

## FILED OFFICE OF THE CITY CLERK OAKLAND

2013 OCT 10 PM 2: 53

#### Agenda Report

TO: DEANNA J. SANTANA CITY ADMINISTRATOR

FROM: Katano Kasaine

SUBJECT: Informational Report on PFRS'

**DATE:** September 13, 2013

Investment Portfolio

City Administrator Share Approval Date 10/7/13

COUNCIL DISTRICT: City-Wide

#### **RECOMMENDATION**

Staff recommends that the Council accept this informational report on the Oakland Police and Fire Retirement System ("PFRS") Investment Portfolio as of June 30, 2013.

#### **EXECUTIVE SUMMARY**

The attached report provided by the PFRS Investment Consultant summarizes the performance of the PFRS investment portfolio for the quarter ended June 30, 2013. This report is being provided in accordance with the funding agreement between the City and the PFRS Board pursuant to the issuance of the 2012 Pension Obligation Bonds.

#### **OUTCOME**

This is an informational report with no direct fiscal impact or outcome.

#### BACKGROUND/LEGISLATIVE HISTORY

The Oakland Police and Fire Retirement System is a closed defined-benefit plan required by the City of Oakland's (the "City") Charter, Article XXVI. PFRS is governed by a board of seven trustees (the "PFRS Board"). The System covers the City's sworn police and fire employees hired prior to July 1, 1976. The Plan was closed to new members on June 30, 1976. There is only one remaining active member; all other members are retirees and beneficiaries. As of June 30, 2013, the System had 1,043 members.

The System's investment portfolio is governed by the investment policy set by the PFRS Board. The PFRS Board sets an investment policy that authorizes investments in a variety of domestic

<b>I</b> tem:
Finance and Management Committee
October 22, 2013

Deanna J. Santana, City Administrator Subject: Informational report on PFRS Investments

Date: September 13, 2013

and international equity and fixed income securities. The System's portfolio is currently managed by ten external investment managers, except for the two iShares accounts which are managed internally. The majority of the portfolio is held in a Trust at The Bank of New York-Mellon, and is presently transitioning to a new Trustee (Northern Trust). In accordance with the City Charter, the PFRS Board makes investment decisions in accordance with the prudent person standard as defined by applicable court decisions and as required by the California Constitution.

In March 1997, the City issued Pension Obligation Bonds ("POBs") and as a result deposited \$417 million into the Plan to pay the City's contributions through June 2011. In accordance with the funding agreement entered into at the time the POBs were issued in 1997, City payments to PFRS were suspended from February 25, 1997 to June 30, 2011. The City of Oakland resumed contributing to PFRS effective July 1, 2011. The City of Oakland contributed \$45,507,996 in the fiscal year ended June 30, 2012.

Based on the most recent PFRS Actuarial Study dated July 1, 2012, without the POB proceeds the PFRS Fund was 39.1% funded and had an Unfunded Actuarial Liability of \$401.1 million. With the deposited POB proceeds of \$210 million, the funded status is approximately 68.2% and the unfunded liability is \$203.7 million.

As a result of a funding agreement entered into between the System's Board and the City of Oakland, no additional contributions are required until July 1, 2017. The City will resume contributions to the Plan on July 1, 2017 and the projected contribution is approximately \$35.1 million for FY 2017/2018.

In addition, the City recently prevailed in a preliminary lawsuit against the PFRS Board requiring the PFRS Board to adjust the pay of the PFRS' Police members. This judgment is currently being appealed by the Retired Oakland Police Officers Association. If the City prevails on the appeal, there will be a reduction in the total PFRS Police member's prospective pay of approximately \$2 million per year. The PFRS' Board will also have to retroactively adjust for approximately three (3) years. These reductions will also need to be reflected in the future PFRS actuarial valuation report.

Date: September 13, 2013

#### **ANALYSIS**

#### PFRS Membership

The City Charter establishes plan membership, contribution, and benefit provisions. The System serves the City's sworn employees hired prior to July 1, 1976 who have not transferred to the California Public Employees' Retirement System ("CalPERS"). As of June 30, 2013, the System's membership was 1,043, which included 1 active member, 725 retirees and 317 beneficiaries.

Table 1 PFRS Membership as of June 30, 2013					
Membership	POLICE	FIRE	TOTAL		
Retiree	430	295	725		
Beneficiary	167	150	317		
Active <u>1 0 i</u>					
Total Membership 598 445 1,043					

#### PFRS Investment Portfolio

As of the quarter ended June 30, 2013, the PFRS portfolio had an aggregate value of \$462.8 million. This amount includes the City's deposit of \$210 million in 2012 POB proceeds made during the fiscal year. The 2012 POB assets are currently invested in a conservative fixed income transition fund. PFRS is currently changing custodian banks from Bank of New York-Mellon to Northern Trust. This transition has an effective target date of October 1, 2013.

Table 2 PFRS Investment Portfolio as of June 30, 2013			
'Investment		Fair Value	
Fixed Income	\$	196,265,055	
Equities	201,060,400		
International Equities	56,868,389		
Cash Equivalents	8,621,344		
Total Portfolio	\$	462,815,188	

Item	:
Finance and Manageme	nt Committee
Oct	ober 22, 2013

Date: September 13, 2013 Page 4

#### PFRS Investment Performance

For the fiscal year ending June 30, 2013, the PFRS Total Portfolio generated a return of 9.0%, gross of fees, outperforming both its policy benchmark target of 7.1% and its Actuarial Expected Rate of Return of 6.75%. The Portfolio has outperformed the policy benchmark over the 1, 3, and 5 year time periods, gross of fees.

Relative to the Actuarial Expected Rate of Return, the Total Portfolio outperformed the actuarial expected rate for the 1 and 3-year time periods while trailing over the quarter and 5-year periods. The Actuarial Rate of Return was gradually lowered from 8.0% in FY 2008 to 6.75% in FY 2012.

Table 3
PFRS TOTAL FUND PERFORMANCE
as of June 30, 2013

	, Quarter	1 Year	3 Year	5 Year
PFRS Fund	0.30%	9.00%	11.30%	5.40%
			·	
Comparisons:				i
PFRS Actuarial Expected Rate of	•			
Return (blend) (c) (d)	1.69%	6.75%	6.83%	7.20%
Policy Target (blend) (b)	0.40%	7.10%	10.50%	4.60%
Median Fund (a)	0.00%	12.40%	11.60%	5.20%
CalPERS Investment Returns	0.60%	12.80%	11.30%	3.30%
CalSTRS Investment Returns	1.20%	13.80%	12.60%	3.70%
East Bay Mud Investment Returns	1.30%	14.90%	13.60%	6.10%
Colorado F&P Investment Returns	0.70%	12.40%	11.50%	4.70%

QTR: Excluding this fund the Total Portfolio Quarterly Performance would have been 1.7%

Item: \_\_\_\_\_
Finance and Management Committee
October 22, 2013

<sup>(</sup>a) Mellon Total Fund Public Universe

<sup>(</sup>b) The Evolving Policy Benchmark consists of 20% Russell 3000, 7% MSCI ACWI ex U.S., 18% BC Universal, and 55% t-bills.

<sup>(</sup>c) The actuarial expected rate of return was 8% through 6/30/2009, 7.5% through 6/30/2010, 7% through 6/30/2011, and 6.75% currently.

<sup>(</sup>d) The quarterly actuarial expected rate of return is calculated based on the 6.75% annual return assumption

Date: September 13, 2013 Page 5

#### Pension Obligation Bonds

In July 2012, the City of Oakland issued a Pension Obligation Bond ("2012 POB") to help fund the PFRS portfolio. These assets are temporarily invested in a short-term transition account managed by one of PFRS current fixed income managers and largely consist of high quality, short-duration fixed income assets. The rollout of these assets will be done in conjunction with the broader goals of moving to the new long-term asset allocation. The primary drivers of the evaluation process consisted of capital preservation, liquidity, management and transition costs, and flexibility of the investment to meet long-term asset allocation goals. Over 12 to 18 months, the proceeds from the 2012 POBs will be strategically rolled out into the broader investment portfolio. On January 30, 2013, the PFRS Board authorized an initial roll out of \$28 million from the POB proceeds to the large cap domestic equity portfolios. On April 24, 2013, the PFRS Board allocated \$20 million in 2012 POB proceeds to existing international equities and fixed income portfolios. The PFRS Board will also soon be rolling out \$45 million from the 2012 POB proceeds to a new Covered Calls Investment Manager and an additional \$45 million to a new Real Return Investment Manager.

#### **Long-Term Asset Allocation**

At its September 26, 2012 meeting, the PFRS Board conducted an asset allocation strategy review. The PFRS Board elected to adjust the strategic investment allocations for the Retirement Plan. The new approved allocation is presented in the table below. The most significant change is the inclusion of new Covered Calls and Real Return classes that will each represent ten percent (10%) of the strategic allocation policy for both portfolios long-term. The PFRS Board also elected to include a five percent (5%) allocation to Private Equity, pending educational reviews of the asset class in 2013. On June 19, 2013, after a Request for Proposal (RFP) process the PFRS Board hired Eaton Vance as a new Covered Calls Investment Manager. The PFRS Board's Attorney is currently negotiating this contract. The PFRS Board also recently concluded an RFP process to hire a new Real Return Manager and will be conducting interviews in October 2013.

Asset Class	12/31/2012 Target Portfolio %	New Long-Term
Fixed Income	30	20
Real Return	0	10
Covered Calls	0	10
Domestic Equity	53	43
International Equity	17	12
Private Equity	0	5

Item: \_\_\_\_ Finance and Management Committee
October 22, 2013

#### PUBLIC OUTREACH/INTEREST

This item did not require any additional public outreach other than the required posting on the City's website.

#### COORDINATION

This report was prepared in coordination with the PFRS' Investment Consultant, Pension Consulting Alliance (PCA), City Attorney's Office and Budget Office.

#### COST SUMMARY/IMPLICATIONS

Since this is an informational report, there are no budget implications associated with the report.

#### SUSTAINABLE OPPORTUNITIES

*Economic*: Whenever possible, the PFRS Board seeks to benefit the local Oakland based economy. In 2006, the Board, along with staff, created the PFRS Local Broker provision. This provision mandates that the PFRS Investment Managers consider using Oakland based broker for all trades conducted on behalf of the fund based on best execution. This program aims to regenerate some of the commissions generated by the System into the Oakland economy.

Environmental: There are no environmental opportunities associated with this report.

**Social Equity**: There is no social equity opportunities associated with this report.

For questions regarding this report, please contact Katano Kasaine, Treasurer, at (510) 238-2989.

Respectfully submitted,

KATANO KASAINE

Treasurer

Prepared by:

Téir Jenkins, Retirement Systems Accountant

Retirement Division

Attachment: Appendix A: PFRS Performance Report as of June 30, 2013

Item: \_\_\_\_\_\_
Finance and Management Committee
October 22, 2013



## **APPENDIX A**

## City of Oakland Police and Fire Retirement System



## Quarterly Report Executive Summary

June 30, 2013

This report is solely for the use of client personnel. No part of it may be circulated, quoted, or reproduced for distribution outside the client organization without prior written approval from Pension Consulting Alliance, Inc.

Nothing herein is intended to serve as investment advice, a recommendation of any particular investment or type of investment, a suggestion of the merits of purchasing or selling securities, or an invitation or inducement to engage in investment activity.

### Table of Contents

<u>Section</u>	<u>Ta<b>b</b></u>
Total Portfolio Summary	·A
Investment Market Risk Metrics	В
Economic Overview	С
Total Portfolio Review	. D
Manager Monitoring/Probation List	E
Individual Manager Performance	F

#### INTRODUCTION

As of June 30, 2013, the City of Oakland Police and Fire Retirement System (OPFRS) portfolio had an aggregate value of \$460.4 million. This represents an \$14.2 million decrease in value over the quarter. During the previous one-year period, the OPFRS Total Portfolio increased by \$191.2 million, including (\$60.0) million in withdrawals during the period.

#### Asset Allocation Trends

The asset allocation targets (see table on page 19) reflect those as of June 30, 2013. Target weightings reflect the Plan's current asset allocation (effective 10/1/2012).

With respect to policy targets, the portfolio ended the latest quarter overweight Domestic and International Equity while underweight Fixed Income.

#### Recent Investment Performance

During the most recent quarter, the OPFRS Total Portfolio generated a positive absolute return of 0.3%, gross of fees, underperforming its policy benchmark by (10) basis points. The portfolio has outperformed its policy benchmark over the 1-, 3-, and 5-year time periods.

The Total Portfolio has produced a positive return relative to the Median Fund for the quarter and 5-year time periods, while producing negative returns over the 1- and 3-year time periods, gross of fees. Performance differences with respect to the Median Fund can be attributed largely to differences in asset allocation.

	Quarter	1 Year	3 Year	5 Year
Total Portfolio <sup>1</sup>	0.3	9.0	11.3	• 5.4
Policy Benchmark <sup>2</sup>	0.4	7.1	10.5	4.6
Excess Return	-0.1	1.9	0.8	0.8
Reference: Median Fund <sup>3</sup>	0.0	12.4	11.6	5.2
Reference: Total Net of Fees <sup>4</sup>	0.1	8 4	10.7	4.8

<sup>&</sup>lt;sup>1</sup> Gross of Fees Performance since 2005 includes securities lending

<sup>&</sup>lt;sup>2</sup> Evolving Policy Benchmark consists of 40% Russell 3000, 10% MSCI ACWI ex U.S., 17% BC Universal, and 33% tbills

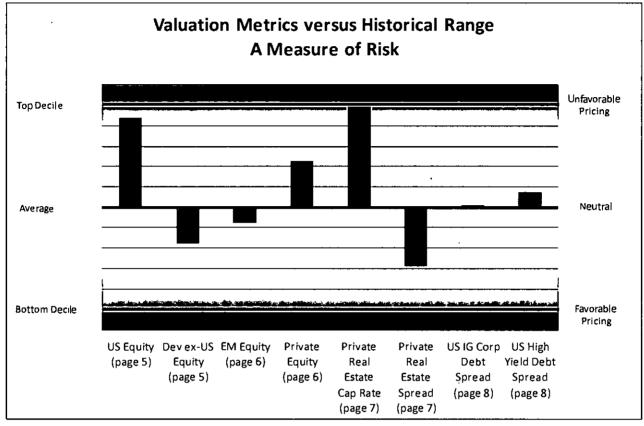
Mellon Total Funds Public Universe.

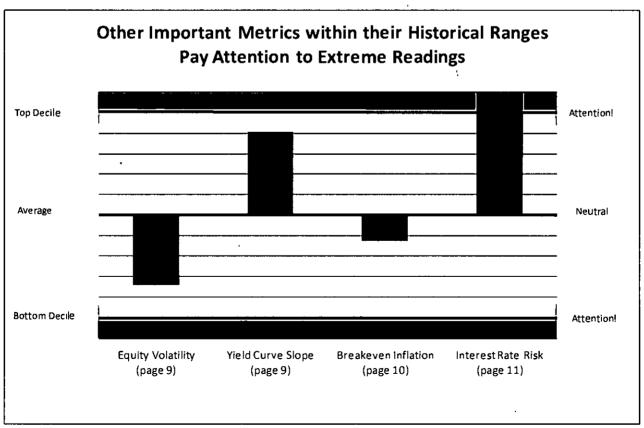
<sup>&</sup>lt;sup>4</sup> Net of fee returns are estimated based on OPFRS manager fee schedule.

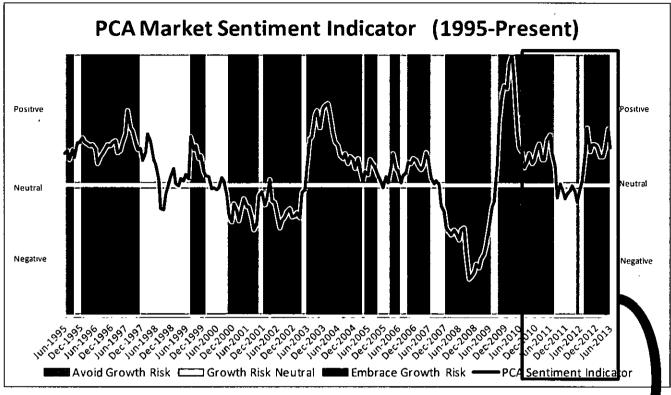
#### **Investment Market Risk Metrics**

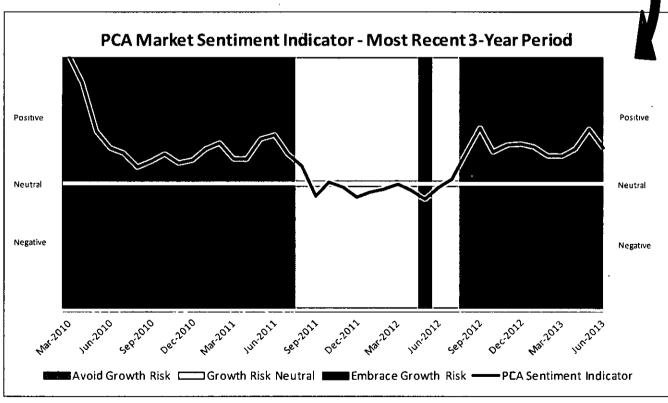
#### <u>Takeaways</u>

- A 10-year Treasury newly issued on May 1 has suffered a capital decline of roughly -9%.
- The 10-year Treasury interest rate was up almost 40 basis points in June, hitting 2.60%. This key rate is up almost 100 basis points since May 1.
- Equity volatility (VIX) remained below average, near 17 for the month, rising above recent lows. (Average is approximately 20)
- Credit spreads widened, reverting towards long-term averages.
- Valuations of most risk assets are constructive. Broad US equity valuations are relatively rich, while non-US equity valuation levels are more favorable, particularly EM equities relative to recent history.
- Breakeven inflation readings declined again in June to below 2%. Commodity prices declined as well. Real interest rates are suddenly positive, suggesting improved economic prospects or a Fed error.
- Interest rate risk remains high, even with the recent rise in yields:
  - The 10-year Treasury yield rose to 2.60% in June.
  - o Bond sensitivity to interest rates (duration) remains near 30-year highs, even with real yields rising off of all-time lows.
- The PCA Market Sentiment Indicator-"PMSI" continued to read green.

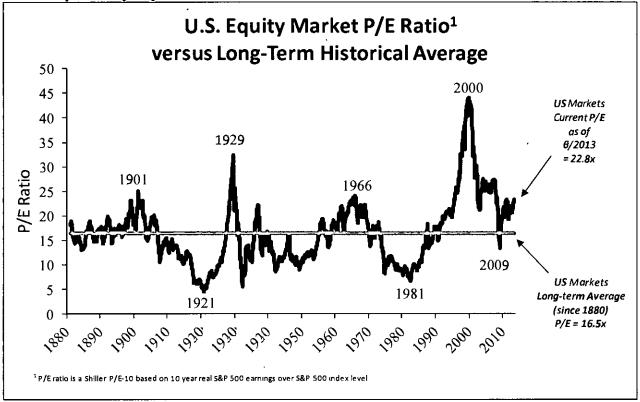


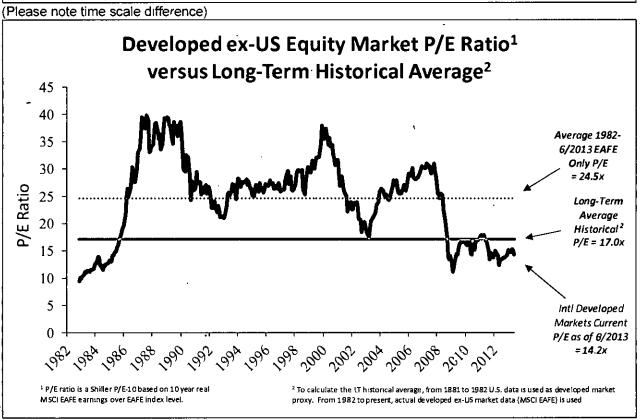




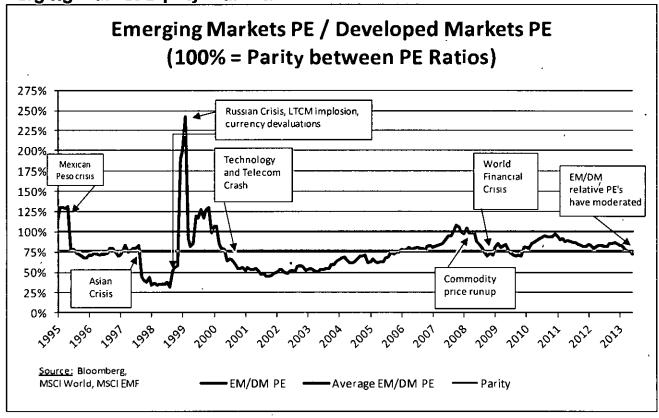


**Developed Equity Markets** 

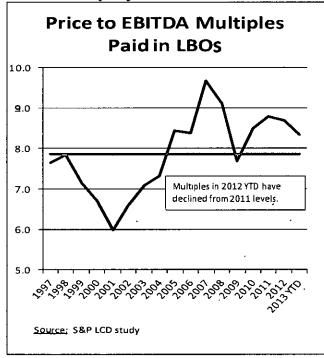


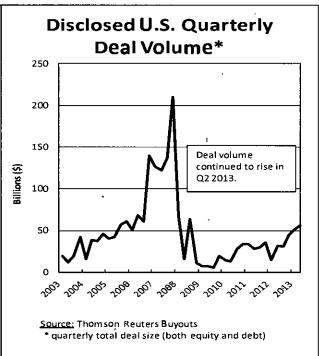


**Emerging Market Equity Markets** 

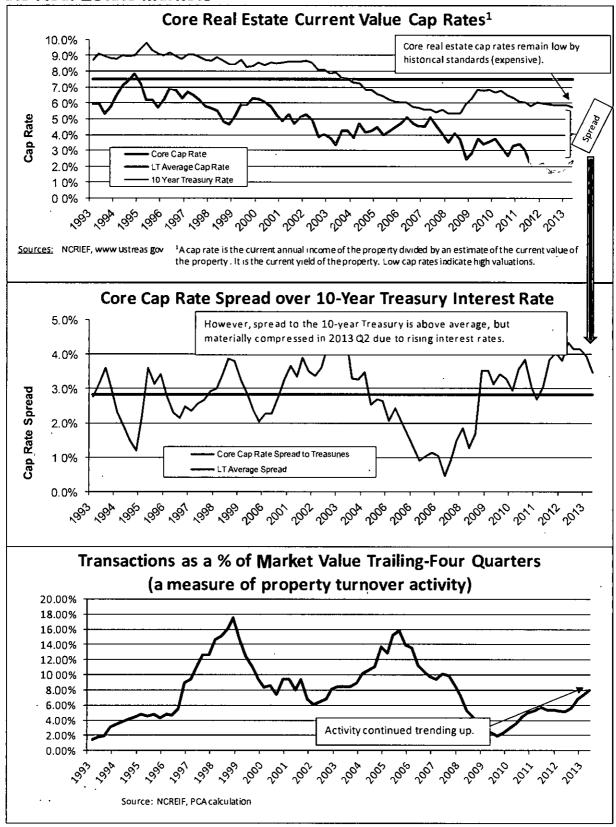


#### **US Private Equity**

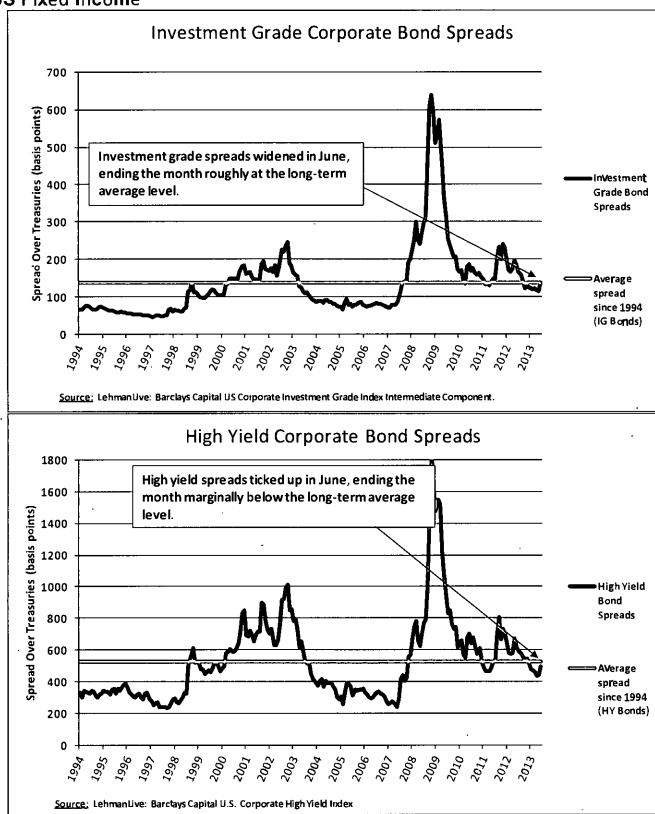




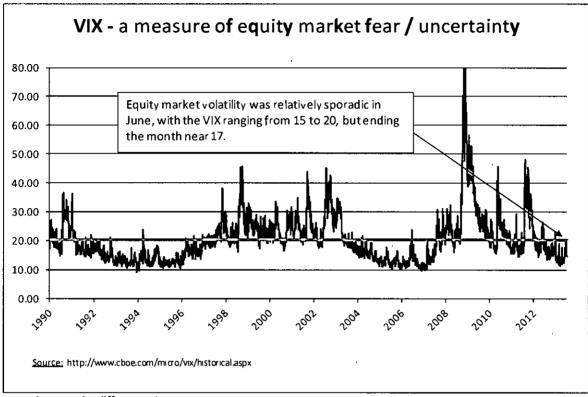
#### **Private Real Estate Markets**



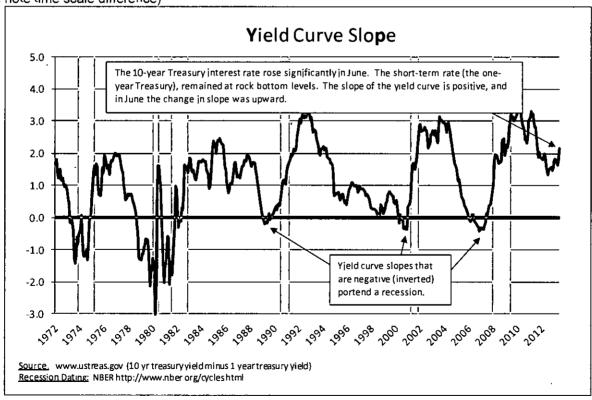
#### US Fixed Income



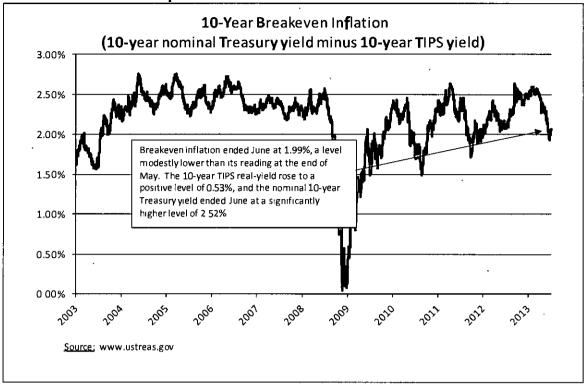
#### Other Market Metrics

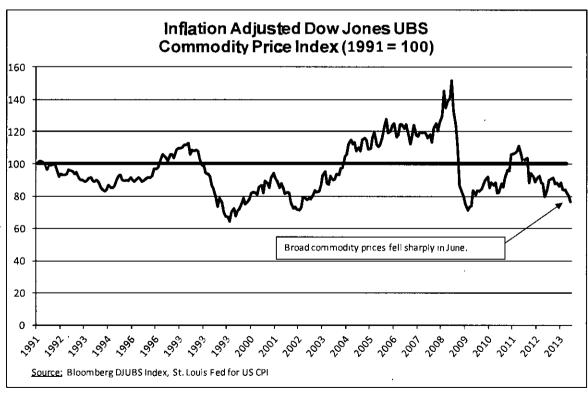


(Please note time scale difference)

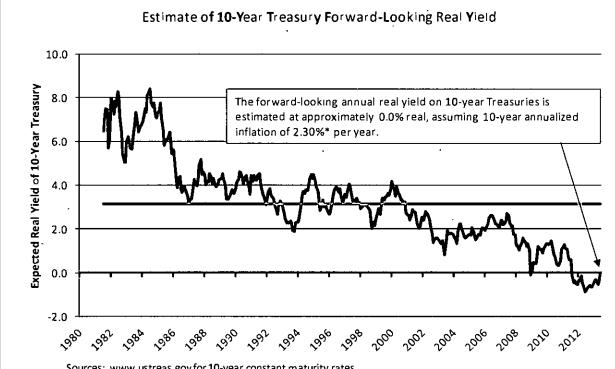


#### Measures of Inflation Expectations



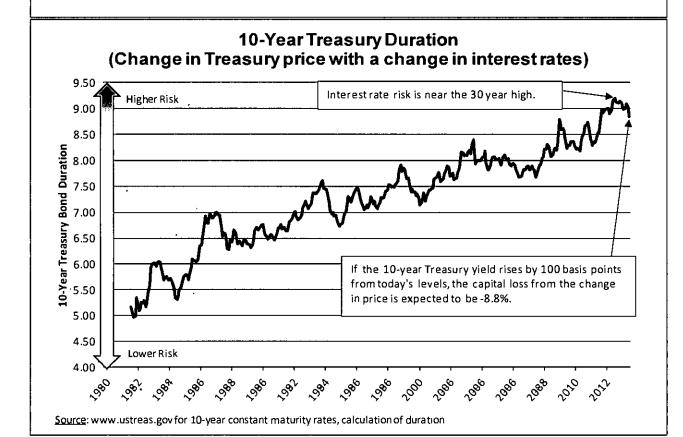


#### Measures of US Treasury Interest Rate Risk



Sources: www.ustreas.gov for 10-year constant maturity rates

<sup>\*</sup>Federal Reserve Bank of Philadelphia survey of professional forecasts for inflation estimates



**Overview:** Market volatility increased during the second quarter as equities and government bonds, in particular, sold-off following Bernanke's comments that cutbacks in asset purchases could begin this year, possibly ending in mid-2014. The U.S. fixed income market declined across the board and yields rose as the 10-year Treasury hit 2.6% in June, its highest point since the summer of 2011. European markets remained relatively flat while Emerging Markets equities suffered large losses due to concerns about deteriorating growth, political unrest, and rising interest rates. Unemployment remained stagnant at 7.6%, while GDP (advanced estimate) increased during the second quarter by 1.7%. The U.S. housing market continued its upward swing as existing-home prices rose further. Despite constant discussion, the Fed continues quantitative easing with \$85 billion in monthly bond purchases in the open market.

#### Economic Crowth

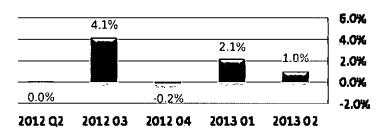
- Real GDP increased at an annualized rate of 1.7 percent in the second quarter of 2013, rising from 1.1 percent in the first quarter of 2013.
- Historical GDP numbers were revised during the second quarter, reflecting major changes in methods & concepts This occurs approximately every five years.
- The increase in GDP was fueled mainly by an upturn in business investment (mainly in structures) and exports of goods. Acceleration in imports and declarations in inventory investment and consumer spending partly offset the uptick in economic growth.

# Annualized Quarterly GDP Growth 2:8% 1.2% 0.1% 1.1% 1.7% 2.0% 0.0% -2.0% 2012 Q2 2012 03 2012 Q4 2013 Q1 2013 Q2 Adv. rst.

#### Inflation was a second to the second to the

- The Consumer Price Index for All Urban Consumers (CPi-U) increased by 1.0 percent in the quarter on an annualized basis, after seasonal adjustment.
- Quarterly percent changes may be adjusted between data publications due to periodic updates in seasonal factors
- Core CPI-U increased by 1.5 percent for the quarter on an annualized basis.
- Over the last 12 months, CPI-U increased 1.8 percent before seasonal adjustment.

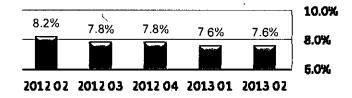
#### CPI-U After Seasonal Adjustment



#### **Unemployment**

- The U.S. economy gained 535,000 jobs in the quarter.
- The official unemployment rate was unchanged at 7.6%
- The majority of jobs gained occurred in professional and business services, leisure & hospitality, and retail trade.

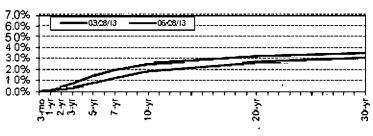
#### **Unemployment Rate**



#### Interest Rates & U.S. Dollar

- U.S. Treasury yields increased over the quarter.
- The Federal Reserve has maintained the federal funds rate between 0.00% and 0.25% since December 2008.
- The U.S. dollar appreciated against the Yen by 5 2% while depreciating against the Euro and Sterling by 1.5% and 0 1%, respectively.
- Subsequent to quarter end, rates ticked up but remained near low historic levels.

#### Treasury Yield Curve Changes

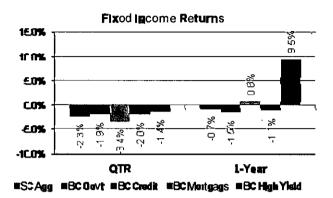


Source U.S. Treasury Department



#### Fixed Income

- The bond markets provided negative results across the board during the quarter. High Yield produced significant positive results relative to most other segments over the 1-year period.
- During the trailing 1-year period Governments, Agencies, and MBS produced negative returns while Investment Grade Credit, ABS, and CMBS remained positive

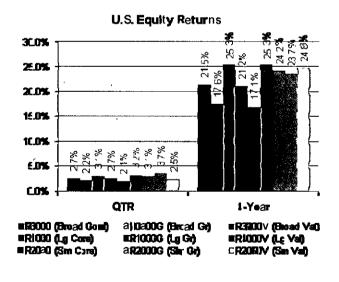


U.S. Fixed Income Sector Performance (BC Aggregate Index)			
Sector	Welght	QTR	1 <b>Y</b> ear
Governments*	40.8%	-1.9%	-1.5%
Inv. Grade Credit	6.2%	-2.0%	-0.9%
Agencles	21.5%	-3.4%	0.8%
MBS	29.4%	-2.0%	-1.1%
ABS	0.4%	-0.8%	0.7%
CMBS	1.7%	-1.4%	3.7%

\*U S Treasuries and Government Related

#### U.S. Equities

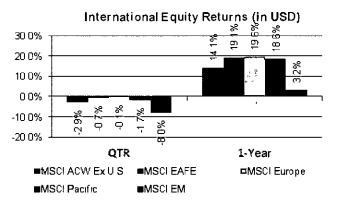
- Growth in U.S. equities slowed after a strong first quarter, but still produced positive results. Investor concerns over the potential scale back of the government asset purchases at the end of the quarter moderated returns.
- During the guarter, value indices outperformed growth throughout large & mid-cap stocks.
- Energy, Materials, and Utilities were the only sectors which produced negative results during the quarter. All ten sectors produced positive results for the trailing one-year period.



U.S. Equity Sector Performance (Russell 3000 Index)				
Sector	<b>W</b> eight	QTR	1 <b>Y</b> ear	
Financials	17.7%	5.2%	31.2%	
Information Tech	17.1%	1.5%	8.7%	
Consumer Disc	13.1%	7.3%	33.8%	
Health Care	12.4%	4.1%	27.4%	
Industrials	11.3%	2.2%	25.2%	
Energy	9.6%	-0.8%	17.5%	
Consumer Staples	9 3%	1.0%	18.4%	
Materials	3.7%	-2.7%	13.1%	
Utilities	3.3%	-2.1% ·	8.8%	
Telecom Svc	2.5%	2.0%	13.1%	

#### International Equities

- Developed International Equity markets produced mostly negative returns during the quarter while remaining positive through the 1-year period Emerging Markets trailed Developed Markets over the quarter and trailing one-year period.
- During the quarter, Emerging Market equities suffered large losses due to concerns about deteriorating growth, political unrest, and rising interest rates.



International Equity Region Performance (in USD) (MSCI ACW Index ex U.S.)			
Sector	Weight	QTR	1 Year
Emerging Markets	29.2%	3.0%	12.1%
Europe Ex. UK	23.1%	-1.6%	2.3%
Japan	15.3%	2.5%	9.8%
Pacific Ex. Japan	14.8%	11.7%	8.7%
United Kingdom	10.0%	7.1%	20.0%
Canada	7.6%	1.1%	4.2%

#### Market Summary ≜Long-term Performance

Indexes	1 Year	3 Year	5 Year	10 Year	20 Year
Global Equity					
MSCI All Country World	17.2%	13 0%	2 9%	8 1%	7.1%
Domestic Equity			:"= .= .	<del></del>	
S&P 500	20.6%	18.5%	7 0%	7 3%	8.7%
Russell 3000	21.5%	18.6%	7.2%	7.8%	8 8%
Russell 3000 Growth	<b>'17</b> 6%	18.8%	7 6%	7 6%	7.7%
Russell 3000 Value	25.3%	18.4%	6 8%	7. <b>9</b> %	9.3%
Russell 1000	21.2%	18.6%	7 1%	7 7%	8 8%
Russell 1000 Growth	17.1%	18.7%	7.5%	7 4%	7.8%
Russell 1000 Value	25.3%	18.5%	6 7%	7 8%	9 2%
Russell 2000	24.2%	18.7%	8.8%	9.5%	8.9%
Russell 2000 Growth	23.7%	20.0%	8.9%	9.6%	7.0%
Russell 2000 Value	24.8%	17.3%	8 6%	9 3%	10.3%
CBOE BXM	5.3%	10.8%	3 3%	5 4%	7.9%
International Equity					
MSCI All Country World ex US	14 1%	8.5%	-0.3%	9.1%	6.1%
MSCI EAFE	19 1%	10.6%	-0.2%	8 2%	5.6%
MSCI Pacific	18.6%	9 7%	1 2%	8 4%	2.2%
MSCI Europe	19 6%	11 2%	-0.7%	8.1%	8.3%
MSCI EM (Emerging Markets)	3 2%	3 7%	-0.1%	14.0%	7.6%
Fixed Income					
BC Universal Bond	0 2%	4 1%	5 5%	4.8%	6.0%
BC Global Agg - Hedged	1.7%	3.5%	5.0%	4.3%	5.9%
BC Aggregate Bond	-0.7%	3 5%	5 2%	4.5%	5.9%
BC Government	-1.5%	2 9%	4 4%	4 1%	5.6%
BC Credit Bond	0.8%	5.5%	7.0%	5.1%	6.4%
BC Mortgage Backed Securities	<i>-</i> 1 1%	2.5%	4 8%	4.7%	5.8%
BC High Yield Corporate Bond	9 5%	10.7%	10 9%	8.9%	7,7%
BC WGILB - Hedged	-2 0%	4.5%	4 4%	5.0%	NA
BC Emerging Markets	3.1%	8.0%	8 8%	9.0%	10.4%
Real Estate					
NCREIF (Private RE)	10.7%	13.1%	2.8%	8.6%	9.1%
NAREIT (Public RE)	9.7%	18.0%	7.9%	10.0%	10.1%
Commodity Index	****				
DJ-UBS Commodity	-8.0%	-0.3%	-11 6%	2 4%	4,7%

<sup>\*</sup> Performance is annualized for periods greater than one year.

#### OPFRS PORTFOLIO PERFORMANCE

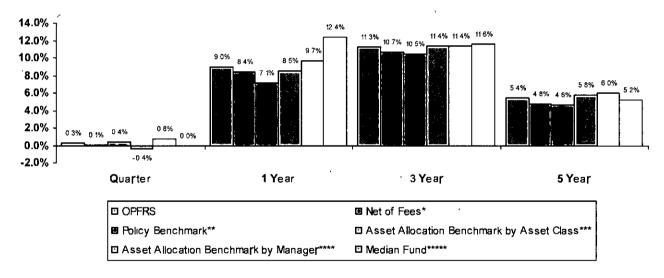
This section includes an overview of the performance of the OPFRS investment portfolio, as well as a detailed analysis of asset classes and specific mandates.

#### Portfolio Performance Overview

During the latest quarter ending June 30, 2013, the OPFRS Total Portfolio generated a return of 0.3%, gross of fees, modestly underperforming its benchmark target. The Plan's Fixed Income and Domestic Equity asset classes trailed their respective benchmarks, while International Equity outperformed its benchmark for the guarter.

The Total Portfolio produced positive relative results versus the policy benchmark over the 1-, 3-, and 5-year time periods, gross of fees. Relative to the Median Fund, the Total Portfolio trailed the median for the 1- and 3-year time periods while outperforming over the quarter and 5-year periods. Relative performance with respect to the Median Fund can be largely attributed to differences in asset allocation.

#### Periods Ending June 30, 2013 (annualized)



<sup>\*</sup> Net of fee returns are estimated based on OPFRS manager fee schedule.

<sup>\*\*</sup> The Evolving Policy Benchmark consists of 40% Russell 3000, 10% MSCI ACWI ex U.S., 17% BC Universal, and 33% tbills.

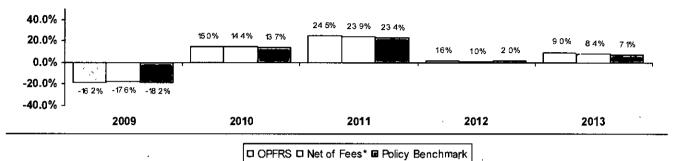
<sup>\*\*\*</sup> Asset Allocation Benchmark by Asset Class is calculated using actual weightings of the broad asset classes

<sup>\*\*\*\*</sup> Asset Allocation Benchmark by Manager consists of weighted average return of individual manager benchmarks, based on managers' actual allocations.

<sup>\*\*\*\*\*</sup> Median Fund is the Mellon Total Public Funds Universe

Absolute performance results have been positive in four of the last five 12-month periods ending June 30. The Plan outperformed or matched its policy benchmark in four of the periods, gross of fees.

#### 12-Month Performance - Periods Ending June 30



<sup>\*</sup>Net of fee returns are estimated based on OPFRS manager fee schedule

#### Portfolio Valuation

The OPFRS portfolio had an aggregate value of \$460.4 million as of June 30, 2013. During the latest quarter, the portfolio decreased by \$-14.2 million. Over the latest year, the portfolio increased by \$191.2 million, including (\$60.0) million in net benefit payments.

#### Investment Portfolio Valuation as of June 31, 2013\*

	June 30,	March 31,	Quarterly	Percentage	June 30,	Annual	Percentage
	2013	2013	Change	Change	2012	Change	Change
OPFR\$	\$460 4	\$474.6	\$-14.2	(3.0%)	\$269.2	\$191.2	71.0%

<sup>\*</sup>The calculations listed above represent change in dollar value and not investment returns.

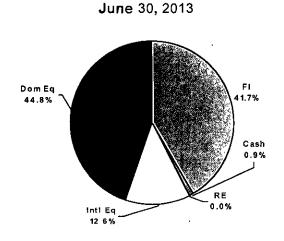
#### Actual vs. Target Allocations

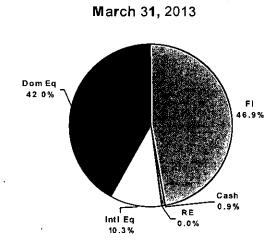
With respect to policy targets, the portfolio ended the latest quarter overweight Domestic and International Equity while underweight Fixed Income. Target weightings reflect the Plan's current asset allocation (effective 10/1/2012).

<b>As of June</b> 30, 2013				
Segment	Actual \$(000)	Actual %*	Target %	Variance
Total Investment Portfolio	455,693	100 0%	100.0%	
Domestic Equity Large Cap Equity Mid Cap Equity Small Cap Equity	. 204,357 148,283 34,326 21,748	44.8% 32.4% 7.5% 4.8%	39.9% 28.9% 7.0% 4 0%	. 4.9% 3 5% 0 5% 0.8%
International Equity	57,267	12.6%	10.0%	2.6%
Total Equity	261,624	57.4%	49 9%	7.5%
Fixed Income	189,922	41.7%	50.1%	-8.4%
Real Estate	33	. 0.0%	0.0%	0.0%
Cash	4,114	0.9%	0 0%	0.9%
* In aggregate, asset class allocations equa	al 100% of total investment portf	olio. Differences due to round	ing ,	

During the latest quarter, the actual weighting of Domestic Equity and International Equity increased by 2.8% and 2.3%, respectively. Fixed Income decreased by (5.2%) and Cash remained the same.

#### Investment Portfolio Actual Asset Allocation Comparison







#### Asset Class Performance

The **D**omestic Equity asset class underpertormed the policy benchmark by (10) basis points over the current quarter and by (20) basis points over the latest 1-year period. Over the latest 3- and 5-year periods the asset class outperformed by 50 basis points and 20 basis points, respectively.

The International Equity portfolio outperformed its policy benchmark by 1.0% during the quarter. Over the latest 1- and 3-year periods, the International Equity portfolio outperformed its policy benchmark by 1.3% and 0.2%, respectively. Over the latest 5-year period, the International Equity portfolio underperformed the policy benchmark by (70) basis points on an annualized basis.

The Fixed Income asset class underperformed its policy benchmark by (30) basis points for the quarter and matched its benchmark over the 1- and 3-year periods. The Fixed Income portfolio outperformed over the 5-year time period by 70 basis points.

#### Periods ending June 30, 2013

Asset Class	<b>Q</b> uarter	1-Year	3-Year	5-Year
Total Investment Portfolio Policy Benchmark <sup>1</sup>	0.3 0.4	9.0 7.1	11 3 10,5	5.4 4.6
Public Equity	1.6	20.0	16.6	5.5
Policy Benchmark <sup>2</sup>	1.3	19.7	16.2	5.5
Domestic Equity	2.6	21.3	19.1	7.4
Blended Benchmark4	2.7	21.5	18.6	7.2
Large Cap	2.7	20.7	18.7	· 7.1
Russell 1000	2.7	21.2	18.6	7.1
Mid Cap	-0.6	20.2	17.5	7.0
Russell Midcap	2.2	25.4	19.5	8.3
Small Cap	7.6	27.3	23.6	9.7
_ R <sub>t</sub> /ssell 2000	3.1	24.2	18.7	8.8
International Equity	-1.9	15. <i>4</i>	8.7	-1.0
Blended Benchmark⁵	-2.9	14.1	8.5	-0.3
Fixed Income	-2.7	0.2	4.1	6.2
BC Universal (blend)6	-2.4	0.2	4.1	5.5

R4

<sup>&</sup>lt;sup>1</sup> The EVolving Policy Benchmark consists of 40% Russell 3000, 10% MSCI ACWI ex U.S., 17% BC Universal, and 33% tbills.

<sup>&</sup>lt;sup>2</sup> The Public Equity benchmark consists of 76% Russell 3000 and 24% MSCI ACWI ex U S

<sup>&</sup>lt;sup>4</sup> Domestic Equity Benchmark consists of S&P 500 thru 3/31/98, 29% R1000, 57% R1000V, 14% RMC from 4/1/98 - 12/31/04, and Russell 3000 from 1/1/05 to the present.

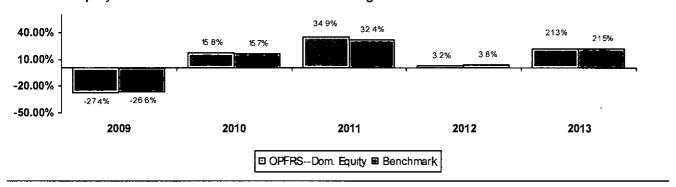
International Equity Benchmark consists of MSCI EAFE thru 12/31/04, and MSCI ACWI x U.S. thereafter.

<sup>&</sup>lt;sup>6</sup> Fixed Income Benchmark consists of BC Aggregate prior to 4/1/06, BC Universal prior to 7/1/2012, and a blend of 75%tbills, 25% BC Universal thereafter.

#### Asset Class Performance

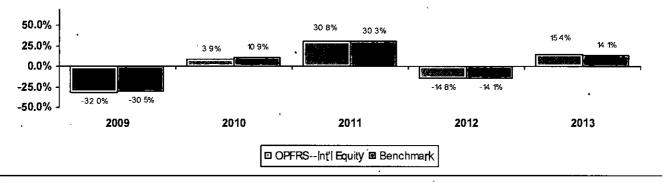
The Domestic Equity portfolio outperformed the policy benchmark in two of the five latest 12-month periods. The Plan finished the latest 12-month preiod ending June 30, 2013, with a return of 21.3%, underperforming the policy benchmark by (20) basis points.





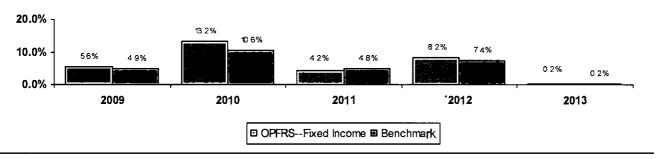
The International Equity portfolio outperformed the policy benchmark in two of the five latest 12-month periods. The Plan finished the latest 12-month period ending June 30, 2013, with a return of 15.4%, outperforming the policy benchmark by 1.3%.

#### International Equity 12-Month Performance - Periods Ending June 30



The Fixed Income portfolio matched or outperformed the policy benchmark in four of the last five 12-month periods. The Plan finished the latest 12-month period ending June 30, 2013, with a return of 0.2%, matching the policy benchmark

Fixed Income 12-Month Performance – Periods Ending June 30





#### Manager Performance

#### Domestic Equity – Periods ending June 30, 2013

Manager	Mkt Va ue (\$000)	Asset Class	Quarter	1 YR	5 YR	5 YR	Since Inception*	Inception Date**
Transition (Russell 1000 Growth ETF)	17,085	Large Cap Growth						· 5/2013
Russell 1000 Growth Index								
Northern Trust R1000 Index	102,290	Large Cap Core	2.7	21.1	18.5		14.0	5/2010
Russell 1000 Index			2.7	21.2	18.6		12.5	
Barrow Hanley	28,908	Large Cap Value	5.4	23.3	18.4	7.4	5.2	9/2005
Russell 1000 Value Index			3.2	25.3	18.5	6.7	5.1	
Earnest	34,326	Mid Cap Core	-0.6	20.2	17.5	7.0	6.3	3/2006
Russell MidCap			2.2	25.4	19.5	8.3	6.6	
NWQ	10,507	Small Cap Value	4.9	28.8	23.3	8 5	5.0	1/2006
Russell 2000 Value Index			2.5	24.8 .	17.3	8.6	47	'
Lord Abbett	11,241	Small Cap Growth	10.3	27.2	23.8		23.8	6/2010
Russell 2000 Growth Index			3.7	23.7	20.0		20.0	

<sup>\*</sup> Performance is calculated based on the first full month of performance since funding.

During the latest three-month period ending June 30, 2013, three of OPFRS' active domestic equity managers outperformed their respective benchmarks.

Transition (Russell 1000 **Gr**owth ETF), the Plan's passive large cap growth transition account was initiated in May 2013 as a short-term placeholder until a search for a new domestic large cap growth manager can be conducted.

Barrow Hanley, OPFRS' large cap value manager, finished the quarter returning 5.4%, outperforming the Russell 1000 Value Index by 2.2%. The portfolio underperformed its benchmark by (2.0%) over the latest 1-year period and by (0.1%) over the latest 3-year period. Over the latest 5-year period, Barrow Hanley outperformed its benchmark by 70 basis points.

Earnest Partners, the Plan's mid cap core manager, completed the quarter with a (0.6%) return, underperforming the Russell Midcap Index by (2.8%). Over the latest 1-year period, Earnest underperformed its benchmark by (5.2%) and trailed its benchmark over the 3-year period by (2.0%). Over the 5-year period, Earnest underperformed its benchmark by (1.3%).

NWQ, the Plan's small cap value manager, outperformed the Russell 2000 Value Index by 2.4% over the latest 3-month period. Over the 1-year period, NWQ outperformed its benchmark by 4.0%. Over the 3-year period NWQ outperformed its benchmark by 6.0%, but trailed the benchmark by (0.1%) over the 5-year period.

Lord Abbett, the Plan's small cap growth manager, outperformed the Russell 2000 **G**rowth Index by 6.6% for the quarter. Over the 1- and 3-year periods, Lord Abbett has outperformed by 3.5% and 3.8%, respectively.

<sup>\*\*</sup> Inception date reflects the month when portfolio received initial funding



## **Quarterly Report**

International Equity - Periods ending June 30, 2013

Manage <b>r</b>	Mkt Value (\$000)	Asset Class	Quarter	1 YR	3 YR	5 YR	Since Inception*	Inception Date**
SSgA	17,179	International	-0.8	19.0	10.3	0.0	7.8	7/2002
MSCI EAFE Index			-0.7	19.1	10.6	-0.2	7.9	
Hansberger	17,668	International	-14	15.3	7.8	-0.9	3.4	1/2006
MSCI ACWI x US			-2.9	14.1	8.5	-0.3	3.8	
Fisher	22,420	International	-2.3	<b>1</b> 4.1			-0.4	4/2011
MSCI ACWI x US		_	-2.9	14.1			-0.6	

<sup>\*</sup> Performance is calculated based on the first full month of performance since funding.

During the latest three-month period ending June 30, 2013, both of OPFRS' two active International Equity managers outperformed their benchmark.

The SSgA account has performed roughly in-line with its benchmark over all time periods measured. This performance is within expectations for a passive mandate.

Hansberger, one of OPFRS' active international equity managers, outperformed the MSCI ACWI x US Index during the quarter by 1.5%. During the latest 1-year period, the portfolio returned 15.3%, beating its benchmark by 1.2%. During the latest 3- year period, the portfolio lagged its benchmark by (70) basis points. Over the 5-year period, Hansberger underperformed its benchmark by (60) basis points.

Fisher, one of OPFRS' active international equity managers, outperformed the MSCI ACWI x US Index by 60 basis points during the quarter. Over the latest 1-year period, Fisher matched its benchmark target with a return of 14.1%

1

<sup>\*\*</sup> Inception date reflects the month when portfolio received initial funding.



#### Fixed Income - Periods ending June 30, 2013

<b>M</b> ana <i>g</i> er	Mkt Value (\$000)	Asset Class	Quarter	1 YR	3 YR	5 YR	Since Inception **	Inception Date ***
Reams	30,173	Core Plus	-1.7	2.0	5.5	7.4	6.5	1/1998
SC Universal Index (blend)*			-2.4	0.2	4.1	5.5	5.5	
T. Rowe Price	50,210	Core	-2.7	-0.1			3.5	5/2011
BC Aggregate Index			-2.3	-0.7			3.5	
BC TIPS (iShares)	7,237	TIPS	-6.6	-4.6	4.4		46	2/2010
BC U.S. TIPS Index			-7.1	-4.8	4.6		4.9	
Reams (Transition)	102,302	Transition	0.0				0.0	8/2012
90-day T-bill			0.0				0.0	

<sup>\*</sup> Previously the benchmark for Reams was the BC Aggregate; this was changed to the BC Universal beginning 4/1/2006.

During the latest three-month period ending June 30, 2013, one of OPFRS' two active Fixed Income managers outperformed their respective benchmark.

Reams, the Plan's core plus fixed income manager, produced a quarteriy return of (1.7%), outperforming the BC Universal (blend) Index by 70 basis points. During the latest 1-year period, the portfolio outperformed its benchmark by 1.8%. The portfolio topped its benchmark by 1.4% during the latest 3-year period and by 1.9% during the latest 5-year period, on an annualized basis.

T. Rowe Price, the Plan's core fixed income manager, produced a quarterly return of (2.7%), trailing the BC Aggregate Index by (40) basis points. Over the most recent 1-year period, the fund outperformed its benchmark by 60 basis points.

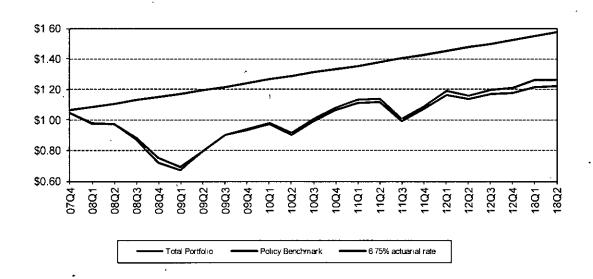
iShares BC TIPS, the Plan's Treasury Inflation-Protected Securities (TIPS) ETF, beat the BC TIPS Index by 50 basis points with a (6.6%) return during the quarter. The portfolio outperformed its benchmark over the 1-year period by 20 basis points, but trailed over the 3-year period by (20) basis points.

<sup>\*\*</sup> Performance is calculated based on the first full month of performance since funding

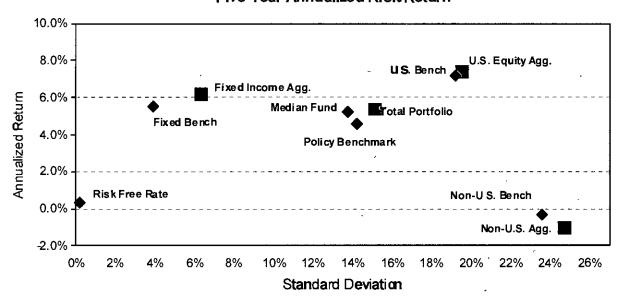
<sup>\*\*\*</sup> Inception date reflects the month when portfolio received initial funding.

OPFRS --- Risk/Return Analysis Period ending June 30, 2013

## Growth of a Dollar Past 5 Years



#### Five-Year Annualized Risk/Return



## City of Oakland Police & Fire Retirement, Asset Allocation as of 6/30/13

Manager	Style	Market Value \$(000)	Tar <u>ge</u> t	Actual <sup>1</sup>	Difference
Total Plan	•	\$460,365	100.0%	100.0%	0.0%
Public Equity		\$261,624	49.9%	56.8%	6.9%
Domestic Equity		\$204,357	39.9%	44.4%	4.5%
Large Cap Equity					
Northern Trust	Large Cap Core	102,2 <del>9</del> 0	18.1%	22.2%	4.1%
Barrow Hanley	Large Cap Value	28,908	5.4%	6 3%	0.9%
Russell 1000 Growth Index	Large Cap Growth	17,085	5.4%	3 7%	1.7%
Mid Cap Equity		•			
Earnest Partners	Mid Cap Core	34,326	7.0%	7.5%	0.5%
Small Cap Equity					
NWQ	Small Cap Value	10,507	2.0%	2.3%	0.3%
Lord Abbett	Small Cap Growth	11,241	2.0%	2.4%	0.4%
International Equity		\$57,267	10.0%	12.4%	2.4%
SSgA	International	17,179	2.6%	3 7%	1.1%
Hansberger	International	17,668	3.7%	3.8%	0.1%
Fisher	International	22,420	3 7%	4 9%	1.2%
Fixed Income		\$189,922	50.1%	41.3%	-8.8%
Reams	Core Plus	30,173	5 5%	6 6%	1 1%
T. Rowe Price	Core	50,210	9.9%	10.9%	1 0%
BC TIPS (iShares)	Inflation Linked	7,237	1.7%	1.6%	-0.1%
Transition (Reams)	Transition Portfolio	102,302	33 0%	22.2%	
Real Estate		\$33			
Residential Mortgage	Real Estate	33		_	
Total Cash <sup>2</sup>		\$8,786	0.0%	1.9%	1.9%
Torrey Pines Bank	Money Market	. 986	0 0%	0.2%	0.2%

<sup>1</sup> in aggregate, asset class allocations equal to 100% of total investment portfolio

<sup>2</sup> Includes cash balance with City Treasury.

#### Monitoring/Probation Status

## As of June 30, 2013 Return vs. Benchmark since Corrective Action

Po <b>rt</b> folio	Status	Concern	Months Since Corrective Action	Performance^ Since Corrective Action	Date of Corrective Action*
H <b>a</b> ns <b>ber</b> ger	On Watch	Organizational	5	-2.3	1/31/ <b>2</b> 013
MSCI ACWI ex U.S.		<del>,</del>		<b>-3</b> .6	

<sup>^</sup> Annualized performance if over one year

## Investment Performance Criteria For Manager Monitoring/Probation Status

	Short-term	Medium-term	
Asset Class	(rolling 12 mth periods)	(rolling 36 mth periods)	Long-term (60 + months)
Active Domestic Equity	Fd return < bench return – 3.5%	Fd annizd return < bench annizd return – 1.75% for 6 consecutive months	VRR < 0.97 for 6 consecutive months
Active International Equity	Fd return < bench return – 4.5%	Fd annizd return < bench annizd return – 2.0% for 6 consecutive months	VRR < 0.97 for 6 consecutive months
Passive International Equity	Tracking Error > 0 50%	Tracking Error > 0.45% for 6 consecutive months	Fd annizd return < bench annizd return – 0.40% for 6 consecutive months
Fixed Income	Fd return < bench return – 1.5%	Fd annizd return < bench annizd return – 1.0% for 6 consecutive months	VRR < 0.98 for 6 consecutive months

All cntelized basis

VRR – Value Relative Ratio – is calculated as manager cumulative return / benchmark cumulative return.

<sup>\*</sup> Approximate date based on when Board voted to either monitor a manager at a heightened level or place it on probation.

## Oakland Police & Fire Performance Summary and Universe Rankings Period Ending June 30, 2013

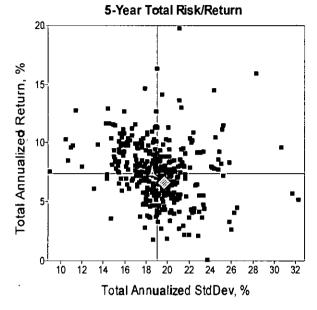
Mellon Total Funds - Public Universe				
	<u>Quarter</u>	<u>1- Year</u>	<u>3-Year</u>	<u>5-Year</u>
Maximum	2 1	22 3	16.6	7.4
Percentile 25	0.6	13.7	12.2	5.8
Median	0.0	, 12.4	11.6	5.2
Percentile 75	-0.6	10.6	10.4	4.4
Minimum	-3 2	0 0	0.3	0.8
Number of Portfolios	100	96	90	87
Oakland Police & Fire Total				
Retum	03	90	11.3	5.4
Quartile Rank	2nd	4th	3rd	2nd

Notes:

Source Melion Total Public Funds Universe All performance is shown gross of fees



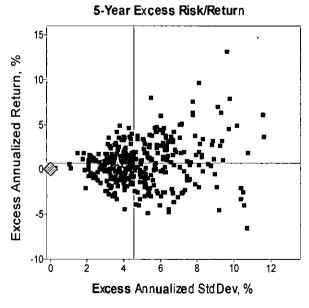
## Oakland Large Cap Value Manager Comparisons as of June 30, 2013



	Annuelized Return, %	Annuelized StdDev, %	Sharpe Ratio
Barrc w Hanley	7.43	10.55	0.40
Russell 1000 Value Index	6.67	19.64	034
LC Value Universe Mailan	7.41	19.04	038

▲ Barrow Hanley 

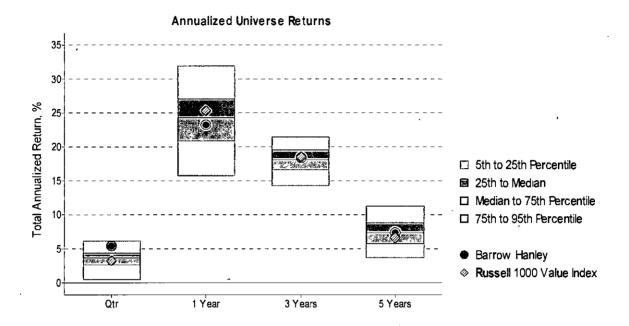
◇ Russell 1000 Value Index

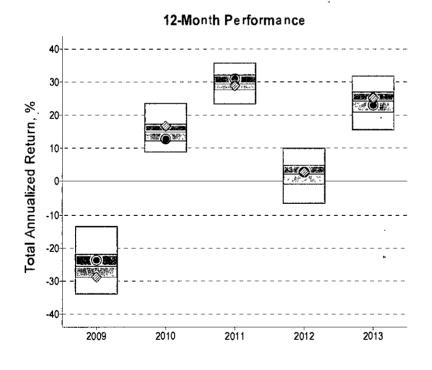


		- "	4000		
Δ	Barrow Hanley	Russell	TUUU	value	index

	Annualized Excess Rearn, %	Annualized Excess StDe /, %	Sharpe Ratio, Excess
BarrowHanley	076	366	021
Russell 1000 Value Index	0.00	0.00	NA
LC Value Universe Median	074	4 54	0 17

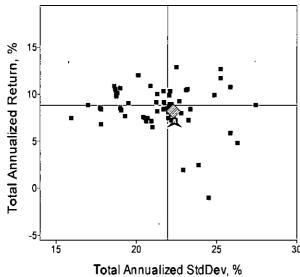
# Oakland Large Cap Value Manager Comparisons as of June 30, 2013





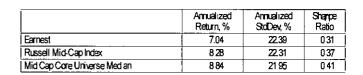
# Oakland Mid Cap Core Manager Comparisons as of June 30, 2013

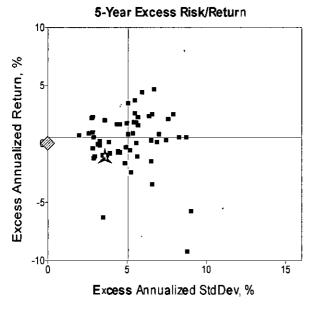
5-Year Total Risk/Return



Total Attitualized Studes,

▲ Eamest ◇ Russell Mid-Cap Index

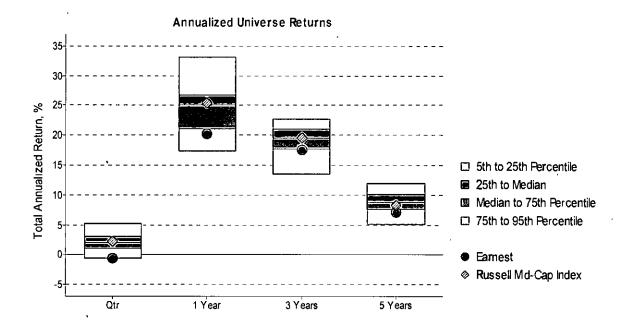


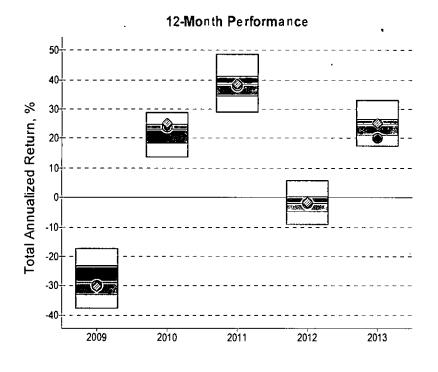


▲ Earnest → Russell Mid-Cap Index

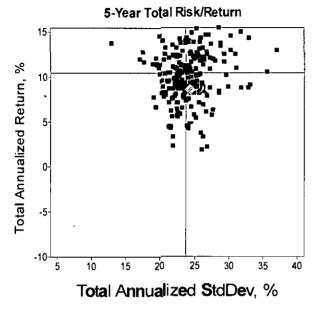
,	Amualized Excess Return, %	Annualized Excess SiDe 4, %	Sharpe Ratio, Excess
Earmest	-123	358	-035
Russell Mid-Cap Index	0.00	0.00	NA
Mid Cap Core Universe Median	0.56	5.08	0.12

## Oakland Mid Cap Core Manager Comparisons as of June 30, 2013

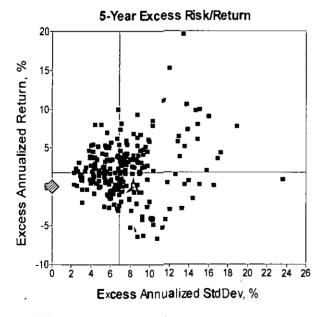




## Oakland Small Cap Value Manager Comparisons as of June 30, 2013



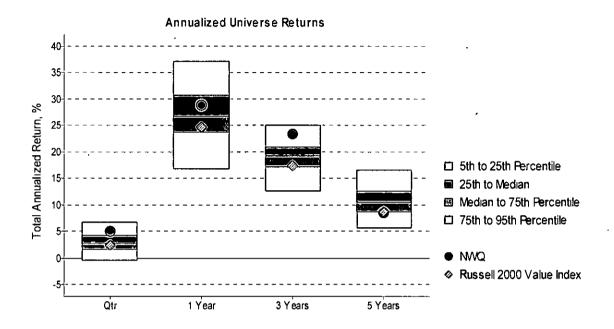
	Annualized Return %	Annuelized StdDev, %	Sharpe Ratio
MVQ	851	26.19	0 33
Russell 2000 Value Index	859	24 31	0 35
Small Cap Value Universe Median	10 45	2376	044



▲ NWQ → Russell 2000 Value Index

•	Annualized Excess Return, %	Annuelized Excess StDev, %	Sharpe Rato, Excess
NWQ	-0.08	8 31	-001
Russell 2000 Value Index	0.00	. 000	NA.
Smell Cap Value Universe Median	1 85	6.91	0 30

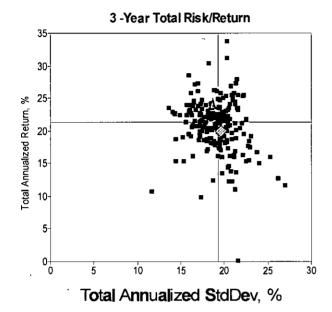
## Oakland Small Cap Value Manager Comparisons as of June 30, 2013



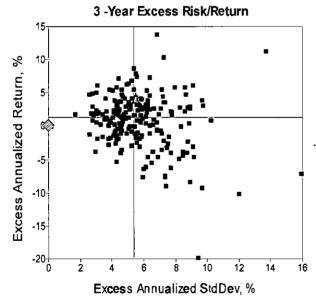
# 12-Month Performance 50402010-10-20-30-40-2009 2010 2011 2012 2013



# Oakland Small Cap Growth Manager Comparisons as of June 30, 2013

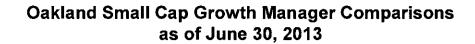


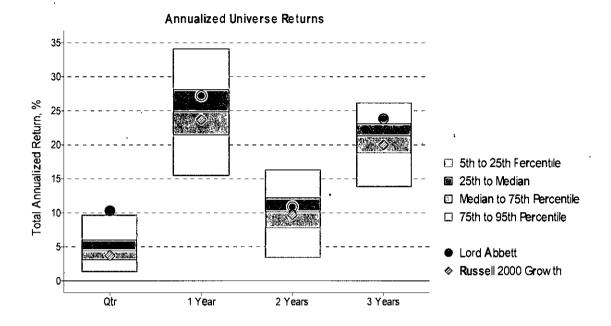
	Annualized Return, %	Annualized StdDev, %	Sharpe Ratio
Uird Abbett	23 80	1868	1.27
Russell 2000 Growth	19 97	19.64	1.02
Small Cap Growth Universe Median	21 30	19 <b>2</b> 7	1 12

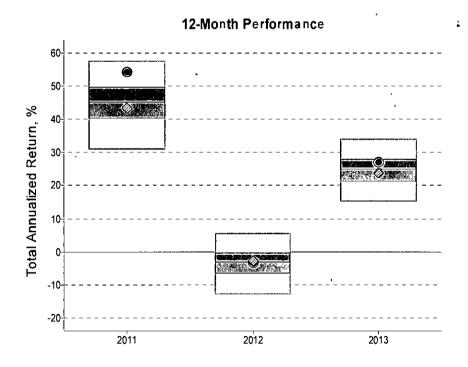


▲ Lord Abbett	

	Anrualized Excess Return, %	Annualized Excess SiDex, %	Shanpe Ratio, Excess
Lord Abbett	3 84	5.49	070
Russell 2000 Growth	000	000	NA
Small Cap Growth Universe Median	134	5 38	0.28







## Oakland International Equity Manager Comparisons as of June 30, 2013

S-Year Total Risk/Return

20

15

15

5

10

5

10

15

20

5

10

15

20

25

30

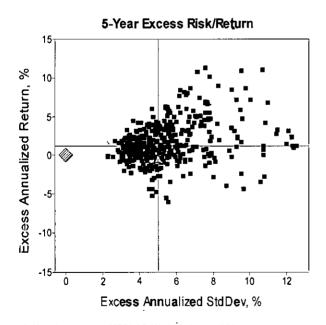
35

40

Total Annualized StdDev, %

	Annualized Return, %	A/ nualized StdDev, %	Sharpe Ratio
Hansberger	-086	2647	-0.03
MSCI AC World Index ex USA	-034	23.60	-0.01
International Equity Universe Median	0.85	23 07	004

▲ Hansberger ♦ MSCI AC World Index ex USA

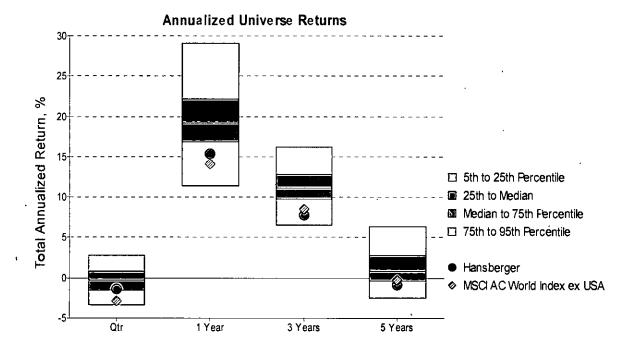


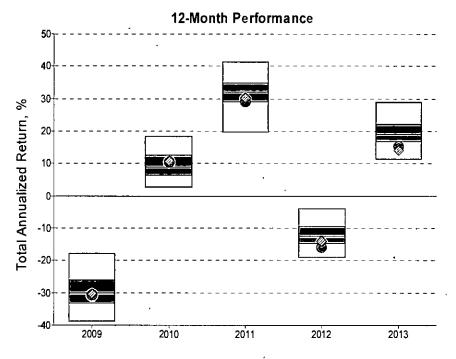
<b>A</b>	Hansberger	Ø	MSCI	AC	World	Index	ex	USA
----------	------------	---	------	----	-------	-------	----	-----

	Annualized Excess Return %	Annuelized Excess StDev, %	Sherpe Ratio Excess
Hansberger	-052	500	-0 10
MSCI AC Withd Indexex US/\	0.00.	0 00	NA
Internstional Equity Universe Median	1 19	504	0.24



## Oakland International Equity Manager Comparisons as of June 30, 2013

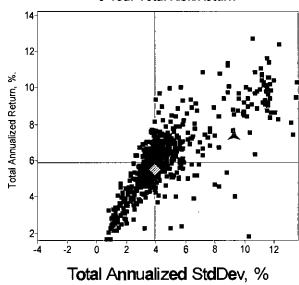






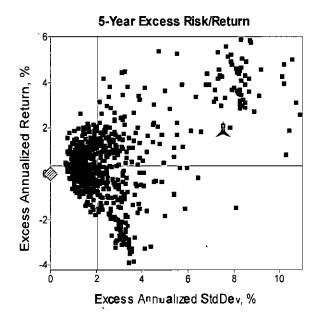
# Oakland Fixed Income Manager Comparisons as of June 30, 2013

5-Year Total Risk/Return



▲ Reams → Oakland BC Universal Blend

	Annualized Return, %	Annusitzed StdDev, %	Sharpe Ratio
Reems	737	924	080
Oakland BC Urnærsal Bendi	553	392	141
U.S. Fixed Income Universe Median	589	3 93	150

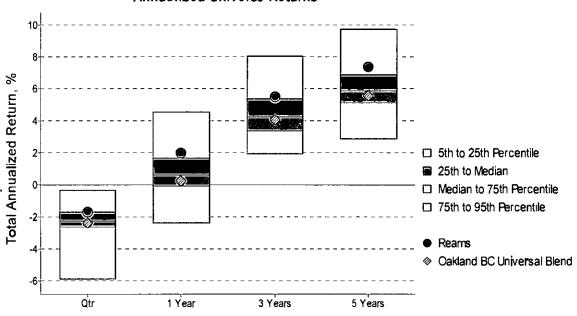


▲ Reams Ø Oakland BC Universal Blend

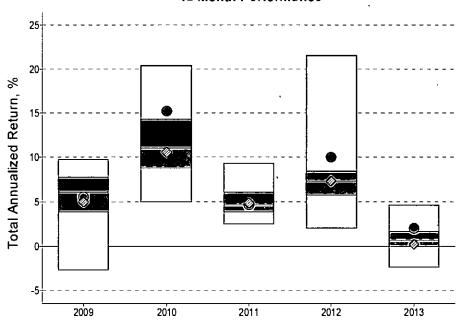
	Annualized Excess Return %	Annualized Excess StDev, %	Sharpe Ratio, Excess
Reams	184	7 53	024
Oakland EC Un versal Evend	000	000	NA
U.S. Fixed Income Universe Median	036	205	0 21

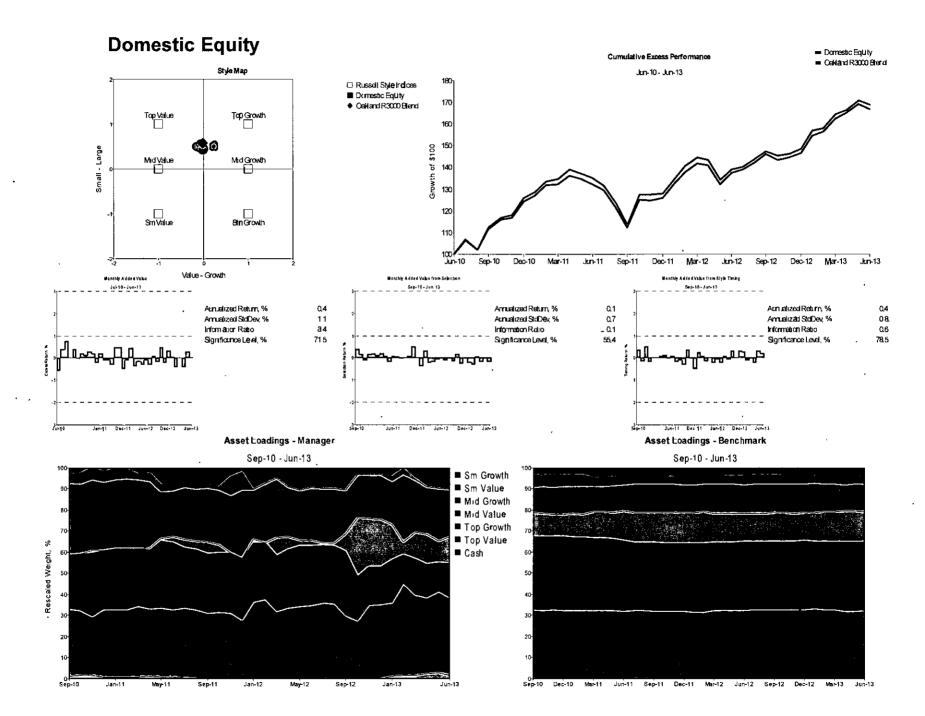
## Oakland Fixed Income Manager Comparisons as of June 30, 2013

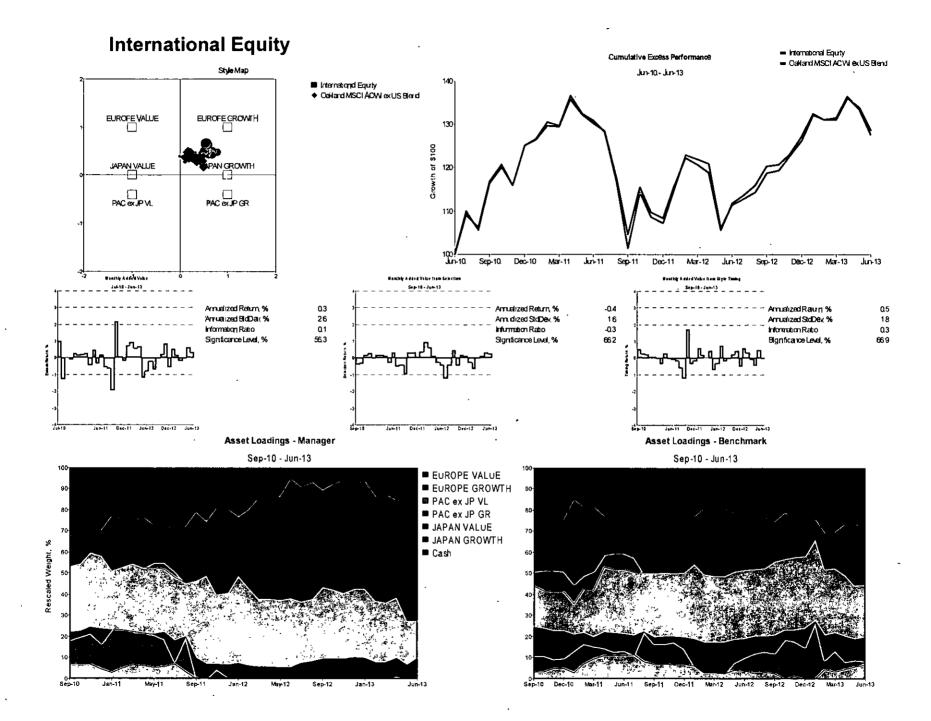
#### **Annualized Universe Returns**

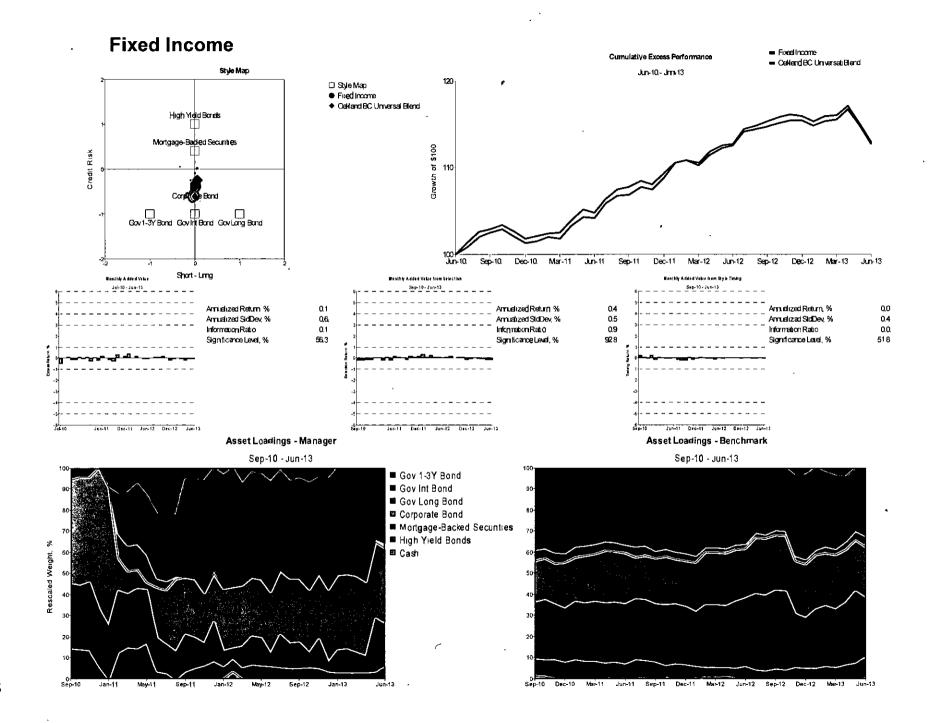


#### 12-Month Performance









# **Appendix**

## **Glossary**

#### <u>Alpha</u>

The premium an investment earns above a set standard. This is usually measured in terms of a common index (i.e., how the stock performs independent of the market). An Alpha is usually generated by regressing a security's exces s return on the S&P 500 excess return.

#### Annualized Performance

The annual rate of return that when compounded t times generates the same t -period holding return as actually occurred from period 1 to period t.

#### Batting Average

Percentage of periods a port folio outperforms a given index

#### <u>Beta</u>

The measure of an asset's risk in relation to the Market (for example, the S&P 500) or to an alternative benchmark or factors. Roughly speaking, a security with a Beta of 1.5, will have moved, on average, 1.5 times the market return.

#### Bottom-up

A management style that de emphasizes the significance of economic and market cycles, focusing instead on the analysis of individual stocks.

#### Dividend Discount Model

A method to value the common stock of a company that is b ased on the present value of the expected future dividends.

#### Growth Stocks

Common stock of a company that has an opportunity to invest money and earn more than the opportunity cost of capital

#### Information Ratio

The ratio of annualized expected residual r eturn to residual risk. A central measurement for active management, value added is proportional to the square of the information ratio.

#### R-Squared

Square of the correlation coefficient. The proportion of the variability in one series that can be explaine d by the variability of one or more other series a regression model. A'measure of the quality of fit. 100% R -square means perfect predictability.

#### Standard Deviation

The square root of the variance.

A measure of dispersion of a set of data from its mean.

#### Sharpe Ratio

A measure of a portfolio's excess return relative to the total variability of the portfolio.

#### Style Analysis

A returns -based analysis using a multi-factor attribution model. The model calculates a product's average exposure to particular investment styles over time (i.e., the product's normal style benchmark).

#### Top-down

Investment style that begins with an assessment of the overall economic environment and makes a general asset allocation decision regarding various sectors of the financial markets and various industries.

#### Tracking Error

The standard deviation of the difference between the performance of a portfolio and an appropriate benchmark.

#### Turnover:

For mutual funds, a measure of trading activity during the previous year, expressed as a percentage of the average total assets of the fund. A turnover rate of 25% means that the value of trades represented one -fourth of the assets of the fund.

#### Value Stocks

Stocks with low price/book ratios or price/earnings ratios.

Histoncally, value sto cks have enjoyed higher average returns than growth stocks (stocks with high price/book or P/E ratios) in a variety of countries.

## **Definition of Indices**

Barclays Capital Universal: includes market coverage by the Aggregate Bond Index fixed rate debt issues, which are rated investment grade or higher by Moody's Investor Services, Standard and Poor's Corporation, or Fitch Investor's Service, in that order with all issues having at least one year to maturity and an outstanding par value of at least \$100 million) and includes exposures to high yield CMBS securities. All returns are market value weighted inclusive of accrued interest.

MSCI ACWI x US: MSCI ACWI (Ail Country World Index) Free excluding US (gross dividends): is a free-floating adjusted market capitalization index designed to measure equity performance in the global developed and emerging markets. As of April 2002, the index consisted of 49 developed and emerging market country indices.

MSCI EAFE (Europe, Australasia, Far East): is a free float-adjusted market capitalization index that is designed to measure developed market equity performance, excluding the US & Canada.

Russell 1000: measures the performance of the 1,000 largest securities in the Russell 3000 Index. Russell 1000 is highly correlated with the S&P 500 Index and capitalization-weighted

Russell 1000 Growth: measures the performance of those Russell 1000 securities with a greater-than-average growth orientation. Securities in this index tend to exhibit higher price-to-book and price-earnings ratios, lower dividend yields and higher forecasted growth values than the Value universe.

Russell 1000 Value: measures the performance of those Russell 1000 securities with a less-than-average growth orientation. Securities in this index tend to exhibit lower price-to-book and price-earnings ratios, higher dividend yields and lower forecasted growth values than the Growth universe.

Russell MidCap: measures the performance of the smallest 800 companies in the Russell 1000 Index, as ranked by total market capitalization.

Russell 2000: measures the performance of the 2,000 smallest securities in the Russell 3000 Index. Russell 2000 is market capitalization-weighted.

Russell 2000 Growth: measures the performance of those Russell 2000 securities with a greater-than-average growth orientation. Securities In this index tend to exhibit higher price-to-book and price-to-earnings ratios.

Russell 2000 Value: measures the performance of those Russell 2000 securities with a less-than-average growth orientation. Securities in this index tend to exhibit lower price-to-book and price-to-earnings ratios.



## RISK METRIC DESCRIPTION - Rationale for selection and calculation methodology

**US Equity Markets:** 

Metnc: P/E ratio = Price / "Normalized" earnings for the S&P 500 index

To represent the price of US equity markets, we have chosen the S&P 500 index This index has the longest published history of price, is well known, and also has reliable, long-term, published quarterly earnings. The price=P of the P/E ratio is the current price of the market index (the average daily price of the most recent full month for the S&P 500 index). Equity markets are very volatile. Prices fluctuate significantly during normal times and extremely during periods of market stress or euphoria. Therefore, developing a measure of earnings power (E) which is stable is vitally important, if the measure is to provide insight. While equity prices can and do double, or get cut in half, real earnings power does not change nearly as much. Therefore, we have selected a well known measure of real, stable earnings power developed by Yale Professor Robert Shiller known as the Shiller E-10. The calculation of E-10 is simply the average real annual earnings over the past 10 years. Over 10 years, the earnings shenanigans and boom and bust levels of earnings tend to even out (and often times get restated). Therefore, this earnings statistic gives a reasonably stable, slow-to-change estimate of average real earnings power for the index. Professor Shiller's data and calculation of the E-10 are available on his website at http://www.econ.vale.edu/~shiller/data.htm. We have used his data as the base for our calculations. Details of the theoretical justification behind the measure can be found in his book Irrational Exuberance [Princeton University Press 2000, Broadway Books 2001, 2nd ed., 2005].

#### Developed Equity Markets Excluding the US:

Metric, P/E ratio = Price / "Normalized" earnings for the MSCi EAFE index

To represent the price of non-US developed equity markets, we have chosen the MSCi EAFE index. This index has the longest published history of price for non-US developed equities. The price=P of the P/E ratio is the current price of the market index (the average daily price of the most recent full month for the MSCi EAFE index). The price level of this index is available starting in December 1969. Again, for the reasons described above, we elected to use the Shiller E-10 as our measure of earnings (E). Since 12/1972, a monthly price earnings ratio is available from MSCi. Using this quoted ratio, we have backed out the implied trailing-twelve month earnings of the EAFE index for each month from 12/1972 to the present. These annualized earnings are then inflation adjusted using CPi-U to represent real earnings in US dollar terms for each time period. The Shiller E-10 for the EAFE index (10 year average real earnings) is calculated in the same manner as detailed above.

However, we do not believe that the pricing and earnings history of the EAFE markets are long enough to be a reliable representation of pricing history for developed market equities outside of the US. Therefore, in constructing the Long-Term Average Historical P/E for developed ex-US equities for comparison purposes, we have elected to use the US equity market as a developed market proxy, from 1881 to 1982. This lowers the Long-Term Average Historical P/E considerably. We believe this methodology provides a more realistic historical comparison for a market with a relatively short history.

OPFRS ... Q\_\_ 4



#### **Emerging Market Equity Markets:**

Metric: Ratio of Emerging Market P/E Ratio to Developed Market P/E Ratio

To represent the Emerging Markets P/E Ratio, we have chosen the MSCI Emerging Market Free Index, which has P/E data back to January 1995 on Bloomberg. To represent the Developed Markets PE Ratio, we have chosen the MSCI World Index, which also has data back to January 1995 on Bloomberg. Although there are issues with published, single time period P/E ratios, in which the denominator effect can cause large movements, we feel that the information contained in such movements will alert investors to market activity that they will want to interpret.

#### **US Private Equity Markets:**

Metrics: S&P LCD Average EBITDA Multiples Paid in LBOs and US Quarterly Deal Volume

The Average Purchase Price to EBITDA multiples paid in LBOs is published quarterly by S&P in their LCD study. This is the total price paid (both equity and debt) over the trailing-twelve month EBITDA (earnings before interest, taxes, depreciation and amortization) as calculated by S&P LCD. This is the relevant, high-level pricing metric that private equity managers use in assessing deals. Data is published monthly.

US quarterly deal volume for private equity is the total deal volume in \$ billions (both equity and debt) reported in the quarter by Thomson Reuters Buyouts. This metric gives a measure of the level of activity in the market. Data is published quarterly.

#### **U.S Private Real Estate Markets:**

Metrics: US Cap rates and Annual US Real Estate Deal Volume

Real estate cap rates are a measure of the price paid in the market to acquire properties versus their annualized income generation before financing costs (NOI=net operating income). The date is published by NCREIF. We chose to use current value cap rate. These are capitalization rates from properties that were revalued during the quarter. While this data does rely on estimates of value and therefore tends to be lagging, (estimated prices are slower to rise and slow to fall than transaction prices), the data series goes back to 1979, providing a long data series for valuation comparison. Data is published quarterly.

Annual US real estate deal volume is the total deal transaction volume in S billions (both equity and debt) reported by Real Capital Analytics during the trailing-twelve months. This metric gives the level of activity in the market Data Is published monthly.

## Measure of Equity Market Fear / Uncertainty

Metnc: VIX – Measure of implied option volatility for U.S. equity markets

The VIX is a key measure of near-term volatility conveyed by implied volatility of S&P 500 index option prices. VIX increases with uncertainty and fear. Stocks and the VIX are negatively correlated. Volatility tends to spike when equity markets fall.

## Measure of Monetary Policy

Metric: Yield Curve Slope

We calculate the yield curve slope as the 10 year treasury yield minus the 1 year treasury yield. When the yield curve slope is zero or negative, this is a signal to pay attention. A negative yield curve slope signals lower rates in the future, caused by a contraction in economic activity. Recessions are typically preceded by an inverted (negatively sloped) yield curve. A very steep yield curve (2 or greater) indicates a large difference between shorter-term interest rates (the 1 year rate) and longer-term rates (the 10 year rate). This can signal expansion in economic activity in the future, or merely higher future interest rates.

#### Definition of "extreme" metric readings

A metric reading is defined as "extreme" if the metric reading is in the top or bottom decile of its historical readings. These "extreme" reading should cause the reader to pay attention. These metrics have reverted toward their mean values in the past.

#### Credit Markets US Fixed Income:

Metric: Spreads

The absolute level of spreads over treasuries and spread trends (widening / narrowing) are good indicators of credit risk in the fixed income markets. Spreads incorporate estimates of future default, but can also be driven by technical dislocations in the fixed income markets. Abnormally narrow spreads (relative to historical levels) indicate higher levels of valuation risk, wide spreads indicate lower levels of valuation risk and / or elevated default fears. Investment grade bond spreads are represented by the Barclays Capital US Corporate Investment Grade Index Intermediate Component. The high yield-corporate bond spreads are represented by the Barclays Capital US Corporate High Yield Index.

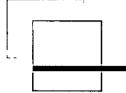
#### Measures of US Inflation Expectations

Metrics: Breakeven Inflation and Inflation Adjusted Commodity Prices

Inflation is a very important indicator impacting all assets and financial instruments. Breakeven inflation is calculated as the 10 year nominal treasury yield minus the 10 year real yield on US TIPS (treasury inflation protected securities) Abnormally low long-term inflation expectations are indicative of deflationary fears. A rapid rise in breakeven inflation indicates acceleration in inflationary expectations as market participants sell nominal treasuries and buy TIPs. If breakeven inflation continues to rise quarter over quarter, this is a signal of inflationary worries rising, which may cause Fed action and / or dollar decline.

Commodity price movement (above the rate of inflation) is an indication of anticipated inflation caused by real-global economic activity putting pressure on resource prices. We calculate this metric by adjusted in the Dow Jones UBS Commodity Index (formerly Dow Jones AlG Commodity Index) by US CPI-U. While rising commodity prices will not necessarily translate to higher US inflation, higher US inflation will likely show up in higher commodity prices, particularly if world economic activity is robust.

These two measures of anticipated inflation can, and often are, conflicting.



#### Measures of US Treasury Bond Interest Rate Risk

Metrics. 10-Year Treasury Forward-Looking Real Yield and 10-Year Treasury Duration

The expected annualized real yield of the 10 year US Treasury Bond is a measure of valuation risk for US Treasuries A low real yield means investors will accept a low rate of expected return for the certainly of receiving their nominal cash flows. PCA estimates the expected annualized real yield by subtracting an estimate of expected 10 year inflation (produced by the Survey of Professional Forecasters as collected by the Federal Reserve Bank of Philadelphia), from the 10 year Treasury constant maturity interest rate.

Duration for the 10-Year Treasury Bond is calculated based on the current yield and a price of 100. This is a measure of expected percentage movements in the price of the bond based on small movements in percentage yield. We make no attempt to account for convexity.

## RISK METRICS DESCRIPTION - PCA Market Sentiment Indicator

#### What is the PCA Market Sentiment Indicator (PMSh?

The PMSI is a measure meant to gauge the market's sentiment regarding economic growth risk. Growth risk cuts across most financial assets, and is the largest risk exposure that most portfolios bear. The PMSI takes into account the momentum (trend over time, positive or negative) of the economic growth risk exposure of publicly traded stocks and bonds, as a signal of the future direction of growth risk returns; either positive (risk seeking market sentiment), or negative (risk averse market sentiment).

#### How do I read the PCA Market Sentiment Indicator (PMSI) graph?

Simply put, the PMSI is a color coded indicator that signals the market's sentiment regarding economic growth risk. It is read left to right chronologically. A green Indicator on the PMSI indicates that the market's sentiment towards growth risk is positive. A gray indicator indicates that the market's sentiment towards growth risk is neutral or inconclusive. A red indicator indicates that the market's sentiment towards growth risk is negative. The black line on the graph Is the level of the PMSI. The degree of the signal above or below the neutral reading is an indication the signal's current strength.

#### How is the PCA Market Sentiment Indicator (PMSI) Constructed?

The PMSI is constructed from two sub-elements representing investor sentiment in stocks and bonds:

- 1.Stock return momentum. Return momentum for the S&P 500 Equity Index (trailing 12-months)
- 2.Bond yield spread momentum: Momentum of bond yield spreads (excess of the measured bond yield over the identical duration U.S. Treasury bond yield) for corporate bonds (trailing 12-months) for both investment grade bonds (75% weight) and high yield bonds (25% weight). The scale of this measure is adjusted to match that of the stock return momentum measure.

The black line reading on the graph is calculated as the average of the stock return momentum measure and the bonds spread momentum measure. The color reading on the graph is determined as follows:

- 1.If both stock return momentum and bond spread momentum are positive = GREEN (positive)
- 2 If one of the momentum indicators is positive, and the other negative = GRAY (inconclusive)
- 3.If both stock return momentum and bond spread momentum are negative = RED (negative)

#### What does the PCA Market Sentiment Indicator (PMSI) mean? Why might it be useful?

There Is strong evidence that time series momentum is significant and persistent. In particular, across an extensive array of asset classes, the sign of the trailing 12-month return (positive or negative) is indicative of future returns (positive or negative) over the next 12 month period. The PMSI is constructed to measure this momentum in stocks and corporate bond spreads. A reading of green or red is agreement of both the equity and bond measures, indicating that it is likely that this trend (positive or negative) will continue over the next 12 months. When the measures disagree, the indicator turns gray. A gray reading does not necessarily mean a new trend is occurring, as the indicator may move back to green, or into the red from there. The level of the reading (black line) and the number of months at the red or green reading, gives the user additional information on which to form an opinion, and potentially take action.

Momentum is defined as the persistence of relative performance. There is a significant amount of academic evidence indicating that positive momentum (e.g., strong performing stocks over the recent past continue to post strong performance into the near future) exists over near-to-intermediate holding periods. See, for example, "Understanding Momentum," Financial Analysts Journal, Scowcroft, Sefton, March, 2005.

DISCLOSURES. This document is provided for informational purposes only. It does not constitute an offer of securities of any of the issuers that may be described herein. Information contained herein may have been provided by third parties, including investment firms providing information on returns and assets under management, and may not have been independently verified. The past performance information contained in this report is not necessarily indicative of future results and there is no assurance that the investment in question will achieve comparable results or that the Firm will be able to implement its investment strategy or achieve its investment objectives. The actual realized value of currently unrealized investments (if any) will depend on a vanety of factors, including future operating results, the value of the assets and market conditions at the time of disposition, any related transaction costs and the timing and manner of sale, all of which may differ from the assumptions and circumstances on which any current unrealized valuations are based.

Neither PCA nor PCA's officers, employees or agents, make any representation or warranty, express or implied, in relation to the accuracy or completeness of the information contained in this document or any oral information provided in connection herewith, or any data subsequently generated herefrom, and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any of such information. PCA and PCA's officers, employees and agents expressly disclaim any and all liability that may be based on this document and any errors therein or omissions therefrom. Neither PCA nor any of PCA's officers, employees or agents, make any representation of warranty, express or implied, that any transaction has been or may be effected on the terms or in the manner stated in this document, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. Any views or terms contained herein are preliminary only, and are based on financial, economic, market and other conditions prevailing as of the date of this document and are therefore subject to change.

The information contained in this report may include forward-looking statements. Forward-looking statements include a number of nsks, uncertainties and other factors beyond the control of the Finn, which may result in material differences in actual results, performance or other expectations. The opinions, estimates and analyses reflect PCA's current judgment, which may change in the future.

Any tables, graphs or charts relating to past performance included in this report are intended only to illustrate investment performance for the historical periods shown. Such tables, graphs and charts are not intended to predict future performance and should not be used as the basis for an investment decision.

All trademarks or product names mentioned herein are the property of their respective owners. Indices are unmanaged and one cannot invest directly in an index. The index data provided is on an "as is" basis. In no event shall the index providers or its affiliates have any liability of any kind in connection with the index data or the portfolio described herein. Copying or redistributing the index data is strictly prohibited.

The Russell indices are either registered trademarks or tradenames of Frank Russell Company in the U.S. and/or other countries.

The MSCI indices are trademarks and service marks of MSCI or its subsidiaries

Standard and Poor's (S&P) is a division of The McGraw-Hill Companies, Inc. S&P indices, including the S&P 500, are a registered trademark of The McGraw-Hill Companies, Inc.

CBOE, not S&P, calculates and disseminates the BXM Index. The CBOE has a business relationship with Standard & Poor's on the BXM. CBOE and Chicago Board Options Exchange are registered trademarks of the CBOE, and SPX, and CBOE S&P 500 BuyWrite Index BXM are servicemarks of the CBOE. The methodology of the CBOE S&P 500 BuyWrite Index is owned by CBOE and may be covered by one or more patents or pending patent applications

The Barclays Capital indices (formerly known as the Lehman indices) are trademarks of Barclays Capital, Inc.

The Citigroup indices are trademarks of Citicorp or its affiliates.

The Merrill Lynch indices are trademarks of Memli Lynch & Co. or its affiliates.