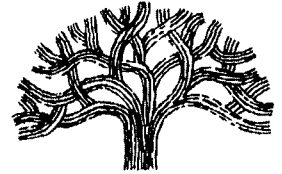


# CITY OF OAKLAND



CITY HALL • 1 FRANK H. OGAWA PLAZA, 3<sup>rd</sup> FLOOR • OAKLAND,  
CALIFORNIA 94612

Office of the Mayor  
Honorable Libby Schaaf  
Mayor

(510) 238-3141  
Fax (510) 238-4731

Letter of Appointment

July 2, 2020

The Honorable City Council  
One Frank H. Ogawa Plaza, Second Floor  
Oakland, CA 94612

Dear President Kaplan and members of the City Council:

Pursuant to City Charter Section 601, the Mayor has reappointed the following persons as members of the following board or commission, subject to City Council confirmation:

## **Budget Advisory Commission**

**Travis George** to serve a three- year term beginning October 1, 2019 and ending September 30, 2022, filling the seat previously held by himself.

Thank you for your assistance in this matter.

Sincerely,

A handwritten signature in cursive script, appearing to read "Libby Schaaf".

Libby Schaaf  
Mayor

**Profile**

Travis \_\_\_\_\_ George \_\_\_\_\_  
First Name Middle Initial Last Name

\_\_\_\_\_  
Email Address

\_\_\_\_\_  
Street Address Suite or Apt

Oakland \_\_\_\_\_ CA \_\_\_\_\_ 94602  
City State Postal Code

\_\_\_\_\_  
Primary Phone

\_\_\_\_\_  
Alternate Phone

East Bay MUD \_\_\_\_\_ Debt Manager \_\_\_\_\_  
Employer Job Title

**Which Boards would you like to apply for?**

Bicyclist & Pedestrian Advisory Commission: Submitted  
Budget Advisory Commission: Appointed  
City Planning Commission: Submitted  
Affordable Housing & Infrastructure Bond Public Oversight Committee : Submitted

**Interests & Experiences**

**Please tell us how your qualifications and participation will relate to the requested board and/or commission's mission.**

I look forward to the opportunity to join one or two of the commissions for which I expressed interest. My extensive background in the public sector has familiarized me with the many challenges that local governments face. My time in the private sector, evaluating local governments while with Moody's (one of the three large credit rating agencies) prepared me to be able to add a valuable perspective to any of these commissions. I understand how government works, what a strong public organization looks like, and many of the steps cities can take to continue to improve their performance for their citizens and taxpayers.

**Please submit your resume or curriculum vitae. You may upload a document. (A Word format is preferred.) Alternatively, you may paste the text of your resume in the field provided below.**

Upload a Resume

**Please paste the text of your resume or curriculum vitae below.**

---

EXPERIENCE East Bay Municipal Utility District, Oakland, CA Sep 2016 to Present Debt Manager • Manage the district's debt portfolio consisting of approximately \$3 billion in fixed and variable rate revenue bonds and other debt instruments, including swaps and commercial paper • Design and execute financings to optimize debt portfolio structure and provide capital • Ensure ongoing compliance with regulatory requirements • Manage relationships and contracts with financial advisors, legal counsel, bankers, and other stakeholders San Francisco Public Utilities Commission, San Francisco, CA Jan 2017 to Present Revenue Bond Oversight Committee Member • Provide public oversight of the spending of bond proceeds on infrastructure projects • Evaluate SFPUC capital planning, debt management, and capital project processes Moody's Investors Service, San Francisco, CA Aug 2011 to Aug 2016 Credit Analyst, Public Finance • Conducted detailed research on and analysis of debt and financial data, management, capital investment strategies, regulatory environments, and local economies of a wide range of public sector entities • Made credit rating recommendations and led committees convened to determine credit rating actions • Wrote and published detailed municipal credit reports explaining rationales for rating actions taken by Moody's • Led meetings with municipal managers to discuss various credit-related issues and convey rating decisions • Managed projects related to data analysis and economic research • Spoke at conferences and presented to national audience at teleconferences Con Edison Company of New York, New York, NY Jul 2010 to Aug 2011 Rate Analyst, Rate Engineering • Performed analysis of company's energy supply, transmission and distribution rates • Created experimental rate designs and tested the potential impacts on customers • Developed financial models used for analysis of rates and revenues • Forecasted future rates and revenues for inputs into company annual budget • Analyzed customer issues and provided expert guidance United Nations Development Program (UNDP), New York, NY and Egypt Oct 2009 to May 2010 Consultant, NYU Advanced Project in International Development • Researched Egypt's national and local administrative, economic, financial, and political systems • Produced client report outlining current governance systems and potential for policy improvements • Analyzed government policies related to public investment, political processes, and policy formation • Conducted field work alongside Egyptian officials in Cairo, Egypt and 4 local Egyptian governorates Bonneville Power Administration (U.S. Department of Energy), Portland, OR Jul 2005 to Jul 2008 Financial Analyst, Debt and Investments • Implemented infrastructure project finance program of approximately \$500 million • Determined schedule and managed process for periodic infrastructure project financings • Coordinated with bankers for securing and drawing down of large (\$100m +) credit facilities • Analyzed market data (interest rate spreads) to compare program costs with alternative financing options • Coordinated with internal and external legal counsel to develop and adhere to complex legal requirements EDUCATION New York University, Wagner School of Public Service, New York, NY Master of Public Administration, May 2010 Concentration: International Public Policy Portland State University, Portland, OR Bachelor of Arts in Economics, August 2005

---

**Please click the acknowledgement below.**

---

**Service on City of Oakland boards, commissions, and committees may require filings of the FPPC's Statements of Economic Interest (Form 700). Upon appointment and determination of filing status, I will comply with all filing obligations.**

---

I Agree \*

Approved as to Form and Legality

\_\_\_\_\_  
City Attorney's Office

Approved as to Form and Legality

\_\_\_\_\_  
City Attorney's Office

## OAKLAND CITY COUNCIL

**RESOLUTION NO. \_\_\_\_\_ C.M.S.**

INTRODUCED BY MAYOR LIBBY SCHAAF

---

### **RESOLUTION CONFIRMING THE MAYOR'S REAPPOINTMENT OF TRAVIS GEORGE TO THE BUDGET ADVISORY COMMISSION**

**WHEREAS**, Section 601 of the City Charter provides that members of City boards and commissions shall be appointed by the Mayor subject to confirmation by the affirmative vote of five members of the City Council; and

**WHEREAS**, Ordinance No. 13337 C.M.S, adopted November 3, 2015, creates the Budget Advisory Commission to advise the Mayor and City Council on topics deemed important to the fiscal health of the City, encourage public participation and input into fiscal decision making, and improve the transparency and accountability of City fiscal information and decision making; and

**WHEREAS**, the Budget Advisory Commission shall be composed of 15 members appointed by the Mayor and confirmed by the Council in accordance with Section 601 of the City Charter; and

**WHEREAS**, three members are selected by the Mayor, two members are recommended by the Chairperson of the Finance and Management Committee, one member is recommended by each Councilmember, one member is recommended by the City Auditor, and one member is recommended by the Chairperson of the Community Economic and Workforce Development Committee; and

**WHEREAS**, the Honorable Mayor Libby Schaaf, upon the recommendation of the corresponding councilmembers, reappoints **Travis George**; now therefore be it

**RESOLVED**: That pursuant to City Charter section 601, the City Council hereby confirms the Mayor's reappointment of:

**Travis George** to the Budget Advisory Commission to serve a three-year term beginning October 1, 2019 and ending September 30, 2022, retaining the seat he currently holds.

IN COUNCIL, OAKLAND, CALIFORNIA,

PASSED BY THE FOLLOWING VOTE:

AYES - FORTUNATO BAS, GALLO, GIBSON MCELHANEY, KALB, REID, TAYLOR, THAO  
AND PRESIDENT KAPLAN

NOES -

ABSENT -

ABSTENTION -

ATTEST: \_\_\_\_\_  
ASHA REED  
City Clerk and Clerk of the Council  
of the City of Oakland, California