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OAKLAND
AGENDA REPORT
2015 JUN 10 PM 4:05

TO: HONORABLE CITY COUNCIL

FROM: John A. Flores

SUBJECT: Quarterly Oakland Army Base
Public Improvement Report

DATE: May 28, 2015

COUNCIL DISTRICT: 3

RECOMMENDATION

Staff recommends the City Council accept:

A Quarterly Informational Report on the Status of the Public Improvement Project at the former Oakland Army Base (“Project”).

OUTCOME

This report is an informational update on the status of the Public Improvement Project at the former Oakland Army Base (“Project”). The Project update does not have any immediate outcomes to report.

EXECUTIVE SUMMARY

This quarterly informational report provides a general overview and update on major construction activity for the Project with a focus on the overall project schedule, construction sequencing, and jobs policy performance inclusive of local hire, local/small local contracting, and project safety.

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BACKGROUND/LEGISLATIVE HISTORY

On October 23, 2012, pursuant to City Council Ordinance 13131 C.M.S., the City entered into a Lease Disposition and Development Agreement (the "LDDA") with Prologis CCIG Oakland Global (the "Developer") for the redevelopment of the former Oakland Army Base (the "Army Base"). The LDDA required the City to enter into a Cooperation Agreement with applicable third parties and a Project Labor Agreement ("PLA") with the building trades for the construction of the Project. The Cooperation Agreement and PLA are intended to advance the City's goals for local hiring during redevelopment of the Army Base and ensure the prompt completion of the publicly funded infrastructure. The Cooperation Agreement was executed on December 20, 2012 and the PLA on March 29, 2013.

At the same time the City entered into the LDDA, the City engaged California Capital & Investment Group (CCIG) as its Agent for property management and the design and construction of the public backbone infrastructure required to support vertical development at the former Oakland Army Base. This was memorialized through the Property Management Agreement, which was authorized by Ordinance 13131 C.M.S.

On October 16, 2013, CCIG, acting as the City's Agent, entered into a Design Build Contract with Turner/Goodfellow Top Grade/Flatiron Joint Venture (the "Design Build Contractor") for the construction of the following improvements: installation of air quality monitoring stations; construction of interim truck parking facilities; abatement, deconstruction and demolition of existing above and below grade structures; relocation or protection of existing infrastructure serving Caltrans, East Bay Municipal Utilities District, the Port of Oakland, and Treasure Island; and the construction of new underground utilities, public streets and landscaping, and lighting.

The Design Build Contract also includes soil import and material handling in order to address geotechnical concerns such as liquefaction and settlement. A significant amount of fill material must be imported to stabilize the soil and raise the grade for pad development. The time to complete this work, including contingencies, was initially estimated at 54 months (4.5 years) from the Notice to Proceed date of October 21, 2013. The contractual completion date for Army Base Public Improvements is January 30, 2018. The required Trade Corridor Infrastructure Fund (TCIF) grant completion date for Army Base Public Improvements is April 16, 2019. The required deadline to meet the State TCIF public/private match requirement is June 30, 2020.

OVERVIEW AND ANALYSIS

Advancement of Project Schedule & Sequence

Implementation of the Design-Build Contract recently passed the 50 percent total project completion stage. Completion of the Design-Build Contract will deliver common area public infrastructure and site preparation improvements that will support vertical development for each of the Gateway Development Areas. The City currently has three developers in place under a Lease Disposition and Development Agreement (LDDA) with CCIG, Oakland Maritime Support Services (OMSS) and Prologis. Additionally, the City has also entered into Exclusive Negotiation Agreements (ENAs) with both California Waste Solutions (CWS) and CASS Inc. (CASS). Staff has delivered draft Development and Disposition Agreements (DDAs) to CASS, Inc. and CWS.

As part of the five actions that Council approved in December 2014, the purpose of which is to bring into alignment the City's obligations under the LDDA with the Trade Corridor Improvement Fund (TCIF) grant completion requirements, (the "Mid-Project Budget Revision"), the City, and Developer have cooperated in re-sequencing the Public Improvements to accelerate delivery of all City portions of the Oakland Army Base, except Central Gateway, which has additional geotechnical work required. The actions approved by Council allow the Central Gateway to be divided between CCIG and Prologis. Prior to delivery of the Public Improvements on the Central Gateway, CCIG has directly leased a 14.63-acre portion of the Central Gateway (MH-1), and subleased that property to Caltrans for an interim period. Caltrans is in the process of relocating its operations related to the deconstruction of the Bay Bridge off the West Gateway and to the Central Gateway (MH-1) property. This will allow CCIG to proceed with an early take-down of the West Gateway Lease. This arrangement is integral to the re-sequencing of site improvements away from the Central Gateway to enable an earlier delivery of the East and North Gateway areas and the Ancillary Maritime Services (AMS) site than originally scheduled.

Table 1 on the next page provides a comparison of the original Design Build Contract Guaranteed Maximum Price (GMP) completion/delivery dates as provided for in Exhibit E to the Standard Form of Agreement between Owner and Design-Builder and completion/delivery dates resulting from implementation of the Mid Project Budget Revision. As previously noted, each of the interim milestones shown in **Table 1** below are inclusive of all the related infrastructure improvements for each milestone component.

TABLE 1 – UPDATED SCHEDULE AND MILESTONE / PHASES

INTERIM MILESTONE	ORIGINAL GMP CONTRACTUAL COMPLETION DATES ¹	MID PROJECT BUDGET REVISION ² COMPLETION DATE
1. Maritime Street	December 31, 2017	September 2017
2. West Burma Road	January 30, 2018	April 2016
3. Wake Avenue	October 31, 2016	January 2016
4. East Burma Road	May 30, 2015	June 2015
5. Rail Between Wake Avenue and Grand Avenue	May 31, 2015 (assumes resolution of the BNSF Easement)	July 2015
6. Completion of Public Improvements	January 30, 2018	September 2017
7. Central Gateway	October 2016	Deferred ³
8. East Gateway CE-1	October 2016	July 2016
9. East Gateway CE-2	October 2016	TBD
10. North Gateway	May 2017	July 2016
11. West Gateway	January 2018	June 2015
12. Ancillary Maritime Site	May 2017	July 2016

¹ GMP Interim Completion Dates 09/19/2013

² Mid Project Budget Revision Re-sequenced Dates 12/3/14

³ Central Gateway deferred under MPBR as a result of extra-ordinary environmental and geotechnical remediation costs resolution pending additional grant funding

Ancillary Maritime Support Site

The City and Oakland Maritime Support Services (OMSS) entered into a LDDA on July 30, 2014 for the AMS Site. The AMS Site is temporarily encumbered by an interim materials handling and crushing facility that is needed until all roadway components are completed, an interim truck parking lot as well as an interim Caltrans parking lot which is being used as a place to park by bicyclist and pedestrians coming to visit the new eastern span of the bay bridge. As shown in **Table 1** above delivery of the AMS site has advanced from May 2017 to July 2016 or sooner if possible.

North Gateway Site

The North Gateway is comprised of two potential development parcels which include one for CWS and one for CASS, Inc. The CWS development parcel is currently encumbered by the relocated OMSS truck parking facility and laydown area for construction and deconstruction purposes, including staging and storage area for the recycling of timber and other materials from the 800 series warehouses. The CWS development pad/area is encumbered by a Department of

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Toxic Substance Control (DTSC) required soil dewatering facility and laydown area for construction and deconstruction purposes. As shown in *Table 1* above, delivery of the North Gateway sites has advanced from May 2017 to July 2016 or sooner if possible.

Burlington Northern Santa Fe Railroad (BNSF) Issue

On May 27, 2015, staff, with the assistance of Port staff and the City's Agent, CCIG, executed and recorded four documents necessary to relocate an existing Burlington Northern Santa Fe Railroad (BNSF) easement 20 feet to the south and allow the City to comply with the Memorandum of Agreement between the City and East Bay Municipal Utility District (EBMUD). This action then allows the City to construct and operate a realigned and relocated Wake Avenue as designed and engineered. Furthermore, relocation of the BNSF easement and construction of a realigned and relocated Wake Avenue allows the City and CASS and CWS to develop two sites in the North Gateway along with the OMSS site in the North Gateway.

As background, EBMUD filed suit pertaining to the adequacy of the City's 2007 North Gateway Auto Mall Environmental Impact Report. Pursuant to settlement of the litigation, the City and EBMUD executed a Memorandum of Agreement (MOA). Relocating the BNSF easement is a condition precedent/requirement prior to the City relocating Wake Avenue. Existing Wake Avenue bisects the proposed CWS development and it is the main entrance to EBMUD's main waste water treatment facility. The City cannot vacate existing Wake Avenue until the new Wake Avenue has been constructed and opened. The City cannot construct and open the new Wake Avenue until the BNSF easement has been relocated. And the City cannot provide CWS with its proposed development parcel until new Wake Avenue is constructed and open and existing Wake Avenue has been closed.

Construction Jobs Policy

Jobs are considered one of the most important community benefits that result from redevelopment of the former Oakland Army Base. After significant community input, the City instituted a Construction Jobs Policy as a means of achieving the benefit. The Construction Jobs Policy contains Council-directed policies concerning the local hire process and percentage requirements for the Project, implemented by contractor and trade. The Developer has negotiated a separate Construction Jobs Policy for its vertical development. Implementation of the City's Construction Jobs Policy is in effect and both CCIG and the City's Contract Compliance Division have been working diligently to resolve issues. This section of the report provides an overview of the Project's current local hire and local contracting percentages from October 21, 2013 through April 30, 2015.

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Local Hire

The Construction Jobs Policy local hire percentage requirements are for each construction trade a contractor performs on Army Base Public Improvements construction work: A) at least 50 percent of the Project work hours will be performed by Oakland residents, B) at least 20 percent of the Project works hours will be performed by apprentices, and C) of the 20 percent of work hours performed by apprentices, 25 percent of the apprentice hours will be performed by disadvantaged workers who are Oakland residents. **Table 2** below provides an overview of the Project’s local hire percentage as of April 30, 2015. In addition, **Attachment A** provides the local hire percentages by contractor and by trade. Contractors shall demonstrate compliance with the Construction Jobs Policy by either following the hiring process or satisfying the percentage requirements.

Please note that City Contract Compliance includes Disadvantaged Workers as a category, based on zip codes within a targeted employment area. Staff has reviewed the Army Base Design-Build Contractor’s data, which identifies Disadvantaged Workers by street address and zip code, to generate the percentages as listed in **Table 2** below.

TABLE 2 – HIRING AND REFERRALS (PERCENT OF CONSTRUCTION HOURS)			
City of Oakland Policy Goals	Project		
	Goals	As of April 30, 2015	Current Delta
Residents	50%	50.57%	.57%
Apprentices	20%	19.68%	-.32%
<i>Disadvantaged Workers*</i>	25%	38.6%	13.6%

** Pursuant to the Construction Jobs Policy, Disadvantaged Workers on the Army Base Public Improvement Project are recorded and reported as a subset of the Apprentice hours. The policy requires 20 percent of the hours worked on the project to be worked by apprentices, with 25 percent of the apprentice hours being worked by Disadvantaged Workers.*

Local / Small Local Contracting

The Design-Build Contract is subject to City Council Ordinance 13101 C.M.S. regarding Local/ Small Local Business Enterprise established a requirement for combined total of 50 percent Oakland businesses (local/small local business enterprise), including a 25 percent local business requirement and 25 percent small local business requirement. Since this is a design-build contract, the primary compliance numbers will be reported as total contract amount and the construction and professional services as subsets of those figures.

Table 3 below provides a summary of the Project’s current professional services and construction contracting percentages as of April 30, 2015.

TABLE 3 – PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTING LOCAL /SMALL LOCAL BUSINESS ENTERPRISE (CONTRACTING)			
City Ordinance No. 13101 Policy Goals	Project		
	Total Contracting Goal	Total Contracting	Current Delta
Combined L/SLBE	50%	85%	35%
Local Business Enterprise (LBE)	25%	52%	27%
<i>Small Local Business Enterprise (SLBE)</i>	25%	33%	8%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	8%	-
<i>Local Business Enterprise of Locally Produced Goods (LBE-LPG)*</i>	-	3%	-
<i>Local Trucking</i>	50%	100%	50%

** This is the double counted participation and included in the Small Local Business Enterprise (SLBE) participation percentage*

The status provided represents a snapshot in time. The project percentages above capture design-build professional services contracts and construction contracts currently in place. The majority of the construction contracting work has been through first tier contractors who are by and large Local Business Enterprises (LBE) able to carry the requisite insurance and past experience with previous work of a similar nature. The City’s Construction Manager and the Design-Build Contractor anticipate an increase in Small Local Business Enterprise (SLBE) participation as the Project progresses and expect two or more small businesses to grow as a result of this opportunity. As in past practice, the small local designation stands through the life of the project. Additional contractors will be engaged as construction advances. A breakout of LBE/SLBE participation for Master Plan, Bridging, Design-Build Professional Services and Design-Build Construction is included as **Attachment B**.

Site Safety

Site safety is a priority for any project, especially a project of the size and scope of the Army Base Public Improvement Project. The information in **Table 4** on the next page is categorized as Current Period (May 19, 2015 to May 26, 2015) and Project to Date (October 25, 2013 to May 26, 2015). If a worker were to suffer an injury and was required to stay away from work for a period of time, this would be categorized as Days Away (DA). If a worker were reassigned during the injury period because the injury does not allow the worker to complete its normal work, but does allow for lighter, less strenuous work, this would be categorized as Restricted Time (RT).

TABLE 4 – SITE SAFETY		
	<u>Current Period</u>	<u>Project to Date</u>
Recordable Incidents	0	3
Days Away or Restricted Time	0	1
First Aid Cases	0	7
Workforce Orientations	6	1076

To date, the project has been extremely safe, with only three recordable incidents during eighteen months of heavy construction work.

PUBLIC OUTREACH/INTEREST

This item did not require any additional public outreach other than the required posting on the City’s website.

COORDINATION

This action has been coordinated with City Contract Compliance Office, City Attorney’s Office and California Capital & Investment Group (City’s Agent).

SUSTAINABLE OPPORTUNITIES

Economic: The development of the former Army Base has the potential to create thousands of construction and permanent jobs for Oakland residents and multi-million dollar contracting opportunities for local businesses. The project will generate millions of dollars in new tax revenue to the City’s General Purpose Fund. The Army Base Public Improvement Project sets the stage for various Army Base developments including: implementation of the City’s Bay Conservation and Development Commission’s (BCDC) 15-acre truck parking and truck services facility and relocation of CWS and CASS out of West Oakland, which would open up large areas of West Oakland for more community acceptable uses. These uses include retail and research and development flex offices, which would generate additional tax revenue, and create career path jobs for Oakland residents.

Environmental: The project will use, to the greatest extent possible, best management practices that not only reduce health and safety impacts to local residents, but also aim towards improving air quality, safe pedestrian and bike access, reduced water usage and use alternative energy options to the extent they are commercially viable to reduce green-house gas emissions. The Army Base Public Improvement Project replaces 70-year old obsolete and failing infrastructure

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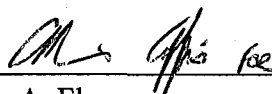
with modern, standard infrastructure. Relocating CWS and CASS closer to Port would reduce the impact of truck traffic on West Oakland residents. The creation of the long-term, 55-year truck parking and truck services facility will keep certain amounts of Port truck traffic in the Port area and will reduce the impact of truck traffic on West Oakland residents.

Social Equity: The comprehensive package of Army Base Master Developer and Public Improvement Community Benefits addresses the City's commitment to social equity by way of jobs for local residents, contracts for local businesses and quality of life improvements for West Oakland residents. Implementation of the Project's Community Benefits package have led to the establishment of the West Oakland Job Resource Center as a place for residents to learn and prepare for careers in the building and construction trades, as well as a resource for Army Base contractors and employers as it relates to the Construction Jobs Policy hiring process.

Completion of the Improvement Project will allow the City to meet BCDC's 15-acre truck parking requirement and also provide trucking services on-site which will help to reduce trucks trips through the West Oakland community. Completion of the Improvement Project will also allow for the relocation of CWS and CASS from West Oakland to the North Gateway area. Under the West Oakland Specific Plan, the existing CWS and CASS sites would be available for re-use purposes such as technology, clean and green tech manufacturing, specialty building trades, retail and other similar types of uses within consolidated sites.

For questions regarding this report, please contact John Monetta, Project Manager I, at (510) 238-7125.

Respectfully submitted,



John A. Flores
Interim City Administrator

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Attachment A: Local Hire Percentages by Contractor and by Trade

Attachment B: Breakout of LBE/SLBE Participation

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CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Requirement 1: 50% Craft by Craft to be worked by an Oakland Resident

Requirement 2: 20% Craft by Craft to be worked by an Apprentice (No Local Requirement)

Requirement 3: 25% of the 20% Apprentice Hours to be worked by an Oakland Disadvantaged Apprentice

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Advanced Pipeline Services							
LABORER AND RELATED CLASSIFICATIONS		360.50	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		360.50	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		ON CALL					
Total New Hires		3					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Advanced Pipeline Services- Sub to MCI							
LABORER AND RELATED CLASSIFICATIONS		364.50	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		364.50	0.00	0.00	0.00	0.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		1%					
Total New Hires		1					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
ALARCON BOHM CORP							
LABORER AND RELATED CLASSIFICATIONS		39,952.50	28,169.25	12,502.75	3,186.75	8,788.00	1,382.00
Percentage of Each Craft Total Hours			70.51%	31.29%	25.49%	22.00%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		2,372.25	1,995.25	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			84.11%	0.00%	0.00%	0.00%	
OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)		43.00	43.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			100.00%	0.00%	0.00%	0.00%	
Sub Total		42,367.75	30,207.50	12,502.75	3,186.75	8,788.00	1,382.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		57%					
Total New Hires		41					
Oakland New Hires		26					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Alarcon Bohm Special Projects							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		2,564.00	1,671.50	851.00	0.00	851.00	851.00
Percentage of Each Craft Total Hours			65.19%	33.19%	0.00%	33.19%	
Sub Total		2,564.00	1,671.50	851.00	0.00	851.00	851.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		95%					
Total New Hires		2					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Allquot Associates, Inc.							
FIELD SURVEYOR		1,892.50	445.00	413.00	60.50	106.00	53.50
Percentage of Each Craft Total Hours			23.51%	21.82%	14.65%	5.60%	
Sub Total		1,892.50	445.00	413.00	60.50	106.00	53.50
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		57%					
Total New Hires		11					
Oakland New Hires		3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Bay Line Cutting & Coring, Inc							
LABORER AND RELATED CLASSIFICATIONS		266.00	38.50	8.00	0.00	0.00	124.00
Percentage of Each Craft Total Hours			14.47%	3.01%	0.00%	0.00%	
Sub Total		266.00	38.50	8.00	0.00	0.00	124.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		0%					
Total New Hires		0					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BAY LINE CUTTING & CORING, INC.							
LABORER AND RELATED CLASSIFICATIONS		31.50	0.00	5.50	0.00	0.00	12.50
Percentage of Each Craft Total Hours			0.00%	17.46%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BAY LINE CUTTING & CORING, INC.							
	Sub Total	31.50	0.00	5.50	0.00	0.00	12.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	1					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BELIVEAU ENGINEERING CONTRACTORS, INC.							
	CARPENTER AND RELATED TRADES	1,200.50	921.50	301.00	0.00	301.00	326.50
	Percentage of Each Craft Total Hours		76.76%	25.07%	0.00%	25.07%	
	LABORER AND RELATED CLASSIFICATIONS	975.50	476.50	506.50	0.00	396.50	0.00
	Percentage of Each Craft Total Hours		48.85%	51.92%	0.00%	40.65%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	40.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	2,216.00	1,398.00	807.50	0.00	697.50	326.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	50%					
	Total New Hires	7					
	Oakland New Hires	6					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Berlogar Stevens & Associates Inc							
	BUILDING / CONSTRUCTION INSPECTOR AND FIELD SOILS AND MATERIAL TESTER	6,780.50	0.00	8.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.12%	0.00%	0.00%	
	Sub Total	6,780.50	0.00	8.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	74%					
	Total New Hires	2					
	Oakland New Hires	0					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
BOHM ENVIRONMENTAL SOLUTIONS, INC.							
	ASBESTOS REMOVAL WORKER (LABORER)	11,438.75	5,918.50	0.00	0.00	0.00	776.00
	Percentage of Each Craft Total Hours		51.74%	0.00%	0.00%	0.00%	
	Sub Total	11,438.75	5,918.50	0.00	0.00	0.00	776.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	0%					
	Total New Hires	9					
	Oakland New Hires	4					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CELL-CRETE (Sub to Top Grade - Earthwork)							
	LABORER AND RELATED CLASSIFICATIONS	506.00	103.50	129.50	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		20.45%	25.59%	0.00%	0.00%	
	Sub Total	506.00	103.50	129.50	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	2					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CELL-CRETE (Sub to Top Grade - Utility Abandonment)							
	LABORER AND RELATED CLASSIFICATIONS	145.50	124.00	16.00	0.00	16.00	0.00
	Percentage of Each Craft Total Hours		85.22%	11.00%	0.00%	11.00%	
	Sub Total	145.50	124.00	16.00	0.00	16.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	1					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CHRISP COMPANY							
	PARKING AND HIGHWAY IMPROVEMENT PAINTER (LABORER)	119.50	18.25	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		15.27%	0.00%	0.00%	0.00%	

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Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CHRISP COMPANY							
	Sub Total	119.50	18.25	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
CHRISP COMPANY (Sub to Top Grade)							
	PARKING AND HIGHWAY IMPROVEMENT PAINTER (LABORER)	48.00	7.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		15.63%	0.00%	0.00%	0.00%	
	Sub Total	48.00	7.50	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Clean Sweep Services							
	TEAMSTER	21.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	21.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	1					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
COLUMBIA ELECTRIC							
	ELECTRICIAN	843.00	106.00	7.00	0.00	7.00	0.00
	Percentage of Each Craft Total Hours		12.57%	0.83%	0.00%	0.83%	
	LABORER AND RELATED CLASSIFICATIONS	827.00	441.50	270.00	0.00	145.50	0.00
	Percentage of Each Craft Total Hours		53.39%	32.65%	0.00%	17.59%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
COLUMBIA ELECTRIC							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		252.00	0.00	1.50	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.60%	0.00%	0.00%	
Sub Total		1,922.00	547.50	278.50	0.00	152.50	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion			0%				
Total New Hires			10				
Oakland New Hires			3				

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
D- LINE CONSTRUCTORS							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		409.50	266.50	110.50	0.00	110.50	0.00
Percentage of Each Craft Total Hours			65.08%	26.98%	0.00%	26.98%	
Sub Total		409.50	266.50	110.50	0.00	110.50	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion			100%				
Total New Hires			3				
Oakland New Hires			1				

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
DAL Technology, Inc - Sub to Morrow Meadows							
ELECTRICIAN		181.00	146.00	80.00	0.00	80.00	27.00
Percentage of Each Craft Total Hours			80.66%	44.20%	0.00%	44.20%	
Sub Total		181.00	146.00	80.00	0.00	80.00	27.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion			ON CALL				
Total New Hires			7				
Oakland New Hires			5				

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
De Kay Demolition & Clearing							

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
De Kay Demolition & Clearing							
LABORER AND RELATED CLASSIFICATIONS		608.00	372.50	158.00	158.00	158.00	0.00
Percentage of Each Craft Total Hours			61.27%	25.99%	100.00%	25.99%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		225.00	225.00	225.00	225.00	225.00	0.00
Percentage of Each Craft Total Hours			100.00%	100.00%	100.00%	100.00%	
OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)		421.00	48.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			11.40%	0.00%	0.00%	0.00%	
Sub Total		1,254.00	645.50	383.00	383.00	383.00	0.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		100%					
Total New Hires		0					
Oakland New Hires		0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
DEKAY DEMOLITION AND CLEARING, INC							
LABORER AND RELATED CLASSIFICATIONS		89.50	47.50	19.50	19.50	19.50	12.00
Percentage of Each Craft Total Hours			53.07%	21.79%	100.00%	21.79%	
LANDSCAPE MAINTENANCE LABORER		163.00	94.50	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			57.98%	0.00%	0.00%	0.00%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		41.00	41.00	41.00	41.00	41.00	0.00
Percentage of Each Craft Total Hours			100.00%	100.00%	100.00%	100.00%	
OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)		272.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	
Sub Total		565.50	183.00	60.50	60.50	60.50	12.00
Percentage of Required Hours			50%	20%	25%		
Percentage of Contract Completion		85%					
Total New Hires		1					
Oakland New Hires		1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services							
LABORER AND RELATED CLASSIFICATIONS		1,361.00	0.00	0.00	0.00	0.00	0.00
Percentage of Each Craft Total Hours			0.00%	0.00%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services							
	TEAMSTER	1,854.70	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	3,215.70	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	<u>8</u>					
	Oakland New Hires	<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Dillard Environmental Services - Sub to Mountain Cascade, INC							
	LABORER AND RELATED CLASSIFICATIONS	80.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	TEAMSTER	115.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	195.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>1%</u>					
	Total New Hires	<u>0</u>					
	Oakland New Hires	<u>0</u>					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
D-Line Constructors							
	ASBESTOS REMOVAL WORKER (LABORER)	52.50	52.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	LABORER AND RELATED CLASSIFICATIONS	6,642.50	5,547.50	795.00	795.00	795.00	0.00
	Percentage of Each Craft Total Hours		83.52%	11.97%	100.00%	11.97%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	6,468.00	3,511.50	1,415.50	1,415.50	1,415.50	0.00
	Percentage of Each Craft Total Hours		54.29%	21.88%	100.00%	21.88%	
	Sub Total	13,163.00	9,111.50	2,210.50	2,210.50	2,210.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>52%</u>					
	Total New Hires	<u>21</u>					
	Oakland New Hires	<u>15</u>					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
EVANS BROTHERS, INC.							
	LABORER AND RELATED CLASSIFICATIONS	536.00	174.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		32.46%	0.00%	0.00%	0.00%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	698.00	150.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		21.49%	0.00%	0.00%	0.00%	
	Sub Total	1,234.00	324.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	3					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FARWEST SAFETY, INC							
	TRAFFIC CONTROL/LANE CLOSURE (LABORER)	60.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	60.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Flatiron West, Inc.							
	CARPENTER AND RELATED TRADES	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	LABORER AND RELATED CLASSIFICATIONS	2,378.50	1,281.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		53.88%	0.00%	0.00%	0.00%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	2,037.00	576.00	138.00	130.00	130.00	0.00
	Percentage of Each Craft Total Hours		28.28%	6.77%	94.20%	6.38%	
	OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)	106.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Flatiron West, Inc.							
	Sub Total	4,526.50	1,857.50	138.00	130.00	130.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	4					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FOCON, INC.							
	LABORER AND RELATED CLASSIFICATIONS	1,296.00	1,248.00	48.00	0.00	0.00	465.00
	Percentage of Each Craft Total Hours		96.30%	3.70%	0.00%	0.00%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	669.00	669.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Sub Total	1,965.00	1,917.00	48.00	0.00	0.00	465.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	27%					
	Total New Hires	27					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
FONSECA MCELROY GRINDING CO, INC							
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	32.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	32.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	<u>ON CALL</u>					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
GALLAGHER & BURK, INC.							
	LABORER AND RELATED CLASSIFICATIONS	1,808.00	1,014.00	426.00	0.00	418.00	345.00
	Percentage of Each Craft Total Hours		56.08%	23.56%	0.00%	23.12%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
GALLAGHER & BURK, INC.							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		3,426.50	1,437.00	724.00	114.50	613.00	33.50
	Percentage of Each Craft Total Hours		41.94%	21.13%	15.81%	17.89%	
	Sub Total	5,234.50	2,451.00	1,150.00	114.50	1,031.00	378.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	14.5%					
	Total New Hires	14					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Gerco Contractors, Inc.							
LABORER AND RELATED CLASSIFICATIONS		16.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		8.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	24.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	1					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Goodfellow Top Grade Construction - Earthwork (Oakland Army Base project only)							
LABORER AND RELATED CLASSIFICATIONS		4,198.00	3,025.00	938.50	587.50	916.50	571.50
	Percentage of Each Craft Total Hours		72.06%	22.36%	62.60%	21.83%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		8,688.00	2,870.00	1,167.50	561.50	1,155.00	60.50
	Percentage of Each Craft Total Hours		33.03%	13.44%	48.09%	13.29%	
TEAMSTER		100.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Goodfellow Top Grade Construction - Earthwork (Oakland Army Base project only)							
	Sub Total	12,986.00	5,895.00	2,106.00	1,149.00	2,071.50	632.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	44.1%					
	Total New Hires	27					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Goodfellow Top Grade Construction- Roads (Oakland Army Base project)							
	LABORER AND RELATED CLASSIFICATIONS	23,371.00	19,519.00	2,328.50	1,555.50	2,326.50	2,301.00
	Percentage of Each Craft Total Hours		83.52%	9.96%	66.80%	9.95%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	16,397.00	7,735.50	2,967.50	2,087.50	2,821.00	672.50
	Percentage of Each Craft Total Hours		47.18%	18.10%	70.35%	17.20%	
	OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)	29.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	TEAMSTER	694.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	40,491.00	27,254.50	5,296.00	3,643.00	5,147.50	2,973.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	63%					
	Total New Hires	36					
	Oakland New Hires	15					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
HB Wick Drains a Division of Hayward Baker, Inc							
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	12,027.00	2,641.50	7,176.50	1,819.50	1,819.50	0.00
	Percentage of Each Craft Total Hours		21.96%	59.67%	25.35%	15.13%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
HB Wick Drains a Division of Hayward Baker, Inc							
	Sub Total	12,027.00	2,641.50	7,176.50	1,819.50	1,819.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	44%					
	Total New Hires	25					
	Oakland New Hires	6					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
HOTLINE CONSTRUCTION, INC.							
	ELECTRICAL UTILITY LINEMAN	4,759.00	0.00	338.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	7.10%	0.00%	0.00%	
	Sub Total	4,759.00	0.00	338.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	60%					
	Total New Hires	23					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
INDUSTRIAL RAILWAYS CO.							
	LABORER AND RELATED CLASSIFICATIONS	763.00	467.00	112.00	0.00	112.00	54.00
	Percentage of Each Craft Total Hours		61.21%	14.68%	0.00%	14.68%	
	Sub Total	763.00	467.00	112.00	0.00	112.00	54.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	1%					
	Total New Hires	2					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
INNOVATIVE CONSTRUCTION SOLUTIONS-NORCAL							
	LABORER AND RELATED CLASSIFICATIONS	167.50	167.50	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
INNOVATIVE CONSTRUCTION SOLUTIONS-NORCAL							
	OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)	118.00	118.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Sub Total	285.50	285.50	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	100%					
	Total New Hires	2					
	Oakland New Hires	2					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Lane Safety Company, Inc.							
	TRAFFIC CONTROL/LANE CLOSURE (LABORER)	31.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	31.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Marshall Trucking							
	DRIVER (ON/OFF-HAULING TO/FROM CONSTRUCTION SITE)	1,097.70	356.80	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		32.50%	0.00%	0.00%	0.00%	
	Sub Total	1,097.70	356.80	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	10					
	Oakland New Hires	3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Marshall Trucking- Sub to Mountain Cascade, Inc.							

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Marshall Trucking- Sub to Mountain Cascade, Inc.							
	DRIVER (ON/OFF-HAULING TO/FROM CONSTRUCTION SITE)	5,735.93	1,111.70	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		19.38%	0.00%	0.00%	0.00%	
	Sub Total	5,735.93	1,111.70	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	21					
	Oakland New Hires	4					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
MISSION CITY REBAR INC							
	IRON WORKER	699.50	381.00	196.50	0.00	196.50	0.00
	Percentage of Each Craft Total Hours		54.47%	28.09%	0.00%	28.09%	
	Sub Total	699.50	381.00	196.50	0.00	196.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	50%					
	Total New Hires	3					
	Oakland New Hires	3					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
MORROW MEADOWS							
	ELECTRICIAN	12,569.50	7,820.00	2,704.50	1,950.50	2,656.50	1,218.50
	Percentage of Each Craft Total Hours		62.21%	21.52%	72.12%	21.13%	
	Sub Total	12,569.50	7,820.00	2,704.50	1,950.50	2,656.50	1,218.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	60%					
	Total New Hires	16					
	Oakland New Hires	13					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Mountain Cascade, Inc							
	LABORER AND RELATED CLASSIFICATIONS	26,066.00	13,470.50	2,267.00	0.00	2,005.00	0.00
	Percentage of Each Craft Total Hours		51.68%	8.70%	0.00%	7.69%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Mountain Cascade, Inc							
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		16,773.00	3,420.50	3,683.00	0.00	2,531.00	306.00
	Percentage of Each Craft Total Hours		20.39%	21.96%	0.00%	15.09%	
	TEAMSTER	174.25	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	43,013.25	16,891.00	5,950.00	0.00	4,536.00	306.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	52%					
	Total New Hires	32					
	Oakland New Hires	16					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
NCM Contracting Group LP							
ASBESTOS REMOVAL WORKER (LABORER)		4,048.00	2,974.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		73.47%	0.00%	0.00%	0.00%	
LABORER AND RELATED CLASSIFICATIONS		3,238.00	786.00	120.00	120.00	120.00	60.00
	Percentage of Each Craft Total Hours		24.27%	3.71%	100.00%	3.71%	
OPERATING ENGINEER (HEAVY & HIGHWAY WORK)		160.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	7,446.00	3,760.00	120.00	120.00	120.00	60.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	100%					
	Total New Hires	35					
	Oakland New Hires	26					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
PLS SURVEYS, INC.							
FIELD SURVEYOR		46.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	46.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	100%					
	Total New Hires	0					
	Oakland New Hires	0					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
RAY'S ELECTRIC							
	ELECTRICIAN	32.00	32.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	LABORER AND RELATED CLASSIFICATIONS	589.00	331.00	121.50	121.50	121.50	0.00
	Percentage of Each Craft Total Hours		56.20%	20.63%	100.00%	20.63%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	136.00	136.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		100.00%	0.00%	0.00%	0.00%	
	Sub Total	757.00	499.00	121.50	121.50	121.50	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	60%					
	Total New Hires	1					
	Oakland New Hires	1					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Selby's Soil Erosion Control Co. Inc							
	LABORER AND RELATED CLASSIFICATIONS	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	5.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TALUS CONSTRUCTION INC.							
	LABORER AND RELATED CLASSIFICATIONS	80.50	25.00	6.00	6.00	6.00	0.00
	Percentage of Each Craft Total Hours		31.06%	7.45%	100.00%	7.45%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	33.50	6.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		17.91%	0.00%	0.00%	0.00%	
	OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)	14.00	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TALUS CONSTRUCTION INC.							
	Sub Total	128.00	31.00	6.00	6.00	6.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	60%					
	Total New Hires	0					
	Oakland New Hires	0					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
Talus Construction, Inc (Oakland Army Base-Morrow Meadows only)							
	LABORER AND RELATED CLASSIFICATIONS	6,181.50	2,831.00	1,143.50	727.50	1,126.50	447.50
	Percentage of Each Craft Total Hours		45.80%	18.50%	63.62%	18.22%	
	OPERATING ENGINEER (HEAVY & HIGHWAY WORK)	2,150.00	1,436.50	575.00	40.00	575.00	0.00
	Percentage of Each Craft Total Hours		66.81%	26.74%	6.96%	26.74%	
	OPERATING ENGINEER (LANDSCAPE CONSTRUCTION)	1,086.50	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	9,418.00	4,267.50	1,718.50	767.50	1,701.50	447.50
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	13.50%					
	Total New Hires	13					
	Oakland New Hires	11					

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TAP MASTER, INC.							
	PLUMBER	33.75	0.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		0.00%	0.00%	0.00%	0.00%	
	Sub Total	33.75	0.00	0.00	0.00	0.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion	ON CALL					
	Total New Hires	0					
	Oakland New Hires	0					

CUMULATIVE OAKLAND ARMY BASE WORK FORCE REPORT

Contractor Name	Craft	Total Employee Hours	All Oakland Hours	All Apprentice Hours	Oakland Disadvantaged Hours	Oakland Apprentice Hours	West Oakland Hours
TURNER CONSTRUCTION COMPANY							
	CARPENTER AND RELATED TRADES	296.00	264.00	0.00	0.00	0.00	0.00
	Percentage of Each Craft Total Hours		89.19%	0.00%	0.00%	0.00%	
	LABORER AND RELATED CLASSIFICATIONS	5,490.50	2,774.50	2,714.00	2,714.00	2,714.00	0.00
	Percentage of Each Craft Total Hours		50.53%	49.43%	100.00%	49.43%	
	Sub Total	5,786.50	3,038.50	2,714.00	2,714.00	2,714.00	0.00
	Percentage of Required Hours		50%	20%	25%		
	Percentage of Contract Completion		49%				
	Total New Hires		5				
	Oakland New Hires		3				
	Total Hours	261,182.33	132,081.75	47,759.75	18,436.75	35,819.00	10,099.50
	Percentage of Oakland Hours		50.57%	19.68%	38.60%	14.76%	3.87%

Total New Hires <u>431</u> Total Oakland New Hires <u>175</u>
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Non-Apprenticeable Hours

Asbestos Hours	15,539.25
Teamster Hours	2,958.95
Total	18,498.20

**LOCAL AND SMALL LOCAL PARTICIPATION FOR THE MASTER PLAN,
BRIDGING AND HORIZONTAL INFRASTRUCTURE CONSTRUCTION
CONTRACTS FOR THE OAKLAND ARMY BASE**

California Capital Investment Group and Turner/Goodfellow-Top Grade/Flatiron

PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTING LOCAL /SMALL LOCAL BUSINESS ENTERPRISE (CONTRACTING)			
	Project		
	Total Contracting Goal	Total Contracting	Current Delta
City Ordinance No. 13101 Policy Goals			
Combined L/SLBE	50%	85%	35%
Local Business Enterprise (LBE)	25%	52%	27%
<i>Small Local Business Enterprise (SLBE)</i>	25%	33%	8%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	8%	-
<i>Local Business Enterprise of Locally Produced Goods (LBE-LPG)</i>	-	3%	-
<i>Local Trucking</i>	50%	100%	50%

California Capital Investment Group

HORIZONTAL INFRASTRUCTURE CONSTRUCTION CONTRACTS			
	Project		
	Total Contracting Goal	Total Contracting	Current Delta
City Ordinance No. 13101 Policy Goals			
Combined L/SLBE	50%	84.8%	34.8%
Local Business Enterprise (LBE)	25%	54.2%	29.2%
<i>Small Local Business Enterprise (SLBE)</i>	25%	28.1%	3.1%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	6.5%	-
<i>Local Business Enterprise of Locally Produced Goods (LBE-LPG)</i>	-	2.6%	-
<i>Local Trucking</i>	50%	100%	50%

California Capital Investment Group

MASTER PLAN AND BRIDING PHASES			
	Project		
	Total Contracting Goal	Total Contracting	Current Delta
City Ordinance No. 13101 Policy Goals			
Combined L/SLBE	50%	68.3%	18.3%
Local Business Enterprise (LBE)	25%	32.7%	7.7%
<i>Small Local Business Enterprise (SLBE)</i>	25%	35.6%	10.6%
<i>Very Small Local Business Enterprise (VSLBE)*</i>	-	0.6%	-

*This is the double counted participation and included in the SLBE participation percentage