CITY OF OAKLAFIN OF LED

AGENDA REPORT

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TO:

Office of the City Administrator

ATTN:

Dearma J. Santana Budget Office

FROM:

Dudget Office

DATE:

December 13, 2011

RE:

Report on FY 2011-12 First Quarter Revenue & Expenditure Results & Year-End

Projections for General Purpose Fund (1010), Landscaping and Lighting Assessment

District Fund (2310), Equipment Fund (4100) and City Facilities Fund (4400)

SUMMARY

This report provides details on the actual collection of revenues and expenditures in the General Purpose Fund (GPF) through the end of the first quarter of the fiscal year (September 30, 2011), and presents year-end revenue and expenditure projections. Additionally, details on the collection of revenues and spending through the first quarter for the Landscape and Lighting Assessment District-LLAD Fund (2310), the Equipment Fund (4100) and the Facilities Fund (4400) are provided. Finally, the report presents overtime spending. Report highlights are presented below.

In the General Purpose Fund (1010), revenues are projected to be on budget, with the exception of \$200k in residual Vehicle License Fee (VLF) revenue. Although some revenues appear to be trending upwards, staff has kept the projections at budget until more data is available later in the year. In addition, some of the billboard revenues may be at risk of not being realized, but it is still early in the fiscal year. Expenditures are projected to be approximately \$3.2 million overbudget, primarily due to a projected overage in overtime in the Police Services Agency. \$1.7 million of the overage is attributed to activities associated with the Occupy Oakland events. The City is projected to maintain its GPF reserve level over the mandated 7.5%, at approximately \$45 million.

In the <u>Lighting and Landscape Assessment District (LLAD) Fund (2310)</u>, a current year surplus is anticipated by year-end, decreasing the negative fund balance from \$2.7 million to \$1.2 million. This projected savings is mainly due to estimated under-spending of the personnel services budget in the Public Works Agency.

In the Equipment Fund (4100), a current year surplus is anticipated due to lower negative interest charges and vacancies in Public Works. This projected surplus is anticipated to reduce the negative cash balance from \$10.4 million to \$9.4 million by year-end.

In the <u>Facilities Fund (4400)</u>, a slight deficit of \$ 0.30 million is projected due to a shortfall in the other revenue and receipt category. This is anticipated to increase the negative cash balance from \$26.3 million to \$26.6 million by year-end.

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FY 2011-12 REVENUE AND EXPENDITURE ANALYSIS Through First Quarter (July 1 - September 30, 2011)

Summary (5 in millions)

GENERAL PURPOSE FUND (1010)

	FY 2011-12	FY 2011-12	Year-End \$
	A dopted	Q1 Year-	(O ver) /
	Budget	End	<i>U</i> nder v
		Estim ate	Budg.
Beginning Fund Balance	\$30.1	\$30.1	
Revenue	\$414.7	\$414.9	(0.2)
Expenditures	\$391.6	\$394.8	(3.2)
Estimated Current Year Surplus (Shortfall)	\$23.1	\$20.2	
Fund Balance [A]	53.2	50.3	
Carryforw ards	5.7	5.7	
Ending Fund Balance (est.) [B]	\$47.6	\$44.6	

Beginning Fund Balance	(2.7)	(2.7)	
Revenue	\$18.7	\$18.7	\$0.0
Expenditures	S 18.3	\$17.0	\$1.3
Estimated Current Year Surplus/(Shortfalt)	\$0.4	_\$1.7	
Fund Balance (A) Carryforw ards	(2.3) 0.1	(1.0) 0.1	
Ending Fund Balance (est.) [B]	(2.4)	(1.2)	

EQUIPMENT FUND (4100)

Gross Beginning Cash Balance	(10. 4)	(10.4)	
Revenue	\$18.0	\$17.1	\$0.9
Expenditures	\$15.7	\$15.2	\$0.5
Estimated Current Year Surplus/(Shortfall)	\$2.3	\$1.9	
Cash Balance [A] Carryforwards	(8. 1) \$0.9	(8.5) \$0.9	
Ending Cash Balance (est.) [B]	(8.9)	(9.4)	=

FACILITIES FUND (4400)

Gross Beginning Cash Balance	(26.3)	(26.3)	
Revenue	\$23.3	\$23.1	\$0.2
Expenditures	\$22.9	\$22.6	\$0.3
Estimated Current Year Surplus/(Shortfall)	\$0.5	\$0.6	
Cash Balance [A] Carryforwards Ending Cash Balance (est.) [B]	(25.8) \$0.9 (26.7)	(25.7) \$0.9 (26.6)	

[A] GPF and LLAD pre-audit fund balances. Equipment and Facilities pre-audit cash balances.

[B] GPF and LLAD estimated ending fund balance, net of prior year encumbrances and project carryforwards. Equipment and Facilities estimated ending cash balance, assuming full expenditure of prior year carryforwards and encumbrances.

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Overtime spending citywide, on an all-funds basis, is projected to reach \$35.8 million by the end of FY 2011-12, exceeding budget by \$15.4 million. The majority of the overspending is in the General Purpose Fund and driven by Fire overtime spending. The Fire Department, while overspending in the overtime category, will save considerably on regular salaries, overall staying within their budget by year-end.

FISCAL IMPACT

The summary table on the previous page and detail presented in *Attachments A-1* through *E-2* reflect first quarter results and year-end projections for the General Purpose Fund and three other key City funds for the fiscal year beginning July 1, 2011 and ending June 30, 2012.

DISCUSSION

ECONOMIC UPDATE

Economic conditions in the Bay Area and California broadly continue to be concerning. Despite some signs of modest recovery in the state and national economies, California's seasonally adjusted unemployment rate was 11.9 percent in September.

Promising signs of a potential recovery include increases in taxable sales over the past year. Beacon Economics is forecasting continued growth in taxable sales in Alameda and Contra Costa Counties over the next few years, though a more accurate picture of taxable sales will be possible following the holiday shopping season. Increases of taxable sales in Oakland may lag those in the rest of the county due to difference in sector composition.

The local real-estate market also remains anemic. There has been stagnation in both the price and sales volume of single family homes in the East Bay. If economic conditions fail to improve the already weakened local economy we may face a second wave of foreclosures and other distressed sales.

The local and nation economies remain vulnerable to continued stagnation and to external economic shocks like the sovereign debt crises in Europe. Future economic conditions are also highly dependent on Congressional action or inaction in the near term.

GENERAL PURPOSE FUND

(Attachments A-I and A-2)

REVENUE HIGHLIGHTS

The FY 2011-12 adopted revenue budget for the General Purpose Fund is \$414.7 million. Year-end revenues are projected to reach \$414.9 million, which represents a slight increase of \$.21 million.

All GPF revenue categories are projected to be <u>on target</u>. Revenue categories with significant variances are as follows:

Vehicle License Fee: +0.2 million

Attachment A-I provides details of projected revenue collection in comparison to adopted budget. Highlights are provided below.

Vehicle License Fee: +\$0.2 million

Vehicle License Fee revenue received through the first quarter totaled \$0.2 million, which represents residual revenue from the prior fiscal year. In June 2011, the Governor signed Senate Bill (SB) 89, which shifted hundreds of millions of Vehicle License Fee revenues to fund state law enforcement grants. Due to SB 89, there is no Vehicle License Fee revenue budgeted in FY 2011-12.

Carryforwards (Drawdown of Fund Balance)

At the end of each fiscal year, the City has unspent appropriations that can potentially be carried forward into the next fiscal year. These exist either in projects or as non-project encumbrances. For the General Purpose Fund in FY 2011-12, \$5.7 million in projects and encumbrances were carried forward from FY 2010-11 and represent funds reserved in the fund balance to pay for the project activities (or encumbered items) not spent in the prior year. The projections assume that they will be fully spent by year-end.

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EXPENDITURE HIGHLIGHTS

As outlined in *Attachment A-2*, the General Purpose Fund (GPF) expenditure projection through June 30, 2012 is expected to be \$394.8 million or \$3.2 million over budget. Projected year-end under spending in the Non-Departmental Unit is offset by forecasted over-runs in Police and other departments. *Attachment A-2* also summarizes agency / department-level spending. Provided below is a discussion of each agencies' / departments' savings or overspending in the GPF at year-end.

City Council

Currently, some Council Offices' spending is trending above budget as these offices are implementing additional balancing measures. If reductions are not fully implemented the City Council is expected to exceed its budget by year-end.

City Administrator's Office

The City Administrator's Office is projected to exceed its budget by approximately \$0.28 million. The over-expenditure is primarily due to overages in personnel spending, unrealized vacancy savings, as well as insufficient leave-taking.

City Attorney

The Office of the City Attorney is projected to exceed its budget by approximately \$0.23 million. The over-expenditure is due primarily to low levels of paid leave-taking.

City Auditor

The Office of the City Auditor is projected to exceed its budget by approximately \$0.69 million. The over-expenditure is due to budget reductions not implemented. According to a legal opinion from the Office of the City Attorney, budgeted reductions would prevent the City Auditor's Office from carrying out its charter-mandated duties.

Human Resources

The Department of Human Resources Management is projected to exceed its budget by approximately \$0.11 million. The over-expenditure is primarily due to unrealized vacancy savings as well as insufficient leave-taking.

Department of Information Technology

The Department of Information Technology expenditures are expected to reach \$7.71 million compared to the adjusted budget of \$7.51 million with an anticipated over expenditure of \$0.20 million. The projected overage is attributed to unrealized retirement and vacancy savings and insufficient leave-taking.

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Police Services (OPD)

OPD projected expenditures are \$158.8 million--\$3.1 million above budget. Overtime costs are the main area of deficit. Occupy Oakland costs are anficipated to reach a minimum of \$1.5 million, and this figure may increase if significant operations become necessary later in the year. The Civilian overtime deficit will be offset by a non-overtime civilian personnel surplus of about \$600,000, due to a higher than budgeted vacancy rate.

Non-Departmental

The Non-Departmental unit is projected to have unspent appropriation of \$1.3 million of an Adjusted Budget of \$66.9 million. The variance is primarily due to unexpectedly high recoveries of the central services overhead into the General Purpose Fund from other funds.

A. OVERTIME

(Attachment B)

Attachment B provides details on Citywide overtime spending through year-end by agency / department, for the General Purpose Fund and all funds. The majority of GPF overtime spending is in public safety departments (Fire Department spending of \$10.5 million and Police Department spending of \$16.9 million). While Fire (OFD) overtime spending is greater than the budgeted amount, its overall personnel costs are anticipated to remain within budget. OFD fills mandatory shifts with overtime instead of hiring additional sworn personnel, thereby creating savings over a fully loaded salary. By year-end, Police spending is projected to exceed its budget by \$3.5 million, due primarily to the historically low levels of Police sworn staffing, and also to overtime related to Occupy Oakland.

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C. <u>LANDSCAPING AND LIGHTING ASSESSMENT DISTRICT FUND</u>

(Attachments C-1 and C-2)

The Landscaping and Lighting Assessment District fund (LLAD) was formed in 1989 and subsequently approved by the voters of the City. The LLAD is a "direct benefit" assessment that provides a funding source for the following Public Works Agency programs: Parks, Grounds and Medians, Ball Field Maintenance, Open Space, Custodial Services at Park Enterprise Facilities, Streetlight Outage Repairs, Tree Services, and Free Standing Restrooms at Parks and Ball Fields. The LLAD also supports activities located outside the Public Works Agency such as General Government functions, Community Gardens and Museum Landscape Maintenance.

FUND BALANCE

The LLAD Fund has a beginning negative fund balance of \$2.7 million. If they become available, one-time revenues are recommended to erase the negative balance. If costs continue to increase, the LLAD fund will require further cuts to services and poshions in future years unless an alternative revenue source is identified.

REVENUE HIGHLIGHTS

Revenues are estimated to come in at the adjusted budgeted amount of \$18.7 million.

EXPENDITURE HIGHLIGHTS

Year-end actual expenditures are estimated at \$17.2 million, compared to the adjusted budget of \$18.4 million. Projected under spending is due to lower than anticipated personnel costs.

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D. <u>EQUIPMENT FUND</u>

(Attachments D-I and D-2)

The Equipment Fund is an Internal Service Fund (ISF). The Equipment Services **D**ivision (ESD) of the Public Works Agency (PWA) is responsible for equipment services, including vehicle and equipment acquisition and disposal, maintenance and repair, governmental and environmental compliance, vehicle and equipment specification and modification development repair part acquisition, motor pool services, the purchase and management of fuel for City-owned vehicles and equipment, and specialized services such as vehicle wash and outside vehicle/equipment rental.

CASH BALANCE

Per pre-audit actual, the beginning negative cash balance for FY 2011-12 is \$10.4 milhon. The fund is currently on a "repayment schedule." Proprietary funds like the ISFs are presented on a cash basis based on transactions in a given period. This negative cash position is anticipated to decrease by \$1.0 million due to under spending of the personnel services budget.

REVENUE HIGHLIGHTS

FY 2011-12 revenues for the Equipment Fund are budgeted at \$18.1 million; year-end actual revenues are estimated to be \$17.1 million. The variance of \$1.0 million is primarily due to lower than anticipated internal service revenue.

EXPENDITURE HIGHLIGHTS

The Equipment Fund adjusted budget is \$16.4 million; year-end spending is estimated to reach roughly \$16.1 million. Anticipated savings are due to personnel vacancies.

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E. FACILITIES FUND

(Attachments E-1 and E-2)

The Facilities Fund is also an Internal Service Fund (ISF). The Facilities Services Division provides client agencies "direct tenant services" which include all custodial services, building engineering, security access controls, monitoring air quality, responding to emergencies, and property management and leasing. The Parks and Building Services Division provides routine building maintenance of park buildings, fire stations, day care and senior centers, and other miscellaneous building structures including parking lots. These services include maintenance and repair of ail structural, mechanical, electrical, painting, and engineering systems, including routine, emergency and vandalism-related service requests.

CASH BALANCE

Since FY 2002-03, the negative cash balance has increased from \$7.9 million to as high as \$31.3 million due to multiple years of budgetary imbalances. The fund is currently on a "repayment schedule"; the negative cash balance has decreased from \$29.0 million to \$26.3 million from FY 2010-11 into FY 2011-12. Proprietary funds like the ISFs are presented on a cash basis based on transactions in a given period.

REVENUE HIGHLIGHTS

Revenues for the Facilities Fund are estimated to reach \$23.1 million, slightly below the budgeted amount of \$23.3 million

EXPENDITURE HIGHLIGHTS

As shown in Attachment E-2, the Facilities Fund operating expenditures are estimated by yearend at \$23.8 million, below the adjusted budget by \$0.4 million. Anticipated savings are due to personnel vacancies.

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SUSTAINABLE OPPORTUNITIES

There are no direct sustainable opportunities associated with this report.

DISABILITY AND SENIOR ACCESS

There are no direct disability and senior access opportunities associated with this report.

ACTION REQUESTED OF THE CITY COUNCIL

Accept this informational report.

Respectfully submitted,

SABRINA LANDRETH
Director, Budget Office

Prepared by: Budget Office staff

APPROVED FOR FORWARDING TO THE FINANCE & MANAGEMENT COMMITTEE

Office of the City Administrator

Attachments:

A-1: General Purpose Fund Revenues

A-2: General Purpose Fund Expenditures

B: Overtime Analysis

C-1: Landscape and Lighting Assessment District Fund Revenues

C-2: Landscape and Lighting Assessment District Fund Expenditures

D-1: Equipment Fund Revenues

D-2: Equipment Fund Expenditures

E-1: Facilities Fund Revenues

E- 2: Facilities Fund Expenditures

GENERAL PURPOSE FUND REVENUES (\$ in millions)

Revenue Category	FY 2010-11	FY:2010-11:	FY.2010-11;	FY 2010-11	≨ F.Y 20 i 1-12	-FY:2011-12	%FY⁄2011-12↓	FY:2011-12	FY-2011-12	.;FY;2011;12	Explanation of	553
斯爾克拉克尼亞克斯克斯	🖟 Final Budget 🕮	Q1 Actuals	Percent to	Pre-Audtt	a Adopted	Adjusted.	Q1 Actuals	Percent to	Year-End	Year-End \$	Over / (Under) Collection	% Yr-to-Yr
等。在 的 是一个,但也可能是一个		ran mes in	Date:	Year-End	38 (5)	200	A)	Date	Estimate	Over/		Growth
				Actuals		(Q1)		رد (<u>ه</u> د		(Under) Adj.		YE to YE
	405.45									_		
PROPERTY TAX	125.15	5.37	4.3%	126.68	125.17	125.17	6.90	5.5%	125.17	0.00	,	(1.2%
SALES TAX	36.14	2.85	7.9%	41.24	38.79	38.79	3.38	8.7%	38.79	0.00		(5.9%
VEHICLE LICENSE FEE (VLF) - TAX & BACKFILL	1.11	0.21	19.2%	2.17	0.00	0.00	0.21	0%	0.21	0.21	Residual VLF revenue from FY 10-	(90.2%
BUSINESS LICENSE TAX	50.81	(0.03)	-0.1%	53.30	50.87	50.87	1.03	2.0%	50.87	0.00		(4.6%
UTILITY CONSUMPTION TAX	50.80	8.53	17.0%	53.44	51,18	51.18	8.85	17.3%	51.18	0.00		(4.2%
REAL ESTATE TRANSFER TAX	33.49	7.12	21.3%	31.98	28.49	28.49	5.25	18.4%	28.49	0.00		(10.9%
TRANSIENT OCCUPANCY TAX	8.64	1.59	18,4%	9.54	8.73	8.73	1,92	22.0%	8.73	0.00		(8. S %
PARKING TAX	7.52	1.10	14.6%	8,46	7.67	7.67	1.07	13.9%	7.67	0.00		(9.5%
LICENSES & PERMITS	0.69	0.32	46.9%	0.89	0.94	0.94	0.24	26.0%	0.94	0.00		5.8%
FINES & PENALTIES	31.96	0.87	2.7%	24.30	24.07	24.07	3.26	13.6%	24.07	0.00		(1.0%
INTEREST INCOME	1.64	0.12	7.5%	1.04	0.80	0.80	0.03	3.2%	0.80	0.00		(23.2%
SERVICE CHARGES	48.10	7.12	14.8%	44.09	44.40	44.40	6.14	13.8%	44.40	0.00		0.7%
GRANTS & SUBSIDIES	0.16	0.05	30.3%	0.08	0.00	0.00	0.00	0%	0.00	0.00		(100.0%
MISCELLANEOUS	9.47	1.47	15.5%	6.30	31.13	31.13	1.25	4.0%	31.13	0.00	-	275.2%
FUND TRANSFERS	12.72	2.88	22.7%	17.09	2.60	2.50	0.27	10.8%	2.50	0.00		(85.4%
Total Revenue	\$418.40	S 39.68	્ર ૄ9.5%	\$ 422.61	\$414.74	\$414.74	\$39.79	9.6%	\$414.95	\$0.21	a tribundadia (Crais of Cal	(1.8%
			·									

GENERAL PURPOSE FUND EXPENDITURES (\$ in millions)

Agency / Department	FY 2010-11 F	Y 2010-11	FY 2010-11	FY 2010-11	FY 2011-12	FY 2011-12	FY 2011-12	FY 2011-12	FY 2011-12	FY 2011-12	FY 2011-12		
	Final Budget (Q1 Actuals		Pre-Audit	. Adopted	Adjusted	Q1 Actual	Percent	Year-End	Year-End \$		Explanation of (Overspending) /	Yr-to-Yr
	uguspostaires.	alak	Date	Year-End Actuals	Budget	Budget (Q1)		To Date	Estimate	(Over) / Under	(Over) / Under as %	Savings -	Growth . YE to YE
isabilitari dan 150 bela		eburtie						renderal N		Adjusted	ot Adjusted		
							Melan wat			Budget	Budget	neral contract recommen	
MAYOR	1 33	0.34	25.7%	1.39	1,14	1,14	0.30	25.9%	1,14	0,00	0.0%	Later Back Control of the Control of	70
CITY COUNCIL	2 35	0.62	26.4%	2 52	2.00	2.21	0.67	30.5%	2.31	(0.10)		The estimated over spending is associated	(8.41%)
											,	with insufficient leave taking and delayed implementation of reductions	,
CITY ADMINISTRATOR	6.26	1.50	23.9%	6.21	12 26	12.43	7.18	57.8%	12.71	(0.28)	(2.3%)	The estimated over spending is associated with personnel costs, unrealized vacancy savings and insufficient leave taking	104.60%
CITY ATTORNEY	3.47	1.38	39.7%	3.87	4.07	4.07	1.14	28.1%	4.30	(0.23)	(5.7%)	The over-expenditure is due primarily to low levels of paid leave-takina	11.02%
CITY AUDITOR	1.27	0.33	25.9%	1.48	0.39	0.89	0.39	43.9%	1.58	(0.69)	(78.0%)	The over-expenditura is due to budget reductions not implemented by the department	6.35%
CITY CLERK	2.96	0.38	12.7%	2.75	1.39	2.52	0.27	10.8%	2.32	0.19	7.6%	The estimated under spending is associated with vacant positions; however, the savings may be consumed by elections or ballot initiatives	(15.49%)
CONTRACTING & PURCHASING	1.83	0 49	27.0%	2 04								1	
INFORMATION TECHNOLOGY	8.03	1.98	24.6%	8 12	7.49	7.51	1.91	25.4%	7.71	(0.21)	(2.7%)	The estimated over spending is due to overages in personnel costs and is attributed to unrealized vacancy savings and insufficient leave taking.	(5.05%)
FINANCE & MANAGEMENT	17.84	4.57	25.6%	18.22	19.50	19.82	4.91	24.8%	19.82	C 00	0.0%		8.76%
HUMAN RESOURCES	3.91	0.98	25.2%	4.24	3,98	3,98	1.03	25.8%	4.09	(0.11)	(29%)	The ovar-expenditure is primarily due to unrealized vacancy savings as well as insufficient leave-taking	(3.59%)
POLICE SERVICES	175.55	47.45	27.0%	178.87	155.08	155.75	40.88	26 2%	158.89	(3.13)	(2.0%)	Deficit primarily due to overtime costs for both swom and ciivilians exacerbated by Occupy Oakland.	(11.17%)
FIRE SERVICES	98.40	26.06	26.5%	96.79	91.67	91.97	22.88	24.9%	91.97	0.00	0.0%		(4.99%)
MUSEUM	6 23 9 35	1.86 2.33	29 8% 24.9%	6.37	0.00	0.07	242	72.20/	0.07	0.00	0.0%		1.03%
LIBRARY SERVICES PARKS & RECREATION	9 35 12,15	2.33 3.95	24.9% 32.5%	8.98 12.23	9.06 12.19	9.07 12.44	2.12 3.25	23.3% 26.2%	9.07 12.44	0.00	0.0% 0.0%		1.03%
HUMAN SERVICES	6.14	1.08	17.6%	5.48	4.53	5 14	0.91	17.7%	5 14	0.00	0.0%		(6.30%)
PUBLIC WORKS	4,04	1.00	24.8%	3.99	0.00	0,32	0.26	81.9%	0.32	0.00	0.0%		(92.00%)
COMM & ECON DEVELOPMENT	2.42	0.43	17.6%	1.82	0.47	0.54	0.09	16.2%	0.51	0.04	6.8%		(72.21%)
NON-DEPARTMENTAL	54.40	15.56	28.6%	41.17	65.64	66.92	28,62	42.8%	65.62	1.30	1.9%	Primarily due to Central Service Overnead recoveries exceeding budget	59.40%
SUBTOTAL	417.95	112.28	26.9%	406.57	391.36	396.70	116,80	29.4%	399.93	(3.23)	(0.8%)	1	(1.63%)
CAPITAL IMPROVEMENT PROGRAM	0.66	0 00	0.4%	0 45	0.25	0.52	0.08	14.8%	0.52	0 00	0.0%		14.48%
Total Expenditures	\$418 81	iiii € 412 28 iii	1/8/11/2 5 8%	\$407.02	\$301 E1	\$397.22	\$116 PA	29.4%	8400 44	(\$3.23)	(ሰ ጽ%)	The second substitution of the second	(1.62%)

OVERTIME ANALYSIS (in Dollars)

GENERAL PURPOSE FUND

Agency / Department	Final Budget	FY 2010-11 Q1 Actuals		FY 2010-11 Pre-Audit Yoar-End	FY 2011-12 Adjusted	011	FY 2011-12 Porcent Exp To Date	FY 2011-12 Yoar-End	FY 2011-12 Yoar-End \$ (Over) /	FY 2011-12 Year-End (Ovor) /	Explanation of Over / (Under)	Yr-to-Yr Growth
	acionidad Portación Conservación			Actuals	Budget (Q1)	Actual		Estimate	Under Adjusted	Under as % of Adjusted		YE to YE
									Budaet	Budaet		
MAYOR	8,960	0	0.0%	0	8,960	0	0.0%	8,960	0	0 0%		0.0%
CITY COUNCIL	C	0	0.0%	0	. 0	0	0.0%	0		0 0%		0,0%
CITY ADMINISTRATOR	0	1,347	0.0%	5,959	0	964	0,0%	6,000	(6,000)	0.0%		0.7%
CITY ATTORNEY	(570)	(277)	48.7%	1,007	(570)	106	-16,5%	106	(676)	118. \$ %	OT is associated with legal administrative staffing	(89.5%)
CITY AUDITOR	0	0	0 0%	34	o	0	0.0%	0	0	0.0%	l -	(100,0%)
CITY CLERK	46,280	2,118	4 6%	12,987	11,570	986	8.5%	3,900	7,670	66.3%	OT is associated with agenda management	(70.0%)
CONTRACTING S PURCHASING	0	0	0 0%	774							l -	
INFORMATION TECHNOLOGY	2,380	9,10 7	3 82.6 %	36,402	2,040	7,774	381.1%	31,094	(29,054)	(1424.2%)	Overtime spent pertains to DIT Staff responding to technical issues and outages of applications for Public Safety and Citywide services.	(14.6%)
FINANCE & MANAGEMENT	98,220	11,548	11.8%	41,704	77,659	9,013	11.6%	35,643	42,016	54.1%	OT is primarily associated with parking management functions	(14.5%)
HUMAN RESOURCES	26,390	0	0.0%	5,789	26,390	2,564	9,7%	2,564	23,826	90 3%	OT is primarily associated with HR technicians	(55.7%)
POLICE SERVICES	15,507,019	3,693,060	23.8%	13,544,128	13,435,458	4,464,205	33.2%	16,900,111	(3,464,653)	(25,8%)	nistorically low levels of sworn staffing leading to high OT costs, plus Occ Oak.	24.8%
FIRE SERVICES	144,406	3,502,017	2425.1%	9,492,613	135,990	2,624,177	1929.7%	10,496,709	(10,360,719)	(7618,7%)	Overspending in overtime offset by savings in personnel, Fire department is expected to be within GPF appropriation	10.6%
MUSEUM	19,250	6,216	32.3%	10,610								
LIBRARY SERVICES	6,260	1,310	20.9%	2,017	6,260	586	9 4%	2,315	3,944	63.0%	OT is primarily associated with library branch services	14.8%
PARKS & RECREATION	0	5,951	0 0%	10,332	0	955	0.0%	3,814	(3,814)	0.0%	OT is primarily associated with employee back ground review	(63.1%)
HUMAN SERVICES	0	1,100	0.0%	8,206	0	1,017	0.0%	4,022	(4,022)	0 0%	OT associated with Senior Center activities.	(51,0%)
PUBLIC WORKS	26,930	16,868	62.6%	64,281	0	4,962	0.0%	0	0	0.0%	I and the second	(100,0%)
COMMUNITY & ECONOMIC DEV	3,221	0	0.0%	5,920	0	0	0.0%	0	0	0 0%	<u>-</u>	(100,00%)
NON-DEPARTMENTAL	0	0	0.0%	0	0	0	0.0%	0	D	0.0%	l	0.0%
CAPITAL IMPROVEMENT PROGRAM	0	0	0.0%	0	0	0	0.0%	0	0	0.0%		0.0%
Total	\$16,868,745	\$7,250,363	46.6%	\$ 2 3,242, 7 66	\$13,703,757	\$ 7, 11 7, 319	51,9%	\$27,496,239	(\$13,791,482)	(100,6%)		18,3%
											1	

OVERTIME ANALYSIS (in Dollars)

ALL FUNDS

Agency / Department	FY 2010-11	FY-2010-11		FY 2010-11	∰ FY 2011-12	FY-2011-12	FY 2011-12	FY 2011-12		FY 2011-12		ere t
and which the term of the contract of the cont	៊ុំុFinal Budgot 🖟	Q1 Actuals	Percent to	Pre-Audit	Special Salphone and American Special	4 _ Q1	Percent	Yoar-End	Year-End \$		Explanation of Over / (Under)	Yr-to-Yr
		11248-014	Date	Year-End	Top to deal of the state of the same	Overtime	Exp To Date	Estimate	(Over) /	w 25 to 100 to 1	Collection	Growth
				Actuals	(Q1)	Actual			. F 0 25	Under as %		YE to YE
								28 to 1 2 1	Adjusted' Budget	of Adjusted Budget		
fixed as a second of the second of the second	`-it		,			<u> </u>				Bonnar		
MAYOR	8.960	0	0.0%	0	11,419	0	0.0%	8,960	2,459	21.5%		0.0%
CITY COUNCIL	0	0	0 0%	0	0	0	0.0%	0	0	0 0%		0.0%
CITY ADMINISTRATOR	38,430	3,164	8 2%	51,929	38,430	4,912	12.8%	38,430	0	0.0%	1	(26.0%)
CITYATTORNEY	(570)	81	-14. <u>2</u> %	1,588	(570)	106	-18,5%	106	(106)	18.5%	OT is associated with legal seministrative staffing	(93.3%)
CITY AUDITOR	0	0	0.0%	34	ا	0	0.0%	О	0	0.0%	J.C. C.	(100.0%)
CITYCLERK	46,280	3,161	6.8%	19,489	23,140	1,973	8.5%	7,801	15,339	66.3%	OT is associated with agenda	(60.0%)
											management	` '
CONTRACTING & PURCHASING	2,890	559	19 3%	3,047			400 500	50.050	148 540	454 504	Overtime spent pertains to DIT Staff	4
INFORMATION TECHNOLOGY	11,050	27,381	247 8%	107,176	10,710	14,638	138 5%	59,352	(48.642)	(434.2%)	responding to technical issues and outages of applications for Public Safety and Citywide services.	(44.6%)
FINANCE & MANAGEMENT	98,910	13,245	13 4%	45,267	60,829	13,277	16.4%	52,506	28,323	35 0%	OT is primarily associated with parking management	16.0%
HUMAN RESOURCES	26,390	0	0.0%	6,321	26,390	2,564	9.7%	2,564	23,828	90.3%	OT is primarily associated HR technicians	(59.4%)
POLICE SERVICES	17,784,253	4,091,461	23 0%	15,000,224	14,152,207	4,804,803	34 0%	18,189,511	(4,037,304)	(28.5%)	historically low levels of sworn staffing leading to high OT costs, plus Occ Oak.	21.3%
FIRE SERVICES	4,305,066	3,592,066	83.4%	14,012,852	4,486,520	3,790,848	84.5%	15,163,390	(10,676,870)	(238.0%)	Overspending in overtime offset by savings in personnel, Fire department is expected to be within GPF appropriation	8.2%
MUSEUM	63,120	8,221	13.0%	41,125								(100.0%)
LIBRARY SERVICES	6,260	3,679	58.8%	7,024	6,260	1,954	31.2%	7,728	(1,468)	(23.5%)	OT is primarily associated with library branch services	10.0%
PARKS & RECREATION	0	8,005	0.0%	12,536	0	1,018	0.0%	4,024	(4,024)	0.0%	OT is primarily associated with employee back gmund review	(67.9%)
HUMAN SERVICES	387	1,756	454.0%	17,509	0	1,692	0.0%	6,691	(6,691)	0.0%	OT spending associated with Senior Center activities and accounting functions related to audits.	(61.8%)
PUBLIC WORKS	683,060	415,266	47.0%	1,842,991	1,345,659	432,513	32.1%	1,710,393	(364,734)	(27.1%)	OT spending primarily due to sewer maintenance related to EPA administrative order, street cleaning and tree service activities, and Occupy Oakland.	(7.2%)
COMMUNITY & ECONOMIC DEV	682.116	161,395	27.7%	609,442	307,720	149,228	48.5%	590,128	(282.408)	(91.8%)	OT is primarily associated with building/pennitting services	(3.2%)
NON-DEPARTMENTAL	0	0	0.0%	0	o	0	0.0%	0	0	D.0%	1	0.0%
CAPITAL IMPROVEMENT PROGRAM	0	0	0.0%	0	0	0	0.0%	0	0	0.0%		0.0%
, TOTAL TERMINATION	\$23,856,622	\$8,329,440	2`34.9%	\$31, 778,553	£20,488,714	÷,\$9,219,725	45.0% 🧐	\$35,841,584	(\$15,352,300)	-74,9%		12.8%
					<u>. </u>						<u> </u>	

LANDSCAPE AND LIGHTING ASSESSMENT DISTRICT FUND REVENUES (\$ in millions)

Revenue Category	FY.2010-11 FY Final Budgette Q	Mangas Articl		FY:2010-11 Pra-Audit Year-End Actuals	Adopted Budgot	Adjusted		in the factor of the second	Trobining manager and the same	Year-End \$		Yr-ta-Yr Growth YE to YE
TAX LEVY	18.21	0.28	1,5%	19,07	18,53	18.53	0.34	1.8%	18.53	0.00		(2.8%)
LICENSES & PERMITS	0.01	0.00	33.8%	0.02	0.01	0.01	0.00	29.2%	0.01	0.00		(27.3%)
INTEREST INCOME	0.00	(0,00)	0.0%	(0.02)	0.00	0.00	(0.00)	0.0%	(0.02)	(0.02)		(19.6%)
SERVICE CHARGES	0.17	0.05	27.6%	0.21	0.17	0.17	0.00	0.0%	0.17	0.00		(17.5%)
OTHER	0.00	(0,00)	0.0%	0.02	0.00	0.00	0,08	0.0%	0.00	0.00		(100.0%)
Total Revenue	\$18.39	\$6.33	1.8% 🤻	* \$ 19.29	∰#, \$18.7	\$18.71	\$0.42	2.3%	\$18.69	÷ (0.02)	BERGERAL TO COMPANY A MARKET	ു (3.1%)

LANDSCAPE AND LIGHTING ASSESSMENT DISTRICT FUND EXPENDITURES (\$ in millions)

Agency / Department	FY 2010-11**F	r 2010-11 I	FY 2010-11	FY 2010-11	FY 2011-12	FY 2011-12	FY:2011-12	FY 2011-12	FY 2011-12	FY 2011-12	FY 2011-12		4964
	Final Budget : Q	1 Actuals	Percent to	Pre-Audit	Adopted	Q1 Adjusted	Q1 Actual	Percent	Year-End	Year-End \$	Year-End	Explanation of (Overspending) /	Yr-to-Yr
			Date	Year-End	Budget	Budget		To Date	Forecast	market or back the	(Over) / Under	Normal Company of the	Growth
		reties (e),		Actuals				الله الأراث		Under	as % of	the control of the co	YE to YE
			SE SA					i	11,55	Adjusted Budget	Adjusted		REAL PLANS
CITY ADMINISTRATOR	0.02	0.00	13.3%	0 01	0.0	0.02	0.00	0.0%	0.02	0.00	0.00%		224.82%
CITY ATTORNEY	0.00	0.00	44.7%	0.00	0.0	0.00	0.00	0.0%	0.00	0.00	0.0%		(100.00%)
FINANCE & MANAGEMENT	0.02	0.00	4.7%	0,00	0.1	0.06	0.00	0.1%	0.06	0.00	0.00%		4432.48%
MUSEUM	0.21	0.04	19.4%	0.19	0.0	0.00	0.00	0.0%	0.02	-0.02	0.0%		(89.58%)
PARKS & RECREATION	4.21	1.07	25.3%	4.34	3.9	3.90	1.00	25.6%	4 01	-0.10	(2.63%)	Anitcipated cverspending in personnel.	(7.65%)
PUBUC WORKS	13.67	2.69	19,4%	12.49	14,3	14,46	2.94	20.3%	13.06	1.40	9.65%		4.57%
INFORMATION TECHNOLOGY	0.00	0.00	0.0%	0.00	0.0	0 00	0.00	0.0%	0.00	0.00	0.0%		0.0%
NON-OEPARTMENTAL	0.00	0.00	0.0%	0.00	0.0	0.00	0.00	0.0%	0.00	0.00	0.0%		(100.00%)
Total Expenditures等品等数量。	* \$18.34	\$3.80	20.7%	\$17 . 03 شدة	ા ે હા \$18.3 0	\$18.44	\$3.94	21.3%	\$17.17	_~ .5. \$1.2T v	.> 6.90%	TO THE STATE OF TH	0.81%
Less prior year carrylogwards and encumbrances						0.14			0.14				:
NET EXPENDITURES & SAME AND A 1	1 Land 10 10 10 10 10 10 10 10 10 10 10 10 10	un o Malaysi.	alverretura	47.40 (4.40.42	grapi sign	:::: 0 - \$18.3 0	, recipio s	· . **	\$17.03	GU Philippialia	44. V\$ VØ		#VALUE!

EQUIPMENT FUND REVENUES (\$ In millions)

Revenue Category	FY 2010-11 Final Budget	ber dan cata i Grounda	FY 2010-11 Percent to Date	FY 2010-11 Pre-Audit Year-End Actuals	Adopted Budget	Adjusted			FY 2011-12 Year-End Estimate	Year-End S	al minimal department and security	Yr-to-Yr Growth YE to YE
INTERNAL SERVICE	18.65	4.20	22.5%	17.40	17.48	17.48	4.22	24.2%	16.90	(0.58)	Internal service revenue anticiapted to be lower in FY 11-12.	-2.9%
SERVICE CHARGES	0.16	0.00	0.0%	0.01	0.16	0.16	0.00	0.0%	0.00	(0.16)		-100.0%
INTEREST INCOME	(1.27)	(0.01)	0.7%	(0.04)	(0.04)	(0.04)	(0.01)	25.6%	(0.04)	(0.00)		-13.2%
LICENSES & PERMITS	0.08	0.02	19.0%	0.05	0.08	0.08	0.01	11.8%	0.04	(0.04)		-30.6%
MISCELLANEOUS	0.80	0.12	14.9%	0.58	0.30	0.43	0.05	11.8%	0.21	(0.23)	l	-64.7%
Total Revenue	\$18.42	\$4.32	23.5%	18.00	\$1 8.0	\$18.11	\$4.28	23.6%	\$17.11	(1.01)	a declarication and rest of the	-4.9%

EQUIPMENT FUND EXPENDITURES (\$ in millions)

Agency / Department	EV 2040 44*	*** FY 3040 444	E1/ 0010 11										
	FY ZU JU-17	FY 2010-11 O1 Actuals	FY, 2010-11			# FY:2011-12		FY 2011-12	FY 2011-12	ÿFY₁2011-12	1g FY 2011-12	Prop. certs (1895) representative property in	0 12,800 000000
and the second s	mai buuget.	OT ACTUBIS 23	Percent			Q1 Adjusted		Percent	Year-End			Explanation of (Overspending) /	Yr-to-Yr
artika artika da Parita Andela Baka Jaka			TALE TO DATE			Budget	· 第二十二年	to Date	- Esdmate	(Over) /	(Over) ا	Savings	Growth
				Actuals				2.4			Under as %		•YE to YE
	يون چې ښوني. د خواو کا خوا			M. 475	** - C1C3352	Hidanguho ka			1	Adjusted	of Adjusted		
FINANCE & MANAGEMENT	0.36	0.00	0.0%	0.36	0.01	0.01	0.01	64.00			Budget		
NFORMATION TECHNOLOGY	0.00	0.00	25.0%	0.00	0.00	0.00		61,0%	0.01	0.00	0.00%		(95,95%
PARKS & RECREATION	0.00	0.00	0.0%	0.00			0.00	0.0%	0.00	(0.00)	0.070		0.00%
PUBUC WORKS	18 97	2.90	15.3%	- 1	0.00	0.00	0,00	0.0%	0,00	(0.00)	0.0%		0.00%
	10.51	2.50	13.376	17,44	15.70	16.40	3.13	19.1%	16,08	0.32	1.96%	Anticipated savings due to personnel	(7.78%
COMM & ECON DEVELOPMENT	0.00	0.00	0.0%	0.00	0.00	0.00						vacancies.	(********
NON-DEPARTMENTAL	0.00	0.00	0.0%			0.00	0,00	0.0%	0.00	0.00	2.070		0,0%
CAPITAL IMPROVEMENT PROGRAM	0.00	0.00		(0.66)		0.00	0.00	0.0%	0.00	0 00	0.0%		(100,00%
THE THE PROGRAM	0,00	0,00	0,0%	0.17	0,00	0,00	0.00	0.0%	0.00	0 00	0.0%		(100,00%)
Total Expenditures	v #40.22												(100,00,00)
C-es expositanteres 2000 1 to the street	\$10.32	\$2.90	15,0%	\$17.11	\$15,70	\$16.42	\$3.14	19.1%	\$16.10	0.32	1.95%	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(5.92%)
ess prior year carryforwards and encumbrances								i					19.32 70
						0.86			0.86			į	
				J	ļ								
NET EXPENDITURES 本于工品研究		e - F 7 +			er er er er	\$15.56	- 5 .		* \$15.24	- ; , , .			
				$\overline{}$		- +10. 50			··· 2 315,24	- , ", ,		Astronomic Total	
												_	

FACILITIES FUND REVENUES (\$ 1n m1llions)

Revenue Category	FY 2010-11 F	Y 2910-11 F	7 2010-11	FY 2010-11	FY 2011-12	FY 2011-12	FY 2011-12	FY 2011-12	FY 2011-12	FY 2011-12	Explanation of	in de de
PERMIT	Final Budget U	1 Actuals	Percent	Pre-Audit	10000000000000000000000000000000000000	\$22000 to \$4000 to \$4	Q1 Actuals	27,2000,002,2000,000,000,000,000,000,000	CONTRACTOR PROGRAMMENT	100 months of the \$42 (\$22.2)	Over / (Under) Collection	Yr-to-Yr
		h da Grand St	to Date	Year End	Marie Marie Committee	indicate description Term		to Date	Estimate	700000000000000000000000000000000000000		Growth
		Part Control		Actuals		(Q1)				(Under) Adj. Bud.		YE to YE
INTERNAL SERVICE	23.47	5.86	25.0%	23.63	22.26	22.26	5.57	25.0%	22.26	0.00		-5.8%
SERVICE CHARGES	0.15	0.02	13.0%	0.02	0.11	0.11	0.14	120.2%	0.11	0.00		443.4%
INTEREST INCOME	(2.10)	(0.02)	1.0%	(0.02)	(0.08)	(0.08)	(0.02)	31.3%	(0.09)	0.02		466.7%
MISCELLANEOUS	0.00	0.13	0.0%	0.38	0. 9 0	0.90	0.10	10. 7 %	0.85	0.05	Anticipated increase from other	125.6%
											service charges and insurance claims and receipts.	
GRANTS & SUBSIDIES	0.04	0.00	0.0%	0.12	0.12	0.12	0.00	0.0%	0.00	0.12	cianno ana recorpto.	
Total Revenue	\$21.56	\$5.99	27.8%	\$24.1	\$23.32	\$23.32	\$5.78	26.0%	523.13	(0.19)		-4.2%

FACILITIES FUND EXPENDITURES (\$ in millions)

Agency / Dopartmont	FY 2010-11 F	Y 2010-11	FY 2010-11 F	Y 2010-11	FY, 2011-12	FY 2011-12	FY-2011-12	FY 2011-12	FY:2011-12	FY 2011-12	FY 2011-12		an daka
special districts of a sale Fi	nal Budget C	1 Actuals	. Parcent	Pro-Audit	Adopted	Q I Adjusted	Q1 Actual	Porcont	Year-End	Yoar-End \$	Yoar-End	Explanation of production is	Yr-to-Yr
	in all the latest	directions.	to Date	Year-End	Budgot	Budget	dech debié	to Date	Estimate	2230 CONTRACTOR CONTRACTOR CONTRACTOR		(Overspending) / Savings	Growth
	a distribution	Maria di Ka	dibija sv. sv. sje.	Actuals	and a said	in Sanda	4-4444		Alleita a ca	Attended by the party of the same of the s	Under as %	11/2/14 4 44 44 44 44 44 44 44 44 44 44 44 44	YE to YE
	a di da Ario	Beth	SPR C	44.6			非在通過 過				of Adjustad Budget		
FINANCE & MANAGEMENT	0.01	0.00	0.0%	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.0%		(100.00%)
INFORMATION TECHNOLOGY	0.00	0.00	25.0%	0.00	0.00	0.00	0.00	0.0%	0.00	0.00	0.0%		(100.00%)
PUBLIC WORKS	22.36	4.95	22.1%	21.20	22.66	23.74	4.96	2 0. 9 %	23.45	0.29	1.2%	Anticipated underspending in	10.64%
												personnel due lo vacancies.	
POLICE SERVICES	0.00	0.00	25.0%	0.00	0,00	0.00	0.00	0.0%	0.00	0.00	0.0%	i	(100.00%)
NON-DEPARTMENTAL	0.00	0.00	0.0%	(0.37)	0.00	0.00	0.00	0.0%	0.00	0.00	0.0%		(100.00%)
CAPITAL IMPROVEMENT	0.00	0.00	0.0%	0.01	0.00	0.00	0.00	0.0%	0.00	0.00	0.0%		(100.00%)
Total Expenditures	\$22.37	\$4.95	22.1%	\$20.84	· \$22.66	\$23.74	- \$4.96	- *_20.9%	টে: \$2 3.46		<i>"</i> 1.24%		(\$.70%)
Less prior year carryforwards and enclimbrances						0.88			0.88				
NET EXPENDITURES	4 - 2 - V - 174					\$22,86	-	3 No. 1 1 10	. 🚉 . 1\$22.57			* ^7,5	(5,70%)
1													