# CITY OF OAKLAND

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TO:

Office of the City Administrator

ATTN:

Deborah Edgerly

FROM:

Department of Human Services

DATE:

May 22, 2007

RE:

Report on Progress of FY 06-07 Measure Y (Violence Prevention and Public Safety Act of 2004) Violence Prevention Grantees and Programs, a Motion to Exercise the City's Option to Renew for One Year Grant Agreements Between The City of Oakland and Various Agencies, and a Series of Resolutions Amending Agreements Between The City of Oakland and Youth Radio, The Mentoring Center and Cityspan Technologies and Entering Into Grant Agreements With Attitudinal Healing Connection, Inc. and Work First

**Foundation** 

#### **SUMMARY**

This is the Department of Human Services (DHS update on violence prevention services funded through Measure Y and coordinated funding sources in Fiscal Year 2006-07. DHS seeks City Council approval to renew for one year grant agreements with 15 non-profit and public agencies for a total of \$5,957,356 during FY 07-08. This report also details recommendations regarding discontinuance or changes to several current Measure Y agreements in the areas of Transitional Jobs and Sports & Recreation; amendments of three current agreements with Youth Radio, The Mentoring Center and Cityspan Technologies; a new agreement with current grantee Attitudinal Healing Connection, Inc.; and new allocations to Office of Parks and Recreation's Radical Roving program and to the Office of Personnel Resource Management for a Human Resources Analyst specializing in reentry.

#### FISCAL IMPACT

Approval of the proposed resolutions will authorize new agreements with Attitudinal Healing Connection and Work First Foundation and amendments to the agreements with Youth Radio, The Mentoring Center and Cityspan Technologies in the total amount of \$780,000 for FY 06-07, with options to renew for one year in the total amount of \$780,000.

The recommended renewal of current agreements shall be funded by restricted funds collected in FY 2006-07 for violence prevention programs as authorized by the voter initiative Measure Y, enacted as the Violence Prevention and Public Safety Act (VPPSA) of 2004. The funds will be allocated from Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration organization (78111), DHS Measure Y Projects (G261240, G261251, G261253 through G261269, G261271, and G261274). The Act authorizes a term of tax imposition effective January 1, 2005 that shall continue in effect for ten (10) years. With the exception of the

agreement with Attitudinal Healing Connection, the terms of all the Measure Y agreements are for one year with an option to renew for two additional 12-month periods. These agreements will not impact the General Fund. With four exceptions, the following agreement renewals are authorized in Resolution Nos. 79430, 79437, 79475, 79476, 79880, 79881, 79931, 79981, 80052, 80053, 80100, 80106, 80382, and 80443 C.M.S.. The four exceptions are: (1) Attitudinal Healing Connection, whose grant expires June 30, 2007; a new grant would be authorized in the attached resolution; (2) Cityspan, who is authorized for a \$30,000 renewal but would be authorized for a \$45,000 annual renewal in the attached resolution; (3) Youth Radio, who is authorized for a \$75,000 renewal but would be authorized for an additional \$75,000 for a total of \$150,000 with one \$150,000 annual renewal in the attached resolution; and (4) Work First Foundation, which is currently a partner to the lead agency, Allen Temple Housing & Economic Development Corporation, for their Transitional Jobs grant but would become the lead agency for this grant in the attached resolution. The sources of funding for all of the recommended Measure Y funded grant agreements are summarized in the following table<sup>1</sup>:

Agency	Project Name	Amount	Project Code	1 <sup>st</sup> or 2 <sup>nd</sup> renewal
Ala. County Health Care Services Agency	OUR Kids	\$240,000	G261266	2 <sup>nd</sup>
Ala. County Health Care Services Agency	Sexually Expl. Youth Outreach	\$225,000	G261257	1 <sup>st</sup>
Allen Temple Housing & Econ. Dev. Corp.	Project Choice	\$163,738	G261265	1 <sup>st</sup>
Allen Temple Housing & Econ. Dev. Corp.	Intensive Reentry Employment	\$280,000	G261255	1 <sup>st</sup>
Attitudinal Healing Connection*	Restorative Justice	\$25,000	G261259	n/a
Bay Area Video Coalition	After School Jobs	\$75,000	G261251	1 <sup>st</sup>
Cityspan Technologies*	Database	\$45,000	G261240	1 <sup>st</sup>
East Bay Agency for Children (EBAC)	Youth Outreach	\$150,000	G261261	1 <sup>st</sup>
East Bay Asian Youth Center (EBAYC)	Youth Outreach	\$200,000	G261261	1 <sup>st</sup>
Family Justice Center	Youth Support Groups	\$147,364	G261268	2 <sup>nd</sup>
Family Violence Law Center	Family Violence Advocacy	\$491,214	G261254	1 st
Family Violence Law Center	Mental Health for 0-5	\$294,728	G261256	1 <sup>st</sup>
Leadership Excellence	Youth Outreach	\$245,500	G261261	1 <sup>st</sup>
Oakland Unified School District	Peer Conflict Mediation	\$235,782	G261258	2 <sup>nd</sup>
Oakland Unified School District	Second Step Curriculum	\$275,080	G261260	2 <sup>nd</sup>
The Mentoring Center	Pathways to Change	\$491,214	G261264	2 <sup>nd</sup>
The Mentoring Center	Project Choice	\$163,738	G261265	1 <sup>st</sup>
Volunteers of America Bay Area	Crew Based Sheltered Empl.	\$273,742	G261253	1 <sup>st</sup>

<sup>&</sup>lt;sup>1</sup> There are three grant agreements that are not recommended for renewal. These are: Youth Employment Partnership's Transitional Jobs agreement for \$150,000 (Project Code G261263); Sports4Kids' Sports & Recreation agreement for \$91,500 (G261267); and Leadership Excellence's Sports & Recreation agreement for \$45,500 (G261267). Via recommendations and resolutions in this report, this \$287,000 will be reallocated as follows: an additional \$75,000 to Youth Radio for After School Jobs, \$85,000 to Office of Parks and Recreation for Radical Roving, \$118,000 to Office of Personnel Resource Management for a Human Resources Analyst specializing in Reentry, and \$9,000 to the Measure Y Reserve Fund.

Agency	Project Name	Amount	Project Code	1 <sup>st</sup> or 2 <sup>nd</sup> renewal
Work First Foundation*	Transitional Jobs	\$390,000	G261263	n/a
Youth ALIVE!	Youth Outreach	\$175,000	G261261	1 <sup>st</sup>
Youth Employment Partnership, Inc.	Summer Jobs	\$205,848	G261262	1 st
Youth Employment Partnership, Inc.	Intensive Reentry Employment	\$280,000	G261255	1 st
Youth Employment Partnership, Inc.	After School Jobs	\$190,000	G261251	1 <sup>st</sup>
Youth Radio*	After School Jobs	\$75,000	G261251	n/a
Youth Radio*	Sports & Recreation (for After School Jobs)	\$45,500	G261267	n/a
Youth Radio*	Transitional Jobs (for After School Jobs)	\$29,500	G261263	n/a
Youth UpRising	Youth Outreach	\$130,670	G261261	1 <sup>st</sup>
Youth UpRising	Sports & Recreation	\$45,500	G261267	1 <sup>st</sup>

<sup>\*</sup>New resolution attached to this report for amounts differing from renewals approved in current resolutions.

In addition to the Measure Y revenues, there are two additional sources of funding for these agreements. The Volunteers of America, Bay Area agreement for Project Choice is funded partly by \$270,000 from a grant from the California Department of Corrections and Rehabilitation. These funds are allocated from State of California Fund (2159), DHS Administration Unit Organization (78111), CDCR Project Choice Feb 2007 to June 2009 Project (G318810). This grant agreement will not impact the General Fund. The grant renewal is authorized in Resolution No. 80443 C.M.S.. Secondly, The Mentoring Center will receive an additional \$200,000 from the General Fund for the Pathways to Change program. This amount was allocated by the Oakland Police Department as annual baseline funding in previous years. OPD's FY 2005-07 Adopted Budget includes \$200,000 for The Mentoring Center to implement the Pathways to Change (PTC) model: the same amount is in DHS's Adopted Budget for FY 2007-2009. Beginning in Fiscal Year 2005-06, OPD transferred these funds to the Department of Human Services in order to better coordinate them with, and make them subject to, the same accountability, evaluation and oversight as Measure Y funding. These funds are allocated from General Fund (1010), DHS Administration Unit Organization (78111), Safe Passages Pathways Project (P289610). The grant and its renewal would be authorized in the accompanying resolution.

Finally, acceptance of this report by City Council would allocate funding to three (3) City of Oakland departments and to the Measure Y Reserve Fund. These allocations, which will not impact the General Fund, are listed below:

 \$196,485 allocated to the City Administrator's Office to run the City County Neighborhood Initiative. These funds will be allocated from Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration organization (78111), DHS Measure Y City-County Neighborhood Initiative Project (G261252).

- \$118,000 allocated to the Office of Personnel Resource Management to hire an HR
   Analyst specializing in Reentry Employment. These funds will be allocated from Public
   Safety Act / 2004 Measure Y Fund (2251), DHS Administration organization (78111),
   DHS Measure Y Transitional Jobs Wage Pool Project (G261263).
- 3. \$85,000 allocated to the Office of Parks and Recreation for the Radical Roving Program. These funds will be allocated from Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration organization (78111), DHS Measure Y VPPSA Sports & Recreation Project (G261267).
- 4. \$9,000 allocated to the Measure Y Reserve Fund, Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration organization (78111), DHS Measure Y Reserve Fund Project (G261273). \$2,500 of these funds will be allocated from Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration organization (78111), DHS Measure Y Transitional Jobs Wage Pool Project (G261263) and \$6,500 will be allocated from Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration Organization (78111), DHS Measure Y VPPSA Sports & Recreation Project (G261267).

Per staff recommendation, any unexpended balances from the current fiscal year allocations and future allocations of DHS Measure Y funds will be rolled forward into the Measure Y Reserve Fund, Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration organization (78111), DHS Measure Y Reserve Fund Project (G261273).

#### BACKGROUND

On November 2, 2004, Oakland voters demonstrated their generosity and their commitment to public safety by passing Measure Y, approving a new parcel tax along with a surcharge on parking in commercial lots in order to support fire safety, police services and targeted violence prevention programs. The goal of Measure Y is to increase public safety and to dramatically reduce violence among young people. Measure Y is a comprehensive effort to address the root causes of violence including, poverty, unemployment, discrimination, substance abuse, educational failure, fragmented families and domestic abuse. Measure Y creates a well integrated violence prevention system, where strong links among the social services, school district, police, workforce development, and criminal justice agencies result in a greater leveraging of scarce resources, better coordination of services and better outcomes for participants. Prevention programs are designed to work together with community policing to provide a continuum of support for high risk youth and young adults. Interventions reach out to those youth and young adults most at risk for committing acts and/or becoming victims of violence.

The Department of Human Services, in close collaboration with the Workforce Development Unit of the Community Economic Development Agency, implements approximately \$6.1 million annually in violence prevention programs focused on five broad areas: Youth Outreach and Comprehensive Services, Special Services to Children and Youth Exposed to Violence,

Diversion and Reentry Services, Employment and Training, and School-Based Services. Within these general areas are specific program strategies, summarized in Appendix A.

During the previous two fiscal years, approximately \$2.3 million was contracted directly to public agencies and non-profits for existing programs such as the Second Step Curriculum in the Oakland Unified School District. The majority of the funds - \$3.7 million -were allocated through a single, multi-strategy Request for Proposals (RFP) process, with Council approving the grant agreements with fifteen (15) agencies on May 2, 2006. A supplementary bidding process was held to determine the contractors for the Transitional Jobs/Direct Placement strategy, a unique pay-for-performance strategy, in June 2006. Then, because Centerforce, Inc. withdrew their proposal to operate the Project Choice program after receiving funding through the first RFP process, Volunteers of America Bay Area, Inc. was awarded funds after another RFP process and was approved by City Council to provide services in January 2007.

In addition to the above listed programs, there was \$4.4 million in carry forward funds from FY 05-06 re-allocated by City Council to support strategic investments in violence prevention efforts, particularly one-time investments, which responded to current issues or crises. These programs include Gang Prevention and Intervention programs, support for Youth UpRising teen center, support for Youth ALIVE!'s Caught in the Crossfire program, and the implementation of an Oakland Community Response and Support Network for families and friends of homicide victims. These grants were awarded in January of 2007 and they have just begun to provide services. Therefore, information regarding those grants is not included in this report.

Contracts for the Measure Y violence prevention programs are all one year, with two one-year options to renew. This report outlines the performance of the programs through the third quarter of 2006-07 fiscal year for which data are available and includes staff recommendations for the continuation of funding for the 2007-08 fiscal year. Most of these programs will continue as originally designed but there are some changes that are highlighted in this report. This report also includes preliminary analysis of service data from the Measure Y evaluator, Berkeley Policy Associates; the full evaluation report is not scheduled to be released until September 2007.

#### **KEY ISSUES AND IMPACTS**

#### I. Overall Grantee Progress in 2006-07

#### Summary of 2006-07 Measure Y Prevention Program Services

The following table summarizes data on Measure Y services provided in the first three quarters of Fiscal Year 2006-07, from July 1, 2006 through March 31, 2007.

#### Summary of Measure Y Violence Prevention Services, 7/1/06-3/31/07

	Individual S	Services	Group Services			Events		
	unduplicated clients	client hours	undupl. clients	hours	client hours	clients	hours	client hours
Youth Outreach & Comprehensive Services	474	5,517	336	1,989	13,577	11,084	536	30,050
Services to Children & Youth Exposed to Violence	1,142	1,966	32	132	377	379	9	1,247
Reentry & Diversion Programs	248	2,429	103	332	1,764	3,724	142:	7,411
Employment and Training Programs	135	307	428	5,246	30,775	1,590	48	2,618
School Based Prevention Programs	303	6,854	21,274	4,785	93,120	350	37	.429
Totals	2,302	17,073	22,173	12,484	139,613	17,127	772	41,755

#### Kev:

Individual Services – services delivered on a 1-to-1 basis, primarily case management and therapy Group Services – services delivered to enrolled clients in group settings, such as classes and support groups Events – services delivered on a "drop-in" or event basis, such as street outreach and community trainings Client hours – hours of service received by clients, i.e., a 2 hour class with 2 students equals 4 client hours

#### Client Profiles

Because the numbers detailed above cannot adequately describe the challenges and the success experienced by Measure Y programs, staff gathered a sampling of stories from the providers. The following client profile tells the story of just one of the young people touched by Oakland's investment in violence prevention. Additional profiles are available in Appendix B. Client and agency names have been changed to protect confidentiality.

"Marcus", age 15, was referred to the Measure Y Program in June of 2006. Marcus was living at home with both of his parents and several siblings. At the time of referral, he had dropped out of high school, was on probation for a misdemeanor, and his home life was unstable and in crisis. Two years prior, Marcus's brother was shot and killed while walking out of a neighborhood store. The family was devastated by the tragedy. Marcus had been an excellent student and a star athlete. After his brother's death, his behavior changed dramatically and he began engaging in risky behavior and criminal activity. Marcus was

referred to this Measure Y Program from a school therapist who thought he could benefit from the program's intensive case management and peer mentoring services.

A staff person named "Francisco" was assigned Marcus' case and he had an initial meeting with Marcus and his family at their home, facilitated by the therapist. Right away, Francisco perceived that it was going to be a challenge to engage Marcus and earn his trust. An informal case plan was created that day that included Francisco providing Marcus with advocacy in school and court. Francisco realized Marcus had shut down emotionally because of his brother's death, and did not have anyone he felt he could talk to. Through frequent contact with Marcus (including taking Marcus out to lunch so they could "just chop it up") and by following through on the promises he made (providing ongoing court and educational advocacy), Francisco gained the trust of Marcus after one month. From that point forward, Marcus began to engage actively in the program and work with Francisco in setting and reaching goals. Francisco was relentless in his advocacy to enroll Marcus into the Youth Empowerment School (YES). The school district eventually allowed Marcus to enroll, and Francisco met with Marcus at least twice each week at school in order to establish a strong presence as his advocate. He also met with his teachers, principal, counselor, and friends on a regular basis. Francisco was able to improve the relationship between Marcus and his probation officer significantly. He also helped Marcus understand he needed to be proactive in getting off of probation ("I broke it down for him so that he could understand it").

Francisco continues to work with Marcus, but is beginning to wean him off program services (the ultimate goal of the program) so that he will continue to maintain his progress on his own and with the support systems that were established. Francisco proudly reflects, "When I started working with Marcus, he was a high school dropout—after one semester at the YES, he earned a 2.71 GPA! His probation status has improved dramatically and he continues to receive positive reports."

For more client profiles, please go to in Appendix B.

#### I. Measure Y Implementation and Management in Fiscal Year 2006-07

Contract Management. All Measure Y grantees are well underway in providing a variety of violence prevention services to eligible Oakland residents. Eighteen (18) service providers began offering services by the fall of 2006. All programs have contracts with benchmark deliverables to be met every quarter, upon which payment is predicated. Contract management occurs through a web-based data system which is described below.

**Program Monitoring.** Measure Y staff is currently in the process of completing monitoring site visits for all grantees. As of April 15, 2007, thirteen (13) of the eighteen (18) agencies have received site visits. Among the five agencies whose site visits are not completed are Oakland Unified School District and Alameda County Health Care Services Agency, which both received site visits in Fiscal Year 2005-06. The other agencies that have not yet been visited are: the

Alameda County Interagency Children's Policy Council, the Alameda County Family Justice Center, and Attitudinal Healing Connection. For each site visit, staff reviews the grantee's performance in the following areas: fiscal management, operations management, and program delivery and documentation. The site visit also includes a program observation of one of the activities or services provided. The results of the site visits are used to identify and correct whatever problem areas might exist. For areas of concern, follow-up corrective action is required by a specific date. Site visits have been a successful tool in helping Measure Y staff determine if service providers are serving the appropriate target population of participants as well as to gauge overall program implementation.

Development of Measure Y Database. In an effort to better serve funded agencies and to enhance contractual accountability, the Department of Human Services, with Cityspan Technologies, Inc., developed a web based contract reporting and monitoring system for all of Measure Y contracts. This online client tracking and contract management system provides reports on the progress grantees are making in meeting their performance goals. This data collection tool tracks service levels and outcomes for individual clients and can be used to keep case notes, effectively replacing paper file systems. This system is a more sophisticated, and much more accurate, method of tracking grantee deliverables than simply collecting aggregate reports written by grantees. The system also builds capacity for grantees by enabling them to keep their case files on a secure electronic system, and provides other useful features, such as client search tools, class attendance sheets, and customized reports on client demographics and activities. From the onset, this database was designed to be secure and does not reveal the identities of clients. However, this year DHS staff and some grantees worked with Cityspan to improve the security of the system by adding an encoding service for interested grantees. Staff is recommending increased funding for Cityspan Technologies, Inc. for Fiscal Year 2007-08 from \$30,000 to \$45,000 a year in an effort to expand Cityspan's scope of work to include needed updates and changes to the database after a year of operation, and provide a higher level of technical assistance to grantees for increased participation in the formal evaluation of programs.

#### II. Measure Y Leveraging in Fiscal Year 2006-07

Listed below are a number of grants that have been leveraged by the City as a direct result of Measure Y investments. However, paints only a small part of the picture as Measure Y community based partners have also used these dollars to leverage new grants. For example, Youth Employment Partnership, a nonprofit employment and training partner under Measure Y, estimates it has already been able to triple its initial investment of Measure Y dollars (\$2.4 million in new funds). These leveraged dollars are focused on services to youth and young adults directly involved in violence.

Grant from California Department of Corrections and Rehabilitation (CDCR). The Inter-Governmental Partnership (IGP) Grant Program was released by CDCR's Division of Community Partnerships to fund the implementation and expansion of innovative programs

designed to reduce recidivism and prevent community victimization. Proposals that efficiently and effectively utilized resources, leveraged strengths and improved offender outcomes were solicited at the end of 2006. Through this process, DHS secured a grant for \$1.2 million to complement, and be closely coordinated with, reentry services and programs funded under Measure Y. The grant funding is for 29 months, commencing February 1, 2007 and ending June 20, 2009. The grant expands Project Choice to serve parolees of all ages returning from San Quentin Prison to Alameda County with case management, employment and training, and substance abuse/mental health assessment.

Collaborations. Staff continues to coordinate Measure Y efforts to complement other local fundraising and violence prevention efforts. For example, DHS staff is working with Arnold Perkins, former Director of Alameda County Public Health Department and emissary of the Mayor, to coordinate the various reentry efforts that are taking root in Oakland and the County. The goal is to create a single table in which diverse efforts, including Measure Y, Senator Perata's violence prevention strategies, AB 1998 (Wilma Chan bill) reentry efforts, and Alameda County's Violence Prevention Blueprint, and Community Reentry Support of Services Provider Network (CRSSPN), can work together. Measure Y staff have worked with Alameda County Behavioral Health Care staff in order to coordinate Proposition 63, the Mental Health Services Act, investments in criminal-justice involved populations with Measure Y investments. Toward this end, Measure Y staff will serve on related Proposition 63 proposal review panels. Similarly, Measure Y staff was consulted in the development of the Oakland and Alameda County plan (EveryOne Home) to end homelessness and, as a result the reentry housing has been identified as a critical need.

Capacity Building Activities. Measure Y staff have also prioritized other types of capacity building and technical assistance for Measure Y grantees and special projects. For example, DHS is providing professional technical assistance and board development to Allen Temple Housing and Economic Development Corporation while the agency is transitioning between executive directors. DHS also hired a consultant to develop transitional housing for returning prisoners served by several Measure Y grantees. In order to address another critical violence prevention issue, DHS hired an incoming graduate student researcher to develop a plan for improving police and community relations. The researcher conducted several focus groups with community members in the Measure Y target population (mainly criminal justice-involved youth and young adults) and with beat and community police officers, to acquire information and ideas for improvement. This research culminated in a report and plan that was the basis for DHS's successful application to the Haas Jr. Foundation.

Evelyn and Walter Haas Jr. Foundation Grant. The Department of Human Services was pleased to receive a \$170,000 grant from the Haas Jr. Foundation to support the implementation and coordination of Measure Y services. DHS has hired a trainer who is working with OPD's community policing officers and Measure Y providers to ensure the two investments are working together to meet the needs of youth and young adults. This grant also supports technical

assistance to agencies and OPD and to build their capacity to create and sustain effective violence prevention strategies. It also allows for cultivating strategic partnerships among grantees so that Measure Y services evolve into a seamless network of support for residents at highest risk for violence.

California Cities Gang Prevention Network. The National League of Cities' Institute for Youth, Education, and Families (the Institute), in partnership with the National Council on Crime and Delinquency (NCCD) launched a three-year, nationally-unprecedented California Cities Gang Prevention Initiative. The participants from thirteen of California's largest cities have pledged to interweave prevention, intervention, enforcement and the community's "moral voice" before fear alone dominates the government's response and drives policymakers toward prison-only solutions. The first meeting was held in Oakland in January 2007 with a team of Oakland stakeholders, including Measure Y grantees, attending.

#### III. Summary of FY 2006-07 Performance by Measure Y Program Strategy

This is an overview of the major areas that Measure Y funds, with information on outcomes and recommendations for next year. Detailed program-by-program descriptions of individual grantees, the services they provide, their current outcomes, and their recommended funding levels for 07-08 are including in Appendix C.

#### Youth Outreach and Comprehensive Services – \$1,459,655 in FY 2006-07

	Individual Services		Group Services					
	unduplicated clients	client hours	undupl. clients	hours	client hours	clients	hours	client hours
Youth Outreach & Comprehensive Services	474	5,517	336	1,989	13,577	11,084	536	30,050

Program Outcomes for 2006-07

Measure Y targets programs for young people because they are the most at risk of committing or becoming victims of violence. According to OPD, a significant percentage of victims of homicides and felony assaults were youth and young adults (42% of homicide victims and 52% of assault victims in 2003, for example, were 25 years old or younger). The California Wellness Foundation has studied violence in communities statewide and has found that youth are nearly three times more likely to be victims of violent crime than adults. Specifically, criminal justice system involvement, truancy, suspensions, expulsions, dropping out of school, and sexual exploitation have been identified in research as some of the behavior markers indicating a much higher likelihood of being caught up in cycles of violence later in life. Targeting young people exhibiting these behaviors allows Measure Y resources to focus on individuals and neighborhoods with the highest level of need. In nearly all cities where violence prevention best

practices are in place, interventions have close, coordinated partnerships among public and private agencies that focus on specific high-risk youth. In Oakland, these Measure Y funded strategies include school and community based outreach workers who provide mentoring, case management and support services for truants, school drop-outs, and other disengaged youth; outreach and support for sexually exploited youth; sports and recreation programs providing mentorship; and the City-County Neighborhood Initiative, a program that has community builders going door-to-door to support and encourage neighbors to address their issues and help them to organize their communities.

#### Providers are:

- Alameda County Interagency Children's Policy Council's Sexually Exploited Minors Network
- The City County Neighborhood Initiative, run by the City Administrator's Office
- East Bay Agency for Children
- East Bay Asian Youth Center
- Leadership Excellence with Urban Services YMCA
- Youth ALIVE!
- Youth UpRising with Destiny Arts.

The outreach programs in this category are performing very well, connecting 474 youth to over 5,500 hours of intensive individual services such as case management, mental health, and mentoring. Simultaneously, many of these clients are among the 336 youth involved in the 1,989 hours of group activities such as sports programs, violence prevention classes, and support groups. Dividing total costs across only the 474 clients receiving individual services, this equals a cost per high risk youth of \$3,079. Another major component of Youth Outreach and Comprehensive Services is the considerable amount of community outreach and events held to draw people into the more intensive programming. Over 11,000 (duplicated) people were touched by these programs this way. Dividing costs by the number of people touched through general outreach and events reveals a cost of \$132 per client. The cost per client will decrease further as even more clients are served in the final quarter of FY 06-07 for the same overall cost.

Among the programs in this category, the one area that is not performing as expected is the Sports & Recreation programs. With the exception of the Youth UpRising/Destiny Arts collaboration – which is successfully providing services and mentorship integrated with outreach, case management, and violence prevention curriculum – the Sports & Recreation providers did not reach the benchmarks of deliverables set up in their grant agreements. In the cases of both Sports4Kids and the Urban Services YMCA, some of this was due to start up challenges, but it was also due to challenges in keeping the program fully staffed. Moreover, site visits by DHS revealed that, although both agencies deliver worthwhile and important youth development services, neither agency integrated completely with Measure Y services or developed a violence prevention-specific orientation in their service delivery. In fact, these

programs appear to be better suited to funding through the Oakland Fund for Children and Youth or other youth development resources.

Recommendations for 2007-08

Staff recommends City Council continue to fund the organizations in the Youth Outreach and Outreach to Sexually Exploited Youth program strategies at the 2006-07 level of \$1,080,670 for fiscal year 2007-08. Staff also recommends continuing allocation of \$196,485 for the City County Neighborhood Initiative to the City Administrator's Office's Neighborhood Services Division.

In terms of the Sports & Recreation programs, other than the Youth UpRising/Destiny Arts collaboration, these grants appear to support services that are not well integrated into the violence prevention focus of Measure Y. Simultaneously, two needs have been identified both by Measure Y outreach providers and by DHS staff: (1) desire for more after school job opportunities for youth, and (2) lack of Measure Y services in higher crime areas of North Oakland. As a result, staff recommends that the \$45,500 that currently funds the Urban Services YMCA's subcontract with Leadership Excellence not be renewed for Fiscal Year 2007-08, and instead be awarded to Youth Radio (who are moving to a new headquarters in downtown Oakland, two blocks from Leadership Excellence's main office) to provide after school jobs and support for West Oakland outreach and others. These services would be coordinated with Leadership Excellence to provide more wraparound support for their high-risk clients than the YMCA does currently. Secondly, staff recommends that the \$91,500 for Sports4 Kids not be renewed for Fiscal Year 2007-08 so that \$85,000 (\$25,000 for one-time start-up costs; \$60,000 for annual program expenses) can be allocated to OPR's Radical Roving program for a new site, likely based in Mosswood Park, supporting youth from North and West Oakland. The remaining \$6,500 would be allocated to the Measure Y Reserve Fund.

One change to all youth-serving grants (including employment programs) in FY 07-08 will be modifications to the eligibility criteria. Currently, to be eligible for Measure Y programs, young people must be:

- on probation;
- suspended or expelled from school;
- chronically truant (defined by OUSD as more than 6 unexcused absences per year); or
- sexually exploited

Beginning July 1, 2008, the eligibility criteria will be (changes italicized):

- on probation or parole;
- suspended for violence or expelled from school;
- severely truant (more than 16 unexcused absences in the previous year);
- sexually exploited; or
- victim, or family member of a victim, of gun violence

Item:
<b>Public Safety Committee</b>
May 22, 2007

Another change to the eligibility criteria is that for Youth Outreach programs (excluding Outreach to Sexually Exploited Youth), the gender ratio of clients must be at least 75% male. This requirement reflects that the vast majority of victims and suspects in gun violence are male.

See Appendix C for a list of recommended funding levels for each grantee.

#### Services to Children and Youth Exposed to Violence – \$969,488 in FY 2006-07

	Individual Services		Group Services			Events		
	unduplicated clients	client hours	undupl. clients	hours	client hours	clients	hours	client hours
Services to Children & Youth Exposed to Violence	1,142	1,966	32	132	377	379	9	1,247

Program Outcomes for 2006-07

These programs serve children, youth and families experiencing family violence or other forms of abuse. Service strategies in this group of programs include: domestic violence crisis intervention, emergency support, counseling, shelter, connections to legal support, longer term case management, older youth support groups and age appropriate mental health services. Providers are:

- Family Violence Law Center in collaboration with the Early Childhood Mental Health Collaborative, including:
  - o Jewish Family & Children's Services of the East Bay
  - o Family Paths
  - o Through the Looking Glass
  - o Safe Passages
  - o Children's Hospital of Oakland
- The Family Justice Center with the Girls Justice Initiative.

The programs in this category are performing well, case managing 151 families and youth, providing mental health services to 373 children and youth, and providing violence prevention workshops to 105 youth. For the mental health, case management and violence prevention workshop portion of this program category the cost per client is \$760. The Family Violence Intervention Unit (FVIU), operated by the Family Violence Law Center, made phone contact with 50% (a total of 2,727) of referrals from the Oakland Police Department (OPD) regarding a domestic violence incident within 48 hours and connected those families with services. FVIU clients issued a total of 111 restraining orders and 161 emergency protective orders so far this year. Trainings by Family Violence Law Center staff to OPD are also provided. The cost per unduplicated client for this program is \$180.

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#### Recommendations for 2007-08

The Family Violence Law Center will implement a more comprehensive approach to providing mental health services in 2007-08 by expanding their mental health services to include clinical case management in addition to traditional psychotherapy to children aged 0-5 and their families. The Family Justice Center with Girls Justice Initiative will continue to provide individual mental health services to older youth exposed to violence and offer support groups, but will also offer case management to girls at the Family Justice Center and coming out of the criminal justice system. Staff recommends City Council continue to fund the organizations in this program strategy at the 2006-07 level of \$969,488 for fiscal year 2007-08. See Appendix C for a list of recommended funding levels for each grantee.

#### Re-Entry and Diversion Programs - \$932,559<sup>2</sup> in FY 2006-07

	Individual S	Individual Services		Group Services			Events		
	unduplicated clients	client hours	undupl. clients	hours	client hours	clients	hours	client hours	
Reentry & Diversion Programs	248	2,429	103	332	1,764	3,724	142	7,411	

#### Program Outcomes for 2006-07

Young people on probation or parole are the group at the highest risk for becoming victims and/or perpetrators of violence. Effective intervention programs for these youth and young adults have the potential to have a major impact on violence reduction. Arrest rates for ages 18-29 are three to four times higher than for those under 18 years of age. Recidivism rates for parolees are estimated as high as 80% over a three-year period – an effective intervention could have a positive impact on the use of police services, crime rates, and re-incarceration. Project Choice provides intensive support both pre- and post-release for youth and young adults paroling to Oakland. Pathways to Change is a diversion program for repeat juvenile offenders on probation. Both are highly comprehensive models, with low caseloads for case managers, frequent contact with clients (daily at times), family contact and support, and careful coordination of community services. Restorative justice training helps engage communities in an important dialogue with perpetrators of violence and find ways for each to heal.

<sup>&</sup>lt;sup>2</sup> This amount does not include the \$200,000 added to The Mentoring Center's Pathways to Change agreement from OPD's baseline funding, since transferred to DHS. It also does not include \$119,000 from the CDCR IGP grant allocated to Volunteers of America, Bay Area.

#### Providers are:

- Allen Temple Housing and Economic Development Corporation (ATHEDCO)
- Volunteers of America, Bay Area
- The Mentoring Center, with subgrantees:
  - Scotlan Center
  - o Center for Family Counseling
  - o Youth ALIVE!
  - o Pacific News Service
  - o Leadership Excellence
  - East Bay Asian Youth Center

The programs in this category are performing well at the present time, case managing 248 youth and young adults thus far, and reaching out to over 3,700 probationers and parolees. This equals an average cost per client of \$3,900, which will decrease below \$3,000 as more clients are enrolled in the final quarter of the fiscal year. As detailed in the previous section, ATHEDCO faced some issues at the beginning of the fiscal year due to transitioning between executive directors. During this time, benchmarks were not met on time. However, with assistance from Measure Y capacity building efforts and hard work by ATHEDCO staff, by the third quarter ATHEDCO was back on track to meet its contract deliverables. Similarly, The Mentoring Center is currently in the midst of a leadership transition regarding their executive director position. While this has not affected service delivery, it has affected the timely submission of reports and invoices.

#### Recommendations for 2007-08

Staff recommends City Council continue to fund the organizations in this program strategy at \$1,477,428<sup>3</sup> for fiscal year 2007-08. This is a slight increase over Fiscal Year 2006-07 because Volunteers of America's Project Choice agreement (for \$200,869) is only for six months in the current fiscal year, but will be for 12 months (\$433,738) in Fiscal Year 2007-08.

It is further recommended that the allocation include an additional \$200,000 from the General Fund to The Mentoring Center for the Pathways to Change program. This amount was allocated by the Oakland Police Department as annual baseline funding in previous years. Beginning in Fiscal Year 2005-06 and again in Fiscal Year 2006-07, OPD transferred these funds to the Department of Human Services in order to better coordinate them with, and make them subject to the same accountability, evaluation and oversight as, Measure Y funding. To make this change permanent, this \$200,000 baseline allocation is included in the 2007-09 Budget submission from DHS rather than OPD. To implement this coordination of Pathways to Change funding for the future, staff recommends Council approve the amendment to the Pathways to Change agreement in the accompanying resolution. Also, given the above noted transition issues

<sup>&</sup>lt;sup>3</sup> This includes \$982,428 in Measure Y funding, \$270,000 in funding from the CDCR IGP grant, and \$200,000 in baseline OPD funding transferred to DHS for Pathways to Change from the General Fund.

faced by The Mentoring Center, staff recommends that, for FY 07-08, a deadline of October 1, 2007 be set for the installation of a permanent executive director as a contract deliverable.

Finally, the current \$32,000 agreement (which included the annual funding of \$25,000 plus \$7,000 in carry forward from the previous year) with Attitudinal Healing Connection (AHC) to provide Restorative Justice Services is expiring on June 30, 2006. Thus far, AHC has been very successful, hosting an Advanced Level Circle Training for 22 people, who have committed to 30 hours each of volunteer service to Restorative Justice for Oakland Youth. Additionally, the AHC has been holding foster youth emancipation circles with emancipating youth, foster care providers, and social workers, as well as restorative measures circles at Cole Middle School for students, parents, and teachers. Staff recommends that Council approve a new agreement for \$25,000 per year to continue these services in FY 2007-08 with an option to renew for another year so that it is on track with other Measure Y investments. The major focus for the upcoming year will be training other Measure Y service providers on the principles and practices of restorative justice. See Appendix C for a list of recommended funding levels for each grantee.

#### Employment and Training Programs - \$1,933,478 in FY 2006-07

	Individual Services		Group Services			Events		
	unduplicated clients	client hours	undupl. clients	hours	client hours	clients	hours	client hours
Employment and Training Programs	135	307	428	5,246	30,775	1,590	48	2,618

#### Program Outcomes for 2006-07

The programs in this strategy serve youth and adults who have had court involvement or chronic truancy. Service strategies in this group of programs include: After-School Job Training and Summer Subsidized Employment, Intensive Reentry Employment & Training, Transitional Jobs and Crew-Based Sheltered Employment.

#### Providers in this strategy are:

- Allen Temple Housing and Economic Development Corporation (ATHEDCO), with America Works (Work First Foundation)
- The Youth Employment Partnership Inc. (YEP)
- Bay Area Video Coalition (Youth Sounds)
- Youth Radio
- Volunteers of America Bay Area, Inc.

Employment and Training Services for Youth. Programs in this strategy have been successful in the recruitment and enrollment of eligible participants. To date there have been 272 enrolled youth who have benefited from Measure Y, Employment & Training Services. Activities for youth included in this strategy include media production, technology training and literacy

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intervention through Youth Radio and Bay Area Video Coalition (Youth Sounds). One hundred and ten (110) youth received Summer Employment Opportunities through Career Try-Out. Youth were placed in internships that matched their career interests. Another 100 youth received after-school training in beginning level construction which included on-the-job training and an hourly stipend. The average cost per youth served in this strategy is \$2,485.

Employment and Training Services for Adults. There is a wide array of services available within this program strategy to provide ex-offenders with employment options. They can chose to go to work right away by enrolling in the America Works program or, if the participant needs more support and structured subsidized employment, they can chose to enroll in Volunteers of America or Allen Temple's programs. The costs per client differ for each Reentry Employment model: \$3,861 per client for Transitional Jobs/Direct Placement; \$17,109 per client for Crew-Based Sheltered Employment; and \$7,477 per client for Intensive Reentry Employment. In total, 147 adults have enrolled in Measure Y's Employment and Training Programming. Over 85 adults have been placed in employment opportunities through America Works. Another 22 adult parolees enrolled with Volunteer of America Bay Area Inc. in a structured, subsidized, crew based employment program in which participants learn skill based training in landscaping and horticulture. Participants who complete the program and are eligible for entry level landscaping or park maintenance positions. Allen Temple's Intensive Reentry Program placed 22 participants in jobs with an average starting wage of \$8.00 per hour. Their wages increase to \$9.50 on average for those completing their employer's probationary period.

#### Recommendations for 2007-2008

One major change to the grants for FY 07-08 will be a change to the eligibility criteria for youth-serving programs. These criteria are detailed above in the Youth Outreach and Comprehensive Services section.

In regard to Volunteers of America's Crew-Based Sheltered Employment program, staff recommends that next year, the requirement that clients in the program also receive housing from Volunteers of America be eliminated. This requirement was initially set up to ensure housing for participants. However, due to the restrictive nature of the California Department of Corrections and Rehabilitation's criteria for staying in the VOA housing facilities they fund, many Measure Y eligible participants are not allowed to live in the facility and therefore are effectively screened out of eligibility for the crew-based program.

Another recommendation for the upcoming fiscal year is to approve a new grant agreement with Work First Foundation (the nonprofit arm of America Works) to provide Transitional Jobs/Direct Placement for parolees and probations who are ready for rapid attachment to unsubsidized employment and retention services. America Works is currently a subgrantee of the lead agency, Allen Temple Housing & Economic Development Corporation (ATHEDCO), who helped America Works move to Oakland and successfully establish a presence as a major player in the

realm of employment and training for the reentry population. Now that the incubation period is over, both agencies, by mutual agreement, have agreed that the renewal of the ATHEDCO / America Works \$390,000 agreement should be made directly with Work First Foundation in order to streamline reporting and contract management for all parties.

The Youth Employment Partnership Inc. (YEP) has been very successful in providing re-entry and after school jobs programs funded through Measure Y. However, the roll-out of the Transitional Jobs program has not meshed well with their other efforts. Based on discussions with the Mayor's Office and as reflected in the Mayor's FY 07-08 budget, staff recommends these funds be used instead to hire a Human Resources Analyst in the Office of Personnel Resource Management. This position will assist Oakland job seekers with a criminal history by:

- (a) Conducting exams for entry level citywide employment;
- (b) Partnering with nonprofit reentry service providers in facilitating successful results in the civil service process for applicants with a criminal history; and
- (c) Developing job opportunities outside the City for formerly incarcerated individuals.

Through an MOU between Department of Human Services and the Office of Personnel Resource Management, job placement benchmarks will be set and monitored throughout the year. Although this position will reside in the Office of Personnel Resource Management, s/he will work closely with, and meet weekly with, the Measure Y team in the Department of Human Services. To fund this position and the administrative costs associated with it, would require \$118,000 per year, which staff recommends be redirected out of the \$150,000 of that would have been YEP's Transitional Jobs agreement renewal.

For the current year, staff recommends that YEP redeploy its Transitional Jobs funds to provide subsidized part-time summer employment for 18-24 year old parolees and probationers. The employment will be matched with training and case planning to ensure placement in unsubsidized employment by the end of the summer or early fall.

Staff recommends dedicating \$29,500 from this program strategy to support Youth Radio in FY 2007-08. This amount is in combination with the additional \$45,500 recommended for Youth Radio from the Sports & Recreation fund, resulting in an additional \$75,000 for Youth Radio for Fiscal Year 2007-08. This additional funding will double the amount of youth and young adults served in their program, boosting enrollment from 28 to 56, and the total grant amount to \$150,000. Staff therefore recommends that Council approve an amendment to the agreement with Youth Radio for \$75,000 for a total amount of \$150,000 for services in FY 2007-08 with an option to renew for \$150,000. This leaves \$2,500 from the Transitional Jobs strategy to be allocated to the Reserve Fund.

Staff recommends City Council continue to fund the remaining Employment & Training grantees in this program strategy at their current 2006-07 level of \$1,448,742. See Appendix C for a list of recommended funding levels for each grantee.

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#### School Based Prevention Programs – \$750,862 in FY 2006-07

	Individual Services		Group Services			Events		
	unduplicated clients	client hours	undupl. clients	hours	client hours	clients	hours	client hours
School Based Prevention Programs	303	6,854	21,274	4,785	93,120	350	37	429

Program Outcomes for 2006-07

The OUR KIDS Middle School Model provides school-based assessment, case management and referrals to needed services, including mental health, for high-risk students at Oakland public middle schools. Second Step violence prevention curriculum is a nationally renowned social-emotional learning program that has been shown to reduce suspensions and violence in Oakland schools. The Peer Conflict Resolution Program for middle schools with high rates of truancy is a best practice shown to reduce playground and classroom conflicts, office referrals, and suspensions by preventing the escalation of conflicts that could otherwise lead to disruption of learning.

#### Providers are:

- Alameda County Health Care Services Agency
- Oakland Unified School District

The programs in this category are performing well, providing 4,056 hours of case management to 303 middle school youth, providing 2,798 hours of mental health services to 130 youth, providing Second Step violence prevention curriculum to 20,964 students, and engaging 298 student mediators in 1,693 conflict mediation sessions. These programs are very cost effective because they leverage county and school district resources. For example, it costs only \$13 per student to implement Second Step curriculum. Oakland invests less than \$1,000 per student for OUR KIDS case management.

Recommendations for 2007-2008

Staff recommends City Council continue to fund the organizations in this program strategy at the 2006-07 level of \$750,862 for fiscal year 2007-08. See Appendix C for a list of recommended funding levels for each grantee.

#### I. Demographic Information

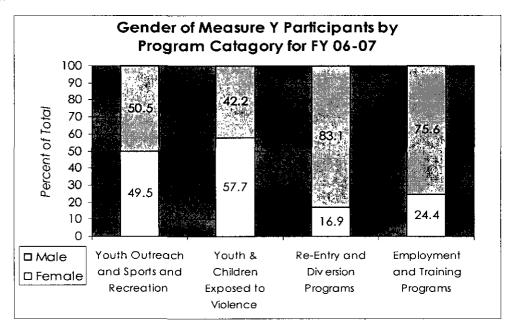
Berkeley Policy Associates, in partnership with RAND Corporation, who is evaluating both the police and violence prevention services, will submit a final evaluation report in September 2007. In the meantime, Berkeley Policy Associates analyzed data from the Cityspan database to uncover key demographic information about clients served by Measure Y. This data is summarized in the following charts.<sup>4</sup>

Overall, the current Measure Y participants have the following characteristics:

- The average age of a Measure Y participant is 22.5 years.
- While youth outreach services have a nearly even gender balance, the majority of participants in special services to children and youth exposed to violence are female and the vast majority of participants in employment and training and reentry and diversion services are male (see Figure 1 for more details).
- The majority (63.3%) of participants are high school students. Figure 2 shows more details about which alternative education schools and high schools have the most Measure Y participants.
- The majority (72%) of participants are African-American. See Figure 3 for more details.
- Measure Y participants live in all Oakland zip codes. For more details see Figure 4 and the map in Appendix D.
- Many Measure Y participants have more than one risk factor that makes them eligible for services. However, over half (52.9%) of all Measure Y participants are victims of and/or exposed to violence (see Figure 5 for more details).
- The highest number of referrals to Measure Y programs came from the police, schools (teachers or counselors) and the California Department of Corrections and Rehabilitation. The high level of referrals from the police is largely due to the thousands of referrals the police make to the Family Violence Intervention Unit every year.

<sup>&</sup>lt;sup>4</sup> It should be noted that these data do not include information about the OUR KIDS Middle School program, nor OUSD's Second Step curriculum or conflict resolution programs. The public agencies providing these services currently use their own internal databases rather than Cityspan to collect client data.

Figure 1.



**Figure 2.** Measure Y services are provided to children and youth in all grade levels, including students in all OUSD Pre-K through middle school who are all taught a violence prevention curriculum. Moreover, over 300 students at eleven middle schools receive case management and mental health services through OUR KIDS. The chart below shows <u>only</u> the high schools and alternative education schools that have over 15 students who are Measure Y participants.

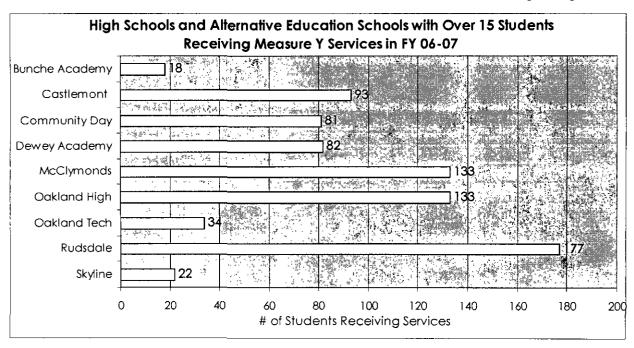
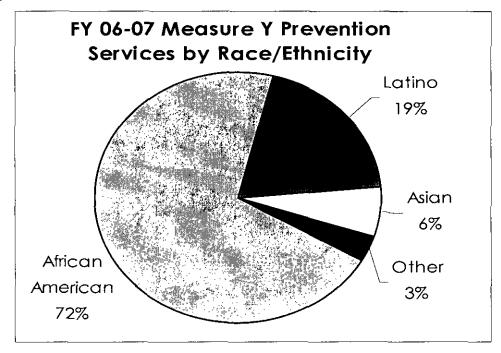


Figure 3.



**Figure 4**. See Appendix D for accompanying zip code map.

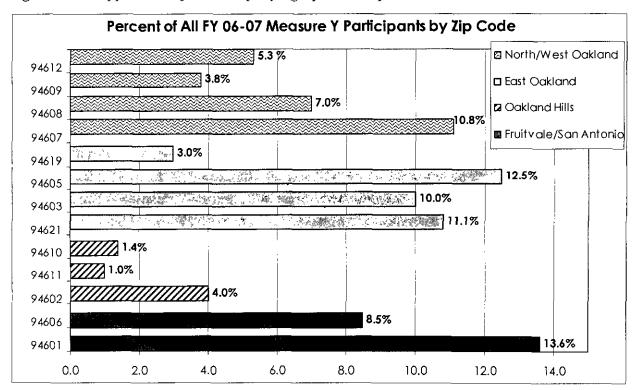
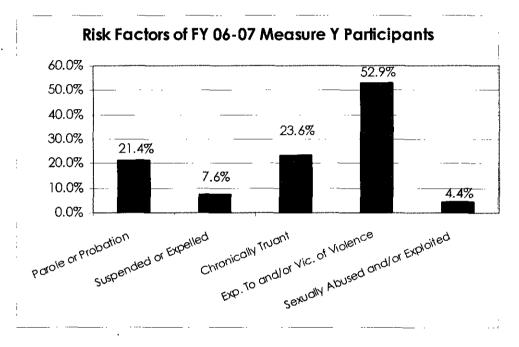


Figure 5. The following are risk factors only for those Measure Y participants who received case management or another individualized service that allowed for a complete intake to take place. This chart therefore does not include any information about the risk factors of the over 15,000 clients who have been outreached to in other ways by Measure Y programs. For example, over 1,200 contacts with sexually exploited youth are not included in this count because many of these young people fear identification and retribution from their pimps and therefore do not complete the intake process with the Measure Y provider. The percentages below exceed 100% because participants may have identified more than one risk factor.



#### SUSTAINABLE OPPORTUNITIES

**Economic:** Providing at-risk youth with these violence prevention programs will further the City's violence prevention efforts and assist young people in becoming law-abiding, responsible and stable contributing tax paying residents of the City of Oakland. These programs also reduce the costs (including police and court costs as well as direct damage costs) of crimes prevented.

Environmental: No known impact.

<u>Social Equity</u>: By working with at-risk youth to prevent violence, these Measure Y programs help this population to complete school and avoid arrest and incarceration. These programs assist young people in obtaining social equity.

#### DISABILITY AND SENIOR CITIZEN ACCESS

All programs funded through Measure Y will be accessible to persons with disabilities and mobility impaired seniors, although Measure Y programs focus on interventions with young people under 30. All Measure Y programs contribute to increasing the safety of Oakland communities which is particularly beneficial to residents with disabilities and to seniors.

#### RECOMMENDATION(S) AND RATIONALE

In order to amend and create new agreements with currently funded agencies that are performing well and providing needed services to the community, staff recommends that City Council:

- 1. Authorize the City Administrator to execute an amendment to the agreement between the City of Oakland and Youth Radio for an additional amount of \$75,000 for a total agreement of \$150,000 to provide after school jobs in accordance with the Violence Prevention and Public Safety Act of 2004 for the period of July 1, 2007 to June 30, 2008 with a one year option to renew for \$150,000;
- 2. Authorize the City Administrator to execute an agreement between the City of Oakland and Attitudinal Healing Connection, Inc. for an amount not to exceed \$25,000 to provide restorative justice training in accordance with the Violence Prevention and Public Safety Act of 2004 for the period of July 1, 2007 to June 30, 2008 with a one year option to renew;
- 3. Authorize the City Administrator to execute an agreement between the City of Oakland and Work First Foundation for an amount not to exceed \$390,000 to provide transitional jobs in accordance with the Violence Prevention and Public Safety Act of 2004 for the period of July 1, 2007 to June 30, 2008 with a one year option to renew;
- 4. Authorize the City Administrator to amend the agreement between the City of Oakland and Cityspan Technologies for an amount not to exceed \$15,000 to develop and maintain a database for Measure Y grantees for the period of July 1, 2007 to June 30, 2008 with a one year option to renew; and
- 5. Authorize the City Administrator to amend the agreement between the City of Oakland and The Mentoring Center for an amount not to exceed \$200,000 for delivery of community services under the Pathways to Change model for Fiscal Year 2006-07 with a one-year option to renew.

Additionally, staff recommends that City Council adopt a motion to exercise the City's option to renew for another year the grant agreements with the Measure Y providers listed in the table below. These organizations have effectively delivered violence prevention services to Measure Y's target population of children, youth and young adults who are at the highest risk for involvement in violence. Renewing these agreements ensures continuity of service for the young people involved in these programs and for the communities affected positively by the presence of these critical services.

T I A	Program	Renewal	
Lead Agency	Strategy	Amount	
Alameda County Health Care Services Agency	OUR Kids	\$240,000	
Alameda County Health Care Services Agency, Interagency Children's Policy Council	Sexually Expl. Youth Outreach	\$225,000	
Allen Temple Housing & Economic Development Corporation	Project Choice	\$163,738	
Allen Temple Housing & Economic Development Corporation	Intensive Reentry Employment	\$280,000	
Allen Temple Housing & Economic Development Corporation	Transitional Jobs	\$390,000	
Bay Area Video Coalition	After School Jobs \$		
East Bay Agency for Children	Youth Outreach	\$150,000	
East Bay Asian Youth Center	Youth Outreach	\$200,000	
Alameda County District Attorney's Office (for the Family Justice Center)	Youth Support Groups	\$147,364	
Family Violence Law Center	Family Violence Advocacy	\$491,214	
Family Violence Law Center	Mental Health for 0-5	\$294,728	
Leadership Excellence	Youth Outreach	\$200,000	
Oakland Unified School District	Peer Conflict Mediation	\$235,782	
Oakland Unified School District	Second Step Curriculum	\$275,080	
The Mentoring Center	Pathways to Change	\$691,214	
The Mentoring Center	Project Choice	\$163,738	
Volunteers of America Bay Area, Inc.	Crew Based Sheltered Empl.	\$273,742	
Volunteers of America Bay Area, Inc.	Project Choice	\$433,738	
Youth ALIVE!	Youth Outreach	\$175,000	
Youth Employment Partnership, Inc.	Summer Jobs	\$205,848	
Youth Employment Partnership, Inc.	Intensive Reentry Employment	\$280,000	
Youth Employment Partnership, Inc.	After School Jobs	\$190,000	
Youth UpRising	Youth Outreach	\$130,670	
Youth UpRising	Sports & Recreation	\$45,500	
Total		\$5,957,356	

Finally, staff recommends allocations of Measure Y funds to three City-run projects that provide violence prevention related services in line with the mission of the Violence Prevention and Public Safety Act of 2004:

- 1. Continued funding allocated to the City Administrator's Office to run the City/County Neighborhood Initiative, in the amount of \$196,485.
- 2. A new allocation of \$118,000 to the Office of Personnel Resource Management to fund salary and benefits for a Human Resources Analyst who specializes in Reentry Employment. This funding is redirected from that portion of the Transitional Jobs funding that is not being renewed in Fiscal Year 2007-08.

- 3. A new allocation of \$85,000 to the Office of Parks and Recreation to fund a Radical Roving pilot program serving North and West Oakland, likely based in Mosswood Park. This funding is redirected from the Sports & Recreation agreements that are not being renewed in Fiscal Year 2007-08.
- 4. Allocation of the remaining unallocated \$9,000 for Fiscal Year 2006-07 to the Measure Y Reserve Fund.

Staff recommends that any unexpended balances from Fiscal Year 2006-07 – the amount of which, if any, will not be known until August 2007 – and any unexpended allocations from future years, be moved to the Measure Y Reserve Fund.

#### ACTION REQUESTED OF THE CITY COUNCIL

That City Council approve:

- A resolution authorizing the City Administrator to amend an agreement between the City of Oakland and Youth Radio for an additional amount of \$75,000 to provide after school jobs in accordance with the Violence Prevention and Public Safety Act of 2004 for the period of July 1, 2007 to June 30, 2008 with a one year option to renew;
- A resolution authorizing the City Administrator to execute an agreement between the City of Oakland and Attitudinal Healing Connection, Inc. for an amount not to exceed \$25,000 to provide restorative justice training in accordance with the Violence Prevention and Public Safety Act of 2004 for the period of July 1, 2007 to June 30, 2008 with a one year option to renew;
- A resolution authorizing the City Administrator to execute an agreement between the City of Oakland and Work First Foundation for an amount not to exceed \$390,000 to provide transitional jobs in accordance with the Violence Prevention and Public Safety Act of 2004 for the period of July 1, 2007 to June 30, 2008 with a one year option to renew;
- A resolution authorizing the City Administrator to amend the agreement between the City of Oakland and Cityspan Technologies for an amount not to exceed \$15,000 to develop and maintain a database for Measure Y grantees for the period of July 1, 2007 to June 30, 2008 with a one year option to renew; and
- A resolution authorizing the City Administrator to amend the agreement between the City of Oakland and The Mentoring Center for an amount not to exceed \$200,000 for delivery of community services under the Pathways to Change model for Fiscal Year 2006-07 with a one-year option to renew.

Also, staff requests that City Council adopt a motion to exercise the option to renew for FY 2007-2008 the grant agreements listed in the previous section with Alameda County Health Care Services Agency, Alameda County Health Care Services Agency's Interagency Children's

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Policy Council, Allen Temple Housing & Economic Development Corporation, Bay Area Video Coalition, East Bay Agency for Children, East Bay Asian Youth Center, Alameda County District Attorney's Office (for the Family Justice Center), Family Violence Law Center, Leadership Excellence, Oakland Unified School District, The Mentoring Center, Volunteers of America Bay Area, Inc., Youth ALIVE!, Youth Employment Partnership, Inc., and Youth UpRising.

Finally, staff requests that City Council accept this report and staff's recommendations that \$196,485 be allocated to the City Administrator's Office to run the City County Neighborhood Initiative; that \$118,000 be allocated to the Office of Personnel Resource Management to fund a Human Resources Analyst who specializes in Reentry Employment; that \$85,000 be allocated to the Office of Parks and Recreation to fund a Radical Roving pilot serving North and West Oakland, likely based in Mosswood Park; that \$9,000 be allocated to the Measure Y Reserve Fund; and that any unexpended balances from Fiscal Year 2006-07 and that any unexpended allocations from future years, be allocated to the Measure Y Reserve Fund.

Respectfully submitted,

ANDREA YÖUNGDAҢL

Director, Department of Human Services

Reviewed by:

Sara Bedford, DHS Policy & Planning Manager

Prepared by:

Anne Marks, HHS Planner Page Tomblin, Program Analyst III, PPT Mark Henderson, Program Analyst II

#### **ATTACHMENTS**

APPROVED AND FORWARDED TO THE PUBLIC SAFETY COMMITTEE:

Office of the City Administrator

Re: DHS – Measure Y Prevention Program 07-08 Recommendations Appendix A: Measure Y Violence Prevention Strategies, FY 06-07

Component	Program Strategy			Number	Annual	Agency Providing Services
		Age Group	Risk Factor	Served	Allocation	
Youth Outreach & Comprehensive		Children & Youth	Chronic truants, school drop outs, suspended or expelled for violence, or on probation	510	\$855,670	Youth UpRising, Leadership Excellence, Youth ALIVE!, East Bay Asian Youth Center, East Bay Agency for Children
Services	Outreach to Sexually Exploited Youth	Children & Youth	Exposed to violence and/or sexually exploited	300	\$225,000	Ala. Co. Interagency Children's Policy Council (ICPC)
	Sports & Recreational Programs	Children & Youth up to 18	Chronic truants, school drop outs, suspended or expelled for violence, or on probation/parole	450	\$182,500	Youth UpRising (w/ Destiny Arts), Leadership Excellence (w/ YMCA), Sports4Kids
	City-County Neighborhood Initiative	Youth & their Families	Chronic truants, school drop outs, or suspended or expelled for violence	3,000	\$196,485	Program run by City Administrator, Neighborhood Services Division
Special Services to Children &	Family Violence Intervention	Children, Youth & their Families	Exposed to violence and/or sexually exploited	1,500	\$491,214	Family Violence Law Center
Youth Exposed to Violence	Mental Health Services	Children (ages 0-5)		375	\$294,728	Family Violence Law Center w/ the Early Childhood Mental Health Collaborative
	Youth Support Groups	Youth	Exposed to violence and/or sexually exploited	TBD	\$147,364	Alameda County Family Justice Center (Girls Justice Initiative)
Diversion & Reentry	Project Choice Model	Youth and Young Adults	In custody and on juvenile or adult parole, and/or adult probation	110	\$491,214	The Mentoring Center, Allen Temple, Volunteers of America
Services	Pathways to Change	Youth	On probation	140	\$491,214	The Mentoring Center & 6 Sub-Grantees
	Restorative Justice Training	Adult professionals	Working with youth involved in criminal justice systems	75	\$25,000	Attitudinal Healing Connection
Employment & Training	Intensive Reentry Training & Employment	Young Adults	On parole and probation	54	\$560,000	Allen Temple, Youth Employment Partnership
_	Crew-Based Sheltered Employment	Young Adults	On parole and probation	16	\$273,750	Volunteers of America Bay Area
	After-school Job Training	Youth	Chronic truants, school drop outs, or suspended or expelled for violence, or on probation	162	\$340,000	Youth Radio, Youth Sounds, Youth Employment Partnership
	Transitional Jobs	Young Adults	On parole and probation	40	\$548,000	Youth Employment Partnership, Allen Temple (with America Works)
	Subsidized Summer Youth Employment	Youth	Chronic truants, school drop outs, suspended/expelled, or on probation	110	\$205,848	Mayor's Summer Jobs Program (Youth Employment Partnership)
School Based Strategies	Safe Passages Middle School Model	Children	Chronic truants, school drop outs, or suspended or expelled for violence	500 at 11 schools	\$240,000	Alameda County Health Care Services Agency
	Second Step Violence Prevention Curriculum	Children	All Children	35,100 students	\$275,080	Oakland Unified School District
	Peer Conflict Resolution	Middle School		16 schools	\$235,782	Oakland Unified School District
Gang Prevention and	Gang Intervention and Capacity Building	Youth	Gang Involved or at High Risk for Gang Involvement at Alt. Ed Schools	60	\$255,000	OUSD, Alternative Education (w/California Youth Outreach)
Intervention	Parent Education	Parents of Children 9-14	Parents of Elementary and Middle School Aged Children at risk for gang involvement	80	\$85,000	Project Re-Connect
	Community Response and Support Network	Any Age	Family and friends of homicide victims under the age of 30	60 Victims	\$300,000	Catholic Charities of the East Bay
	Mental Health for Family and Friends of Homicide Victims	Any Age	Family and Friends of Homicide Victims under the age of 30	75	\$100,000	Alameda County Health Care Services Agency
	Caught in the Crossfire	Under the age of 21	Victim of a violent incident and admitted to Highland Hospital	30	\$65,000	Youth ALIVE!

#### Client Profile #1:

In the month of December 2006, Measure Y Provider received a referral from (Name Redacted) High School in regards to a young man who was caught with a gun on campus. We responded that same day by doing a home visit and meeting with the grandmother and his sister about the incident. We then called the juvenile hall and asked for the court date. We showed up in court with the family and advocated for this young man to be released into our custody and to participate in the Bridge Program. He was to be put on probation and given random drug tests. After a few visits to court with the family, he was released to Measure Y Provider and we immediately got him enrolled in school at Berkeley Adult. We went to routine meetings with the Probation Officer (P.O.), followed up with the school and P.O. on a weekly basis to make sure the young man was staying on track. His drug test remained clean and he never missed a meeting with his P.O. He got involved with our young men's group and found himself his own community service. We checked in with him twice a week, minimum, and made sure that we did routine home visits twice a week as well.

The relationship we established with the judge, the Probation Officer, and the family truly paid off. The judge told us that if the young man continued to work with our program he would be dismissed from probation in April. We continued to keep on track with school, community service, and home life with his child, and his interactions with the neighborhood he lives in. We went to court on April 2 and the judge was so pleased with his progress that he told him to pay five dollars on his restitution and he would dismiss the case. We paid the fine and he was released from probation. Now we are working on employment and sealing his record. This young man went from being totally engulfed in the turmoil of Oakland streets and carrying weapons in a misguided attempt to protect his longevity, to going school and being a responsible father. He has made a complete turn around towards a positive and healthy life.

#### Client Profile #2:

Staff met "Samantha" before Measure Y funding actually went into effect. At the time that we met her she was being brought in by a Child Welfare Worker after being brought into the Alameda County Assessment Center as a youth AWOL from her Oakland group home placement. She had been AWOL for quite some time and had basically been AWOL off and on for several years being sexually exploited. She connected with the then program case manager "Marisela". Soon after connecting with Marisela she ran away from her Oakland group home placement and returned to a life of being sexually exploited. She kept in touch with Marisela. Throughout that time Marisela helped the young lady obtain her vital records and perform other tasks that would increase her chances of getting off the streets. Marisela fostered a bond of trust with Samantha.

In August 2006, we received a call with a referral on Samantha from Fremont Police Department. After sorting out the fact that she was indeed a juvenile, Samantha went to Alameda County Juvenile Hall. Marisela was able to reconnect with Samantha at Juvenile Hall and begin to formulate a plan of action for her release. After much consideration Samantha was released and placed in another Oakland group home. Since August 2006, Samantha has remained in her Oakland group home placement without any incidences of AWOL. She was enrolled in and completed an educational program (also funded by Measure Y) and is exploring further educational options. She has gained employment (with the help of two Measure Y funded programs). And she has already faced her first major challenge and has been able to overcome it.

#### Client Profile #3:

"Jay" enrolled in Measure Y Provider's program while incarcerated. He was known to have an extremely bad temper and many prison staffers felt that he would not stay out of the institution very long. Like many others, his only life plan was to be involved in the music business. One of his teachers got him interested in computers by teaching him how to use certain music software. Project Choice met with him weekly prior to his release to help him prepare mentally, socially and emotionally for life after prison. Project Choice attended Jay's parole hearing where he was paroled to his parents in Oakland. After his release in July, he was driven home by the Measure Y Provider case manager. Within two weeks, Measure Y Provider helped Jay acquire his driver's license and he began working full time for a vacuum cleaner company. Jay has developed a serious work ethic. He now works two jobs. Jay has continued to work on his music and has become a popular local performer, which he says helps to fill any spare time he may have. He has been successful at staying away from his old negative peers and crime partners while having no police contact, infractions, or violations. He has secured housing and is living with is long time girlfriend. He has also applied to Oakland Parole for an out of county placement, which will allow him to change his parole placement, and move to another area with is his girlfriend.

#### Client Profile #4:

A sixteen year-old Measure Y Provider participant came into the program in fall 2006 facing severe barriers. He had been the perpetual victim of violence and assault by his peers. He resides in a low-income household and is cared for by relatives and his extended family with the help of government assistance. When he arrived at Measure Y Provider, it was evident that extensive case management was required. His appearance was disheveled, and his personal health and hygiene were beginning to deteriorate. He was socially isolated, lacking the social skills necessary to build friendships and interact positively with his peers. He was habitually truant from school and had previously been stigmatized as "mentally retarded" by various school officials, even though he is in the appropriate grade for his age. Early on at Measure Y Provider, the young man showed an interest in computers. He first arrived at Measure Y Provider to use the computers; and was recruited by staff to become a participant when they observed the frequency of his visits. He became a participant in November 2006 and now receives extensive case management services that are helping him improve his life on many levels. As a result of a referral from his Case Manager to services at a medical and mental-health clinic, he participates regularly in therapy sessions and is receiving appropriate psychological care to address his issues of trauma and social isolation. His physical health has also improved since he began taking advantage of the holistic services offered onsite. Additionally, the young man's social skills have improved greatly since coming to Measure Y Provider. He uses the popular friendship-networking website MySpace.com as a vehicle to engage meaningfully with other youth, and has become a welcome fixture at Measure Y Provider. His Case Manager has made contact with his mother, and they are working together not only to encourage improved social skills, but also increase educational outcomes. Currently, he has increased his school attendance by 50 percent and has established tangible educational and career goals. He has plans to graduate from high school on time in 2008 and pursue a career in a computer-related field.



#### Client Profile #5:

The support services provided by the Measure Y have helped many young people. Some only require a little assistance to work through a challenge they are facing, while others need consistent long-term treatment to overcome numerous risk factors. One young woman's story personifies the need for the Measure Y services and represents how the services provided can significantly assist at risk youth to thrive. "Ann" is one of five children, with four different fathers. She does not know who her biological father is and the only consistent male adult in her life is her ailing elderly grandfather with whom she lives. Her family is plagued with multi-generational crack addiction and her mother is currently incarcerated. Several aunts assist her grandfather with her care. Ann first received services from a Measure Y Provider mental health clinician as a sixth and seventh grader. During that time, she was frequently sent out of class for angry and disruptive behavior. She was involved in several fights and eventually expelled (DHP'd) from the school. Despite these challenges, she was able to maintain passing grades and the frequency of disruptive behavior had declined over the two years she was receiving services. In the year, that she attended a school without Measure Y Provider or any other mental health services, she experienced enormous difficulty maintaining her grades. Her attendance declined and the frequency of conflicts increased.

During the summer following that year, one of these conflicts resulted in her being intentionally run over by a car. As a result, she spent several months in the hospital and continues to need physical rehabilitation. The injuries sustained in the accident continue to be an obstacle to consistent school attendance. When it was time for her to return to school, she chose a school that was in East Oakland and two bus rides away because she knew that that the Measure Y Provider clinician who had worked with her in the past was now working there as a Case Manager and would be able to support her. As the Case Manager shared, "It is difficult for young people with accumulative trauma to find adults that they connect with and trust. Her ability to identify the importance of support services in her life speaks to her resiliency." At the start of the school year, the symptoms of Post-Traumatic Stress Disorder (PTSD) caused her to miss more school than she attended. She became easily overwhelmed with the challenges of everyday life at school. She complained of physical ailments, including stomachaches, tooth pain, and headaches.

Initially, it was a huge success if she was able to make it through an entire day or when she attended school more than one day in a row. Although this young woman continues to struggle with mood and symptoms of PTSD, she has made huge strides toward managing the challenges of daily life. Through twice-weekly individual sessions and almost daily check-ins, she has been able to increase her frustration tolerance and reduce the crippling symptoms of PTSD. She is now able to envision a future for herself different from most of her family. She calls her Case Manager regularly to assist her when she is feeling overwhelmed. She is learning to manage her feelings rather than act out in anger. She has increasingly been able to positively participate in school activities and has made some steps toward getting involved with constructive activities that will move her toward a hopeful future. By no means are this young woman's difficulties over. She continues to struggle everyday to get up and come to school, to keep going when she feels like giving up and at times she loses this battle. The important thing is that she is making progress and she knows that there is a caring adult who understands and has her best interest at heart and is there to support her in an accessible and nurturing environment.



### Measure Y Violence Prevention Programs, FY 07-08

#### Programs up for renewal:

#### Street Outreach and Sports & Recreation

Street Outreach, based on a best practice from Boston, is strategy supporting school and/or community based outreach workers who provide mentoring, case management and support services for truants, school drop-outs, and other disengaged youth. The goal of Sports & Recreation Programs is to intervene with high risk youth 18 and under to develop pro-social behaviors via recreational programs that provide a high intensity of mentorship.

East Bay Asian Youth Center (EBAYC) is implementing the multi-racial, multi-ethnic, and multilingual EBAYC Street Team to provide street outreach to 160, and case management services to 80, chronic truants, school drop-outs, suspended/expelled students, and juvenile offenders residing in Oakland's San Antonio and Fruitvale neighborhoods.

Renewal Amount: \$200,000

Clients served through 3<sup>rd</sup> quarter 06-07: 157 Agency on track to achieve deliverables: Yes

**Leadership Excellence** operates the Bridge, which combines outreach, case management, employment, and recreation services to reduce drop-out rates at McClymonds High School and decrease violence in West Oakland community police beats o6X and o8X. It outreaches to 90 high-risk youth, and provide case management for 50. Forty (40) truant and probation youth will receive mentorship while participating in sports activities at the YMCA.

Renewal Amount: \$245,500 (\$200,000 for Street Outreach, \$45,500 for Sports & Recreation) Clients served through 3<sup>rd</sup> quarter 06-07: 137

Agency on track to achieve deliverables: The outreach component is on track. The sports program, however, has not recorded the appropriate number of hours of service to achieve their benchmarks.

Youth UpRising employs, through structured, intensive case management and structured violence prevention activities, violence prevention/intervention outreach that includes life skills training and recreational opportunities for at-risk youth. Eighty (80) truant, suspended, and probationer youth, primarily from East Oakland, are outreached. From these youth, 40 participants receive non-clinical case management and another 20 receive clinical case management. Through a sub-grant with Destiny Arts, 40 of the outreached youth participate in either basketball or dance activities with a mentorship component.

Renewal Amount: \$176,170 (\$130,670 for Street Outreach, \$45,500 for Sports & Recreation) Clients served through 3<sup>rd</sup> quarter 06-07: 77
Agency on track to achieve deliverables: Yes

Youth ALIVE! is expanding Caught in the Crossfire, with the Castlemont Community of Small Schools, school linked health clinic, and Highland Trauma staff to (1) provide outreach to 90 East Oakland youth highly at risk for violence and for not attending or completing high school and (2) provide case management for at least 50 of those youth.

Renewal Amount: \$175,000

Clients served through 3rd quarter 06-07: 62

Agency on track to achieve deliverables: Yes. Case management numbers have been exceeded, mitigating the need to conduct more outreach.

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#### Appendix C: Summary of Measure Y Violence Prevention Programs for FY 07-08

East Bay Agency for Children provides outreach, assessment, and clinical case management to increase school attendance and diminish involvement in violence among students at Dewey and Rudsdale Continuation High Schools, with a focus on probation youth. The project will connect to 70 students per year, providing case management to 50 and mental health services to 35 participants.

Renewal Amount: \$150,000

Clients served through 3<sup>rd</sup> quarter 06-07: 90 Agency on track to achieve deliverables: Yes

**Sports4Kids** is implementing a collaboration to meet the needs of expelled, delinquent and chronically truant youth from all of the Measure Y targeted communities, by providing recreational activities integrated with mental health services and theories of non-violence to the 350 students at Community Day School and Rudsdale continuation high school throughout the day. Sports4Kids also trains and deploy 40 youth as assistant coaches.

Renewal Amount: \$91,500

Clients served through 3rd quarter 06-07: 173

Agency on track to achieve deliverables: No. Gaps in staffing at both school sites in the first two quarters have led to underperformance of benchmarks.

#### Outreach to Sexually Exploited Youth

There are an epidemic number of sexually exploited minors in Oakland. The goal of Outreach to Sexually Exploited Youth is to reach this population and connect them to the programs and support they need to succeed.

The Alameda County Interagency Children's Policy Council is managing a collaborative of agencies including Asian Health Services/Banteay Srei, CAL-PEP, Covenant House, Dreamcatcher / Xanthos, and the Scotlan Center to conduct outreach to and assess 300 sexually exploited minors throughout Oakland, link (and sometimes physically transport) them to immediate needs such as shelter and medical care, and connect them to the Family Justice Center where they can receive case management. The collaborative also provides education and awareness training to young people, community groups, and public system partners about the issue of youth sexual exploitation. Renewal Amount: \$225,000

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Clients served through 3rd quarter 06-07: 127

Agency on track to achieve deliverables: No, this new program has determined the level of service needed for these young women is very intensive and required more time with each client.

#### After-School Job Training and Summer Subsidized Employment

After-School Job Training helps high-risk youth acquire skills and contributes financially as well. Subsidized Summer Youth Employment provides job placements for high risk youth in Oakland's Mayor's Summer Jobs Program.

Bay Area Video Coalition- Youth Sounds' Next Generation Partnership re-engages 30 youth in learning by providing technology training, literacy intervention, meaningful professional development and employment. Services are provided at the Youth Sounds offices on the McClymonds campus, and will serve mainly West Oakland youth.

Renewal Amount: \$75,000.

Clients served through 3<sup>rd</sup> quarter 06-07: 22 Agency on track to achieve deliverables: Yes

Youth Employment Partnership, Inc. with recruitment/case management partners at EBAYC (Fruitvale/San Antonio), Youth Uprising (East Oakland), and Scotlan (West Oakland), provides after school training and employment to 110 high-risk youth through a "Career Try-Out" paid internships or training program during the school year. In conjunction with the Mayor's Summer Jobs Program, YEP is enrolling 110 high-risk youth in paid summer internships and paid soft skills workshops.

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#### Appendix C: Summary of Measure Y Violence Prevention Programs for FY 07-08

Renewal Amount: \$675,848

Clients served through 3<sup>rd</sup> quarter 06-07: 220 Agency on track to achieve deliverables: Yes

Youth Radio provides job-training and stipended work experience that emphasizes skill-building and responsibility for 22 VPPSA eligible high-risk youth through hands on media production workshops. Youth citywide will be served with an emphasis on recruitment from OUSD alternative education.

Renewal Amount: \$150,000

Clients served through 3<sup>rd</sup> quarter 06-07: 30 Agency on track to achieve deliverables: Yes

#### City-County Neighborhood Initiative

This strategy, based on best practices, has community builders going door-to-door to support and encourage neighbors to address their issues (e.g., typically truant youth, blight, and drug dealing) and help them ultimately to organize (e.g., Block captains, neighborhood watches, Home Alert, Renters or Home Owners' Associations) and take ownership of their communities. This strategy is based on the theory that violence must be addressed in the context of the community in which it occurs.

The City-County Neighborhood Initiative, a program run by the City of Oakland Division of Neighborhood Services operates in two neighborhoods, in Ghost Town in West Oakland and Sobrante Park in East Oakland. The community builders work closely with teams of service agencies including the Service Delivery System (SDS) Teams, Neighborhood Services Coordinators, County agencies, schools, and local non-profit agencies. In the neighborhoods currently participating in the initiative, youth have become a key focus for neighborhood organizing.

Renewal Amount: \$196,485

Clients served through 3<sup>rd</sup> quarter 06-07: 548 Agency on track to achieve deliverables: Yes

#### Restorative Justice

Restorative Justice Training teaches staff who work with young people on probation and parole how to engage communities in dialogue with perpetrators of violence and find ways for each to heal.

Attitudinal Healing Connection, Inc. provides facilitation for the regular meetings of the Restorative Justice for Oakland Youth (RJOY) Committee and arranges for and hosts restorative justice trainings for various community members and professionals who work with youth.

Renewal Amount: \$25.000

Clients served through 3<sup>rd</sup> quarter 06-07: 808 Agency on track to achieve deliverables: Yes

#### Pathways to Change

Pathways to Change is a highly comprehensive diversion program for repeat juvenile offenders, with low caseloads for case workers, frequent contact, family contact and support, and careful coordination of community services.

The Mentoring Center, with subgrantees Leadership Excellence, Scotlan Center, Center for Family Counseling, Easy Bay Asian Youth Center, Youth ALIVE!, and Pacific News Service, implements Pathways to Change. This collaborative of agencies will serve 120 juvenile probationers throughout Oakland.

Renewal Amount: \$691,000

Clients served through 3<sup>rd</sup> quarter 06-07: 85 Agency on track to achieve deliverables: Yes

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Appendix C: Summary of Measure Y Violence Prevention Programs for FY 07-08

## Project Choice Model, Intensive Reentry Employment & Training, Transitional Jobs and Crew-Based Sheltered Employment

The Project Choice Model provides intensive support both pre- and post-release for youth and young adults paroling to Oakland in order to reduce recidivism. For parolees, Intensive Reentry Training and Employment, including subsidized on-the-job training, helps to reduce the allure of the underground economy while skills are developed. Crew-Based Employment offers parolees subsidized work activity as part of an eight-person crew, such as Public Works, Fire Services, or Community Service. The Transitional Jobs strategy prioritizes direct placement of clients into employment via contracts that pay per client per job placement and retention benchmark.

## Project Choice Model, Intensive Reentry Employment & Training, Transitional Jobs and Crew-Based Sheltered Employment

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Allen Temple Housing and Economic Development Corporation, located in East Oakland, provides Project Choice intensive coaching to 40 young adult reentry participants living throughout Oakland, with 30 receiving Intensive Reentry services including subsidized transitional employment, volunteer mentorship, and placement into unsubsidized employment. In addition, ATHEDCO subcontracts with AmericaWorks to provide direct job placement to 100 young adult parolees and probationers, with follow-up services to guarantee a 60% retention rate after 180 days.

Renewal Amount: \$443,738 for Project Choice and Intensive Reentry Employment to ATHEDCO; \$390,000 for Transitional Jobs/Direct Placement directly to current subgrantee Work First Foundation (America Works).

Clients served through 3<sup>rd</sup> quarter 06-07: 160 Agency on track to achieve deliverables: Yes

Volunteers of America Bay Area, Inc. seeks to reduce recidivism rates by integrating violence prevention with behavior modification, participation in drug awareness and treatment, and employment services. Their crew-based employment program involves 16 parolees in structured, subsidized, crew-based employment for six months while living in subsidized supportive housing, in either Fruitvale/San Antonio or Downtown/West Oakland. Their Project Choice program, which began January 1, 2007, operates inside San Quentin prison and connects with 120 clients annually (60 in FY 06-07), providing 90 (45 in FY 06-07) with intensive case management/coaching prior to, and for up to a year after release. Renewal Amount: \$707,480

Clients served through 3<sup>rd</sup> quarter 06-07: 53 Agency on track to achieve deliverables: Yes

The Mentoring Center, located in Downtown Oakland, continues their Project Choice reentry program for 30 youth offenders throughout Oakland. The program provides cognitive behavior change and intensive case management services to wards while in California Youth Authority and after their parole. Flexible funds, mental health assessment, and substance abuse support groups are offered post-release. Renewal Amount: \$163,738

Clients served through 3<sup>rd</sup> quarter 06-07: 68 Agency on track to achieve deliverables: Yes

Youth Employment Partnership, Inc., located in the Fruitvale District, provides Intensive Re-Entry Training and Employment services to 24 young adults under age 25 who are on probation or parole through an intensive, subsidized, on-the-job training program in the construction industry. In addition,

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through a pay-for-performance agreement, YEP provides direct job placement to 26 young adult parolees and probationers, with follow-up services to guarantee a 70% retention rate after 180 days.

Renewal Amount: \$280,000 for Intensive Reentry Employment

Clients served through 3<sup>rd</sup> quarter 06-07: 25 in Intensive Reentry Employment, none in Transitional Jobs.

Agency on track to achieve deliverables: Yes for Intensive Reentry Employment; No for Transitional Jobs.

#### Family Violence Intervention and Mental Health Services

Family Violence Intervention intervenes to reduce the negative effects of exposure to domestic violence among children and youth, and their families, by providing them with Family Advocates and Child Caseworker(s). Mental Health Services are critical for young children (0-5) who witness violence in their homes, neighborhoods, and schools.

Family Violence Law Center, with subgrantees Safe Passages, Center for Child Protection/The D.O.V.E.S. Project, Jewish Family and Children's Services, Parental Stress Services, Inc., and Through the Looking Glass, runs a coordinated program called Family Violence Intervention and Prevention (Family VIP). This project strives to reduce recidivism for family violence and child maltreatment by providing 1) crisis intervention for 1,500 families with children throughout Oakland experiencing domestic violence and 2) early identification and treatment for developmental/behavioral pathology to 375 young children exposed to family violence.

Renewal Amount: \$790,942

Clients served through 3rd quarter 06-07. Over 3,200

Agency on track to achieve deliverables: Yes

#### Youth Support Groups

Youth Support Groups, based on a mental health model, are the most effective support for older youth exposed to violence, including violence in the homes and sexual exploitation.

The Family Justice Center and the Girls Justice Initiative supports the older children of families receiving domestic violence services through partners at the Family Justice Center as well as sexually exploited minors outreached through Measure Y grantees by offering support groups. These groups, based on a mental health model, are the most effective support for older youth exposed to violence.

Renewal Amount: \$147,364

Clients served through 3rd quarter 06-07: 113

Agency on track to achieve deliverables: No, this program began in January and has made great strides in the few short months of operation.

#### Safe Passages/ OUR Kids Middle School Model

The Safe Passages Middle School Model provides school-based assessment, case management and referrals to needed services, including mental health, for high-risk students at Oakland public middle schools.

Alameda County Health Care Services Agency operates the Safe Passages/OUR Kids Middle School Model, in coordination with OUSD staff and ACHSA mental health providers, in 21 OUSD middle schools. The program focuses on middle schoolers who are most at-risk, such as truant and suspended youth.

Renewal Amount: \$240,000

Clients served through 3<sup>rd</sup> quarter 06-07: 303 Agency on track to achieve deliverables: Yes

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## Second Step Violence Prevention Curriculum and Middle School Peer Conflict Mediation Program

Second Step Violence Prevention Curriculum is a nationally renowned social-emotional learning program that has been shown to reduce suspensions and violence in Oakland schools. A Peer Conflict Resolution Program for middle schools with high rates of truancy is a best practice shown to reduce playground and classroom conflicts, office referrals, and suspensions by preventing the escalation of conflicts that could otherwise lead to disruption of learning.

The Oakland Unified School District implements Second Step Violence Prevention Curriculum in all Oakland Head Start sites, Family Day Care Centers, and Kindergarten through 8th grade schools. (Some middle schools will be given the option of implementing Too Good for Violence, another federally approved curriculum.) OUSD also implements a Peer Conflict Resolution Program at 21 middle schools with high rates of truancy, recruiting and training 300 mediators to handle over 700 disputes annually. Renewal Amount: \$510,862

Clients served through 3<sup>rd</sup> quarter 06-07: 21,262 Agency on track to achieve deliverables: Yes

#### New Allocations:

Office of Personnel Resource Management will hire a Human Resources Analyst in the Office of to assist Oakland job seekers with a criminal history by: (a) conducting exams for entry level citywide employment; (b) partnering with nonprofit reentry service providers in facilitating successful results in the civil service process for applicants with a criminal history; and (c) developing job opportunities outside the City for formerly incarcerated individuals.

Allocated Amount: \$118,000

Office of Parks and Recreation will add a new Radical Roving program site, likely based in Mosswood Park, supporting youth from North and West Oakland. The goal of the Office of Park and Recreation's Radical Roving Recreation Program (RRR) is to change the attitudes of misguided and misdirected youth in Oakland by meeting youth where they are – emotionally, spiritually, and physically. Many of the youth in RRR have been abandoned by their families, schools and mainstream community centers. Many have known fear, hunger, homelessness and hopelessness. RRR rejoins these disconnected youth with a new community through celebrating holidays, life successes and introducing them to new opportunities and experiences. By engaging youth in a supportive community, RRR prevents criminal behavior and reduces the number of youth in the juvenile justice system.

Allocated Amount: \$85,000 for the first year; \$60,000 per subsequent year

## Programs not up for renewal during the current cycle:

## Teen Center Support

Youth UpRising, Oakland's largest full service youth development-focused teen center, is a major resource for Measure Y violence prevention efforts. As such, Measure Y has committed to five years of operational support.

Annual Funding: \$300,000 for five years starting July 1, 2006

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### Gang Intervention and Prevention Demonstration Projects

The Gang Prevention and Intervention Program Strategies are demonstration projects: (1) parent education programs for families with elementary and middle school children and youth at-risk for gang involvement; and (2) programs that provide youth living in Measure Y High Priority beats in Central and East Oakland (aged 12-24) who are gang involved and/or at high-risk for becoming gang involved with positive alternatives to gang life.

A collaborative led by the **Oakland Unified School District, Office of Alternative Education and sub-grantee California Youth Outreach** will use trained Youth Intervention Specialists working in five of Oakland's toughest alternative schools to provide 75 gang involved youth with Gang Redirect classes, personal and family interventions, case management, leadership opportunities and connections to community support services. California Youth Outreach will also provide gang prevention and awareness workshops for parents and provide technical assistance to Oakland organizations providing services to gang involved youth.

Annual Funding: \$255,000 for two years starting February 1, 2007

**Project Re-Connect** will provide 80 parents of elementary and middle school children at-high risk for gang involvement with parent education classes. Classes will be held one time per week for eight weeks and include sessions devoted specifically to gang awareness and prevention.

Annual Funding: \$85,000 for two years starting January 1, 2007

### Oakland Community Response and Support Network (CRSN)

**Catholic Charities of the East Bay** will coordinate the Oakland Community Response and Support Network to provide first response, emergency funds, intensive support services, referral to mental health to friends and families of up to 60 homicide victims.

Annual Funding: \$300,000 for two years starting February 1, 2007

**Alameda County Health Care Services Agency** will provide mental health services and coordination for CRSN participants.

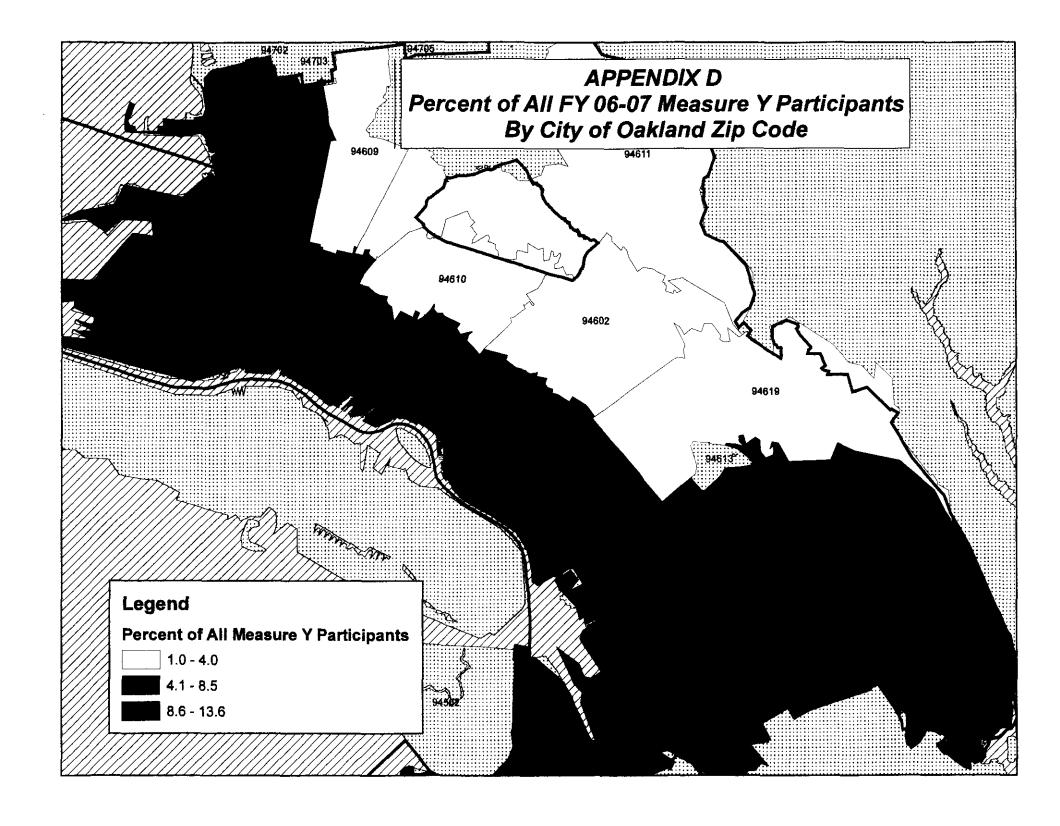
Annual Funding: \$100,000 for two years starting February 1, 2007

## For Future Implementation:

Safe House Challenge Grant: A challenge grant has been issued to the Alameda County Health Care Services Agency for the purchase and renovation of a facility to be used as a Safe House for Sexually Exploited Minors (SEMs). The Safe House will provide SEMs with emergency shelter, health and mental health assessment, food and clothing for a 72 hour period. It will also provide professional and peer counseling. Ultimately, it will provide long term services to those SEMs who decide to permanently leave the street life. If enough additional funds are not raised to cover the full cost of purchasing and renovating a Safe House facility by June 30, 2009, the funding will be reallocated.

One Time Funding: \$225,000

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## OAKLAND CITY COUNCIL

RESOLUTION NO. \_\_\_\_ C.M.S.

RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR TO AMEND AN AGREEMENT BETWEEN THE CITY OF OAKLAND AND YOUTH RADIO FOR AN ADDITIONAL AMOUNT OF \$75,000 TO PROVIDE AFTER SCHOOL JOBS IN ACCORDANCE WITH THE VIOLENCE PREVENTION AND PUBLIC SAFETY ACT OF 2004 FOR THE PERIOD OF JULY 1, 2007 TO JUNE 30, 2008 WITH A ONE YEAR OPTION TO RENEW

WHEREAS, City of Oakland voters passed Measure Y, the Violence Prevention and Public Safety Act of 2004, in November 2004, approving a series of taxes to support violence prevention objectives; and

**WHEREAS**, specific Measure Y violence prevention programs and resources were approved by City Council on June 7, 2005; and

**WHEREAS**, among these programs, the City approved job-training and stipended work experience programs that emphasize skill-building and responsibility; and

**WHEREAS**, Youth Radio has a national reputation as a leader in both enterprise journalism and youth development; and

**WHEREAS**, Youth Radio will provide after school job training to eligible Measure Y youth participants through hands on media production workshops and case management; and

**WHEREAS**, Youth Radio currently manages and is uniquely qualified to provide creative and professional growth through training and access to media and to produce the highest quality original media for local and national outlets; and

WHEREAS, Youth Radio is currently managing a successful media technical training program during the 2006-7 Measure Y programming year; and

**WHEREAS**, Youth Radio is the most qualified and competent entity to implement said programs; and

WHEREAS, the funding of \$75,000 for this agreement is available in Measure Y-Public Safety Fund (2251), Department of Human Services Administration Organization (78111), Measure Y-After School Jobs Project (G261251), \$29,500 of the funding is available in Measure Y-Public Safety Fund (2251), Department of Human Services Organization (78111), Measure Y-Transitional Jobs Wage Pool Project (G261263), and \$45,500 of the funding is available in Measure Y-Public Safety Fund (2251), Department of Human Services Administration Organization (78111), Measure Y – VPPSA Supports Recreation Project (G261267); and

**WHEREAS**, the City wishes to amend the current agreement for \$75,000 with Youth Radio to increase the amount by \$75,000 per year, for a total amount of \$150,000, to implement this Measure Y program with a one-year option to renew contingent upon successful performance; and

WHEREAS, the City Council finds that this contract will not result in the loss of employment or salary by any person having permanent status in the civil service; now, therefore, be it

**RESOLVED**: That the City Administrator is hereby authorized to execute an amendment to the agreement with Youth Radio for an additional amount of \$75,000 for a total contract amount of \$150,000 with a one-year option to renew for \$150,000 contingent upon successful performance, for the purpose of providing services to at-risk youth funded by the Violence Prevention and Public Safety Act of 2004; and be it

**FURTHER RESOLVED:** That the City Administrator is hereby authorized to conduct all negotiations, execute and submit all documents, including but not limited to applications, agreements, amendments, modifications, payment requests and related actions which may be necessary in accordance with its basic purpose; and be it

**FURTHER RESOLVED:** That said agreement shall be approved as to form and legality by the Office of the City Attorney and placed on file in the Office of the City Clerk.

IN COUNCIL, OAKLAND, CALIFORNIA,	, 20
PASSED BY THE FOLLOWING VOTE:	
AYES - BROOKS, BRUNNER, CHANG, KERNIGHAN, NADEL,	QUAN, REID, and PRESIDENT DE LA FUENTE
NOES -	
ABSENT -	
ABSTENTION -	ATTEST: LaTonda Simmons City Clerk and Clerk of the Council



Marsinet (t-Trijsta City Attorney

RESOLUTION NO. C.M.S.

RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR TO EXECUTE AN AGREEMENT BETWEEN THE CITY OF OAKLAND AND ATTITUDINAL HEALING CONNECTION, INC. FOR AN AMOUNT NOT TO EXCEED \$25,000 TO PROVIDE RESTORATIVE JUSTICE TRAINING IN ACCORDANCE WITH THE VIOLENCE PREVENTION AND PUBLIC SAFETY ACT OF 2004 FOR THE PERIOD OF JULY 1, 2007 TO JUNE 30, 2008 WITH A ONE-YEAR OPTION TO RENEW

**WHEREAS**, City of Oakland voters passed Measure Y, the Violence Prevention and Public Safety Act of 2004, in November 2004, approving a series of taxes to support violence prevention objectives, programs and services to reduce violence among children, youth and young adults in Oakland; and

**WHEREAS**, in May 2005 City Council approved funding for specific Measure Y violence prevention strategies, of which one was for Restorative Justice for Oakland Youth for \$25,000 per year; and

WHEREAS, the funding for this agreement is available in Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration Organization (78111), DHS Measure Y-Restorative Justice Training (RJT) Project (G261259); and

WHEREAS, the Measure Y strategy for restorative justice seeks to train professional staff and community members working with youth, especially those at highest risk such as those on probation and parole, in the principles and practices of restorative justice; and

WHEREAS, the Restorative Justice for Oakland Youth (RJOY) Committee consists of various representatives from the City of Oakland, Alameda County District Attorney's Office, Oakland Unified School District and community members; and

WHEREAS, the RJOY Committee determined it needed professional support to facilitate their monthly meetings, maintain a resource library, support the on-going restorative justice circles and arrange for community training events; and

**WHEREAS**, the RJOY Committee has determined that Attitudinal Healing Connection, Inc., a local non-profit agency with a mission encompassing restorative justice principles, is the only agency in Oakland with the facilitation and organizational expertise to provide the support needed; and

WHEREAS, Attitudinal Healing Connection, Inc., has successfully provided these services through an agreement with the City since 2006 per Resolution No. 80106 C.M.S.; and

WHEREAS, the City Council finds that this agreement shall not result in the loss of employment or salary by any person having permanent status in the competitive services; now, therefore, be it

RESOLVED: That pursuant to Oakland Municipal Code section 2.04.051.B and findings set forth in the City Administrator's report accompanying this item, the City Council finds and determines that is in the best interests of the City to waive the competitive request for proposal/qualifications process for the Restorative Justice Training agreement and so waives the requirement; and, be it

FURTHER RESOLVED: That the City Administrator is hereby authorized to award the agreement with Attitudinal Healing Connection, Inc. in the amount of \$25,000 for the period July 1, 2007 through June 30, 2008, with a one-year option to renew contingent upon successful performance; and be it

FURTHER RESOLVED: That these funds will be allocated from Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration Organization (78111), DHS Measure Y Restorative Justice Training (RJT) Project (G261259); and be it

FURTHER RESOLVED: That the City Administrator is hereby authorized to conduct all negotiations, execute and submit all documents, including but not limited to applications. agreements, amendments, modifications, payment requests and related actions which may be necessary in accordance with its basic purpose; and be it

FURTHER RESOLVED: That said agreement shall be approved as to form and legality by the Office of the City Attorney and placed on file in the Office of the City Clerk.

IN COUNCIL, OAKLAND, CALIFORNIA,	, 20
PASSED BY THE FOLLOWING VOTE:	
AYES - BROOKS, BRUNNER, CHANG, KERNIGHAN, NADE	L, QUAN, REID, and PRESIDENT DE LA FUENTE
NOES -	
ABSENT -	
ABSTENTION -	ATTEST:  LaTonda Simmons  City Clerk and Clerk of the Council



## PART NAY 10 PH 3: 46 OAKLAND CITY COUNCIL

Margus	Fujir
v <del></del>	City Attorney

RESOLUTION NO. C.M.S.

RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR TO EXECUTE AN AGREEMENT BETWEEN THE CITY OF OAKLAND AND WORK FIRST FOUNDATION FOR AN AMOUNT NOT TO EXCEED \$390,000 TO PROVIDE TRANSITIONAL JOBS IN ACCORDANCE WITH THE VIOLENCE PREVENTION AND PUBLIC SAFETY ACT OF 2004 FOR THE PERIOD OF JULY 1, 2007 TO JUNE 30, 2008 WITH A ONE-YEAR OPTION TO RENEW

**WHEREAS**, City of Oakland voters passed Measure Y, the Violence Prevention and Public Safety Act of 2004, in November 2004, approving a series of taxes to support violence prevention objectives; and

**WHEREAS**, specific Measure Y violence prevention programs and resources were approved by City Council on June 7, 2005; and

**WHEREAS**, among these programs, the City approved funds for the placement of the reentry population (individuals on probation and parole) into employment opportunities and provide follow-up case management services; and

WHEREAS, City Council approved an agreement for \$390,000 with two one-year options to renew to Allen Temple Housing and Economic Development Corporation (ATHEDCO), with America Works as the major sub-grantee in Resolution No. 80052 C.M.S.; and

WHEREAS, America Works has been a successful sub-grantee of ATHEDCO since 2006, providing employment placement and case management; and

WHEREAS, ATHEDCO and America Works have mutually agreed to separate this agreement, allowing America Works to become the lead organization on the grant; and

WHEREAS, Work First Foundation is the nonprofit arm of America Works; and

**WHEREAS**, Work First Foundation will be on a pay for performance agreement in which benchmarks will include initial placement as well as 30, 60 and 180 day job retention benchmarks; and

**WHEREAS**, Work First Foundation currently manages and is uniquely qualified to provide the necessary employment placement and case management for the reentry population; and

**WHEREAS**, The Work First Foundation is the most qualified and competent entity to implement said programs; and

WHEREAS, the funding for these contracts is available in Public Safety Act / 2004 Measure Y Fund (2251), DHS Administration Organization (78111), DHS Measure Y Project Transitional Jobs-Wage Pool Project (G261263); and

**WHEREAS**, the City wishes to enter into an agreement with the Work First Foundation for an amount not to exceed \$390,000 to implement this Measure Y program with a one-year option to renew contingent upon successful performance; and

WHEREAS, the City Council finds that this agreement will not result in the loss of employment or salary by any person having permanent status in the civil service; now, therefore, be it

**RESOLVED**: That the City Administrator is hereby authorized to execute an agreement with The Work First Foundation for an amount not to exceed \$390,000 with a one-year option to renew contingent upon successful performance, for the purpose of providing services to young adults on probation and parole funded by the Violence Prevention and Public Safety Act of 2004; and be it

**FURTHER RESOLVED:** That the City Administrator is hereby authorized to conduct all negotiations, execute and submit all documents, including but not limited to applications, agreements, amendments, modifications, payment requests and related actions which may be necessary in accordance with its basic purpose; and be it

**FURTHER RESOLVED:** That said agreement shall be approved as to form and legality by the Office of the City Attorney and placed on file in the Office of the City Clerk.

IN COUNCIL, OAKLAND, CALIFORNIA,	, 20
PASSED BY THE FOLLOWING VOTE:	
AYES - BROOKS, BRUNNER, CHANG, KERNIGHAN, NADEL, (	QUAN, REID, and PRESIDENT DE LA FUENTE
NOES -	
ABSENT -	
ABSTENTION -	ATTEST:  LaTonda Simmons  City Clerk and Clerk of the Council

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# 2003 HAY LO FOR 3: 46 AKLAND CITY COUNCIL

RESOLUTION	No.	C.M.S.

RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR TO AMEND THE AGREEMENT BETWEEN THE CITY OF OAKLAND AND CITYSPAN TECHNOLOGIES FOR AN ADDITIONAL AMOUNT NOT TO EXCEED \$15,000 TO DEVELOP AND MAINTAIN A DATABASE FOR MEASURE Y GRANTEES FOR THE PERIOD OF JULY 1, 2007 TO JUNE 30, 2008 WITH A ONE-YEAR OPTION TO RENEW

WHEREAS, City of Oakland voters passed Measure Y, the Violence Prevention and Public Safety Act of 2004, in November 2004, approving a series of taxes to support violence prevention objectives, programs and services to reduce violence among children, youth and young adults in Oakland; and

WHEREAS, Measure Y resources are available, and City Council approved Measure Y resources be set aside to support initial startup and some subsequent maintenance costs for an online grantee database on May 2, 2006; and

WHEREAS, the funding for this amendment is available in Public Safety Act / 2004 Measure Y Fund (2251), City Manager Administration Unit (02111), DHS Measure Y Evaluation Project (G261240); and

**WHEREAS**, on August 8, 2006, City Council approved the current agreement with Cityspan Technologies for \$50,000 for this fiscal year with two one-year options to renew for \$30,000 per year, and this amendment will increase those totals to \$45,000 per year for fiscal years 2007-08 and 2008-09; and

**WHEREAS**, staff recommends expanding the agreement with Cityspan Technologies to further develop and maintain a Measure Y grantee database; and

**WHEREAS**, the City Council finds that this agreement shall not result in the loss of employment or salary by any person having permanent status in the competitive services; now, therefore, be it

**RESOLVED:** That the City Administrator is hereby authorized to execute an amendment to the agreement with Cityspan Technologies for an additional \$15,000 in FY 2007-08 with a one-year option to renew, for an additional \$15,000, for a total amount not to exceed \$45,000 in each year, FY 2007-2008 and FY 2008-2009, for the purpose of funding a database to track services provided by grantees to at-risk youth and young adults, funded by the Violence Prevention and Public Safety Act of 2004; and be it

**FURTHER RESOLVED**: That these funds will be allocated from Public Safety Act / 2004 Measure Y Fund (2251), City Manager Administration Unit (02111), DHS Measure Y Evaluation Project (G261240); and be it

**FURTHER RESOLVED:** That the City Administrator is hereby authorized to conduct all negotiations, execute and submit all documents, including but not limited to applications, agreements, amendments, modifications, payment requests and related actions which may be necessary in accordance with its basic purpose; and be it

**FURTHER RESOLVED:** That said agreement shall be approved as to form and legality by the Office of the City Attorney and placed on file in the Office of the City Clerk.

IN COUNCIL, OAKLAND, CALIFORNIA,	, 20
PASSED BY THE FOLLOWING VOTE:	
AYES - BROOKS, BRUNNER, CHANG, KERNIGHAN, NADEL,	QUAN, REID, and PRESIDENT DE LA FUENTE
NOES -	
ABSENT -	
ABSTENTION -	ATTEST:  LaTonda Simmons  City Clerk and Clerk of the Council of the City of Oakland, California

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# 2687 MAY DO OAKLAND CITY COUNCIL

Margart Trigista\_ City Attorney

RESOLUTION NO. C.M.S.

RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR TO AMEND THE AGREEMENT BETWEEN THE CITY OF OAKLAND AND THE MENTORING CENTER FOR AN ADDITIONAL AMOUNT NOT TO EXCEED \$200,000 FOR DELIVERY OF COMMUNITY SERVICES UNDER THE PATHWAYS TO CHANGE MODEL FOR FISCAL YEAR 2006-07 WITH A ONE-YEAR OPTION TO RENEW

WHEREAS, the Oakland Police Department has appropriated as part of their annual baseline budget for FY 2005-07 \$200,000 for an agreement with The Mentoring Center to deliver community services under the Pathways to Change model; and

**WHEREAS**, the Department of Human Services took over administration of these funds from OPD beginning in FY 2005-06 and OPD again transferred these funds to DHS in FY 2006-07; and

**WHEREAS**, the Department of Human Services has, in OPD's place, appropriated as part of their department's baseline budget for FY 2007-09, \$200,000 for an agreement with The Mentoring Center to deliver community services under the Pathways to Change model; and

**WHEREAS**, City of Oakland voters passed Measure Y, the Violence Prevention and Public Safety Act of 2004, in November 2004, approving a series of taxes to support violence prevention objectives; and

**WHEREAS**, specific Measure Y violence prevention programs and resources were approved by City Council on June 7, 2005 including the on-going implementation of the Pathways to Change model, a diversion program for repeat juvenile offenders on probation; and

WHEREAS, The Mentoring Center has a national reputation as juvenile justice experts and provides technical assistance to many other organizations; and

WHEREAS, The Mentoring Center currently manages and is uniquely qualified to provide the necessary technical assistance for Pathways to Change case managers; and

WHEREAS, the City Council authorized an agreement between the Department of Human Services and The Mentoring Center in the amount of \$491,214 to carry out the Measure Y funded portion of The Mentoring Center's Pathways to Change model; and

WHEREAS, in order to more effectively monitor and coordinate The Mentoring Center's Pathways to Changes services, the \$200,000 in baseline funding from OPD was transferred to DHS for management by the Measure Y team within DHS and will be subject to the same accountability, evaluation and oversight as the Measure Y funding for this project; and

WHEREAS, the funding for this amendment is available in General Fund (1010), Department of Human Services Administration Organization (78111), Safe Passages Pathways Project (P289610), Fostering Safe and Healthy Communities Program (SC22); and

WHEREAS, The Mentoring Center currently has a grant agreement for \$491,214 for this fiscal year with one remaining twelve-month option to renew for \$491,214, and this amendment will increase those totals by \$200,000 per year for an amount not to exceed a total of \$691,214 per year for fiscal years 2006-07 and 2007-08; and

**WHEREAS**, the City Council finds that this agreement will not result in the loss of employment or salary by any person having permanent status in the civil service; now, therefore, be it

**RESOLVED**: That the City Administrator is hereby authorized to execute an amendment to an agreement with The Mentoring Center for an additional \$200,000 with a one-year option to renew contingent upon successful performance, for the purpose of providing services to at-risk youth in coordination with the Violence Prevention and Public Safety Act of 2004; and be it

**FURTHER RESOLVED:** That the City Administrator is hereby authorized to conduct all negotiations, execute and submit all documents, including but not limited to applications, agreements, amendments, modifications, payment requests and related actions which may be necessary in accordance with its basic purpose; and be it

**FURTHER RESOLVED:** That said agreements shall be approved as to form and legality by the Office of the City Attorney and placed on file in the Office of the City Clerk.

IN COUNCIL, OAKLAND, CALIFORNIA,	, 20
PASSED BY THE FOLLOWING VOTE:	
AYES - BROOKS, BRUNNER, CHANG, KERNIGHAN, NADEL,	QUAN, REID, and PRESIDENT DE LA FUENTE
NOES -	
ABSENT -	
ABSTENTION -	ATTEST:
	LaTonda Simmons City Clerk and Clerk of the Council