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APPROVED AS TO FORM AND LEGALITY

CITICE OF THE CITY CLERK

Selia Warren
Selia Warren (Nov 20, 2024 12:19 PST)
CITY ATTORNEY'S OFFICE

# OAKLAND CITY COUNCIL RESOLUTION NO. 905387 C.M.S

RESOLUTION: 1) CONFIRMING THE ANNUAL REPORT OF THE MONTCLAIR BUSINESS IMPROVEMENT DISTRICT ADVISORY BOARD; AND 2) LEVYING THE ANNUAL ASSESSMENT FOR THE MONTCLAIR BUSINESS IMPROVEMENT DISTRICT FOR FISCAL YEAR 2025-2026, INCLUDING A FIVE (5) PERCENT INCREASE IN THE ANNUAL ASSESSMENTS

WHEREAS, the State of California allows for the formation of business assessment districts under California Streets and Highways Code Section 36500 et seq.; and

WHEREAS, the business license holders in the Montclair business district petitioned to form the Montclair Business Improvement District (District) under said legislation to undertake the Management Plan for the District (Plan) which is on file with the City Clerk; and

WHEREAS, the Plan provides for special benefit services such as enhanced security, beautification, and economic development and marketing activities with the intent of creating a positive atmosphere in the District area (as more specifically identified in the Plan); and

WHEREAS, on November 27, 2001, the City of Oakland, California (City) established the District and approved the Plan by action of the City Council of the City (City Council) adopting Ordinance No. 12378 C.M.S.; and

**WHEREAS**, pursuant to California Streets and Highways Code Section 36533, the Montclair Business Improvement District Advisory Board has prepared and filed with the City Clerk, the Annual Assessment Report (Report) (attached hereto as *Exhibit A*), which contains the required particulars including a detailed description of the improvements and activities to be provided for the fiscal year (FY) 2025-2026, the boundaries of the area and any benefit zones within the area, and the proposed assessments to be levied upon the businesses within the area for the FY 2025-2026; and

WHEREAS, the FY 2024-2025 Annual Report for the District includes a determination and recommendation by the District Advisory Board for a 5% increase in the annual assessment

rates beginning in FY 2025-2026 for the District, which is within the allowable maximum annual assessment increase set forth in the approved Plan; and

WHEREAS, on November 12, 2024, the City Council adopted a Resolution of Intention to levy the FY 2025-2026 assessment, approve the District's Report, and schedule a related public hearing for December 3, 2024, pursuant to California Streets and Highways Code section 36534; and

WHEREAS, written notice of the December 3, 2024 public hearing was published once in a newspaper of general circulation in the city not less than seven days before the public hearing in compliance with California Streets and Highways Code section 36534(b); and

WHEREAS, if the District's proposed assessments for FY 2025-2026 are approved and levied, they will be collected in a special trust fund established by the City and held on behalf of the District in Miscellaneous Trusts Fund (7999), Economic Development Organization (85411), Pass Thru Assessments Account (24224), DP850 Administrative Project (1000019), Montclair BID Program (MBID), and the City will remit the amount collected (minus the City's costs of collection, including a one percent (1%) City cost recovery administrative fee) to the Montclair Village Association, the District's designated non-profit administrator; the one percent (1%) administrative fee will be booked to General Purpose Fund (1010), Economic Development Organization (85411), Other Revenue: Administrative Fees Account (48726), Project to be determined, Montclair BID Program (MBID); and

WHEREAS, the Montclair Village Association of Oakland is the nonprofit corporation that administers the District and oversees the disbursement of funds, pursuant to the Plan and the Disbursement Agreement, between the City and Montclair Village Association of Oakland (Disbursement Agreement); and

WHEREAS, the funds that are levied and held by the City will be disbursed to the Montclair Village Association of Oakland pursuant to the Disbursement Agreement, which remains in effect contingent upon the annual review and approval of the District's Report and the levy of the annual assessments; now, therefore, be it

RESOLVED: That the foregoing recitals are true and correct; and be it

**FURTHER RESOLVED**: That the City Council does hereby find and determine that the boundaries of the District are as specified in the Plan on file with the City Clerk; and be it

**FURTHER RESOLVED**: That pursuant to California Streets and Highways Code Section 36535, a Public Hearing was held on December 3, 2024, to hear all public comments, protests, and take final action as to the levying of the proposed assessments for the District for the FY 2025-2026, and the City Council finds that there was no majority protest as defined in the Street and Highways Code Section 36500 *et seq*; and be it

**FURTHER RESOLVED**: That the Report for the District is approved and confirmed; and be it

**FURTHER RESOLVED**: That the City Council approves and adopts the assessments as provided for in the Plan and the Report of the Advisory Board and does hereby levy and direct the

collection of the assessments for the FY 2025-2026 as provided for in the Report, in accordance with the assessment formula as provided for in the Plan and Report, which includes a 5% increase in the FY 2025-2026 annual assessment rate as recommended by the District Advisory Board; and be it

**FURTHER RESOLVED**: That the proposed method and basis of calculating the assessments to be levied against each business in the District are those specified in the Plan and Report on file with the City Clerk; and be it

FURTHER RESOLVED: That the time and manner of collecting assessments shall be at the same time and in the same manner as for the annual business tax billings. The City may, but is not obligated to, use the same process and procedures for the collection of delinquent assessments as it uses to collect delinquent business tax billings or such other processes and procedures as are convenient to complete such collection and may reimburse itself out of the proceeds collected for the costs of such collection. The assessments shall be coordinated with the City's annual business tax billing cycle and shall be included along with the annual business tax notifications, or in a supplemental notice following thereafter if, for any reason, they are not ready or cannot be included along with the business tax notices. Supplemental notices shall be permissible for new businesses or for correction or supplementation of prior notices; and be it

**FURTHER RESOLVED**: That the boundaries of the District shall remain the same as specified in the Plan on file with the City Clerk and there are no changes to the boundaries or benefit zones; and be it

**FURTHER RESOLVED**: That the types of the improvements and activities proposed to be funded by the levy of assessments on businesses in the area are those described in the Plan and the Report on file with the City Clerk. There are no substantial changes in the improvements or activities for the District; and be it

**FURTHER RESOLVED**: That until disbursed, BID assessments will be held in a special trust fund established by the City on behalf of the Montclair Business Improvement District in: Miscellaneous Trusts Fund (7999), Economic Development Organization (85411), Pass Thru Assessments Account (24224), DP850 Administrative Project (1000019), Montclair BID Program (MBID); and be it

FURTHER RESOLVED: That the Disbursement Agreement is hereby renewed, and the City Administrator is hereby authorized to make amendments if necessary pursuant to State of California Streets and Highways Code Section 36500 et seg.

IN COUNCIL, OAKLAND, CALIFORNIA,

DEC 03 2024

PASSED BY THE FOLLOWING VOTE:

AYES - FIFE, GALLO, JENKINS, KALB, KAPLAN, RAMACHANDRAN, REID, AND

PRESIDENT FORTUNATO BAS - 5

NOES – ABSENT – O

ABSTENTION -

3 Excused - Fortunato Bas ATTEST:

Ramachandran

City Clerk and Clerk of the Council of the

City of Oakland, California





**BID Annual Reporting** 

The Business Development Division of the City of Oakland Economic and Workforce Development Department asks that you submit an Annual Report for the previous Calendar Year 2023 (CY23) - Jan 1, 2023 - Dec 31, 2023, and current Calendar Year (CY24). The information you submit via the following Annual Report will serve to summarize your BID's programs and impacts for CY23, provide transparency regarding your organization's sources and use of funds, and inform the City about updates to your Board and management team. The data you submit will also be used to generate aggregated information about the activities and impacts of our Business Improvement Districts in Oakland.

**BID Name** 

Montclair Village Association

# **General Information & District Composition**

Are you a Property-based BID or **Business-based BID?** 

**Business-Based BID** 

Number of Full Time Equivalent paid staff members employed by your BID? (Including inhouse and contracted) Please do not double-count staff members in multiple of the following categories.

		Number of FTE
General/Admin Staff		.75
Cleaning Ambassadors/workers		.25
Public Safety Officers/Security Ambassadors		.25
Hospitality/Business Outreach Ambassadors		.1
Other Seasonal/Part-time staff		.2
Volunteers (not counting your board members)		5
How many businesses in your BID?	220	
Approximately how many residents in your BID?	1000	
Approximately how many occupied storefronts in your district?	100	
Approximately how many vacant storefronts in your district?	2	
Cleaning		
Does your BID provide any supplemental cleaning services?(If you are unsure which services qualify as supplemental cleaning, check "yes" to view the list.)	Yes	
Is there a workforce development component to the hiring and/or training ofyour cleaning staff? (either in-house or with a partner organization)	Peralta Services	
What types of work is done by your cleaning staff?	Sidewalk sweeping	g and clearing gutters
	Power Washing	Graffiti removal - public property
	Graffiti removal - p	rivate property
	Gum, sticker and F	lyer Removal
	Street furniture and sanitization	d trashcan maintenance and

Landscaping services and plant watering

Event-related Waste/recycling/compost sorting/collection

Illegal dumping removal

# **Cleaning Outputs & Operations**

Yearly Cleaning outputs for Calendar Year 2023 by your BID: (total per year, NOT per week or month)

	Number per year
Number of incidents of graffiti removed	75
Number of bags of trash collected	110
Pounds of trash collected (if you measure trash in pounds not bags)	.0
Number of Incidents of illegal dumping removed	25
Number of 311 requests made	50
Number of hours of pressure washing	10
Number of stickers/posters removed	50
Which usernames, emails do you make 311 requests from? (please specify as many as you can)	Daniel Swafford daniel@montclairvillage.com
Number of days per week cleaning services are provided (1-7 days/wk)	2
Number of hours per week of cleaning services provided? (eg 40 hours, 120 hrs, etc)	12

# **Safety Services**

Does your BID provide any supplemental safety services?(If you are unsure which services qualify as supplemental safety/hospitality, check "yes" to view the list.)	Yes
Is there a workforce development component to the hiring and/or training of your safety staff? (either in-house or with a partner organization)	No

What types of work is done by your safety staff?

Installing security cameras

Monitoring security cameras

Crime prevention workshops

Street patrol/ambassadors

Coordination with OPD

Hotline for visitors, merchants, residents to call to request immediate assistance

Walking safety escorts

## **Safety Outputs & Operations**

Yearly Safety outputs for Calendar Year 2023 by your BID: (total per year, NOT per week or month)

		Number	
Number of annual non-patrol hours dedicated by BID administrative staff and safety ambassadors/patrol to public safety program in 2023		300	
Number of annual patrol hours dedicated by public safety officers/ safety ambassadors hired by the BID to public safety program in 2023		605	
Number of merchant checks		400	
Number of 911 calls made by the BID		10	
Number of non-emergency calls made by the BID		40	
Number of security cameras installed by or in coordination with the BID as of Dec. 31, 2023		62	
Number of incidents for which camera footage was provided to OPD/merchants/insurance companies in 2023		50	
Number of incidents for which camera footage was provided to OPD/merchants/insurance companies prior to January 1, 2023 (if known)		300	
Do you provide Safety patrol services throughout the year or just during the holidays/as needed?	Throughout the year		
Regular schedule for Safety Patrol	Day of the Week	Start Time	End Time
services	Monday		

	Day of the Week	Start Time	End Time
	Tuesday		
	Wednesday		
	Thursday		
	Friday		
	Saturday		
	Sunday		
Estimated number of security cameras to be installed by or in coordination with the BID in the District in 2024	0		
Does your BID provide any supplemental streetscape/beautification services? (If you are unsure which services qualify as supplemental streetscape/beautification, check "yes" to view the list.)	Yes		
What types of streetscape/beautification work is done by your BID? (including	Install/maintain plant	ers and/or hanging	baskets
contracted and in house work)	Mantan i ee wens		
	Install / mantain banı	ners on street/light p	poles
	Install pedestrian-orie light poles and lights the public right of wa	on private buildings	ling stand-alone that illuminate
	Install/maintain publi	c plazas	
	Install/maintain publi	c art pieces	

# **Streetscape/Beautification Outputs & Operations**

Streetscape/Beautification outputs for Calendar Year 2023 by your BID:

	Number
Number of planters and/or hanging baskets installed and maintained	32
Number of tree wells maintained	80
Number of banners on street/light poles installed/mantained	49

	Number
Number of pedestrian-oriented lighting elements (including stand-alone light poles and lights on private buildings that illuminate the public right of way) installed	9
Number of Big Belly trashcans Installed and maintained	0
Number of public plazas installed/maintained	1
Number of public art pieces installed/maintained	42
Does your BID provide any supplemental Marketing, Events and Communications services?(If you are unsure which services qualify as supplemental marketing, events and communications services, check "yes" to view the list.)	Yes
What types of marketing and communications work is done by your BID? (including contracted and in house work)	Print news advertising (e.g. EBX, East Bay times,)  Digital advertising (e.g. Oaklandside, Google, etc)  Social media advertising (eg. promoted posts and/or Facebook, Instagram ads campaigns, partnering with influencers)  Social media posts (non-promoted)  Physical advertising (billboards, bus shelters, BART
	stations, etc)  Direct mailings Flyers & posters  Email newsletters Publish press releases
What types of Events and District Promotions work is done by your BID? (including contracted and in house work)	Produce BID events  Sponsor/in-kind support to events produced by businesses and non-BID entities in the District  Maintain Event calendar on BID website  Input (non-BID) events in District onto BID/Visit Oakland event calendar  Produce District Guides/maps (including digital or printed)

Facebook

Instagram

**Next Door** 

For each of the following platforms you actively use, how many subscribers/followers do you have?

	Number of subscribers/follower s as of Dec 31, 2023	Number of posts/emails sent in 2023	Total Reach/opens in 2023	Total engagement/clicks in 2023
Email Distribution List	3528	65	60295	3424
Facebook	3400	160	125000	3400
Instagram	2200	63	22700	5900
Twitter	0 .	0	0	0
Tiktok	0	0	0	0
WhatsApp	0	0	0	0
YouTube		0	0	0

Average open rate for Emails in 2023: 52

# **Events and District Promotions Outputs & Operations**

Events and District Promotions outputs for Calendar Year 2023 by your BID:

	Number
Number of events produced by the BID	6
Number of non-BID events in the District sponsored by BID or in-kind support provided by BID	10
Amount (\$\$) of Event sponsorship provided in 2023	5000
Number of attendees to events produced by or sponsored/supported by the BID (best estimate):	15000

## **Business Support**

Does your BID provide any supplemental Business Support services?(If you are unsure which services qualify as supplemental **Business Support services, check** "yes" to view the list.)

Yes

What kinds of initiatives did your BID implement to support existing businesses in your district

Information Sessions on federal/state/city regulations or programs (e.g.)

Social Events (e.g. networking events, meet & greets,

sector meet-ups)

Educational Events (e.g. speaker series, panels, roundtables, best practice sharing)

In-person Merchant outreach & contacts

## **Business Support Outputs & Operations**

Business Support outputs for Calendar Year 2023 by your BID:

	Number
Number of merchant contacts	400
Number of business support events coordinated by or supported by the BID for your businesses in 2023	0
Annual total number of your business attendees to business support events coordinated by or supported by the BID	0

### BID 2023 Accomplishments & Plans for 2024

Please list out the BID's top accomplishments from 2023, as well as note-worthy new projects, services and plans for 2024. This is your chance to brag about your BID's impact! List at least three, and up to ten for each year.

Top Accomplishments or New programs/activities accomplished in 2023 (List at least three, and up to ten)

#### Accomplishment/New activity description

Produced the Montclair Beer, Wine & Music Festival in May welcoming 4000 Oaklanders to the Village and to raise funds for community events;

Supported a Trick-or-Treat event, supplying MVA branded bags and merchants with candy for a safe, fun outing Halloween weekend with pumpkin carving and a flash mob;

Produced the annual Holiday Stroll in the village that included live music in three venues, roaming entertainment, photos with Santa, family fun zone for children and over 40 participating merchants;

Farmer's Market - Supported a vibrant and active destination market every Sunday year-round, worked to foster health safety measures at the open air market;

Maintain rooftop outdoor class space at the Montclair Parking Garage for merchants to hold outdoor classes;

Held monthly board meetings open to merchants and public to comment, share updates, and ask questions;

Maintained and repaired rooftop lighting program encompassing 9 blocks of the district;

#### Accomplishment/New activity description

Continued the Montclair Village Shopping & Dining Guide to promote all businesses and ask the public to strengthen their Shop Local ~ Shop Montclair value commitment;

The Montclair Village Parking Garage continues with the ParkMobile app that allows visitors to pay using a smartphone. This program has paved the way for adoption at other City of Oakland garages and lots, MVA has provided guidance and advice to those other operators.

New programs/activities planned for 2024 calendar year that the BID didn't do in 2023 (List at least three, and up to ten)

#### New program/activity description

Launch Reusables campaign for restaurants to use reusable to-go ware with support from Stop Waste and Oakland Recycles

Activating Antioch Court / The Village Plaza for Halloween Spooktacular to coincide with the weekly Farmer's market featuring DJ, high school bands, MVA goody bags, vendors and merchant trick-or-treating;

Redesign the MVA website and calendar events

Advance Montclair Cares Club, giving individuals the opportunity to demonstrate their support by making a recurring annual donation, and engage in community volunteerism;

Install benches on Antioch Court Village Plaza for added seating during events and community;

Coordinate with OPD on setting up a substation in Montclair Village.

Hold quarterly meetings with the mayor and D4 leadership to better coordinate improvements for safety funding, economic development, infrastructure and blight in the business districts.

49 new street banners

Outdoor Movie Nights on a 50' screen with free popcorn and a DJ in the parking lot of Red Oak Realty

#### **BID Financials**

2023 Budget versus Actuals

Provide a line-item detailed budget versus actuals document of your BID expenses and revenues from the 2023 (already completed) calendar year, organized into the expense/revenue categories and percentages that were in approved in your management plan.

Upload your BID's 2023 line-item detailed budget versus actuals document here:



Working Budget Montclair 2... xlsx

Please provide the Surplus or Deficit amount from the previous calendar year of 2023 that was carried over into 2024. If there is a surplus, please describe your plans for how it will be spent (eg. Operational reserves, etc)

20,216 see 2024 budget column

2025 Budget

Provide a line-item detailed budget of projected expenses and revenues for the next calendar year, organized into the expense/revenue categories and percentages that were in approved in your management plan. The budget you provide should be approved by your Board of Directors upon time of submission. If not, please note the budget as draft and alert City staff to determine next steps.

Upload your BID's 2025 line-item detailed budget document here, as approved by your BID's Board of Directors:



80\_Working Budget Montclai....xlsx

For the 2025 Calendar Year, please
provide the estimated amounts and
sources of any contributions to be
made from sources other than BID
assessments to be levied. Eg.
donations, grant funding, etc.

Estimated Amount (\$)	Source of Contribution
120000	Fundraising Events
40000	Individual Charitable Contirbuions
10000	Grants

Will the BID be requesting an annual assessment rate increase for the upcoming calendar year of 2025?

Yes

What is the proposed assessment increase for Calendar Year 2025?

5

What is the projected total assessment amount to be billed in this upcoming calendar year of 2025?

98600

Please provide the date of the board meeting when this assessment was approved, and describe how this decision was communicated to the BID members:

January 18, 2023 - Merchant email re meeting notice and agenda item announcement, agenda posting

Will the BID be proposing changes to the boundaries of the district, the basis and method of levying the assessment, and/or any changes in the classification of businesses for Calendar Year 2025?

No changes proposed

Board of Directors Roster 2023/2024 (list all directors that served anytime during 2023 or 2024

Name	Affiliation Type	Name of Affiliated Business/ Org	Title	Status
David Petlin	Business Owner/R ep	Flair Travel	President	Past

Name	Affiliation	Name of Affiliated	Title	Status
	Туре	Business/ Org		
Pat Benson	Business Owner/R ep	Mix Montclair	VP	Past
Darla Brezac	Property Owner/R ep	F&M Bank	Secretary	Current
Virginia Davis	Property Owner/R ep	Yellow Door Cafe	President	Current
Theresa Henrekin	Business Owner/R ep	Pelago	VP	Past
Mia Honoré	Business Owner/R ep	CRUfit	Director	Current
Sailesh Patel	Business Owner/R ep	Annie's Hallmark Shop	Director	Current
Sean Parkin	Business Owner/R ep	City Health	Director	Current
Tom Revelli	Business Owner/R ep	Montclair Sporting Goods	Treasurer	Current
Winter Williams	Business Owner/R ep	Winter Williams Presents	Director	Past
Marissa Betts	Property Owner/R ep	Ken Betts Company	Director	Current

	2023 Budget 92,830 \$ 55,000 \$ 25,000 \$ 20,000 \$ 10,000 \$ 147,830 \$	2023 Actual	2024 Budget			2025 Notes
of Funds \$ \$ Ontributions \$ \$ \$	99 0 0 0			2025 Budget	2023 Notes	くりつい ころつろ
of Funds ontributions						
of Funds ontributions	++ + + + - + -	106 369	93 700	86	Substantial Past-Due collection effort accounted for one time increase in dishusament	\$98,600 (2024 + 5% increase on assessments) less 3% for COO
ontributions	<del>                                      </del>	188,085			_	000 B
ontributions	<del>                                     </del>	120,859	\$ 55,000	\$ 120,000	Event total revenue; see expenses below	Event total revenue; see expenses below
		52,526	\$ 20,000	\$ 40,000	A Mural project amounted to \$18K donations	
	+	-			City of Oakland Safety Infrastructure and Shop Safe	City of Oakland Safety Infrastructure and Shop Safe
		-	\$ 178,700	2	2	0.15
A DIU Assessillellis	27,849 \$	31,910	\$ 28,110	\$ 29,580		
Non-BID Funds Allocated to PROW			\$ 10,000	\$ 50,000		Anticipating growing security demand
Total Economic Restructuring/PROW Income \$	36,849 \$	76,406	\$ 38,110	\$ 79,580		
Project Management	69	5.000		\$ 000		
Area & Planter Maintenance	12,000 \$	16,885	\$ 12,000		New Plants	
	19,000 \$	-			_	
	4,000 \$	9,259	\$ 5,000	\$ 2,000	Safety Infrastructure Grant	
t Design Services	$\rightarrow$	$\rightarrow$				
Equipment Rentals  Total Economic Restructuring/PROW Expenses	36,000 \$	916	38 500	1,000		
ses		+				
	_			The second section of the section of the second section of the section of the second section of the s		
-	37,132 \$	42,547	\$ 37,480	\$ 39,440		
Non-BID Funds Allocated to District Identity \$	٠.	113,885				
Total Promotions and Design (District Identity) Income \$	74,132 \$	156,432		\$ 139,440		
Project Management/PR	20,000 \$	38,000				
Pedestrian Lighting/ Holiday Décor	18,000 \$	<del>                                     </del>	\$ 18,000	\$ 18,000		
Events and Event Marketing	$\vdash$	<del></del>				
Restaurant Walk		-	4	\$ 4,500	Revenue neutral or positive	Revenue neutral or positive
		-+			Revenue neutral or positive	Revenue neutral or positive
Montplair Outdoor Movio Nichte	000,01	-+	000'81	20	Revenue neutral or positive	Revenue neutral or positive
	2000	200	0000	200	returning in 2023	returning in 2023
k-or-Treat	+	+				
Holiday Stroll	$\vdash$	Н	\$ 5,000	\$ 15,000		
Advertising & Design Services - Ads, Website \$	3'000 \$	3,000	\$ 4,000	\$ 4,000		

	2023 Budget		2023 Actual	2024 Budget	2025 Budget	2023 Notes	2025 Notes
Marketing Booth Fees/Staffing/ Merchant Mixers		↔	3,609	\$ 2,000	\$ 6,000	Non Assement Funds [Cares Club]	Non Assement Funds (Cares Club)
Public Art		49	12.000		3 000		
Banners	\$ 5,5	5,500 \$	1,340	\$ 15,000		1,000 new banners expensed in 2024	
Total Promotions and Design (District Identity) Expenses	\$ 74,0	74,000 \$	156,432	\$ 92,500	13		
Promotions and Design (District Identity) Income -		_					
Expenses	\$	132 \$	-	\$ (20)	\$ 940		
30% BID Assessments	07 040	6	04 040	000			
Non-BID Eurode Allocated to Organization/Administration			018,10				
Total Organization/Administration Income	10,0	10,000	9,490				
	37,649	-+	41,400	38,110	\$ 49,580		
		-					
District Management/Assistants	\$ 28,250		28,640	\$ 28,400	\$ 34,000		
Office Rent & Storage		5,096 \$	6,888	\$ 6,888	\$ 6,888	6,888 2023 rent increase	
Office Supplies		300	764		\$ 800		
Bank Fees Minus Interest		_	134	\$ 200	\$ 250		
Postage/Box Rental			200	\$ 200	\$ 200		
Accounting/Filing Fees/Licenses	\$ 1,2	1,200 \$	1,446	\$ 1,200	\$ 1,500		
Meeting Supplies Expenses			299	\$ 300	\$ 300		
Insurance	\$ 1,2	1,255 \$	1,843	1,2	\$ 2,000	2,000   Add'l event insurance	Add'I event insurance
Dues/Subscriptions/Memberships		↔	46	\$ 20	\$ 20	Oakland Chamber	Oakland Chamber
Utilities/Phone/Internet Service	D'1\$	1,050 \$	220	\$ 1,050	\$ 1,050		
Computer/Software - Upgrades	2 \$	200 \$	570	\$ 300	\$ 3,000		Web Site Rebuild
Total Organization/Administration Expenses	\$ 37,851	┝	41,400	\$ 40,143	\$ 50,038		
Organization/Administration Income - Expenses	<del>s</del>	(2)	0	\$ (2,033)	\$ (458)		
Total Income		_	_	\$ 178,700	\$ 268,600		and the contraction of the contr
Total Expenses		51) \$	(274,238)	\$ (171,143)	(2		
Carryforward/Reserve	s		_		\$ 27,773		
Net	\$	(21)	20,216	\$ 27,773	\$ 27,835		