

# ATTACHMENT D

Supplemental to Funding Strategies to Reduce  
Homelessness in Oakland



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OAKLAND

2017 MAY 19 AM 9:34

# AGENDA REPORT

**TO:** Sabrina B. Landreth  
City Administrator

**FROM:** Sara Bedford  
Director, Human Services

**SUBJECT:** Funding Recommendations To  
Address Homelessness In Oakland

**DATE:** May 18, 2017

City Administrator Approval

Date:

5/18/17

## RECOMMENDATION

**Staff Recommends That the City Council Receive a Supplemental Report and Recommendation to Refer Select Recommendations for Addressing Health, Safety and Services Related to Street Homelessness for Funding Consideration in the City's Biennial FY 2017-2019 Budget Deliberations.**

## EXECUTIVE SUMMARY

On April 25<sup>th</sup>, 2017 the Human Services Department presented an informational report on homelessness to the Life Enrichment Committee. That report included strategy recommendations and estimated costs for a range of interventions including Encampment Health and Safety, Interim Housing, and Permanent Housing. The Life Enrichment Committee requested additional information regarding several aspects of the report. This supplemental report is in response to that request.

## REASON FOR SUPPLEMENTAL

Staff submits this supplemental report to outline select recommendations for addressing the health, safety and services related to street homelessness. Staff has provided: a prioritized menu of recommendations for funding consideration; more detailed budgets for recommendations proposed; programmatic impacts of proposed interventions; and, potential funding partnership scenarios with County and other partners for consideration.

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**BACKGROUND / LEGISLATIVE HISTORY**

On April 25, 2017, HSD presented a detailed report on the current homeless services landscape, program models, metrics for measuring success, and scale and scope of the issue.

The chart below was included in that report and is designed to offer a *menu* of near-term options to provide shelter and mitigate health and safety issues for unhoused community members.

Strategy Recommendation	Estimated Cost	Notes
<b>Encampment Health and Safety</b>		
Health and Hygiene Services in Place Projects	\$180,000/ year	Creation of an additional 5 sites per year
Renew Shelter Emergency Ordinance	None	Facilitates expeditious implementation of shelter/interim housing proposed here
Private Sector Coordination	Estimated \$137,000/ year	Staff person at the Program Analyst II level Coordinate donations, landlords, etc.
Create formal interdepartmental teams with specialization in homeless services	TBD, costs may include dedicated OPD and PWA teams	Staff of team includes: HSD, PWA, OPD, Fire, Transportation, CAO
<b>Interim Housing</b>		
Safe Haven/ Camping & Parking Sites	\$1,000,000 /year	3 sites serving 40 people each at one time
Create second Henry Robinson—interim housing tied to rapid permanent housing placements	\$2,000,000/ year for services; leasing costs for non-city owned building would be on top of this amount. Building acquisition possible through housing bond funds from KK or A1. The Mayor has directed staff to include \$10M-\$15M of funds from the first available tranche to acquire such a building.	137 beds, approximately 300 people served over 1 year with 240 getting housed; includes 6 months post housing support (case management and financial assistance)
<b>Permanent Housing Development</b>		
Focus on rapid construction program models for deeply affordable units	TBD by HCD. HCD is already working on strategies to utilize new bond resources for this purpose.	Stackable micro-units, purchase and renovation of Single Room Occupancy hotels and other similar buildings, etc.
Explore regulatory or financial relief for income restricted second units e.g., tiny houses or secondary units.	Planning Dept. and HCD are working on potential financial models.	Homeowners could have rental units / tiny homes which could potentially stabilize income for them, e.g. low income seniors, and at the same time provide housing for homeless residents.

Other Options/ Programs		
Coordinated Entry for Oakland	County funded	Will result in expanded street outreach and housing navigation (case management) for the most vulnerable; should lead to increased efficiencies
Employment for unsheltered residents pilot	Estimate \$50,000 for 1 year pilot, serving 45 individuals	Explore program options that use individuals who are homeless under employment training e.g., at Safe Haven sites
Develop significant investment in capital costs and services costs to address homelessness		Explore strategies being used by other cities including: <ul style="list-style-type: none"> <li>• Public -Private campaigns (SF)</li> <li>• Ballot Measures to create dedicated revenue stream for homelessness (San Diego and Berkeley)</li> <li>• Sales Tax (LA)</li> <li>• Air B&amp;B tax (Portland)</li> </ul>

Funding to develop deeply subsidized housing – city and county bonds, a proposed state mental health services bond – is funding that will lead to longer term permanent housing solutions. However, it is also important to note that deeply subsidized and longer term supportive and permanent housing requires on-going funding for operational and service costs. In order to alleviate the housing crisis for people with deep and multiple needs, this on-going funding must be part of any capital program to construct more of this type of affordable housing. In other words, staff strongly urges the Council to include these on-going costs in any decisions about programs and facilities to decrease homelessness in Oakland.

The City's current investments in chronic homelessness are through HSD's Community Housing Division which has an overall budget of approximately \$12.6 million. The funding comes from a variety of sources including federal, county, state and local funding. These sources and their amounts are outlined in the chart below for FY 2016-17.

Funding Source	Services	Total Award 16/17
City General Fund	Rapid Rehousing, Outreach, Winter Shelter, Services in Permanent Supportive Housing	\$1,257,227.00
HOPWA	Housing Development, Prevention, Housing Subsidies	\$2,196,785.00
HUD/Continuum of Care	Interim/Transitional Housing for singles, families, youth; Rapid Rehousing for Families, Youth,	\$4,838,673.00
ESG	Rapid Rehousing, Shelter, Outreach, Legal/Benefits Advocacy	\$640,050.00
CDBG	Rapid Rehousing, Services in Permanent Supportive Housing, Emergency Food Distribution	\$1,141,625.00
Alameda County	Rapid Rehousing, Winter Shelter, Flexible subsidies	\$572,862.99
Oakland Housing Authority	Housing Subsidies and Housing location services	\$1,960,000.00
<b>Total Funding</b>		<b>\$12,607,722</b>

Of this amount, approximately \$2,000,000 is for HOPWA and is passed through for HIV/ AIDS Housing Development and services to both Contra Costa and Alameda County. Roughly \$1,000,000 is used for City administrative/ direct services staff and the balance of \$9,000,000 is grant funding for the range of services described below.

Service Type	FY 16/17 allocations
Services to support formerly homeless people in permanent housing	\$547,603
Outreach	\$365,000
Rapid Rehousing	\$1,968,604
Shelter (includes winter shelter):	\$569,949
Benefits Advocacy/Legal	\$45,000
Transitional/Interim Housing	\$3,377,764
Housing Subsidies (OPRI):	\$1,960,000
Food Distribution	\$100,000
Encampment Response (Compassionate Communities Pilot, Health and Hygiene Pilot	\$65,000
<b>Total</b>	<b>\$8,997,920</b>

The charts above do not include other City resources and costs for service such as Public Works and OPD that may be directed to support the work of addressing homelessness. And, in addition to direct County resources given to the City of Oakland, there are many more investments from the County that more broadly support homeless services. These include Permanent Supportive Housing programs (such as Shelter plus Care), and investments in affordable housing which are allocated on a county wide basis. In addition, County funds allocated through the County Social Services Agency and the Health Care Services Agency (including behavioral health and substance abuse services) also provide significant services to homeless individuals.

Although there are significant resources currently being dedicated to addressing homelessness in Oakland, it is not enough given the growing encampments and increasing number of homeless individuals and families. The chart in the next section of this staff report outlines some additional interventions that the Council could consider in the FY 2017-19 budget to supplement

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our current investments in this area. These additions require budget trade-offs and will result in cuts elsewhere in the budget.

### **ANALYSIS AND POLICY ALTERNATIVES**

The Mayor and the City Administration have been clear that homelessness is not a problem that can be adequately solved by any city, including Oakland, in isolation. It requires a collaborative approach and reliance on blended funding streams, as has always been the case in the work that has been undertaken to address homelessness for decades. The City of Oakland's HSD work is tightly coordinated with larger countywide efforts to address homelessness in Alameda County. For example, the City is an active participant in Everyone Home, the countywide effort to end homelessness in Alameda County. The City has participated in planning efforts for coordinated entry and will closely partner with the County to implement Coordinated Entry in Oakland. In addition, in recent months the City and County have partnered in funding the Compassionate Communities pilot project to provide services at an existing encampment in West Oakland. Further, HSD also collaborates and coordinates with the City's Housing and Community Development Department (HCDD) in order to increase the supply of permanent supportive housing and assure that once stabilized, former homeless people can receive assistance from subsidy and other housing programs.

The Human Services Department, in alignment with the Mayor and City Administrator, recommends focusing on three priorities from the list of interventions that can be achieved in the near term and have potential for funding partnerships to enhance success and feasibility. They are also interventions that are consistent with the City's role in providing more immediate relief to unsheltered residents and partnering with the County and the Oakland Housing Authority for other higher impact interventions.

These actions outlined below are focused on what can be accomplished now, balancing current needs and limited resources. Priorities include:

- The creation of *up to 10* health and hygiene services-in-place encampment interventions over the next two years.
- The development of at least one (of a recommended three) safe haven site(s)
- The creation of a second Henry Robinson like model for Interim Housing leading to permanent housing.

### **FISCAL IMPACT**

Budgets for each priority intervention listed below are included in this report as **Attachment D**.

#### ***Health and Hygiene Services In Place***

As housing that is and will be in the pipeline is developed, the need for these types of interim interventions will decrease and they could be phased out. In FY 17/18, HSD recommends the creation and ongoing maintenance of four sites. For FY 18/19 we propose that the City add an additional five sites and continue monthly maintenance at all 10 sites. Each health and hygiene

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intervention is estimated to cost about \$29,498 per year in its first year of operation. This includes the following costs:

➤ One time start-up costs (delivery of k-rails, delivery of equipment)	\$ 15,734
➤ Annual Costs portable toilets / wash station service (estimate 2 per site)	\$ 13,764
➤ Garbage service (prioritized by City staff)	\$ 0
➤ <b>Total Annual Cost per site</b>	<b>\$29,498</b>
➤ <b>Total Annual cost for 5 sites in FY 17/18</b>	<b>\$147,490</b>
➤ <b>Total Annual Cost for 10 sites in FY 18/19</b>	<b>\$216,310</b>

It should be noted that on-going garbage pick-up and larger bulk trash removal is currently conducted by Public Works.

The Human Services Department recommends utilizing \$100,000 (of the proposed \$250,000) in encampment related homelessness funding in the Mayor's FY 17-19 proposed budget for this project. Per discussion with County partners, funding for this type of non-service related intervention is appropriately born by City and volunteering community members and organizations, many of whom have already volunteered to support these interventions.

As mentioned in the prior report, over the past six months, management of the Compassionate Communities Pilot as well as other encampment related projects has created strong partnerships across multiple city departments (Human Services, Public Works, OPD, Traffic, and City Administration). There is now a core group of people from each of those departments who are a de facto homelessness team. As recommended in the prior report, on-going support for a dedicated encampment team from Public Works as well as the formal continuation of the existing interdepartmental team is highly desirable. The Mayor's budget has added funding for another KOCB team and for more Public Works support to clean up illegal dumping and to address issues related to street encampments.

#### ***Safe Havens: Camping/ Parking***

Safe Havens provide a safe place for unsheltered homeless residents to be, where they can be linked to services and work with service providers to obtain permanent housing. We propose to pilot one site where up to 40 high need individuals could locate at one time, with 65% of the individuals (26 people) becoming housed over the course of one year. As those who exit for permanent housing leave the site, additional people will be permitted to move in. All participants would sign a partnership agreement indicating their willingness to actively engage in services and limiting the duration of each person's stay (for example, to 6 or 12 months). The exact length of stay for the site will be decided once a full program design is finalized.

This site would function like a navigation center, but without walls. Some of the key lessons from the Compassionate Communities Pilot were the importance of site control to manage who enters the site and to limit the numbers of people staying there. HSD believes that the best way to manage these issues in a Safe Haven site is to have on site staffing.

We underscore that this is an interim intervention and idea that would serve as a pilot. Its longer term benefit would, at a minimum, be assessed over the initial year to determine if it is worth continuing.

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Each Safe Haven site will cost approximately \$425,000 as a single site (multiple sites may yield some economies of scale. A basic budget includes staffing and operational costs as follows:

- Staffing (Site Management, Housing Navigation services to assist people in obtaining housing) \$300,000
- Operations (portable toilets, client supplies, office supplies, laundry) \$118,216
- One Time Costs (storage shed, storage bins pre-fab office space) \$7,000
  
- **Total Costs for Year 1** **\$425,216**
  
- Optional One Time Costs (Tuff Sheds/hard sided structures in lieu of tents, bedding, etc.) \$66,000

The Human Services Department recommends utilizing \$150,000 (of the \$250,000) in encampment related homelessness funding in the Mayor's FY 17-19 proposed budget for this project (applied to the costs of site management and operations). HSD recommends and will pursue a match from Alameda County's boomerang encampment interventions set aside funds to support the balance of the budget specifically for the services, as is consistent with their role. Initial staff level conversations with the County have included this option. The request to the County will be for a \$275,000 match.

Staff recommends the optional expense of using hard sided structures (like Tuff Sheds or something similar) rather than tents at a safe haven site. The cost of these structures, plus cots and bedding, would add approximately \$66,000 to the overall cost. However, staff in concert with the Mayor's Office, and with assistance from the Council, believes that there is an opportunity to offset these types of expenses through private donations.

The Safe Haven pilot recommendation requires identification of appropriate land, ideally city owned or leased. Staff has been working actively to assess options, including land owned by the City and other public agencies. Staff has been working on narrowing down a list of City owned property, which was provided by the City's Real Estate office. (**See Attachment E**) Please note that the process of narrowing down is not complete and the list contains sites, which are not and would not be appropriate for the siting of a safe haven location. We understand that siting of any potential Safe Haven location is sensitive and any decision would have to be undertaken weighing and balancing several factors, including size, proximity to public transportation, ensuring equity in addressing encampments in all parts of the city, neighborhood support/ neighborhood impacts of a safe haven site.

***Interim Housing- Creation of a large, low barrier, interim housing program - A second Henry Robinson/Housing Fast Support Network (HFSN)***

As another interim, but more medium-term solution, the Mayor and City Administration are aligned in recommending the following proposal as having the most potential to have a substantive benefit to unsheltered individuals and therefore it is HSD's highest priority recommendation.

The current Henry houses 137 individuals at any one time, serves 300 clients over the course of the year, and exits over 240 people per year to permanent housing. Only interventions of this

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scale and success rate will start to make an impact in reducing the numbers of people experiencing street homelessness in Oakland. With a second program, 600 literally homeless individuals could be served each year with approximately 500 of them becoming permanently housed. Funding this model at less than the estimated cost would result in a smaller program, serving fewer people each year.

Staff recommends the purchase and rehabilitation of similar sized facility to create a "second Henry" through the use of bond funding approved through Measure KK last November. This has been determined to be an eligible expense and would contribute to achieving the 20% and below AMI goal of the Council. The City's role as a provider of housing in general makes this an appropriate role for the City. The Mayor has directed staff to pursue acquisition of a site for this purpose as soon a funding becomes available from the first tranche of infrastructure and affordable housing bond funds. However the associated services necessary to stabilize people and prepare them for more permanent housing options is not an eligible expense for bond funding. Therefore, we need to look to other funding sources, which is the challenge.

Services and operating costs for a large, low barrier Interim Housing model would be approximately \$2,000,000 per year. This includes:

➤ Supportive Services	\$928,578
➤ Operations	\$951,422
➤ Administration	\$120,000
➤ <b>Total</b>	<b>\$2,000,000</b>

Staff has identified the following potential sources of funding for the services/operating costs:

- HUD CoC – HUD has indicated that they are introducing a new program model into their NOFA competition this year (expected to happen over the summer) which combines short term transitional housing with rapid re-housing. This is very similar to the current model at "The Henry" and could potentially be used to fund some costs of a second program, if a building were identified and purchased within the next few months.
- County Funds- the City is in active conversation with the County about what other County resources could be identified to support the creation of a second large Interim Housing model in Oakland.
- Oakland Housing Authority (OHA) – The City is also in current discussion with the OHA to partially fund the Henry Robinson Interim Housing Program through Moving To Work funds. This same type of OHA funding may replicable to cover a similar percentage of service costs at a new program site (e.g. "a second Henry").
- City General Funds – some percentage of City funding should be considered as part of any services funding in order to leverage MediCal funds.

It is important to recognize that each funding source above has its own competitive funding process, and there are no guarantees of funding, but Oakland has been competitive in drawing down County and other sources of funding in the past. While we cannot commit all partners to specific amounts, the budget below represents an estimate of how funding for a second low barrier Interim Housing program *might* be framed based on our current HFSN model. It is important to note *this is simply a sample and has NOT been reviewed, approved or vetted by partner agencies*. Initial discussions with all partners to confirm interest in such a project have taken place but without specific numbers or any Board approvals.

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<b>Second Interim Housing Program</b>					
	<b>BUDGET</b>		<b>POTENTIAL SOURCES</b>		
<b>Support Services</b>		<b>HUD CoC</b>	<b>County</b>	<b>City GF</b>	<b>OHA</b>
Personnel (direct service staff i.e. housing navigators, employment, resident counselors, etc.)	\$632,660.00	\$300,000.00	\$232,660.00	\$100,000.00	
Non-Personnel (includes client transportation, food, program supplies, after-care support)	\$295,918.00	\$295,918.00			
<b>Sub Total</b>	<b>\$928,578.00</b>	<b>\$595,918.00</b>	<b>\$232,660.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>
<b>Operations</b>					
Personnel (direct service staff i.e. security, property management staff, site coordinator, etc.)	\$259,902.00				\$259,902.00
Non-Personnel includes utilities, furniture, communications, repairs, pest, insurance, security system, & service agreements, etc.)	\$691,520.00	\$40,000.00		\$160,000.00	\$491,520.00
<b>Sub Total</b>	<b>\$951,422.00</b>	<b>\$40,000.00</b>	<b>\$0.00</b>	<b>\$160,000.00</b>	<b>\$751,422.00</b>
<b>Administration</b>	<b>\$120,000.00</b>	<b>\$22,000.00</b>	<b>\$33,000.00</b>	<b>\$40,000.00</b>	<b>\$25,000.00</b>
<b>Total</b>	<b>\$2,000,000.00</b>	<b>\$657,918.00</b>	<b>\$265,660.00</b>	<b>\$300,000.00**</b>	<b>\$776,422.00</b>

\*\* This General Fund funding would probably not come on line until 2018 at the earliest. It could be addressed at the mid-cycle revise, when revenue projections related to cannabis and increases in other sources of revenue will be more certain.

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### **PUBLIC OUTREACH/INTEREST**

This report did not require public outreach other than the posting of this report on the website.

### **COORDINATION**

Coordination has occurred between the Human Services Department, Office of the City Attorney, Controller's Bureau, and the City Administrator's Office.

Additional Coordination has taken place between the City of Oakland Human Services Department and staff of the County Health Department and County Housing and Community Development Department as well as with Everyone Home.

### **SUSTAINABLE OPPORTUNITIES**

***Economic:*** As noted in the report, all funds identified in this report are for the purpose of providing housing and services to the homeless to eliminate and prevent homelessness. Such outcomes are achieved through rapid rehousing assistance

***Environmental:*** The provision of housing for at-risk and homeless persons is intended to address the environmental degradation caused by homeless families and individuals precariously housed or living on the streets.

***Social Equity:*** The expenditure of these funds is targeted to the most vulnerable and at-risk populations in this City and is providing essential and basic human services, housing and support.

**ACTION REQUESTED OF THE CITY COUNCIL**

Staff Recommends That the City Council Receive a Supplemental Report and Recommendation to Refer Select Recommendations for Addressing Health, Safety and Services Related to Street Homelessness for Funding Consideration in the City's Biennial FY 2017-2019 Budget Deliberations.

For questions regarding this report, please contact Lara Tannenbaum, Community Housing Services, Acting Manager, at 238-6187.

Respectfully submitted,

  
SARA BEDFORD  
Director, Human Services Department

Reviewed by: Sara Bedford, Director  
Prepared by: Lara Tannenbaum, Acting  
Manager

Attachments:  
April 25, 2017 staff report  
List of Publically Owned Land

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# **ATTACHMENT**

**Staff Report**

**April 25, 2017**

**Life Enrichment  
Committee Meeting**



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# AGENDA REPORT

**TO:** Sabrina B. Landreth  
City Administrator

**FROM:** Sara Bedford  
Director, Human Services

**SUBJECT:** Funding Strategies To Reduce  
Homelessness In Oakland

**DATE:** April 13, 2017

City Administrator Approval

Date:

4/13/17

## RECOMMENDATION

Staff Recommends That The City Council Receive An Informational Report On Funding Strategies For Consideration In City Council's Fiscal Year (FY) 2017-19 Biennial Budget Deliberations. The Investments Outlined Below Are Designed To Relieve Human Suffering Currently Being Experienced For People Who Find Themselves Homeless Especially Those Who Must Live Unsheltered On Streets.

## EXECUTIVE SUMMARY

The current housing crisis has not only caused displacement of long term Oakland residents to other communities but many of our most vulnerable, low income residents have been driven into literal homelessness, often unsheltered. The current system for all types resources -- shelter, interim and transitional housing, permanent supportive housing -- is inadequate to meet the current and projected need, based on economic and housing cost trends. There is a crisis of health, safety and dignity for unsheltered Oakland residents who are forced to live on streets and under freeways. There is an outcry from sheltered residents to address the issue in their neighborhoods, to respond with compassion and a remarkable number of requests to offer assistance.

The 2015 Homeless count had 2,200 individuals who were literally homeless and of that number 1400 were unsheltered. The balance were in transitional housing or shelters. Staff fully expects the 2017 count to be higher and all homeless counts are considered undercounted by a factor of two or three.

To address this need, staff recommends investments in the following interventions to begin to meet the needs of chronically homeless individuals living on the streets and their sheltered neighbors. These investments are designed to create options to shelter and mitigate health and safety issues while the currently designated funding to develop deeply subsidized housing -- city and county bonds, a proposed state mental health services bond -- will lead to permanent solutions. The potential actions outlined in this staff report are focused on what can be accomplished now, balancing current needs and limited resources.

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The chart below outlines the recommended actions and their costs.

Potential Strategy	Estimated Cost	Notes
<b>Encampment Health and Safety</b>		
Health and Hygiene Services in Place Projects	\$180,000/ year	Creation of an additional 5 sites per year
Renew Shelter Emergency Ordinance	None	Facilitates expeditious implementation of shelter/interim housing proposed here
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Focus on rapid construction program models for deeply affordable units	TBD by HCD, using new bond resources	Stackable micro-units, purchase and renovation of Single Room Occupancy hotels and other similar buildings, etc.
Explore regulatory or financial relief for income restricted second units such as tiny houses		Home owners could have rental units / tiny homes tied to housing homeless residents.
<b>Other Options/ Programs</b>		
Coordinated Entry for Oakland	County funded	Will result in expanded street outreach and housing navigation (case management) for the most vulnerable; should lead to increased efficiencies
Employment for unsheltered residents pilot	Estimate \$50,000 for 1 year pilot, serving 45 individuals	Explore program options that use individuals who are homeless under employment training e.g., at Safe Haven sites
Develop significant investment in capital costs and services costs to address homelessness		Explore strategies being used by other cities including: <ul style="list-style-type: none"> <li>• Public-Private campaigns (SF)</li> <li>• Ballot Measures to create dedicated revenue stream for homelessness (San Diego and Berkeley)</li> <li>• Sales Tax (LA)</li> <li>• Air B&amp;B tax (Portland)</li> </ul>

Any strategy that the City adopts to address homelessness must ensure that resources and interventions are targeted to the people most likely to benefit from them. Attachment A provides a rough estimate of the breakdown of high, medium and low need individuals who experience homelessness in Oakland. [Attachment A- Modeling levels of need .docx](#)

Addressing homelessness in Oakland is occurring in the context of changing policies at the county and federal level. At the county level, significant resources are being added to the existing homeless services infrastructure. These resources are targeted to people with the highest levels of need (as described in Attachment A) and to increase system efficiencies. The strategies outlined in this report are designed to be complementary to the county efforts as well as provide a broader reach within Oakland – addressing a wider population of homeless individuals (including high, medium and low need) and keeping in mind the specific needs of

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Oakland, with its high numbers of unsheltered homeless individuals, high numbers of encampments, and the significant impact of homelessness on the City's housed residents.

### **REASON FOR URGENCY**

The last homeless Point In Time Count, conducted in January 2015, found 1384 individuals sleeping on the streets of Oakland on any given night. These numbers were widely assumed to be an undercount at the time and, although the 2017 numbers are not available yet, it is very possible that the Point In Time count numbers will increase. Additional recent events including the pending closure of the services in place site at 35<sup>th</sup>/Magnolia (displacing 40 homeless individuals), the pending closure of the City's main Winter Shelter (displacing 65 homeless individuals), and the fire at 2551 San Pablo (displacing over 100 individuals from an existing building that was deeply affordable) have served to highlight the crisis nature of this issue. While there is some relief on the horizon in the form of extremely low income units to be built or rehabbed through the recent county and city bond measures, there is an urgent need for more City focused actions to address this problem.

### **BACKGROUND / LEGISLATIVE HISTORY**

Just as the reasons for homelessness are diverse and complex, the solutions to homelessness are similarly varied. No single response will work effectively given how people come into and stay homelessness. That said, there are demonstrated federal, state and county strategies that we know work in Oakland and can alleviate this crisis.

In the past two years, the City Council has received 3 reports about homelessness in Oakland. These include:

- A September 29, 2015 report regarding the Winter Shelter Strategy for FY 2015-2016. ..\Winter Shelter 2015\85845 CMS - winter shelter 15-16 staff report.pdf
- A January 7<sup>th</sup>, 2016 report with additional information on the Homeless Crisis in the City of Oakland. ..\Homeless Investments 2016\Published Homeless Crisis Rpt Jan19CC.pdf
- A December 2016 informational report on Homelessness was submitted to the City Council. ..\Compassionate Communities\final reso and report\Homeless Encampments-Compassionate Communities report.pdf

All of these reports have recommended some combination of strategies to address the short term, medium term and long term solutions to homelessness. These reports have resulted in the City Council providing additional funding to enhance and expand existing strategies to respond to this problem. This report on homelessness echoes many of the recommendations presented in previous reports and recommends specific interventions for funding including immediate strategies to address encampments and a request to replicate an existing, successful interim intervention model. In addition, it addresses some specific items as requested by the Council including:

- Information On Coordination with State, County and other jurisdictions
- Progress On Identifying Land For A Sanctioned Encampment
- Status And Feasibility Of Tiny Homes As A Partial Solution

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- Number Of Beds In Oakland-Based Shelters
- Other Solutions That The Administration Deems Worthy Of Consideration
- Point-in-time" results of the 2017 homeless count
- Information on using 455 7<sup>th</sup> Street to house homeless individuals
- Using hotels along MacArthur Blvd. for housing
- Involving the private sector to help address homelessness

### Changing Federal/County Landscape of Strategies to Address Homelessness

#### ***Coordinated Entry***

Coordinated Entry is a standardized method to connect people experiencing homelessness with the resources available in a community. The US Department of Housing and Urban Development (HUD) has mandated that all communities implement a coordinated entry system as their method for distributing resources including emergency shelter, interim housing, rapid rehousing, and permanent supportive housing. See Attachment B: Definition of Housing Interventions.

#### ***Prioritization***

Prioritizing chronically homeless people with the highest levels of needs for available resources is a core aspect of a coordinated entry homeless system. The shift from a system of first come, first served to one that prioritizes people based on chronic homeless status and vulnerability is designed to significantly reduce the numbers of unsheltered homeless individuals.

#### ***The Case for Coordinated Entry***

Most jurisdictions, like Oakland, do not have enough services, housing, or funding to end homelessness in their communities. Prioritization focuses limited resources on those with the most barriers to housing, who also use the most resources within the system (e.g. are the most costly to serve given the lack of coordinated entry such as numerous emergency room visits rather than connecting individuals to the right type of health care to address needs). These individuals are most affected by homelessness and are the least likely to successfully find housing on their own. Over time, as the system houses people with the highest barriers, resources are freed up to serve those with lower barriers.

#### ***What exists now***

- The City of Oakland began implementing coordinated entry for homeless families in November 2015.
- The City of Berkeley began implementing coordinated entry for all homeless populations in January 2016.
- In 2016, Alameda County Health Care Services Agency began implementing a coordinated entry system, called Home Stretch, which is the single access point county-wide for the system's most intensive housing and supportive services (permanent supportive housing).

#### ***Next Steps***

Alameda County Health Care Services Agency (Whole Person Care Funding), Everyone Home, and the County Housing and Community Development Department are in the process of investing resources throughout the county to implement the strategies discussed above. The

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goal is to launch a coordinated entry system for all homeless populations in the county by September 2017. HSD applied for funding to implement coordinated entry in Oakland. Regardless of whether Oakland or another entity is awarded CES, it will lead to an increase in street outreach, assessment and housing navigation and eventually fewer unsheltered people.

## **ANALYSIS AND POLICY ALTERNATIVES**

### **IMMEDIATE STRATEGIES TO ADDRESS ENCAMPMENTS**

#### ***Health And Hygiene Services In Place***

While housing is the end goal in addressing homelessness, there is also value to improving basic quality of life for people experiencing homelessness while they remain unhoused. In March, 2017, the City began a pilot intervention on Wood Street between 24<sup>th</sup> St. and 26<sup>th</sup> St to provide health, hygiene and safety interventions to an encampment. K-rails were placed to protect homeless residents from nearby traffic; portable toilet and wash stations and regular garbage pickup have been provided to address health and hygiene needs. Street outreach and street based case management, while not specifically increased for this site, continues to be available through existing services. There are many encampments around the City which could benefit from similar interventions. Each intervention costs approximately \$25,000 to set up and maintain for a year, which includes the cost of k-rails and portable toilets. These interventions target all people living in an encampment regardless of their level of need and have a positive impact on both the homeless and housed residents in an area. These interventions are not a solution to homelessness. Rather they are a way to manage the current crisis in the short term.

**The City Council could consider funding for the creation of 5 additional Health and Hygiene Services In Place projects in FY 17/18 and 5 additional sites in FY 18/19 for a cost of \$180,000 per year.**

#### ***Renewal of Emergency Shelter Crisis Ordinance***

The foundation for implementing many of the ideas discussed in this report rests on having city planning, zoning, building, and life-safety codes that support these interventions for addressing homelessness. On January 5, 2016 the City Council adopted Ordinance 13348 C.M.S declaring a shelter crisis in Oakland. That ordinance expired in January 2017. California Government Code section 8698 et seq. - Shelter Crisis - states that upon a declaration of a shelter crisis state or local provisions prescribing "*standards of housing, health, or safety shall be suspended to the extent that strict compliance would in any way prevent, hinder, or delay the mitigation of the effects of the shelter crisis.*" The code further states that a jurisdiction "*may, in place of such standards, enact municipal health and safety standards to be operative during the housing emergency consistent with ensuring minimal public health and safety.*"

**The emergency shelter crisis ordinance can be renewed once specific proposals are specified and it can contain specific language related to implementing California Government Code section 8698 et seq. In addition, while California Government Code sections 8698 et seq. refers only to property owned by a political subdivision which "*includes the state, any city, city and county, county, special district, or school district or public agency authorized by law*" The City Council may also explore broadening its emergency ordinance to include private property which is employed in the use of alleviating homelessness.**

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***Private Sector Collaboration***

HSD recognizes that the City and its nonprofit partners cannot solve homelessness on our own. HSD's vision is to create a collective response to homelessness that involves a broad swath of the community. The City could solicit community involvement and have the internal capacity to manage community partnerships more effectively.

**The City Council could consider funding a position, or contract with a Community Organization to manage all aspects of community partnerships including:**

- Organizations/ Faith Based Organizations/ Individuals who want to provide goods, services, or volunteers on one-time or ongoing basis
- Raise private funds, from foundations, businesses, corporations and wealthy individuals (throughout the Bay Area, and beyond) to support the programs and projects associated with Oakland's efforts to address homelessness.
- Engage merchant, business and other local associations such as a Lions Club to get involved in addressing homelessness
- Create a Fund-A-Structure effort – cost out and then fundraise privately for structures and other capital costs associated with Oakland's efforts including: health and hygiene interventions, sanctioned sites, safe parking/safe camping, and more permanent structures such as a second HFSN.
- Engage contractors, builders, unions, and others to volunteer labor to set up temporary sites and structures where feasible.

A city staff person in this role would cost approximately \$137,000. There also may be grant or foundation funding available for such a position.

***Explore Dedicated Oakland Police Department Officers- Homeless Engagement Officers***

HSD and OPD are actively discussing the possibility of having dedicated Homeless Engagement Officers. Many communities around the country are using dedicated police officers as part of their strategy to address homelessness. These officers develop expertise in homelessness and related issues for both homeless individuals and surrounding, sheltered neighbors. The positions would be similar to officers assigned to schools or particular traffic beats who develop areas of expertise and skill sets with subject matter expertise because of exposure to that set of certain tasks and populations.

The primary role of the Oakland Homeless Engagement Officers would be to build and maintain trusting relationships with homeless residents of Oakland; work with city and county agencies, nonprofits, and community groups to provide targeted services for those in need while addressing quality of life concerns in the communities; work on site with the Department of Public Works when encampments are cleaned or removed; provide enforcement to prevent re-encampment in designated areas; and to provide a sense of security to homeless encampment residents and to nearby housed residents.

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**This option will continue to be discussed and considered, given other OPD priorities and staffing. A report back to Council could be considered with the 2017-19 budget deliberations during May and June.**

## **INTERIM HOUSING WITH EXTREMELY LOW BARRIERS TO ENTRY, INTENSIVE SERVICE DELIVERY**

### ***Safe Havens: Camping/ Parking***

In addition to the Health and Hygiene interventions described above, staff recommend providing additional, deeper services at existing encampments and at locations set up by the city. Safe camping/parking sites are a platform from which services can be delivered and housing goals achieved.

### ***Safe Haven Work to Date: Compassionate Communities***

The Compassionate Communities Pilot Program was described in detail in the Homeless Encampments/Compassionate Communities report which was presented to the Council in December 2016. A summary of the project, its outcomes, and lessons learned is below.

#### **Situation**

- In October 2016, the encampment at 35<sup>th</sup> St. and Peralta had a cohort of 40 individuals who had been there regularly for over a year.
- The goal of the pilot was to end unsheltered homeless status for individuals in the pilot site within 6 months
- Unsheltered residents were provided with:
  - Intensive housing navigation (case management)
  - Linkages to housing programs
  - Portable bathrooms and hand-washing stations
  - Garbage pick-up

#### **Successes (as of 4/1/17)**

##### Impact on homeless individuals

- **24 clients of the original cohort have been housed**
  - 8 have moved into permanent housing
  - 16 moved into transitional housing at the Housing First Support Network (HFSN)
- 6 of the original cohort remain at the site
- 7 of the original cohort have left the site and are not locatable
- 3 are currently incarcerated
- Most residents of the site demonstrated increased engagement in services

##### Neighborhood Impacts:

- Significant reduction in incidence of illegal dumping and garbage build up within & surrounding the site.

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- Significant reduction in the incidence of hazardous health conditions for the housed community and unsheltered residents within & surrounding the site (human waste debris, syringes, etc.)

### **Lessons Learned**

- Nearly half of the campers were housed in the first two months. With the right type of housing options, a surprising number of people were ready to quickly to move indoors. The HFSN was the primary source of housing for this pilot and needs to be expanded (see below).
- Site control is essential to managing who comes in and out of the site if eventual closure within a time certain is the goal to prevent backfill. Any sanctioned site must have this element and there is a cost to assuring that time frame is met.
- There is a subset of people (about 20%) who may take much longer to engage in services and housing options
- Intensifying housing navigation services (housing case management) was key to providing the support to come inside.
- Campers were responsible for and maintained the cleanliness of the site and were supportive of the effort. However, the site was not completely self-governing.
- Housed residents were grateful for immediate cleanliness improvements but still want encampments to be moved. Drug dealing and drug use is most often cited as chief complaints.
- Management of this project has created strong partnerships across multiple city departments (Human Services, Public Works, OPD, Traffic, and City Administration). There is now a core group of people from each of those departments who are a de facto homelessness team.
- Having dedicated OPD officers has been successful. It enabled enforcement of a no camping zone outside of the site, allowed OPD to become well versed in homelessness issues, and allowed people at the site to interact with OPD in a very different way. There has been increased OPD presence and engagement at other homeless encampment interventions as a result of this partnership.
- Shared talking points were critical for all parties. Regular and consistent messaging to sheltered and unsheltered residents was vital.

### **Next Steps**

The pilot site was scheduled to be closed at the end of March, 2017. The City was hoping to obtain a second site where anyone still at the 35<sup>th</sup>/Peralta site could move when the pilot site was closed. Although only 6 people from the original cohort remain at the pilot site, the spaces have been backfilled by other homeless individuals and there are currently around 40 people still in this location. At the time of this writing, the City is assertively pursuing a lease with Caltrans for another site that can be used as a Safe Camping location and the pilot project remains in place for the time being.

### **Safe Haven: Camping Parking**

The City is actively looking for locations to situate **three longer term safe camping/safe parking sites**. In addition to the Caltrans lot mentioned above, the Department of Real Estate has compiled a list of city owned properties, including vacant lots and parks that could potentially be used for this purpose. Staff is reviewing the list to find feasible locations.

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Locations for safe camping/safe parking will be identified so that the impact to the surrounding community can be managed and a cleaner and safer environment for housed and unhoused residents can be maintained. These sites could provide "services in place" if a current encampment location is conducive to the models below. Alternately, new sites may be identified and people will be invited to participate in programming at the new locations.

The new safe camping/parking projects would have similar aspects to the initial Compassionate Communities Pilot, and will incorporate our learning from that pilot as well as a stronger alignment with County and HUD policy regarding coordinated entry and prioritization. We note again that dedicated and consistent support and intervention services are essential to this approach and involve an ongoing City cost.

**If the Council moves forward with such an approach, the three sites could be used in the following ways:**

1. A site will operate as safe camping and be in alignment with the coordinated entry process, serving individuals who are chronically homeless with the highest levels of needs. The intention is not to be geographically specific in targeting people but to use the coordinated entry and prioritization processes to offer spaces to the most vulnerable, chronically homeless individuals. Access to housing resources will be allocated through the coordinated entry/prioritization process. This site will provide a safe space for people to stay while they work intensively with their Housing Navigators (case managers) to get referred to Home Stretch for Permanent Supportive Housing. As clients become housed, new, high needs clients will move into the site. We anticipate that a site for high needs individuals can serve 40 individuals at any one time, with 65% of the individuals (26 people) becoming housed over the course of the year. As people exit for housing, additional people will move in.
2. A site will operate as safe camping and will have a geographical focus with specific existing encampments invited to participate. This site will serve individuals with a range of needs. We anticipate that this site will serve 40 people at a time for up to 6 months. Access to housing resources will be allocated through the coordinated entry/prioritization process meaning that some residents will receive homeless specific housing assistance and others will be assisted to increase income, access mainstream housing, and/or reunify with friends and family. Not all people will end their homelessness through this strategy.
3. A site will operate as a safe parking location. This site will prioritize families who are living in their cars as well as other vehicle dwellers as space permits. Access to housing resources will be allocated through the coordinated entry/prioritization process meaning that some residents will receive homeless specific housing assistance and others will be assisted to increase income, access mainstream housing, and/or reunify with friends and family.

Similar to the Compassionate Communities pilot, these sites will have Portable toilets, wash stations, and regular garbage pickup. Since the need for site control was a major lesson learned in the pilot, it would be most effective for the City to contract with a nonprofit agency to provide some site management activities (coordination with other service providers, weekly community meetings, managing site cleanliness) and with a security company to provide 24 hour security, thus ensuring that the sites are only occupied by designated people.

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The City will also contract with a nonprofit agency to provide intensive street based housing navigation services to residents of a site. While the expected new county money will fund an increase in street based housing navigation throughout the City, those funds will be targeted only to the highest needs individuals. Housing Navigation services, funded by the City and provided as a part of these safe camping/safe parking projects, would be available to any individual of the encampment including medium and low need individuals.

Safe camping sites could use individual tents as their housing or could use more substantial modular units (such as Tuff Sheds) that have doors and windows and can accommodate two people. Tents have the advantage of being able to accommodate individuals living separately and modular units have the advantage of being more durable and offering more weather protection and security. In practice, tents and modular units could be used interchangeably. However, staff recommends using modular units due to their weather protection, durability, stability, and capacity to create an organized arrangement.

**Funding for up to three, year-long pilot sites would cost \$1,000,000/ year. The recommendation requires identification of appropriate land, ideally city owned or leased. Staff is actively assessing options.**

***Creation of a large, low barrier, interim housing program - A second Henry Robinson/Housing Fast Support Network (HFSN)***

The HFSN, is a 137 bed Interim Housing program that serves people who enter directly from the streets. All people entering the Henry are homeless, extremely low income and nearly half have serious mental illnesses. Many also suffer from alcohol abuse, drug abuse, physical disabilities, and chronic health conditions. Overall, 80% report some form of disability. The HFSN is currently the main entryway into the homeless services system and the major path to get homeless people off of the streets in Oakland, especially for those in the West Oakland and Downtown areas. Each year, the program serves almost 300 people and successfully assists over 80% of their clients to end their homelessness and return to being housed members of the community.

In many ways, the HFSN operates like a Navigation Center in SF – taking people and their possessions directly from the streets for short term, interim stays. Staff requests that the City Council consider a second HFSN and that this facility be even more low barrier and more aligned with the SF Navigation Center model – creating a space that can accommodate groups of people, all of their belongings and their pets. **The cost of an additional large scale Interim Housing program is approximately \$2 million/ year in services and operating costs plus the cost of acquiring a building. Using a prefabricated building(s) on a city owned lot is one option that would help to keep costs down.**

**PERMANENT HOUSING DEVELOPMENT**

**Feasibility Of Tiny Homes As A Partial Solution**

There is currently a great deal of interest in Tiny Houses as a solution to homelessness. Many communities around the country are using some form of Tiny Houses as part of their approach to addressing homelessness. However the definition of Tiny Houses can vary greatly from a limited interim structure to one which can be used for permanent housing.

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Unlike many communities around the country which are using Tiny Homes as part of their approach to addressing homelessness, the City of Oakland does not have land available in the quantities that would allow stand-alone Tiny Homes to significantly impact the numbers of literally homeless people on the streets. However, HSD believes that Tiny Homes can play a role in addressing homelessness in Oakland in the following ways:

1. **Tiny Homes for homeless college students:** In the 2016-2017 mid cycle budget, the City Council added \$80,000 for Laney College to design and build two Tiny Homes prototypes. These prototypes, or other Tiny Home models, could be used to house homeless college students on land provided by the college.
2. **Tiny Homes in backyards to house homeless individuals:** Some communities around the country, such as Portland OR, have changed their zoning and other codes to allow people to place Tiny Homes in their backyards if the homes are used to house homeless households for at least 5 years. In Portland's model – which will be piloted this summer, homeless families will live in the homes rent free. In exchange for housing a homeless family for five years, the property owners will get a tax abatement and the tiny house— which they'd eventually be able to use or rent out. This project is just beginning so its impact is not documented. Staff believes that this approach could be one approach for a segment of the homeless population who are fairly stable and do not need of intensive services. If the City Council wishes to pursue such a program, staff will need to complete more analysis and research regarding incentives and resolving other issues as well as figure out the likely financial costs to the City.
3. **Stackable Units:** To reach a density that will impact people who are literally on the streets, the City could consider stackable Tiny Homes. There are a variety of companies who are designing and building these units which can be put together quickly to create apartment building like complexes. These Tiny Homes could be used as Transitional/Interim Housing or as Permanent Supportive Housing. The County is currently increasing their investments in services connected to permanent housing, or tenancy sustaining services while the two recently passed bond measures may be able to provide capital dollars for the creation of stackable tiny homes, or micro units. Additional research and analysis is required to figure out costs and approaches to demonstrate feasibility.

#### ***Using 455 7<sup>th</sup> Street to house homeless individuals***

The former Oakland City jail is vacant and has been for over a decade. While staff has not investigated this building specifically, there is concern about housing homeless individuals in a site formerly used as a jail, as well as the current physical condition and status of building systems. Homelessness is already stigmatized and often conflated with criminal activity. HSD feels that turning this facility into any type of homeless service would perpetuate that stigma and would be a deterrent to access for homeless individuals.



***Using hotels along MacArthur Blvd***

The City Administrator's office, in partnership with HSD and the Department of Housing and Community Development, has been looking into the feasibility of using hotels along MacArthur Boulevard for interim housing for homeless individuals. Currently, staff have made site visits to some of the hotels along MacArthur and have identified one hotel, the Twin Peaks, as a possible location for the City to master lease unit. In addition, other motels such as the Rodeway Inn in East Oakland are being explored as suitable housing. Staff is also looking into preservation/ conversion of Single Room Occupancy (SRO) hotels (e.g., Sutter, Mitchell, Claridge) as possible sites for permanent or interim housing. More assessment remains to be completed to determine the best use for these units in the City's continuum of homeless services.

**OTHER OPTIONS**

***Employment Services/Job Readiness Training***

Staff recommends that funding be allocated for job readiness services which specifically focus on literally homeless people who are living in encampments. Job Readiness includes skills development such as coming to work on time, getting along with supervisors and co-workers, and completing assigned tasks. There are opportunities to use these skills in encampment clean up efforts and neighborhood beautification efforts.

**Funding for a pilot project is estimated at \$50,000/ year for one year to support 45 people in supportive employment, job placement as appropriate.**

**ADDITIONAL INFORMATION REQUESTED BY COUNCIL**

***Coordination with State, County and other jurisdictions:***

The City of Oakland's HSD work is tightly coordinated with larger countywide efforts to address homelessness in Alameda County. The City is an active participant in Everyone Home, the countywide effort to end homelessness in Alameda County. The City has participated in planning efforts for coordinated entry and intends to partner with the county once coordinated entry funding decisions are announced. In addition, in recent months the City and County have partnered in funding the Compassionate Communities pilot project to provide services at an existing encampment in West Oakland.

**FISCAL IMPACT**

Potential Strategy	Estimated Cost	Notes
<b>Encampment Health and Safety</b>		
Health and Hygiene Services In Place Projects	\$180,000/ year	Creation of an additional 6 sites per year
Renew Shelter Emergency Ordinance	None	Facilitates expeditious implementation of shelter/interim housing proposed here
Private Sector Coordination	Estimated \$137,000/ year	Staff person at the Program Analyst II level Coordinate donations, landlords, etc.
Create formal Interdepartmental teams with specialization in homeless services	TBD, costs may include dedicated OPD and PWA teams	Staff of team includes: HSD, PWA, OPD, Fire, Transportation, CAO
<b>Interim Housing</b>		
Safe Haven/ Camping & Parking Sites	\$1,000,000 /year	3 sites serving 40 people each at one time
Create second Henry Robinson—interim housing tied to rapid permanent housing placements	\$2,000,000/ year for services; leasing costs for non-city owned building would be on top of this amount. Building acquisition possible through housing bond funds from KK or A1.	137 beds, approximately 300 people served over 1 year with 240 getting housed; includes 6 months post housing support (case management and financial assistance)
<b>Permanent Housing Development</b>		
Focus on rapid construction program models for deeply affordable units	TBD by HCD, using new bond resources	Stackable micro-units, purchase and renovation of Single Room Occupancy hotels and other similar buildings, etc.
Explore regulatory or financial relief for income restricted second units such as tiny houses		Home owners could have rental units / tiny homes tied to housing homeless residents.
<b>Other Options/ Programs</b>		
Coordinated Entry for Oakland	County funded	Will result in expanded street outreach and housing navigation (case management) for the most vulnerable; should lead to increased efficiencies
Employment for unsheltered residents pilot	Estimate \$50,000 for 1 year pilot, serving 46 individuals	Explore program options that use individuals who are homeless under employment training e.g. at Safe Haven sites
Develop significant investment in capital costs and services costs to address homelessness		Explore strategies being used by other cities including: <ul style="list-style-type: none"> <li>• Public -Private campaigns (SF)</li> <li>• Ballot Measures to create dedicated revenue stream for homelessness (San Diego and Berkeley)</li> <li>• Sales Tax (LA)</li> <li>• Air B&amp;B tax (Portland)</li> </ul>

**PUBLIC OUTREACH/INTEREST**

This report did not require public outreach other than the posting of this report on the website.

**COORDINATION**

Coordination has occurred between the Human Services Department, Office of the City Attorney, Controller's Bureau, and the City Administrator's Office.

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**SUSTAINABLE OPPORTUNITIES**

**Economic:** As noted in the report, all funds identified in this report are for the purpose of providing housing and services to the homeless to eliminate and prevent homelessness. Such outcomes are achieved through rapid rehousing assistance

**Environmental:** The provision of housing for at-risk and homeless persons is intended to address the environmental degradation caused by homeless families and individuals precariously housed or living on the streets.


**Social Equity:** The expenditure of these funds is targeted to the most vulnerable and at-risk populations in this City and is providing essential and basic human services, housing and support.

**ACTION REQUESTED OF THE CITY COUNCIL**

Staff recommends that the City Council review and consider the potential strategies outlined in this staff report for funding in Council's FY 2017-19 biennial budget deliberations. The investments outlined are designed to relieve human suffering due to homeless, especially for those who must live unsheltered on streets.

For questions regarding this report, please contact Lara Tannenbaum, Community Housing Services, Acting Manager, at 238-6187.

Respectfully submitted,



SARA BEDFORD  
Director, Human Services Department

Prepared by: Lara Tannenbaum, Acting  
Manager

Attachment A-Modeling Levels of Need  
Attachment B- Definition of Housing Interventions

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**Attachment A: Modelling the level of need among people experiencing homelessness in Oakland.**

In the 2015 Point In Time Count for Oakland the total number of people experiencing literal homelessness (living on the streets, in shelters, in transitional housing) in Oakland was approximately 2200 individuals. Based on data from other communities around the country as well as from what we know in Oakland, we can roughly estimate that this breaks down to:

- 25% (550) of people are chronically homeless and have high levels of need. These are people who need significant levels of assistance to end their homelessness and are likely to need Permanent Supportive Housing (PSH)– housing that is both deeply affordable (20% AMI or below) and has permanent intensive services attached to each unit.
- 50% (1100) of people are medium need – requiring significant assistance to end their homelessness through time limited interventions such as Transitional Housing or Rapid Rehousing (subsidy assistance) and intensive case management.
  - We estimate that half of this population, or 550 individuals, will resolve their homelessness through these services.
  - We estimate that the other half of this population, or 550 individuals, will require on going affordable housing (at 20%-80% AMI), but may not need on going intensive services
- 25% (550) of people are low need. These are people who may have recently become homeless, who have a work history and no disability, and who could be assisted to end their episode of homelessness through interventions such as move in assistance (deposit and first month's rent), short term Rapid Rehousing subsidies, employment support, or family reunification.

When the City receives the 2017 Point In Time numbers a more robust modeling will be developed including an analysis of who is entering into homelessness, what the levels of need are, and who is exiting homelessness.

*Attachment A*

## **Attachment B: Definitions of Housing Interventions**

**Permanent Supportive Housing (PSH)** is housing for people who are homeless and have a disability or families in which one adult or child has a disability. Supportive services designed to meet the needs of the program participants are available. PSH may be building based (an entire building) or may be scatter site (individual units around the city).

**Rapid rehousing (RRH)**— involves providing temporary financial assistance and services to return people experiencing homelessness to permanent housing. Core components include assistance locating housing, paying for housing and maintaining housing. Clients have a lease in their name and gradually contribute more and more towards their rent until they are able to take over the entire rental payment. RRH programs vary in length from 6 months to 24 months.

**Transitional/Interim Housing** refers to a supportive – yet temporary – type of accommodation that is meant to bridge the gap from homelessness to permanent housing by offering structure, supervision, and support. Length of stay can be up to 24 months but in Oakland we have transitioned our Transitional/Interim programs to have shorter lengths of stay and have a goal of exiting people to housing within 6 months.

**Emergency Shelter** - is a facility whose primary purpose is to provide temporary shelter for homeless people in general or for specific populations of homeless individuals. Emergency shelters play a critical role in a crisis response system. Low barrier, permanent housing-focused shelters not only ensure that homeless individuals and families have a safe place to stay, but that their experience of homelessness is as brief as possible.

*Attachment B*

**ATTACHMENT D - Budgets: Health and Hygiene Services in Place**

	DESCRIPTION	ANNUAL COST 17/18	ANNUAL COST 18/19
Start Up Costs	k-rails, portable toilet and wash station delivery (5 sites in FY 17/18, 5 additional sites in FY 18/19)	\$78,670.00	\$78,670.00
On going costs	yearly service to portable toilets (5 sites in FY 17/18, 10 sites in FY 18/19)	\$68,820.00	\$137,640.00
<b>Total</b>		<b>\$147,490.00</b>	<b>\$216,310.00</b>

**Safe Haven**

STAFFING	DESCRIPTION	ANNUAL COST 17/18	ANNUAL COST 18/19
Site Management, Housing Navigation	Site Management: Provide general oversight of the space and activities within it; address any issues as they arise including facilities issues, conflict resolution, volunteer/donation management; Housing Navigation: link clients to benefits and resources as needed; assist with obtaining documents needed for housing; assist with housing		
<b>Total Staffing</b>		<b>\$300,000.00</b>	<b>\$300,000.00</b>

OPERATIONS - ON GOING COSTS	DESCRIPTION	ANNUAL COST 17/18	ANNUAL COST 18/19
On Going Operational Costs	portable toilets, wash stations; snacks, office supplies, flex funds (for obtaining client documents, etc.), laundry		
<b>Total Operations</b>		<b>\$118,216.00</b>	<b>\$118,216.00</b>

OPERATIONS - ONE TIME	DESCRIPTION	ANNUAL COST 17/18	ANNUAL COST 18/19
One Time costs	storage shed and bins; pre-fab office space, office equipment;		
<b>Total one time expenditures</b>		<b>\$7,000.00</b>	<b>\$7,000.00</b>

<b>TOTAL ANNUAL COST</b>		<b>\$425,216.00</b>	<b>\$425,216.00</b>
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STRUCTURES - ONE TIME COSTS; 40 INDIVIDUALS @ ONE TIME			
POSSIBLE ONE-TIME EXPENDITURES	DESCRIPTION	ANNUAL COST 17/18	ANNUAL COST 18/19
	Hard sided structures (Tuff Sheds or other); cots, bedding)	\$66,000.00	
<b>Total one time expenditures</b>		<b>\$66,000.00</b>	<b>\$0.00</b>

\* HSD expects that we can obtain donations of goods or funding to cover some or all of these costs

**Low Barrier, Interim Housing site (2nd Henry Robinson)**

	DESCRIPTION	ANNUAL COST 17/18	ANNUAL COST 18/19
<b>Support Services</b>			
Personnel	direct service staff i.e. housing navigators, employment, resident counselors, etc.	\$632,660.00	\$632,660.00
Non-Personnel	includes client transportation, food, program supplies, after-care support	\$295,918.00	\$295,918.00
<b>Total</b>		<b>\$928,578.00</b>	<b>\$928,578.00</b>
<b>Operations</b>			
Personnel	direct service staff i.e. security, property management staff, site coordinator, etc.	\$259,902.00	\$259,902.00
Non-Personnel	utilities, furniture, communications, repairs, pest, insurance, security system, & service agreements, etc.	\$691,520.00	\$691,520.00
<b>Total</b>		<b>\$951,422.00</b>	<b>\$951,422.00</b>
<b>Administration</b>		<b>\$120,000.00</b>	<b>\$120,000.00</b>
<b>Total Cost</b>		<b>\$2,000,000.00</b>	<b>\$2,000,000.00</b>

*Attachment D*

## **INFORMATION ABOUT ATTACHMENT E – LIST OF PUBLICALLY OWNED LAND**

The attached list is extensive and staff is still in the process of evaluating potential sites for various facilities for sanctioned safe housing and other, sanctioned camping and other projects. We have color coded the sites with the most opportunity as follows:

**Green:** represents the site characteristics and location that would be workable.

**Yellow:** represents some of the site characteristics but some aspects need more evaluation.

**Red:** flagged as a possible concern given certain site characteristics and location.

Please note that larger print copies of this list will be available at the Council meeting for those who are not able to view on line.

List of Publicly ATTACHMENT E - Owned Land, Sheet 1

APH	TALIA REVIEW	STATUS	STREET #	STREET_NAME	AGENCY	DEPARTMENT	USE	LOT_SIZE_SQ_FT	IMPROVED	COMMENTS	BASEZONE	ZNLABEL	ACRES	FOR SALE	DEVELOPED	SURPLUS	OPEN SPACE	NOTE
		Active	1722	85th Av	LEA	OPR	85th Ave Mini Park	5300		Grant deed	OS (AMP)	OS (AMP)	0.24591801	No	No	No	No	high density neighborhood, 2 contiguous parcels
		Active	1722	85th Av	LEA	OPR	85th Ave Mini Park	4736		Judgment deed	OS (AMP)	OS (AMP)	0.24591801	No	No	No	No	high density neighborhood, 2 contiguous parcels
		Active	1803	86th Av	LEA	OPR	86th Ave Mini Park	4834		Grant deed	OS (AMP)	OS (AMP)	0.33531259	No	No	No	No	high density neighborhood, 3 contiguous parcels
		Active	1807	88th Av	LEA	OPR	88th Ave Mini Park	4512		Grant deed	OS (AMP)	OS (AMP)	0.33531259	No	No	No	No	high density neighborhood, 3 contiguous parcels
		Active	1805	88th Av	LEA	OPR	88th Ave Mini Park	4830		Grant deed	OS (AMP)	OS (AMP)	0.33531259	No	No	No	No	high density neighborhood, 3 contiguous parcels
		Active	1424	Alicia St	LEA	OPR	Alicia Arts Center	18300		Trustee deed	OS (C)	OS (C)	68.74817334	No	No	No	No	flag
		Active	3645	Santa St	LEA	OPR	Alhambra Rec Center	17101		Judgment deed	OS (NP)	OS (NP)	3.43381897	No	No	No	No	high density neighborhood
		Active	7201	Krasak Av	LEA	OPR	Arroyo Wood Rec Center	76823.30		Grant deed	OS (CP)	OS (CP)	25.57923539	No	No	No	No	high density neighborhood
		Active	1560	Foothill Blvd	LEA	OPR	Atthol Park	21300		Grant deed	OS (C)	OS (C)	11.44576709	No	No	No	No	half tennis court, half park
		Active		Pleasant Valley Av	PWA	Maintenance	Brandon St Median	13580		Grant deed	RD-1	RD-1	950.67467723	No	No	No	No	not viable, strip of land
		Active		Nevel St	LEA	OPR	Brookdale Park	51528		Judgment deed	OS (CP)	OS (CP)	5.19483524	No	No	No	No	high density neighborhood, 2 contiguous parcels
		Active	2535	High St	LEA	OPR	Brookdale Rec Center	134826.4		Grant deed	OS (CP)	OS (CP)	5.19483524	No	No	No	No	high density neighborhood, 2 contiguous parcels
20-123-1		Active	655	East 14th St	LEA	OPR	Clinton Park	37000			OS (NP)	OS (NP)	1.38586904	No	No	No	No	in same location, park
5-389-1		Active	1269	16th St	LEA	OPR	Delaney Park Pool Bldg	413206.4	Yes	Grant deed	RM-2	RM-2/S-20	32.12856377	No	No	No	No	park w/ pool, tennis courts, basketball courts, use Center bldg
294-1302-14		Active	3565	Fruitvale Av	LEA	Library	Diamond Branch Library	14000		Grant deed	OS-2	OS-1	27.92450565	No	No	No	No	flag
26-836-14-2		Active	3400	Diamond Av	PWA	Parking	Diamond Parking Lot	19740		Grant deed	RM-3	RM-3	1.57981832	No	No	No	No	parking lot (5 contiguous parcels)
26-836-14-3		Active	3400	Diamond Av	PWA	Parking	Diamond Parking Lot	19740		Grant deed	RM-3	RM-3	1.57981832	No	No	No	No	parking lot (5 contiguous parcels)
26-836-14-4		Active	3400	Diamond Av	PWA	Parking	Diamond Parking Lot	19740		Grant deed	RM-3	RM-3	1.57981832	No	No	No	No	parking lot (5 contiguous parcels)
26-836-14-5		Active	3400	Diamond Av	PWA	Parking	Diamond Parking Lot	19740		assessor's map; Grant deed	OS-1	OS-1	22.92450566	No	No	No	No	parking lot (5 contiguous parcels)
26-836-14-1		Active	3400	Diamond Av	PWA	Parking	Diamond Parking Lot	19740		Grant deed	RM-3	RM-3	1.57981832	No	No	No	No	parking lot (5 contiguous parcels)
44-4959-9		Active	98th Av	LEA	OPR	Elmhurst Park	87300		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels	
44-4959-13		Active	1201	98th Av	LEA	OPR	Elmhurst Plaza	2904		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels
44-4959-17		Active		97th Av	LEA	OPR	Elmhurst Plaza	4159		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels
44-4959-18		Active		97th Av	LEA	OPR	Elmhurst Plaza	11100		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels
44-4959-14		Active		B St	LEA	OPR	Elmhurst Plaza	1474		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels
44-4959-15		Active		B St	LEA	OPR	Elmhurst Plaza	3476		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels
44-4959-22		Active		98th Av	LEA	OPR	Elmhurst Plaza	3227		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels
44-4959-16		Active		B St	LEA	OPR	Elmhurst Plaza	1450		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels
44-4959-19		Active		97th Av	LEA	OPR	Elmhurst Plaza	4500		Grant deed	OS (NP)	OS (NP)	3.70272554	No	No	No	No	high density neighborhood, 9 contiguous parcels
25-719-7-1		Active	3050	International Blvd	CEDA	Redevelopment	Tobacco project	23600	Yes	Purchase price includes Derby legal fees 025-07000701	OS-2	OS-2	25.47234902	No	No	No	No	excise lot
16-1442-40-3		Active	6124	San Pablo Av	LEA	OPR	Golden Gate Rec Center	123760		Grant deed	OS (NP)	OS (NP)	3.14570828	No	No	No	No	next to Aspin Academy
29-1073-6		Active	8357	35th Av	PWA	Maintenance	Hillside Retaining Wall	10349		Grant deed	RD-1	RD-1	976.6397926	No	No	No	No	half street
4-11-4		Active	1290	Elbert St	LEA	OPR	Lowell Park	35308		Grant deed	OS (NP)	OS (NP/S-20)	8.57845539	No	No	No	No	near to elementary school
1-53-30-2		Active	1600	Mayfield St	LEA	OPR	Marston Campbell Park	74150		Grant deed	OS (NP)	OS (NP/S-20)	2.58572436	No	No	No	No	next to KIPP Bridge Academy
41-4133-15-4		Active	69th Av	LEA	Library	Library	Martin Luther King Jr. Branch Library	13068		Grant deed	RD-4	RUIA	7.09779027	No	No	No	No	flag
40-39111-2		Active	800th Av	LEA	OPR	Park	McConnell Field	114624.12		Judgment deed	RD-1	RD-1	194.309855	No	No	No	No	next to East Oakland Public Elementary
32-2091-83		Active		Ransom Av	LEA	OPR	Park	3592			OS (RCA)	OS (RCA)	1.12793001	No	No	No	No	aka Jungle Hill (8 contiguous parcels)
32-2091-96		Active		Santa Rita St	LEA	OPR	Park	3229	No		OS (RCA)	OS (RCA)	1.12793001	No	No	No	No	aka Jungle Hill (8 contiguous parcels)
32-2091-79-1		Active		Ransom Av	LEA	OPR	Park	9645	No		OS (RCA)	OS (RCA)	1.12793001	No	No	No	No	aka Jungle Hill (8 contiguous parcels)
32-2091-82		Active		Ransom Av	LEA	OPR	Park	3465	No		OS (RCA)	OS (RCA)	1.12793001	No	No	No	No	aka Jungle Hill (8 contiguous parcels)
32-2091-95		Active		Santa Rita St	LEA	OPR	Park	1342	No		OS (RCA)	OS (RCA)	1.12793001	No	No	No	No	aka Jungle Hill (8 contiguous parcels)
32-2091-93		Active		Santa Rita St	LEA	OPR	Park	3363	No		OS (RCA)	OS (RCA)	1.12793001	No	No	No	No	aka Jungle Hill (8 contiguous parcels)
32-2091-81		Active		Ransom Av	LEA	OPR	Park	3338	No		OS (RCA)	OS (RCA)	1.12793001	No	No	No	No	aka Jungle Hill (8 contiguous parcels)
32-2091-94		Active		Santa Rita St	LEA	OPR	Park	3489	No		OS (RCA)	OS (RCA)	1.12793001	No	No	No	No	aka Jungle Hill (8 contiguous parcels)
41-729-1		Active	2174	Park Pl	LEA	OPR	Park Blvd. Park	34293		Judgment deed	OS (PMP)	OS (PMP)	0.07105991	No	No	No	No	not viable, traffic island
41-724-38		Active	245	Warner Pl	PWA	Parking	Parway Parking Lot	11460		Judgment deed	OS-3	OS-3	2.12602494	No	No	No	No	parking lot (2 contiguous parcels)



List of Publicly ATTACHMENT E - Owned Land, Sheet 1

APN	Legal Description	Active	Area	Street	PWA	Parking	Parkway/Parking Lot	Area	Grant deed	CV-2	CV-2	11.44576709	No	No	No	No	Parking lot (2 contiguous parcels)
12983-6-1		Active		41st St	PWA	Parking	Piedmont Ave. Parking Lot	27400	Grant deed	CV-1	CV-1	25,685,769.1	No	No	No	No	heavy retail area, parking lot
27-836-33		Active	3042	Nicol Av	LEA		Public park and open spaces	9,124	Grant deed	OS (AMP)	OS (AMP)	4,028,809.92	No	No	No	No	park located in high density neighborhood
38-3234-12-3		Active	5818		LEA	OPR	Rainbow Rec Center	8,924	Grant deed	OS (NP)	OS (NP)	19,198,065.99	No	No	No	No	11 contiguous parcels
38-3235-20		Active	5736	East 15th St	LEA	OPR	Rainbow Rec Center	16,921	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
38-3234-8		Active	1429	Seminary Av	LEA	OPR	Rainbow Rec Center	13,920	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
38-3234-10-1		Active	1819	Seminary Av	LEA	OPR	Rainbow Rec Center	13,920	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
38-3234-2-1		Inactive	5800	East 14th St	LEA	OPR	Rainbow Rec Center	4,668	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels, incorrectly shows as inactive
38-3234-12-2		Active	5818	East 14th St	LEA	OPR	Rainbow Rec Center	5,235	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
38-3234-13-2		Active	5812	East 14th St	LEA	OPR	Rainbow Rec Center	5,235	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
38-3234-3		Active	1423	Seminary Av	LEA	OPR	Rainbow Rec Center	13,920	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
38-3235-12		Active	5809	East 16th St	LEA	OPR	Rainbow Rec Center	0	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
38-3234-13-1		Active	5812	International Blvd	LEA	OPR	Rainbow Rec Center	0	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
38-3235-11		Active	5801	East 16th St	LEA	OPR	Rainbow Rec Center	6,100	Grant deed	OS (NP)	OS (NP)	7,361,999.93	No	No	No	No	11 contiguous parcels
22-744-7		Active	1969	East 13th St	LEA	OPR	San Antonio Rec Center	9,000	Grant deed	RM-2	RM-2	172,137,289	No	No	No	No	104,72 contiguous parcels
21-745-7		Active	1826	East 13th St	LEA	OPR	San Antonio Rec Center	102,365	Grant deed	RM-2	RM-2	172,137,289	No	No	No	No	104,72 contiguous parcels
45-5214-2-3		Active	10915		LEA	OPR	Stromberg Park	8,993	Grant deed	OS (NP)	OS (NP)	3,880,006.14	No	No	No	No	tennis courts, 7 contiguous parcels next to Fred Korematsu Academy
2-608-16-3		Active	2100	Telegraph Av	CEDA	Redevelopment	Telegraph Garage	7,710	Grant deed	OS (NP)	OS (NP)	7,207,308.82	No	No	No	No	parking structures
14-1125-3		Active	5205	Telegraph Av	LEA	Library	Temescal Branch Library	13,362	Grant deed	CV-3	CV-3	1,607,079.57	No	No	No	No	blg
13-1169-9		Active	676	47th St	PWA	Maintenance	Temescal Community Garden	300	Grant deed	RM-2	RM-2	290,125,122	No	No	No	No	high density neighborhood, 2 contiguous parcels
13-1169-10		Active	880	47th St	PWA	Maintenance	Temescal Community Garden	300	Grant deed	RM-2	RM-2	290,125,122	No	No	No	No	high density neighborhood, 2 contiguous parcels
14-1228-19-5		Active	300	Cesar St	LEA	OPR	Temescal Creek Park	74052	Grant deed	OS (U)	OS (U)	1,890,660.6	No	No	No	No	parking between Chestnut Ave and 24th
20-195-1		Active	154	15th Av	PWA	Maintenance	Traffic Island	17474	Grant deed	OS (PMP)	OS (PMP)	4,467,676.1	No	No	No	No	not viable, traffic island
40-3370-2-5		Active	803	W Ave	LEA	OPR	Webster Academy Playground	5105.88	Exchange deed	RD-1	RD-1	194,330,955	No	No	No	No	tennis courts, west of East Oakland Park Elementary
5-404-5-1		Active	1150	18th St	PWA	Maint Bldg	West Oakland Multiservc	5855	Grant deed	RM-4	RM-4	12,839,260.93	No	No	No	No	West Oakland Branch Library, 8 contiguous parcels
5-404-2		Active	1801	Adeline St	PWA	Maint Bldg	West Oakland Multiservc	3086	Grant deed	RM-4	RM-4	20,052,131.1	No	No	No	No	West Oakland Branch Library, 8 contiguous parcels
5-404-6-2		Active	1170	18th St	PWA	Maint Bldg	West Oakland Multiservc	6647	Grant deed	RM-4	RM-4	12,839,260.93	No	No	No	No	West Oakland Branch Library, 8 contiguous parcels
5-404-3		Active		Adeline St	PWA	Maint Bldg	West Oakland Multiservc	6273	Grant deed	RM-4	RM-4	12,839,260.93	No	No	No	No	West Oakland Branch Library, 8 contiguous parcels
5-404-4		Active		Adeline St	PWA	Maintenance	Parking Lot	5277	Grant deed	RM-4	RM-4	12,839,260.93	No	No	No	No	West Oakland Branch Library, 8 contiguous parcels
5-404-33		Active	1155	19th St	PWA	Maintenance	Parking Lot	3316	Grant deed	RM-4	RM-4	12,839,260.93	No	No	No	No	West Oakland Branch Library, 8 contiguous parcels
5-404-32		Active	1181	East 19th St	PWA	Maint Bldg	Parking Lot	2795	Grant deed	RM-4	RM-4	12,839,260.93	No	No	No	No	West Oakland Branch Library, 8 contiguous parcels
5-404-5		Active		Adeline St	PWA	Maintenance	Parking Lot	4300	Grant deed	RM-4	RM-4	12,839,260.93	No	No	No	No	West Oakland Branch Library, 8 contiguous parcels
884-7095-39		Active	6176	Broadway	LEA	OPR	Vacant Lot	47200	sell to adjacent, Grant deed	OS (SU)	OS (SU)	0.12235333	No	No	No	No	not viable, residential area
19-66-7-3		Active		Frederick St				0	Part of Oakland	D-C-5	D-C-5	43,539,710.8	No	No	No	No	ultracons show as 33,996 of (not viable, half parking lot, half street)

ATTACHMENT E - List of Publicly Owned Land, Sheet 2

APN	TALIA REVIEW	STATUS	STREET #	STREET_NAME	AGENCY	DEPARTMENT	USE	Lot Size SF.	IMPROVED	COMMENTS	BASEZONE	ZNLABEL	ACRES	FOR SALE	DEVELOPED	SURPLUS	Open Space	NOTE
2-19-2		Active	659	14th St	LEA	Library	African American Museum	15000		Grant deed	CBD-X	CBD-X/S-7	6.22877468	No	No	No	No	bdg
37A-3152-8		Active		Keller Av	PWA	Maintenance	1' strip			Grant Deed	RH-4	RH-4	522.2597602	No	No	No	No	Remote/Keller Ave and 580
37A-3150-41		Active		Kimberlin Hts Dr	PWA	Maintenance	1' strip	0		Grant Deed	RH-4	RH-4	2350.460389	No	No	No	No	
8-527-19-1		Active		Jackson St	LEA	OPR	Alice Arts Ingress/Egress	360			CBD-C	CBD-C	68.74517334	No	No	No	No	
8-527-18-1		Active		Jackson St	LEA	OPR	Alice Arts Ingress/Egress	720		Final order of condemnation	CBD-C	CBD-C	68.74517334	No	No	No	No	
		M	3711	Suter St	LEA	OPR	Allendale Rec Center	0										NOT CITY-OWNED, sold to OUSD, 32-2030-72
018 0310 001 02		M		22nd St			Army Base	173020.32		No deed								
29-1067-13		Active		Jordan Rd	PWA	Maintenance	Avenue Terrace Playground	44705		Quitclaim Deed	OS (NP)	OS (NP)	1.29457433	No	No	No	No	
033 2177 021 00		M		12th St	CEDA	CEDA Real Estate	BART Parking	148539.6	No	This parcel was purchased with Parcel 033-2198-019 from BART for Future Housing Project with Unity Council.								
033 2197 019 00		M		12th St	CEDA	Redevelopment/Real Estate	Bart Parking Lot	148539.6	No	This parcel was purchased with parcel 033-2177-021 from BART for Fruivalle Future Housing project with Unity Council.								
22-343-2-1		Active		10th Av	LEA	OPR	Bella Vista Rec Area	22500		Grant Deed	OS (NP)	OS (NP)	1.59563318	No	No	No	No	
44-5008-12		Active	9600	Edes Av	LEA	DHS/Head Start	Brookfield Headstart	14000		Grant Deed	RM-1	RM-1	27.20581862	No	No	No	No	
44-5053-1-6		Active			PWA	Maintenance	Brookfield Village Park	784951		Grant Deed	OS (CP)	OS (CP)	16.40874799	No	No	No	No	
40A-3441-36-5		Active	4053	Edwards Av	LEA	OPR	Burkhalter Rec Center	155519		Grant Deed	OS (NP)	OS (NP)	3.5114695	No	No	No	No	
40A-3441-56-3		Active	3925	Columbian Dr	LEA	OPR	Burkhalter Rec Center	155519		Grant Deed	OS (NP)	OS (NP)	3.5114695	No	No	No	No	
15-1374-1-2		Active	560	Racine St	LEA	OPR	Bushrod Park & Rec. Cente	356612		Gift deed	OS (CP)	OS (CP)	10.16338974	No	No	No	No	
15-1374-10		Active	570	59th St	LEA	OPR	Bushrod Rec. Center	6750		Grant Deed	RM-2	RM-2	24.98570536	No	No	No	No	
48A-7093-3-1		Active	6784	Chabot Rd	LEA	OPR	Chabot Ball Field	179423		Grant Deed	OS (NP)	OS (NP)	3.65443622	No	No	No	No	
		M	0	11th St	CEDA	Housing	City Center Garage	0										
2-97-40		Active	0	11th St	CEDA	Redevelopment	City Center Garage (park)	0			CBD-C	CBD-C	43.64468118	No	No	No	No	
2-97-38		Active	0	11th St	CEDA	Redevelopment	City Center Garage (park)	0			CBD-C	CBD-C	43.64468118	No	No	No	No	
2-97-39		Active	0	11th St	CEDA	Redevelopment	City Center Garage (park)	0			CBD-C	CBD-C	43.64468118	No	No	No	No	
2-97-45		Active	0	12th St	CEDA	Redevelopment	City Center Garage (park)	18971			CBD-P	CBD-P	72.0730682	No	No	No	No	
40A-3468-8-3		Active	13560	Skyline Bl	LEA	OPR	City Stables	319295		Grant Deed	OS (SU)	OS (SU)	7.44404726	No	No	No	No	
		M	1509	Clay St			Civic	15563	Yes	Quit deed								
23-413-14		Active		Merritt Av	PWA	Maintenance	Cleveland Cascade	15000		Grant Deed	RU-2	RU-2	10.97798474	No	No	No	No	
23-414-16		Active		Lake Shore Av	LEA	OPR	Cleveland Cascade			Gift deed	OS (SU)	OS (SU)/S-4	0.34505558	No	No	No	No	
16-1394-49		Active	410	61st St	LEA	OPR	Colby Park	15960		Gift deed	OS (PMP)	OS (PMP)	0.3724116	No	No	No	No	
45-5322-8-2		Active	9854	Koford Rd	LEA	OPR	Columbian Gardens Park	12,769		Grant Deed	RD-1	RD-1	425.0996644	No	No	No	No	
45-5322-8-1		Active	9801	Hesket Rd	PWA	Maintenance	Columbian Gardens Park	12769		Grant Deed	RD-1	RD-1	425.0996644	No	No	No	No	
38-3188-1-7		Active	3000	62nd Av	LEA	OPR	Concordia Center	151153.2		Grant Deed	OS (NP)	OS (NP)	4.51341304	No	No	No	No	
2-98-2		Active		11th St	CEDA	Economic Dev	Convention Center	56900		1964-1978, 1980; Grant Deed	CBD-P	CBD-P	72.0730682	No	No	No	No	
2-98-1		Active	1421	Washington St	PWA	Parking	Convention Center Parking	35275		Condemnation deed	CBD-C	CBD-C	43.64468118	No	No	No	No	
32-2044-6-1		Active			LEA	OPR	Courtland Creek	2709			OS (LP)	OS (LP)	1.69776664	No	No	No	No	
32-2044-3-1		Active		High St	LEA	OPR	Courtland Creek	3052			OS (LP)	OS (LP)	1.69776664	No	No	No	No	
32-2047-18-1		Active			LEA	OPR	Courtland Creek	1750			RM-4	RM-4	14.29035176	No	No	No	No	
32-2046-36-1		Active			LEA	OPR	Courtland Creek	6339			OS (LP)	OS (LP)	1.06812266	No	No	No	No	
32-2044-9-3		Active		High St	LEA	OPR	Courtland Creek	935			OS (LP)	OS (LP)	1.69776664	No	No	No	No	
32-2044-10-1		Active			LEA	OPR	Courtland Creek	4423			OS (LP)	OS (LP)	1.69776664	No	No	No	No	
32-2046-11-2		Active		High St	LEA	OPR	Courtland Creek	1431			OS (LP)	OS (LP)	1.06812266	No	No	No	No	
32-2044-8-1		Active			LEA	OPR	Courtland Creek	2999			OS (LP)	OS (LP)	1.69776664	No	No	No	No	
32-2047-17-1		Active		High St	LEA	OPR	Courtland Creek	4745			RM-4	RM-4	14.29035176	No	No	No	No	
32-2044-7-1		Active			LEA	OPR	Courtland Creek	2714			OS (LP)	OS (LP)	1.69776664	No	No	No	No	
32-2043-7-2		Active		Gordon St	LEA	OPR	Courtland Creek	13506			OS (LP)	OS (LP)	1.69776664	No	No	No	No	
32-2046-6-5		Active			LEA	OPR	Courtland Creek	4701			OS (LP)	OS (LP)	1.06812266	No	No	No	No	
		M	2532	High St			Courtland Creek	3839		Grant Deed								
002 0060 006 00		M			LEA	Museum	Cultural Center	0		Pac Ren Plaza								
9-695-13		Active	675	29th St	LEA	OPR	Durant Park	14000		very clean and; Grant Deed	OS (AMP)	OS (AMP)	0.31982557	No	No	No	No	
43-4550-10-1		Active		East 14th St	LEA	OPR	East Oakland Youth Dev. C	38853		Grant Deed	CN-3	CN-3	7.74725043	No	No	No	No	
48-5813-3-5		Active		Dunsmuir Av	LEA	OPR	Entrance to Dunsmuir	874685		Grant Deed	OS (SU)	OS (SU)	219.4460007	No	No	No	No	
21-229-2		Active	271	Newton Av	LEA	OPR	F. M. Smith Rec Center	4754		Judgment deed	OS (NP)	OS (NP)/S-12	2.03994317	No	No	No	No	
21-229-4		Active	263	Newton Av	LEA	OPR	F. M. Smith Rec Center	4700		Grant Deed	OS (NP)	OS (NP)/S-12	2.03994317	No	No	No	No	

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21-229-3		Active	287	Newton Av	LEA	OPR	F. M. Smith Rec Center	5850			Grant Deed	OS (NP)	OS (NP)/S-12	2.03994317	No	No	No	No
21-229-5-5		Active	1969	Park Bl	LEA	OPR	F. M. Smith Rec Center	53143			Quit deed	OS (NP)	OS (NP)/S-12	2.03994317	No	No	No	No
3-59-16-4		Active	1605	M L King Jr Wy	OFD	Fire	Fire	16600			Grant Deed	CBD-X	CBD-X	91.04385279	No	No	No	No
		M	1027	60th St			Fire	13000			Grant Deed							
2-91-1		Active	1310	Oak St	PWA	Maintenance	Fire Alarm Bldg.	51416	Yes		Grant Deed	D-LM-4	D-LM-4	25.39829422	No	No	No	No
41-4060-5		Active	6775	San Leandro Bl	PWA	Maintenance	Flood Control	46250				D-CO-1	D-CO-1	60.12956985	No	No	No	No
42-4328-2-2		Active	8098	South Coliseum Wy	PWA	Maintenance	Flood Control Banks	21000			Grant Deed	D-CO-2	D-CO-2	195.634532	No	No	No	No
33-2135-26-2		Active		Foothill Bl	LEA	OPR	Foothill Meadows Park	49223			Grant Deed	OS (NP)	OS (NP)	1.19997134	No	No	No	No
20-172-22-2		Active		Foothill Bl	LEA	OPR	Franklin Rec Center/Park	98865			Grant Deed	OS (NP)	OS (NP)	2.26590177	No	No	No	No
35-2401-2		Active	4559	Foothill Bl	LEA	OPR	Fremont Pool Bldg.	28252			Grant Deed	RU-1	RU-1	10.34598334	No	No	No	No
44-5014-5		Active		Edes Av	CEDA	Oakland Redevelopment Agency	Future Housing	17414	Yes	There is an existing vacant commercial building on site and an in lease with CBS Outdoor.		RM-4	RM-4	0.95154729	No	No	No	No
8-668-9-7		Active	2330	Webster St	CEDA	Redevelopment	Future Development	45000	No	Property was purchased for Central District Redevelopment Area. Purchase price includes 2315 Valdez.		D-BV-2	D-BV-2	15.92490747	No	No	No	No
39-3291-20		Active		Foothill Bl	CEDA	Redevelopment	Future Library site	53143.2	Yes	Funding from Central City East Tax Allocation Board		CC-1	CC-1	34.56013293	No	No	No	No
25-720-2-1		Active		Derby Av	CEDA	Redevelopment	Future project	9,000	No	Purchase price includes 3050 International Blvd. (APN 025-0719-007-01)		RM-4	RM-4	9.02792508	No	No	No	No
8-668-4		Active	2315	Valdez St	CEDA	Redevelopment	Future project	16855	No	Property was purchased for Central District Redevelopment Area. Purchase price includes 2330 Webster.		D-BV-2	D-BV-2	15.92490747	No	No	No	No
		M	1111	Franklin St	CEDA	ORA	Garage	38000	Yes	ORA owned garage in UC regent building								
48H-7690-2		Active	7361	Claremont Av	LEA	OPR	Garber Park, Wooded	566280			Steep upslope; Gift deed	OS (RCA)	OS (RCA)	228.4869196	No	No	No	No
20-202-1-1		Active	1630	23rd Av	LEA	OPR	Garfield Ballfield	28510			Exchange deed	OS (NP)	OS (NP)	2.68658646	No	No	No	No
		M	670	98th Av	PWA	Maintenance	gas station	15406			auction parcel; Grant Deed							
15-1307-13		Active	5606	San Pablo Av	LEA	Library	Golden Gate Library	12430			Judge deed	CN-3	CN-3	13.17215671	No	No	No	No
11-836-29-1		Active		Walker Av	PWA	Parking	Grand Avenue Parking Lot	13981			Grant Deed	CN-2	CN-2	17.67779518	No	No	No	No
11-836-16		Active	721	Walker Av	PWA	Parking	Grand Avenue Parking Lot	9455			Grant Deed	RU-2	RU-2	8.25272134	No	No	No	No
5-383-14-3		Active	0	14th St	CEDA	Housing	Greater Cooper Church par	0			sell to church; Grant Deed	RM-4	RM-4/S-20	10.51537802	No	No	No	No
1-183-1		Active	640	Harrison St	LEA	OPR	Harrison Square Park	87120				OS (SU)	OS (SU)	2.52921001	No	No	No	No
		M	8521	A St			Highland School Playground	219542			Grant Deed							
29-1073-7-3		Active	4151	35th Av	PWA	Maintenance	Hillside Retaining Wall	8400			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-18-2		Active	4109	35th Av	PWA	Maintenance	Hillside Retaining Wall	4750			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-2		Active	3475	Victor Av	PWA	Maintenance	Hillside Retaining Wall	7521			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-7-2		Active		35th Av	PWA	Maintenance	Hillside Retaining Wall	10343			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-4		Active	4169	35th Av	PWA	Maintenance	Hillside Retaining Wall	5076			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-19-2		Active	4101	35th Av	PWA	Maintenance	Hillside Retaining Wall	4800			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-8-1		Active	4123	35th Av	PWA	Maintenance	Hillside Retaining Wall	11650			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-5		Active	4163	35th St	PWA	Maintenance	Hillside Retaining Wall	4932			Judg./Condemnation deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-21-2		Active	4039	35th Av	PWA	Maintenance	Hillside Retaining Wall	4800			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-7-4		Active	4135	35th Av	PWA	Maintenance	Hillside Retaining Wall	9713			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-20-2		Active	4045	35th Av	PWA	Maintenance	Hillside Retaining Wall	4800			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
29-1073-3		Active	4175	35th Av	PWA	Maintenance	Hillside Retaining Wall	7960			Grant Deed	RD-1	RD-1	976.6397926	No	No	No	No
42-4328-1-24		Active		Coliseum Wy	CEDA	Real Estate	Hold	383328		City sold half of interest in this property to Redevelopment agency on 6/11/2010 to cover budget shortages.		D-CO-2	D-CO-2	195.634532	No	No	No	No
40-3317-48-13		Active		73rd Av	CEDA	Redevelopment	Hold for future development	7,000	No	The vacant lot is comprised of two parcels (040-3317-032-00 and 040-3317-048-13)		CC-2	CC-2	11.09897294	No	No	No	No
40-3317-32		Active		73rd Av	CEDA	Redevelopment	Hold for future development	7,000	No	The vacant lot is comprised of two parcels (040-3317-032-00 and 040-3317-048-13)		CC-2	CC-2	11.09897294	No	No	No	No
46-5428-16		Active	9826	Holly St	LEA	OPR	Holly Mini Park	7500			Grant Deed	OS (AMP)	OS (AMP)	0.34580746	No	No	No	No
46-5428-15		Active	9830	Holly St	LEA	OPR	Holly Mini Park	7500			Grant Deed	OS (AMP)	OS (AMP)	0.34580746	No	No	No	No

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	M		Adeline St			Housing	9362.25		Grant Deed								
	M	7826	Hillmont Dr			Housing	11335		Tax deed								
	M	1514	West St			Housing Development	0		Judgment Deed/Executors Deed								
8-541-8-5	Active	540	17th St	CEDA	Redevelopment	Ice Center	70567		Grant Deed	CBD-X	CBD-X	91.04385279	No	No	No	No	

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1-213-1		Active	645	7th St	LEA	OPR	Jefferson Square Recreati	60000	Yes	Quit Deed - Landmark Designation 83-398	OS (NP)	OS (NP)	1.37957149	No	No	No	No	
43A-4675-2-24		Active		Fontaine St	LEA	OPR	King Estates Park	1034114.4		Grant Deed	OS (RCA)	OS (RCA)	83.96310634	No	No	No	No	Remote/Golf Links Rd and 580
43A-4675-2-31		Active	8255	Fontaine St	LEA	OPR	King Estates Park	6000		Grant Deed	OS (RCA)	OS (RCA)	83.96310634	No	No	No	No	
43A-4675-2-30		Active	8501	Fontaine St	LEA	OPR	King Estates Park	797148		Grant Deed	OS (RCA)	OS (RCA)	83.96310634	No	No	No	No	
43A-4649-72-7		Active		Fontaine St	LEA	OPR	King Estates Park	92462		duplicate entry; Grant Deed	OS (RCA)	OS (RCA)	83.96310634	No	No	No	No	
43A-4675-2-18		Active		Crest Av	LEA	OPR	King Estates Park	2570040		Grant Deed	RD-1	RD-1	947.6022381	No	No	No	No	
43A-4675-2-6		Active		Granada Av	LEA	OPR	King Estates Park	15		Grant Deed	RD-1	RD-1	947.6022381	No	No	No	No	
43A-4675-2-25		Active		Fontaine St	LEA	OPR	King Estates Park	1437000		Grant Deed	OS (RCA)	OS (RCA)	83.96310634	No	No	No	No	
2-25-1		Active	1016	10th St	LEA	OPR	Lafayette Square Park	60000			OS (SU)	OS (SU)	1.36163432	No	No	No	No	
11-836-42-2		Active		Lake Park Wy	LEA	OPR	Lake Park Mini Park	522720		Grant Deed	OS (NP)	OS (NP)	1.17502304	No	No	No	No	
11-836-41-4		Active		Grand Av	LEA	OPR	Lakeshore Park	522720			OS (NP)	OS (NP)	6.07828599	No	No	No	No	
10-764-2		Active	291	Grand Av	LEA	OPR	Lakeside Park	1001880		Grant Deed	OS (RSP)	OS (RSP)/S-4	236.5653066	No	No	No	No	
41-3901-4		Active	796	66th Av	CEDA	Real Estate Division	Land Banking	196020	Yes	Property was purchased for Land Banking in the Coliseum Redevelopment area	D-CO-2	D-CO-2	195.634532	No	No	No	No	
		M	3614	Foothill Bl	CEDA	CEDA Real Estate	Land Banking 5,252	0	Yes	was purchased by ORA for future development.								
032 2084 050 00		M	3614	Foothill Bl	CEDA	CEDA Real Estate	Land Banking 5,252	0	Yes	was purchased by ORA for future development.								
12-985-29-1		Active		40th St	PWA	Maintenance	Landscaped strip	53751		Grant Deed	RU-1	RU-1	3.27985316	No	No	No	No	
002 0060 005 00		M			LEA	Library	Library	0		Pac Ren Plaza								
2-71-1		Active	250	10th St	LEA	OPR	Lincoln Square Recreation	60000			OS (NP)	OS (NP)	2.70856217	No	No	No	No	
12-926-2		Active		Monte Vista Av	LEA	OPR	Linda Vista Park	211702		Judge deed	OS (SU)	OS (SU)	7.66221515	No	No	No	No	
		M	1055		LEA	OPR	Live Oak Pool	0		school property								
48G-7435-14-1		Active	6345	Valley View Rd	LEA	OPR	Lot, grass	20477		Steep upslope; Tax deed	RH-4	RH-4	2350.460389	No	No	No	No	
		M	1570	Grand View Dr	LEA	OPR	Lot, grass	11664		Steep downslope; Tax deed. Sold with 048-7602-014-00.								
48H-7672-9-1		Active	7361	Claremont Av	LEA	OPR	Lot, grass & Wooded	22935		Steep upslope; Gift deed	RH-4	RH-4	175.2129855	No	No	No	No	
48H-7701-2		Active		Dwight Wy	LEA	OPR	Lot, Wooded	10760		Grant Deed	RH-2	RH-2	42.1863442	No	No	No	No	
4-35-31-1		Active	1307	Chestnut St	LEA	OPR	Lowell Park	379			OS (NP)	OS (NP)/S-20	8.97845539	No	No	No	No	
4-11-5		Active	1304	Filbert St	LEA	OPR	Lowell Park	355808		Grant Deed	OS (NP)	OS (NP)/S-20	8.97845539	No	No	No	No	
4-13-16-2		Active	1026	12th St	LEA	OPR	Lowell Park	355808		Grant Deed	OS (NP)	OS (NP)/S-20	8.97845539	No	No	No	No	
4-11-3		Active	978	12th St	LEA	OPR	Lowell Park	355808			OS (NP)	OS (NP)/S-20	8.97845539	No	No	No	No	
2-89-1		Active	125	14th St	LEA	Library	Main Library Branch	0			D-LM-4	D-LM-4	25.39829422	No	No	No	No	
37-2575-17		Active	4665	Geranium Pl	PWA	PWA	Maintenance slop stabilization - Open Space	9120	No		RH-4	RH-4	2350.460389	No	No	No	No	
		M	720	2nd St			Maintenance Warehouse	40000		Sold to Port of Oakland								
11-839-23		Active		Lake Shore Av	LEA	OPR	Mandana Plaza	46000		Gift deed	OS (PMP)	OS (PMP)	0.2909033	No	No	No	No	
22-364-21		Active	2701	22nd Av	LEA	OPR	Manzanita Rec. Center	38125		Grant Deed	OS (NP)	OS (NP)	0.9641855	No	No	No	No	
36-2438-41-1		Active	4618	Allendale Av	LEA	OPR	Maxwell Park	0		Grant Deed	OS (NP)	OS (NP)	1.62353183	No	No	No	No	
36-2438-40-1		Active	4618	Allendale Av	LEA	OPR	Maxwell Park Restroom	54450		Grant Deed	OS (NP)	OS (NP)	1.62353183	No	No	No	No	
5-434-1		Active		26th St	LEA	OPR	McClymonds Mini Park	3333	Yes		OS (AMP)	OS (AMP)	0.24843323	No	No	No	No	
5-434-35		Active		Linden St	LEA	OPR	McClymonds Mini Park	5000	Yes	Grant Deed	OS (AMP)	OS (AMP)	0.24843323	No	No	No	No	
37-2605-91		Active		Mountain Bl	LEA	OPR	McCrea Park	65732		Director's deed	OS (SU)	OS (SU)	7.83800333	No	No	No	No	Remote /west side of Loma Hts Park
37-2605-87		Active		Aliso Av	LEA	OPR	McCrea Park	103890		Grant Deed	OS (SU)	OS (SU)	3.91096563	No	No	No	No	
37-2605-88		Active		Aliso Av	LEA	OPR	McCrea Park	80768		Grant Deed	OS (SU)	OS (SU)	3.91096563	No	No	No	No	
37-2605-89		Active		Mountain Bl	LEA	OPR	McCrea Park	95571		Grant Deed	OS (SU)	OS (SU)	7.83800333	No	No	No	No	
37-2605-92		Active		Mountain Bl	LEA	OPR	McCrea Park	261360		Grant Deed	RH-4	RH-4	2350.460389	No	No	No	No	
37-2605-90		Active		Mountain Bl	LEA	OPR	McCrea Park	1512403.2		Judgment Deed	OS (SU)	OS (SU)	7.83800333	No	No	No	No	
26-810-47-1		Active	3100	Mckillop Rd	PWA	Maintenance	Mckillop Road Slope	123361		Quit/Grant Deed	OS (NP)	OS (NP)	3.91394016	No	No	No	No	
26-810-29-1		Active	2920	Mckillop Rd	PWA	Maintenance	Mckillop Road Slope	41928		Quit/Grant Deed	OS (NP)	OS (NP)	3.91394016	No	No	No	No	
26-810-36		Active	2910	Mckillop Rd	PWA	Maintenance	Mckillop Road Slope	6988		Grant Deed	OS (NP)	OS (NP)	3.91394016	No	No	No	No	
19-93-16-2		Active	1125	29th Av	PWA	Maintenance	Median	113256		Grant Deed	M-30	M-30	28.24200844	No	No	No	No	
44-5020-5-52		Active	90	Hegenberger Rd	PWA	Maintenance	Median	60000		part of street; Grant Deed	CR-1	CR-1	122.5661813	No	No	No	No	
14-1203-17		Active		52nd St	PWA	Maintenance	Median	9150		Quit deed	RM-2	RM-2	390.7325122	No	No	No	No	
9-699-38-7		Active	426	29th St	PWA	Parking	Medical Hill Parking Str	44850		Grant Deed	S-1	S-1	36.57611672	No	No	No	No	
35-2384-1		Active	4805	Foothill Bl	LEA	Library	Melrose Library	10850		Grant Deed	RU-5	RU-5	13.0488842	No	No	No	No	

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20-153-6		Active	1449	Miller Av	LEA	Library	Miller Avenue Library	11970		City owned property was transferred to ORA in January of 2012. It will go to successor agency.	RM-2	RM-2	34.22904331	No	No	No	No
		M		Hassler Vw	CEDA	Redevelopment	Mitigation Land	40662									
48F-7357-13-1		Active	6235	La Salle Av	PWA	Parking	Montclair Garage	35821		Grant Deed	CN-1	CN-1	19.27752444	No	No	No	No
48F-7362-3		Active	1687	Mountain Bl	LEA	Library	Montclair Library	9515		Gift deed	RH-4	RH-4	2350.460389	No	No	No	No
		M	2825		CEDA	Redevelopment	Montgomery Wards Bldg.	341946		OUSD							
		M		Oakland Av	LEA	Parks and Recreation	Morcom Rose Garden	8877		Grant Deed							
050 0926 001 00		M		Oakland Av	LEA	Parks and Recreation	Morcom Rose Garden	8877		Grant Deed							
051 4736 008 00		M	198	Oak Rd	LEA	Parks and Recreation	Morcom Rose Garden	260924		Gift deed							
22-350-1		Active	2601	Highland Av	LEA	OPR	Morgan Plaza	18200		Judgment deed	OS (AMP)	OS (AMP)	0.67821694	No	No	No	No
002 0100 002 00		M		12th St	LEA	OPR	Multi	9734		Grant Deed							
002 0100 003 00		M		12th St	LEA	OPR	Multi	1324		Grant Deed							
002 0100 011 00		M	1220	Harrison St	LEA	OPR	Multipurpose	74474		Grant Deed							
25-662-1		Active	94601		LEA	Museum	Museum Storage	0			D-CE-3	D-CE-3/S-19	97.34195279	No	No	No	No
25-663-1		Active			LEA	Museum	Museum Storage	0		2 parcel sale	D-CE-3	D-CE-3/S-19	97.34195279	No	No	No	No
		M		Hegenberger Rd	CEDA	JPA	Network Coliseum	4527950									
		M		Hegenberger Rd	CEDA	JPA	Network Coliseum	371218									
041 3901 008 00		M		Hegenberger Rd	CEDA	JPA	Network Coliseum	4527950									
041 3901 009 00		M		Hegenberger Rd	CEDA	JPA	Network Coliseum	371218									
		M	1121	14th St	CEDA	Housing	Oak Center/Cultural Center	16090		Grant Deed							
48-6868-1-1		Active		Oak Hill Rd	PWA	Maintenance	Oak Hill Knoll	13480		Grant Deed	RH-1	RH-1	143.1037426	No	No	No	No
10-806-24-2		Active	3233	Kempton Av	LEA	OPR	Oak Park	20764		very clean and; Grant Deed	OS (AMP)	OS (AMP)	0.48770524	No	No	No	No
41-3901-7-5		Active		73rd Av	CEDA	Redevelopment	Oakland Coliseum Intercity Railroad Rear Parking	35000	No	Lot size includes parcel 041-3901-007-03	D-CO-1	D-CO-1	60.12956985	No	No	No	No
29A-1353-13-2		Active		Leimert Bl	PWA	Water Shed	oepr space	12500	No	Purchasdh from Alameda County	OS (RCA)	OS (RCA)	63.11277357	No	No	No	No
48E-7350-10		Active		Park Bl	PWA	PWA	Open Space	547479	No	This parcel & parcels 48E-7348-28-2, 67-0, 48E-7349-32, 48E-7350-10, 48F 7355-19, 48F-7366-21-2 acquired from EBRPD in exch for city-owned props 48H-7699-9, 48H-7531-1, 48D-7291-4, 29-1200-7	RH-3	RH-3/S-10	68.45129521	No	No	No	No
29A-1353-11-2		Active		Leimert Bl	PWA	water shed	Open Space	9600	No		OS (RCA)	OS (RCA)	63.11277357	No	No	No	No
48E-7348-67		Active		Park Bl	PWA		Open Space	547479	No	This parcel & parcels 48E-7348-28-2, 67-0, 48E-7349-32, 48E-7350-10, 48F 7355-19, 48F-7366-21-2 acquired from EBRPD in exch for city-owned props 48H-7699-9, 48H-7531-1, 48D-7291-4, 29-1200-7	RH-3	RH-3/S-10	68.45129521	No	No	No	No
29-1158-11-3		Active		Butters Dr	LEA	OPR	Open Space	9827			OS (RCA)	OS (RCA)	0.24240309	No	No	No	No
48D-7244-12-3		Active		Scout Rd	PWA	PWA	Open Space	233892	No	This parcel & parcels 48E-7348-28-2, 67-0, 48E-7349-32, 48E-7350-10, 48F 7355-19, 48F-7366-21-2 acquired from EBRPD in exch for city-owned props 48H-7699-9, 48H-7531-1, 48D-7291-4, 29-1200-7	RH-3	RH-3/S-10	68.45129521	No	No	No	No
28-906-36		Active		Lincoln Av	PWA	Maintenance	Open Space	10083		Grant Deed	CN-1	CN-1	22.93245066	No	No	No	No
48D-7268-11		Active		Castle Dr	LEA	Parks and Recreation	Open Space	16157	No	Parcel 3 of 3; Cost includes all three parcels.	OS (RCA)	OS (RCA)	10.18613806	No	No	No	No
48D-7309-27-3		Active		Moore Dr	LEA	OPR	Open Space	15340		Grant Deed	RH-3	RH-3/S-10	108.4172126	No	No	No	No
48E-7348-28-2		Active		Park Bl	PWA	PWA	Open Space	547479	No	This parcel & parcels 48E-7348-28-2, 67-0, 48E-7349-32, 48E-7350-10, 48F 7355-19, 48F-7366-21-2 acquired from EBRPD in exch for city-owned props 48H-7699-9, 48H-7531-1, 48D-7291-4, 29-1200-7	RH-3	RH-3/S-10	108.4172126	No	No	No	No

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48F-7355-19		Active		Park Bl	PWA	PWA	Open Space	547479	No	This parcel & parcels 48E-7348-28-2, 67-0, 48E-7349-32, 48E-7350-10, 48F 7355-19, 48F-7369-21-2 acquired from EBRPD in excg for city-owned props 48H-7699-9, 48H-7531-1, 48D-7291-4, 29-1200-7	RM-3	RM-3	4.1805692	No	No	No	No
29-1159-6-2		Active		Butters Dr	LEA	OPR	Open Space	12078			OS (RCA)	OS (RCA)	0.2871509	No	No	No	No

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48F-7366-21-2		Active		Park Bl	PWA	PWA	Open Space	547479	No	This parcel & parcels 48E-7348-28-2, 67-0, 48E-7349-32, 48E-7350-10, 48F 7355-19, 48F-7366-21-2 acquired from EBRPD in exchq for city-owned props 48H-7699-9, 48H-7531-1, 48D-7291-4, 29-1200-7	OS (LP)	OS (LP)/S-10	14.34668538	No	No	No	No
48E-7349-32		Active		Park Bl	PWA	PWA	Open Space	547479	No	This parcel & parcels 48E-7348-28-2, 67-0, 48E-7349-32, 48E-7350-10, 48F 7355-19, 48F-7366-21-2 acquired from EBRPD in exchq for city-owned props 48H-7699-9, 48H-7531-1, 48D-7291-4, 29-1200-7	OS (LP)	OS (LP)/S-10	14.34668538	No	No	No	No
48D-7268-2-19		Active		Castle Dr	LEA	Parks and Recreation	Open Space	26702	Yes	Parcel 1 of 3; Cost includes all three parcels	OS (RCA)	OS (RCA)	10.18613806	No	No	No	No
48D-7268-2-20		Active		Castle Dr	LEA	Parks and Recreation	Open Space	16157	No	Parcel 2 of 3; Cost includes all three parcels	OS (RCA)	OS (RCA)	10.18613806	No	No	No	No
48H-7526-7		Active		Tunnel Rd	LEA	OPR	Open Space, grass	127630		Grant Deed	RH-2	RH-2	47.3364733	No	No	No	No
41-4155-30-3		Active		Hawley St	PWA	Maintenance	Open Space, grass	0			RD-2	RD-2	101.2562986	No	No	No	No
41-4162-1-4		Active		Hawley St	PWA	Maintenance	Open Space, grass	38974		Grant Deed	D-CO-1	D-CO-1	60.12956985	No	No	No	No
48E-7350-1-4		Active		Snake Rd	LEA	OPR	Open Space, Wooded	2774772		Upslope; Grant Deed	RD-1	RD-1	7.0113951	No	No	No	No
37-2685-1-16		Active		Mcdonell Av	LEA	OPR	Open Space, Wooded	403365.6		Grant Deed	OS (RCA)	OS (RCA)	45.87970481	No	No	No	No
48E-7349-16-3		Active		Magellan Dr	LEA	OPR	Open Space, Wooded	12880		Downslope; Grant Deed	RH-3	RH-3/S-10	108.4172126	No	No	No	No
40A-3449-23-1		Active		Sterling Dr	LEA	OPR	Open Space, Wooded	35861		Grant Deed	RD-1	RD-1	947.6022381	No	No	No	No
48B-7125-3		Active	4875	Broadway Tr	LEA	OPR	Ostrander Park	43560		Gift deed	CN-3	CN-3	2.24157014	No	No	No	No
37A-3138-2		Active	5000	Redwood Rd	LEA	OPR	Owen James Main Field	214053.84		Grant Deed	OS (NP)	OS (NP)	3.84986214	No	No	No	No
8-649-5		Active	2025	Broadway	LEA	OPR	Paramount Theater	30475		Grant Deed	CBD-P	CBD-P	72.0730682	No	No	No	No
8-716-59		Active	1911	Telegraph Av	LEA	OPR	Park	25000	Yes	Transfer from ORA. Park	OS (NP)	OS (NP)	0.57394768	No	No	No	No
1-177-1		Active	163	9th St	LEA	OPR	Park	15748		Easement granted to BART for subsurface tunnel use	OS (SU)	OS (SU)	2.39340596	No	No	No	No
23-431-43		Active	704	Mckinley Av	LEA	OPR	Park	1		Grant Deed	RD-1	RD-1	58.4004732	No	No	No	No
29-1200-6-3		Active		Joaquin Miller Rd	LEA	OPR	Park	3267000		Tax deed	OS (RSP)	OS (RSP)	58.93327056	No	No	No	No
			M	1431	82nd Av		Park	5000		Grant Deed							
			M	1425	82nd Av		Park	10000		Grant Deed							
			M	1422	81st Av		Park	5000		Grant Deed							
21-279-2		Active	2124	Park Bl	LEA	OPR	Park Blvd. Park	34293		Judgment deed	OS (PMP)	OS (PMP)	1.23275264	No	No	No	No
002 0100 005 00			M	1220	Harrison St	LEA	OPR	Parking Facility Lot	39367								
2-101-1		Active		9th St	CEDA	Redevelopment Agency	Parking Garage	13406	Yes	Parking garage condo	D-LM-2	D-LM-2	28.03846613	No	No	No	No
		Active	822	Washington St	CEDA	Redevelopment	Parking Lot	0			CBD-P	CBD-P/S-7	13.59259816	No	No	No	No
48F-7365-36		Active		Mountain Bl	LEA	OPR	Path	63621		Quitclaim deed	CN-1	CN-1	19.27752444	No	No	No	No
48-5661-27-3		Active		Peralta Oaks Dr	LEA	OPR	Peralta Oaks Planting	6170		Director's deed	RD-1	RD-1	947.6022381	No	No	No	No
48-5662-47-2		Active	2946	Barrett St	LEA	OPR	Peralta Oaks Planting	4400		Grant Deed	RD-1	RD-1	947.6022381	No	No	No	No
48-5662-13-3		Active		Peralta Oaks Dr	LEA	OPR	Peralta Oaks Planting	6649		Director's deed	RD-1	RD-1	947.6022381	No	No	No	No
12-993-5		Active	4016	Howe St	PWA	Parking	Piedmont Ave. Parking Lot	11701			CN-1	CN-1	25.69527691	No	No	No	No
12-993-4		Active	4000	Howe St	PWA	Parking	Piedmont Ave. Parking Lot	11330		Grant Deed	CN-1	CN-1	25.69527691	No	No	No	No
21-225-14-1		Active		Lake Shore Av	LEA	OPR	Pine Knoll Park	62726		Grant Deed	OS (SU)	OS (SU)/S-4	1.75367936	No	No	No	No
19-39-2-4		Active	1319	East 12th St	LEA	OPR	Port View Park	12074		Grant Deed	OS (PMP)	OS (PMP)	1.11596872	No	No	No	No
19-39-4-3		Active	1341	East 12th St	LEA	OPR	Port View Park	11925		Grant Deed	OS (PMP)	OS (PMP)	1.11596872	No	No	No	No
			M	1614	8th St		Prescott Recreation Park	0		Grant Deed							
002 0019 012 00			M		Castro St	CEDA	Redevelopment	Preservation Park	6679								
002 0019 013 00			M	0	Castro St	CEDA	Redevelopment	Preservation Park	4770								
002 0019 014 00			M	0	Castro St	CEDA	Redevelopment	Preservation Park	5513								
002 0019 015 00			M	0	Castro St	CEDA	Redevelopment	Preservation Park	4346								
002 0019 016 00			M	0	Castro St	CEDA	Redevelopment	Preservation Park	7850								
002 0019 017 00			M	0	12th St	CEDA	Redevelopment	Preservation Park	6148								
002 0019 018 00			M	0	12th St	CEDA	Redevelopment	Preservation Park	4000								
002 0019 019 00			M	0	12th St	CEDA	Redevelopment	Preservation Park	4400								
002 0019 020 00			M	0	12th St	CEDA	Redevelopment	Preservation Park	10400								
002 0019 021 00			M	0	12th St	CEDA	Redevelopment	Preservation Park	3848								
002 0019 022 00			M	0		CEDA	Redevelopment	Preservation Park	5928								
002 0019 023 00			M	0		CEDA	Redevelopment	Preservation Park	7695								
002 0019 024 00			M	0		CEDA	Redevelopment	Preservation Park	5103								
002 0019 012 00			M		Castro St	CEDA	Redevelopment	Preservation Park	6679								