



1 FRANK H. OGAWA PLAZA • 3RD FLOOR • OAKLAND, CALIFORNIA 94612

Office of the Mayor  
Jerry Brown  
Mayor

(510) 238-3141  
FAX: (510) 238-4731  
TDD: (510) 839-6451

Letter of Nomination

November 16, 2004

The Honorable City Council  
One City Hall Plaza, Second Floor  
Oakland, CA 94612

Dear Councilmembers:

Upon nomination of the Mayor, the following person is hereby appointed as a member of the following Board or Commission:

**Housing, Residential Rent and Relocation Board**

Stephen Sanger, Mayoral appointment to serve the term beginning February 12, 2004 and ending February 11, 2007, filling the position formerly held by Rebecca Eisen.

If you have any questions or concerns, please feel free to contact me.

Sincerely,

A large, stylized handwritten signature in black ink, appearing to read 'Jerry Brown'.

**JERRY BROWN**  
Mayor

OAKLAND CITY COUNCIL

**DRAFT**

RESOLUTION No. \_\_\_\_\_ C.M.S.

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**RESOLUTION APPOINTING STEPHEN SANGER AS A MEMBER OF THE  
HOUSING, RESIDENTIAL RENT AND RELOCATION BOARD**

**WHEREAS**, Chapter 8.22 Oakland Municipal Code creates the Housing, Residential Rent and Relocation Board whose members are nominated by the Mayor and approved by the City Council; and

**WHEREAS**, Chapter 8.22 Oakland Municipal Code specifies that members of the Housing, Residential Rent and Relocation Board are to serve three year terms, which are to be staggered so that some appointments will expire every year, and appointments to fill a term of office are only to be for the remainder of that term; now, therefore, be it

**RESOLVED**, that by the nomination of the Mayor, the following individual is hereby appointed to the term set forth below:

Paul Belkin, as Stephen Sanger, to complete the term beginning February 12, 2004 and ending February 11, 2007, filling an existing vacancy.

**IN COUNCIL, OAKLAND, CALIFORNIA,**

**PASSED BY THE FOLLOWING VOTE:**

**AYES-** BRUNNER, WAN, NADEL, QUAN, BROOKS, REID, CHANG, AND  
PRESIDENT DE LA FUENTE

**NOES-**

**ABSENT-**

**ABSTENTION-**

ATTEST:

\_\_\_\_\_  
CEDA FLOYD  
City Clerk and Clerk of the Council  
of the City of Oakland, California

# STEPHEN M. SANGER

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## Objective

To obtain a challenging position within the public policy arena that will allow me to continue to apply my governmental administration, public policy research, legislative analysis, and managerial talents toward improving the community.

## Education

- **Masters Public Administration (M.P.A.)**  
San Jose State University, May 1998
- **Bachelor of Science**  
Criminal Justice Administration  
San Jose State University, May 1993

## Professional Experience

### Principal

Schoolhouse/Town Hall Services Consulting, Redwood City, California May 2003 to present

- **Analyze:** Economic impact analysis and demographic forecasts for various cities, counties, and school districts throughout California
- **Analyze:** Public sector financial and economic analysis and land use planning
- **Negotiate:** Development mitigations and fee agreements
- **Production:** After extensive data gathering and analysis, produce and present written documents to government agencies and elected officials

### Media Coordinator-Statewide Ballot Initiative (Proposition 47)

Woodward/McDowell, Burlingame, California • July 2002-November 2002

- **Assist:** Senior consultants with coalition building throughout California
- **Develop:** Campaign materials including press releases, legislative analysis, and opposition research
- **Manage:** Major press conferences throughout Northern California
- **Passed \$13 billion Kindergarten through University school facilities bond by a 59% yes vote margin.**

### Assistant Economic Development Manager

City of Mountain View, Mountain View, California • March 2001 - March 2002

- **Manage:** Parking Maintenance and Operation Assessment District (budget of \$.5 Million) and annual renewal process
- **Manage:** Business Improvement District (budget of \$50,000) and annual renewal process
- **Develop:** Programs and policies facilitating the attraction, expansion and retention of businesses in Mountain View
- **Analyze:** Local, regional, and state economic conditions and legislation impacting the Economic Development Division
- **Develop:** Retail recruitment strategy aimed at downtown revitalization

### **Housing and Economic Development Specialist**

City of Redwood City, Redwood City, California • September 1998 – March 2001

- Develop: Programs and policies facilitating the attraction, expansion and retention of businesses in Redwood City
- Analyze: Local, regional, and state economic conditions and legislation impacting the Economic Development Division
- Assist: Creation and implementation of an Economic Development Strategy
- Assist: Redwood City redevelopment efforts with Economic Development Coordinator and Director of the Redevelopment Agency
- Assist: Update of the United States Department of Housing and Urban Development (H.U.D.) Consolidated Plan, the yearly performance report and Redwood City's Housing Element Report and administration of the Redevelopment Agency's affordable housing set-aside program

### **Associate Management Analyst**

County of Santa Clara, San Jose, California • April 1998-September 1998

- Coordinate: Legislative activities for the County Assessor
- Analyze: Assist with legislative analysis pertaining to property taxation and land use
- Analyze: Assist with assessing the impact of legislation on assessment rolls and property tax revenue for the county

### **Intern to California Senator Dianne Feinstein**

United States Senate, Washington, D.C. • January 1998 – April 1998

- Research: Legislative and policy for the Chief Council, Judiciary Committee's Subcommittee on Technology, Terrorism, and Government Information
- Assist Senior Legislative Aides: policy research, legislation drafting, speech preparation, and constituent services
- Focus: Legislation pertaining to the tobacco industry, assault weapons manufacturing, terrorist threats in the United States, and Federal Judicial Nominations

### **Hiring and Training Manager**

San Jose Mercury News, San Jose, California • May 1991 – January 1998

- Develop: Systems for performance management, training, and staff development for a customer service department of 45 employees
- Analyze & Prepare: Departmental budget for staffing and training functions

### **Community Activities**

- Member, Alameda County Parks, Recreation, and Historical Commission, December, 2001 to present
- Associate, Alameda County Democratic Central Committee, 2002 to present

- Member, California State Democratic Party Central Committee, May, 1998 to present
- Advisory Board Member, Next Steps Learning Center, Oakland California, May, 2003 to present
- City of San Jose Housing Advisory Commissioner, December, 1999 to February, 2001
- City of San Jose Salary Setting Commissioner, January, 1999 to December, 2000
- Student Intern, Santa Clara County Department of Pre-Trial Services, May 1998
- Volunteer, La Esperanza Granada-Granada, Nicaragua
- Coach/Volunteer, Catholic Youth Organizations of Alameda County and Special Olympics of Santa Clara County, May 1998

**Professional Memberships**

American Society for Public Administration (A.S.P.A.)

Association for Public Policy Analysis and Management (A.P.P.M.A.)

Municipal Management Assistants of Northern California (M.M.A.N.C.)-Former

**Skills**

IBM/PC and Microsoft computer skills, Microsoft Word, Excel, Powerpoint, Access, Project Scheduler as well as statistical analysis software including Stata and Minitab

Association for Quality Participation (A.Q.P.) Northern California School for Managing and Leading Change; attended 6 month training

American Management Association (A.M.A.)-Leadership Training for New Managers

**References**

Available upon request