

CITY OF OAKLAND

AGENDA REPORT

FILED
OFFICE OF THE CITY CLERK
OAKLAND

To: Office of the City Administrator
Attn: Dan Lindheim
From: Department of Human Services
Date: December 9, 2008

RE: **Supplemental Report on "A Resolution Authorizing The City Administrator To Negotiate And Execute An Agreement With Gibson And Associates For The Period December 11, 2008 Through December 11, 2009, In An Amount Not To Exceed One Hundred Thirty-Five Thousand Dollars (\$135,000) For Professional Services To Develop The Oakland Fund For Children And Youth Strategic Plan (2010-2013)"**

SUMMARY

At the Life Enrichment Committee on December 2, 2008, the report authorizing the City Administrator to negotiate and execute an agreement with Gibson and Associates for professional services to develop the Oakland Fund for Children and Youth (OFCY) Strategic Plan (2010-2013) was considered and forwarded for approval by the City Council. The OFCY report submitted on June 10, 2008 is attached as a supplemental report and identifies project carryforward balances as a source of funds available for the FY08/09 grants.

The fiscal impact statement in the June 10th OFCY report identified the carryforward balance of \$2,066,496 remaining in Fund 1780, which is allocated for FY08/09 OFCY grants. The statement also references the fund balance remaining in Fund 1780 of \$2,060,973, to be allocated for future years beginning in FY09/10.

ACTION REQUESTED OF THE CITY COUNCIL

There is no action required in this informational report.

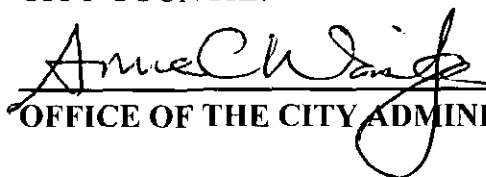
Respectfully submitted,



ANDREA YOUNGDAHL
Director, Department of Human Services

Attachment: June 10, 2008 OFCY Funding Report (11 pages)

APPROVED AND FORWARDED TO THE CITY COUNCIL:


OFFICE OF THE CITY ADMINISTRATOR

Item: _____
City Council
December 9, 2008

CITY OF OAKLAND
AGENDA REPORT

FILED
OFFICE OF THE CITY CLERK
OAKLAND


2008 MAY 29 PM 7:55

TO: Office of the City Administrator
ATTN: Deborah Edgerly
FROM: Department of Human Services
DATE: June 10, 2008

RE: Resolution Appropriating And Allocating \$695,275 In Interest Income Earned To The Oakland Fund For Children And Youth; Appropriating And Allocating \$2,060,973 From Fund Balance In Kids First! Children's Fund (1780); And Authorizing The City Administrator To Negotiate And Execute Grant Agreements Between The City Of Oakland And Various Non-Profit And Public Agencies To Provide Direct Services For Children And Youth For Fiscal Year 2008-2009 In An Amount Not To Exceed \$12,830,415

Attached is a report and resolution from the Oakland Fund for Children and Youth Planning and Oversight Committee (POC). Department of Human Services staff and a representative from the POC will be available to answer questions.

Respectfully submitted,



Andrea Youngdahl
Director, Department of Human Services

Attachments

FORWARDED TO THE
LIFE ENRICHMENT COMMITTEE:


Office of the City Administrator

Item: _____
Life Enrichment Committee
June 10, 2008

June 10, 2008



Life Enrichment Committee
Oakland, CA

Dear Chairperson Chang and Members of the Committee:

RE: Resolution Appropriating and Allocating \$695,275 In Interest Income Earned To The Oakland Fund For Children And Youth; Appropriating and Allocating \$2,060,973 From Fund Balance In Kids First! Children's Fund (1780); And Authorizing The City Administrator To Negotiate And Execute Grant Agreements Between The City Of Oakland And Various Non-Profit And Public Agencies To Provide Direct Services For Children And Youth For Fiscal Year 2008-2009 In An Amount Not To Exceed \$12,830,415

SUMMARY

The Oakland Fund for Children and Youth (OFCY) Planning and Oversight Committee (POC) requests that City Council approve \$12,830,415 in funding during FY08-09 to provide direct services to children and youth living in Oakland. This recommendation completes a total OFCY funding package of \$13,820,005 for FY08-09. The POC's recommendation to approve summer grants not to exceed \$989,590 will be forwarded for Council approval June 17, 2008.

The accompanying resolution appropriates interest income of \$695,275 to the Kids First! Children's Fund (Fund 1780). Council approval of the allocation of \$2,066,496 from the available unspent project balance (carry forward) in Fund 1780 is also requested for grant services in FY08-09 not to exceed \$12,830,415. Additionally, the resolution authorizes the appropriation of \$2,060,973 from fund balance in the Kids First! Children's Fund to establish these funds as available for grants for FY09-10.

Through the POC's competitive proposal review process, which began with the release of the OFCY Request for Proposals in November 2007, a total of 138 programs are being recommended for funding totaling \$13,820,005. The 138 programs proposed to serve approximately 30,000 children and youth throughout Oakland. The complete list of programs recommended is included as Attachment A.

The OFCY funding package includes 9 programs in the Early Childhood strategy for children 0 to 5 years of age. For children ages 5 to 14, the POC recommends funding after school programs at 73 elementary and middle schools and 7 community based sites, in addition to the 15 summer programs at 26 community sites already approved by the City Council. The POC recommends 20 programs to deliver services to older youth at high schools and community-based sites under the Youth Leadership and Career and College Readiness strategies. The 14 programs under the Physical and Behavioral Health strategy included in the funding package target children and youth of all ages.

Item: _____
Life Enrichment Committee
June 10, 2008

FISCAL IMPACT

Approval of the resolution will authorize the City Administrator to execute grant agreements for OFCY services not to exceed \$12,830,415. A resolution of approval for 15 grants for summer programs totaling \$989,590 will be separately forwarded for Council approval on June 17, 2008.

Funds totaling \$13,820,005 are available for the proposed grants from the FY08-09 Kids First! budget appropriation with mid-cycle adjustment, the proposed appropriation of interest earned to the Fund 1780, and unspent project carryforward balances located at Kids First! Oakland Children's Fund (1780). The 2008-2009 Adopted Budget as proposed includes \$10,158,290 (P304730 OFCY FY08-09 Contracts), which is available for these grants.

An additional amount of \$639,653 will be made available for FY08-09 grants from the appropriation of interest earned from March 1, 2006 to February 28, 2008. Of the \$342,568 interest earned by Fund 1780 during the period March 1, 2006 to February 28, 2007, 92% or \$315,163 is available for FY08-09 grants. Of the estimated \$352,707 interest earned by Fund 1780 during the period March 1, 2007 to February 28, 2008, 92% or \$324,490 is available for FY08-09 grants. Eight percent (8%) of the interest earned for each year is appropriated to Kids First! Fund 1780 Department of Human Services Org. 78251 for the administration and evaluation of OFCY.

An amount of \$2,066,496 from unspent appropriations from prior years (project balance carry forward) in Fund 1780, is made available for FY08-09 grants. The unspent project balance of \$2,066,496 currently located at Kids First! Oakland Children's Fund (1780) from projects OFCY FY02-03 Grants (P157730), OFCY Contracts FY03-04 (P224730), and OFCY Contracts FY04-05 (P226530), is available for grants for FY08-09.

The table (Table A) below summarizes the sources of funds available for OFCY grant contracts.

Sources of Funds Available for OFCY Grant Contracts	FY08/09 Amount
Budget Appropriation with Midcycle Adjustment	\$10,158,290
Annual Interest (March 1, 2006 to Feb 28, 2007)	315,163
Annual Interest (March 1, 2007 to Feb 28, 2008)	324,490
P224730- OFCY Contracts FY0304	52,411
P157730- OFCYFY2002-03 Grants	1,849,245
P226530 - OFCY Contracts FY0405	164,840
Total Funds Available	\$12,864,139

FY08-09 is the final year of the Kids First! initial 12 year funding cycle. The City Council's approval of the reauthorization of the Kids First! charter amendment in April, 2008, extended Kids First! through 2021. The Kids First! Charter amendment requires that all interest earnings and unspent revenues are to be made available for future grants. An appropriation of the remaining funds available in the fund balance as a result of interest earnings and other unappropriated revenues is needed in the estimated amount of \$2,060,973. These funds are to be

Item: _____
 Life Enrichment Committee
 June 10, 2008

appropriated from fund balance and a project created, and 92% made available for OFCY grants in FY09-10. The Request for Proposals for grants for FY09-10 is developed based on the identified funds available for programs and will be released in September, 2008.

BACKGROUND

Approved by Oakland voters in November 1996, the Measure K – Kids First! Initiative amended the City Charter and led to the establishment of the Oakland Fund for Children and Youth to "help young people grow to become healthy, productive, and honorable adults." FY08-09 is the final year of the initial Kids First! legislation 12-year life span. The City Council resolved to continue the Kids First! funding program for an additional 12 years, through 2021, on April 17, 2008.

As required by the legislation, a strategic plan is developed every four years, grants are awarded through a competitive process, and an independent evaluation is completed each year. The OFCY process is overseen by a 19-member Planning and Oversight Committee (POC) appointed by City Council and the Mayor. A minimum of nine seats on the POC are reserved for youth.

OFCY's four-year Strategic Plan (2006-2010), adopted by City Council in October 2005, established key strategies for the children and youth of Oakland by age group. Requests for Proposals (RFPs) were released on November 15, 2007 under the five strategy areas targeted in the Strategic Plan: 1) Physical and Behavioral Health services, 2) Summer Enrichment programming, 3) Out-of-School time programming for school-based and community based after school services, 4) Early Childhood services, and 5) Older Youth services.

The 2008-2009 Request for Proposals (RFP) was approved by City Council and released by OFCY on November 15, 2007. OFCY received 196 proposals for programs serving children and youth. Of these, 138 programs are recommended for funding.

KEY ISSUES AND IMPACTS

Purpose and Intent of Planning and Oversight Committee FY08/09 Funding Package

In keeping with best practices in the theory and principle of youth development, OFCY seeks to build and develop the strength and character of Oakland's young people. One of its objectives is to produce positive results and to build resiliency as young people face challenges on the way to becoming healthy, self-sufficient adults. In the 2006-2010 Strategic Plan, OFCY committed to focusing resources to make a larger impact on high priority issues.

The 2008-2009 funding package results from the POC's effort to balance a variety of complex issues. Throughout the review process, the POC was committed to:

1. Funding as many quality programs as possible at a reasonable funding level.
2. Reasonable balance of service across Oakland
3. Building the capacity of current, emerging, and new programs.
4. Building upon the investment in current programs with demonstrated service quality.

Item: _____

Life Enrichment Committee

June 10, 2008

June 10, 2008



Life Enrichment Committee
Oakland, CA

Dear Chairperson Chang and Members of the Committee:

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Through the POC's competitive proposal review process, which began with the release of the OFCY Request for Proposals in November 2007, a total of 138 programs are being recommended for funding totaling \$13,820,005. The 138 programs proposed to serve approximately 30,000 children and youth throughout Oakland. The complete list of programs recommended is included as Attachment A.

The OFCY funding package includes 9 programs in the Early Childhood strategy for children 0 to 5 years of age. For children ages 5 to 14, the POC recommends funding after school programs at 73 elementary and middle schools and 7 community based sites, in addition to the 15 summer programs at 26 community sites already approved by the City Council. The POC recommends 20 programs to deliver services to older youth at high schools and community-based sites under the Youth Leadership and Career and College Readiness strategies. The 14 programs under the Physical and Behavioral Health strategy included in the funding package target children and youth of all ages.

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Life Enrichment Committee
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Item: _____
 Life Enrichment Committee
 June 10, 2008

5: Leveraging other sources of state and local funding to maximize services for youth.

Criteria for Selection

The criteria considered in the selection of proposals were: past performance as documented by the grant monitoring and evaluation processes; quality of proposal – clear program design; equitable geographic distribution of services relative to the population of where youth live and would be served and balanced with high need for services; cost effective services; demonstrated capacity to deliver proposed services; and the extent to which proposed services fit into the funding priorities as defined by the Strategic Plan.

Overview of OFCY Funds and Services

The following table (Table 1) and chart compare OFCY/Measure K funds, match funds, unduplicated clients (youth), hours of service, and cost per hour across several years.

	FY 08-09 (Recommended)	FY 07-08 (Projected)	FY 06-07	FY 05-06	FY 04-05	FY 03-04	FY 02-03	FY 01-02
Measure K Funds	\$13,820,005	\$12,010,503	\$10,892,268	\$9,703,308	\$9,423,967	\$7,819,203	\$7,712,464	\$6,786,340
Matching Funds	\$20,476,662	\$17,846,178	\$12,128,376	\$12,112,994	\$10,639,782	\$8,081,022	\$7,239,644	\$5,844,876
Total Funds	\$34,296,667	\$29,856,681	\$23,020,644	\$21,816,302	\$20,063,749	\$15,900,225	\$14,952,108	\$12,631,216
Unduplicated Clients	32,282	26,237	23,035	22,356	23,818	19,701	16,971	12,134
Hours of Service	5,760,196	5,156,427	3,570,929	3,914,876	3,719,594	3,155,788	2,613,414	2,200,521
OFCY Cost Per Hour	\$4.36	\$2.46	\$3.05	\$2.48	\$2.53	\$2.48	\$2.95	\$3.08
Total Cost Per Hour	\$8.73	\$5.10	\$6.45	\$5.57	\$5.39	\$5.04	\$5.72	\$5.74

A total of 138 programs are recommended for FY08-09. Funding is expected to serve over 30,000 unduplicated children and youth. Children and youth are proposed to receive 5,760,196 hours of service for \$13,820,005 of Measure K dollars.

The number of children and youth to be served, and targeted hours of service are proposed. They are subject to the negotiation of each program's scope of work and budget. Each program's proposed targets are documented and data is collected through OFCY's annual evaluation process. Of the 138 recommended programs, 100 were previously funded under OFCY's 2006-2008 funding cycle. 2006-2007 OFCY evaluations for all 69 programs funded in 2006-2007 are attached. Evaluations for the additional 31 ASES after school programs funded for 2007-2008 will be available September 2008. See Attachment D.

Programs recommended for FY08-09 will provide service at an average total cost of \$4.36 of Measure K dollars per hour, representing over a \$1 increase from prior years. Total cost per hour

Item: _____
 Life Enrichment Committee
 June 10, 2008

for service also increased from \$6.50 to \$8.73. The increase in matching funds reflects the growth of After School Education and Safety Grant (ASES) match funding and the number of school based afterschool programs as well as the number of grantee organizations with the capacity to leverage other resources to serve more Oakland youth each year. Chart 1 below illustrates the growth rate of OFCY compared to funds spent and services delivered in FY00-01.

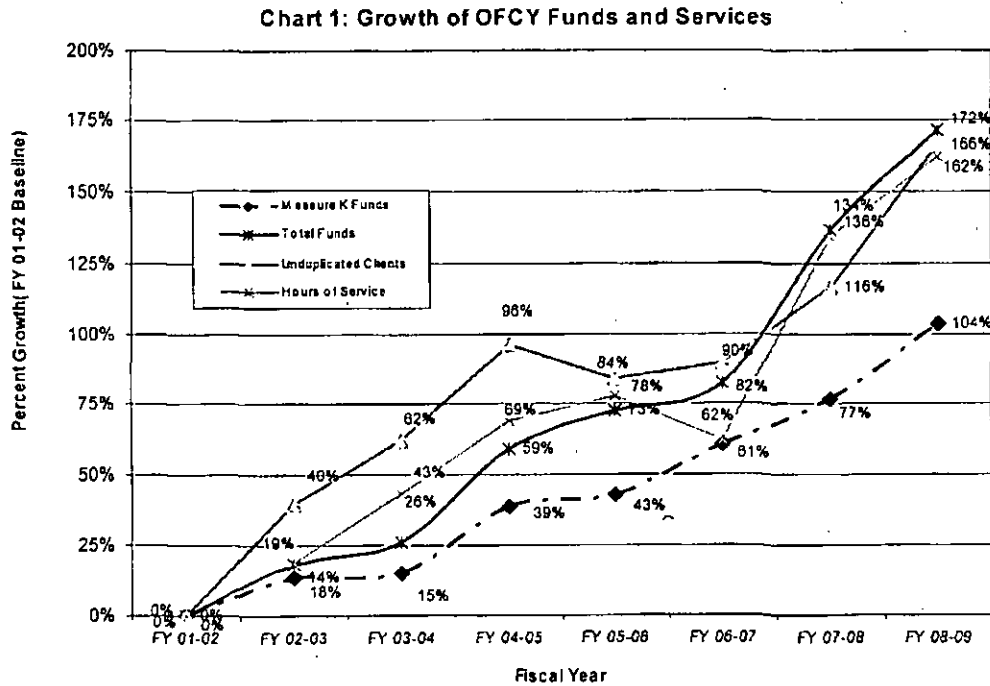


Table 2 illustrates recommended funding amounts and % of total allocation for each OFCY strategy area.

OFCY Strategy	Strategic Plan	2008-2009 Package	2008-2009 %
Parent-Child Learning*	10%	\$885,000	6.4%
Services to Children	2.5-5%	\$474,920	3.4%
School-Based After School	50%	\$6,589,500	47.7%
Community-Based After School**		\$720,490	5.2%
Summer	5-10%	\$989,590	7.2%
Career and College Readiness	5-10%	\$1,116,805	8.1%
Youth Leadership	12.5-15%	\$1,480,573	10.7%
Physical and Behavioral Health	10%	\$1,563,127	11.3%
		\$13,820,005	100%

Early Childhood: Child Learning Opportunities and Services to Children at Risk of Developmental Delays

The funding package includes 9 programs in the Early Childhood strategy for children zero to five years of age. This strategy promotes kindergarten readiness through supporting intensive support services to children at risk of developmental delays, and community opportunities for parent child learning. Roughly 2700 children are proposed to receive services. Programs proposed to offer services at thirty-two Oakland Preschool, Child Care Development Centers, and Head Start sites, and at 13 libraries, Oakland Park and Recreation centers, and neighborhood-based organizations.

The early childhood strategy for FY08-09 has seen a marked increase in partnerships between public agencies like Oakland Department of Parks and Recreation, Oakland Public Library, and OUSD sites with community based organizations that offer programming expertise and staffing. The result is an increase in proposed number of children 0-5 accessing quality services in locally established institutions. See Attachment A1 for program descriptions and B1 for site locations. A map of early childhood program sites is provided Attachment C1.

Out of School Time Programs: School-Based and Community Based After School Services, and Summer Enrichment Programming

The proposed OFCY funding package also supports services to children ages 5-14 with summer enrichment and after school services. These services combine enrichment and academic programming to help stave off decline in academic achievement during the summer months, increase academic gains during the school year, and provide a socially enriching alternative for spending time with peers and caring adults. Both strategies have significantly increased amounts of funding and proposed children and youth served for FY08-09.

After School Services

The OFCY After School Strategy leverages state funding by offering grants to providers of after school services at elementary and middle Schools that receive 21st Century Community Learning Center and Prop 49 ASES grants. The City committed to leveraging this unique opportunity and is now funding nearly all eligible school sites based on quality program design, need, and ability to leverage funds. This current package represents a significant increase in the number of schools receiving OFCY funded after school services. Since FY04-05, the number of schools receiving OFCY funded after school programs has increased from 24 to 62 in FY07-08, to the current proposed number of 73 elementary and middle schools. With 73 out of Oakland's 84 elementary and middle schools receiving state and city matched funding, Oakland is providing a national model of partnership between community-based organizations and school site administrators for quality school based after school services.

This strategy also supports comprehensive enrichment and academic programming offered at neighborhood-based organizations. These organizations serve youth that are less affiliated with their school, have special physical, social and/or cultural needs served best by a specialized program, or who for reasons of transportation, are choosing neighborhood-based alternatives.

After school programming is located throughout Oakland and is expected to serve over 10,000 students at 73 Elementary and Middle schools and seven community sites. See Attachment A2 for program descriptions and B2 for site locations. See Attachment C2 for a map of program sites. See Attachment E for a list of schools by district proposed to receive after school services.

Summer Enrichment Services

The OFCY Summer Enrichment strategy was established in the 2006-2010 OFCY Strategic Plan. Since the first round of funding in 2006, this strategy has gained considerable momentum among community organizations and private foundations. The number of proposals received under this strategy for FY08-09 more than doubled. Proposals were of such significant quality that the number of programs recommended for funding nearly tripled. At the same time, OFCY's commitment to summer enrichment programming has attracted the interest of several national foundations seeking to increase opportunities in this area. The OFCY Summer Enrichment strategy, already forwarded for Council approval, proposes to fund fifteen programs at 26 community sites that will serve 1880 children and youth. See Attachment A3 for program descriptions and B3 for site locations. See Attachment C3 for a map of Summer Enrichment program sites.

Physical and Behavioral Health Programs (All Ages)

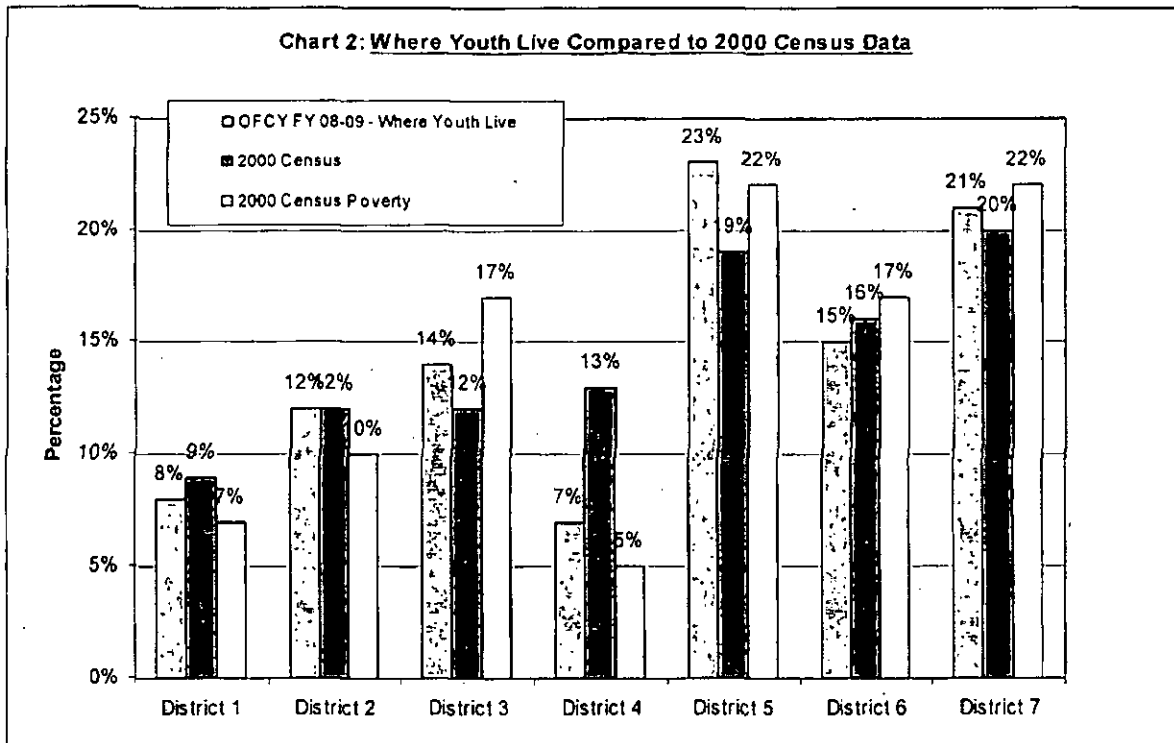
OFCY's Physical and Behavioral Health Strategy targets children and youth of all ages. It emphasizes physical health through sports and nutrition programming, while also supporting behavioral health with an emphasis on case management, mentoring, and peer-to-peer support for vulnerable and disconnected youth. This strategy has seen a dramatic increase in the number applications this year. More applicants proposed to provide sports programming in the evening and weekend hours. Programs that address violence prevention through peer education services also increased. Efforts also target populations with highly specific needs such as foster care youth, children and youth with physical disabilities, teen parents, and Native American young people, for examples. Fourteen programs are proposed to serve approximately 5600 children and youth at 36 school sites and 12 community sites. See Attachment A4 for program descriptions and B4 for site locations. See Attachment C4 for a map of Physical and Behavioral Health programs.

Youth Leadership and Career & College Readiness (Ages 15-20)

OFCY's older youth strategy supports two strands of programming for youth 15 to 20 years of age. The Career and College Readiness strategy helps young people close the achievement gap by providing opportunities for GED training, paid internships, and college and career readiness workshops and counseling. OFCY's Youth Leadership strategy supports the development of young people's leadership skills by providing opportunities for youth mobilization, youth-to-youth grantmaking, and peer-to-peer mentoring. Twenty programs are proposed to serve over 10,000 young people at 13 high schools, 4 middle schools, and over 15 community sites. See Attachment A5 for program descriptions and B5 for site locations. A map of Older Youth program sites is provided in Attachment C5.

Geographic Description of the Funding Package

Chart 2 shows the City Council District where children/youth served by recommended programs live. Special effort was made to ensure that children/youth from each Council District will be served in proportion to one of two benchmarks: the 2000 Census figures for all children between the ages of 0 and 20 as well as the 2000 Census figures for those same children/youth living in poverty.



Children/youth living in all districts receive services in numbers comparable to the percentage living in poverty. OFCY serves more youth residing in Districts 5, 6 and 7, reflecting the higher percentage of youth living in those districts and the percentage of youth living in poverty in those districts. More District 3 than District 1, 2, and 4 youth are served with OFCY funding due to the comparatively high poverty rates in that district.

Kids First! Future Funding

The upcoming years present new constraints and opportunities for funding services for Oakland's children and youth. Recent State budget cuts threaten to reduce funding for a number of programs. Most significant are anticipated reductions in the Prop 49 After School Education and Safety Services (ASES) grant, which provides a significant leveraging opportunity for Oakland schools. Of equal note, due to the anticipated decrease in City revenues, OFCY is unlikely to sustain the current allocation of \$7,309,990 for after school services in future funding

cycles. The combined shortage of funding will affect the scale of OFCY commitment's to Oakland elementary and middle school programs in the next few years.

Increased opportunities exist either for leverage or as additional support for OFCY funded priorities. Proposition 63, the Mental Health Services Act authorized in 2006, targets activities that prevent the onset of mental illness with half the funding earmarked for children and youth services. An additional funding source for youth is 21st Century grants. Prior to FY05-06, 21st Century grants targeted elementary and middle Schools. These funds have shifted to high schools to help students address academic achievement needs.

OFCY will begin work on the next four year Strategic Plan in FY08-09. The community involved process will address the changing policy context noted above and other concerns that impact Oakland children and youth.

POLICY DESCRIPTION

Under the Measure K Charter Amendment, 2.5% of the City's unrestricted revenues are set aside in a "Children's Fund" for direct services for children and youth. The funds are distributed to nonprofit and public agencies through a competitive grant process. All interest earned by the fund and unspent revenues are to be spent on children and youth services in future years.

SUSTAINABLE OPPORTUNITIES

- Economic:** An economic opportunity is available to youth who will participate in paid internships through funded programs.
- Environmental:** There are no environmental opportunities at this time.
- Social Equity:** An equity opportunity is available to increase services to immigrant children and youth, children in disadvantaged areas, and youth exposed to violence, regardless of ability to pay.

DISABILITY AND SENIOR CITIZEN ACCESS

OFCY will serve children and youth with disabilities in the FY08-09 funding package. Of the approximately 30,000 children and youth to be served, 9% are expected to have learning disabilities, 3% to have mental disabilities, 3% to have developmental disabilities, 2% to have cognitive disabilities, and 1% to have physical disabilities.

RECOMMENDATION(S) AND RATIONALE

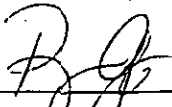
The POC recommends awarding OFCY grants to 123 non-profit and public agencies for a total amount not to exceed \$12,830,415. Proposals were selected in accordance with the Measure K requirements and based on a competitive review process, and are consistent with the guidelines and priorities of the adopted OFCY Strategic Plan 2006-2010. Attachment A provides a complete list of agencies and grant amounts recommended for funding.

Item: _____
Life Enrichment Committee
June 10, 2008

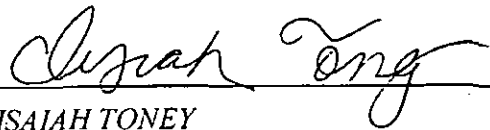
ACTION REQUESTED OF THE CITY COUNCIL

The Planning and Oversight Committee requests that City Council approve the allocation of \$2,066,496 made available from unspent project balances in Fund 1780 for direct service grants to children and youth in FY08-09, and approve a resolution appropriating \$695,274 in interest income earned to the Kids First! Children's Fund; appropriating \$2,060,973 from fund balance in Kids First! Children's Fund (1780); and authorizing the City Administrator to negotiate and execute grant agreements between the City of Oakland and various non-profit and public agencies to provide direct services for children and youth during FY08-09 in an amount not to exceed \$12,830,415.

Respectfully submitted,



RENATO ALMANZOR
Co-Chairperson
Planning and Oversight Committee, OFCY



ISAIAH TONEY
Co-Chairperson
Planning and Oversight Committee, OFCY

Reviewed by:
Sandra Taylor
Manager
Department of Human Services

Prepared by:
Kelsey Crowe
Oakland Fund for Children and Youth
Program Planner
Department of Human Services

ATTACHMENTS:

- A - OFCY 2008-2009 Funding Recommendations (5 pages)
- A1 - Early Childhood Program Summaries (2 pages)
- A2 - After School Program Summaries (10 pages)
- A3 - Summer Program Summaries (2 pages)
- A4 - Physical Behavioral Program Summaries (2 pages)
- A5 - Older Youth Program Summaries (3 pages)
- B1 - Early Childhood Site Locations (2 pages)
- B2 - After School Site Locations (6 pages)
- B3 - Summer Enrichment Site Locations (2 pages)
- B4 - Physical and Behavioral Health Site Locations (2 pages)
- B5 - Older Youth Site Locations (3 pages)
- C1 - Early Childhood Map
- C2 - After School Map
- C3 - Summer Enrichment Map
- C4 - Physical and Behavioral Health Map
- C5 - Older Youth Map
- D - OFCY 2006-2007 Grantee Evaluation Summaries (268 pages)
- E - Overview of Schools Served by City Council District (1 page)

Item: _____
Life Enrichment Committee
June 10, 2008