TO: Office of the City Manager

ATTN: Deborah Edgerly

FROM: Finance and Management Agency

DATE: October 28.2003

RE: Update on Moving Oakland Forward's Initiative to Reinvent the City of Oakland

Personnel System

## **SUMMARY**

This is an informational report on the status of the Moving Oakland Forward's (MOFA) initiative to reinvent the City of Oakland personnel system. In April of 2003, the team of the Moving Oakland Forward goal 6A presented a report and recommendations to the Finance and Management Committee including model cities findings and timelines to implement eleven recommendations. The Finance and Management Committee accepted the MOFA team recommendations and requested periodic updates regarding their implementation. There is no action required of City Council at this time.

#### FISCAL IMPACT

Since this report is informational only, no fiscal impacts are included. Nine of the eleven recommendations required no funding. The Finance and Management Committee directed staff to find the funding to implement the other two recommendations, the online job application and the mandatory training, within the budget for fiscal year 2003-2004.

# **BACKGROUND**

The MOFA team began working on implementation of the recommendations immediately following the acceptance of the April report. Staff from the Office of Personnel was assigned to implement each of the eleven recommendations.

# KEY ISSUES AND IMPACTS

Eleven implementation strategies were outlined in the report provided to you in April 2003. The implementation of the strategies relied heavily on staff in the Office of Personnel for completion. While the staff has continued to move forward with implementing the recommendations, the Division has been severely impacted by other citywide priorities, the implementation of citywide layoffs, Port layoffs, redeployment efforts and negotiated agreements with the union for Exempt Limited Duration Employees. Due to the high priority of the above-mentioned items some of the timelines have slipped. We have provided a chart (Attachment A) to illustrate the current status of the implementation and the revised timelines.

Two initiatives, amending the City Manager's appellate authority and the amendment of the Civil Service rules, will require outside legal counsel. The City Attorney's Office does not have sufficient resources to assist in these efforts. No funding source for outside counsel has been identified.

## **ENVIRONMENTAL OPPORTUNITIES**

N/A

#### DISABILITY AND SENIOR CITIZEN ACCESS

The online application may facilitate easier access to the employment application process for individuals with disabilities who have personal computers or internet access.

## RECOMMENDATION(S) AND RATIONALE

Staff recommends that the MOFA team 6A provide a final update to the Finance and Management Committee on the status of the implementation strategies. It is further recommended that this report be calendared in September of 2004 at which time staff will be able to report implementation of the strategies and provide infoimation on the success or challenges of the implementation.

# ACTION REQUESTED OF THE CITY COUNCIL

Accept this report and approve scheduling of a final update regarding the implementation of the strategies in September of 2003.

Respectfully submitted,

William E. Noland, Interim Director Finance and Management Agency

Prepared by: Tricia Freitas Interim Human Resource Manager

Office **of** Personnel

APPROVED AND FORWARDED TO THE FINANCE AND MANAGEMENT COMMITTEE:

OFFICE OF THE CITY MA

Item:

Finance and Management Committee October 28.2003

Recommendation	Status	Timeline
Streamline Job Classifications	Internal Review	October 2003
and Descriptions	Consolidate job classes	In process
	Best practices	April – June 2004
Revise Personnel Requisition	Finalizing PDF Format	November 2003
Expand Continuous Testing	Expanded as needed	Completed -May 2004
Develop more efficient	Preliminary discussion to be held	January 2004
process for Certification	in Labor/Management Committee	
Process		
Develop and Implement	In progress, vendor selected	December 2003
online auolication		
Develop Department	Development completed	Completed
Personnel Service Agreements	PDF Formatting in process	October 2003
	Testing	November/December '03
	Final product implemented	January 2004
Mandatory Personnel Training	Pilot trainings scheduled	November/December 2003
Program	Full program implemented	January 2004
Amend City Manager's	C. Attorney initial review	May 2003
appellate authority for certain	complete	
CSB rulings	May require outside counsel	Nov. 2003-Feb. 2004
	review and further discussion	
	with Interim Manager	
Amend Civil Service Rules	In progress	TBD
Revise Personnel	In process	TBD
Administrative		
Instructions(AI)		
Develop four Personnel AI	Benefits Matrix completed	June 2003
Handbooks	Payroll Operations Manual	TBD
	Personnel-in progress	October'03-March'04
	Employee Relations Guidelines –	October '03-March '04
	in progress	