

EXHIBIT A



Memorandum of Commitment

Alliance for Renewable Clean Hydrogen Energy Systems (ARCHES)

The purpose of this Memorandum of Commitment (MOC) is to establish a common framework for cooperation for organizations who wish to join the Alliance for Renewable Clean Hydrogen Energy Systems (ARCHES). Signatory organizations are individually referred to as “Participant” and collectively as “Participants”.

In particular, this MOC discusses collaboration by interested organizations to engage with the Governor’s Office of Business and Economic Development (GO-Biz), the University of California Office of the President (UCOP), and other cooperating organizations in ARCHES to build a collaborative ecosystem of technology, policy, community, and finance partners in California and develop a robust proposal for a United States Department of Energy (“DOE”) co-funded Regional Clean Hydrogen Hub.¹

SECTION I: MISSION

ARCHES is a public-private partnership to create a sustainable statewide clean hydrogen (H2) hub in California, utilizing local renewable resources to produce hydrogen with the objective of fully decarbonizing the regional economy, while prioritizing environmental justice, equity, economic leadership and workforce development.

SECTION II: PRINCIPLES

ARCHES is **Statewide**: Leveraging California’s size and diverse geography and economy to produce, transport, store, and use H2 at scale, providing an ideal H2 test-bed for the nation;

ARCHES is **Green**: California has long led the nation and the world in environmental innovation and policy and will do so again with clean H2;

ARCHES is **Stakeholder and Community-Engaged**: Built-in and ensured at all stages of the process;

ARCHES is **Equity and Justice Centered**: Prioritized in all decisions with a focus on California’s impacted, disadvantaged, low-income, and tribal communities;

ARCHES is **Aligned with State Interests**: To move California toward a robust H2 economy and marketplace, and a cleaner, greener future;

ARCHES is **Solution-Oriented**: Focused on implementation with targeted research and innovation to achieve the DOE’s \$2/kg 5-year goal and the administration’s \$1/kg 10-year goal;

ARCHES is **Objective and Unbiased**: Representing and ensuring the interests of all parties and stakeholders;

ARCHES is **Multi-Dimensional**: Considering all aspects of a successful H2 economy;

ARCHES is **Connected**: Within and across California and other H2 hubs.

¹ The Infrastructure Investment & Jobs Act (IIJA) appropriated \$8 billion for the five-year period encompassing fiscal years 2022 through 2026 for the development of Regional Clean Hydrogen Hubs. Basic information about this funding is available at: [Regional Clean Hydrogen Hubs | Department of Energy](#).



SECTION III: Acknowledgements

The undersigned ORGANIZATION hereby acknowledges that:

- **ARCHES** is the Hydrogen Hub lead for the State of California and is intended to be the only California entity applying for a U.S. DOE-funded Hydrogen hub;
- **ARCHES** mission and principles shall guide all ARCHES activities;
- **ARCHES** shall be the sole proposal manager for the State of California;
- **ARCHES**, through the University of California Office of the President, is the lead entity for the development and submission of the State of California's Hydrogen Hub concept paper, proposal and related materials to the US DOE;
- The undersigned ORGANIZATION shall not work on any other California Hydrogen Hub proposal or with any other entity developing an alternative Hydrogen Hub proposal in the State of California, including preparing alternative concept papers, websites, or other Hydrogen Hub proposal-related materials.

SECTION IV: Final Provisions

This MOC is effective for 24 months from the date of the signature.

This MOC may be modified at any time by mutual written consent of the Participants. Any modification shall be made in writing, signed by Participants, and specify the date on which such modification is to become effective.

On behalf of _____
(Name of Participating ORGANIZATION)

Officer Name/Title _____

Signature: _____

Date: _____