 is \$164,000 plus \$74,341 to repay the debt to the City from the Agency's acquisition of 1072 55<sup>th</sup> Street. These funds will cover a portion of the Redevelopment Agency's staffing costs and the remaining Stanford/Adeline tax increment revenues, which are estimated to be \$128,000 during FY 2009-11, will be allotted to the Low and Moderate Income Housing Fund for the development of affordable housing.

PROJECT SUMMARIES

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**STANFORD/ ADELINE  
Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 527,450
Projected Sources - FY 2009-10		
Tax Increment	118,730	
Interest on Reserve	10,000	
Transfer to Low Moderate Income Housing Fund	<u>(27,010)</u>	
Total 2009-10 Sources	101,720	
Total Anticipated Available Balance		<u>629,170</u>
Projected Uses - FY 2009-10		
Debt Service	74,340	
Personnel Services and Related Overhead Costs	27,250	
Projects, Programs and Operations & Maintenance	<u>130</u>	
Total 2009-10 Uses	101,720	
Anticipated Balance, June 30, 2010		<u>527,450</u>
Projected Sources - FY 2010-11		
Tax Increment	120,890	
Interest on Reserve	10,000	
Transfer to Low Moderate Income Housing Fund	<u>(103,300)</u>	
Total 2010-11 Sources	27,590	
Total Anticipated Available Balance		<u>555,040</u>
Projected Uses - FY 2010-11		
Debt Service	-	
Personnel Services and Related Overhead Costs	27,470	
Projects, Programs and Operations & Maintenance	<u>120</u>	
Total 2010-11 Uses	27,590	
Anticipated Balance, June 30, 2011		<u>\$ 527,450</u>



## Oak Center Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	-	-	-	-
Capital Funds	-	-	-	-
Misc. Sources [A]	223,300	-	-	-
<b>Subtotal Sources</b>	<b>223,300</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	-	-	-	-
Operations & Maintenance	-	-	-	-
Capital Projects	-	-	-	-
Tax Increment Debt	-	-	-	-
Other Debt	400,000	-	400,000	-
<b>Subtotal Uses</b>	<b>400,000</b>	<b>-</b>	<b>400,000</b>	<b>-</b>
Transfer to/(from) Fund Balance	(176,700)	-	(400,000)	-
Estimated Beginning Fund Balance	702,210	-	525,510	-
Estimated Year-End Fund Balance	525,510	-	125,510	-

[A] Miscellaneous Sources includes interest and rental income.

**Background**

The Oak Center Project is a 56-block residential community in West Oakland, adjacent to downtown and the Acorn Project, mainly composed of Victorian structures. These turn-of-the-century buildings were preserved through multiple efforts and a variety of financing techniques. Many structures were not feasible for rehabilitation and were demolished, leaving scattered vacant land for future development. For the most part, the project is complete except for a few parcels that remain to be developed.

**Highlights of FY 2007-2009**

The Oak Center Redevelopment Plan's activities are mostly completed. The principal remaining activities are monitoring compliance with the Redevelopment Plan and providing support services to the Oak Center Neighborhood Association (OCNA). Projects during FY 2007-09 included repairs and upgrades to the deFremery Park Pool House and Recreation Center and the completion of the Oak Center Historical Marker Project. This latter project consists of signage and markers throughout the area and plaques for individual historic houses that are designated as City landmarks in the Oak Center Project Area.

**Plans for FY 2009-11**

Proposed funding from fund balance and reallocation from completed projects for FY 2009-11 is \$800,000 (two-year total). Funding from previous years will be used for renovations to the deFremery House and tennis courts. The tennis courts will be repaved and the roof and dry rot will be repaired in deFremery House. Most of the Oak Center appropriations will be used to repay outstanding debt to the City.

PROJECT SUMMARIES

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**OAK CENTER  
Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 702,210
Projected Sources - FY 2009-10		
Return of Prior Year Unspent Balances to Fund Balance	<u>223,300</u>	
Total 2009-10 Sources	223,300	
Total Anticipated Available Balance		<u>925,510</u>
Projected Uses - FY 2009-10		
Debt Service	<u>400,000</u>	
Total 2009-10 Uses	400,000	
Anticipated Balance, June 30, 2010		<u>525,510</u>
Projected Sources - FY 2010-11		
Total 2010-11 Sources	<u>-</u>	
Total Anticipated Available Balance		<u>525,510</u>
Projected Uses - FY 2010-11		
Debt Service	<u>400,000</u>	
Total 2010-11 Uses	400,000	
Anticipated Balance, June 30, 2011		<u>\$ 125,510</u>



## Broadway / MacArthur / San Pablo Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	3,020,280	-	3,169,750	-
Interfund Transfer	-	-	-	-
Misc. Sources [A]	125,000	-	125,000	-
<b>Subtotal Sources</b>	<b>3,145,280</b>	<b>-</b>	<b>3,294,750</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	1,112,530	-	1,126,400	-
Operations & Maintenance	820,890	-	952,200	-
Capital Projects	-	-	-	-
Tax Increment Debt	1,152,810	-	1,153,410	-
Other Debt	-	-	-	-
<b>Subtotal Uses</b>	<b>3,086,230</b>	<b>-</b>	<b>3,232,010</b>	<b>-</b>
Transfer to/(from) Fund Balance	59,050	-	62,740	-
Estimated Beginning Fund Balance	3,778,890	1,033,210	3,837,940	1,033,210
Estimated Year-End Fund Balance	3,837,940	1,033,210	3,900,680	1,033,210

[A] Miscellaneous Sources includes interest and rental income.

## Background

The Broadway/ MacArthur/ San Pablo Project Area consists of two distinct areas in North Oakland and comprises 676 acres. The Broadway/MacArthur sub-area incorporates Broadway Auto Row and Telegraph Avenue between 27th and 42<sup>nd</sup> Streets. The San Pablo sub-area incorporates that portion of San Pablo Avenue between 53rd and 67th Streets. Key elements of the Redevelopment Plan include eliminating blight, encouraging in-fill development and supporting catalyst projects, including the MacArthur Transit Village project. The Project Area Committee (PAC) was approved and seated on March 21, 2000, and the Redevelopment Plan was adopted on July 25, 2000. The PAC has prioritized the MacArthur Transit Village Project, Commercial Façade and Tenant Improvement Programs, and streetscape improvements on 40<sup>th</sup> Street and San Pablo Avenue for funding in its 5-year implementation plan. The following activities have also been identified as high-priorities for the PAC: infill development within the Project Area and implementation of planned streetscape improvements on Telegraph Avenue, West MacArthur Boulevard, and Martin Luther King, Jr. Way.

## Highlights

Major accomplishments in FY 2007-09 in the Broadway/MacArthur/San Pablo Project Area include the following:

- MacArthur Transit Village: Final EIR certified and planning entitlements for the project were approved. Secured \$34.3 million in State Proposition 1C grants, and \$1.3 million in federal grants.
- Completed a 34 unit condominium development at 3860 Martin Luther King, Jr. Way.
- Completed three (3) tenant improvement projects through the Tenant Improvement Grant Program.
- Completed ten (10) façade improvements through the Façade Improvement Grant Program.
- Completed eleven (11) small-scale community based capital projects within the Project Area through the Neighborhood Projects Initiative program.
- Completed the 40<sup>th</sup> Street streetscape improvement project, which supports the MacArthur BART transit hub.
- Funding allocated, and a consultant group selected, to complete the Upper Broadway Specific Plan.
- San Pablo Pedestrian Streetlight project funded, and construction contract awarded.

## Plans for FY 2009-11

Proposed funding for FY 2009-11 is \$3.95 million. Planned activities during FY 2009-11 include:

- Work with MacArthur Transit Community Partners to acquire properties surrounding the MacArthur BART station.
- Begin construction of the BART replacement garage and interior roadways for the MacArthur Transit Village project.
- Continue the Commercial Façade Improvement, Tenant Improvement, and the Neighborhood Projects Initiative programs.
- Work with Cotter and Coyle, LLC to complete design and construction documents for a 40-unit condominium project at 3884 Martin Luther King, Jr. Way.
- Complete installation of pedestrian street lights on San Pablo Avenue.
- Acquire property within the Project Area for infill development.
- Complete the Upper Broadway Specific Plan.

PROJECT SUMMARIES

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**BROADWAY/MACARTHUR/SAN PABLO**  
**Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 3,778,890
Projected Sources - FY 2009-10		
Tax Increment	3,020,280	
Interest on Reserve	<u>125,000</u>	
Total 2009-10 Sources	3,145,280	
Total Anticipated Available Balance		<u>6,924,170</u>
Projected Uses - FY 2009-10		
Debt Service	1,152,810	
Personnel Services and Related Overhead Costs	1,112,530	
Projects, Programs and Operations & Maintenance	<u>820,890</u>	
Total 2009-10 Uses	3,086,230	
Anticipated Balance, June 30, 2010		<u>3,837,940</u>
Projected Sources - FY 2010-11		
Tax Increment	3,169,750	
Interest on Reserve	<u>125,000</u>	
Total 2010-11 Sources	3,294,750	
Total Anticipated Available Balance		<u>7,132,690</u>
Projected Uses - FY 2010-11		
Debt Service	1,153,410	
Personnel Services and Related Overhead Costs	1,126,400	
Projects, Programs and Operations & Maintenance	<u>952,200</u>	
Total 2010-11 Uses	3,232,010	
Anticipated Balance, June 30, 2011		<u>\$ 3,900,680</u>

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## **Broadway / MacArthur / San Pablo Project Area**

### **Capital Project and Program Descriptions**

*The descriptions below are for the capital projects and programs within the Broadway/MacArthur/San Pablo Redevelopment Project Area.*

#### **PROJECT AREA-WIDE PROJECTS**

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##### **Commercial Façade Improvement Program**

The Commercial Façade Improvement Program provides façade grants and architectural design assistance to commercial property owners and tenants located on the commercial corridors within the project area (including Telegraph Avenue, San Pablo Avenue, West MacArthur Boulevard, and Broadway). The program offers matching grants – on a one-to-one basis – of up to \$30,000 for improvements to storefronts, including new signage, window repair, and exterior painting. To date, 25 projects have been completed and 18 are in the design phase. During FY 2009-11, the program will be funded by the carry-forward from the previous program allocation. The goal for FY 2009-11 is to complete 16 new projects within the Project Area.

##### **Commercial Tenant Improvement Program**

The Tenant Improvement Program (TI) is an incentive program that offers business owners matching grants on a dollar-for-dollar basis for tenant improvements to the interiors of vacant retail spaces. The program is designed to assist property owners in attracting retail businesses to locations that are difficult and costly to renovate, and serves as an incentive for new retail businesses to locate within the Project Area. The maximum grant award for each project is based on the square footage of retail space. The program provides grants of up to \$10 per square foot, with a total grant not to exceed \$45,000. To date, three projects have been completed. At present there are two projects in the design/construction phase of this program. During FY 2009-11, the program will be funded by the carry-forward from the previous program allocation. The goal for FY 2009-11 is to complete four projects within the Project Area.

##### **Neighborhood Projects Initiative (NPI) Program**

The NPI program is a community grant program that funds one-time, small-scale, community-initiated physical improvement projects. The program is designed to support existing blight reduction and beautification efforts in the redevelopment project area and to encourage community participation in redevelopment. The NPI program was launched in 2006, and awarded a total of \$200,000 to ten community projects. Previously funded projects include median improvements along W. MacArthur Blvd., dog-friendly water fountains at the dog-run facility in Mosswood Park, pedestrian-friendly building lights along Temescal Avenue, banners identifying the KoreaTown/Northgate neighborhood, community monitored surveillance cameras on buildings within crime “hot spots” and a planting project along Aileen Street. During FY 2009-11, \$400,000 will be allocated to the program for two additional grant cycles.

## PROJECT SUMMARIES

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### NEIGHBORHOOD IMPROVEMENTS AND INFRASTRUCTURE PROJECTS

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#### **San Pablo Pedestrian Street Lights**

This project includes the installation of pedestrian-level street lights in the San Pablo Golden Gate neighborhood on San Pablo Avenue between 53rd and 67th Streets. This project has been identified as a high priority by the Broadway/MacArthur/San Pablo Redevelopment Project Area Committee in order to improve safety and pedestrian access to the Golden Gate retail district. The project budget of \$1.5 million was funded by bond proceeds in FY 2007-08. Construction will begin in early July or August 2009.

#### **MacArthur BART Station Area**

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##### **3884 Martin Luther King, Jr. Way**

The Agency executed a Disposition and Development Agreement in December 2006 with Cotter and Coyle, LLC to sell the Agency-owned property at 3860 Martin Luther King, Jr. Way (MLK) for \$1,060,000 (fair market value) for the development of a 74-unit condominium project at 3860-3884 MLK Way. The property is located immediately west of the MacArthur BART Station. Phase I construction of 34 condominium units on the 3860 MLK property was completed in February 2009. Phase II construction of 40 additional condominium units at 3884 MLK Way will commence in 2009, and be completed in 2011.

##### **MacArthur Transit Village**

The MacArthur Transit Village project includes the development of a mixed-use transit village at the MacArthur BART Station, consisting of multi-family housing, neighborhood-serving retail, and community space. The project involves relocating the existing BART surface lot to a parking structure on the site and developing the land that is made available and on surrounding parcels. The Agency entered into a three-way Exclusive Negotiating Agreement with BART and the developer, MacArthur Transit Community Partners, LLC, in November 2004. In July 2008, the Final EIR for this project was certified and planning entitlements were approved. In 2009, the developer will enter into an Owner Participation Agreement (OPA) with the Agency, and a Developer Agreement (DA) with the City, which allow the project to vest its entitlements for an extended period to permit phased development. Throughout FY 2009-11 the Agency will work with the development team to acquire properties adjacent to the MacArthur BART station. Construction of a BART replacement garage and interior roadways is planned to commence in 2011.



## Oakland Army Base Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	3,178,480	-	3,249,770	-
Capital Funds	-	-	-	-
Misc. Sources [A]	2,293,000	-	1,575,800	-
<b>Subtotal Sources</b>	<b>5,471,480</b>	<b>-</b>	<b>4,825,570</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	1,389,640	-	1,405,820	-
Operations & Maintenance	8,796,120	-	9,351,640	-
Capital Projects	-	-	-	-
<b>Subtotal Uses</b>	<b>10,185,760</b>	<b>-</b>	<b>10,757,460</b>	<b>-</b>
Transfer to/(from) Fund Balance	(4,714,280)	-	(5,931,890)	-
Estimated Beginning Fund Balance	13,947,240	-	9,232,960	-
Estimated Year-End Fund Balance	9,232,960	-	3,301,070	-

[A] Miscellaneous Sources includes interest, rental and lease income.

## Background

The Oakland Army Base Redevelopment Area is comprised of the former Oakland Army Base, plus adjacent areas, totaling approximately 1,800-acres. On July 11, 2000, the Oakland City Council adopted the Oakland Army Base Redevelopment Area Plan by Ordinance No. 12259 C. M. S. The Oakland Army Base Redevelopment Area is divided into three major sub-districts: 16th & Wood Street Sub-district, the Maritime Sub-district, and the Oakland Army Base (OAB) Sub-district. Each area experienced redevelopment activity in the past fiscal cycle.

On August 7, 2006, the Oakland Redevelopment Agency took ownership of 170 acres of former Oakland Army Base land, to develop as the Gateway Development Area. An additional 220 acres was transferred to the Port of Oakland for its Port Development Area. These actions fulfilled the August 7, 2003 Economic Development Conveyance Agreement with the U.S. Army transfer of former Oakland Army Base property to the Oakland Base Reuse Authority on behalf of the City of Oakland, the Oakland Redevelopment Agency and the Port of Oakland. Redevelopment of the former Army Base property (including both the Redevelopment Agency and the Port land) is expected up to generate 8,000 new jobs, millions of dollars of private investment, major expansion opportunities for the Port of Oakland, a mixed-use commercial development along the waterfront, a new waterfront park and other community benefits.

Currently, the Redevelopment Agency is underway with a master developer selection process for 108 acres of the Gateway Development Area. In addition, the Agency is negotiating a Lease Disposition and Development Agreement (LDDA) with Oakland Maritime Support Services (OMSS) to develop and operate a maritime trucking services center on 15 acres of the East Gateway Development Area in fulfillment of the Bay Conservation and Development Commission (BCDC) requirement that the Agency and Port each provide at least 15 acres of ancillary maritime support services on the former army base.

The City, Redevelopment Agency and Port are working collaboratively on a number of joint requirements, which include environmental remediation, operation of a joint utility program, planning for infrastructure improvements, and fulfillment of mitigation measures stipulated in the Mitigation Monitoring and Reporting Program (MMRP) of the 2002 Oakland Army Base Redevelopment Area Plan Environmental Impact Report.

The first phases of a private mixed-use residential, commercial, and civic use project are being developed on a 29.2-acre site in the 16th & Wood Street Sub-district. The project sponsors will construct 1,570 residential units, renovate the historic 16th Street Train Station, and develop commercial/retail and public open spaces. The project was approved in June 2005. An important aspect of this project is the restoration and re-use of the historic Train Station at 16<sup>th</sup> and Wood Streets.

## Highlights

Accomplishments in FY 2007-09 included:

- Selected Oakland Maritime Support Services as developer and operator of 15-acre ancillary maritime support services facility within the East Gateway Area.
- Completed major part of Remedial Action Plan (RAP) environmental cleanup and reporting under \$13 million Environmental Services Cooperative Agreement (ESCA) between the Agency, the Port of Oakland, the Army, the State Department of Toxic Substances Control (DTSC) and the Regional Water Quality Control Board (RWQCB) to implement the Remedial Action Plan/Risk Management Plan (RAP/RMP) and related environmental remediation activities in order to clean up contamination on the former Army Base property.
- Planned major infrastructure and traffic improvements funded by a \$2,400,000 grant from the Economic Development Administration.
- Monitored deconstruction of Building 802 to determine best management practices for deconstruction projects going forward under a joint program with the Port to fulfill Cultural Resources mitigation measures required by Environmental Impact Report.
- Negotiated extension of Caltrans temporary construction easement and access easement for the Bay Bridge construction project.

## PROJECT SUMMARIES

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- Made final installment payment on \$8,200,000 purchase of the 19-acre former Army Reserve "Subaru Lot" to expand North Gateway Development Area.
- Conducted land use studies and market analyses for development alternatives that helped guide the master developer selection process.
- Initiated master developer selection process for majority of Gateway Development Area.
- Obtained City Council approval of Preferred Development Scenario for Gateway Development Area that includes local industry clusters: Oakland Film & Media Center and Oakland Produce Market.
- Negotiated a tentative agreement with Caltrans for a land exchange to obtain valuable development property that will expand the Agency's Central Gateway Development Area.
- Began multi-agency planning process for the open space amenities at and adjacent to the Bay Bridge open space that will be developed by Caltrans, the East Bay Regional Parks District, and the Oakland Redevelopment Agency.
- Started phase-out of interim leasing program to vacate area for development.
- Commenced construction on two housing projects within the Wood Street Zoning District.
- Set aside \$616,000 to purchase historic baggage wing of 16th Street Train Station.
- Approved \$400,000 loan for feasibility study on train station restoration.
- Supported formation of nonprofit Train Station Entity called the Restoration Association for Improving the Landmark 16th Street Station (RAILS) to oversee restoration project.

### Plans for FY 2009-11

Proposed funding for FY 2009-11 is approximately \$21.14 million, counting tax increment and lease revenues. Action plans for FY 2009-11 include the following:

- Implementation of joint deconstruction program with the Port of Oakland to allow for construction.
- Construction and operations of OMSS ancillary maritime support services project.
- Negotiation and signing of an exclusive negotiation agreement (ENA) with an Army Base Master Development team to advance the development of the project site.
- Performance of all required California Environmental Quality Act (CEQA) required for development of specific projects.
- Planning, design and construction of major public infrastructure improvement projects, and raising of grant, state bond and federal stimulus funds.
- Completion of land use planning and initiation of development agreements for remainder of Gateway areas not included in Master Developer RFP area.
- Completion of predevelopment site preparation, including filling and grading in the Central Gateway Development Area.
- Resolution of issues with adjacent land owners, including CEQA issues with EBMUD.
- Implementation of EIR mitigation measures, including development Fair Share Costs, City/Agency/Port Deconstruction Fair Share Cost Agreement, and cultural resources preservation.
- Completion of Phase 2 of the State Lands Commission Public Trust exchange.
- Establishment of joint remediation account and program with the Port of Oakland to complete environmental cleanup.

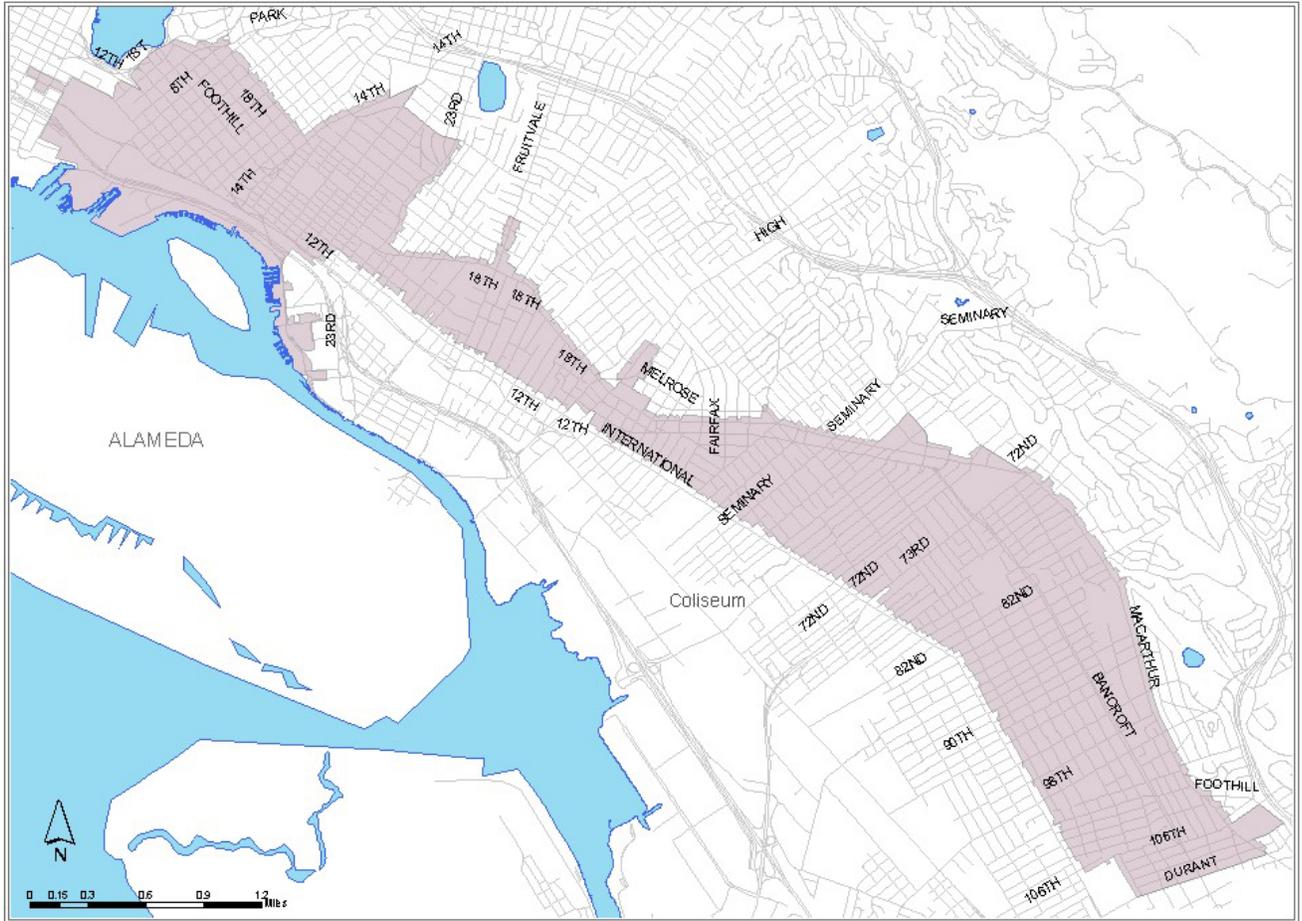
- Preparation of close-out of the Economic Development Conveyance Reinvestment Audit and Reporting to U.S. Army.
- Coordination with RAILS to approve development, finance, management, business and community outreach plans for the redevelopment of the Train Station, including fund development for Train Station construction.

**OAKLAND ARMY BASE  
Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 13,947,240
Projected Sources - FY 2009-10		
Tax Increment	3,178,480	
Interest on Reserve	500,000	
Rental Income	1,793,000	
Total 2009-10 Sources	<u>5,471,480</u>	
Total Anticipated Available Balance		<u>19,418,720</u>
Projected Uses - FY 2009-10		
Personnel Services and Related Overhead Costs	1,389,640	
Projects, Programs and Operations & Maintenance	<u>8,796,120</u>	
Total 2009-10 Uses	10,185,760	
Anticipated Balance, June 30, 2010		<u>9,232,960</u>
Projected Sources - FY 2010-11		
Tax Increment	3,249,770	
Interest on Reserve	500,000	
Rental Income	<u>1,075,800</u>	
Total 2010-11 Sources	4,825,570	
Total Anticipated Available Balance		<u>14,058,530</u>
Projected Uses - FY 2010-11		
Personnel Services and Related Overhead Costs	1,405,820	
Projects, Programs and Operations & Maintenance	<u>9,351,640</u>	
Total 2010-11 Uses	10,757,460	
Anticipated Balance, June 30, 2011		<u>\$ 3,301,070</u>

## NOTES

# CENTRAL CITY EAST REDEVELOPMENT PROJECT AREA



## Central City East Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	11,824,320	-	12,089,490	-
Capital Funds	-	560,000	-	-
Misc. Sources [A]	475,000	-	483,000	-
<b>Subtotal Sources</b>	<b>12,299,320</b>	<b>560,000</b>	<b>12,572,490</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	4,019,860	-	3,985,190	-
Operations & Maintenance	3,248,420	-	3,541,730	-
Capital Projects	560,000	1,860,000	-	-
Tax Increment Debt	5,122,570	-	5,123,760	-
Other Debt	-	-	-	-
<b>Subtotal Uses</b>	<b>12,950,850</b>	<b>1,860,000</b>	<b>12,650,680</b>	<b>-</b>
Transfer to/(from) Fund Balance	(651,530)	(1,300,000)	(78,190)	-
Estimated Beginning Fund Balance	12,921,890	1,538,650	12,270,360	238,650
Estimated Year-End Fund Balance	12,270,360	238,650	12,192,170	238,650

[A] Miscellaneous Sources include interest and rental income.

## Background

The Central City East (CCE) Redevelopment Area contains portions of the Eastlake, Fruitvale, Central East Oakland, and the Elmhurst neighborhoods that make up central and eastern Oakland. The CCE Redevelopment Area begins at the southern border of Downtown and extends east to Durant Street, covering 3,339 acres. The goal of the Central City East (CCE) Redevelopment Plan is to revitalize the waterfront, commercial, and residential areas in the CCE Project Area by eliminating blight, improving the physical and economic environment, and addressing the affordable housing goals of the CCE Project Area. These efforts are guided by the CCE Project Area Committee (PAC), an advisory body to the Agency. The CCE Redevelopment area was adopted on July 29, 2003 and the second Five-Year (2008-2013) Implementation Plan for the CCE Project Area was adopted in June 2008. The CCE Implementation Plan includes eight major commercial streetscape improvement projects, a Façade Improvement Program, a Tenant Improvement Program, an Opportunity Sites Program that targets the redevelopment of key parcels within transit commercial corridors, and a Homeownership Rehabilitation Program. The following activities have also been identified as high priorities for the area: a Public Safety Program; Infill Development Incentive Program; Neighborhood Program Initiative; Tough on Blight Program; Sustainability Program; and working with Rebuilding Together Oakland (RTO) program.

## Highlights

Major accomplishments in FY 2007-09 in the Central City East Project Area include the following:

- Completed 35% to 65% design phases for seven streetscape projects including MacArthur Boulevard, 23<sup>rd</sup> Avenue, Foothill/Fruitvale, 14<sup>th</sup> Avenue, East 18<sup>th</sup> Street, Foothill/High/Melrose, and Fruitvale Alive Project.
- Completed 14 Façade Improvement Projects and 5 Tenant Improvement Projects that impacted the commercial corridors.
- Purchased seven key opportunity properties as part of the CCE Opportunity Sites Program, which identified sites for potential development in the area, including 2777 Foothill Boulevard, Seminary and Foothill Boulevard sites, 73<sup>rd</sup> and Foothill Boulevard, and the property for the Fire Station at 1700 50<sup>th</sup> Avenue.
- Completed purchase of property for new Fire Station #18 and began construction documents for the Fire Station.
- The first phase of development for the upgrades of community facilities including three libraries (Melrose, Eastmont, and Bancroft), two parks (Cesar Chavez and Josie de la Cruz), and a swimming pool (Fremont Pool).
- CCE Affordable housing funds were provided for three Affordable housing developments called the Orchards (65 units of senior housing), Posada de Colores (infrastructure improvements to the property with 100 units of senior housing), and Foothill Plaza Apartments (rehabilitation of 54 units of rental housing).
- Other infrastructure improvements included: funding the MacArthur Boulevard Undergrounding project; stabilization of a hillside and demolition of blighted properties on Wallace Street, and demolition of the blighted property at 2777 Foothill Boulevard.

## PROJECT SUMMARIES

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### Plans for FY 2009-11

Proposed funding for FY 2009-11 is \$14.9 million. The Agency will continue to work with the CCE PAC to further develop a shared vision for each of the four sub-areas and planning around identified major areas of focus. The CCE Series 2006A Bonds were issued to finance various redevelopment activities to benefit the Central City East Project Area. These bonds, issued as taxable (\$61.5 million) and tax-exempt bonds (\$14.1 million) were issued in 2006 and approximately \$68.3 million remains to fund projects and programs. The taxable bonds are being used to encourage private development including property acquisition, retail recruitment, and direct development assistance and the tax-exempt bonds are being used to fund public infrastructure projects, including streetscape design and construction projects, park renovation, and library facility upgrades.

The Agency will also focus on the implementation and construction of the various streetscape projects in the Central City East area. The locations are:

- MacArthur Boulevard between 72<sup>nd</sup> and 82<sup>nd</sup> Avenues and between 106<sup>th</sup> Avenue and the City of San Leandro border
- 23rd Avenue between East 12th Street and Foothill Boulevard
- Foothill Boulevard between Rutherford Street and High Street
- Foothill Boulevard and Seminary Avenue
- East 18th Street
- Melrose & Bancroft
- 14th Avenue between East 10th and East 19th Streets
- Fruitvale Alive Project from Farnam to Logan Avenue.

The Agency will continue working on the Facade Improvement Program, the Tenant Improvement Program, the purchase of key Opportunity Sites along commercial corridors in the CCE area, planning for focus areas, the implementation of a Commercial Security Program, the Neighborhood Project Initiative Program, Tough on Blight Program, and the upgrading of Community facilities including the three libraries, two parks and Fire Station #18. The Agency will continue working on the two year process, in partnership with BART and Peralta Community College, on the development of a Specific Plan for the Lake Merritt BART station. The Agency will target key sites for development and renovation throughout the CCE Project Area.

**CENTRAL CITY EAST  
Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 12,921,890
Projected Sources - FY 2009-10		
Tax Increment	11,824,320	
Interest on Reserve	<u>475,000</u>	
Total 2009-10 Sources	12,299,320	
Total Anticipated Available Balance		<u>25,221,210</u>
Projected Uses - FY 2009-10		
Debt Service	5,122,570	
Personnel Services and Related Overhead Costs	4,019,860	
Projects, Programs and Operations & Maintenance	3,248,420	
Transfer to Capital Funds	<u>560,000</u>	
Total 2009-10 Uses	12,950,850	
Anticipated Balance, June 30, 2010		<u>12,270,360</u>
Projected Sources - FY 2010-11		
Tax Increment	12,089,490	
Interest on Reserve	<u>483,000</u>	
Total 2010-11 Sources	12,572,490	
Total Anticipated Available Balance		<u>24,842,850</u>
Projected Uses - FY 2010-11		
Debt Service	5,123,760	
Personnel Services and Related Overhead Costs	3,985,190	
Projects, Programs and Operations & Maintenance	<u>3,541,730</u>	
Total 2010-11 Uses	12,650,680	
Anticipated Balance, June 30, 2011		<u>\$ 12,192,170</u>

PROJECT SUMMARIES

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**CENTRAL CITY EAST CAPITAL SPENDING**  
**Status of Funds**

Anticipated Balance, June 30, 2009		\$ 1,538,650
Projected Sources - FY 2009-10		
Transfer From Operating Funds	560,000	
Total 2009-10 Sources	560,000	
Total Anticipated Available Balance		2,098,650
Projected Uses - FY 2009-10		
Projects, Programs and Operations & Maintenance		
Streetscape Improvement Program East 18th Street	600,000	
Streetscape Improvement Program MacArthur Blvd	500,000	
Streetscape Improvement Program Sunshine Court	350,000	
Streetscape Improvement Program Fruitvale Alive	410,000	
Streetscape Improvement Program East 18th Street	-	
Total 2009-10 Uses	1,860,000	
Anticipated Balance, June 30, 2010		238,650
Projected Sources - FY 2010-11		
Total 2010-11 Sources	-	
Total Anticipated Available Balance		238,650
Projected Uses - FY 2010-11		
Projects, Programs and Operations & Maintenance	-	
Total 2010-11 Uses	-	
Anticipated Balance, June 30, 2011		\$ 238,650

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## Central City East Project Area Capital Project and Program Descriptions

*The descriptions below are for the capital projects and programs within the Central City East Project Area*

### PROJECT AREA-WIDE PROJECTS

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#### **Commercial Façade Improvement Program**

The Central City East Façade Improvement Program offers business and property owners in target areas matching grants of up to \$30,000 for approved exterior renovations to commercial and mixed-use properties, as well as free architectural assistance. The maximum amount of the grant depends on the size of the property. The program offers matching grants on a one-to-one basis for improvements to storefronts including new signage, window repair, and exterior painting.

#### **Commercial Tenant Improvement Program**

The Central City East Tenant Improvement Program offers up to \$45,000 per vacant storefront, and up to \$5,000 per property for design services for tenant improvements to commercial properties in the CCE Redevelopment Area. The Tenant Improvement Program is an incentive program that offers business owners matching grants on a dollar-for-dollar basis for tenant improvements to the interiors of vacant retail spaces. The program is designed to assist property owners in attracting retail businesses to locations that are difficult and costly to renovate, and serves as an incentive for new retail businesses to locate within the Project Area.

#### **Rebuilding Together Oakland**

Rebuilding Together Oakland uses volunteer labor and leverages financial and in-kind donations to rehabilitate the homes of low-income elderly and disabled homeowners at no cost to the homeowners, so that they may live in safety, comfort and independence. Rebuilding Together Oakland also rehabilitates non-profit community facilities that work directly within low-income communities. For FY 2009-11, \$50,000 will be allocated each year to this program.

#### **Sustainability Program**

This program will provide grants for projects that address sustainability in the CCE area that ensure both the long-term economic health and the environmental quality of residents and the community in the CCE Project Area. The CCE Program will coordinate its services with existing City, County, State, and other services focused on sustainable development. This grant will augment the existing Façade and Tenant Improvement Programs and provide grants to property owners that want to upgrade their property to green building standards and grants to property owners to address blighted properties by upgrading with hardscape/landscape, fencing and other sustainable improvements. For FY 2009-11, \$100,000 will be allocated each year to this program.

#### **Neighborhood Project Initiative**

The Neighborhood Project Initiative (NPI) is intended to further blight reduction and beautification efforts in redevelopment areas through the funding of small-scale, community-initiated public/private improvement and infrastructure projects that currently have no other funding source. For FY 2009-11, \$160,000 will be allocated each year to this program.

## PROJECT SUMMARIES

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### **Tough on Blight Program**

This program is an enhanced blight enforcement operation that aggressively pursues blighted properties and blighting conditions within the Central City East Project Area in cooperation with the Building Services Division. For FY 2009-11, \$75,000 will be allocated each year to this program.

### **Commercial Revolving Loan Program**

The Central City East Commercial Revolving Loan Program will be available for eligible candidates interested in capital improvement loans to rehabilitate, develop or build commercial property within the Central City East Redevelopment Project Area. The program will be administered by the Oakland Business Development Corporation with maximum loan amounts not to exceed \$250,000.

### **Infill Development Incentives Program**

This program offers developers and property owners up to \$15,000 in matching funds for predevelopment analysis. The program is intended to encourage the exploration of residential and nonresidential development options for infill areas in the Central City East Redevelopment Project Area. Major corridors will be a focus of the program. In FY 2009-11, \$100,000 will be allocated each year to this program.

### **Public Safety Program**

The Central City East (CCE) area, in coordination with the Coliseum redevelopment area, is proposing walking and bike patrols along commercial corridors in the two project areas. \$125,000 of CCE area funds are budgeted in FY 2009-10 and another \$125,000 for FY 2010-11.

### **Opportunity Sites Program and Infill Development**

The purpose of the Opportunity Sites Program is to address the re-use and development of blighted underutilized properties in the Central City East Redevelopment Project Area. The acquisition of these properties will benefit the Central City East Redevelopment Project Area by creating future development opportunities to better serve area residents and businesses and improve physical conditions in the Central City East Redevelopment Project Area. Agency staff worked to identify a list of blighted and/or vacant sites within the Redevelopment Area that would be targeted for development. Staff created a substantial list of 40 sites varying in size, location, number of parcels, etc., and identified them as CCE Opportunity Sites. Seven key opportunity sites for development were purchased in FY 2007-09. In FY 2009-11 staff plans to purchase additional key sites for development.

## **STREETSCAPE IMPROVEMENTS AND INFRASTRUCTURE PROJECTS**

Central City East has eight major Streetscape Projects in various stages of development. The CCE bonds will be used to implement streetscape projects that are ready for construction in FY 2009-11.

### **MacArthur Boulevard**

This streetscape project is on MacArthur Boulevard from 72nd Avenue to 82nd Avenue and 106th Avenue to the City of San Leandro border. Undergrounding of the utilities is in progress. The design intent is to create an environment for economic revitalization, enhance the appearance and identity of the area and improve public safety by creating a safe pedestrian environment and traffic calming. The underground construction work began in December of 2005. Once the underground work is completed the streetscape component (above ground work) will begin. Both the streetscape and undergrounding are scheduled to be completed by late 2011.

### **23rd Avenue**

The project area includes 23rd Avenue between East 12th Street and Foothill Boulevard. PGA design, a landscape architectural firm, completed the 35 percent engineering and design documents. Design and Engineering staff will complete 100% construction documents by the fall of 2009. The Agency held several community meetings working with the Lower San Antonio group and the 23rd Avenue Collaborative on the final design for this streetscape.

### **Foothill/Fruitvale**

This project area is located on Foothill Boulevard from Sausal Creek/Rutherford Street to High Street. The firm of Community, Design, & Environment/Wolfe Mason was selected to lead the approximate nine-month project planning and design phases which include three community workshops. The 35% documents were completed in 2008. In FY 2009-11, 100% documents will be completed.

### **Foothill/Seminary**

This project has a proposed area that is located on Foothill Boulevard from Mason Street to 60th Avenue, and on Seminary Avenue from Bancroft Avenue to Kingsley Circle. The design and engineering documents for the project were completed in February 2006. A survey of conditions and the next phase of design documents, as well as a master plan and engineering documents, will be completed in FY 2009-11.

### **14th Avenue**

The project area is located on 14th Avenue between East 8th Street and East 19th Street and on East 12th Street between 14th and 16th Avenues. In FY 2009-11, the first phase of the project will be targeted for construction from International Boulevard to East 19th Street.

### **East 18th Street**

The streetscape improvements are located in the Parkway Theatre district on the east side of Lake Merritt. CCE staff is partnering with Measure DD staff to link this area to the improvement projects at Lake Merritt and Athol Park. In FY 2009-11, the project will be targeted for construction.

### **Foothill/High/Melrose**

This project area includes two separate nodes. The first node has a proposed area that is located on Foothill Boulevard from 42nd Avenue to 45th Avenue and on High Street from Bancroft Avenue to Ygnacio Avenue. The second node is located on Foothill Boulevard from Congress Avenue to Cole Street, on Bancroft Avenue from Fairfax to Cole Street, and on Fairfax Avenue from Foothill Boulevard to Bancroft Avenue. The 35% design and engineering documents will be completed for the two nodes, and a conceptual design that connects the two areas will be completed along Foothill Boulevard from 45th Avenue to Fairfax Avenue, in FY 2009-11.

### **5th Avenue**

The proposed project area will include 5th Avenue from East 18th Street to the Embarcadero, on East 12th Street from 2nd to 5th Avenue, and on International Boulevard from 2nd to 5th Avenue.

## PROJECT SUMMARIES

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### Fruitvale Alive

The project area is along Fruitvale Avenue between East 12th Street and Coloma Street with the portion in the Central City East area from Farnam to Logan Avenue. The plans call for pedestrian safety, traffic calming and street/sidewalk amenities to improve the inter-modal usage, commercial viability of existing shopping nodes and the walkability of the corridor. This project will be targeted for construction in the FY 2009-11 timeframe.

### Sunshine Court

Sunshine Court is a severely unimproved street that falls within the Central City East (CCE) and Coliseum Redevelopment Areas. It runs between 74th and 76th Avenue, beginning at an intersection with International Boulevard before making a southeasterly turn to terminate at 76th Avenue. Redevelopment funds will be used to improve the blighted, damaged and unsafe condition of Sunshine Court. The Oakland Redevelopment Agency and the City of Oakland are in the process of acquiring the road. Improvements to the road will be necessary before it can be dedicated to the City.

### Central City East Project Area Capital Spending Plan

Area	FY 2008-09 Estimated Carryforward	Reprogram FY 2008-09 Carryforward	FY 2009-10 Proposed Allocation	FY 2010-11 Proposed Allocation	Proposed Total FY 2009-11
<b><u>Streetscape, Facilities and Infrastructure Projects</u></b>					
Central City East Land Acquisition	\$46,000,000	\$0	\$0	\$0	\$46,000,000
Fire Station 18	8,000,000	-	-	-	8,000,000
Streetscape Improvement Program					
East 18th Street	-	-	100,000	-	100,000
MacArthur Blvd	-	-	500,000	-	500,000
Sunshine Court	-	-	350,000	-	350,000
Fruitvale Alive	-	-	110,000	-	110,000
East 18th Street	-	-	500,000	-	500,000
23rd Avenue	3,000,000	-	-	-	3,000,000
Foothill Fruitvale	4,000,000	-	-	-	4,000,000
Foothill Seminary	3,126,000	-	-	-	3,126,000
Eastlake 14th Ave.	1,000,000	-	-	-	1,000,000
East 18th Street	1,500,000	-	-	-	1,500,000
Fruitvale Alive	-	-	300,000	-	300,000
<b>GRAND TOTAL</b>	<b>\$66,626,000</b>	<b>\$0</b>	<b>\$1,860,000</b>	<b>\$0</b>	<b>\$68,486,000</b>

# WEST OAKLAND REDEVELOPMENT PROJECT AREA



## West Oakland Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	4,531,120	-	4,608,210	-
Capital Funds	-	-	-	-
Misc. Sources [A]	110,280	-	120,290	-
<b>Subtotal Sources</b>	<b>4,641,400</b>	<b>-</b>	<b>4,728,500</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	1,779,070	-	1,792,960	-
Operations & Maintenance	2,788,580	-	2,850,920	-
Capital Projects	-	-	-	-
Tax Increment Debt	-	-	-	-
Other Debt	13,450	-	13,450	-
<b>Subtotal Uses</b>	<b>4,581,100</b>	<b>-</b>	<b>4,657,330</b>	<b>-</b>
Transfer to/(from) Fund Balance	60,300	-	71,170	-
Estimated Beginning Fund Balance	4,778,710	-	4,839,010	-
Estimated Year-End Fund Balance	4,839,010	-	4,910,180	-

[A] Miscellaneous Sources include interest and rental income.

## Background

The West Oakland Redevelopment Project was adopted on November 18, 2003. This is the fourth and newest of the four redevelopment areas in West Oakland. The West Oakland Redevelopment Project Area comprises 565 acres and is divided into the three sub areas. The sub-areas are Prescott/South Prescott, Clawson/McClymonds/Bunche and West MacArthur/Hoover. The 2008-2013 Five-Year Implementation Plan contains goals and objectives that will aid in the elimination of blighted conditions in the Project Area through planning, redesign, reconstruction and rehabilitation.

The City Council adopted Resolution No. 76841 C.M.S. in 2001, authorizing the formation of the West Oakland Project Area Committee (WOPAC), which advises the City Council on redevelopment activities throughout the Project Area. The WOPAC has met monthly since its inception, and has also met in subcommittees to address specific issues.

## Highlights

Accomplishments in FY 2007-09 included:

- WOPAC approval of a tenant improvement grant of \$75,000 for the Brown Sugar Kitchen restaurant.
- WOPAC continued support for façade improvement and tenant improvement programs with \$75,000 for design funding and \$250,000 for grants.
- Completion of 7 Façade Improvement and 1 Tenant Improvement projects.
- WOPAC approval of a tenant improvement grant of \$200,000 for the future Mandela Foods Market.
- WOPAC outreach activities such as annual picnics, forums and newsletters.
- WOPAC approval of funding of the local match for a MTC grant for the construction of the Seventh Street Streetscape Project.
- WOPAC approval of \$200,000 for security cameras.
- WOPAC approval of a \$100,000 grant for the development of Fitzgerald Park Community Farm.
- WOPAC approval and completion of \$1,574,910 for Phase I of Raimondi Park improvements.
- WOPAC approval of \$200,000 and development of a Neighborhood Project Initiative Program.
- WOPAC approval of a \$100,000 construction job training grant to the Alliance for West Oakland Development.
- WOPAC approval and completion of a \$45,000 graffiti abatement program.
- WOPAC approval of a \$25,000 illegal encampment program.
- WOPAC review of several privately funded development projects in the Project Area.
- Coordination of development activities related to the West Oakland Transit Village Plan around the West Oakland BART station.
- Support of development projects in the West Oakland Transit Village Project Area for grant funding.

## PROJECT SUMMARIES

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### **Plans for FY 2009-11**

Proposed funding for FY 2007-09 is \$9.1 million (two-year total). Plans include:

- Ongoing coordination of WOPAC activities.
- Continued WOPAC outreach activities such as annual picnics, forums and newsletters.
- Streetscape project on Martin Luther King Jr Way.
- Streetscape project on Peralta Street.
- Completion of Phase One of the 7<sup>th</sup> Street Streetscape Project.
- Completion of the Alliance for West Oakland's Construction Job Training Grant.
- Completion of 4 Façade Improvement Projects and 2 Tenant Improvement Projects.
- Completion of the Brown Sugar Kitchen Tenant Improvement Grant.
- Completion of the Mandela Foods Tenant Improvement Grant.
- Implementation of the Neighborhood Project Initiative Program.
- Completion of Fitzgerald Park Community Farm.
- Completion of the Security Camera Project.

**WEST OAKLAND**  
**Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ 4,778,710
Projected Sources - FY 2009-10		
Tax Increment	4,531,120	
Interest on Reserve	110,280	
Total 2009-10 Sources	<u>4,641,400</u>	
Total Anticipated Available Balance		<u>9,420,110</u>
Projected Uses - FY 2009-10		
Debt Service	13,450	
Personnel Services and Related Overhead Costs	1,779,070	
Projects, Programs and Operations & Maintenance	2,788,580	
Total 2009-10 Uses	<u>4,581,100</u>	
Anticipated Balance, June 30, 2010		<u>4,839,010</u>
Projected Sources - FY 2010-11		
Tax Increment	4,608,210	
Interest on Reserve	120,290	
Total 2010-11 Sources	<u>4,728,500</u>	
Total Anticipated Available Balance		<u>9,567,510</u>
Projected Uses - FY 2010-11		
Debt Service	13,450	
Personnel Services and Related Overhead Costs	1,792,960	
Projects, Programs and Operations & Maintenance	2,850,920	
Total 2010-11 Uses	<u>4,657,330</u>	
Anticipated Balance, June 30, 2011		<u>\$ 4,910,180</u>

**NOTES**



## Oak Knoll Project Area

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	461,040	-	467,380	-
<b>Subtotal Sources</b>	<b>461,040</b>	<b>-</b>	<b>467,380</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	342,680	-	347,240	-
Operations & Maintenance	710	-	710	-
Capital Projects	-	-	-	-
Tax Increment Debt	-	-	-	-
Other Debt	-	-	-	-
<b>Subtotal Uses</b>	<b>343,390</b>	<b>-</b>	<b>347,950</b>	<b>-</b>
Transfer to/(from) Fund Balance	117,650	-	119,430	-
Estimated Beginning Fund Balance	(118,090)	-	(440)	-
Estimated Year-End Fund Balance	(440)	-	118,990	-

## **Background**

The Oak Knoll Redevelopment Area spans roughly 183 acres of hillside property north of Highway 580 between Keller Avenue and Golf Links Road. The former Naval Hospital was decommissioned in 1996 and was designated as a Redevelopment Area that same year. Following several efforts to convey the property, the Department of the Navy sold 167 acres of Oak Knoll to SunCal Oak Knoll, LLC for \$100.5 million. The remainder of the land was conveyed to Seneca Center, Sea West Credit Union and the Redevelopment Agency, which owns 5.45 acres on the site.

## **Highlights**

City and Agency staff worked extensively with the developer, SunCal Companies, on the master planning process for a community of 960 housing units of various types and sizes. The site was to also include more than 80,000 square feet for commercial retail, a refurbished mission style club house for community uses, a restored and day-lighted creek, trails, parks and playfields.

Planning has reached the point where SunCal commenced abatement on more than 90 buildings on the site, including the 11-story hospital. Staff has assembled a team of consultants to begin the formation process for a Community Facilities District. The terms for the sale of the Agency's property at market rate were finalized, and the conditions of an Owner Participation Agreement are being completed. The project had been before the Planning Commission several times and is slated to return to the Planning Commission and City Council for final approvals in the first half of 2009. Currently the project is on hold due to SunCal Oak Knoll, LLC's bankruptcy hearings.

## **Plans for FY 2009-11**

Proposed funding for FY 2009-11 is \$0.93 million. Staff will continue to work with the Fire Services Agency and Building Services on blight and safety related issues. Staff will also continue to gather information and present options for how the Agency can assist in the resumption of development activities on the site, which is currently tied up in bankruptcy court.

PROJECT SUMMARIES

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**OAK KNOLL**  
**Operating Reserve Status**

Anticipated Balance, June 30, 2009		\$ (118,090)
Projected Sources - FY 2009-10		
Tax Increment	461,040	
Total 2009-10 Sources	<u>461,040</u>	
Total Anticipated Available Balance		<u>342,950</u>
Projected Uses - FY 2009-10		
Debt Service		
Personnel Services and Related Overhead Costs	342,680	
Projects, Programs and Operations & Maintenance	710	
Total 2009-10 Uses	<u>343,390</u>	
Anticipated Balance, June 30, 2010		<u>(440)</u>
Projected Sources - FY 2010-11		
Tax Increment	467,380	
Total 2010-11 Sources	<u>467,380</u>	
Total Anticipated Available Balance		<u>466,940</u>
Projected Uses - FY 2010-11		
Personnel Services and Related Overhead Costs	347,240	
Projects, Programs and Operations & Maintenance	710	
Total 2010-11 Uses	<u>347,950</u>	
Anticipated Balance, June 30, 2011		<u>\$ 118,990</u>

Insert Tab



## Low-Moderate Income Housing

### Funding Sources and Uses Fiscal Year 2009-11

	FY 2009-10 Proposed Budget		FY 2010-11 Proposed Budget	
	Operating	Capital	Operating	Capital
<b>SOURCES</b>				
Tax Increment	33,448,250	-	34,501,080	-
Capital Funds	-	-	-	-
Interfund Transfer [A]	(322,990)	-	(246,700)	-
Misc. Sources [B]	350,000	-	350,000	-
<b>Subtotal Sources</b>	<b>33,475,260</b>	<b>-</b>	<b>34,604,380</b>	<b>-</b>
<b>USES</b>				
Personnel Services & Overhead	6,886,180	-	7,034,550	-
Operations & Maintenance	19,082,970	-	20,068,410	-
Capital Projects	-	-	-	-
Tax Increment Debt	-	-	-	-
Other Debt	7,506,110	-	7,501,420	-
<b>Subtotal Uses</b>	<b>33,475,260</b>	<b>-</b>	<b>34,604,380</b>	<b>-</b>
Transfer to/(from) Fund Balance	-	-	-	-
Estimated Beginning Fund Balance	-	-	-	-
Estimated Year-End Fund Balance	-	-	-	-

[A] Includes a transfer of \$350,000 in each fiscal year to Central District for acquisition of the Henry J. Robinson Multi-Service Center; and \$27,010 in FY 2009-10 and \$103,300 in FY 2010-11 from Stanford / Adeline for development of affordable housing.

[B] Miscellaneous Sources include interest and rental income.

## Low and Moderate Income Housing Projects

### Background

Beginning in FY 1988-89, the Agency, in accordance with State law, commenced setting aside in a separate fund, 20 percent of all tax increments received for the development of low to moderate income housing throughout the City. Beginning in FY 2002-03, the Agency increased that amount to 25 percent pursuant to Agency Resolution 01-85 adopted on December 11, 2001. The Agency's low and moderate income housing program consists of the use of the set aside funds for various housing projects and programs which provide for preservation and construction of adequate housing and expansion of first-time homeownership opportunities.

### Highlights

During FY 2007-09, the Agency used Low and Moderate Income Housing Funds, including proceeds of an Agency affordable housing bond issued in FY 2005-06 for affordable housing activities. Over \$53 million in ORA money, sometimes in conjunction with other local funds, was committed to develop or preserve 1,276 affordable housing units. Using Agency financing, 219 units completed construction. As of early 2009, nearly 1,300 units of Agency-financed affordable housing were either in predevelopment or under construction (see table at end of this section). The Mortgage Assistance Program provided approximately \$9.7 million in financial assistance to approximately 139 home buyers and provided homeownership counseling and education to over 1,000 citizens. An additional \$5.6 million was committed to assist low to moderate income households purchase market-rate units in the Wood Street development. A total of \$600,000 was reserved for development of permanent supportive housing, \$843,000 was provided for tenant assistance for residents properties owned by Oakland Community Housing, Inc. (OCHI), and \$500,000 was provided for operating subsidies for existing OCHI-owned properties.

### Plans for FY 2009-11

Proposed funding in FY 2009-11 is \$68.08 of which \$15.01 is dedicated to debt service payments for the 2000 and 2006 Housing Set Aside Bonds and partial payment of Central District bonds for the Henry J Robinson transitional housing facility for the homeless.

The proposed Budget includes payments of \$2.6 million (FY 2009-10) and \$2.7 million (FY 2010-11) for the Low and Moderate Income Housing Fund's "share" of the projected ERAF payment. However, because this is not an eligible use of Low and Moderate Income Housing Funds, the Agency must reduce the voluntary 5% contribution in each year by an amount sufficient to cover these payments, so that the ERAF payments are paid from "non-housing" funds. This will require that the Agency make an exception to the provisions of Agency Resolution 01-85 that require deposits of 25 percent of gross tax increment proceeds to the Low and Moderate Income Housing Fund.

A total of \$5 million in funding for the Mortgage Assistance Program will be provided from the Low and Moderate Housing fund in order to make 70 homes affordable to new homeowners. Additional funding for homebuyer assistance will become available to the extent that existing homebuyer loans are repaid during this period.

A total of \$28.1 million will be available for (a) the City-wide NOFA for housing development, (b) operations support (mortgage payments) for the East Oakland Community Project transitional housing facility, and (c) various housing programs identified in the Five-Year Implementation Plans for the Central City East and West Oakland Project Areas. A portion of these funds may be used to support the issuance of bonds to finance the affordable housing components of the Wood Street, Oak to Ninth and MacArthur BART housing developments.

The Redevelopment Plans for the West Oakland and Central City East Project Areas restrict the use of low and moderate income housing funds generated from those areas to activities located in those areas, including development, rehabilitation and homebuyer assistance.

## Low and Moderate Income Housing Projects

### List of Active Projects

Property Name	Property Address	Units	Type	Funds
1574-1590 7th Street (7th and Peralta)	1574-1590 7th Street	5	Homeownership	\$127,327
3701 MLK Jr. (Site Acq)	3701 MLK Jr.	TBD	Homeownership	109,909
720 E. 11th Street Project	720 E. 11th Street	55	Families	4,859,833
Altenheim Phase II	1720 MacArthur	81	Senior	1,753,000
Byron Ave Homes (10211 Byron--Site Acq)	10211 Byron	10	Homeownership	386,550
Edes Avenue Homes, Phase B	10800 Edes Avenue	25	Homeownership	3,601,000
Emancipation Village	3800 Coolidge Avenue	37	Special Use	1,652,000
Fairmount Apartments	401 Fairmount Avenue	31	Families	3,400,000
Faith Housing	1662 7th Street	TBD	Homeownership	689,598
Foothill Plaza Apartments	6311 Foothill Blvd	54	Families	2,910,000
Fox Courts	1807-1829 Telegraph Avenue	80	Families	4,950,000
Harrison Senior	1644 Harrison St & 321 17th Street	74	Senior	5,133,000
Hills Elmhurst Plaza Senior Housing	9415-9437 International Blvd	64	Senior	7,128,222
Ironhorse at Central Station	14th Street at Wood Street	99	Families	8,379,000
Jack London Gateway Senior	900 Market Street	55	Senior	4,900,000
Lion Creek Crossing-Rental Phase III	928-998 66th Avenue	59	Families	3,000,000
Lion Creek Crossing-Rental Phase IV	66th Ave at San Leandro Street	51	Families	2,980,547
Posada de Colores	2221 Fruitvale Ave	100	Senior	188,500
Project Pride	2577-79 San Pablo Ave	42	Transitional Housing	4,450,000
Redwood Hill	4858-68 Calaveras	20	Homeownership	3,858,424
Saint Joseph Ownership Phase IIa	2647 International Blvd	16	Families	3,584,000
Saint Joseph Senior	2647 International Blvd	78	Senior	3,789,000
Sausal Creek	2464 26th Ave	17	Homeownership	2,329,000
Tassafaronga Homeownership	949 85th Avenue	22	Homeownership	1,868,000
Tassafaronga Village, Rental Phase I	919 85th Avenue	50	Families	3,000,000
Wood Street Mixed Use	Wood Street at 18th to 20th Streets	170		8,050,000
<b>TOTAL</b>		<b>1,295</b>		<b>\$87,076,910</b>

**NOTES**

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By: \_\_\_\_\_  
Agency Counsel

## REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND

Resolution No. \_\_\_\_\_ C.M.S.

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**AGENCY RESOLUTION AUTHORIZING THE FISCAL YEARS 2009-11  
BIENNIAL BUDGET AS THE FINANCIAL PLAN FOR CONDUCTING  
THE AFFAIRS OF THE REDEVELOPMENT AGENCY OF THE CITY OF  
OAKLAND AND APPROPRIATING CERTAIN FUNDS TO PROVIDE  
FOR THE EXPENDITURES PROPOSED BY SAID BUDGET**

**WHEREAS**, the Agency has reviewed project and activity budgets in public hearings in view of estimated resources available for Fiscal Years 2009-11; and

**WHEREAS**, the Agency has given careful consideration to the adoption of a budget and financial plan for the use of funds for Fiscal Years 2009-11 as set forth in the "FY 2009-11 Proposed Budget of the Oakland Redevelopment Agency" presented to the Agency Board and Exhibit A, attached to this Resolution, reflecting Agency Board modifications, which together constitute the "FY 2009-11 Oakland Redevelopment Agency Adopted Budget;" and

**WHEREAS**, the City of Oakland and the Agency entered into a Cooperation Agreement on July 1, 2004, which governs the provision of assistance and the payment of funds between the two agencies, subject to budget authorization; and

**WHEREAS**, the Cooperation Agreement provides for an annual accounting of costs incurred by the City in rendering activities or services to the Agency; and

**WHEREAS**, the City has provided the required accounting to the Agency as part of the City budget proposal; now, therefore, be it

**RESOLVED:** That the Agency Administrator is hereby authorized to expend, in accordance with the laws of the State of California and the City of Oakland on behalf of the Agency, new appropriations for projects and activities as incorporated in the FY 2009-11 Oakland Redevelopment Agency Adopted Budget; and be it

**FURTHER RESOLVED:** That the Redevelopment Agency hereby finds and determines that the planning and administrative expenses to be funded from the Low and Moderate Income Housing Fund under the FY 2009-11 Oakland Redevelopment Agency Adopted Budget (1) are necessary for the production, improvement, and preservation of low- and moderate-income housing in the City of Oakland, (2) are an eligible use of Low and Moderate Income Housing Funds, and (3) are otherwise consistent with the standards and requirements set forth in the California Community Redevelopment Law, including Health and Safety Code Section 33334.3(d); and be it

**FURTHER RESOLVED:** That the Agency Administrator may transfer operating appropriations between projects and activities during each of the budget years; and be it

**FURTHER RESOLVED:** That the Agency hereby authorizes transfers between operating funds, debt funds and capital funds within a single redevelopment project to correct deficits in any of the funds; and be it

**FURTHER RESOLVED:** That the Agency hereby authorizes the closing of inactive funds and transfers of residual balances from these inactive funds between operating funds, debt funds and capital funds within a single redevelopment project; and be it

**FURTHER RESOLVED:** That the Agency Administrator is authorized to reimburse or otherwise make payments to the City for all costs incurred, services rendered and payments made by the City pursuant to the Cooperation Agreement.

IN AGENCY, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

PASSED BY THE FOLLOWING VOTE:

AYES- BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND  
CHAIRPERSON BRUNNER

NOES-

ABSENT-

ABSTENTION-

ATTEST:

---

LaTonda Simmons  
Secretary of the Redevelopment  
Agency of the City of Oakland,  
California

**Exhibit A**

Agency Board Modifications to  
FY 2009-11 Proposed Budget  
of the Oakland Redevelopment Agency

*[attached]*



Insert Tab



## GLOSSARY

<b>Assessed Value</b>	The value of real property determined by the County Tax Assessor for tax purposes. Assessed value multiplied by the tax rate determines property tax.
<b>Base Year</b>	A term used in tax increment financing that refers to the taxable assessed value of the project area at the time a redevelopment project is established. The “base year” assessed value and the property tax revenue resulting from it continue to be available to all local taxing agencies that shared property tax revenue prior to establishment of the redevelopment area.
<b>Blight</b>	A combination of physical and economic conditions that prevent private enterprise from occurring, which may benefit from redevelopment in the interest of the health, safety, and general welfare of the people of the community. Blighted conditions could include: unhealthy or unsafe buildings, adjacent incompatible commercial uses, high crime, excessive residential crowding, abnormally high commercial vacancies, and stagnant or declining property values. Agencies must show blighted conditions in a geographic area as a requirement of redevelopment project area designation.
<b>California Environmental Quality Act (CEQA)</b>	The California Environmental Quality Act (CEQA), enacted in 1970, requires state and local agencies to identify the significant environmental impacts of their actions and to avoid or mitigate those impacts, if feasible. CEQA applies to projects undertaken, funded or requiring an issuance of a permit by a public agency. CEQA is a self-executing statute. Public agencies are entrusted with compliance with CEQA and its provisions are enforced, as necessary, by the public through litigation and the threat thereof. While the State of California Resources Agency is charged with the adoption of CEQA Guidelines, and may often assist public agencies in the interpretation of CEQA, it is each public agency’s duty to determine what is and is not subject to CEQA.
<b>California Community Redevelopment Law (CCRL)</b>	Redevelopment Law of the State contained in California Health and Safety Code, Division 24, Part 1 (Section 33000 et seq).
<b>Disposition and Development Agreement</b>	An agreement between a redevelopment agency and a developer for the sale and development of property in the project area. Common elements of a DDA include: sale of land, development, architectural review, agency assistance (such as public financing), financing provisions, use covenants and remedies. The DDA contains all terms and conditions relating to the sale and development of property. It becomes the legally binding instrument that governs the relationship between the agency and developer until development is complete.
<b>Environmental Impact Report (EIR)</b>	A report that thoroughly describes and analyzes the known significant environmental effects of a proposed project, and discusses approaches to mitigating or avoiding those effects.
<b>Educational Revenue Augmentation Fund (ERAF)</b>	A fund into which a portion of property tax revenue (from local entities including redevelopment agencies) is shifted to provide increased local support for public schools. ERAF was enacted in FY 1992-93 to help the State balance its General Fund Budget while maintaining its commitment to fund public education under Proposition 98.
<b>Exclusive Negotiating</b>	

## GLOSSARY

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<b>Agreement (ENA)</b>	While not legally required, redevelopment agencies and developers enter into Exclusive Negotiating Agreements (ENAs) to provide structure to the negotiation process. ENAs define specific time periods within which agencies and developers negotiate terms of the sale and development of certain property within a redevelopment area or DDAs (see above). The developer, is therefore reassured that it can invest its time and money to determine a project's feasibility without fear that a competitor will seize the opportunity. Agencies typically require developers to make good faith deposits in connection with the execution of an ENA. In this way, the agency is reassured of the developer's commitment to the proposed development. Some agencies use good faith deposits to recoup staff and consultant time expended during negotiations. Although an ENA should be formally approved by the agency, it does not require a public hearing.
<b>Fiscal Year</b>	The Agency's fiscal year is July 1 through June 30.
<b>Frozen Assessed Value</b>	A term used in conjunction with tax increment financing that refers either to the base year assessed value (frozen base), or to the assessed value increment that results from increases in assessed value over the base year and which increment is reserved (frozen) until all redevelopment indebtedness has been repaid.
<b>Housing Set-Aside</b>	Requires that twenty percent (20%) of gross tax increment be set aside to improve the quantity and/or quality of housing for very low-, low- and moderate-income families. The Agency voted to increase the low- and moderate-income housing set-aside to 25 percent of gross tax increment.
<b>Infrastructure</b>	Public improvements which support development, including street lighting, street construction, storm drain systems, utility lines, etc.
<b>Project Area Committee (PAC)</b>	A committee elected by and composed of residential and commercial property owners and tenants, as well as community organizations in a proposed redevelopment project area. If a PAC is a required condition of redevelopment project area adoption, then the Agency must consult with the PAC during after plan adoption.
<b>Project</b>	The term "Project" with a capital P means the undertaking of the Agency pursuant to a specifically adopted Redevelopment Area Plan. The term "project" with a lower case p refers to an undertaking or action within a Project. This terminology is used frequently in the Central District Project with its individual action areas or projects.
<b>Project Area</b>	That area within a city or county for which a redevelopment plan has been adopted by the local legislative body.
<b>Redevelopment Agency</b>	State statutes prescribe for the establishment of redevelopment agencies by cities and counties. An agency must first be activated through the adoption of an ordinance by the City Council or the County Board of Supervisors. The authority to engage in redevelopment activities, to incur debt, and to utilize tax increment financing is provided to the redevelopment agency.
<b>Redevelopment Plan</b>	The written plan adopted and approved by the Agency, which describes the actions to be taken by the Agency in redeveloping the project area defined in the Plan. It is a legal document setting forth project boundaries, development objectives, general land use plan, planning criteria, renewal techniques, land

acquisition, land disposition, development controls, duration of controls and plans, and methods of financing.

**Survey Area**

Geographic area found by the legislative body to qualify for redevelopment study purposes. A redevelopment project area must be formed from within a survey area (see above).

**Tax Allocation Bonds**

Bonds issued by a redevelopment agency and secured solely and directly by the pledge of tax increments from the redevelopment project.

**Tax Increment**

Property taxes collected from the portion of the net assessed value (NAV) of the Project Area that represents the difference between the “base value” of that Project Area and the total NAV for that Area. The “base value” refers to the taxable assessed value of the project area at the time a redevelopment project is established. When the redevelopment project is established, the base value becomes frozen, and the property tax revenue generated from this base value continues to be available to all local taxing agencies (e.g. the City, the School District, the County, etc.), while the revenue growth accrues to the Redevelopment Agency (net of applicable transfers and pass throughs).

**Tax Increment Financing**

A method of financing authorized by the State constitution and Statutes as a way of repaying indebtedness incurred by local redevelopment agencies to carry out projects. As a financial tool, it provides that the assessed value of a redevelopment project area may be frozen upon establishment of a project. The frozen base continues to be available to all local taxing agencies through the duration of the redevelopment project. However, any growth in assessed value over the frozen base is reserved for the repayment of indebtedness incurred by the redevelopment agency in redeveloping the area. The property tax rates of local agencies continue to apply to this assessed value increment but the revenue resulting there from is not available to other local taxing agencies until all project indebtedness has been retired.

**Taxing Entity**

Any city, county, school district, or special district which levies property taxes to raise revenues.

**NOTES**





FILED  
OFFICE OF THE CITY CLERK  
OAKLAND  
INTRODUCED BY COUNCILMEMBER  
2009 MAY -7 PM 8: 04

APPROVED AS TO FORM AND LEGALITY

**DRAFT**

## OAKLAND CITY COUNCIL

RESOLUTION NO. \_\_\_\_\_ C.M.S.

---

**RESOLUTION AUTHORIZING THE FY 2009-2011 BIENNIAL BUDGET AS THE FINANCIAL PLAN FOR CONDUCTING THE AFFAIRS OF THE CITY OF OAKLAND AND APPROPRIATING CERTAIN FUNDS TO PROVIDE FOR THE EXPENDITURES PROPOSED BY SAID BUDGET**

**WHEREAS** the City Council has reviewed departmental and non departmental budgets in public hearings in view of estimated resources available for Fiscal Years 2009-2011; and

**WHEREAS** the City Council has given careful consideration to the adoption of a budget and financial plan for the use of funds for Fiscal Years 2009-2011 as set forth in the FY 2009-2011 Proposed Policy Budget document and ~~exhibits to be added~~ reflecting City Council modifications which together constitute the FY 2009-2011 Adopted Policy Budget; now therefore be it

**RESOLVED:** That the City Administrator is authorized to expend in accordance with the laws of the State of California and the City of Oakland on behalf of the City Council new appropriations for departments and activity programs as incorporated in the FY 2009-2011 Adopted Policy Budget attached hereto; and be it

**FURTHER RESOLVED:** That the City Administrator may transfer operating appropriations between activity programs during the fiscal year provided that such funds remain within the agency department in which the funds were approved by City Council; and be it

**FURTHER RESOLVED:** That the City Administrator may transfer capital appropriations between the Capital Improvement Program and operating departments to the extent that such transfers are necessary to fund capital related activities of the operating departments; and be it

**FURTHER RESOLVED:** That the City Administrator must obtain approval from the City Council before (1) substantially or materially altering the relative agency allocations of funding set out in the Policy Budget, (2) substantially or materially changing the levels of service expressly prioritized and funded by the Policy Budget including but not limited to layoffs and/or freezes that would substantially or materially (a) change levels of service, or (b) affect programs, or (3) eliminates or suspends entire programs funded by the Policy Budget; and be it

**FURTHER RESOLVED:** That the City Administrator may periodically transfer unexpended funds from the Unclaimed Cash Fund (Fund 7440) to the General Purpose Fund (Fund 1010); and be it

**FURTHER RESOLVED:** That the City Administrator may establish appropriations in the Oakland Redevelopment Agency Reimbursable Projects Fund (Fund 7780) which match reimbursable capital projects appropriated in the Oakland Redevelopment Agency budget.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

ATTEST: **DRAFT**  
\_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of  
the City of Oakland, California

FILED  
OFFICE OF THE CITY CLERK  
OAKLAND

APPROVED AS TO FORM AND LEGALITY

2009 MAY -7 PM 8:04  
INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

**DRAFT**  
CITY ATTORNEY

## OAKLAND CITY COUNCIL

RESOLUTION No. \_\_\_\_\_ C.M.S.

---

### RESOLUTION ESTABLISHING AN APPROPRIATIONS LIMIT FOR FISCAL YEAR 2009-2010 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA CONSTITUTION

**WHEREAS**, Article XIII B of the California Constitution (Limitation of Government Appropriations) was passed by the California electorate on November 6, 1979, and became effective on July 1, 1980; and

**WHEREAS**, the Chapter 1205, Statute of 1980, Section 7900 of the Government Code, formally implements methods for governmental entities to establish and define annual appropriations limits, based on annual appropriations for the prior fiscal year, which is fiscal year 2008-09, for fiscal year 2009-10; now therefore be it

**RESOLVED:** That the annual appropriations limit for the City of Oakland for FY 2009-10 is \$ \_\_\_\_\_, as reflected in ~~Exhibits to be added at adoption of budget~~ and be it

**FURTHER RESOLVED:** That the growth factors used to calculate the limit are the county population change and the increase in the California per capita income.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

ATTEST: \_\_\_\_\_  
LATONDA SIMMONS  
City Clerk and Clerk of the Council of  
the City of Oakland, California

**ARTICLE XIII B APPROPRIATIONS LIMIT  
Fiscal Year 2009-10**

Article XIII B of the California Constitution was created by the passage of Proposition 4 in November 1979, and establishes a limit on the amount of tax revenue which can be appropriated by government jurisdictions. This limit is popularly known as the Gann Limit. Each year, the limit is recalculated by multiplying the previous year's limit by adjustment factors for population growth and inflation. Proposition 111, passed in June 1990, gave cities the option of using their own growth or the growth of the entire county in which the city is located as the population adjustment factor. Cities were also given the option of using the increase in California Per Capita Income or the increase in the assessed valuation of non-residential property in the City as the inflation adjustment factor. Cities have the option each year of deciding which factor to use. For 2009-10, Oakland is using the population growth of the County of Alameda and the increase in California Per Capita Income. These adjustment factors must be applied to retroactively recalculate the appropriations limit for 1987-88 (i.e. the base year) and each year thereafter in order to arrive at the limit for 2009-10.

2008-09 Appropriations Limit \$442,613,600

2009-10 Adjustment Factors

<b>County of Alameda Population Change</b>	=	[REDACTED]
California Per Capita Income Change	=	[REDACTED]
Combined Change = 1.0132 x 1.0429	=	[REDACTED]

2009-10 Appropriations Limit \$[REDACTED]

Not all City appropriations are subject to the limitation of Article XIII B. The intent of Proposition 4 was to restrict only the appropriation of "proceeds of taxes." Determining which appropriations are subject to the limit requires classifying each funding source as either proceeds of taxes or non-proceeds of taxes. Property tax and local taxes are subject to limitation. State taxes that are subvented to the City count against the City's limit if their use is unrestricted, as in the case of sales tax and motor vehicle in lieu. State subventions that are restricted in use are applied against the State's limit rather than the City's, so they are considered non-proceeds of taxes for the City's calculation. This includes Measure B sales tax, gas tax, and state grants and state-mandated cost subventions included in the Grants and Subsidies category. Interest income is prorated so that the interest earned on tax revenue is included as proceeds of taxes.

Most of the City's other revenue sources are classified as non-proceeds of taxes: franchise fees, Landscape and Lighting Assessments (special benefit assessment districts are excluded from the limitation), fines and penalties, license and permit fees, service charges, rentals and concessions, federal grants, Oakland Redevelopment Agency reimbursements (redevelopment agencies are exempt from Article XIII B), internal service revenues, and other miscellaneous revenues. Enterprise funds – sewer service charges and golf course revenues – are also exempt from the limitation. Fund transfers are re-appropriations of revenue received in previous years; these funds were included in the calculation of appropriations subject to limitation in the year they were received and are not counted twice.

**ARTICLE XIII B - APPROPRIATIONS SUBJECT TO LIMITATION**  
**FY 2009-10**

Revenue	Total	Proceeds of Taxes	Non-Proceeds of Taxes
PROPERTY TAX	\$241.74	\$241.74	
STATE TAX			
Sales Tax	53.79	43.10	10.69
Motor Vehicle in Lieu	1.09	1.09	
Gas Tax	7.03		7.03
<b>Subtotal, State Taxes</b>	<b>\$61.91</b>	<b>\$44.19</b>	<b>17.72</b>
LOCAL TAXES			
Business License Tax	51.78	51.78	
Utility Consumption Tax	54.45	54.45	
Real Estate Transfer Tax	27.14	27.14	
Transient Occupancy Tax	10.10	10.10	
Parking Tax	13.20	13.20	
Special Taxes	21.84	21.84	
<b>Subtotal, Local Taxes</b>	<b>\$178.51</b>	<b>\$178.51</b>	
LANDSCAPE & LIGHTING ASSESSMENT	0.00		0.00
OTHER LOCAL FEES	53.56		53.56
SERVICE CHARGES	129.29		129.29
GRANTS & SUBSIDIES	111.87		111.87
MISCELLANEOUS	64.71	0.13	64.58
FUND TRANSFERS	156.02		156.02
<b>SUBTOTAL REVENUES</b>	<b>\$997.61</b>	<b>\$464.57</b>	<b>\$533.04</b>
INTEREST (Prorated)	9.55	0.00	9.55
<b>TOTAL REVENUE</b>	<b>\$1,007.16</b>	<b>\$464.57</b>	<b>\$542.59</b>
EXEMPTIONS*		\$109.18	
APPROPRIATIONS SUBJECT TO LIMITATION		\$573.75	
APPROPRIATIONS LIMIT			
OVER/(UNDER) LIMIT			

\* Property tax revenue appropriated to service voter-approved debt is exempted.

FILED  
OFFICE OF THE CITY CLERK  
OAKLAND

2009 MAY -7 PM 8:00

Approved as to Form and Legality

By:

**DRAFT**

Agency Counsel

**REDEVELOPMENT AGENCY  
OF THE CITY OF OAKLAND**

Resolution No. \_\_\_\_\_ C.M.S.

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**AGENCY RESOLUTION AUTHORIZING A CONTRIBUTION OF  
REDEVELOPMENT AGENCY FUNDS TO THE CITY UNDER THE  
COOPERATION AGREEMENT FOR THE NUISANCE ABATEMENT  
PROGRAM FOR FISCAL YEAR 2008-09 IN THE AMOUNT OF \$135,834**

**WHEREAS**, the Nuisance Abatement Program is currently fully funded by the City of Oakland's General Purpose Fund; and

**WHEREAS**, the Nuisance Abatement Program is responsible for implementation of the Public Nuisance Ordinance and Nuisance Eviction Ordinance to positively impact the quality and value of Oakland neighborhoods by reducing and eliminating the number of nuisance properties and tenants engaging in illegal activities that negatively impact and influence the neighborhoods, including redevelopment project areas; and

**WHEREAS**, the Program reduces the negative impacts of illegal activity in redevelopment project areas such as additional vehicle traffic, criminal gangs, loitering, fear, gun possession, etc., and assists in achieving safe, attractive neighborhoods for all Oakland residents; and

**WHEREAS**, the vast majority of the nuisance abatement cases are in Oakland's redevelopment project areas; and

**WHEREAS**, these activities contribute to the prevention and elimination of physical and economic blight conditions in project areas, and are therefore eligible for Redevelopment Agency funding; and

**WHEREAS**, the City and the Redevelopment Agency entered into a Cooperation Agreement on July 1, 2004, which governs the provision of assistance and the payment of funds between the two agencies, including Agency payment for City staff services related to redevelopment activities; now, therefore, be it

**RESOLVED:** That the Agency hereby authorizes a contribution of Redevelopment Agency funds in the amount of \$ 135,834 to the City of Oakland under the Cooperation Agreement for FY 2008-09 to partially funding the Nuisance Abatement Program across all redevelopment project areas; and be it

**FURTHER RESOLVED:** That the Agency Administrator is authorized to reimburse or otherwise make payments to the City for all costs incurred, services rendered and payments made by the City for this purpose pursuant to the Cooperation Agreement.

IN AGENCY, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

PASSED BY THE FOLLOWING VOTE:

AYES- BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND  
CHAIRPERSON BRUNNER

NOES-

ABSENT-

ABSTENTION-

ATTEST: \_\_\_\_\_

**DRAFT**

LaTonda Simmons  
Secretary of the Redevelopment Agency of  
the City of Oakland, California

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FILED  
OFFICE OF THE CITY CLERK  
OAKLAND  
INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

APPROVED AS TO FORM AND LEGALITY

**DRAFT**  
CITY ATTORNEY

2009 MAY -7 PM 8:01

## OAKLAND CITY COUNCIL

ORDINANCE No. \_\_\_\_\_ C.M.S.

ORDINANCE AMENDING ORDINANCE NO. 12502 C.M.S. TO CLARIFY GENERAL PURPOSE FUND (GPF) RESERVE REQUIREMENTS; REQUIRE A MAYORAL DECLARATION OF FISCAL EMERGENCY AND APPROVAL BY COUNCIL BEFORE THE GPF RESERVE CAN BE DRAWN DOWN; REQUIRE THAT EXCESS REAL PROPERTY TRANSFER TAX REVENUES BE USED TO BUILD UP THE GPF RESERVE AND CONTRIBUTE TO THE CAPITAL IMPROVEMENTS RESERVE FUND; REQUIRE THAT ONE-TIME REVENUES BE USED TO REPAY NEGATIVE FUND BALANCES AND FUND CAPITAL IMPROVEMENT PROJECTS; AND PROVIDE CRITERIA FOR PROJECT CARRYFORWARDS AND ENCUMBRANCES IN THE GPF.

**WHEREAS**, on June 17, 2003, the City Council adopted Ordinance No. 12502 C.M.S., which repealed the original reserve policy for the City's undesignated general fund balance and adopted new operating budget and capital improvement budget policies, and a higher minimum level of reserves; and

**WHEREAS**, to ensure fiscal prudence and responsibility, the City desires to amend its reserve policy to clarify the established reserved requirements and to establish criteria for the use of GPF reserve, use of excess Real Estate Transfer Tax (RETT) revenue, and use of one-time revenues; and

**WHEREAS**, to minimize drawdowns from the GPF reserve by previously approved project carryforwards and purchase order encumbrances, the City wishes to add specific criteria for such carryforwards and encumbrances in the General Purpose Fund; now, therefore,

### **THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

SECTION 1. The City Council finds and determines the forgoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

SECTION 2. The Municipal Code is hereby amended to add, delete, or modify sections as set forth below (section numbers and titles are indicated in **bold type**; additions are indicated by underscoring and deletions are indicated by ~~strike-through~~ type; portions of the regulations not cited or not shown in underscoring or strike-through type are not changed).

SECTION 3. Ordinance No. 12502 C.M.S. is hereby amended in its entirety to read as follows:

#### **SECTION 2A. General Purpose Fund Reserve Policy**

1. Council hereby declares that it shall be the policy of the City of Oakland to provide in each fiscal year a reserve of undesignated, uncommitted fund balance equal to seven and one-half percent (7.5%) of the General Purpose Fund (Fund 1010) appropriations for such fiscal year (the "General Purpose Fund Reserve Policy").

2. Each year, upon completion of the City's financial audited statements, the ~~City Manager~~City Administrator ~~will~~ shall report the status of the General Purpose Fund Reserve to City Council. If in any fiscal year the General Purpose Fund Reserve Policy is not met, the ~~City Manager~~City Administrator shall present to Council a strategy to meet the General Purpose Fund Reserve Policy.

3. The amounts identified as the ~~undesignated~~ General Purpose Fund Reserve may be appropriated by Council only to fund unusual, unanticipated and seemingly insurmountable events of hardship of the City, and only upon declaration of fiscal emergency by the Mayor and a majority vote by the City Council.

### **SECTION 3B. Capital Improvements Reserve Fund**

1. There is hereby established a fund in the Treasury of the City of Oakland to be known as the "Capital Improvements Reserve Fund" (~~the "Capital Improvements Contingency Fund"~~).

2. ~~Commencing with the 2003-05 budget~~On an annual basis, an amount equal to \$6,000,000 shall be ~~deposited~~held into the Capital Contingency Improvements Reserve Fund (~~the "Capital Improvements Reserve Requirement"~~). Revenues received from one-time activities, including the sale of real property, shall, ~~unless otherwise directed by Council~~, be deposited into the Capital Improvements Reserve Fund, unless otherwise provided in Sections D and E of this ordinance or otherwise directed by a majority vote of the City Council. Interest earnings on monies on deposit in the Capital Improvements Reserve Fund shall accrue to said fund and be maintained therein.

3. Monies on deposit in the Capital Improvements Reserve Fund shall, ~~unless otherwise directed by Council~~, may be appropriated by Council to fund unexpected emergency or major capital maintenance or repair costs to City-owned facilities and to fund capital improvement projects through the Five-Year Capital Improvement Program only if not already allocated to a specific project.

4. Each year, upon completion of the City's financial audited statements, the City Administrator shall report the status of the Capital Improvements Reserve Fund to City Council. If in any fiscal year the required Capital Improvements Reserve Fund threshold of \$6,000,000 is not met, the City Administrator shall present to Council a strategy to meet the said threshold.

**SECTION 4C.** Prior to appropriating monies from the ~~contingency or~~ reserves established by this Ordinance, the Budget Office shall prepare an analysis of the proposed expenditure and the City Administrator shall present such analysis to the City Council. Upon review and approval of the proposed expenditure by the City Council, and appropriate emergency declaration by the Mayor and Council majority vote necessary for the use of GPF reserve, the ~~City Manager~~Administrator will have the authority to allocate from the ~~contingency or~~ reserves.

**SECTION 5.** ~~The City Manager shall annually as part of the budget process prepare and submit to the City Council a report detailing the activity and status of the contingency or reserves established pursuant to this Ordinance. Interim reports may be prepared as requested by the Council.~~

**D. Use of Excess Real Estate Transfer Tax (RETT) Revenues To Maintain General Purpose Fund Reserve and To Fund Capital Improvement Projects Through the Capital Improvements Reserve Fund.**

To ensure adequate levels of the General Purpose Fund reserves and to provide necessary funding for municipal capital improvement projects, the City shall require that excess Real Estate Transfer Tax revenues be defined and used as follows:

- 1) The "excess" Real Estate Transfer Tax (RETT) revenue is hereby defined as any annual amount collected in excess of the "normal baseline" collection threshold of \$40 million.
- 2) The excess Real Estate Transfer Tax collections, as described in this section, shall be used in the following manner: 50 percent deposited into the General Purpose Fund (GPF) to maintain the GPF reserve, and 50 percent deposited into the Capital Improvements Reserve Fund to maintain the required \$6,000,000 balance and to fund municipal capital improvement projects.
- 3) Use of the "excess" RETT revenue for purposes other than those established above may only be allowed upon declaration of a fiscal emergency by the Mayor and a majority vote by the City Council.

**E. Use of One Time Revenues To Pay Off Negative Balances in Various City Funds and To Fund Capital Improvement Projects Through the Capital Improvements Reserve Fund**

- 1) From time to time, the City may receive "one time revenues", defined as financial proceeds that will not likely occur on an ongoing basis, such as sales of property or proceeds from the refinancing of debt.
- 2) Fiscal prudence and conservancy requires that one time revenues not be used for recurring expenses, that outstanding negative balances in various City funds be paid off, and that municipal capital projects addressing health and safety issues be adequately funded. Therefore, upon receipt of one time revenues, such revenues shall be used in the following manner, unless legally restricted to other purposes: 50 percent to pay off negative fund balances, and another 50 percent to deposit into the Capital Improvements Reserve Fund to maintain the \$6,000,000 balance and to fund municipal capital projects.
- 3) Use of the "one time revenues" for purposes other than those established above may only be allowed upon declaration of a fiscal emergency by the Mayor and a majority vote by the City Council.

#### **F. Criteria for Project Carryforwards and Encumbrances in the General Purpose Fund.**

Previously approved but unspent project appropriations ("carryforwards"), as well as funding reserved to pay for purchases or contracts that are entered into in the current year but are not paid for until the following year ("encumbrances"), draw down funding from reserves. Fiscal prudence requires that such drawdowns be limited in the General Purpose Fund (GPF). Therefore:

- 1) Funding for non-operating projects and purchases shall be restricted within the General Purpose Fund; capital purchases and projects in particular shall not be funded from the General Purpose Fund.
- 2) In cases when non-capital, operating projects and purchases must be funded in the General Purpose Fund, these shall be included in an annual budget and supported with new annual revenues.
- 3) Carryover of unspent project carryforwards and encumbrances in the GPF from one year into the next, with no new funding, will be allowed only on an exception basis.
- 4) In the beginning of each fiscal year, before project carryforwards and encumbrances are carried over from the prior year, and no later than August 1, the Budget Office shall liquidate all unspent project carryforwards and encumbrances in the GPF and advise affected City departments of said action.
- 5) Departments may request to retain some or all of the liquidated GPF carryforwards and encumbrances, only if and when such balances are deemed essential to the delivery of city projects, programs and services, and only if the liquidation of such balances would be in violation of legislative or legal requirements, could lead to health or safety issues, and/or would greatly impact essential City projects, programs and services.
- 6) A request to retain some or all of the liquidated carryforwards or encumbrances must be submitted in writing to the Budget Director within five (5) working days of receiving an advisory from the Budget Office about said liquidations, and must detail specific reasons necessitating such a request, including but not limited to those stated in item (3) above.
- 7) The Budget Director, upon review of a department's request, shall recommend an action to the City Administrator within five (5) working days of receiving the department's request.
- 8) The City Administrator, in consultation with the Budget Director, shall make a final determination of any and all requests for exceptions by departments, by August 20, and all requesting departments should be so notified by August 30.

SECTION 4. This ordinance shall be effective immediately, if passed by the affirmative vote of at least six City Council members; if this ordinance is passed by the affirmative vote of five City Council members, it will be effective seven days after final passage.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

**DRAFT**

ATTEST: \_\_\_\_\_

LATONDA SIMMONS

City Clerk and Clerk of the Council of  
the City of Oakland, California

FILED  
OFFICE OF THE CITY CLERK  
OAKLAND  
INTRODUCED BY COUNCILMEMBER \_\_\_\_\_

2009 MAY -7 PM 8: 04

APPROVED AS TO FORM AND LEGALITY

**DRAFT**  
CITY ATTORNEY

## OAKLAND CITY COUNCIL

ORDINANCE No. \_\_\_\_\_ C.M.S.

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**ORDINANCE AMENDING CHAPTER 2.29 OF THE OAKLAND MUNICIPAL CODE, ENTITLED, "CITY AGENCIES, DEPARTMENTS AND OFFICES", TO REVISE THE ORGANIZATIONAL STRUCTURE OF THE CITY UNDER THE CITY ADMINISTRATOR'S JURISDICTION IN ACCORDANCE WITH THE REQUIREMENTS OF CITY CHARTER SECTION 600, BY TRANSFERRING THE OFFICE OF PERSONNEL RESOURCE MANAGEMENT FROM THE FINANCE AND MANAGEMENT AGENCY TO BECOME THE DEPARTMENT OF HUMAN RESOURCES MANAGEMENT; RECONFIGURING THE NEIGHBORHOOD SERVICES COORDINATORS (NSCS), OAKLANDERS' ASSISTANCE CENTER, AND RE-ENTRY PROGRAM AS THE PUBLIC SAFETY SERVICES DIVISION IN THE CITY ADMINISTRATOR'S OFFICE; AND MOVING THE MARKETING DIVISION TO THE COMMUNITY AND ECONOMIC DEVELOPMENT AGENCY TO CLOSELY COORDINATE ITS ACTIVITIES WITH OTHER MARKETING AND SPECIAL EVENTS FUNCTIONS.**

**WHEREAS**, Section 600 of the Charter of the City of Oakland provides that the City Council shall by ordinance provide the form of organization through which the functions of the City under the jurisdiction of the City Administrator are to be administered; and

**WHEREAS**, in 1999 the Council passed Ordinance No. 12186, C.M.S. which established in Chapter 2.29 of the municipal code the organizational structure of the City; and

**WHEREAS**, in 2007 the Council passed Ordinance No. 12815, C.M.S. which revised the organizational structure of the City as established in Chapter 2.29 of the municipal code; and

**WHEREAS**, the City Council wishes to further improve efficiencies and enhance accountability of City programs and services; and

**WHEREAS**, the recommended changes include: transferring the Office of Personnel Resource Management from the Finance and Management Agency to become the Department of Human Resources Management, reconfiguring the Neighborhood Services Coordinators (NSCs), Oaklanders Assistance Center, and Re-Entry Program as the Public Safety Services Division in the City Administrator's Office, and moving the Marketing Division to the Community and Economic Development Agency; now, therefore

## THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

SECTION 1. The City Council finds and determines the foregoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

SECTION 2. The Municipal Code is hereby amended to add; delete, or modify sections as set forth below (section numbers and titles are indicated in **bold type**; additions are indicated by underscoring and deletions are indicated by ~~strike-through type~~); there are no changes in the portions of the sections that are not cited or shown in underscoring or strike-through type.

SECTION 3. Chapter 2.29 of the Municipal Code is hereby amended to read as follows:

### **Section 2.29.010 Purpose.**

The rendition of efficient and effective services in the city is best accomplished through the establishment of departments and agencies, each of which shall function under the leadership of a single Director and shall consist of ~~departments or divisions~~. Said Director and any agency, department or division shall serve as "department head" within the meaning of Article IX of the City Charter.

### **Section 2.29.020 Police Services Agency.**

There is established in the city government a Police Services Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Police Services Agency shall be the responsibility of the Chief of the Police Services Agency who shall serve as Director of said agency, subject to the direction of the City Administrator. In the Police Services Agency there shall be the following ~~bureaus~~ divisions: Field Operations, Investigations, Services and Administration.

### **Section 2.29.030 Fire Services Agency.**

There is established in the city government a Fire Services Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Fire Services Agency shall be the responsibility of the Chief of the Fire Services Agency who shall serve as Director of said agency, subject to the direction of the City Administrator. In the Fire Services Agency there shall be the following divisions: Administration, Field Operations/Suppression, Fire Prevention and Communication, Special Operations, Budget and Planning, Personnel, Safety and Liability, Emergency Medical Services, Training, and Office of Emergency Services. (Ord. 12186 (part), 1999)

### **Section 2.29.040 Finance and Management Agency.**

There is established in the city government a Finance and Management Agency which shall be under the supervision and administrative control of the City Administrator and Assistant City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator and Assistant City Administrator. The management and operation of the Finance and Management Agency shall be the

responsibility of the Director of Finance and Management, subject to the direction of the City Administrator and Assistant City Administrator. In the Finance and Management Agency there are the following divisions: Administration, Treasury, Accounting, Parking, ~~Human Resources~~, Risk Management and Revenue.

#### **Section 2.29.050 Public Works Agency.**

There is established in the city government a Public Works Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions, and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Public Works Agency shall be the responsibility of the Director of Public Works, subject to the direction of the City Administrator. In the Public Works Agency there shall be the following divisions: Administration, Infrastructure and Operations, and Facilities and Environment.

#### **Section 2.29.070 Community and Economic Development Agency.**

There is established in the city government a Community and Economic Development Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Community and Economic Development Agency shall be the responsibility of the Director, subject to the direction of the City Administrator. In the Community and Economic Development Agency there shall be the following divisions: Administration, Planning and Zoning, Building Services, Economic Development, Redevelopment, Engineering, Planning and Design, Marketing, and Housing and Community Development.

#### **Section 2.29.080 Administrative departments.**

There is established in the city government several administrative departments which shall be under the supervision and administrative control of the City Administrator and Assistant City Administrator. The powers, functions and duties of said departments shall be those assigned, authorized and directed by the City Administrator and Assistant City Administrator subject to Article IX of the City Charter. The management and operation of the departments shall be the responsibility of the directors of said departments, subject to the direction of the City Administrator and Assistant City Administrator. The administrative departments shall be the following: Department of Information Technology, Department of Contracting and Purchasing, Department of Personnel, Department of Parks and Recreation, Department of Library Services, Department of Human Services, and Museum Department.

#### **Section 2.29.090 Office of the City Administrator**

There is established in the city government an Office of the City Administrator to assist in the operation and execution of functions as described in the City Charter under Articles IV, V, VI, VIII and IX. There shall be in the Office of the City Administrator. the following divisions: Administration, Budget, Research, and Analysis, Americans with Disabilities Act Programs, Citizens' Police Review Board, Equal Access, Equal Opportunity Programs, Marketing, and Public Ethics Commission, and Public Safety Programs.

SECTION 4. This ordinance will take effect immediately if it is adopted by the Council with six affirmative votes; it will take effect seven days after final passage if it is adopted with five affirmative votes. The organizational structure established by this Ordinance will become effective on the effective date of the Ordinance.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

**AYES---** BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER

**NOES---**

**ABSENT---**

**ABSTENTION---**

**DRAFT**

ATTEST: \_\_\_\_\_

LATONDA SIMMONS

City Clerk and Clerk of the Council of  
the City of Oakland, California

FILED  
OFFICE OF THE CITY CLERK  
OAKLAND

**DRAFT** City Attorney

2009 MAY -7 PM 8: **OAKLAND CITY COUNCIL**

**ORDINANCE No. \_\_\_\_\_ C.M.S.**

**ORDINANCE AMENDING ORDINANCE NUMBER 12880 C.M.S. (MASTER FEE SCHEDULE), AS AMENDED, TO ESTABLISH, MODIFY AND DELETE FEES ASSESSED BY THE OFFICE OF THE CITY ADMINISTRATOR, OFFICE OF THE CITY ATTORNEY, OAKLAND PUBLIC LIBRARY, FIRE SERVICES AGENCY, OFFICE OF PARKS AND RECREATION, PUBLIC WORKS AGENCY, AND COMMUNITY AND ECONOMIC DEVELOPMENT AGENCY.**

**WHEREAS**, the City of Oakland periodically updates its Master Fee Schedule to account for general cost of living increases and program changes or other costs; and

**WHEREAS**, the fee modifications and additions proposed herein have been justified by the respective agencies and are identified in an "Agenda Report" dated May 13, 2009 to Dan Lindheim, City Administrator, entitled "An Ordinance Amending Ordinance Number 12880 C.M.S. (Master Fee Schedule), as Amended, to Establish, Modify, and Delete Fees Assessed by selected Offices, Departments, and Agencies of the City of Oakland"; and

**WHEREAS**, the City Council finds and determines that the herein-referenced modifications and additions are necessary to reimburse the City for the costs of performing the various municipal and regulatory functions; and

**WHEREAS**, a Public Hearing was held on June 1, 2009, to review the proposed fee changes; now, therefore

**THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

**Section 1.** The Master Fee Schedule as set forth in Ordinance Number 12880 C.M.S., as amended, is hereby amended to modify and establish fees assessed by the City Administrator, Office of the City Attorney, Oakland Public Library, Fire Services Agency, Office of Parks and Recreation, Public Works Agency, and Community and Economic Development Agency and as set forth in Exhibit A, attached hereto and made a part hereof.

**Section 2.** This ordinance shall be effective on July 1, 2009 upon approval by the Council of the City of Oakland.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, and PRESIDENT BRUNNER

NOES -

ABSENT -

ABSTENTION -

ATTEST: **DRAFT**  
\_\_\_\_\_  
LaTonda Simmons  
City Clerk and Clerk of the Council  
of the City of Oakland, California



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**CITY ADMINISTRATOR**

FEE DESCRIPTION	Current Fee (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>EQUAL ACCESS</b>					
<b>INTERPRETATION SERVICES</b>					
<b>A. CONSECUTIVE INTERPRETER (1 Interpreter)</b>					
1	Reservation Made 1 Week Before Event				
a.	Spanish / Cantonese / Mandarin / Vietnamese	New	100.00	Hour	New
b.	Other Language(s)	New	Actual Cost	Hour	New
2	Reservation Made Less Than 1 Week Before Event				
a.	Spanish / Cantonese / Mandarin / Vietnamese	New	Actual Cost	Hour	New
b.	Other Language(s)	New	Actual Cost	Hour	New
<b>B. SIMULTANEOUS INTERPRETER (2 Interpreters)</b>					
1	Reservation Made 1 Week Before Event				
a.	Spanish / Cantonese / Mandarin / Vietnamese	New	300.00	Hour	New
b.	Other Language(s)	New	Actual Cost	Hour	New
2	Reservation Made Less Than 1 Week Before Event				
a.	Spanish / Cantonese / Mandarin / Vietnamese	New	Actual Cost	Hour	New
b.	Other Language(s)	New	Actual Cost	Hour	New
<b>INTERPRETATION EQUIPMENT</b>					
<b>A. RENTAL FEE</b>					
1	One Transmitter with Microphone & 25 Receivers with Headphones	New	250.00	Set	New
<b>TRANSLATION SERVICES</b>					
<b>A. WRITTEN TRANSLATIONS</b>					
1	Spanish	New	0.17	Word	New
2	Chinese / Vietnamese	New	0.20	Word	New
<b>B. DESKTOP PUBLISHING AND DESIGN (Formatting)</b>					
1	Illustrator / PageMaker / Quark / Word	New	80.00	Page	New
2	Other Application(s)	New	Actual Cost	Page	New
<b>C. PROOFREADING</b>					
		New	60.00	Hour	New
<b>D. MISCELLANEOUS</b>					
1	Include rush charges, audio tapes, compact discs, and other storage media.	New	Actual Cost	Request	New
<b>PROJECT MANAGEMENT</b>					
<b>A. PROJECT MANAGEMENT</b>					
1	(Does Not Apply to Interpretation Requests)	New	5% of total cost	Request	New
<b>NEIGHBORHOOD SERVICES</b>					
<b>A. NEIGHBORHOOD WATCH SIGNS</b>					
1	Require Neighborhood Watch groups to purchase the signs that the Public Works Agency install on their block. Currently, the City of Oakland does not charge a fee for the signs or the installation.	New	25.00	Per Sign	New



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**CITY ATTORNEY**

<b>FEE DESCRIPTION</b>	<b>CURRENT FEE (FY 2008-09 ) FEE UNIT</b>	<b>PROPOSED FEE (FY 2009-10) FEE UNIT</b>	<b>% CHANGE</b>
<b>A. CITY ATTORNEY'S HOURLY RATES</b>			
1 Deputy City Attorney I	145.00 Hour	155.00 Hour	6.90%
2 Deputy City Attorney II	190.00 Hour	195.00 Hour	2.63%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**CONTRACTING & PURCHASING**

FEE DESCRIPTION	Current Fee		PROPOSED	%
	(FY 2008-09)	UNIT	FEE	CHANGE
<b>FEE UNIT FEE UNIT</b>				
<b>CONTRACT COMPLIANCE AND EMPLOYMENT SERVICES (SOCIAL EQUITY)</b>				
A. LCP TRACKER USAGE FEE	80.00	Month	80.00	Month 0.00%
<b>CONTRACT ADMINISTRATION</b>				
<b>A. CITY OF OAKLAND STANDARD DETAIL FOR PUBLIC WORKS</b>				
1 Book	15.00	Each	15.00	Each 0.00%
2 Mailing Surcharge	4.05	Mailing	4.05	Mailing 0.00%
<b>B. SERVICE FEE FOR PLANS AND SPECIFICATIONS FOR PUBLIC WORKS CONSTRUCTION</b>				
1 Full Size Plans				
a. 9 sheets or Less	12.00	Set	24.00	Set 100.00%
b. 10 to 20 Sheets	16.00	Set	32.00	Set 100.00%
c. 21 sheets and over	Actual Cost		Actual Cost	
2 Mailing Charges				
a. 9 sheets or less of plans	5.00	Mailing	10.00	Mailing 100.00%
b. 10 or more sheets of plans	9.00	Mailing	14.00	Mailing 55.56%
<b>C. STANDARD SPECIFICATIONS FOR PUBLIC WORKS CONSTRUCTION 2006 EDITION</b>				
1 Green Book	35.00	Each	40.00	Each 14.29%
2 Modifications to Green Book by City of Oakland	10.00	Each	10.00	Each 0.00%
3 Mailing	10.00	Mailing	13.00	Mailing 30.00%
<b>D Staff Fee for Non Compliance Invertigations &amp; LEP shortfall closeouts</b>				
1 LEP Non Compliance Investigations & Closeouts	New		50.00	Hour New



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>ADMINISTRATION</b>					
<b>A. DUPLICATION/REPRODUCTION</b>					
1 Microfilm Records	0.55	Document	0.58	Document	5.00%
2 Photocopies					
a. Documents Routinely Produced in Multiple Copies for Distribution	0.05	Page (single sided)	0.05	Page (single sided)	5.00%
b. Documents Routinely Produced in Multiple Copies for Distribution	0.10	Sheet (double sided)	0.11	Sheet (double sided)	5.00%
3 Communications					
a. Processing Fee (Does not apply to public records or subpoena requests)	40.12	Hour	42.13	Hour	5.00%
b. Cassette Tape/CD/DVD	6.68	Each	7.02	Each	5.00%
c. Production of Documents in Response to Subpoenas	Statutory fees permitted by Evidence Code Section		Statutory fees permitted by Evidence Code Section		
4 Plans/Map Photo Copy (Copies Less Than 11"x17")	0.75	Map Instance	0.79	Map Instance	5.00%
5 Making Fire Code Records Available For Viewing And/Or Copying From Archives	32.00	Instance	33.60	Instance	5.00%
6 Photographs/Prints					
a. 3-1/2" x 5" Color	4.42	Photo	4.64	Photo	5.00%
b. 3-1/2" x 5" Black & White	4.42	Photo	4.64	Photo	5.00%
c. 5" x 7" Color	7.36	Photo	7.73	Photo	5.00%
d. 5" x 7" Black & White	7.36	Photo	7.73	Photo	5.00%
e. 8" x 10" Color	14.71	Photo	15.44	Photo	5.00%
f. 8" x 10" Black & White	11.04	Photo	11.59	Photo	5.00%
g. 11" x 14" Color	22.07	Photo	23.18	Photo	5.00%
h. 11" x 14" Black & White	14.71	Photo	15.44	Photo	5.00%
i. 16" x 20" Color	44.13	Photo	46.34	Photo	5.00%
j. 16" x 20" Black & White	36.79	Photo	38.63	Photo	5.00%
k. Additional Prints	4.42	Photo	4.64	Photo	5.00%
l. Color Slide Processing	29.43	Each	30.90	Each	5.00%
M. Fire Incident Report	0.00	Each	13.13	Each	New
<b>B. APPEALS</b>					
1 Billing					
a. Process Billing Appeals And Refund Requests That Are	93.00	Appeal	97.65	Appeal	5.00%
b. Process Billing Appeals With Referral To "Collections"	93.00	Appeal	97.65	Appeal	5.00%
c. Process Billing Appeals For Second Research/Review	93.00	Appeal	97.65	Appeal	5.00%
2 Plan Review					
a. Board Of Examiners & Appeals					
1 Grade I - Minimum Code Technically or Deviations Requiring Limited Management Staff Time	169.00	Appeal	177.45	Appeal	5.00%
2 Grade II - Code Violations Found During Plan Checking or Field Inspection Requiring Field Review by Management	337.00	Item	353.85	Item	5.00%
3 Grade III - Appeals Regarding Code Requirements When Projects are Still in the Design Stage	844.00	Appeal	886.20	Appeal	5.00%
4 Grade IV - Dangerous Building Code and Appeals by Other City Departments	844.00	Appeal	886.20	Appeal	5.00%
3 Code Enforcement					
a. Appeals To Hearing Examiner					
1 Filing Fee	66.00	Appeal	69.30	Appeal	5.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>ADMINISTRATION</b>					
<b>B. APPEALS</b>					
3 Code Enforcement					
a. Appeals To Hearing Examiner					
2 Conduct Appeals Hearing	247.00	Hour or Fraction of	259.35	Hour or Fraction of	5.00%
3 Processing Fee	491.00	Appeal	515.55	Appeal	5.00%
b. Process Code Enforcement Violation Appeals Determined to be Unfounded	93.00	Appeal	97.65	Appeal	5.00%
<b>C. CONTRACTED WORK</b>					
1 Bid/Contract Development	360.00	Instance	378.00	Instance	5.00%
2 Demolition	1,931.00 or 31%	Instance or of Contract, Whichever is Greater	2,027.55 or 31%	Instance or of Contract, Whichever is Greater	5.00%
<b>D. PUBLIC DOCUMENTS (Order, Invoice, Demand, Notice, Declaration, Lien, Release, Termination, etc:)</b>					
1 Preparation	204.00	Document	214.20	Document	5.00%
2 Notarizing	25.00	Document	26.25	Document	5.00%
<b>E. COLLECTIONS</b>					
1 Alameda County Collection Surcharge on Liens	0.02	Lien	0.02	Lien	5.00%
2 Interest on Property Fees and Penalties	0.10	Per Year, Based on Unpaid Balance after Due Date	0.11	Per Year, Based on Unpaid Balance after Due Date	5.00%
3 Court Action	Actual cost, 204.00 minimum	Instance	Actual cost, 214.20 minimum	Instance	5.00%
<b>F. REAL PROPERTY TITLE SEARCH</b>					
1 Litigation Guarantee	Actual cost, 204.00 minimum	Report	Actual cost, 214.20 minimum	Report	5.00%
2 All Others	16.20	Instance	17.01	Instance	5.00%
<b>G. COMPLIANCE PLAN</b>					
1 Building/Property not declared substandard	371.00	Plan	389.55	Plan	5.00%
2 Building/Property declared substandard	1,237.00	Plan	1,298.85	Plan	5.00%
<b>H. DUPLICATE RELEASE OF LIEN/TERMINATION OF</b>					
	36.00	Document	37.80	Document	5.00%
<b>I. ELECTRONIC PAYMENT TRANSACTION FEE</b>					
	Actual Cost or 2.20 Minimum	Each	Actual Cost or 2.31 Minimum	Each	5.00%
<b>J. FIRE SERVICES IMPACT FEE FOR NEW CONSTRUCTION PROJECTS</b>					
1 Impact Fee	4.30	Square Foot	4.52	Square Foot	5.00%
2 Administrative Appeal Fee	556.00	Appeal	583.80	Appeal	5.00%
<b>K. FALSE ALARM</b>					
1 False Alarm Penalties-Commercial On The Second Transmission Within 6 Months	496.62	Incidence	521.45	Incidence	5.00%
2 False Alarm Penalties-Residential On The Third Transmission Within 6 Months	496.62	Incidence	521.45	Incidence	5.00%
<b>O. VARIANCE FROM OAKLAND FIRE CODE REQUIREMENTS</b>					
1 Administrative Review	346.00	Application	363.30	Application	5.00%
2 Board Review	859.00	Application	901.95	Application	5.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )		PROPOSED FEE (FY 2009-10)		% CHANGE	
	FEE	UNIT	FEE	UNIT		
<b>PERMITS</b>						
<b>A. OPERATIONAL PERMITS as required by the Oakland Fire Code Section 105.6</b>						
1	Aerosol Product Level 2 and Level 3	75.66	Year	79.44	Year	5.00%
2	Amusement Buildings	75.66	Per Bldg / Instance	79.44	Per Bldg / Instance	5.00%
3	Aviation Facilities					
	a. Aircraft Repair/Service Hanger	151.33	Year	158.90	Year	5.00%
	b. Aircraft Refueling Vehicle	75.66	Truck/Year	79.44	Truck/Year	5.00%
4	Carnival	227.01	Instance	238.36	Instance	5.00%
5	Cellulose Nitrate Film	75.66	Year	79.44	Year	5.00%
6	Christmas Tree Lots	75.66	Each	79.44	Each	5.00%
7	Combustible Dust Producing Operations	151.33	Year	158.90	Year	5.00%
8	Combustible Materials					
	a. Fiber Storage/Handling	151.33	Year	158.90	Year	5.00%
	b. Miscellaneous Storage	151.33	Year	158.90	Year	5.00%
9	Compressed Gas per 2007 CFC Table 105.6.B	75.66	Year	79.44	Year	5.00%
10	Combustible Liquids (C/L) - Class II or III Liquids					
	a. Store, Handle, Use or Dispense	151.33	Year	158.90	Year	5.00%
	b. Remove from Tank	See Construction Permits		See Construction Permits		
	c. Facility used for Dispensing	151.33	Year	158.90	Year	5.00%
	d. Manufacture, Process, Blend Or Refine	227.01	Year	238.36	Year	5.00%
	e. Operate Equipment/Facility where C/L Produced, Processed, Transported, Stored, Dispensed or Used	151.33	Year	158.90	Year	5.00%
	f. Temporarily Place Tank Out of Service	151.33	Year	158.90	Year	5.00%
	g. Operate Pipeline for Transport	227.01	Year	238.36	Year	5.00%
	h. Underground Tanks	See Tanks		See Tanks		
11	Covered Mall Buildings					
	a. Use of Open Flame	75.66	Year/ Instance	79.44	Year/ Instance	5.00%
	b. Display liquid- or Gas Fired Equipment	75.66	Year/ Instance	79.44	Year/ Instance	5.00%
	c. Placement of Retail Fixtures	75.66	Year/ Instance	79.44	Year/ Instance	5.00%
	d. Placement of Concession Equipment	75.66	Year/ Instance	79.44	Year/ Instance	5.00%
11	Covered Mall Buildings					
	e. Display of Highly Combustible Goods	151.33	Year/ Instance	158.90	Year/ Instance	5.00%
12	Cryogenic Fluids Per Appendix Chapter 1 Tbl 105.6.10					
	a. Produce, Store, Use, Handle, Dispense, Transport on Site	75.66	Year	79.44	Year	5.00%
13	Cutting/Welding	151.33	Year	158.90	Year	5.00%
14	Dry Cleaning Plants	75.66	Year	79.44	Year	5.00%
15	Exhibits & Trade Shows	227.01	Event	238.36	Event	5.00%
16	Explosives					
	a. Manufacture, Store, and/or Sell =<100 pounds	75.66	Year	79.44	Year	5.00%
	b. Manufacture, Store, and/or Sell >100 pounds	151.33	Year	158.90	Year	5.00%
	c. Transport, Receive, and/or Deliver	75.66	Instance	79.44	Instance	5.00%
	d. Use Any Amount	151.33	Year	158.90	Year	5.00%
	e. Operate Terminal	151.33	Year	158.90	Year	5.00%
17	Fair	227.01	Year	238.36	Year	5.00%
18	Fire Hydrants & Valves, Use of	147.13	Instance	154.49	Instance	5.00%
19	Fireworks					
	a. Facilities which Manufacture, Store, Possess, or Sell	227.01	Year	238.36	Year	5.00%
	b. Persons whom Possess and/or Sell	151.33	Instance	158.90	Instance	5.00%



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*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>PERMITS</b>					
<b>A. OPERATIONAL PERMITS as required by the Oakland Fire Code Section 105.6</b>					
19 Fireworks					
c. Public Display	302.68	Instance	317.81	Instance	5.00%
d. Continuous Display	1,513.36	Year	1,589.02	Year	5.00%
20 Flammable Liquids (F/L) - Class I					
a. Store, Handle, Use or Dispense	151.33	Year	158.90	Year	5.00%
b. Remove from Tank -	See Construction Permits		See Construction Permits		
c. Facility used for Dispensing	151.33	Year	158.90	Year	5.00%
d. Manufacture, Process, Blend Or Refine	227.01	Year	238.36	Year	5.00%
e. Operate Equipment/Facility where F/L Produced, Processed, Transported, Stored, Dispensed or Used	151.33	Year	158.90	Year	5.00%
f. Temporarily Place Tank Out of Service	151.33	Year	158.90	Year	5.00%
g. Operate Pipeline for Transport	227.01	Year	238.36	Year	5.00%
h. Underground Tanks	See Tanks				
21 Floor Finishing	75.66	Instance	79.44	Instance	5.00%
22 Fruit/Crop Ripening	151.33	Year	158.90	Year	5.00%
23 Fumigation/Thermal Insecticidal Fogging					
a. Operate a Business	75.66	Year	79.44	Year	5.00%
b. Maintain room, vault, or chamber	75.66	Year	79.44	Year	5.00%
24 Hazardous Materials	151.33	Year	158.90	Year	5.00%
25 Hazardous Production Materials	151.33	Year	158.90	Year	5.00%
26 High-Piled Storage	151.33	Year	158.90	Year	5.00%
27 Hot Work Operations					
a. Public Exhibition/Demonstration	75.66	Instance/ Per Unit	79.44	Instance/ Per Unit	5.00%
b. Use of Portable Equipment	151.33	Year	158.90	Year	5.00%
c. Fixed-Site Equipment	151.33	Year	158.90	Year	5.00%
d. Within Hazardous Fire Area	151.33	Instance	158.90	Instance	5.00%
e. Open Flame for Application of Roof Covering	151.33	Year	158.90	Year	5.00%
f. Hot Work Program - Employee Certification	75.66	Per Employee	79.44	Per Employee	5.00%
28 Industrial Ovens	75.66	Year	79.44	Year	5.00%
29 Junk Yards	151.33	Year	158.90	Year	5.00%
30 Lumber Yards	151.33	Year	158.90	Year	5.00%
31 Liquid/Gas Fueled Vehicles/Equipment in Assembly Buildings	144.07	Vehicle / Instance	151.28	Vehicle / Instance	5.00%
32 Liquid Petroleum Gas (LPG)					
a. Storage and/or Use of	75.66	Year	79.44	Year	5.00%
b. Cargo Tanker Transport	75.66	Truck/Year	79.44	Truck/Year	5.00%
33 Magnesium Operations	151.33	Year	158.90	Year	5.00%
34 Motor Vehicle Fuel Dispensing Facility	151.33	Year	158.90	Year	5.00%
35 Open Burning	181.60	Special	190.68	Special	5.00%
36 Open Flames					
a. Paint Removal	75.66	Year	79.44	Year	5.00%
b. Used in Hazardous Fire Area	90.81	Instance	95.35	Instance	5.00%
c. Candles in Assembly, Restaurant/Drinking Establishments	90.81	Year	95.35	Year	5.00%
d. Ceremonial	90.81	Instance	95.35	Instance	5.00%
e. Public Exhibition/Demonstration	181.60	Instance	190.68	Instance	5.00%
37 Organic Coatings	75.66	Year	79.44	Year	5.00%
38 Parade Float(s)	75.66	Float/ Instance	79.44	Float/ Instance	5.00%



**City of Oakland**  
**Master Fee Schedule**  
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**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>PERMITS</b>					
<b>A. OPERATIONAL PERMITS as required by the Oakland Fire Code Section 105.6</b>					
39 Places of Assembly					
a. 50-100 persons	75.66	Year	79.44	Year	5.00%
b. 101-299 persons	151.33	Year	158.90	Year	5.00%
c. 300 -999 persons	227.01	Year	238.36	Year	5.00%
d. 1000 persons or more	306.06	Year/Event	321.36	Year/Event	5.00%
40 Production Facility, Studio, Stage					
a. Change Use/Occupancy	303.10	Event	318.26	Event	5.00%
b. Allow Live Audience	303.10	Event	318.26	Event	5.00%
c. Install Seating	303.10	Event	318.26	Event	5.00%
d. Special Effect Operation	303.10	Event	318.26	Event	5.00%
e. Use of Pyrotechnics	303.10	Instance	318.26	Instance	5.00%
41 Pyrotechnic Special Effects Material	302.68	Instance	317.81	Instance	5.00%
42 Pyroxylin Plastics					
a. Cellulose Nitrate Plastic, Storage/Handling	151.33	Year	158.90	Year	5.00%
b. Manufacture/Assembly	151.33	Year	158.90	Year	5.00%
43 Pumpkin Patches	75.66	Each	79.44	Each	5.00%
44 Refrigeration Equipment	75.66	Year	79.45	Year	5.00%
45 Repair Garages w/o Open Flame	151.33	Year	158.90	Year	5.00%
46 Roof Top Heliports	227.01	Year	238.36	Year	5.00%
47 Spraying and Dipping	75.66	Year	79.44	Year	5.00%
48 Tanks					
a. One Tank	317.80	Permit	333.69	Permit	5.00%
b. Two Tanks	472.17	Permit	495.78	Permit	5.00%
c. Three Tanks	628.04	Permit	659.45	Permit	5.00%
d. Four Tanks	788.46	Permit	827.88	Permit	5.00%
e. Five Tanks	912.55	Permit	958.18	Permit	5.00%
f. Six Tanks	1,085.08	Permit	1,139.33	Permit	5.00%
g. Seven Tanks	1,227.20	Permit	1,288.56	Permit	5.00%
h. Eight Tanks	1,369.59	Permit	1,438.07	Permit	5.00%
i. Nine Tanks	1,510.61	Permit	1,586.14	Permit	5.00%
j. Ten Tanks	1,653.69	Permit	1,736.37	Permit	5.00%
k. Eleven Tanks	1,785.77	Permit	1,875.05	Permit	5.00%
l. Twelve Tanks	1,905.32	Permit	2,000.59	Permit	5.00%
m. Thirteen Tanks	2,027.90	Permit	2,129.29	Permit	5.00%
n. Fourteen Tanks	2,156.54	Permit	2,264.37	Permit	5.00%
o. Fifteen Tanks	2,282.14	Permit	2,396.25	Permit	5.00%
p. Sixteen Tanks	2,404.73	Permit	2,524.96	Permit	5.00%
q. Seventeen Tanks	2,533.37	Permit	2,660.04	Permit	5.00%
r. Eighteen Tanks	2,658.98	Permit	2,791.93	Permit	5.00%
s. Nineteen Tanks	2,786.10	Permit	2,925.41	Permit	5.00%
t. Twenty Tanks	2,908.69	Permit	3,054.12	Permit	5.00%
u. Over Twenty Tanks	2,908.69	Permit	3,054.12	Permit	5.00%
49 Tents, Canopies, and/or Temporary Membrane Structures	227.01	Structure	238.36	Structure	5.00%
50 Tires					
a. Scrap Tires and Tire Byproducts	151.33	Year	158.90	Year	5.00%
b. Tire Rebuilding Plant	151.33	Year	158.90	Year	5.00%
51 Waste Handling Plants/Recycler	151.33	Year	158.90	Year	5.00%
52 Wood Products	151.33	Year	158.90	Year	5.00%
53 Wood Working Plants	151.33	Year	158.90	Year	5.00%
54 Welding	151.33	Year	158.90	Year	5.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

**FEE DESCRIPTION**

CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
FEE	UNIT	FEE	UNIT	

**PERMITS**

**B. CONSTRUCTION PERMITS as required by the Oakland Fire Code Section 105.7**

1	Plan Review	230.63	Base Fee Per Hr	242.16	Base Fee Per Hr	5.00%
2	Expedited Review Charge	335.43	P/H - 2 Hr Minimum	352.20	P/H - 2 Hr Minimum	5.00%
3	Automatic Fire Extinguishing Systems Installation					
a.	13D Systems (Single Family Dwellings/Duplex)	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
1	With AMMR Modification Review	230.63	Per Hour plus Base Fee	242.16	Per Hour plus Base Fee	5.00%
b.	13R (Multi Family 4 or Less Stories)					
1	1 to 10,000 SQFT	1,341.72	Base Fee	1,408.81	Base Fee	5.00%
2	10,001 SQFT Plus	0.11	Each Addtl sqft over 10,000 sqft	0.12	Each Addtl sqft over 10,000 sqft	5.00%
3	With AMMR Modification Review	223.62	Per Hour plus Base Fee	234.80	Per Hour plus Base Fee	5.00%
c.	13 Systems (Non-13R/13D Systems)					
1	1 to 10,000 SQFT	1,788.96	Base Fee	1,878.41	Base Fee	5.00%
2	10,001 SQFT Plus	0.18	Each Addtl Sqft over 10,000 sqft	0.19	Each Addtl Sqft over 10,000 sqft	5.00%
3	With AMMR Modification Review	230.63	Per Hour plus Base Fee	242.16	Per Hour plus Base Fee	5.00%
d.	Pre-Engineered Systems (FM200, UL300, etc.)					
1	Clean Agent System	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
2	Wet/Dry Chemical	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
3	Other	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
e.	Private Hydrant/Dry Horizontal Standpipe	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
f.	Underground Mains/Feeds	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
g.	Fire Pumps and Related Equipment	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
4	Battery System Installation	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
5	Combustible Liquids (C/L) - Class II or III Liquids	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
6	Compressed Gas Systems	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
7	Fire Alarm and Detection Systems and related Equipment					
a.	Fire Alarm Systems	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
b.	Fire Suppression Detection and Monitoring	230.63	P/H - 2.5 Hr Min, Ea 30 min after 2.5	242.16	P/H - 2.5 Hr Min, Ea 30 min after 2.5	5.00%
8	Flammable Liquids	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
9	Hazardous Materials	230.63	P/H - 2.5 Hr Min, Ea 30 min after 2.5	242.16	P/H - 2.5 Hr Min, Ea 30 min after 2.5	5.00%
10	Industrial Ovens	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%



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FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>PERMITS</b>					
<b>B. CONSTRUCTION PERMITS as required by the Oakland Fire Code Section 105.7</b>					
11 LP-Gas System	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
12 Spray Booth and/or Room	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
13 Dipping Tanks	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
14 Standpipe System	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
15 Tanks	230.63	P/H - 2.5 Hr Min	242.16	P/H - 2.5 Hr Min	5.00%
16 Tents, Canopies, and/or Temporary Membrane Structures	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
17 Evacuation					
a. Fire Safety Plan	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
b. Evacuation Plan	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
18 Miscellaneous					
a. Zoning Requests	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
b. Parcel Map Waiver Review	230.63	P/H - 3 Hr Min	242.16	P/H - 3 Hr Min	5.00%
c. Tentative Parcel Map	230.63	P/H - 3 Hr Min	242.16	P/H - 3 Hr Min	5.00%
d. Site Utility Review	230.63	P/H - 1/2 Hr Min	242.16	P/H - 1/2 Hr Min	5.00%
e. EBMUD Meter Approval	230.63	P/H - 1/2 Hr Min	242.16	P/H - 1/2 Hr Min	5.00%
f. As-Builts	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
g. Resubmittals	230.63	P/H - 1/2 Hr Min	242.16	P/H - 1/2 Hr Min	5.00%
h. Vegetation Management Fire Protection Plan Review	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
20 Security Bars					
a. Existing Bedroom Window Security Bar Installations					
1 First Unit	77.04	Permit	80.90	Permit	5.00%
2 Second Unit	27.52	Each	28.90	Each	5.00%
3 Three or More Units	27.52	Each	28.90	Each	5.00%
b. New Installations On Existing Buildings					
1 First Unit	77.04	Permit	80.90	Permit	5.00%
2 Second Unit	27.52	Each	28.90	Each	5.00%
3 Three or More Units	27.52	Each	28.90	Each	5.00%
c. Certification of Compliance - Contractor Certified Installations					
1 Permit Fee - First Unit	34.39	Permit	36.11	Permit	5.00%
2 Permit Fee - Two or More Units	13.76	Each	14.44	Each	5.00%
21 Consultation Requested For Preliminary Review Of Improvements And Construction Projects (One-Hour Minimum)	230.63	P/H - 1 Hr Min	242.16	P/H - 1 Hr Min	5.00%
22 Processing Request For Alternate Materials Or Method Of Construction					
a. Grade I - Minimum Code Deviations Requiring Limited	169.00	Request	177.45	Request	5.00%
b. Grade II - Code Violations Found During Plan Checking					
1 First Two Requests	337.00	Request	353.85	Request	5.00%
2 Additional Requests	619.00	Request	649.95	Request	5.00%
c. Grade III - Appeals Regarding Code Requirements When					
1 First Two Requests	844.00	Request	886.20	Request	5.00%
2 Additional Requests	1,237.00	Request	1,298.85	Request	5.00%
23 Duplicate Inspection Record Card					
a. Replace	51.55	Card	54.13	Card	5.00%
<b>INSPECTIONS</b>					
A. INSPECTION ASSOCIATED WITH CONSTRUCTION PERMITS	142.37	P/H - 1 HR MIN	149.49	P/H - 1 HR MIN	5.00%



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**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>INSPECTIONS</b>					
B. AFTER HOURS INSPECTION	213.56	P/h - 2.5 MIN	224.24	P/h - 2.5 MIN	5.00%
C. INSPECTION WARRANT	680.66	Instance	714.69	Instance	5.00%
D. COMPLAINT INVESTIGATION	142.47	Inspection	149.59	Inspection	5.00%
E. CANCELLED INSPECTIONS					
1 Equal to or less than 48 hours Notice	142.47	Penalty Fee	149.59	Penalty Fee	5.00%
F. TANK INSTALLATION INSPECTION	569.88	Inspection	598.37	Inspection	5.00%
G. HIGH-RISE BUILDINGS (Occupiable space => 75 feet above point of access)					
1 Annual Inspection	0.01	Per Sqft	0.01	Per Sqft	5.00%
2 Reinspection	0.01	Per Sqft/ Per Inspection	0.01	Per Sqft/ Per Inspection	5.00%
H. MID-RISE BUILDINGS =>4 stories (Floor of Penthouse excluded as a Story for Residential Property Only, Not Classified as a High-Rise)					
1 Annual Inspection	503.95	Per Inspection	529.15	Per Inspection	5.00%
2 1st Reinspection	0.01	Per Sqft	0.01	Per Sqft	5.00%
3 2nd Re-Inspection Fee	170.96	Per Hr / 1 Hr Min Per Insp	179.51	Per Hr / 1 Hr Min Per Insp	5.00%
4 3rd Reinspection Fee	205.15	Per Hr / 1 Hr Min Per Insp	215.41	Per Hr / 1 Hr Min Per Insp	5.00%
5 4th Reinspection Fee	246.18	Per Hr / 1 Hr Min Per Insp	258.49	Per Hr / 1 Hr Min Per Insp	5.00%
6 5th Reinspection Fee	302.82	Per Hr / 1 Hr Min Per Insp	317.96	Per Hr / 1 Hr Min Per Insp	5.00%
I. ALL OTHER OCCUPANCIES (=< 3 stories, Excluding Care Facilities, Single Family Dwellings, Duplexes)					
1 Annual Inspection	142.27	Per Hr / 1 Hr Min	149.38	Per Hr / 1 Hr Min	5.00%
2 1st Reinspection					
a. Compliant	142.27	per Hr / 1/2 Hr Min	149.38	per Hr / 1/2 Hr Min	5.00%
b. Non-Compliant	142.27	Per Hr / 1 Hr Min	149.38	Per Hr / 1 Hr Min	5.00%
3 2nd Re-Inspection Fee	170.96	Per Hr / 1 Hr Min	179.51	Per Hr / 1 Hr Min	5.00%
4 3rd Reinspection Fee	205.15	Per Hr / 1 Hr Min	215.41	Per Hr / 1 Hr Min	5.00%
5 4th Reinspection Fee	246.18	Per Hr / 1 Hr Min	258.49	Per Hr / 1 Hr Min	5.00%
6 5th Reinspection Fee	302.82	Per Hr / 1 Hr Min	317.96	Per Hr / 1 Hr Min	5.00%
J. CARE FACILITIES defined by Oakland Fire Code Chapter 2					
1 <b>New/Modified Care Facility as Identified by Department of Social Services</b> ( <i>Pursuant to Health and Safety Code Section 13235, a pre-inspection fee of not more than \$50 may be charged for a facility with a capacity to serve 25 or less clients. A fee of not more than \$100 may be charged for a pre-inspection of a facility with a capacity to serve 26 or more clients</i> )					
a. Adult Residential Facilities					
3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

**FEE DESCRIPTION**

**CURRENT FEE**  
 (FY 2008-09)

**PROPOSED FEE**  
 (FY 2009-10)

**%  
 CHANGE**

**FEE UNIT**

**FEE UNIT**

**INSPECTIONS**

**J. CARE FACILITIES defined by Oakland Fire Code Chapter 2**

**1 New/Modified Care Facility as Identified by Department of Social Services** *(Pursuant to Health and Safety Code Section 13235, a pre-inspection fee of not more than \$50 may be charged for a facility with a capacity to serve 25 or less clients. A fee of not more than \$100 may be charged for a pre-inspection of a facility with a capacity to serve 26 or more clients)*

b. Congregate Living Health Facilities

3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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c. Foster Family Homes

3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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d. Group Homes

3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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e. Intermediate Care for Developmentally Disabled

3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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f. Intermediate Care for Developmentally Disabled Nursing

3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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g. Nurseries

3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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h. Residential Care for Elderly (RCFE)

3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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i. Chronically Ill

3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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j. Rehabilitation Houses

1 Halfway Houses

c. State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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2 Community Correctional Centers

c. State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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3 Community Correction Reentry Centers

c. State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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4 Community Treatment Programs

c. State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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5 Work Furlough Programs

c. State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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6 Alcoholism or Drug Abuse Recover/Treatment

c. State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
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k. Hospitals

142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
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l. Nursing Homes

142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
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m. Mental Hospitals

142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
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**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

**FEE DESCRIPTION**

CURRENT FEE (FY 2008-09)	PROPOSED FEE (FY 2009-10)	% CHANGE
FEE UNIT	FEE UNIT	

**INSPECTIONS**

**J. CARE FACILITIES defined by Oakland Fire Code Chapter 2**

**1 New/Modified Care Facility as Identified by Department of Social Services** *(Pursuant to Health and Safety Code Section 13235, a pre-inspection fee of not more than \$50 may be charged for a facility with a capacity to serve 25 or less clients. A fee of not more than \$100 may be charged for a pre-inspection of a facility with a capacity to serve 26 or more clients)*

n. Detoxification Facilities	142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
o. Jail	142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
p. Prison	142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
q. Reformatories	142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
r. Detention Center	142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
s. Correctional Centers	142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
t. Juvenile Hall	142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%
u. Adult Day Care					
3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
v. Adult Day Care Support					
3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
w. Family Day-care Homes					
3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
x. Day Care Center For Mildly Ill Children					
3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
y. Infant Care Center					
3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
z. School Aged Child Day Care					
3 State Final Fire Clearance Request	142.27	Per Hr / 1/2 Hr Min Per Insp	149.38	Per Hr / 1/2 Hr Min Per Insp	5.00%
aa. All Other State/County Fire Clearance Requests	142.27	Per Hr / 1 Hr Min Per Insp	149.38	Per Hr / 1 Hr Min Per Insp	5.00%

**2 EXISTING CARE FACILITY**

**a. Residential Care for the Elderly (RCFE).** *(Pursuant to Health and Safety Code Section 159.84, neither the State Fire Marshal nor any local public entity shall charge any fee for enforcing fire inspection regulations pursuant to state law or regulations or local ordinance, with respect to residential-care facilities for the elderly (RCFE) which service six or fewer persons)*

2 Seven or more persons	142.27	Per Hr / 1 Hr Min	149.38	Per Hr / 1 Hr Min	5.00%
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**b. All others (Classifications as Identified in J-1)**

1 Annual Inspection Fee	142.27	Per Hr / 1 Hr Min	149.38	Per Hr / 1 Hr Min	5.00%
2 1st Re-Inspection Fee					
a. Compliant	142.27	Per Hr / 1/2 Hr Min	149.38	Per Hr / 1/2 Hr Min	5.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>INSPECTIONS</b>					
<b>J. CARE FACILITIES defined by Oakland Fire Code Chapter 2</b>					
<b>2 EXISTING CARE FACILITY</b>					
b. All others (Classifications as Identified in J-1)					
2	1st Re-Inspection Fee				
	b. Non-Compliant	142.27	Per Hr / 1 Hr Min	149.38	Per Hr / 1 Hr Min 5.00%
3	2nd Reinspection Fee	170.96	Per Hr / 1 Hr Min	179.51	Per Hr / 1 Hr Min 5.00%
4	3rd Reinspection Fee	205.15	Per Hr / 1 Hr Min	215.41	Per Hr / 1 Hr Min 5.00%
5	4th Reinspection Fee	246.18	Per Hr / 1 Hr Min	258.49	Per Hr / 1 Hr Min 5.00%
6	5th Reinspection Fee	302.82	Per Hr / 1 Hr Min	317.96	Per Hr / 1 Hr Min 5.00%
<b>K. SECURITY BARS</b>					
<b>1 Investigation Fees</b>					
	a. Investigation Fee - Administrative Costs	275.15	Each	288.91	Each 5.00%
	b. Investigation Fee Per Work Hour or Fraction of an Hour	89.43	Hour	93.90	Hour 5.00%
2	Reinspection Fees Per Work Hour or Fraction of an Hour	89.43	Hour	93.90	Hour 5.00%
<b>L. SERVICE FEES</b>					
<b>1 Re-inspection to Verify or Monitor Progress of Violations Abatement</b>					
	a. Conditions of Compliance	142.47	Inspection	149.59	Inspection 5.00%
	b. All Others	388.80	Inspection	408.24	Inspection 5.00%
<b>M. COMMENCE OR COMPLETE WORK FOR WHICH PERMITS ARE REQUIRED BY THE OAKLAND FIRE CODE WITHOUT FIRST HAVING OBTAINED THE REQUIRED PERMITS &amp; INSPECTIONS</b>					
2	Investigation of Work	142.47	Inspection	149.59	Inspection 5.00%
<b>CERTIFIED UNITED PROGRAM AGENCY- CUPA</b>					
<b>A. HAZARDOUS MATERIAL MANAGEMENT PLAN FEES</b>					
<b>1 Square Footage Fee</b>					
	a. First 10,000 Square Feet	0.01	Square Foot	0.01	Square Foot 5.00%
	b. Each Square Foot Over 10,000	0.00	Square Foot	0.00	Square Foot 5.00%
	c. Minimum Square Footage Fee	83.30	Facility	87.47	Facility 5.00%
	d. Maximum Square Footage Fee	8,008.70	Facility	8,409.14	Facility 5.00%
<b>2 Hazardous Material Quantity Fee</b>					
a. Liquids					
1	First 7,000 Gallons	0.03	Gallon	0.03	Gallon 5.00%
2	7,001 - 35,000 Gallons	0.01	Gallon	0.01	Gallon 5.00%
3	35,001 + Gallons	0.01	Gallon	0.01	Gallon 5.00%
b. Solids					
1	First 3,000 Pounds	0.04	Pound	0.04	Pound 5.00%
2	3,001 - 16,000 Pounds	0.01	Pound	0.01	Pound 5.00%
3	16,001 + Pounds	0.01	Pound	0.01	Pound 5.00%
c. Gases					
1	First 1,000 Cubic Feet	0.07	Cubic Foot	0.07	Cubic Foot 5.00%
2	1,001 - 6,000 Cubic Feet	0.01	Cubic Foot	0.01	Cubic Foot 5.00%
3	6,001 + Cubic Feet	0.01	Cubic Foot	0.01	Cubic Foot 5.00%
4	Minimum Quantity Fee	83.30	Facility	87.47	Facility 5.00%
5	Maximum Quantity Fee	8,008.70	Facility	8,409.14	Facility 5.00%
<b>3 Hazardous Material Item Fee</b>					
	a. Each Hazardous Material Item	30.45	Item	31.97	Item 5.00%
	b. Minimum Fee	83.30	Facility	87.47	Facility 5.00%
	c. Maximum Fee	8,008.70	Facility	8,409.14	Facility 5.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>CERTIFIED UNIFIED PROGRAM AGENCY- CUPA</b>					
<b>A. HAZARDOUS MATERIAL MANAGEMENT PLAN FEES</b>					
4 Annual Hazardous Material Fee Limits					
a. Minimum Fee	248.23	Facility	260.64	Facility	5.00%
b. Maximum Fee	24,026.80	Facility	25,228.13	Facility	5.00%
5 Re-inspection Fee	130.70	P/H - 1 HR MIN	137.24	P/H - 1 HR MIN	5.00%
6 Fee for Miscellaneous Services Not Included Above (Including Review of Risk Management Prevention Plans)	130.70	P/H - 1 HR MIN	137.24	P/H - 1 HR MIN	5.00%
8 Spills, Leaks and Contaminated Sites Oversight Deposit	6,548.85	Case	6,876.29	Case	5.00%
9 Spills, Leaks and Contaminated Sites Oversight (Hourly Fee)	216.12	Hour	226.92	Hour	5.00%
10 Spills, Leaks and Contaminated Sites Oversight (Charge per Case)	458.42	Case	481.34	Case	5.00%
<b>B. ON-SITE TREATMENT OF HAZARDOUS WASTE</b>					
1 Permit by Rule	1,899.95	Facility	1,994.95	Facility	5.00%
2 Conditional Authorized	1,899.95	Facility	1,994.95	Facility	5.00%
3 Conditional Exemption and Commercial Laundry					
a. First Year	151.33	Permit	158.90	Permit	5.00%
b. Second and Succeeding Years	75.66	Permit	79.44	Permit	5.00%
<b>C. HAZARDOUS WASTE GENERATOR</b>					
1 Self Employed Generator	302.68	Permit	317.81	Permit	5.00%
2 One to Four Employees	317.80	Permit	333.69	Permit	5.00%
3 Five to Nine Employees	349.44	Permit	366.91	Permit	5.00%
4 Ten to Nineteen Employees	699.17	Permit	734.13	Permit	5.00%
5 Twenty to Forty-Nine Employees	1,048.76	Permit	1,101.20	Permit	5.00%
6 Fifty to Ninety-Nine Employees	1,401.37	Permit	1,471.44	Permit	5.00%
7 One Hundred to Four Hundred Ninety-Nine Employees	2,100.54	Permit	2,205.57	Permit	5.00%
8 Over Four Hundred Ninety-Nine	3,152.33	Permit	3,309.94	Permit	5.00%
<b>HAZARDOUS FIRE AREA</b>					
A. FIRE HAZARD CLEARANCE- Administrative Fee	481.52	Property	505.60	Property	5.00%
B. REINSPECTION	275.15	Property	288.91	Property	5.00%
<b>PUBLIC EDUCATION/TRAINING</b>					
<b>A. EMERGENCY PREPAREDNESS PLANNING</b>					
1 Private Business - Employee Training	120.17	Hour + Materials	126.18	Hour + Materials	5.00%
2 Public / Non-Profit Organization - Employee Training	60.64	Hour + Materials	63.67	Hour + Materials	5.00%
<b>B. NON-CERTIFIED CPR TRAINING/FIRST AID TRAINING (COMBINED)</b>					
1 Private Business	67.25	Student/ 6 Maximum	70.62	Student/ 6 Maximum	5.00%
2 Public / Non Profit Organization	67.25	Student/ 6 Maximum	70.62	Student/ 6 Maximum	5.00%
<b>C. EMERGENCY PREPAREDNESS SUPPLIES AND EQUIPMENT</b>					
1 CORE Module I Workbook, "Individual & Family Preparedness"	8.82	Book	9.26	Book	5.00%
2 CORE Module II Workbook, "Developing Neighborhood Emergency Response Teams"	26.46	Book	27.78	Book	5.00%
3 CORE Module III Workbook, "An Advanced Emergency Preparedness Workbook for Hands-on Training"	26.46	Book	27.78	Book	5.00%
4 CORE Workbook Set, Modules I, II and III	61.74	Set	64.83	Set	5.00%
D. CONFINED SPACE TRAINING	334.39	Class	351.11	Class	5.00%



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**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>PUBLIC EDUCATION/TRAINING</b>					
E. AED CLASS	57.31	Person	60.17	Person	5.00%
F. FIRST AID & CPR CLASSES	57.31	Person	60.17	Person	5.00%
G. FIRST AID CLASS	44.57	Person	46.80	Person	5.00%
H. HEALTHCARE PROVIDER CLASS	44.57	Person	46.80	Person	5.00%
I. HEARTSAVER CPR CLASS	31.84	Person	33.43	Person	5.00%
1 (3) Paramedic Classes	179.34	Class	188.31	Class	5.00%
2 EMT Certification	40.52	Certification	42.54	Certification	5.00%
J. FIRE EXTINGUISHER TRAINING					
1 Private Businesses	221.11 + Materials	Per Class	492.57 + Materials	Per Class	122.77%
2 Public Businesses	111.05 + Materials	Per Class	116.60 + Materials	Per Class	5.00%
<b>INCIDENT RECOVERY FEES</b>					
A. CONFINED SPACE RECOVERY	2,675.13	Incident	2,808.88	Incident	5.00%
B. RECOVERY FOR EMERGENCY RESPONSE EXPENSES AS ALLOWED BY CALIFORNIA GOVERNMENT CODE AND SECTIONS 35150-35157					
1 Fire Chief	210.18	Hour	220.69	Hour	5.00%
2 Deputy Chief	197.01	Hour	206.86	Hour	5.00%
3 Battalion Chief	160.15	Hour	168.16	Hour	5.00%
4 Assistant Fire Marshal (Sworn)	136.28	Hour	143.09	Hour	5.00%
5 Assistant Fire Marshal (Civilian)	131.20	Hour	137.76	Hour	5.00%
6 Captain	133.23	Hour	139.89	Hour	5.00%
7 Lieutenant	123.30	Hour	129.47	Hour	5.00%
8 Engineer	116.23	Hour	122.04	Hour	5.00%
9 Firefighter	104.88	Hour	110.12	Hour	5.00%
10 Fire Communications Supervisor	93.55	Hour	98.22	Hour	5.00%
11 Sr. Fire Communications Dispatcher	85.04	Hour	89.29	Hour	5.00%
12 Fire Communications Dispatcher	75.11	Hour	78.87	Hour	5.00%
13 Fire Engine Company	466.29	Hour	489.61	Hour	5.00%
14 Fire Prevention Inspector	116.23	Hour	122.04	Hour	5.00%
15 Fire Protection Engineer	97.89	Hour	102.78	Hour	5.00%
16 Fire Suppression District Inspector	65.21	Hour	68.47	Hour	5.00%
17 Haz Mat Engine Company	494.64	Hour	519.37	Hour	5.00%
18 Sr. Haz Mat Inspector	65.21	Hour	68.47	Hour	5.00%
19 Haz Mat II Inspector	79.93	Hour	83.93	Hour	5.00%
20 Fire Investigator	115.18	Hour	120.94	Hour	5.00%
21 Truck Company (4 Person)	469.11	Hour	492.57	Hour	5.00%
22 Truck Company (5 Person)	582.49	Hour	611.62	Hour	5.00%
23 Captain / Paramedic	137.16	Hour	144.02	Hour	5.00%
24 Lieutenant / Paramedic	127.23	Hour	133.59	Hour	5.00%
25 Engineer / Paramedic	120.14	Hour	126.15	Hour	5.00%
26 Firefighter / Paramedic - 4th year	110.16	Hour	115.67	Hour	5.00%
27 Firefighter / Paramedic - 3rd year	107.41	Hour	112.78	Hour	5.00%
28 Firefighter / Paramedic - 2nd year	104.09	Hour	109.29	Hour	5.00%
29 Firefighter / Paramedic - 1st year	101.33	Hour	106.40	Hour	5.00%
30 Firefighter / Paramedic - 12-18 months	96.18	Hour	100.99	Hour	5.00%
31 Firefighter / Paramedic - 9-12 months	91.28	Hour	95.84	Hour	5.00%
32 Firefighter / Paramedic - 6-9 months	81.24	Hour	85.31	Hour	5.00%
33 Firefighter / Paramedic - 1-6 months	76.18	Hour	79.99	Hour	5.00%
34 Paramedic Engine Company	444.21	Hour	466.42	Hour	5.00%
35 Fire Engine	80.85	Hour	84.89	Hour	5.00%
36 Fire truck	89.25	Hour	93.71	Hour	5.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>INCIDENT RECOVERY FEES</b>					
<b>B. RECOVERY FOR EMERGENCY RESPONSE EXPENSES AS ALLOWED BY CALIFORNIA GOVERNMENT CODE AND SECTIONS 35150-35157</b>					
37 Management Assistant	93.22	Hour	97.88	Hour	5.00%
38 Administrative Analyst I	69.57	Hour	73.05	Hour	5.00%
39 Administrative Assistant II	61.90	Hour	65.00	Hour	5.00%
<b>C. Fire Apparatus Fees for Operations Response</b>					
1 Class A Pumper (4 person)	New		450.00	Hour	New
2 Aerial Apparatus (4 person)	New		600.00	Hour	New
3 Tanker Apparatus (2 person)	New		375.00	Hour	New
4 Attack Truck (3 person)	New		375.00	Hour	New
5 Heavy Rescue Truck (2 person)	New		500.00	Hour	New
6 Command Unit (1 person)	New		250.00	Hour	New
7 Rescue Boat (2 person)	New		150.00	Hour	New
8 Rehab Unit (1 person)	New		75.00	Hour	New
9 Staff Vehicle (1 person)	New		75.00	Hour	New
10 Fire/Medic ATV (2 person)	New		150.00	Hour	New
<b>D. Haz-mat Supplies Fees for Operations Response</b>					
1 Absorbent	New		15.00	Bag	New
2 Drum Liners	New		8.00	Each	New
3 Lite-Dri	New		20.00	Per 50lb Bag	New
4 Top-Sol	New		30.00	Bag	New
5 Barricade Tape	New		20.00	Roll	New
6 Poly Sheeting	New		50.00	Roll	New
7 Plug & Patch Kit	New		30.00	Each	New
8 Disposable Coveralls	New		20.00	Each	New
9 Latex Gloves	New		5.00	Pair	New
10 Disposable Goggles	New		10.00	Pair	New
<b>E. Damaged or Contaminated Protective Equipment Replacement Fees for Operations Response</b>					
1 Helmet	New		350.00	Each	New
2 Nomex Hood	New		45.00	Each	New
3 Bunker Coat	New		1,110.00	Each	New
4 Bunker Pants	New		900.00	Each	New
5 FF Boots	New		200.00	Each	New
6 FF Gloves	New		45.00	Each	New
7 PASS Device	New		200.00	Each	New
<b>F. Specialized Fire Protection Supplies Fees for Operations Response</b>					
1 AFFF Foam	New		35.00	Gallon	New
2 Class A Foam	New		20.00	Gallon	New
3 Light Water	New		20.00	Gallon	New
4 Super-all	New		20.00	Gallon	New
5 Micro-blaze	New		30.00	Gallon	New
<b>G. Damaged or Contaminated Firefighting Equipment Replacement Fees for Operations Response</b>					
1 Hose 1.0" (each 50')	New		101.00	Each	New
2 Hose 1.75" (each 50')	New		115.00	Each	New
3 Hose 2.5" (each 50')	New		145.00	Each	New
4 Hose 3.0" (each 50')	New		225.00	Each	New
5 Hose 5.0" (each 100')	New		685.00	Each	New
6 Hose 1.0" Booster (each 50')	New		270.00	Each	New
7 SCBA Air Mask	New		300.00	Each	New
8 SCBA Air Mask Complete	New		4,500.00	Each	New
9 SCBA Spare Cylinders	New		1,100.00	Each	New
10 12' Roof Ladder	New		275.00	Each	New
11 14' Roof Ladder	New		335.00	Each	New
12 24' Extension Ladder	New		525.00	Each	New
13 35' Extension Ladder	New		925.00	Each	New



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>INCIDENT RECOVERY FEES</b>					
<b>G. Damaged or Contaminated Firefighting Equipment Replacement Fees for Operations Response</b>					
14 A-frame Combo Ladder	New		414.00	Each	New
15 Thermal Imaging Camera	New		10,000.00	Each	New
16 Motorola Portable Radio	New		4,500.00	Each	New
17 Fog Nozzle 1.5-1.75"	New		625.00	Each	New
18 Fog Nozzle 1.0"	New		510.00	Each	New
19 Fog Nozzle 2.5"	New		680.00	Each	New
20 Fog Nozzle 2.5" Playpipe	New		1,095.00	Each	New
21 Fog Nozzle 2.5" Master	New		825.00	Each	New
22 Stacked Tips with Shaper	New		566.00	Each	New
23 Deluge Monitor without Pie and Tips	New		2,080.00	Each	New
24 Foam Aerator Tube	New		396.00	Each	New
25 8' Attic Folding Ladder	New		230.00	Each	New
26 10" Attic Folding Ladder	New		255.00	Each	New
27 Push Broom	New		20.00	Each	New
28 Shovels	New		25.00	Each	New
29 Large Scoops	New		50.00	Each	New
<b>H. Rescue Equipment Use Fee for Operations Response</b>					
1 Spreaders	New		275.00	Hour	New
2 Cutters	New		275.00	Hour	New
3 Ram	New		275.00	Hour	New
4 Porta Power	New		85.00	Hour	New
5 Ajax Cutting Tool	New		25.00	Hour	New
6 Acetylene Cutting Kit	New		185.00	Hour	New
7 Milwaukee Saws-all	New		65.00	Hour	New
8 Air Impact Tools	New		85.00	Hour	New
9 Air Bags	New		300.00	Hour	New
10 Tripod	New		225.00	Hour	New
11 Stabilization Jack	New		225.00	Hour	New
<b>I. Fire Equipment Use Fee for Operations Response</b>					
1 Camera with Pictures (each set)	New		35.00	Each	New
2 Cellular Phone w/ Long Distance Charge (each call)	New		25.00	Each	New
3 Command Light	New		250.00	Each	New
4 Tripod Light	New		25.00	Each	New
5 Hand Lights	New		15.00	Each	New
6 Water Extinguisher	New		15.00	Each	New
7 ABC Extinguisher	New		40.00	Each	New
8 CO2 Extinguisher	New		40.00	Each	New
9 Purple K Extinguisher	New		75.00	Each	New
10 Chain Saw	New		50.00	Hour	New
11 Rescue (K-12) or Partner Saw	New		40.00	Hour	New
12 Generator	New		45.00	Hour	New
13 PPV Fans	New		60.00	Hour	New
14 Halligan Tool	New		20.00	Each	New
15 Bolt Cutters	New		20.00	Each	New
16 Salvage Covers	New		30.00	Each	New
17 Hall Runner	New		20.00	Each	New
18 Rolls of Plastic	New		55.00	Each	New
19 Gas Plug/Gasoline Plug Kit	New		45.00	Each	New
20 Explosive Meter	New		180.00	Each	New
21 SCBA	New		90.00	Each	New
22 Refill SCBA Bottle	New		10.00	Each	New
23 Barricade/Scene Tape	New		20	Each	New
24 Tank, Portable/Fold-a-tank	New		150	Each	New
25 Flappers/Fire Brooms	New		17	Each	New
26 K-tool	New		20	Each	New



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**FIRE SERVICES**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>INCIDENT RECOVERY FEES</b>					
<b>I. Fire Equipment Use Fee for Operations Response</b>					
27 Stokes Basket w/ Bridle	New		85	Each	New
28 Windshield Tool	New		10	Each	New
29 Kendrix Extrication Device	New		95	Each	New
30 Thermal Imaging Camera	New		100	Each	New
31 Axes	New		20	Each	New
32 Pike Poles	New		20	Each	New
33 Pry Bars	New		20	Each	New
34 Shovels	New		17	Each	New
35 Scoops	New		17	Each	New
36 Brooms	New		12	Each	New



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**LIBRARY**

FEE DESCRIPTION	Current Fee (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
A. FEE FOR THE REPLACEMENT OF AN OAKLAND PUBLIC LIBRARY CARD	1.00	Card	2.00	Card	100.00%
D OVERDUE FINES ON ADULT MATERIALS OTHER THAN ELECTRONIC MEDIA	0.20	Item/Day	0.25	Item/Day	25.00%
E. OVERDUE FINES ON ELECTRONIC MEDIA (NO FINES ON CHILDREN'S MATERIALS UNLESS CHECKED OUT BY TEACHERS FOR CLASSROOM USE)	1.00	Item/Day			N/A
G RESERVE POSTAL NOTICE CARD MAILED TO REQUESTER FOR A BOOK	0.50	Postal	0.00		Delete
<b>H MATERIAL RENTAL SERVICES</b>					
4 Book, Record, Cassette					
a. First three days	1.00	First Three Days	0.00		Delete
b. Additional Days	0.25	Day	0.00		Delete
<b>H SCAN OF PHOTOGRAPHS AND DOCUMENTS TO CD</b>					
1 Standard Size & Standard (300-600) DPI Resolution	New		6.50	Scan	New
2 Reproduction Quality Scans of Standard-Sized Material	New		25.00	Scan	New
3 High Resolution Scans of Standard-Sized Material	New		25.00	Scan	New
4 Scans of Oversized Materials	New		45.00	Scan	New
<b>I DUPLICATION OF ANY DOCUMENTS NOT SPECIFICALLY DESCRIBED IN THE MASTER FEE</b>					
1 Documents Routinely Produced in Multiple Copies for Distribution	0.05	Page	0.15	Page	200.00%
K COMPUTER PRINTING FEE	0.10	Page	0.15	Page	50.00%
L PHOTO REPRINT FEE		Actual Cost of Print			
1 5"x7" Prints	New		8.50	Print	New
2 8"x10" Prints	New		12.00	Print	New
3 11"x14" Prints	New		20.00	Print	New
4 16"x20" Prints	New		40.00	Print	New
5 20"x24" Prints	New		50.00	Print	New
6 Oversized Panoramas from Digital Files	New		100.00	Print	New
S COPY/MAILING FEE (E.G., OBIT LOOK-UPS)	2.00	Request	4.00	Request	100.00%
T. OVERDUE FINE ON LAPTOP COMPUTER CHECKOUT	New		5.00	Per Hour	New



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**LIBRARY**

<b>FEE DESCRIPTION</b>	<b>Current Fee (FY 2008-09)</b>		<b>PROPOSED FEE (FY 2009-10)</b>		<b>% CHANGE</b>
	<b>FEE</b>	<b>UNIT</b>	<b>FEE</b>	<b>UNIT</b>	
U. FEE FOR REPLACEMENT OF LAPTOP COMPUTER	New		1,500.00	Per Computr	New
V. SERVICE FEE FOR REPLACEMENT OF A LOST OR DAMAGED LINK+ BORROWED ITEM	New		115.00	Per Item	New
W. OVERDUE FINE FOR LINK+ MATERIAL	New		1.00	Per Day/Item	New



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**PARKS AND RECREATION**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09 )	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>ADMINISTRATION</b>			
<b>B. PARK USE PERMITS</b>			
2 Regular Event Rates (Residents)			
c. 100-299 Patrons	100.00 Day	<u>125.00</u> Day	25.00%
d. 300-499 Patrons	150.00 Day	<u>200.00</u> Day	33.33%
e. 500-999 Patrons	300.00 Day	<u>350.00</u> Day	16.67%
f. Each additional 250 patrons over 999	125.00 Day	<u>150.00</u> Day	20.00%
8 Joaquin Miller Park			
a. Park Picnic Reservation (Residents)			
5 Cascade Wedding Site			
a. First Two Hours (Two Hour Minimum)	200.00 Event	<u>115.00</u> Hour	-42.50%
b. Each Additional Hour	50.00 Hour	<u>55.00</u> Hour	10.00%
b. Park Picnic Reservation (Non-Residents)			
5 Cascade Wedding Site			
a. First Two Hours (Two Hour Minimum)	240.00 Event	<u>138.00</u> Hour	-42.50%
b. Each Additional Hour	72.00 Hour	<u>66.00</u> Hour	-8.33%
11 Lakeside Park Bandstand			
a. Rates (Residents)			
1 Two-Hour Minimum	100.00 Hour	<u>115.00</u> Hour	15.00%
2 Additional Hours	50.00 Hour	<u>55.00</u> Hour	10.00%
b. Rates (Nonresidents)			
1 Two-Hour Minimum	135.00 Hour	<u>138.00</u> Hour	2.22%
2 Additional Hours	72.00 Hour	<u>66.00</u> Hour	-8.33%
<b>C. RENTAL FACILITIES</b>			
1 Indoor			
a. Lodges: Sequoia Lodge, Leona Lodge and Sailboat House (4-Hour Minimum Required for Every Day)			
1 Residents: 6 a.m. - 8 a.m.	75.00 Hour	<u>85.00</u> Hour	13.33%
2 Residents: 8 a.m. - 12 Midnight	65.00 Hour	<u>75.00</u> Hour	15.38%
3 Residents: Friday / Saturday; 12 Midnight-1 a.m.	75.00 Hour	<u>85.00</u> Hour	13.33%
4 Nonresidents: 6 a.m. - 8 a.m.	102.00 Hour		-100.00%
5 Nonresidents: 8 a.m. - 12 Midnight	90.00 Hour		-100.00%
12 Community-Based/Non-Profit Organizations - Oakland Based (Pre-Approval Required)	35.00 Hour	<u>40.00</u> Hour	14.29%
b. Garden Center Rental Rates			
2 Private Group Rental Rates (4-Hour Minimum for Every Day)			
a. Vista Room; Ebell Room-Residents: 6 a.m. - 8 a.m.	75.00 Hour	<u>85.00</u> Hour	13.33%
b. Vista Room; Ebell Room-Residents: 8 a.m. - 12 Midnight	65.00 Hour	<u>75.00</u> Hour	15.38%
c. Vista Room; Ebell Room-Residents: Friday/Saturday; 12 Midnight - 1 a.m.	75.00 Hour	<u>85.00</u> Hour	13.33%
g. Garden Room-Residents: 6 a.m. - 8 a.m.	65.00 Hour	<u>75.00</u> Hour	15.38%



**City of Oakland**  
**Master Fee Schedule**  
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**PARKS AND RECREATION**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )	PROPOSED FEE (FY 2009-10)	% CHANGE
	FEE UNIT	FEE UNIT	
<b>ADMINISTRATION</b>			
<b>C. RENTAL FACILITIES</b>			
1 Indoor			
b. Garden Center Rental Rates			
2 Private Group Rental Rates (4-Hour Minimum for Every Day)			
h. Garden Room-Residents: 8 a.m. - 12 Midnight	55.00 Hour	<u>65.00</u> Hour	18.18%
i. Garden Room-Residents; Friday/Saturday; 12 Midnight - 1 a.m.	75.00 Hour	<u>75.00</u> Hour	0.00%
m. Japanese Garden with Garden Room-Residents; 8 a.m. - 12 Midnight	100.00 Hour	<u>115.00</u> Hour	15.00%
p. Garden Rm., Vista Rm., Ebell Rm. & Large Kitchen-Residents; 8 a.m. - 12 Midnight	240.00 Hour	<u>260.00</u> Hour	8.33%
q. Garden Rm., Vista Rm., Ebell Rm. & Large Kitchen-Residents; 12 Midnight - 1 a.m.	250.00 Hour	<u>270.00</u> Hour	8.00%
u. Small Kitchen-Resident			
1 With Room Rental	35.00 Use	<u>50.00</u> Use	42.86%
2 Without Room Rental	35.00 Hour	<u>50.00</u> Hour	42.86%
w. Large Kitchen-Resident			
1 With Room Rental	75.00 Use	<u>100.00</u> Use	33.33%
2 Without Room Rental	65.00 Hour	<u>80.00</u> Hour	23.08%
x. Large Kitchen-Nonresident			
1 With Room Rental	90.00 Use	<u>120.00</u> Use	33.33%
2 Without Room Rental	90.00 Hour	<u>96.00</u> Hour	6.67%
3 Non-Profit Organizations, Per Room Rate			
a. Community Based/Non-Profit Organizations - Oakland Based (Pre Approval Required)	35.00 Hour	<u>40.00</u> Hour	14.29%
d. Recreation Centers and Studio One Arts Center (2 hr minimum for every day)			
1 Resident Rates			
g. Gymnasium (Sporting Event) M - F 9am - 8pm	35.00 Hour	<u>50.00</u> Hour	42.86%
h. Gymnasium (Sporting Event) Friday 8pm - 12am, Saturday or Sunday	45.00 Hour	<u>60.00</u> Hour	33.33%
k. Great/Upper Hall/Theater M-F 9 am - 8 pm	<b>New</b>	<u>60.00</u> Hour	<b>New</b>
l. Great/Upper Hall/Theater Fri 8 pm - 12 am, Sat or Sun 9 am - 11 pm	<b>New</b>	<u>75.00</u> Hour	<b>New</b>
m. Great/Upper Hall/Theater Overtime beyond 12 am	<b>New</b>	<u>150.00</u> Hour	<b>New</b>
2 Non-Resident Rates			
g. Gymnasium (Sporting Event) M - F 9am - 8pm	55.00 Hour	<u>60.00</u> Hour	9.09%
h. Gymnasium (Sporting Event) Friday 8pm - 12am, Saturday or Sunday	65.00 Hour	<u>72.00</u> Hour	10.77%
k. Great/Upper Hall/Theater M-F 9 am - 8 pm	<b>New</b>	<u>72.00</u> Hour	<b>New</b>



**City of Oakland**  
**Master Fee Schedule**  
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**PARKS AND RECREATION**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09 )	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>ADMINISTRATION</b>			
<b>C. RENTAL FACILITIES</b>			
1 Indoor			
d. Recreation Centers and Studio One Arts Center (2 hr minimum for every day)			
2 Non-Resident Rates			
l. Great/Upper Hall/Theater Fri 8 pm - 12 am, Sat or Sun	NEW	<u>90.00</u> Hour	NEW
m. Great/Upper Hall/Theater Overtime beyond 12 am	NEW	<u>180.00</u> Hour	NEW
3 Non-Profit Groups			
i. Gymnasium (Non-Sporting Event) M - F 9am - 8pm	115.00 Hour	<u>90.00</u> Hour	-21.74%
j. Gymnasium (Non-Sporting Event) Friday 8pm - 12pm, Saturday or Sunday	150.00 Hour	<u>120.00</u> Hour	-20.00%
f. Joaquin Miller Community Center (2-Hour Minimum Required for Everyday, Except as Noted)			
44- Deposit			
11			
a. Conference Rooms, One Assembly Room or the Alcove	<u>300.00</u> Event	<u>300.00</u> Event	0.00%
b. Two Assembly Rooms or Combined Conference Room:	<u>400.00</u> Event	<u>400.00</u> Event	0.00%
c. Entire Building	<u>600.00</u> Event	<u>600.00</u> Event	0.00%
12 Cancellation			
a. 31 Days or More Notice	Forfeit 1/2 Event Deposit	Forfeit 1/2 Event Deposit	
b. 11-30 days Notice	Forfeit Event Deposit plus 1/2 Rental Fees	Forfeit Event Deposit plus 1/2 Rental Fees	
c. 10 Days or Less Notice	Forfeit All Event Fees	Forfeit All Event Fees	
g. 44 Lake Chabot Golf Course Clubroom <b>Residents</b> (4 Hour Minimum)			
1 Residents			
a. Main Club Room	90.00 Hour	90.00 Hour	0.00%
b. Main Club Room and Club Café	140.00 Hour	140.00 Hour	0.00%
c. Main Club Room, Café and Kitchen	170.00 Hour	170.00 Hour	0.00%
d. Major Holiday Surcharge until 6pm	45.00 Hour	45.00 Hour	0.00%
e. Major Holiday Surcharge 6pm - 12am	35.00 Hour	35.00 Hour	0.00%
42 <del>Lake Chabot Golf Course Clubroom</del> Non-Residents (4 Hour Minimum)			
2			
a. Main Club Room	108.00 Hour	108.00 Hour	0.00%
b. Main Club Room and Club Café	168.00 Hour	168.00 Hour	0.00%
c. Main Club Room, Café and Kitchen	204.00 Hour	204.00 Hour	0.00%
d. Major Holiday Surcharge until 6pm	45.00 Hour	45.00 Hour	0.00%
e. Major Holiday Surcharge 6pm - 12am	35.00 Hour	35.00 Hour	0.00%
43 Cancellation			
3			



**City of Oakland  
Master Fee Schedule**

**PARKS AND RECREATION**

*Effective July 1, 2009*

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09)	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>ADMINISTRATION</b>			
<b>C. RENTAL FACILITIES</b>			
1 Indoor			
44 Deposit			
a. <del>Conference Rooms, One Assembly Room or the Alc</del>	300.00 Event		Delete
b. <del>Two Assembly Rooms or Combined Conference Re</del>	400.00 Event		Delete
c. <del>Entire Building</del>	600.00 Event		Delete
45 Mandatory Setup/Teardown	150.00 Event	<u>Change ordering</u>	
13			
g. Lake Chabot Golf Course Clubroom (four-hour minimum)			
4 Main Club Room			
8am—12 midnight			
a. Residents	75 Hour		Delete
b. Non-residents	85 Hour		Delete
2 Club Café and Kitchen			
a. Residents	75 Hour		Delete
b. Non-residents	85 Hour		
3 Main Club Room, Café and Kitchen			
a. Residents	140 Hour		Delete
b. Non-residents	160 Hour		
2 Outdoor			
b. Woodminster Amphitheater			
9 Producers Associates Charges at Woodminster Amphitheater (These are included for Information Purposes Only)			
f. Deposit for Telephone Use	35.00 Day		Delete
g. Technician for Hanging/Removing Lights	500.00 Performance		0.00%
h. Ticket Prices			
1 Single Tickets			
a. Box Section	New	50.00 Ticket	New
b. Section 3	New	40.00 Ticket	New
c. Section 2 or 4	New	35.00 Ticket	New
d. Section 1 or 5	New	25.00 Ticket	New
e. Senior Citizen/Youth under 16 years of age	New	2.00 Discount	New
f. Groups 25 or more Thursday, Friday and Sund	New	50% Discount	New
2 Season Tickets			
a. Box Section	New	128.40 Ticket	New
b. Section 3	New	102.90 Ticket	New
c. Section 2 or 4	New	90.15 Ticket	New
d. Section 1 or 5	New	64.65 Ticket	New
3 Flex Pass (3 Shows-No Reservations)	New	90.00 Pass	New



**City of Oakland**  
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**PARKS AND RECREATION**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09)	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>ADMINISTRATION</b>			
<b>C. RENTAL FACILITIES</b>			
2 Outdoor			
c. Recreation Centers & Studio One Arts Center (2 hour minimum)			
1. Resident			
a. Patio	New	40.00-65.00 Hour	New
b. Courtyard	New	100.00 Hour	New
2 Nonresidents			
a. Patio	New	48.00-78.00 Hour	New
b. Courtyard	New	120.00 Hour	New
<b>D. SERVICE FEES</b>			
1 Parking			
a. Lakeside Park - Saturday, Sunday, All Major Holidays, Special Events			
4 Cars	3.00 Entry	<del>7.00</del>	<del>Delete</del>
2 Buses	6.00 Entry	<del>7.00</del>	<del>Delete</del>
a. Lakeside Park - Daily			
1 Cars	New	5.00 Entry	New
2 Buses	New	7.00 Entry	New
4 Janitorial Service Mandatory Set-up/Teardown	150.00 Use	<del>Delete</del>	<del>Delete</del>
a. Recreation Centers (25 or more people)	New	150.00 Event	New
b. All Other Facilities/Sites	New	150.00 Event	New
15 Online Registration Convenience Fee (For Credit Use)	New	1.00 Transaction	New

**RECREATION SERVICES**

**A. AQUATICS**

1 Boat Rental Rates Every Day 9 a.m. - 3:30 p.m. (Until 8 p.m. During the Summer)			
c. Paddle Boat	8.00 or Boat/ 1/2 10.00 Hour or Boat/Hou	10.00 Boat/Hour	25.00%
2 Boating Special Programs			
h. Public Boat Launching Fees			
2 Six-Month Permit	10.00 Permit		Delete
3 Twelve-Month Permit	20.00 Permit		Delete
i. Adult Rowing/Paddling Classes/Clubs			
1 Whaleboat Rowing Class	NEW	20.00 Person / Course	NEW
2 Whaleboat Rowing Club	NEW	25.00 Person / Season	NEW
3 Dragonboat Paddling Program	NEW	30.00 Person / Season	NEW
4 Outrigger Canoe Paddling	NEW	30.00 Person / Course	NEW
5 Beginning Sculling	NEW	105.00 Person / Course	NEW
6 Beginning Sweep Rowing	NEW	160.00 Person / Course	NEW



**City of Oakland**  
**Master Fee Schedule**  
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**PARKS AND RECREATION**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09 )	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>RECREATION SERVICES</b>			
<b>A. AQUATICS</b>			
2 Boating Special Programs			
i. Adult Rowing/Paddling Classes/Clubs			
7 Youth Rowing	<b>NEW</b>	75.00 Person / Course	<b>NEW</b>
3 Community Small Boat Sailing / Boating Programs			
g. Youth Racing Program			
1 Youth Racing Programs - Intro	210.00 Person / Course	<b>385.00</b> Person / Course	83.33%
2 Youth Racing Programs - Advanced	210.00 Person / Course	<b>450.00</b> Person / Course	114.29%
7 Swimming Pools			
a. General Admission			
4 <del>Summer Pass Youth</del>	<del>48.00 Pass</del>		<b>Delete</b>
c. Adult Lap Swim			
5 <del>Monthly Lap Pass - Adult</del>	<del>75.00 Pass</del>	<b>Delete</b>	<b>Delete</b>
6 <del>Monthly Lap Pass - Senior or Disabled</del>	<del>60.00 Pass</del>	<b>Delete</b>	<b>Delete</b>
8 Swimming Instruction Classes			
a. Regular			
2 Youth (7 - 17 years) Resident Fee	25.00 Person / Course	30.00 Person / Course	20.00%
4 Parent & Child (1 - 4 Years)	30.00 Person / Course	35.00 Person / Course	16.67%
9 Junior Lifeguard Program	30.00 Person / Course	35.00 Person / Course	16.67%
10 Youth Swim Team	30.00 Person / Course	35.00 Person / Course	16.67%
<b>B. CAMPS</b>			
2 Feather River Camp Fees are included for information only; they are charged directly by service provider and not by the City of Oakland @ Kamp Kidd and Camp Sierra (Under 12 Years Old)			
a. All Participants - Basic Fee	300.00 Person / Week	400.00 Person / Week	33.33%
3 Family Camps			
a. Residents - Regular (Lodging and Meals)			
1 Adult (20+) (18+)	51.00 Person / Day	60.00 Person / Day	17.65%
2 Teen (12-19 Yrs) (13-18)	47.00 Person / Day	55.00 Person / Day	17.02%
3 School-aged (6-11 <u>12</u> Years)	41.00 Person / Day	50.00 Person / Day	21.95%
4 Pre-School (2-5 Years)	32.00 Person / Day	35.00 Person / Day	9.38%
5 Infant (under 2)	No Charge		
b. Nonresidents - Regular (Lodging and Meals)			
1 Adult (20+) (18+)	57.00 Person / Day	65.00 Person / Day	14.04%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**PARKS AND RECREATION**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09 )	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>RECREATION SERVICES</b>			
<b>B. CAMPS</b>			
3 Family Camps			
b. Nonresidents - Regular (Lodging and Meals)			
2 Teen ( <del>12-19 Yrs</del> ) (13-18)	51.00 Person/Day	60.00 Person/Day	17.65%
3 School-aged (6-14 <u>12</u> Years)	46.00 Person/Day	55.00 Person/Day	19.57%
4 Pre-School (2-5 Years)	40.00 Person/Day	40.00 Person/Day	0.00%
5 Infant (under 2)	No Charge		
c. Residents/Nonresidents - Transient (Lodging and Meals- <u>4 nights or less</u> )			
1 Adult (20+) ( <u>18+</u> )	62.00 Person/Day	70.00 Person/Day	12.90%
2 Teen ( <del>12-19 Yrs</del> ) (13-18)	57.00 Person/Day	65.00 Person/Day	14.04%
3 School-aged (6-14 <u>12</u> Years)	51.00 Person/Day	60.00 Person/Day	17.65%
4 Pre-School (2-5 Years)	46.00 Person/Day	45.00 Person/Day	-2.17%
e. Additional Miscellaneous Rates			
1 Oakland Parks and Recreation Group (Lodging and Meals)	15.00 Person/Day		Delete
a. Adults (18+)	New	32.50 Person/Day	New
b. Teen (13-18)	New	27.50 Person/Day	New
c. 6-12 Years	New	22.50 Person/Day	New
d. 2-5 Years	New	20.00 Person/Day	New
2 Transient Meals without Lodging			
a. Breakfast	5.00 Person/Meal		Delete
b. Lunch	5.00 Person/Meal		Delete
c. Dinner	5.00 Person/Meal		Delete
2 Non Profit Group (Lodging and Meals)			
a. Adults (18+)	New	35.00 Person/Day	New
b. Teen (13-18)	New	33.00 Person/Day	New
c. 6-12 Years	New	30.00 Person/Day	New
d. 2-5 Years	New	21.00 Person/Day	New
f. Off-Season (Lodging-Only) Rental Group Rate			
4 Individual (16 Years and Over)	40.00 Person/Day		Delete
2 Individual (3-15 Years Old)	40.00 Person/Day		Delete
1 25 -100 People	New	32.00-54.00 Person/Day	New
2 100-200 People	New	30.00-48.00 Person/Day	New



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**PARKS AND RECREATION**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE		% CHANGE
	(FY 2008-09 )	(FY 2009-10)		
	FEE UNIT	FEE	UNIT	
<b>RECREATION SERVICES</b>				
<b>B. CAMPS</b>				
3 Family Camps				
f. Off-Season ( <del>Lodging Only</del> ) <u>Rental Group Rate</u>				
3 200+ People	<b>New</b>	28.00-42.00	Person/Day	<b>New</b>
g. Ropes Course				
1 Regular	<del>20.00 or Family or 40.00 Person</del>			<b>Delete</b>
2 Off-Season (20 Person Minimum)	400.00 Group	650.00	Family or Group	62.50%
h. Reservation Cancellation/ <u>Change</u>				
1 21 Days or Less Notice	<del>One-day Cancellati Fee + 3.00 on</del>	No refund		
2 22 Days or More Notice	5.00 Cancellati on	50.00	Cancellation	900.00%
3 Reservation Change	<b>New</b>	25.00	per Change	<b>New</b>
4 Youth Resident Camps				
a. <del>Arts Camp (Includes Transportation)</del>	<del>180.00 Person</del>			<b>Delete</b>
b. <del>Sport Camp (Includes Transportation)</del>	<del>210.00 Person</del>			<b>Delete</b>
a. Wrangler Camp	<b>New</b>	700.00	Person	<b>New</b>
b. Teen Adventure Camp (Includes Transportation)	210.00 Person	500.00	Person	138.10%
<b>D. TENNIS</b>				
1 Court Reservations				
a. Davies Tennis Stadium				
1 Adult (residents 16 years and older)		7.00	Court/Hour	<b>New</b>
b. Advance registration fee - Adult (residents 16 years and older)		1.00	Court/Hour	<b>New</b>
2 Adult (non-residents 16 years and older)		8.00	Court/Hour	<b>New</b>



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**PUBLIC WORKS**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>ADMINISTRATION</b>					
<b>TRANSPORTATION MAINTENANCE</b>					
A. INSTALLATION OF QUIET ZONE SIGN AS ALLOWED BY OAKLAND MUNICIPAL CODE SECTION 3-6.09	60.00	Sign	<u>70.00</u>	Sign	16.67%
B. PAINTING OF CURB MARKING TO INDICATE A DRIVEWAY AS ALLOWED BY OAKLAND TRAFFIC CODE SECTION 171.2	66.00	Driveway	<u>76.00</u>	Driveway	15.15%
C. PUBLIC MOTOR VEHICLE STAND AS ALLOWED BY OAKLAND TRAFFIC CODE SECTION 231					
1 Installation of Sign Post	60.00	Sign	<u>70.00</u>	Sign	16.67%
2 Installation of Identification Sign	60.00	Sign	<u>70.00</u>	Sign	16.67%
3 Painting of Street Curb Adjacent to Public Motor Vehicle Stand	66.00	Painting	<u>76.00</u>	Painting	15.15%
D. SERVICE FEE FOR BILLING OUTSIDE PARTIES OR AGENCIES FOR WORK PERFORMED					
1 Sign Maintenance Worker	44.50	Hour	<u>66.79</u>	Hr	50.10%
2 Traffic Sign Maker	42.02	Hour	<u>68.14</u>	Hr	62.15%
3 All Other Staff	Actual				
5 <u>Taxi Cab Stand Sign</u>			<u>7.00</u>	EA	New

**FACILITIES & ENVIRONMENT**

**FACILITIES SERVICES**

A. CIVIC CENTER COMPLEX USAGE FEE (FOR NON-PROFIT USE ONLY)					
4 Custodial Services Supervisor 1					
a. Normal Operating Hours			61.91	Hour	New
b. Outside Normal Operating Hours			92.86	Hour	New
6 <u>Chief Stationary Engineer</u>					
a. <u>Normal Operating Hours</u>			<u>95.56</u>	<u>Hour</u>	New
b. <u>Outside Normal Operating Hours</u>			<u>143.35</u>	<u>Hour</u>	New

**KEEP OAKLAND CLEAN & BEAUTIFUL**

A. SERVICE FEE FOR BILLING OUTSIDE PARTIES OR AGENCIES FOR WORK PERFORMED					
1 Clean Community Supervisor	73.51	Hour	<u>80.95</u>	<u>hour</u>	10.12%
2 Painter	62.52	Hour	<u>68.46</u>	<u>hour</u>	9.50%
3 Street Sweeper Operator	56.45	Hour	<u>58.73</u>	<u>hour</u>	4.03%
C. INVESTIGATION, REMOVAL AND DISPOSAL OF ILLEGAL DUMPING					
3 Litter/Nuisance Enforcement Officer	77.16	Hour	<u>65.21</u>	<u>hour</u>	-15.49%



**City of Oakland**  
**Master Fee Schedule**  
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**PUBLIC WORKS**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>PARK &amp; BUILDING MAINTENANCE</b>					
<b>A. REPAIRS FOR DAMAGE TO CITY PROPERTY</b>					
1 Labor - Current Hourly Rate for Worker Classificati	30.22 - 37.12	Hour	<u>31.12 -</u> <u>38.23</u>	Hour	3.00%
<b>B. SERVICE FEE FOR REPAIRING DAMAGE TO LANDSCAPING AND PLANTS (OTHER THAN</b>					
2 Labor - Current Hourly Rate for Worker Classificati	26.78 - 39.14	Hour	<u>27.58 -</u> <u>40.31</u>		3.00%
<b>RECYCLING &amp; SOLID WASTE</b>					
A. APPEALS TO THE HEARING OFFICER OF THE WASTE REDUCTION AND RECYCLE REVIEW (WRRR) OFFICIAL'S DECISION NOT TO	420.00	Filing			Delete
<b>ENVIRONMENTAL SERVICES DIVISION</b>					
B. CEQA/NEPA DOCUMENT REVIEW INCLUDING MITIGATED NEGATIVE DECLARATIONS, ENVIRONMENTAL IMPACT REPORTS			<u>500.00</u>	Per Doc	<u>New</u>
C. PERMIT REVIEW - DETERMINATION BY ESD DIVISION E.G. "CONDITIONS OF APPROVAL" PLACED ON PERMITS BY AN EIR, MITIGATED NEGATIVE DECLARATIONS, EIS, LOCAL PLANNING COMMISSION, DEMOLITION DEBRIS APPLICATIONS			<u>200.00</u>	Per Doc	<u>New</u>
D. ENVIRONMENTAL CONSULTATION (PRIVATE PROJECTS)					
1 Labor			<u>Actual Cos</u>	<u>Hour</u>	<u>New</u>
<b>INFRASTRUCTURE &amp; OPERATIONS</b>					
<b>ELECTRICAL &amp; ENERGY EFFICIENCY</b>					
<b>A. RELAMPING LAKE MERRITT'S NECKLACE OF LIGHTS</b>					
1 Approval Permit - Performed by Contractor	384.00	Permit	<u>400.00</u>	Permit	4.17%
2 Approval Permit - Performed by City	192.00	Permit	<u>200.00</u>	Permit	4.17%
3 Reimbursement of actual City costs to relamp	<b>Actual Cost</b>			<u>Actual Permit</u>	0.00%
<b>B. RULE 20A &amp; RULE 20B UNDERGROUNDING ENGINEERING SERVICE FEES</b>					
1 Electrical Engineer III	157.59	Hour	<u>161.00</u>	Permit	2.16%
2 Underground Coordinator	111.24	Hour	<u>115.00</u>	Permit	3.38%
3 CAD Designer	50.00	Hour	<u>55.00</u>	Permit	10.00%
4 Council Resolution & Report (Actual costs billed above deposit amount)	15,000.00	Deposit	<u>15000.00</u>	Permit	0.00%
<b>C. CROSS STREET BANNER INSTALLATION/REMOVAL</b>					
1 International Boulevard	625.00	Event	<u>625.00</u>	Permit	0.00%
2 Laurel Archway (East End)	425.00	Event	<u>425.00</u>	Permit	0.00%
3 Laurel Archway (West End)	425.00	Event	<u>425.00</u>	Permit	0.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**PUBLIC WORKS**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>ELECTRICAL &amp; ENERGY EFFICIENCY</b>					
<b>D. REPAIRS FOR DAMAGE TO CITY OF OAKLAND STREETLIGHT &amp; TRAFFIC SIGNAL EQUIPMENT</b>					
1 Labor	<u>Actual Cost</u>		<u>Actual Cost</u>	<u>Permit</u>	0.00%
2 Materials	<u>Actual Cost</u>		<u>Actual Cost</u>	<u>Permit</u>	0.00%
<b>E. RELOCATION OR INSTALLATION OF TRAFFIC SIGNALS OR STREETLIGHTS</b>					
1 Labor				<u>Permit</u>	
a. Electrical Engineer III	157.59	Hour	<u>161.00</u>	<u>Permit</u>	2.16%
b. Electrical Supervisor	127.72	Hour	<u>130.00</u>	<u>Permit</u>	1.79%
<b>E. RELOCATION OR INSTALLATION OF TRAFFIC SIGNALS OR STREETLIGHTS</b>					
1 Labor				<u>Permit</u>	
c. Electrical Line Crew	278.10	Hour	<u>290.00</u>	<u>Permit</u>	4.28%
d. Electrician	103.00	Hour	<u>105.00</u>	<u>Permit</u>	1.94%
2 Materials	<u>Estimated Cost</u>			<u>Permit</u>	
3 PG&E Service Connection	<u>Actual Cost</u>			<u>Permit</u>	
<b>F. ELECTRICAL ENGINEERING REVIEW</b>	153.00	Hour	<u>156.00</u>	<u>Permit</u>	1.96%

**FLEET MANAGEMENT & MAINTENANCE**

<b>B. MOTORCYCLE REPAIR</b>					
2 Labor	100.00	Hour	<u>140.00</u>	Hour	40.00%
<b>C. Taxi Cab Inspection</b>					
	<u>175.00</u>	<u>50% Per-Inspection</u>	<u>175.00</u>	<u>50% of Initial inspection cost</u>	0.00%
<b>D. Taxi Cab Re-Inspection</b>					
	<u>140.00</u>	<u>Re-insp-Per</u>	<u>140.00</u>	<u>Re-Inspection</u>	0.00%



**City of Oakland**  
**Master Fee Schedule**  
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**PUBLIC WORKS**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>SEWERS &amp; STORM DRAIN MAINTENANCE</b>					
<b>A. BOARDING OF WINDOWS AND DOORS</b>					
Personnel Services Fee Schedule					
1 Normal Operating Hours - 8:00 am to midnight, Monday Through Friday	312.00	2 Hours	<u>364.00</u>	2 Hour	16.67%
2 Not During Normal Operating Hours	364.00	2 Hours	<u>500.00</u>	2 Hour	37.36%
<b>B. SERVICE FEE FOR BILLING OUTSIDE PARTIES OR AGENCIES FOR WORK PERFORMED</b>					
1 Sewer Leader	64.60	Hour	<u>83.36</u>	Hour	29.04%
2 Sewer Leader Plus Premium	65.38	Hour	<u>84.40</u>	Hour	29.08%
3 Sewer Maintenance Worker	50.17	Hour	<u>63.87</u>	Hour	27.30%
<b>STREET &amp; SIDEWALK MAINTENANCE</b>					
<b>B. SERVICE FEE FOR BILLING OUTSIDE PARTIES OR AGENCIES FOR WORK PERFORMED</b>					
1 Operations Manager	136.52	Hour	<u>165.05</u>	Hour	20.90%
2 Public Works Supervisor II	87.94	Hour	<u>109.33</u>	Hour	24.32%
3 Public Works Supervisor I	73.92	Hour	<u>94.44</u>	Hour	27.75%
4 Pavement Management Supervisor	78.41	Hour	<u>104.12</u>	Hour	32.78%
5 Street Maintenance Leader (including Truck Driver)	57.12	Hour	<u>77.30</u>	Hour	35.32%
6 Street Maintenance Leader Plus Premiums	57.91 - 58.69	Hour	<u>78.12 -</u> <u>79.29</u>	Hour	3.00%
7 Heavy Equipment Operator	63.93	Hour	<u>80.75</u>	Hour	26.31%
8 Heavy Equipment Operator Plus Premiums	64.71 - 65.50	Hour	<u>81.76 -</u> <u>82.77</u>	Hour	3.00%
9 Concrete Finisher	58.92	Hour	<u>82.55</u>	Hour	40.11%
10 Concrete Finisher Plus Premium	59.70	Hour	<u>83.65</u>	Hour	3.00%
11 Public Works Maintenance Worker	46.62	Hour	<u>60.83</u>	Hour	30.49%
12 Public Works Maintenance Worker Plus Premium:	47.23 - 47.65	Hour	<u>61.54 -</u> <u>62.36</u>	Hour	3.00%
13 All Other Staff	Actual		Actual		



**City of Oakland**  
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**PUBLIC WORKS**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE	UNIT	FEE	UNIT	
<b>STREET &amp; SIDEWALK MAINTENANCE</b>					
<b>F. TREE AND SIDEWALK SERVICES</b>					
1 Service Fee for Street Tree Planting					
a. Concrete Cutting of Sidewalk to Create New Tree Well	Actual Cost				
b. Plant 15 Gallon Size Tree			<u>260.00</u>	Ea	
c. Plant 24 Inch Box Size Tree			<u>325.00</u>	Ea	
2 Tree Removal Permits					
a. Developed Property	54.00	Permit	<u>68.00</u>		25.93%
b. Undeveloped Property (1-10 Trees to be Reviewed for Removal)	100.00	Permit	<u>113.00</u>		13.00%
3 Service Fee for Damaged Trees					
c. Partially Damaged Tree					
1 Percentage of Damage is Estimated by Tree <del>Supervisor of Parks</del> Services Division Using the ISA Formula Above					



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**COMMUNITY & ECONOMIC  
DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09)	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>BUILDING SERVICES</b>			
<b>ADMINISTRATION</b>			
A. OAKLAND SIGN CODE OR HOUSING CODE	14.00 Booklet		Delete
A. DUPLICATION OF DOCUMENTS			
1 Microfilm Records	0.55 Document	0.60 Document	9.09%
B. PERMIT APPLICATION FEE			
1 Building, Electrical, Mechanical, Plumbing Permits			
a. Filing	New	15.50 Permit	New
b. Routing - Project Value \$2,000 or Less	45.00 Permit	46.00 Permit	2.22%
c. Routing - Project Value \$2,001 or Greater	51.00 Permit	53.00 Permit	3.92%
d. Routing - Application and Issuance by Internet Connection	45.00 Permit	46.00 Permit	2.22%
2 All Other Permits and All Other Engineering Process and Approval Requests (Application)	15.00 Permit	15.50 Permit	3.33%
a. Filing	New	15.50	New
b. Routing	New	53.00 Permit	New
3 Mailing and Handling Charges Per 25 Count for Permit Application Forms	7.50 Mailing	8.00 Mailing	6.67%
4 Service Charge for Verification of Proof of License and Workers Compensation Information Required by State Law for Approval of Permit Application	14.00 Verification	14.50 Verification	3.57%
5 Zoning Sign-Off	50.00 Sign-Off	52.00 Sign-Off	4.00%
C. DUPLICATION OF ANY DOCUMENT NOT SPECIFICALLY DESCRIBED IN THE MASTER FEE SCHEDULE			
1 Documents Routinely Produced in Multiple Copies for Distribution	0.05 Page(single sided)	0.10 Page (single sided)	100.00%
2 Documents Routinely Produced in Multiple Copies for Distribution	0.10 Sheet(double sided)	0.20 Sheet (double sided)	100.00%
3 Documents Not Routinely Produced in Multiple Copies for Distribution, Sent to a Commercial Copier for Direct Billing to the Requester	Market Rate		
D. PLANS/MAP PHOTO COPY (COPIES LESS THAN 11"x17")	0.75 Map	0.80 Map	6.67%
E. DOCUMENT RESEARCH FEE	Actual Cost or Each 6.50 Minimum	Actual Cost Each or 7.00 Minimum	
F. PROCESS BILLING APPEALS AND REFUND REQUESTS THAT ARE DETERMINED TO BE UNFOUNDED	93.00 Appeal	96.00 Appeal	3.23%
G. PROCESS BILLING APPEALS WITH REFERRAL TO "COLLECTIONS"	93.00 Appeal	96.00 Appeal	3.23%
H. PROCESS BILLING APPEALS FOR SECOND RESEARCH/REVIEW	93.00 Appeal	96.00 Appeal	3.23%
I. PROCESSING SECURITY DEPOSITS (BONDS, CASH, CERTIFICATE OF DEPOSITS, ETC.) AND OTHER FORMS OF FINANCIAL SECURITY	248.00 Each	255.00 Each	2.82%
J. RECORDS MANAGEMENT FEE	9.50% All Permit & Code Compliance Fees	9.5% All Permit & Code <u>Enforcement Fees, Penalties, &amp; Interest</u>	0.00%
K. TECHNOLOGY ENHANCEMENT FEE	5.25% All Permit & Code Compliance Fees	5.25% All Permit & Code <u>Enforcement Fees, Penalties, &amp; Interest</u>	0.00%



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**COMMUNITY & ECONOMIC  
 DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )	PROPOSED FEE (FY 2009-10)	% CHANGE
	FEE UNIT	FEE UNIT	
<b>BUILDING SERVICES</b>			
<b>ADMINISTRATION</b>			
L. ELECTRONIC PAYMENT TRANSACTION FEE	Actual Cost or Each 2.20 Minimum	Actual Cost Each or 2.30 Minimum	Actual Cost or 4.55%
M. COLLECTIONS -- PERMITS & CODE ENFORCEMENT			
a. Alameda County Collection Surcharge on General Levy	New	1.70% Lien	New
b. City Collection Transfer to or Rescission from County	New	3.00% Lien	New
c. Interest on Unpaid Fees and Penalties	New	10.00% Annual	New
<b>CODE ENFORCEMENT</b>			
A. VARIANCE FROM OAKLAND BUILDING MAINTENANCE CODE REQUIREMENTS			
1 Administrative	360.00 Application	371.00 Application	3.06%
2 Board Hearing Examiner	893.00 Application	920.00 Application	3.02%
B. SERVICE FEES			
1 Re-inspection to Verify or Monitor Progress of Violations Abatement			
a. Conditions of Compliance	93.00 Inspection	96.00 Inspection	3.23%
b. All Others	360.00 Inspection	371.00 Inspection	3.06%
2 <del>Process Code Enforcement Violation Appeals Determined to be Unfounded</del>	<del>93.00 Appeal</del>	<del>93.00 Appeal</del>	<del>Delete</del>
3-2 Certificate of Occupancy			
a. Basic Fee	622.00 Premise	641.00 Premise	3.05%
b. Surcharge	93.00 Add'l unit	96.00 Add'l unit	3.23%
c. Re-Inspection	93.00 Inspection	96.00 Inspection	3.23%
4-3 Third-Party Contract	Actual Cost	Actual Cost	
5 <del>Inspection Warrant</del>	<del>622.00 Instance</del>		<del>Delete</del>
6-4 Complaint Investigation	93.00 Inspection	96.00 Inspection	3.23%
C. ADMINISTRATIVE FEES			
1 Contracted Work			
a. Demolition	1,931.00 or Instance or of 31% Contract, Whichever is Greater	1,989.00 or Instance or of 31% Contract, Whichever is Greater	3.00%
b. All Other	598.00 or 31% Instance or of Contract, Whichever is Greater	616.00 or Instance or of 31% Contract, Whichever is Greater	3.01%
c. Bid/Contract Development	360.00 Instance	371.00 Instance	3.06%
d. Contractor Mobilization	New	10% or Instance or of \$258.00 Contract Minimum whichever is greater	New
2 Public Documents (Order, Invoice, Demand, Notice, Declaration, Lien, Release, Termination, etc.)			
a. Preparation	204.00 Document	210.00 Document	2.94%
b. Notarizing	204.00 Document	210.00 Document	2.94%



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**COMMUNITY & ECONOMIC  
DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)	PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE UNIT	FEE	UNIT	
<b>CODE ENFORCEMENT</b>				
<b>C. ADMINISTRATIVE FEES</b>				
3 Collections				
a. Alameda County Collection Surcharge on Liens	1.7% Lien		Lien	Delete
b. Interest on Property Fees and Penalties	10% Per-Year, Based on Unpaid Balance after Due Date		Per-Year, Based on Unpaid Balance after Due Date	Delete
e. Court Action	Actual cost, Instance 204.00 minimum			
3 Court Action				
a. Judgment	New	Actual cost, Instance 210.00		New
b. Inspection Warrant	New	622.00 Instance		New
4 Real Property Title Research				
a. Litigation Guarantee	Actual cost, Report 204.00	Actual cost, Report 210.00		2.94%
b. All Others	16.20 Instance	16.70 Instance		3.09%
5 Compliance plan				
a. Building not declared substandard	371.00 Plan	382.00 Plan		2.96%
b. Building declared substandard	1,237.00 Plan	1,274.00 Plan		2.99%
6 Process Violation	329.00 Instance	339.00 Instance		3.04%
<b>D. SUBPOENA</b>				
1 Witness Fee (Not Related to Employee's Duties)	57.00 + 0.585 Request + Mileage	150.00 + 0.585 Request + Mileage		163.16%
2 Witness Fee (Related to Employee's Duties)	162.00 Request or Actual Cost	150.00 Request or Actual Cost		-7.41%
<b>E. APPEALS TO HEARING EXAMINER</b>				
1 Filing Fee	66.00 Appeal	96.00 Appeal		45.45%
2 Conduct Appeals Hearing	247.00 Hour or Fraction of	254.00 Hour or Fraction of		2.83%
3 Processing Fee	491.00 Appeal	506.00 Appeal		3.05%
4 Reschedule Appeals Hearing	New	96.00 Instance		New
<b>F. DUPLICATE RELEASE OF LIEN/TERMINATION OF SUBSTANDARD DOCUMENT</b>				
	36.00 Document	37.00 Document		2.78%
<b>G. PUSH CART FOOD VENDING</b>				
1 Application Processing	71.00 Pushcart (non- refundable application fee to be applied to the permit fee)	73.00 Pushcart (non- refundable application fee to be applied to the permit fee)		2.82%



**City of Oakland**  
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**COMMUNITY & ECONOMIC  
 DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE		PROPOSED FEE		% CHANGE
	(FY 2008-09)	FEE UNIT	(FY 2009-10)	FEE UNIT	
<b>CODE ENFORCEMENT</b>					
2 Initial Permit Fee	429.00	Pushcart (includes application/processing fee)	442.00	Pushcart (includes application/processing fee)	3.03%
3 Permit Renewal Fee	429.00	Pushcart/Year	442.00	Pushcart/Year	3.03%
5 Legalizing Illegal Vendor	861.00	Pushcart	887.00	Pushcart	3.02%
<b>H. VEHICULAR FOOD VENDING PERMIT</b>					
1 Application Processing	129.00	Site (non-refundable application fee to be applied to the permit fee)	133.00	Site (non-refundable application fee to be applied to the permit fee)	3.10%
2 Initial Permit Fee	1,717.00	Site for 12 months (includes application/processing fee)	1,769.00	Site for 12 months (includes application/processing fee)	3.03%
3 Permit Renewal Fee	1,717.00	Site Per Year	1,769.00	Site Per Year	3.03%
5 Legalizing Illegal Vendor	3,434.00	Site	3,537.00	Site	3.00%
<b>I. PROCESSING VIOLATION APPEALS THAT ARE DETERMINED TO BE UNFOUNDED</b>					
	93.00	Appeal	96.00	Appeal	3.23%
<b>ENGINEERING</b>					
A. PATH VACATION	2,025.00	Proceeding	2,086.00	Proceeding	3.01%
<b>B. STREET VACATION</b>					
1 Summary Vacation	2,581.00	Street	2,658.00	Street	2.98%
2 Full Process and Procedure Vacation	4,916.00	Street	5,063.00	Street	2.99%
3 Surcharge	818.00	Additional Block	843.00	Additional Block	3.06%
<b>C. EASEMENT</b>					
1 Abandonment	1,844.00	Easement	1,899.00	Easement	2.98%
2 New	818.00	Each	843.00	Each	3.06%
3 Shared Access Engineering Review	491.00	Easement	506.00	Easement	3.05%
<b>D. CERTIFICATE OF COMPLIANCE</b>					
1 For Work Through Five Hours	738.00	Certificate	760.00	Certificate	2.98%
2 For Work After Five Hours	123.00	Hour or Fraction of	127.00	Hour or Fraction of	3.25%
<b>E. REVIEW AS REQUIRED BY OAKLAND MUNICIPAL CODE FOR ISSUANCE OF A PERMIT FOR ENCROACHMENT ON THE PUBLIC RIGHT OF WAY OR EXECUTION OF A WAIVER OF DAMAGES AND INDEMNITY AGREEMENT</b>					
4 Waiver of Damages and Indemnity Application	491.00	Waiver		Waiver	Delete
1 Minor Encroachment Permit					
a. New and or legal non-conforming encroachment	818.00	Permit	843.00	Permit	3.06%
b. Legalizing Illegal Encroachment	1,573.00	Permit	1,620.00	Permit	2.99%
c. Private Party bike rack installation, in accordance with City design process	35.00	Permit	36.00	Permit	2.86%
d. R3 Occupancy	New		506.00	Permit	New



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**COMMUNITY & ECONOMIC  
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FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )	PROPOSED FEE (FY 2009-10)	% CHANGE
	FEE UNIT	FEE UNIT	
<b>ENGINEERING</b>			
2 Major Encroachment Permit	1,380.00 Permit	1,421.00 Permit	2.97%
3 Rescission to Encroachment	247.00 Rescission	254.00 Rescission	2.83%
4 Amendment to Existing Encroachment Permit	247.00 Amendment	254.00 Amendment	2.83%
<b>F. TRACT MAP</b>			
1 Tentative	3,245.00 Map	3,342.00 Map	2.99%
2 Final	2,913.00 Tract	3,000.00 Tract	2.99%
3 Surcharge/Lot	247.00 Lot	254.00 Lot	2.83%
4 Certificate of Correction	491.00 Certificate	506.00 Certificate	3.05%
5 Subdivision Agreement Extension	818.00 Agreement	843.00 Agreement	3.06%
6 Amended Final Map	423.00 Map	506.00 Map	19.62%
7 Revisions to Final Map			
a. Regular Operating Hours	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
b. Overtime Hours	180.00 Hour or Fraction of	185.00 Hour or Fraction of	2.78%
8 Reinstatement of Inactive Tract Map	0.68 Original-Fee		Delete
<b>G. STREET DEDICATION FEE</b>	818.00 Street	843.00 Street	3.06%
<b>H. STREET NAME CHANGE</b>			
1 Application Fee	1,844.00 Street	1,899.00 Street	2.98%
2 Service Fee	442.00 Block	455.00 Block	2.94%
<b>I. REVIEW OF PRIVATE AND PUBLIC INFRASTRUCTURE PERMIT</b>			
1 \$1 to \$10,000 Construction Value	1,352.00 Plan/Improvement	1,393.00 Plan/Improvement	3.03%
2 \$10,001 - \$50,000 Construction Value	1,352.00 1st \$10,000 69.00 Each Additional \$1,000 or Fraction Thereof	1,393.00 1st \$10,000 71.00 Each Additional \$1,000 or Fraction Thereof	3.03% 2.90%
3 \$50,001 - \$100,000 Construction Value	4,141.00 1st \$50,000 50.00	4265.00 1st \$50,000 50.00 Each	2.99%
4 \$100,001 - \$500,000 Construction Value	6,629.00 1st \$100,000 46.00 Each Additional \$1,000 or Fraction Thereof	6,828.00 1st \$100,000 46.00 Each Additional \$1,000 or Fraction Thereof	3.00% 0.00%
5 Over \$500,000 Construction Value	25,016.00 1st \$500,000	25,766.00 1st \$500,000	3.00%
6 General Plan Surcharge (Assessed On All P-JOB Permits)	0.1% of Review Construction Valuation	0.1% of Review Construction Valuation	
7 Reinstatement of Inactive Application or Permit	0.65 Original-Permit Fee		Delete
8 Extension of P-Job Permit for Work Incomplete After One Year	818.00 Plan/ Improve- ment	843.00 Plan/ Improvement	3.06%



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**COMMUNITY & ECONOMIC  
 DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)	PROPOSED FEE (FY 2009-10)	% CHANGE
	FEE UNIT	FEE UNIT	
<b>ENGINEERING</b>			
9 Review of Plan Revisions			
a. Regular Operating Hours	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
b. Overtime	180.00 Hour or Fraction of	185.00 Hour or Fraction of	2.78%
J. FRANCHISE APPLICATION OR RENEWAL-DEPOSIT	1,640.00 Franchise	1,689.00 Franchise	2.99%
1 Personal Services Fee Schedule	1,032.00 Permit	1,063.00 Permit	3.00%
K. SPUR TRACK	1,032.00 Permit	1,063.00 Permit	3.00%
L. GRADING PERMIT			
1 Basic Fee	1,099.00 Up to 50 Cubic Yds	1,132.00 Up to 50 Cubic Yds	3.00%
2 Surcharge			
a. 51-1,000 Cubic Yards (c.y.)	2.55 Each C.Y. Over 50	2.65 Each C.Y. Over 50	3.92%
b. 1,001-2,000 Cubic Yards	1.66 Each C.Y. Over 1000	1.70 Each C.Y. Over 1000	2.41%
c. 2,001-10,000 Cubic Yards	0.93 Each C.Y. Over 2000	0.96 Each C.Y. Over 2000	3.23%
d. Over 10,000 Cubic Yards	0.52 Each C.Y. Over 10000	0.54 Each C.Y. Over 10000	3.85%
3 <del>Reinstate Expired Grading Permit</del>	<del>68% Original         Grading         Permit</del>		<del>Delete</del>
3 Review of Materials Related to Request for <u>Emergency</u> Grading Permit	818.00 Permit	843.00 Permit	3.06%
4 Review of Plan Revisions			
a. Overtime	180.00 Hour or Fraction of	185.00 Hour or Fraction of	2.78%
b. Regular Operating Hours	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
M. WORK WITHOUT A GRADING PERMIT			
1 Work Commenced	8,191.00 Occurrence	Double all Fees Permit	
2 Re-Inspection Fee	329.00 Inspection	339.00 Inspection	3.04%
N. CONSULTATION REQUESTED FOR PRELIMINARY REVIEW OF IMPROVEMENTS AND CONSTRUCTION PROJECTS (ONE-HOUR MINIMUM)	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
O. MYLAR PLAN RETRIEVAL	4.35 Plan	4.50 Plan	3.45%
P. CITY OF OAKLAND MAPS AND PLANS			
1 2,400 Scale	7.15 Map	7.35 Map	2.80%
2 1,500 Scale	7.15 Map	7.35 Map	2.80%
3 Plans (copies larger than 11"x17")	6.75 Sheet	7.00 Sheet	3.70%
Q. S-11 ENGINEERING REVIEW	844.00 Report	869.00 Report	2.96%
R. PARCEL MAP			
1 Tentative	1,227.00 Map	1,264.00 Map	3.02%
2 Final	1,106.00 Map	1,139.00 Map	2.98%
3 Amended Map	491.00 Map	506.00 Map	3.05%



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FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )		PROPOSED FEE (FY 2009-10)		% CHANGE
	FEE UNIT	FEE	FEE	UNIT	
<b>ENGINEERING</b>					
4 Revisions to Final Parcel Map					
a. Regular Hours	123.00 Hour or Fraction of		127.00 Hour or Fraction of		3.25%
b. Overtime Hours	180.00 Hour or Fraction of		185.00 Hour or Fraction of		2.78%
5 Reinstatement of Inactive Parcel Map	0.68				Delete
5 Certificate of Correction	491.00 Certificate		506.00 Certificate		3.05%
<b>S. EIR ENGINEERING REVIEW-DEPOSIT</b>					
1 Deposit	983.00 Review		1,012.00 Review		2.95%
2 Hourly Rate (One Hour Minimum)	123.00 Hour or Fraction of		127.00 Hour or Fraction of		3.25%
<b>T. INSPECTION OF PRIVATE AND PUBLIC INFRASTRUCTURE</b>					
1 Basic Fee	8% Value of Improve- ment		8% Value of Improve- ment		3.00%
2 Overtime	180.00 Hour or Fraction of		185.00 Hour or Fraction of		2.78%
<b>U. CONSTRUCTION SITE MONITORING (NATIONAL POLLUTANT DISCHARGE ELIMINATION SYSTEM, DUST, NOISE)</b>					
1 Plan Review	1,856.00 Deposit		1,912.00 Deposit		3.02%
2 Basic Fee	324.00 Inspection		334.00 Inspection		3.09%
3 Service Fee (excess of 2 inspections)	123.00 Inspection		127.00 Inspection		3.25%
4 Creek and Illicit Discharge Enforcement of the Creek Protection Storm Water Management and Discharge Control Ordinance	337.00 Inspection		347.00 Inspection		2.97%
<b>V. PERMIT APPLICATION REVIEW</b>					
1 Permit Application Review and Processing Outside Normal Working Hours	180.00 Hour or Fraction of (One Hour Minimum)		185.00 Hour or Fraction of (One Hour Minimum)		2.78%
<b>W. LOT LINE MERGER AND ADJUSTMENT</b>					
	247.00 Certificate		254.00 Certificate		2.83%
<b>X. CREEK PROTECTION PERMIT</b>					
1 Category I	(No Permit Required)		(No Permit Required)		
2 Category II	163.00 Permit		168.00 Permit		3.07%
3 Category III	491.00 Permit		506.00 Permit		3.05%
4 Category IV (Up to 7 Hours)	982.00 Permit		1,011.00 Permit		2.95%
5 Each Additional Hour of Review Over 7 Hours	123.00 Hour or Fraction of		127.00 Hour or Fraction of		3.25%
6 Appeal of Determination to Building Official	382.00 Appeal		393.00 Appeal		2.88%
7 Appeal to the Planning Commission	705.00 Appeal		726.00 Appeal		2.98%
8 Inspection					
a. Basic Fee	249.00 Inspection		256.00 Inspection		2.81%
b. Additional Inspection (in excess of 2 inspections)	123.00 Each Inspection Over 2		127.00 Each Inspection Over 2		3.25%
<b>Y. PLAN CHECK AND INSPECTION FOR SITE DEVELOPMENT NOT RELATED TO ANY OTHER REQUIRED PERMIT</b>					
1 Application Fee	66.00 Application		68.00 Application		3.03%
2 Plan Check	123.00 Hour or Fraction of		127.00 Hour or Fraction of		3.25%



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FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09)	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>ENGINEERING</b>			
<b>Y. PLAN CHECK AND INSPECTION FOR SITE DEVELOPMENT NOT RELATED TO ANY OTHER REQUIRED PERMIT</b>			
3 Inspection	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
<b>Z. OBSTRUCTION PERMITS</b>			
1 Short-term Permits (Maximum of 14 Days)			
a. Metered Area	32.50 Meter/Day	33.50 Meter/Day	3.08%
b. Unmetered Area	16.25 25 Ft./Day	16.75 25 Ft./Day	3.08%
c. No Parking Anytime Sign	2.95 Sign	3.00 Sign	1.69%
2 Long-term Permits (15-180 Day Maximum)			
a. Metered Area	978.00 Meter /30 Days	1,007.00 Meter /30 Days	2.97%
b. Unmetered Area	489.00 25 Ft/30 Days	504.00 25 Ft/30 Days	3.07%
<b>AA. REVIEW OF GEOTECHNICAL REPORT REQUIRED FOR PROJECTS LOCATED IN SEISMIC HAZARD ZONE AS IDENTIFIED BY THE</b>			
1 Permit Application			
a. Basic Fee	655.00 Permit	675.00 Permit	3.05%
b. Service Fee (in excess of 3 hours)	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
2 Request for Waiver Application			
a. Basic Fee	655.00 Request	675.00 Request	3.05%
b. Service Fee (in excess of 3 hours)	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
3 Peer Review	Contract Cost Review + 14%	Contract Cost Review + 14%	
4 Revisions			
a. Normal Working Hours	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
b. Outside Normal Working Hours	180.00 Hour or Fraction of	185.00 Hour or Fraction of	2.78%
<b>AB. MISCELLANEOUS ENGINEERING REVIEW</b>			
1 Regular Operating Hours	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
2 Overtime	180.00 Hour or Fraction of	185.00 Hour or Fraction of	2.78%
<b>AC. PAY TELEPHONE PERMIT</b>			
1 Application Processing Fee	394.00 Pay Telephone	406.00 Pay Telephone	3.05%
2 Annual Renewal Fee	118.00 Pay Telephone	122.00 Pay Telephone	3.39%
3 Late Fee	238.00 Pay Telephone	245.00 Pay Telephone	2.94%
4 Reclaiming Fee for Removed Pay Phone	Actual Cost, Pay Telephone 512.00 minimum	Actual Cost, Pay Telephone 528.00 minimum	3.13%



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FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09)	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>INSPECTION</b>			
<b>A. INSPECTION</b>			
1 As Required by the Oakland Building Code for the Issuance of a Permit FOR NEW CONSTRUCTION or as Required by the Oakland Sign Code Section for the Issuance of a Permit FOR NEW CONSTRUCTION			
a. \$1 to \$1,000 Construction Value	48.00 Permit	49.00 Permit	2.08%
b. \$1,001 to \$1,500 Construction Value	54.00 Permit	56.00 Permit	3.70%
c. \$1,500 to \$2,000 Construction Value	77.00 Permit	79.00 Permit	2.60%
d. \$2,001 to \$25,000 Construction Value			
1 Basic Fee	93.00 Permit First \$2,001	96.00 Permit First \$2,001	3.23%
2 Surcharge	8.25 Each Add'l \$500	8.50 Each Add'l \$500	3.03%
e. \$25,001 to \$50,000 Construction Value			
1 Basic Fee	474.00 Permit First \$25,001	488.00 Permit First \$25,001	2.95%
2 Surcharge	7.90 Each Add'l \$1,000	8.15 Each Add'l \$1,000	3.16%
f. \$50,001 to \$100,000 Construction Value			
1 Basic Fee	671.00 Permit First \$50,001	691.00 Permit First \$50,001	2.98%
2 Surcharge	7.40 Each Add'l \$1,000	7.60 Each Add'l \$1,000	2.70%
g. \$100,001 and Higher Construction Value			
1 Basic Fee	1,042.00 Permit First \$250,001	1,073.00 Permit First \$250,001	2.98%
2 Surcharge	5.85 Each Add'l \$1,000	6.05 Each Add'l \$1,000	3.42%
h. \$250,001 and Higher			
1 Basic Fee	1,919.00 Permit	1,977.00 Permit	3.02%
2 Surcharge	5.40 Each Add'l \$1,000	5.60 Each Add'l \$1,000	3.70%
2 As Required by the Oakland Building Code for the Issuance of a Permit FOR REPAIRS/ADDITIONS/ALTERATION, or as Required by the Oakland Sign Code the Issuance of a Permit FOR REPAIRS/ADDITIONS/ALTERATION			
a. \$1 to \$1,000 Construction Value	58.00 Permit	60.00 Permit	3.45%
b. \$1,001 to \$1,500 Construction Value	64.00 Permit	66.00 Permit	3.13%
c. \$1,501 to \$2,000 Construction Value	88.00 Permit	91.00 Permit	3.41%
d. \$2,001 to \$25,000 Construction Value			
1 Basic Fee	111.00 Permit First \$2,001	114.00 Permit First \$2,001	2.70%
2 Surcharge	9.90 Each Add'l \$500	10.20 Each Add'l \$500	3.03%
e. \$25,001 to \$50,000 Construction Value			
1 Basic Fee	567.00 Permit First \$25,001	584.00 Permit First \$25,001	3.00%
2 Surcharge	9.35 Each Add'l \$1,000	9.65 Each Add'l \$1,000	3.21%
f. \$50,001 to \$200,000 Construction Value			
1 Basic Fee	800.00 Permit First \$50,001	824.00 Permit First \$50,001	3.00%
2 Surcharge	8.75 Each Add'l \$1,000	9.00 Each Add'l \$1,000	2.86%



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	(FY 2008-09 )	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>INSPECTION</b>			
<b>A. INSPECTION</b>			
2 As Required by the Oakland Building Code for the Issuance of a Permit FOR REPAIRS/ADDITIONS/ALTERATION, or as Required by the Oakland Sign Code the Issuance of a Permit FOR REPAIRS/ADDITIONS/ALTERATION			
g. \$200,001 and Higher Construction Value			
1 Basic Fee	2,117.00 Permit First \$200,001	2,181.00 Permit First \$200,001	3.02%
2 Surcharge	6.80 Each Add'l \$1,000	7.00 Each Add'l \$1,000	2.94%
<b>B. INSPECTION AS REQUIRED BY THE OAKLAND BUILDING CODE FOR THE ISSUANCE OF A DEMOLITION PERMIT</b>			
1 Basic Fee	163.00 Permit	168.00 Permit	3.07%
<b>C. COMMENCE OR COMPLETE WORK FOR WHICH PERMITS ARE REQUIRED BY THE OAKLAND BUILDING CODE, OAKLAND SIGN CODE, OR WINDOW BAR ORDINANCE WITHOUT FIRST HAVING OBTAINED THE REQUIRED PERMITS</b>			
1 Work Commenced	Double All Permit Fees	Double All Permit Fees	
2 Investigation of Work	93.00 Inspection	96.00 Inspection	3.23%
3 Work Commenced and Completed Prior to Inspection	Quadruple All Permit Fees	Quadruple All Permit Fees	
	93.00 Permit First \$2,001	96.00 Permit First \$2,001	3.23%
<b>D. EXTRA INSPECTIONS</b>			
1 Building Permit			
a. \$1.00 to \$2,000 Permit Value	93.00 Each Inspection Over 3	96.00 Each Inspection Over 3	3.23%
b. \$2,001 to \$25,000 Permit Value	93.00 Each Inspection Over 6	96.00 Each Inspection Over 6	3.23%
c. \$25,001 to \$50,000 Permit Value	93.00 Each Inspection Over 8	96.00 Each Inspection Over 8	3.23%
d. \$50,001 to \$100,000 Permit Value	93.00 Each Inspection Over 10	96.00 Each Inspection Over 10	3.23%
e. \$100,001 to \$500,000 Permit Value	93.00 Each Inspection Over 12	96.00 Each Inspection Over 12	3.23%
f. \$500,001 or Greater Permit Value	93.00 Inspection	96.00 Inspection	3.23%
2 Electrical or Plumbing or Mechanical Permit			
a. \$1.00 to \$100 Inspection Fee	93.00 Each Inspection Over 3	96.00 Each Inspection Over 3	3.23%
b. \$101 to \$250 Inspection Fee	93.00 Each Inspection Over 5	96.00 Each Inspection Over 5	3.23%
c. \$251 to \$500 Inspection Fee	93.00 Each Inspection Over 6	96.00 Each Inspection Over 6	3.23%
d. \$501 to \$1,000 Inspection Fee	93.00 Each Inspection Over 8	96.00 Each Inspection Over 8	3.23%
e. \$1,001 to \$5,000 Inspection Fee	93.00 Each Inspection Over 10	96.00 Each Inspection Over 10	3.23%



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	(FY 2008-09)	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>INSPECTION</b>			
<b>D. EXTRA INSPECTIONS</b>	93.00 Permit First	96.00 Permit First	3.23%
2 Electrical or Plumbing or Mechanical Permit	\$2,001	\$2,001	
f \$5,001 or Greater Inspection Fee	93.00 Permit First	96.00 Permit First	3.23%
	\$2,001	\$2,001	
<b>E. INSPECTION OF FIXTURES AND WASTE DEVICES</b>			
1 Plumbing Fixtures or Waste Discharge Device	17.65 Each	18.20 Each	3.12%
2 Drainage and/or Vent Piping, Alter, Repair, or Replace	17.65 Each	18.20 Each	3.12%
3 Rainwater Leader: Interior Area Drain Interceptor, On-site Storm System	26.00 Each	27.00 Each	3.85%
4 Rainwater Piping to Gutter	41.00 Each	42.00 Each	2.44%
5 Interceptor (Grease Trap)	82.00 Each	84.00 Each	2.44%
6 Interceptor (FOG)	164.00 Each	169.00 Each	3.05%
7 Sewer Ejector Sump	82.00 Each	84.00 Each	2.44%
8 Swimming Pool (Complete)	163.00 Each	168.00 Each	3.07%
9 Roman Tub and/or Baptistry	82.00 Each	84.00 Each	2.44%
10 Dishwashing Equipment			
a. Domestic	17.65 Each	18.20 Each	3.12%
b. Commercial	26.00 Each	27.00 Each	3.85%
11 Garbage Disposal Unit			
a. Domestic	17.65 Each	18.20 Each	3.12%
b. Commercial	26.00 Each	27.00 Each	3.85%
12 Backwater Valve	26.00 Each	27.00 Each	3.85%
13 Plumbing Inspection of New Apartments Larger Than Four Units (Additional Fees are Required for all Water Services, Rainwater Systems, Gas Systems and Units with More than Two Bathrooms)	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
14 Waste Alteration	26.00 Each	27.00 Each	3.85%
15 Building Sewer	163.00 Each	168.00 Each	3.07%
16 On-Site Storm Drainage Piping	163.00 Each	168.00 Each	3.07%
17 Maintenance Holes/Catch Basin	82.00 Each	85.00 Each	3.66%
<b>F. INSPECTION OF WATER PIPING</b>			
1 Water Service (Building Supply) New or Replacement	26.00 Each	27.00 Each	3.85%
2 Water Piping, Alter or Repair	26.00 Each	27.00 Each	3.85%
3 Water Treatment Equipment	26.00 Each	27.00 Each	3.85%
4 Water Heater (Gas or Electric) and/or Storage Tank	26.00 Each	27.00 Each	3.85%
5 Backflow Device Including Ball-Cock	26.00 Each	27.00 Each	3.85%
6 Pressure Reducing Valve	26.00 Each	27.00 Each	3.85%
<b>G. INSPECTION OF FIRE PROTECTION AND SPRINKLERS</b>			
1 Fire Protection System, Connection to Domestic Water	26.00 Each	27.00 Each	3.85%
2 Lawn and Garden Sprinkler System, Each Controlled Zone	26.00 Each	27.00 Each	3.85%



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	(FY 2008-09)	FEE	UNIT		
<b>INSPECTION</b>					
<b>H. INSPECTION OF GAS AND OIL PIPING</b>					
1 Low Pressure Meter Outlets	50.00	Each	51.50	Each	3.00%
2 Medium or High Outlets	82.00	Each	84.50	Each	3.05%
<b>I. INSPECTION OF COOLING EQUIPMENT</b>					
1 Cooling System					
a. To 100,000 BTU	41.00	Each	42.00	Each	2.44%
b. Over 100,000 BTU	64.00	Each	67.00	Each	4.69%
2 Evaporative Cooler	41.00	Each	42.00	Each	2.44%
3 Condenser/Compressor-Evaporator Coil Replacement	26.00	Each	27.00	Each	3.85%
4 Variable Air Volume Dampers	17.65	Each	18.20	Each	3.12%
5 Low Pressure Duct System	32.00	Each	33.00	Each	3.13%
<b>J. INSPECTION OF HEAT EQUIPMENT</b>					
1 Furnace: Central, Floor, Wall, Unit, Duct or Decorative	41.00	Each	42.00	Each	2.44%
2 Range, Oven, Dryer, Circulating Heater, Fryer, Steamer, Cooker, Barbecue or Log Lighter					
a. Domestic	17.65	Each	18.20	Each	3.12%
b. Commercial	26.00	Each	27.00	Each	3.85%
3 Gas Torch, Gas Light, Bunsen Burner or Miscellaneous Small Gas Burner	17.65	Each	18.20	Each	3.12%
4 Radiator, Convector, or Panel	26.00	Each	27.00	Each	3.85%
5 Incinerator or Kiln					
a. Domestic	41.00	Each	42.00	Each	2.44%
b. Commercial	82.00	Each	84.50	Each	3.05%
6 Boiler					
a. To 30 Horsepower	82.00	Each	84.50	Each	3.05%
b. Over 30 Horsepower	132.00	Each	136.00	Each	3.03%
7 Heat Pump	41.00	Each	42.00	Each	2.44%
8 Dual Unit, Heating and Cooling	75.00	Each	77.00	Each	2.67%
9 Miscellaneous Industrial	132.00	Each	136.00	Each	3.03%
10 Conversion Burner, Manufactured Fireplace	82.00	Each	84.50	Each	3.05%
11 Low Pressure Duct System	32.00	Each	33.00	Each	3.13%
<b>K. INSPECTION OF EXHAUST SYSTEMS</b>					
1 Range Hood (Commercial)	163.00	Each	168.00	Each	3.07%
2 Environmental Air Ducts					
a. Residential	17.65	Each	18.20	Each	3.12%
b. Commercial	41.00	Each	42.00	Each	2.44%
3 Gas Vent (Flues)	17.65	Each	18.20	Each	3.12%
4 Industrial Processing Equipment Exhaust System	132.00	Each	136.00	Each	3.03%



**City of Oakland**  
**Master Fee Schedule**  
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**COMMUNITY & ECONOMIC  
 DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09)	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>INSPECTION</b>			
<b>K. INSPECTION OF EXHAUST SYSTEMS</b>			
5 Fan or F/C Unit			
a. To 10,000 CFM	32.00 Each	33.00 Each	3.13%
b. Over 10,000 CFM	64.00 Each	66.00 Each	3.13%
<b>L. INSPECTION OF MISCELLANEOUS ITEMS</b>			
1 Fire Damper and/or Sub-Duct	17.65 Each	18.20 Each	3.12%
2 Electrostatic Filter	17.65 Each	18.20 Each	3.12%
3 Condensate Drain System	17.65 Each	18.20 Each	3.12%
4 Humidifier	17.65 Each	18.20 Each	3.12%
5 Manufactured Home-Plumbing System	123.00 Each	127.00 Each	3.25%
6 Manufactured Home-Mechanical System	123.00 Each	127.00 Each	3.25%
7 For Each Additional Attached Unit	41.00 Each	42.00 Each	2.44%
<b>M. REQUEST INSPECTIONS OUTSIDE OF NORMAL WORKING HOURS (2.5 HOURS MINIMUM)</b>	163.00 Hour or Fraction of	168.00 Hour or Fraction of	3.07%
<b>N. FIELD CHECK INSPECTION FEE</b>	93.00 Permit First \$2,001	96.00 Permit First \$2,001	3.23%
<b>O. ZONING INSPECTIONS FOR BUILDING PERMITS</b>			
1 New Construction up to \$200,000	163.00 Permit	168.00 Permit	3.07%
2 New Construction over \$200,000	163.00 + 79.00 Permit + Each \$100,000 Over	168.00 + Permit + 81.00 Each	3.07%
3 Additions/Alterations over \$5,000	163.00 Permit	168.00 Permit	3.07%
<b>Q. ELECTRICAL INSPECTION OF NEW APARTMENTS LARGER THAN FOUR-UNITS. ADDITIONAL FEES ARE REQUIRED FOR ALL APPLIANCES, MOTORS, SERVICES, FEEDERS AND BRANCH CIRCUITS</b>	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
<b>R. ELECTRICAL INSPECTION OF NEW RESIDENTIAL APPLIANCE INCLUDING ROUGH OUTLET</b>			
1 Range, Range Top or Oven	17.65 Each	18.20 Each	3.12%
2 Dryer	17.65 Each	18.20 Each	3.12%
3 Fan Under 1 Horsepower	1.70 Each	1.75 Each	2.94%
4 Disposal or Dishwasher	6.75 Each	6.95 Each	2.96%
<b>S. ELECTRICAL INSPECTION OR MISCELLANEOUS INSPECTION</b>			
1 Air Conditioning Unit			
a. Basic Fee	32.00 Each	33.00 Each	3.13%
b. Surcharge	3.40 Each	3.50 Each	2.94%
2 Beverage or Freezer Case (Cabinet Only)	17.65 Each	18.20 Each	3.12%
3 Dental Unit, Gasoline Dispenser or Sterilizer	17.65 Each	18.20 Each	3.12%
4 Vegetable or Meat Case, X-ray Machine or Motion Picture Machine	17.65 Each	18.20 Each	3.12%
5 Pool, Spa, Hot Tub, Hydro Massage, Bath Tub			
a. Swimming Pool	132.00 Each	136.00 Each	3.03%
b. Outdoor - Hot Tub, Spa	82.00 Each	84.00 Each	2.44%



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FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09 )	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>INSPECTION</b>			
<b>S. ELECTRICAL INSPECTION OR MISCELLANEOUS INSPECTION</b>			
5 Pool, Spa, Hot Tub, Hydro Massage, Bath Tub			
c. Indoor - Hot Tub, Spa, Hydro Massage Bath Tub	58.00 Each	60.00 Each	3.45%
d. Fountains	50.00 Each	51.50 Each	3.00%
6 Manufactured Home and Other State-Approved Buildings			
a. Additional Sections	41.00 Each	42.00 Each	2.44%
7 Low Voltage Systems	158.00 Permit	163.00 Permit	3.16%
<b>T. ELECTRICAL INSPECTION</b>			
1 Branch Circuit and Feeder for Lighting, Heating, Power Signaling, or Other Purpose	5.10 Each	5.25 Each	2.94%
2 Outlet, Including Attached Receptacle, When Installed Not More Than 24 Inches Apart for Border, Strip, or Footlight, or for Outline Decorative Display, or Group Lighting Elsewhere When in Show Window Lighting and on Electric Sign	0.85 Each	0.90 Each	5.88%
3 Outlet, Including Attached Receptacle, for Temporary Festoon or Decorative Lighting or for Temporary Working Light for Use in Building Construction	0.85 Each	0.90 Each	5.88%
4 Plastic Outlet Boxes in Fire Related Construction, Not Including Device	1.70 Each	1.75 Each	2.94%
<b>U. ELECTRICAL INSPECTION OF MOTORS, GENERATORS, MOTOR-GENERATOR SETS, BALANCER SETS, DYNAMOTORS, CONVERTERS, TRANSFORMERS, BALANCING COILS, OR RECTIFIERS INCLUDING ALL CONTROL APPARATUS</b>			
1 Basic Fee	3.40 Each HP, KVA, or KW	3.50 Each HP, KVA, or KW	2.94%
2 Maximum Fee	248.00 Unit	255.00 Unit	2.82%
<b>V. INSPECTION OF ELECTRICAL SERVICE</b>			
1 Service Over 600 Volts			
a. First 200 KVA	163.00 Permit	168.00 Permit	3.07%
b. Over 200 KVA	248.00 Unit	255.00 Unit	2.82%
2 Service 600 Volts or Less			
a. Basic Fee for First 100 Ampere Capacity Including 1 Meter	65.00 Each	67.00 Each	3.08%
b. Surcharge (Each Additional 100 Ampere or Fraction Thereof)	50.00 Each	51.50 Each	3.00%
c. Additional Meter	11.00 Each	11.50 Each	4.55%
<b>W. ELECTRICAL INSPECTION OF LIGHTING FIXTURE</b>			
1 Incandescent	1.70 Each	1.75 Each	2.94%
2 Florescent Lighting Fixture (Complete with One Ballast)	3.40 Each	3.50 Each	2.94%
3 Mercury Vapor, High Pressure Sodium and Similar Lighting Fixture	5.10 Each	5.25 Each	2.94%
X. ELECTRICAL INSPECTION OF A SWITCH WHEN NOT ATTACHED TO OR INCLUDED WITH APPARATUS NOT SPECIFICALLY CLASSIFIED IN THE MASTER FEE SCHEDULE	1.70 Each	1.75 Each	2.94%
Y. ELECTRICAL INSPECTION OF RECEPTACLE, WALL SOCKET, OR SIMILAR FIXTURE NOT SPECIFICALLY CLASSIFIED IN THE MASTER FEE SCHEDULE	1.70 Each	1.75 Each	2.94%



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**COMMUNITY & ECONOMIC  
 DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE (FY 2008-09)	PROPOSED FEE (FY 2009-10)	% CHANGE
	FEE UNIT	FEE UNIT	
<b>INSPECTION</b>			
<b>Z. ELECTRICAL INSPECTION OF AIR, WATER OR OTHER TYPE HEATER, WELDING MACHINES OR COMMERCIAL RANGES</b>			
1 Basic Fee	3.40 Each HP, KVA, or KW	3.50 Each HP, KVA, or KW	2.94%
2 Maximum Fee	248.00 Unit	255.00 Unit	2.82%
<b>AA. ELECTRICAL INSPECTION OF A NEW ELECTRIC SIGN BEARING AN APPROVED LABEL INCLUDING CONNECTION</b>	41.00 Unit	42.00 Unit	2.44%
<b>AB. ELECTRICAL INSPECTION REQUIRED ON AN EXISTING SIGN DUE TO MINOR ALTERATIONS ON AND/MOVING OF THE SIGN</b>	32.00 Unit	33.00 Unit	3.13%
<b>AC. ELECTRICAL INSPECTION OF OUTLINE NEON OR COLD CATHODE LIGHTING</b>	11.90 Each KVA Unit	12.25 Each KVA Unit	2.94%
<b>AD. ELECTRICAL INSPECTION IF MACHINE APPARATUS OR APPLIANCE NOT SPECIFICALLY CLASSIFIED IN THE MASTER FEE</b>			
1 Basic Fee	3.40 Each KW or KVA	3.50 Each KW or KVA	2.94%
2 Maximum Fee	248.00 Unit	256.00 Unit	3.23%
<b>AE. ELECTRICAL INSPECTION OF A FORCED AIR FURNACE</b>	17.65 Unit	18.20 Unit	3.12%
<b>AF. ELECTRICAL INSPECTION OF A MOVED BUILDING (ONE HOUR MINIMUM)</b>	58.00 Hour or Fraction of	60.00 Hour or Fraction of	3.45%
<b>AG. ELECTRICAL INSPECTION OF CONSTRUCTION OR TEMPORARY SERVICE (POLE OR UNDERGROUND)</b>	75.00 Unit	77.00 Unit	2.67%
<b>AH. ELECTRICAL INSPECTION (ONE HOUR MINIMUM)</b>			
1 Survey of Electrical Work or Equipment Pursuant to a Request	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
<b>AI. ELECTRICAL INSPECTION AS REQUIRED BY OAKLAND MUNICIPAL CODE (METER RESETS)</b>			
1 Single Family Dwelling	32.00 Each	33.00 Each	3.13%
2 Apartment	26.00 Each	27.00 Each	3.85%
3 Commercial or Industrial	65.00 Hour or Fraction of	67.00 Hour or Fraction of	3.08%
<b>AJ. SPECIAL PERMIT AS ALLOWED BY OAKLAND MUNICIPAL CODE (PLANT PERMIT)</b>	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
<b>AK. UNREINFORCED MASONRY ORDINANCE - BUILDING PERMIT FEES</b>			
1 Engineering Analysis Report Review	819.00 Agreement	844.00 Agreement	3.05%
2 Request to Postpone Retrofit Work (Abutting Building)	819.00 Agreement	844.00 Agreement	3.05%
3 Contracted Engineering Services	Actual Costs Service Provided	Actual Costs Service Provided	
5 Field Inspection/Site Visits (1 Hour Minimum)	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
<b>AM. REPORT OF PERMIT RECORD</b>			
1 Research for Permit Record	93.00 Hour or Fraction of	96.00 Hour or Fraction of	3.23%
2 Determination or Assessment	93.00 Each	96.00 Each	3.23%
<b>AN. CERTIFICATE OF OCCUPANCY RELATED TO CONSTRUCTION PERMITS</b>			
1 Certificate of Occupancy	248.00 Permit	255.00 Permit	2.82%
2 Temporary Certificate of Occupancy	495.00 Permit	510.00 Permit	3.03%



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FEE DESCRIPTION	CURRENT FEE		PROPOSED FEE		% CHANGE
	(FY 2008-09)	FEE UNIT	(FY 2009-10)	UNIT	
<b>PLAN CHECK</b>					
<b>A. PLAN CHECKING AND/OR PROCESSING OF APPLICATION FOR A PERMIT REQUIRED BY OAKLAND BUILDING CODE OR OAKLAND SIGN CODE OR ANY SECTION OF THE OAKLAND MUNICIPAL CODE</b>					
4 Request Plan Checking or Inspections Outside of Normal Working Hours (One Hour Minimum)	180.00	Hour or Fraction of	185.00	Hour or Fraction of	2.78%
<b>5 Consultation Requested for Preliminary Plan Review by Plan Check Staff (One Hour Minimum)</b>					
a. Regular Operating Hours	123.00	Hour or Fraction of	127.00	Hour or Fraction of	3.25%
b. Overtime Hours	180.00	Hour or Fraction of	185.00	Hour or Fraction of	2.78%
6 Additional Checking and/or Processing Required Due to Plan Deficiencies or Changes (One Hour Minimum)	123.00	Hour or Fraction of	127.00	Hour or Fraction of	3.25%
<b>B. INSTALLATION / REGISTRATION / INSPECTION CERTIFICATION FOR RE-ROOFING PERMIT</b>	18.20	Permit	18.75	Permit	3.02%
<b>C. ASSIGNMENT AND DESIGNATION OF BUILDING NUMBERS AS REQUIRED BY OAKLAND MUNICIPAL CODE</b>					
1 Dwelling	44.00	Building Number	45.00	Building Number	2.27%
2 Other (Building, Apartment, or Hotel)	66.00	Building Number	68.00	Building Number	3.03%
3 Change of Address	337.00	Request	347.00	Request	2.97%
<b>D. PROCESSING OF A BUILDING MOVING APPLICATION AS REQUIRED BY OAKLAND MUNICIPAL CODE</b>	844.00	Permit	869.00	Permit	2.96%
<b>E. SERVICE CHARGE TO PROCESS REQUEST TO EXTEND PERMIT EXPIRATION LIMITATION OR REINSTATE PERMIT</b>					
1 Extension or Reinstatement	66.00	Permit	68.00	Permit	3.03%
<b>F. NOISE STUDY FOR BUILDING PERMIT</b>	169.00	Study	174.00	Study	2.96%
<b>G. BOARD OF EXAMINERS &amp; APPEALS</b>					
1 Grade I - Minimum Code Technically or Deviations Requiring Limited Management Staff Time	169.00	Appeal	174.00	Appeal	2.96%
2 Grade II - Code Violations Found During Plan Checking or Field Inspection Requiring Field Review by Management	337.00	Item	347.00	Item	2.97%
3 Grade III - Appeals Regarding Code Requirements When Projects are Still in the Design Stage	844.00	Appeal	869.00	Appeal	2.96%
4 Grade IV - Dangerous Building Code and Appeals by Other City Departments	844.00	Appeal	869.00	Appeal	2.96%
<b>H. SITE PLAN REVIEW</b>					
1 Site Plan Review	844.00	Plan	869.00	Plan	2.96%
2 Parking Review (Basic Fee)	169.00	Plan	174.00	Plan	2.96%
<b>3 Surcharge</b>					
a. 5-20 Parking Spaces	253.00	Plan	261.00	Plan	3.16%
b. 21-40 Parking Spaces	369.00	Plan	380.00	Plan	2.98%
c. 41-120 Parking Spaces	493.00	Plan	508.00	Plan	3.04%
d. 121-300 Parking Spaces	615.00	Plan	633.00	Plan	2.93%
e. 301 or More Parking Spaces	739.00	Plan	761.00	Plan	2.98%



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FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )	PROPOSED FEE (FY 2009-10)	% CHANGE
	FEE UNIT	FEE UNIT	
<b>PLAN CHECK</b>			
<b>I. GEOLOGICAL REPORT REVIEW OR GEOLOGICAL REPORT WAIVER REVIEW AS REQUIRED BY OAKLAND MUNICIPAL CODE</b>			
1 Geological Report Deposit	819.00 to Estimate Cost 2,581.00 of Geologist's Fee	844.00 to Estimate Cost 2658.00 of Geologist's Fee	3.05%
a. Report Review	271.00 Report	279.00 Report	2.95%
b. Consultant Review Fee	Actual Cost	Actual Cost	
<b>2 Review of Waiver of Geological Report Requirements</b>			
a. Letter of Waiver by City Engineer	345.00 Letter of Waiver	355.00 Letter of Waiver	2.90%
<b>3 Comments and Advice Offered by City to State Mining and Geology Board and State Geologists as Part of a Waiver Investigation Pursuant to Chapter 7.5, Section 2623 of the Public Resources Code of the State of California</b>			
	804.00 Waiver	828.00 Waiver	2.99%
<b>J. MAKING BUILDING RECORDS AVAILABLE FOR VIEWING AND/OR COPYING FROM ARCHIVES</b>			
	32.00 Instance	33.00 Instance	3.13%
<b>K. PROCESSING REQUEST FOR HANDICAPPED EXCEPTION TO TITLE 24 REGULATION</b>			
1 Grade I - Minimum Code Technically Requiring Limited Staff Time	169.00 Each	174.00 Each	2.96%
2 Grade II - Code Violation Requiring Field Review or Additional Staff Time	337.00 Each	347.00 Each	2.97%
3 Grade III - Appeals Regarding Code Requirements when Projects are in Design Stage	844.00 Appeal	869.00 Appeal	2.96%
<b>L. DUPLICATE INSPECTION RECORD CARD</b>			
1 Replace	7.55 Card	7.80 Card	3.31%
2 Research	44.00 Instance	45.00 Instance	2.27%
<b>M. PROCESSING REQUEST FOR ALTERNATE MATERIALS OR METHOD OF CONSTRUCTION</b>			
1 Grade I - Minimum Code Deviations Requiring Limited Staff Time	169.00 Request	174.00 Request	2.96%
<b>2 Grade II - Code Violations Found During Plan Checking or Field Inspection</b>			
a. First Two Requests	337.00 Request	347.00 Request	2.97%
b. Additional Request	619.00 Request	638.00 Request	3.07%
<b>3 Grade III - Appeals Regarding Code Requirements When Projects are Still in the Design Stage</b>			
a. First Two Requests	844.00 Request	869.00 Request	2.96%
b. Additional Request	1,237.00 Request	1,274.00 Request	2.99%
<b>N. DRIVEWAY APPEALS</b>			
1 Grade I - Minimum Code Deviations Requiring Limited Staff Time	172.00 Appeal	177.00 Appeal	2.91%
2 Grade II - Code Violations Found During Plan Checking or Field Inspection Requiring Field Review by Management	337.00 Appeal	347.00 Appeal	2.97%
3 Appeals for Projects in Design Stage	506.00 Appeal	521.00 Appeal	2.96%
4 Appeals to City Council	486.00 Appeal	501.00 Appeal	3.09%
<b>O. PLAN CHECK FEE FOR DRIVEWAY PERMITS</b>			
	83.00 Permit	85.50 Permit	3.01%



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	(FY 2008-09 )	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>PLAN CHECK</b>			
P. PROCESSING FEE FOR DEMOLITION PERMITS (EXEMPT: SFD DETACHED GARAGE LESS THAN 400 S.F.)	381.00 Permit	392.00 Permit	2.89%
Q. PROCESSING FEE FOR TREE REMOVAL PERMITS			
1 Developed Property	51.00 Permit	52.50 Permit	2.94%
2 Undeveloped Property	102.00 Permit	105.00 Permit	2.94%
R. PROCESSING FEE FOR UTILITY COMPANY EXCAVATION PERMIT	128.00 Permit	132.00 Permit	3.13%
S. EARTHQUAKE DAMAGE ASSESSMENT REVIEW (No Report Fee for Owner-Occupied Single Family Dwellings)			
1 Minor Report (Less Than 3 Hour Review)	844.00 + 61% Report + Of Building Permit Fee	869.00 + 61% Report + Of Building Permit Fee	2.96%
2 Major Report (3 Hour Review or Over)	3,375.00 + 61% Report + Of Building Permit Fee	3476.00+ 61% Report + Of Building Permit Fee	2.99%
T. PLAN CHECK FEE FOR PLANNING PERMITS			
1 New Construction Up to \$200,000	163.00 Permit	168.00 Permit	3.07%
2 New Construction Over \$200,001			
a. Per Each \$100,000 Over \$200,000	82.00 Permit	84.50 Permit	3.05%
3 New Construction Over \$200,002			
a. Maximum Fee Not to Exceed	16,382.00 Permit	16,873.50 Permit	3.00%
4 Additions/Alterations Over \$5,000	163.00 Permit	168.00 Permit	3.07%
U. MISCELLANEOUS ENGINEERING REVIEW			
1 Regular Operating Hours	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
2 Overtime	180.00 Hour or Fraction of	185.00 Hour or Fraction of	2.78%
V. PLAN CHECK AND INSPECTION FOR SITE DEVELOPMENT NOT RELATED TO ANY OTHER REQUIRED PERMIT			
1 Application Fee	66.00 Permit	68.00 Permit	3.03%
2 Plan check During Regular Work Hours	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%
3 Inspection during Regular Work Hour	123.00 Hour or Fraction of	127.00 Hour or Fraction of	3.25%

**PLANNING & ZONING**

<b>A. APPLICATIONS UNDER THE OAKLAND ZONING REGULATIONS</b>			
1 Major Conditional Use Permit			
a. Report Fee	1,856.00 Report (+\$114.00 per hour over initial 10 hours of staff time)	2,097.00 Report (+137.00 per hour owver initial 10 hours of staff time)	12.98%
b. Notification Fee: Major Conditional Use Permit	684.00	773.00	13.01%
2 Major Variance			
a. Report Fee	1,856.00 Report (+\$114.00 per hour over initial 10 hours of staff time)	2,097.00 Report (+137.00 per hour owver initial 10 hours of staff time)	12.98%
b. Notification Fee: Major Conditional Use Permit	684.00 Report	773.00 Report	13.01%



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	FEE UNIT	FEE UNIT	
<b>PLANNING &amp; ZONING</b>			
<b>A. APPLICATIONS UNDER THE OAKLAND ZONING REGULATIONS</b>			
3 Rezoning			
a. Rezoning	2,824.00 Report	3,191.00 Report	13.00%
b. Notification Fee: Rezoning	684.00 Report	773.00 Report	13.01%
4 Planned Unit Development (Preliminary)			
a. Basic Fee	5,215.00 Report	5,893.00 Report	13.00%
b. Plus Per 10,000 Sq. Ft. of Site Area Over Four (4) Acres	35.34 10,000 Sq. Ft.	39.93 10,000 Sq. Ft.	12.99%
c. Plus per Sq. Ft. of Floor Area	0.03 Square Foot	0.03 Square Foot	0.00%
d. Notification Fee: Planned Unit Development (Preliminary)	684.00 Report	773.00 Report	13.01%
5 Planned Unit Development (Final)			
a. Basic Fee	4,217.00 Report	4,765.00 Report	13.00%
c. Notification Fee: Planned Unit Development: Final Planning Commission Action	684.00 Report	773.00 Report	13.01%
6 Minor Variance			
a. Report Fee	1,026.00 Report	1,159.00 Report	12.96%
b. Notification Fee: Minor Variance	684.00 Report	773.00 Report	13.01%
7 Minor Conditional Use Permit			
a. Report Fee	1,026.00 Report	1,159.00 Report	12.96%
b. Notification Fee: Minor Variance	684.00 Report	773.00 Report	13.01%
8 Regular Design Review			
a. Report Fee - Minor Project	1,026.00 Report	1,160.00 Report	13.06%
b. Report Fee - Major Project	1,856.00 Report (+\$114.00 per hour over initial 10 hours of staff time)	2,097.00 Report (+137.00 per hour over initial 10 hours of staff time)	12.98%
c. Notification Fee: Regular Design Review (Except for Landmarks)	684.00 Report	773.00 Report	13.01%
9 Small Project Design Review			
a. Report Fee - Track One	534.00 Report	603.00 Report	12.92%
b. Report Fee - Track One (signs)	365.00 Report	412.00 Report	12.88%
c. Report Fee - Track Two	776.00 Report	877.00 Report	13.02%
d. Report Fee - Track Three	889.00 Report	1,005.00 Report	13.05%
e. Notification Fee: Small Project Design Review (if notice required)	306.00 Report	515.00 Report	68.30%
10 Special Residential Design Review			
a. Design Review Exemption			
1 Report Fee Not involving changes to the Building Envelope or	185.00 Report	209.00 Report	12.97%
2 Report Fee Involving Changes to the Building Envelope or Ex	299.00 Report	338.00 Report	13.04%
b. S-11 Design Review - Special Fees			
1 North Oakland Hill Area Specific Plan Recovery Fee Per Dwelling	255.00 Report	288.00 Report	12.94%
c. Notification Fee: Development Agreement	684.00 Report	773.00 Report	13.01%
d. Development Agreement	9,315.00 Report	10,526.00 Report	13.00%
11 Development Agreement: Annual Review	2,819.00 Report	3,185.00 Report	12.98%



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	FEE UNIT	FEE UNIT	
<b>PLANNING &amp; ZONING</b>			
<b>A. APPLICATIONS UNDER THE OAKLAND ZONING REGULATIONS</b>			
12 Appeals			
a. Administrative Appeal	456.00 Report	515.00 Report	12.94%
b. To City Planning Commission (CPC)	456.00 Appeal	515.00 Appeal	12.94%
c. To City Council	456.00 Appeal	515.00 Appeal	12.94%
d. Billboard Amortization	456.00 Appeal	515.00 Appeal	12.94%
e. Notification Fee: Appeals to Planning Commission	456.00 Report	515.00 Report	12.94%
f. Notification Fee: Appeals to City Council	456.00 Report	515.00 Report	12.94%
13 Requests			
a. For Extension of Time of Approved Permit	294.00 Request	332.00 Request	12.93%
b. For Reconsideration of Existing Approval	294.00 Request	50% of the Request current base report fee of the permit being revised	0.00%
c. For General Plan Determination	730.00 Request	825.00 Request	13.01%
d. For Written Determination by Zoning Administrator (1 hour minimum)	182.00 Request	206.00 Request	13.19%
14 Business Tax Certificate			
	27.00 Report	31.00 Report	14.81%
15 General Plan Amendment			
a. Notification Fee: Request for General Plan Amendment	684.00 Report	773.00 Report	13.01%
b. General Plan Amendment	2,737.00 Report	3,093.00 Report	13.01%
16 New construction & Activity Surcharge			
a. Minor Permits involving the new construction of 25-99 units:	513.00	580.00 Permit	13.06%
b. Minor Permits involving the new construction of 100+ units:	1,026.00	1,159.00 Permit	12.96%
c. Major Permits involving the new construction of 25-99 units:	928.00	1,049.00 Permit	13.04%
d. Major Permits involving the new construction of 100+ units:	1,856.00	2,097.00 Permit	12.98%
e. Minor Permits involving the new construction of 10,000 sq.ft - 49,999 sq.ft of non-residential floor area	513.00	580.00 Permit	13.06%
f. Minor Permits involving the new construction of 50,000 sq.ft + of non-residential floor area	1,026.00	1,159.00 Permit	12.96%
g. Major Permits involving the new construction of 10,000 sq.ft - 49,999 sq.ft of non-residential floor area	928.00	1,049.00 Permit	13.04%
h. Major Permits involving the new construction of 50,000 sq.ft + of non-residential floor area	1,856.00	2,097.00 Permit	12.98%
i. Major Permits involving an Extensive Impact Civic Activity:	928.00 Permit	1,049.00 Permit	13.04%
17 Illegal Activity or Facility			
	Double Fees Report	Double Fees Report	0.00%
18 Application Notification Fee			
a. Major Conditional Use Permit	684.00 Report	773.00 Report	13.01%



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**COMMUNITY & ECONOMIC  
DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE	% CHANGE
	(FY 2008-09)	(FY 2009-10)	
	FEE UNIT	FEE UNIT	
<b>PLANNING &amp; ZONING</b>			
<b>A. APPLICATIONS UNDER THE OAKLAND ZONING REGULATIONS</b>			
18 Application Notification Fee			
b. Major Variance	684.00 Report	773.00 Report	13.01%
c. Rezoning	876.00 Report	990.00 Report	13.01%
d. Development Agreement	684.00 Report	773.00 Report	13.01%
e. Tentative Map	684.00 Report	773.00 Report	13.01%
f. Request for General Plan Amendment	684.00 Report	773.00 Report	13.01%
g. Private Access Easement	684.00 Report	773.00 Report	13.01%
h. Minor Variance	684.00 Report	773.00 Report	13.01%
i. Minor Conditional Use Permit	684.00 Report	773.00 Report	13.01%
j. Appeals to City Council	456.00 Report	515.00 Report	12.94%
k. Request for Environmental Review	456.00 Report	515.00 Report	12.94%
l. Parcel Map	684.00 Report	773.00 Report	13.01%
m. Planned Unit Development: Preliminary Planning Commission Action	684.00 Report	773.00 Report	13.01%
n. Planned Unit Development: Final Planning Commission Action	684.00 Report	773.00 Report	13.01%
o. S-11 Site Development and Design Review: No Public Hearing	684.00 Report	773.00 Report	13.01%
p. Appeals to Planning Commission	456.00 Report	515.00 Report	12.94%
q. Regular Design Review (Except for Landmarks)	684.00 Report	773.00 Report	13.01%
r. Challenge to Negative Declaration	456.00 Report	515.00 Report	12.94%
s. Appeal of Director's Determination that EIR is Required	456.00 Report	515.00 Report	12.94%
t. Category III Creek Permit	456.00	515.00 Report	12.94%
u. Category IV Creek Permit	684.00	773.00 Report	13.01%
19 DTRAC Surcharge for scheduled items	500.00	565.00 Report	13.00%
20 NO - Show fee for Zoning Intake	50.00	57.00 Occurance	14.00%
<b>B. APPLICATIONS UNDER THE OAKLAND SUBDIVISION REGULATIONS (42512)</b>			
1 Tentative Map (In Connection with Planned Unit Development or Use Permit)	5,117.00 Report	5,782.00 Report	13.00%
2 All Other Tentative Maps (Other than Condominium Conversions)			
a. Basic Fee	5,161.00 Report	5,832.00 Report	13.00%
b. Surcharge (Per Lot)	92.00 Lot	104.00 Lot	13.04%
3 Private Access Easement			
a. Notification Fee: Private Access Easement	684.00 Report	773.00 Report	13.01%
b. Private Access Easement	3,214.00 Report	3,632.00 Report	13.01%
4 Tentative Parcel Map	2,393.00 Report	2,704.00 Report	13.00%
5 Parcel Map Waiver	690.00 Report	780.00 Report	13.04%
6 Condominium Conversion: Parcel Map	2,901.00 Report	3,278.00 Report	13.00%



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	FEE UNIT	FEE UNIT	
<b>PLANNING &amp; ZONING</b>			
<b>B. APPLICATIONS UNDER THE OAKLAND SUBDIVISION REGULATIONS (42512)</b>			
7 Condominium Conversion: Tentative Map	5,250.00 Report	5,933.00 Report	13.01%
8 Request for Extension of Time Limits	294.00 Report	313.00 Report	6.46%
9 Application Notification Fee			
a. Tentative Map	684.00 Report	773.00 Report	13.01%
b. Parcel Map	684.00 Report	773.00 Report	13.01%
10 Projects Involving Purchase of Condo Conversion Rights	500.00 Lot	565.00 Lot	13.00%
<b>C. REQUEST FOR ENVIRONMENTAL IMPACT ASSESSMENT</b>			
1 Request for Environmental Determination (If Project is Exempt)			
a. Standard Exemption such as 15301 and other exemption not requiring findings	185.00 Exemption Determination	209.00 Exemption Determination	12.97%
b. Request for Environmental Review (If Project is exempt under California Code 15280, 15332, or other Exemption Requiring Findings)	684.00 Exemption Determination	773.00 Exemption Determination	13.01%
c. Request for Environmental Review (If Project is exempt but requires analysis and/or findings equivalent to an initial study)	Greater of: Exemption \$1,357 or 25% Determination of consultant fee	Greater of: Exemption \$1533 or 25% Determination consultant	12.97%
2 Request for Environmental Review (If Project is Not Exempt)			
a. Request for Environmental Review (If Project is Not Exempt)	Greater of: Initial Study \$1,357 or 25% of consultant fee	Greater of: Initial Study \$1533 or 25% of consultant fee	
b. Notification Fee: Request for Environmental Review	456.00 Report	515.00 Report	12.94%
4 Challenge or Appeal of any Environmental Determination			
a. To City Planning Commission	456.00 Appeal	515.00 Appeal	12.94%
b. To City Council	456.00 Appeal	515.00 Appeal	12.94%
c. Notification Fee: Challenge to Negative Declaration	456.00 Report	515.00 Report	12.94%
d. Notification Fee: Appeal of Director's Determination that EIR is Required	456.00 Report	515.00 Report	12.94%
5 Request for Notification for Environmental Determination/Review/Challenge/Appeal (Nos. 2, 3, and 4 Above)	456.00 Notification	515.00 Notification	12.94%
6 Mitigation Monitoring	\$684.00 plus Measure deposit based on \$95.00 hour for estimated time during construction	\$773.00 plus Measure deposit based on \$107.00 hour for estimated time during construction	13.01%
7 Environmental Impact Data Collection, if EIR required	7,737.00 Report	8,743.00 Report	13.00%
<b>D. REQUEST FOR PLAN</b>			
1 General Plan	600.00 Request	678.00 Request	13.00%



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	FEE UNIT	FEE UNIT	
<b>PLANNING &amp; ZONING</b>			
<b>D. REQUEST FOR PLAN</b>			
2 Redevelopment Plan	600.00 + Request mailing costs	678.00 + Request mailing costs	13.00%
<b>E. 1 SUBDIVISION REGULATIONS</b>			
2 Design Review Guidelines	12.50 Each	14.00 Each	12.00%
<b>F. RETROFIT RIGHT PUBLICATION (cost per book)</b>			
1 Retail (1-4 Copies)	12.50 Each	14.00 Each	12.00%
2 Wholesale (5-39 Copies)	12.50 Each	14.00 Each	12.00%
3 Wholesale (40-119 Copies)	19.00 Each	21.00 Each	10.53%
4 Wholesale (120+ Copies)	14.00 Each	16.00 Each	14.29%
	13.00 Each	15.00 Each	15.38%
	11.50 Each	13.00 Each	13.04%
<b>G. PLANNING COMMISSION AGENDA</b>			
1 Private Subscription	42.00 Subscription/ Year	47.00 Subscription/ Year	11.90%
<b>H. OTHER PRINTED MATERIALS SPECIFICALLY REPRODUCED IN QUANTITY SUCH AS CENSUS ANALYSES AND OTHER INFORMATION DOCUMENTS</b>			
<b>I. PLANNING COMMISSION MINUTES</b>			
1 Audio/Cassette Duplication			
a. Cassettes	2.30 Each	2.60 Each	13.04%
2 Private Subscription	64.00 Year	72.00 Year	12.50%
<b>J. CONDOMINIUM CONVERSION INFORMATION PACKAGE DOCUMENT</b>			
<b>K. ANNEXATION FEE</b>			
1 Five (5) Acres or Less			
a. Application Fee	720.00 Application	814.00 Application	13.06%
b. Additional Fees	112.00 Hour	127.00 Hour	13.39%
2 Greater Than Five (5) Acres	19,351.00 Application	21,867.00 Application	13.00%
3 LAFCO Application Fee (for County)	4,093.00 Application	4,625.00 Application	13.00%
4 Additional Fee Subsequent to LAFCO Determination	123.00 Hour	139.00 Hour	13.01%
<b>L. PLAN CHECKING AND/OR PROCESSING OF APPLICATION FOR A PERMIT REQUIRED BY OAKLAND ZONING REGULATION, SUBDIVISION REGULATIONS, AND/OR ENVIRONMENTAL REVIEW</b>			
1 Consultation Services Requested or Preliminary Plan Review (One Hour Minimum)	136.00 Hour	154.00 Hour	13.24%
a. Consultation Services Requested or Preliminary Plan Review	\$246.00 plus Each \$95.00/hour	\$278.00 plus Each \$107.00/hour	13.01%
b. Consultation Services Requested or Prelim. Plan Review for Major Projects	1,357.00 Each	1,533.00 Each	12.97%
2 Additional Plan Checking and/or Processing Required Due to Plan Deficiencies or Changes (One Two Hour Minimum)	92.00 Hour	104.00 Hour	13.04%
3 Consultation Services or Plan Review Requested Outside Normal Hours (One Two Hour Minimum)	177.00 Hour	200.00 Hour	12.99%



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	FEE UNIT	FEE UNIT	
<b>PLANNING &amp; ZONING</b>			
L. PLAN CHECKING AND/OR PROCESSING OF APPLICATION FOR A PERMIT REQUIRED BY OAKLAND ZONING REGULATION, SUBDIVISION REGULATIONS, AND/OR ENVIRONMENTAL REVIEW			
4 Major Projects contract services for permit review, plan check, environmental review and/or mitigation monitoring			
a. Associated fixed fees may be reduced by the City Manager provided that all City costs are covered	Actual Cost	Actual Cost	
M. WRITTEN DETERMINATION BY ZONING ADMINISTRATOR (Half-hour Minimum)	194.00 Hour	219.00 Hour	12.89%
N. ZONING CONFIRMATION LETTER			
1 Standard - No Research Required	27.00 Each	30.00 Each	11.11%
2 Research Required	97.00 Hour	110.00 Hour	13.40%
O. MILLS ACT			
1 Application Fee	400.00 Application	452.00 Application	13.00%
2 Inspection Fee	100.00 Inspection	113.00 Inspection	13.00%
<b>REAL ESTATE</b>			
A. PROCESS FEE			
1 Administrative Processing Fee for Surplus Property (Planning Commission)	1,195.00 Parcel	1,230.85 Parcel	3.00%
2 Administrative Processing Fee for the Sale of Substandard Surplus City Parcels	1,791.00 Parcel	1,844.73 Parcel	3.00%
3 Processing Fee for Code Compliance Litigation Guarantees - Residential Properties	112.00 or 10% Report or of Actual Cost of Litigation	115.00 Report or of or 10% Actual Cost of Litigation	2.68%
4 Processing Fee for Code Compliance Litigation Guarantees - Commercial	187.00 or 10% Report or of Actual Cost of	193.00 Report or of or 10% Actual Cost of	3.21%
5 Processing Fee for Appraisals			
a. Residential Properties	408.00 Appraisal	420.24 Appraisal	3.00%
b. Commercial Properties	680.00 Appraisal	700.40 Appraisal	3.00%
6 Administrative Processing Fee for new telecommunication leases or licenses	1,963.10 Request	2,022.00 Request	3.00%
7 Administrative processing fee for Telecommunication License Equipment Modification Reviews	1,560.00 Request	1,606.80 Request	3.00%
8 Administrative processing fee for new Revenue-Generating Leases and Licenses	1,040.00 Request	1,071.20 Request	3.00%
B. EASEMENT REVIEW FEE	1,347.50 Each	1,387.93 Each	3.00%
<b>WORKFORCE DEVELOPMENT</b>			
A. PROCESS FEE			
1 Enterprise Zone Hiring Tax Credit Vouchers			
b. Expedited processing fee for 15 day turn-around	95.00 Each	115.00 Each	21.05%
c. Expedited processing fee for 30 day turn-around	90.00 Each	95.00 Each	5.56%
d. Retrieval of Enterprise Zone Hiring Tax Credit Vouchers and related documents	10.00 Each	25.00 Each	150.00%



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FEE DESCRIPTION	CURRENT FEE (FY 2008-09 )	PROPOSED FEE (FY 2009-10)	% CHANGE
	FEE UNIT	FEE UNIT	
<b>DESIGN &amp; CONSTRUCTION SERVICES</b>			
<b>ENGINEERING PLANNING &amp; DESIGN</b>			
A. ENGINEERING REVIEW	123.00 Hour	127.00 Hour	3.25%
<b>PROJECT DELIVERY</b>			
A. MATERIALS TESTING SERVICE	103.00 Hour	106.00 Hour	2.91%
B. STREET FURNITURE			
1 Advertising permits for bus shelters and kiosks (one-time fee)	375.00 Location	386.00 Location	2.93%
2 Advertising permit appeal fee	100.00 Appeal	103.00 Appeal	3.00%
C. SURVEY SERVICES			
1 Standard 2 person survey party and equipment (First 4 hours)	1,350.00 Day	1,390.00 Day	2.96%
2 City Surveyor	140.00 Hour	144.00 Hour	2.86%
3 Senior Survey Tech	75.00 Hour	77.00 Hour	2.67%
4 Excavation Permit - Compliance with BPC8771 Review	New	35.00 Permit	New
<b>RIGHT OF WAY MANAGEMENT</b>			
A. INSPECTION FOR ISSUANCE OF A PERMIT AS REQUIRED BY OAKLAND MUNICIPAL CODE SECTION 13.08, BUILDING SERVICES AND BUILDING SEWER CONNECTIONS			
1 Sewer Repair, Extension or Replacement	276.00 Inspection	284.00 Inspection	2.90%
2 Sewers, New Building Connection	759.00 Inspection	782.00 Inspection	3.03%
3 Sewer or Septic Tank Abandonment	227.70 Inspection	235.00 Inspection	3.21%
4 Sewer, Common Private			
a. During Normal Working Hours	524.40 Parcel	540.00 Parcel	2.97%
b. Not During Normal Operating Hours	6.00 Linear Foot	786.60 Parcel	N/A
B. EXCAVATION PERMIT			
1 Permit (Includes 2 Hours of Inspection)	300.00 Permit	309.00 Permit	3.00%
2 Additional Inspection Hours			
a. Normal Operating Hours	104.10 Hour	138.00 Hour	32.56%
b. Not During Normal Operating Hours	156.15 Hour	207.00 Hour	32.56%
3 <del>Street Obstruction Fee</del>	<del>11.04 25 Lin/Ft. Section</del>	See Section Z	Delete
4 City-Performed Repairs-Mandatory per OMC 12.12 et. Al			
c. Administrative Fee	1300.00 Repair	1,399.00 Repair	7.62%
5 Violation of Mandatory Completion Notice		432.00 Each Occurrence	
6 Emergency Surcharge		14.00 Each Application	
7 Excavation Permit Review Fee		324.00 Each Occurrence	
C. EXCAVATION PERMIT (UTILITY COMPANIES ONLY)			
1 Permit	No Fee	No Fee	
2 Inspection for Excavation Permit			
a. Normal Operating Hours	104.10 Hour	138.00 Hour	32.56%
b. Outside Operating Hours	156.15 Hour	207.00 Hour	32.56%
3 Street Obstruction Fee	9.20 25 Lin/Ft. Per Day	9.45 25 Lin/Ft. Per Day	2.72%



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	FEE UNIT	FEE	UNIT	
<b>DESIGN &amp; CONSTRUCTION SERVICES</b>				
<b>RIGHT OF WAY MANAGEMENT</b>				
<b>C. EXCAVATION PERMIT (UTILITY COMPANIES ONLY)</b>				
4 Violation of Mandatory Completion Notice	New	432.00	Each Occurrence	New
5 Emergency Surcharge	New	14.00	Each Application	New
6 Excavation Permit Review Fee	New	324.00	Each Occurrence	New
<b>D. COMMENCING WORK FOR WHICH A PERMIT, IN ACCORDANCE WITH OAKLAND MUNICIPAL CODE SECTIONS 12.04.110, 12.32, 13.08.040, AND 12.12 ET. AL. IS REQUIRED WITHOUT FIRST HAVING OBTAINED A PERMIT</b>				
1 Contractor use of unmarked vehicles to evade Oakland Municipal Code 12.12 et. al. requirement to notify the City's Community and Economic Development Agency for inspection.	Double-All Instance Fees	1,000.00	Each Occurrence	N/A
2 Failure to notify the City of the time and project locations or inform the City of the names, time and locations of all subcontractors/contractors employed by you when working in the City Right-Of-Way per Oakland Municipal Code 12.12 et. al.	Double-All Instance Fees	1,000.00	Each Occurrence	N/A
<b>F. URBAN RUNOFF CLEAN WATER PROGRAM (URCWP) ABATEMENT</b>				
1 Administrative Fee	125.00 Abatement	129.00	Abatement	3.20%
<b>G. SEWER ABATEMENT</b>				
1 Voluntary				
d. Administrative Fee	525.00 Abatement	541.00	Abatement	3.05%
2 Mandatory				
c. Administrative Fee	1,300.00 Abatement	1,339.00	Abatement	3.00%
<b>H SEWER TAP INSPECTIONS</b>				
	160.00 Inspection	165.00	Inspection	3.13%
<b>I REPAIR OF SIDEWALK, DRIVEWAYS, CURBS, AND GUTTERS</b>				
1 Repair of City tree damaged sidewalk by private property owner				
a. Collection Surcharge	New	NO FEE		New
b. Administrative Fee	New	NO FEE		New
<b>TRANSPORTATION SERVICES</b>				
<b>A. OFF-STREET PARKING FACILITIES</b>				
1 Franklin Parking Plaza				
a. Basic Fees				
1 Hourly Parking for First Two Hours (Automobiles) MAX	2.25 Space/Hour	3.00	Space/Hour	33.33%
b. Validations	2.25 Space/Hour	2.50	Space/Hour	11.11%
2 Clay Street Garage				
a. Basic Fees				
1 <del>Rate for each 20 minutes or fraction thereof for First Two</del>	1.00 20 minutes or	1.00	20 minutes or	Delete
2 Hourly Parking for <del>Past Two Hours (Automobiles) MAX</del>	3.00 Space/Hour	4.00	Space/Hour	0.00%
b. Validations	2.25 Space/Hour	4.00	Space/Hour	77.78%
3 Pacific Renaissance Plaza Garage				
a. Basic Fees				
1 Hourly Parking for First Two Hours (Automobiles) MAX	4.25 Space/Hour	2.00	Space/Hour	Delete
2 Hourly Parking <del>Past Two Hours (Automobiles) MAX</del>	1.25 Space/Hour	2.00	Space/Hour	0.00%
b. Validations	1.25 Space/Hour	2.00	Space/Hour	60.00%



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	FEE UNIT	FEE UNIT	
<b>DESIGN &amp; CONSTRUCTION SERVICES</b>			
<b>TRANSPORTATION SERVICES</b>			
<b>A. OFF-STREET PARKING FACILITIES</b>			
4 Dalziel Garage			
a. Basic Fees			
4	<del>Rate for each 20 minutes or fraction thereof for First Two Hours (Automobiles) MAX</del>	1.00 20-minutes-or-any-fraction-	1.00 20-minutes-or-any-fraction- Delete
2	Hourly Parking <del>Past Two Hours (Automobiles) MAX</del>	3.00 Space/Hour	4.00 Space/Hour 33.33%
b. Validations			
c. Special Fees			
5 Medical Hill Site No. 1 (Medical Hill Garage)			
a. Basic Fees			
1	Hourly Parking (Automobiles)	1.00 Space/Half-Hour	2.00 Space/Hour 100.00%
2	Daily Maximum (Automobiles)	9.00 Space/Day	10.00 Space/Day 11.11%
3	Monthly Parking		
a. Assessment District Employee			
		35.00 Space/Month	100.00 Space/ Month 185.71%
b. Medical Center Employees			
		50.00 Space/Month	100.00 Space/ Month 100.00%
c. General Public			
		60.00 Space/Month	100.00 Space/ Month 66.67%
b. Validations			
d. Special Fees			
1	Penalty for Monthly Parking Paid After the 7th of the Month	9.00 Ticket	10.00 Ticket 11.11%
3	Lost Ticket	5.00 Card	10.00 Card 100.00%
6 Telegraph Parking Plaza			
a. Basic Fees			
1	Hourly Parking <del>for First Two Hours (Automobiles) MAX</del>	1.25 Space/Hour	2.00 Space/Hour 60.00%
2	<del>Hourly Parking Past Two Hours (Automobiles) MAX</del>	<del>2.00 Space/Hour</del>	Delete 42.86%
3	Daily Maximum (Automobiles) MAX	7.00 Space/Day	10.00 Space/Day
4	<del>Monthly Parking (Reserved) MAX</del>	<del>100.00 Space/Month</del>	Delete
5	Monthly Parking (Unreserved) MAX	80.00 Space/Month	100.00 Space/Month 25.00%
6	Roof Top Special Monthly MAX	70.00 Space/Month	70.00 Space/ Month 0.00%
7	Roof Top Special Daily MAX	6.00 Space/Day	6.00 Space/Day 0.00%
8	Early Bird in by 9:30 am MAX	6.00 Space/Day	6.00 Space/Day 0.00%
9	Flat Rate After 4:00 pm till Closing Time MAX	4.00 Space	4.00 Space 0.00%
10	Overnight Parking (Close to Open) MAX	4.00 Space/Night	4.00 Space/ Night 0.00%
11	<del>Special Event Parking MAX</del>	<del>2.00 Vehicle/Hour</del>	Delete
12	<del>Hourly Parking for First Two Hours (Automobiles) MAX</del>	<del>6.00 Space/Day</del>	Delete
13	<del>Hourly Parking Past Two Hours (Automobiles) MAX</del>	<del>6.00 Space/Day</del>	Delete
14	<del>Daily Maximum (Automobiles) MAX</del>	<del>Free</del>	Delete
b. Validations			
c. Special Fees			
1	Lost Ticket	7.00 Ticket	10.00 Ticket 42.86%
d. 5 Special Event Parking			
		7.00 Space	10.00 Space 42.86%



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<b>DESIGN &amp; CONSTRUCTION SERVICES</b>				
<b>TRANSPORTATION SERVICES</b>				
<b>A. OFF-STREET PARKING FACILITIES</b>				
7 Wiley Manuel Parking Lot (formerly called Hall of Justice Municipal)				
a. Basic Fees				
1	Hourly Parking for First Two Hours (Automobiles) MAX	1.25	Space/Hour	2.00 Space/Hour 60.00%
2	Hourly Parking Past Two Hours (Automobiles) MAX	1.50	Space/Hour	1.50 Space/Hour Delete
5	Monthly Parking (Reserved) MAX	75.00	Space/Month	0.00 Space/Month Delete
6	Monthly Parking (Unreserved) MAX	60.00	Space/Month	90.00 Space/Month 50.00%
9	Special Event MAX	1.50	Vehicle/Hour	8.00 Vehicle/ Hour 433.33%
b. Validations				
		1.25	Space/Hour	2.00 Space/Hour 60.00%
8 18th Street and Telegraph Avenue Parking Lot				
a. Basic Fees				
4	Early Bird Special	1.00	Space/Hour	Delete
2	Daily Maximum (Automobiles)	7.00	Space/Day	Delete
3	Hourly Parking (Automobiles)	5.00	Space/Day	Delete
4	Monthly Parking (Reserved)	90.00	Space/Month	Delete
5	Monthly Parking (Unreserved)	75.00	Space/Month	Delete
6	Motorcycles	4.00	Space/Day	Delete
b. Validations				
		1.00	Space/Hour	Delete
c. Special Fees				
4	Lost Ticket	7.00	Ticket	Delete
2	Card Deposit	10.00	Card	Delete
3	Replacement Card	10.00	Card	Delete
4	Penalty for Monthly Parking Paid After the 7th of the Month	10.00	Card	Delete
9 12th and Jefferson Street Lot				
a. Basic Fees				
4	Hourly Parking for First Two Hours (Automobiles) MAX	2.25	Space/Hour	Delete
2	Hourly Parking Past Two Hours (Automobiles) MAX	3.00	Space/Hour	Delete
3	Daily Parking	10.00	Space/Day	
4	Monthly Parking (Reserved) MAX	120.00	Space/Month	Delete
5	Monthly Parking (Unreserved) MAX	100.00	Space/Month	Delete
6	Early Bird in by 8:30 am MAX	8.00	Space/Day	Delete
7	Flat Rate After 4:00 pm MAX	4.00	Space	Delete
8	Special Event MAX	6.00	Space	Delete
9	Valet MAX	3.00	Vehicle/Hour	Delete
10	Motorcycle Daily MAX	6.00	Space/Day	Delete



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**COMMUNITY & ECONOMIC  
 DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE		% CHANGE
	(FY 2008-09)	FEE	UNIT	
<b>DESIGN &amp; CONSTRUCTION SERVICES</b>				
<b>TRANSPORTATION SERVICES</b>				
<b>A. OFF-STREET PARKING FACILITIES</b>				
9	12th and Jefferson Street Lot			
	b. Special Fees			
4	Vanpool Parking (7-10 passenger van)	40.00	Space/Month	Delete
2	Vanpool Parking (11+ passenger van)	20.00	Space/Month	Delete
3	Lost Ticket	10.00	Ticket	Delete
4	Card Deposit	12.00	Card	Delete
5	Replacement Card	12.00	Card	Delete
6	Penalty for Monthly Parking Paid after the 7th of the Month	10.00	Card/Tag	Delete
7	Replacement Monthly Parking Tag	60.00	Tag	Delete
10	1200 Harrison Frank Mar Garage			
	a. Basic Fees			
1	Hourly Parking <del>Past Two Hours</del> (Automobiles) MAX	1.25	Space/Hour	1.50 Space/Hour 20.00%
2	Hourly Parking for First Two Hours (Automobiles) MAX	2.00	Space/Hour	2.00 Space/Hour Delete
4	Monthly Parking (Reserved) MAX	100.00	Space/Month	120.00 Space/Month 20.00%
5	Monthly Parking (Unreserved) MAX	90.00	Space/Month	110.00 Space/Month 22.22%
	b. Validations			
		1.25	Space/Hour	1.50 Space/Hour 20.00%
11	Montclair Parking Garage			
	a. Basic Fees			
4	Bicycles	1.25	Space/Hour	Move Move
1	Hourly Parking Past Two Hours (Automobiles) MAX	1.25	Space/Hour	1.50 Space/Hour 20.00%
2	Motorcycles Daily MAX	1.25	Space/Hour	Delete Delete
3	Valet MAX	10.00	Space/Day	Delete Delete
3	Daily Maximum (Automobiles) MAX	6.00	Space/Day	10.00 Space/Day New
4	Special Events MAX	2.00	Space/Day	Delete Delete
4	Overnight Parking (Close to Open) MAX	2.00	Space/Night	4.00 Space/Night 100.00%
5	Monthly Parking (Unreserved) MAX	110.00	Space/Month	100.00 Space/Month -9.09%
6	Monthly Parking (Reserved) MAX	90.00	Space/Month	120.00 Space/Month 33.33%
7	Overnight Parking (Close to Open) MAX	4.00	Space	Move Move
7	Motorcycles Daily MAX	1.25	Space/Hour	4.00 Space New
8	Hourly Parking Past Two Hours (Automobiles) MAX	2.00	Vehicle/Hour	Move Move
9	Daily Maximum (Automobiles) MAX	6.00	Space/Day	Move Move
10	Hourly Parking for First Two Hours (Automobiles) MAX	FREE		Move Move
	10 Bicycles			
		1.25	Space/Hour	Free
	b. Validations Tickets (Max. 2 hrs per ticket)			
		75.00	Book of 100	100.00 Book of 100 33.33%
12	Grand Avenue District Municipal Parking Lot as Described by Section			
		1.25	Space/Hour	1.50 Space/Hour 20.00%
13	Parkway District Municipal Parking Lot as Described by Section 23.09 of Oakland City Council Resolution No.1989 C.M.S.			
	a. Hourly Parking			
		1.25	Space/Hour	1.50 Space/Hour 20.00%
	b. Monthly Parking MAX			
		60.00	Space/Month	80.00 Space/ Month 33.33%
	d. Replacement of Monthly Parking Tag			
		60.00	Tag	80.00 Tag 33.33%
14	Piedmont Avenue Municipal Parking Lot as Described by Section 23.05 of Oakland City Council Resolution No. 1987 C.M.S.			
	a. Hourly Parking			
		1.25	Space/Hour	1.50 Space/Hour 20.00%



**City of Oakland**  
**Master Fee Schedule**  
*Effective July 1, 2009*

**COMMUNITY & ECONOMIC  
 DEVELOPMENT**

FEE DESCRIPTION	CURRENT FEE	PROPOSED FEE		% CHANGE
	(FY 2008-09 )	(FY 2009-10)		
	FEE UNIT	FEE	UNIT	
<b>DESIGN &amp; CONSTRUCTION SERVICES</b>				
<b>TRANSPORTATION SERVICES</b>				
<b>A. OFF-STREET PARKING FACILITIES</b>				
14 Piedmont Avenue Municipal Parking Lot as Described by Section 23.05 of Oakland City Council Resolution No. 1987 C.M.S.				
b. Monthly Parking MAX	60.00 Space/Month	80.00 Space/ Month		33.33%
d. Replacement for Monthly Parking Tag	60.00 Tag	80.00 Tag		33.33%
16 Lake Park Avenue Parking Lot				
a. Monthly Parking MAX	60.00 Space/Month	80.00 Space/ Month		33.33%
c. Replacement for Monthly Parking Tag	60.00 Tag	80.00 Tag		33.33%
18 Lakeshore Merchants Parking Lot (Rooftop)				
a. Monthly Parking MAX		80.00 Space/Month		
b. Special Event MAX		5.00 Space		
c. Replacement for Monthly Parking Tag		80.00 Tag		
<b>G. TRAFFIC ENGINEERING ANALYSIS</b>				
2 Hourly or Fraction of Staff Time	100.00 Hour	123.00 Hour		23.00%
<b>K. SERVICE FEE FOR BILLING OUTSIDE PARTIES OR AGENCIES FOR WORK PERFORMED</b>				
1 Sign Maintenance Worker	43.20 Hour	45.00 Hour		4.17%
2 Traffic Sign Maker	40.80 Hour	42.00 Hour		2.94%
3 All Other Staff	Actual Cost	Actual Cost		
<b>L. OVERTIME SERVICE FEE FOR BILLING OUTSIDE PARTIES OR AGENCIES FOR WORK PERFORMED</b>				
	1-1/2 Times Hour	1-1/2 Times Hour		
<b>WATERSHED PROGRAM</b>				
<b>A. CREEK FIELD INSPECTION</b>				
1 Inspection Fee	180.00 Inspection	185.00 Inspection		2.78%
2 Creek Determination Appeals	825.00 Appeal	850.00 Appeal		3.03%

**DRAFT**

City Attorney

FILED  
OFFICE OF THE CITY CLERK  
OAKLAND2009 MAY -7 PM 8:05 **OAKLAND CITY COUNCIL**

ORDINANCE NO. \_\_\_\_\_ C.M.S.

**ORDINANCE AMENDING OAKLAND MUNICIPAL CODE SECTION  
10.48.010 "SCHEDULE OF PARKING FINES" TO INCREASE PARKING  
FINES**

**WHEREAS**, the City of Oakland collects fines for violations of the Oakland Traffic Code as set forth in Title 10 of the Oakland Municipal Code; and

**WHEREAS**, the City of Oakland has a duty to enforce parking violations as set forth in the Oakland Municipal Code; and

**WHEREAS**, the City of Oakland seeks to raise certain fines set in the Oakland Municipal Code Section 10.48.010 "Schedule of Parking Fines;" and

**WHEREAS**, a Public Hearing was held on June 1, 2009 to review the proposed changes to these fines; now, therefore

**THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:**

**Section 1.** Oakland Municipal Code (O.M.C.) section 10.48.010 "Schedule of Parking Fines" is hereby amended as set forth below. Additions are indicated by underscoring and deletions are indicated by ~~strike-through type~~; portions of ordinances not cited or not shown in underscoring or strike-through type are not changed.

Oakland Traffic Code Section	Description	Fine	
10.28.040A	Over 18" from Curb	—40.00	50.00
10.28.040B	Parked Wrong Way	—40.00	50.00
10.36.050	Meter Violation - Expired	—45.00	55.00
10.36.060	Meter Overtime	—45.00	55.00
10.36.100	Meter Expired - Off Street Meter	—45.00	55.00
10.28.250	No Parking Anytime	—50.00	60.00
10.28.210	Four Hour Zone	—50.00	60.00
10.28.190	Two Hour Zone	—50.00	60.00
10.28.180	One Hour Zone	—50.00	60.00
10.08.150	Obstructing Normal Flow of Traffic	—28.00	40.04
10.16.110	Obedience to Signs & Barriers	—47.00	59.69
10.28.020	No Parking in Parkway	—35.00	44.80
10.28.040D	Park Within Parking Space Markings	—35.00	44.80
10.28.160	Unattached Trailer	—63.00	80.01
10.28.170	Parking Prohibited-Tall	—32.00	40.00
10.36.020	Parking Over Space Marking	—35.00	44.80
10.40.020A4	No Parking Green Zone	—50.00	70.00
10.40.030B	Special Zone-Sign Posted	—32.00	40.00
10.40.060	No Parking-Yellow Zone	—50.00	70.00
10.40.070	No Parking-White Zone	—50.00	70.00
10.40.110	No Parking-Taxi Zone	—32.00	40.00
10.56.360	Parked in Cross Walk	—32.00	40.00

**Section 2.** Severability. If any article, section, subsection, sentence, clause or phrase of this ordinance or exhibit is held to be invalid or unconstitutional, the offending portion shall be severed and shall not affect the validity of remaining portions which shall remain in full force and effect.

**Section 3.** Effective Date. This ordinance shall become effective on July 1, 2009.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_, 2009

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, and PRESIDENT BRUNNER

NOES -

ABSENT -

ABSTENTION -

**DRAFT**

ATTEST: \_\_\_\_\_

LaTonda Simmons  
City Clerk and Clerk of the Council  
of the City of Oakland, California