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CITY OF OAKLAND

AGENDA REPORT

2008 DEC -4 AM 9:59

TO: Office of the City Administrator
ATTN: Dan Lindheim, Acting City Administrator
FROM: Oakland Fire Department
DATE: December 16, 2008

**RE: Semi-annual Report on Emergency Management and Disaster Preparedness
Council Proceedings for the Period of January to June 2008**

SUMMARY

This is an informational report containing a summary of the activities and accomplishments of the Fire Department's Office of Emergency Services as reported to the City of Oakland's Emergency Management and Disaster Preparedness Council for the period of January through June 2008.

FISCAL IMPACT

There is no fiscal impact. This is an informational report of OES and emergency preparedness activities for the City of Oakland.

BACKGROUND

Since June 1995, the Public Safety Committee has requested and received semi-annual reports regarding the emergency preparedness, response, recovery and mitigation activities as reported to the City's Emergency Management Board's (EMB) by the Office of Emergency Services (OES), a division of the Oakland Fire Department. Status reports of OES activities have been reported quarterly to the EMB which by ordinance is the City's Disaster Council, as well as its Citizens Corps Council.

The repeal on December 4, 2007 of Ordinances Nos. 11467 CMS and 11865 CMS, which originally established the EMB, was replaced by Ordinance No. 12841 CMS which established a specialized technical Emergency Management and Disaster Preparedness Council (EMADPC). The restructured City of Oakland's EMB became EMADPC. The EMADPC allows the City to expand membership to include additional community members, representatives from business and industry, non-government organizations, civic organizations, military agencies, other jurisdictions, non-profits and the general public.

Since September 11, 2001 the nature of emergency management has changed significantly. As a result of September 11th, there is a need for greater flexibility to appoint participating members, as required, who are qualified to address specific and technical emergency preparedness, response, recovery and mitigation issues as they arise. The purposes and objectives of the EMADPC remain the same as they were for the EMB.

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From the period of January to June 2008, OES conducted or participated in activities in the following areas or groups:

Federal/State/Local/Regional partnerships

OES staff continue to participate as members of:

- State OES Coastal Region's Mutual Aid Regional Advisory Committee (MARAC)
- Alameda County's Emergency Managers Association (EMA)
- Alameda County's Terrorism Early Warning Group (TEWG)
- Alameda County's Volunteer Management Task Force
- Regional Community Emergency Response Team (CERT) working group
- Super Urban Area Security Initiative Approval Authority (SUASI), SUASI Emergency Manager Advisory Group and multiple SUASI Working Groups
- Association of Bay Area Governments (ABAG) Hazards Advisory Committee
- VOAD (Volunteer Organizations Active in Disasters) for Northern California
- FEMA's National Advisory Committee and sub-committees
- California Emergency Managers Association (CESA)
- Statewide Emergency Preparedness Committee (SWEPC)
- Bay Area Red Cross
- International Association of Emergency Managers (IAEM)
- Northern Area Maritime Security Committee (AMSC)
- Citizens of Oakland Respond to Emergencies (CORE) program
- Oakland Radio Communications Association (ORCA), amateur radio, Radio Amateur Civil Emergency Service (RACES)
- Emergency Operations Center (EOC)
- Emergency Preparedness for Persons with Disabilities
- Disaster Preparedness for Businesses
- Exercises – SEMS/NIMS (Standardized Emergency Management System/ National Incident Management System)
- Federal and State Grants
- Homeland Security: Urban Area Security Initiative (UASI) grants for Fiscal Year 2006 and Fiscal Year 2007
- Emergency Management and Disaster Preparedness Council (EMADPC) Meetings

REPORT OF ACTIVITIES (January - June, 2008)

Quarterly meetings of Oakland's Emergency Management and Disaster Preparedness Council were held on March 20, 2008, and June 19, 2008. The following topics were discussed and reviewed:

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CORE Highlights

Despite two CORE program frozen positions, the acting CORE Coordinator and OES staff recruited volunteers to assist in the all phases of the CORE program. In addition, OES managed to maintain a full schedule of events with the assistance of the CORE Advisory Task Force, CORE volunteers and other OES staff members.

The CORE Citywide Emergency Response Exercise took place on Saturday, April 26 in 25 neighborhood sites across the city. Hundreds of Oakland residents, City employees and community volunteers participated in the event, which focused on establishing and maintaining a Neighborhood Incident Command Center and First Aid Response Team. Approximately 25 Volunteer Victims added to the realism of the exercise, acting out injuries such as slight to severe bleeding from the arms and head, broken noses and limbs, and shock. Although fewer neighborhoods participated in the Exercise this year, many neighborhoods noted significant increases in attendance. An After Action Report has been written and is available on the CORE website http://www.oaklandnet.com/fire/core/docs/core_citywide_exercise_042608_aar.pdf.

- Asian CORE is flourishing and has been reaching out to members of the Asian community. CORE classes for speakers of Cantonese, Mandarin, Korean, and Vietnamese have been held with current outreach for Cambodian speakers, as well.
- CORE staffed information booths at five (5) community events.
- Staff collaborated with the American Red Cross for two major events. On April 18, along with Congresswoman Barbara Lee's Office, a CORE Orientation was presented to 111 members of the Chinese-speaking community and staff provided free emergency preparedness & mitigation supplies to the first 100 who registered for the event. On May 17, the Red Cross and CORE provided two joint presentations of "Emergency Preparedness for Beginners" at the annual Neighborhood Summit.
- Staff conducted three workshops including *Effectively Managing Your Neighborhood Incident Command Center* on April 5, *Disaster First Aid* on April 19, and a *CORE Refresher* on May 17. The *Neighborhood Incident Command Center* (NICC) workshop was well attended, and a waiting list had to be established to manage the high demand for a seat in this class.
- Currently refining curriculum for a revision of the CORE I training manual and materials. Upon completion, the Train the Trainer materials will be revised and the instructors will be provided additional training.
- Participated in monthly SUASI Community Preparedness and Resiliency workgroup meetings.

CORE (Spanish Version) Razón Program Summary

CORE Razón's mission statement is "to empower the Spanish speaking residents of Oakland to take responsibility for the safety of themselves and their communities." In the first six months of 2008, the CORE Razón program was staffed by AmeriCorps VISTA (Volunteers in Service to

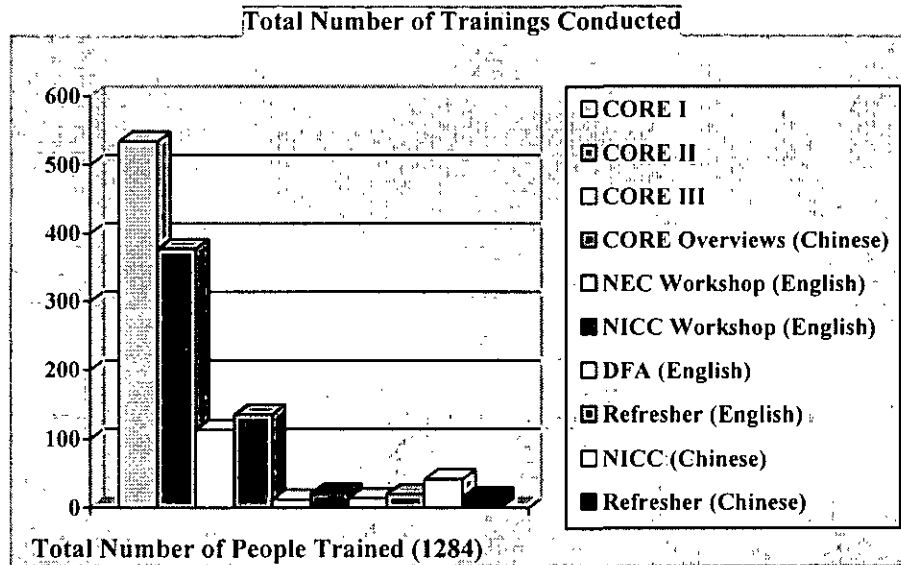
America) program participant. Unfortunately, the program is no longer sponsored by the California Volunteers. Recruitment began for a part time instructor similar to the Asian CORE program. It is hoped that this will provide greater continuity to develop the program since VISTA participants are limited to a one year assignment.

Below are the CORE Program training statistics for January-June 2008. Please note that there was a reduction in overall training and overviews as a direct result of staff reductions.

**CORE Training Classes, by Council District
 January - June 2008**

	CD 1	CD 2	CD 3	CD 4	CD 5	CD 6	CD 7	Other/ Unknown
<i>Basic Training</i>								
CORE I (English)	141	64	45	116	7	33	3	18
CORE II (English)	70	34	41	108	7	8	7	25
CORE III (English)	21	16	8	13	9	9	4	7
TOTAL CORE (English)	232	114	94	237	23	50	14	50
CORE Overviews (Chinese)	0	67	51	13	4	0	0	0
TOTAL OVERVIEWS (Chinese)	0	67	51	13	4	0	0	0
CORE I (Chinese)	3	17	74	5	3	3	2	0
CORE II (Chinese)	2	20	45	7	2	1	0	0
CORE III (Chinese)	0	18	4	1	3	0	0	0
TOTAL CORE (Chinese)	5	55	123	13	8	4	2	0
<i>Advanced Training</i>								
NEC Workshop (English)	5	0	1	6	0	0	0	0
NICC (English)	4	3	0	11	0	3	0	0
DFA (English)	3	2	3	5	0	1	0	0
Refresher (English)	1	2	0	10	0	1	1	5
TOTAL WORKSHOPS: (English)	13	7	4	32	0	5	1	5
NICC (Chinese)	0	32	5	5	0	0	0	0
Refresher (Chinese)	0	10	4	2	0	0	0	0
TOTAL WORKSHOPS: (Chinese)	0	42	9	7	0	0	0	0
GRAND TOTAL:	250	285	281	302	35	59	17	55

Total CORE I (English):	427	Total Workshop (English):	67
Total CORE II (English):	300	Total Workshop (Chinese):	58
Total CORE III (English):	87	Total Overviews (Chinese):	135
Total CORE (English):	814		
Total CORE I (Chinese):	107		
Total CORE II (Chinese):	77		
Total CORE III (Chinese):	26		
Total CORE (Chinese):	210	Total CORE Attendance:	1284



Oakland Radio Communications Association (ORCA) Amateur Radio (ARES/RACES)

ORCA members provided demonstrations of “Ham Radios” during the FEMA Expo on June 25, 2008 and for the Amateur Radio Relay League (ARRL) Field Day event, Jun 28 & 29, 2008 at Joaquin Miller Park. ORCA holds their Field Day Event in the Horsemen’s Arena just down the hill from Chabot Science Center and were available for visits from anyone interested.

- ORCA members met at their regular first Saturday of each month, January 5, February 2, March 1, April 5, May 3, and June 7, 2008; at the April meeting member photos, Disaster Service Worker (DSW) forms, RACES & ARES status was updated for new ID Badges.
- April 26, 2008, RACES was activated in support of the Citywide CORE Exercise; the EOC Radio Room and 5 fire stations were activated. It was a successful exercise, with some real time support to Oakland’s fire services.
- RACES officers completed a site review of the designated Radio Room at the Alternate EOC site. A layout design is in the making and equipment will be added soon.

Emergency Operations Center (EOC)

- In May 2008, Division of Information Technology (DIT) began rebuilding the EOC’s Geographic Information System (GIS) map applications; additional layers of data are being programmed for a more comprehensive tool for the EOC.
- May 30, 2008, two large copiers (purchased with Homeland Security funding) were added to the second floor EOC Situation Room and to the third floor Message Center.
- June 17, 2008, the EOC was partially activated for an OPD multi-agency operations and media conference.

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- June 18-19, the Mayor's Office and DIT used the EOC conference room for database planning.
- Many meetings are held in the EOC & EOC Media Room:
 - SUASI Regional Working group meetings are held monthly.
 - BAEPIN (Bay Area Emergency Public Information Network) meets quarterly with the ten (10) Bay Area counties and core cities.
 - Oakland's EPIT (Emergency Public Information Team) meets monthly.
 - The CORE program uses it for Task Force Advisory meetings, planning meetings and CORE trainings.
 - Silver Sentinel Functional Exercise - City department planning committee meetings are held to prepare for this exercise scheduled for October 23, 2008.

Tours of the Emergency Operations Center (EOC)

- April 15, 2008, Dr. Munday, California Society of Industrial Medicine & Surgery toured the EOC in readiness for a scheduled field trip for their 23rd Annual Mid-Summer Seminar.
- May 27, 2008, staff members of Mayor Dellum's office toured and received orientation of EOC operations.
- June 11, 2008, members of the City Safety Committee were provided an EOC orientation session.
- June 13, 2008, attendees of the "Living on the Fault Line" Advances in Occupational Medicine's 23rd Annual Mid-Summer's California Society of Industrial Medicine and Surgery Conference toured the entire EOC facility.

Standardized Emergency Management System (SEMS)-National Incident Management System (NIMS) Integration

The National Advisory Council for FEMA held its quarterly meeting on May 13, 2008 in Chicago. OES Staff members attended the 1) National Response Framework subcommittee, 2) National Advisory Sub-Committee on Special Needs, 3) the National Advisory Sub-Committee on the Stafford Act; and 4) National Advisory Housing Sub Committee. The sub-committees meet to work in an advisory capacity to the National Advisory Council to effect change and to suggest enhancements to disaster planning, mitigation, response and recovery.

National Response Framework (NRF) Sub-Committee (formally the National Response Plan)

The committee was briefed on FEMA strategic roll-out for the Framework and was tasked to review the presentations on the website. FEMA's Office of Doctrine will be the division responsible for the implementation of the framework, and is looking for assistance in establishing a speaker's bureau.

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Special Needs Sub-Committee meeting

Members attending were supportive of institutionalizing a regional approach for better coordination with federal, state and local efforts and to focus on functionality; a consistent approach with local adaptation in application. Members recommended a Regional Disability Coordinator be included at each FEMA Region office to assist with outreach to persons with disabilities during disaster response operations.

Stafford Act Sub-Committee meeting

Participants received briefings on regulatory legislative and policy changes.

National Advisory Housing- Sub Committee

FEMA provided an overview/review of the basic housing strategy with the group and emphasized that the operational component will be included as an annex that will not be ready for at least another year. FEMA staff has requested that the NAC provide full council support for legislative change to grant FEMA authority to empower state and locals to implement their own housing strategy.

Additional OES Activities

- Alternate EOC equipment has been purchased, delivered and installed at the Eastmont location utilizing Homeland Security grant funding. An Operations manual for the Alternate EOC will be developed and orientations will be held in the winter of 2008-09.
- On May 28, 2008, Emergency Volunteer Management Training for North Alameda County managers and staff was held. OES Acting CORE Coordinator, two CORE Advisory Task Force members and a member of Mayor Dellum's staff attended the North Alameda County training which included the full range of management of spontaneous volunteers.
- OES and other City agencies continue to update the City's Emergency Operation Plan (EOP) to integrate NIMS into the all hazards annexes.
- The Care and Shelter Annex is partially complete; Care and Shelter checklists are being developed to include persons with disabilities populations. Shelter sites have been surveyed and the development of a temporary sheltering MOU between Oakland Unified School District (OUSD), the City of Oakland and the Red Cross is underway.
- OES staff members continue to attend SUASI working group meetings; members of other City's agencies, (OPD, OFD & PWA) have participated as well.

Exercises & Training

- The City of Oakland Police, Fire and OES participated in the **BayEx 2008** on April 16-20, 2008, a large multi-disciplinary functional exercise with the Port of Oakland, Union Pacific Railroad, BART, Alameda County and federal agencies including US Coast

Guard and the 95th Civil Support Team (CST). The exercise included terrorism, hazardous materials and mass casualty scenarios. The After Action conference was held on May 28, 2008. City as well as Port participation was well reviewed.

- The **Silver Sentinel** exercise is a large regional functional exercise set for October 23, 2008 and is based on a catastrophic Hayward Fault rupture. There was participation from State OES, the SUASI cities and 8 counties as well as other local jurisdictions and special districts. Several planning meetings and trainings for Oakland city departments have been held to discuss City goals and objectives to be exercised. The date of the exercise was the 140th anniversary of the last “big” earthquake on the Hayward Fault and there was focused media attention on this historical event. By timing the exercise to correspond with the historical reminders and using advance data from (HAZUS-MH – Hazards U.S. Multi-Hazard, a nationally applicable standardized methodology and software program that estimates potential losses from earthquake, hurricanes and floods) program run by U.S. Geological Survey (USGS), the exercise provided an excellent opportunity to train and prepare for the most likely catastrophic scenario for the City of Oakland. Details of the Silver Sentinel Exercise will be included in the July – December 2008 report.
- On June 4, 2008 OES staff attended the Internal Revenue Services Continuity of Operations Plan (COOP) training which included a brief exercise on Pandemic Flu. OES staff gave a presentation on how City of Oakland OES would coordinate with the Alameda County Public Health Department, Alameda County OES, and the State of California Governor’s Office of Emergency Services Coastal Region’s Office (located in Oakland) in response to a Pandemic Flu event.
- Several staff members for the Homeland Security unit and Oakland Police Department attended the 2008 National Urban Areas Security Initiative (UASI) Conference in Charlotte, NC. This was a great opportunity for information sharing among members in the business of homeland security. Some of the workshops included: Agro-terrorism, patient management after a mass casualty incident and Strength and Preparedness planning for the integration of non-government resources.

Urban Areas Strategic Initiative (UASI) Grant Activities

2005 UASI Grant:

Staff is preparing for the anticipated 2005 UASI grant monitoring and close-out.

- Inventory review and completion for the 2005 UASI grant. This entails coordinating information on all purchases funded with the 2005 grant award. Although the City of Oakland is the grantee, some equipment was purchased for regional partners and must be inventoried.

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2006 SUASI Grant:

- Both the 2006 SUASI grant performance period extension and budget modification request was approved by the SUASI management team. The extension was approved through September 30, 2008
- The 2006 SUASI grant funding included equipment for the mobile emergency communications vehicle and Tactical Operations equipment for OPD's Tactical Operations Team.
- The mobile emergency communications vehicle supports increased capability from a mobile standpoint so that public safety and service agencies within and across agencies and regional jurisdictions can be served via the emergency communications vehicle.

The additional equipment for Tactical Operations fills equipment gaps identified in the needs assessment completed for the County. Most importantly the additional items allow staff to deal with "All Hazard" events and provide aid to other disciplines. The City of Oakland will also be in a more proactive position to provide a regional response to agencies and jurisdictions that do not possess the specific equipment Oakland can offer.

The City of Oakland is forging a collaborative partnership with the Port of Oakland and the United States Coast Guard. The focus of the collaboration is to encourage activities aimed at supporting sustainable risk-based efforts to enhance access and control to protect Port areas against potential terrorist attack, major hazardous materials emergencies and major natural disasters.

Small Business Preparedness Planning

- OES staff met with Metropolitan Transportation Commission (MTC) to develop their business preparedness training. The City of Oakland has completed a review of MTC's existing plan and provided recommended updates/changes. The performance period for the training is from July 1, 2008 through July 2009. The training includes: floor warden training, communication protocol training (Incident Command Systems), and fire extinguisher training.

Office of Spill Prevention and Response (OSPR) Grant and Area Contingency Plan (ACP) Revisions

- The Department of Fish and Game (DFG) awards an annual grant to the City of Oakland for the purpose of updating the local contingency plan. Since July 1995, the Oakland Fire Department's Office of Emergency Services (OES) has been the lead agency for development and implementation of the Alameda County Oil Spill Contingency Plan. As lead agency, the City of Oakland has the responsibility for preparing the local spill contingency plan and for coordinating all the plan information with the other applicants and participating agencies within Alameda County. The applicant agencies are: Alameda

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County Health Department Hazardous Materials Division, Berkeley Health Department Hazardous Materials Division, San Leandro Fire Department, Fremont Fire Department, Union City Hazardous Materials Bureau, and Newark Fire Department. The participating agencies are the City of Alameda and the Port of Oakland.

- During the current grant period and next grant period, which is September 1, 2008 through July 1, 2009, the Alameda County Oil Spill Contingency Plan will need to be completely revised to incorporate the lessons learned as a result of the Cosco Busan Oil Spill incident on November 8, 2007.

Medical Reserve Corps (MRC)

- The Medical Reserve Corps (MRC) program was officially launched as a national, community-based initiative in September 2003. The MRC was formed in response to President Bush's 2002 State of the Union Address, in which he asked all Americans to volunteer in support of their country. It is a partner program with Citizen Corps, a national network of volunteers dedicated to ensuring hometown security. The City of Oakland Medical Reserve Corps was officially approved April 10, 2007 by the United States Office of the Surgeon General. Established to provide volunteer medical professionals and resources, Oakland's MRC will augment the high demand but limited availability of health and welfare services needed during and after a disaster in our community.
- One of the main objectives for the Oakland Medical Reserve Corps is to assist the City of Oakland and Alameda County Public Health with the distribution of mass prophylaxis in the event of a Bioterrorism or Epidemic Outbreak. MRC volunteers include but are not limited to non-medical, medical and public health professionals such as physicians, nurses, pharmacists, emergency medical technicians, dentists, veterinarians, epidemiologists, infectious disease specialists, administrative assistants, machinists, and retired military personnel and security officers.
- Many lessons were learned after September 11, 2001 as well as after Hurricane Katrina. The response from the medical community was enormous. However, without prior training in emergency response, and with no mechanism for credentials to be checked on-site, many volunteers were turned away. The time for volunteers to become involved in emergency response is before an incident occurs. Medical Reserve Corps Volunteers are registered and credentialed in the City of Oakland and State of California as Disaster Service Workers and must successfully pass a background investigation.

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FY 2006 Homeland Security Grants

Project #	Budget	Description
A*	\$499,000	Regional Collaboration: funding is provided for the purchase of a mobile emergency communications support vehicle, which can be used during calls for mutual aid regionally. (Project A: \$385,000). An additional \$114,000 is provided to complete the equipping of Oakland's Alternate EOC at OPD Eastmont location.
H*	\$150,000 (\$75,000 OPD & \$75,000 OFD)	Develop Regional Information Exchange Network: This provides for the continued funding of Terrorism Early Warning Group (TEWG) staffing.
L*	\$731,581	The funding assigned to this project provides for the salaries of Oakland OES Homeland Security staff at \$501,000 and a contribution to the SUASI regional management team at \$230,581.
Total	\$1,380,581	For the FY 2006 grant, the Department of Homeland Security announced that the separate Urban Area Security Initiative (UASI) entities that include the cities of Oakland, San Francisco and San Jose, would be consolidated for purposes of the UASI funding provided by the federal government to high threat/high risk areas. The funding available to the City of Oakland is \$1,380,581. The grant performance period ran from April 1, 2007 through March 31, 2008. The grant was originally due to expire December 31, 2007, however, a grant extension was requested and approved, taking the grant through March, 2008.

*The State Office of Homeland Security (OHS) financial workbook identifies projects by letters and the Project identifiers listed above are generated by OHS.

Homeland Security

The City of Oakland has complied with the initial mandates of Homeland Security Presidential Directive (HSPD)-5 as part of the City's SEMS/NIMS integration. Following the adoption of Resolution No. 80021 CMS, which adopted the integration of the National Incident Management System (NIMS) into the City's Standardized Emergency Management System (SEMS), City Agencies submit certificates of IS100, IS200, IS700, IS800 training completed by newly hired staff or staff that have been promoted to managerial positions on a monthly basis. Currently, approximately 85% of City of Oakland staff have completed the first tier of DHS required training.

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SUSTAINABLE OPPORTUNITIES

Economic:

Federal grant dollars have allowed for increased first responder readiness by purchasing equipment for OFD, OPD, Port and Airport security enhancements, pharmaceutical cache supplies in the event of pandemic flu and upgrading HazMat equipment. The combination of the program and equipment purchases improves first responder readiness and capability to respond quickly and effectively to protect life and property, thus limiting damages within the City. In addition to the response efforts, increased readiness contributes to the long term recovery efforts for personal and business return to a more normalized community as soon as possible after a major disaster.

Environmental:

The Office of Emergency Services is serving as the lead agency for the revision and update of the Local Contingency Plan (LCP), in the event of oil spills such as the Cosco Busan Oil Spill on November 8, 2007. The LCP provides for coordinated emergency response with local jurisdictions and Alameda County. The LCP fits into the framework of the Area Contingency Plan (ACP) including coordinated emergency response with the state and the Coast Guard. By planning for coordinated response, the City is able to identify situations for immediate mitigation efforts. Environmental damages can be minimized and clean up efforts maximized by effective plans and coordinated response. Environmental damage to City property such as Lake Merritt and Port of Oakland facilities from the Cosco Busan incident was minimized by implementation of the existing plan. By revising and updating the plan, the lessons learned can continue to benefit the community in Oakland by protecting the environment and limiting exposure to environmental hazards.

The CORE community education program includes sections on mitigation practices that individuals and neighborhoods can utilize to reduce property loss and preserve the local environment and economy to the greatest extent practicable during a disaster.

Social Equity:

The CORE program continues its outreach to include a focused recruitment of persons with disabilities, Cantonese speaking, and Spanish speaking residents.

DISABILITY AND SENIOR CITIZEN ACCESS

OES remains committed to its responsibility to address the needs of persons with disabilities and senior citizens in its emergency management programs. Specifically:

- Brochures and meeting minutes for OES programs continue to be published in Braille, on audiotape, and in large print format. Sign language interpreters are utilized, as needed.

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- The CORE program training contains sections on preparedness for people with special needs.
- OES staff continues to attend meetings and present progress reports to the Mayor's Commission on Aging and Mayor's Commission on Persons with Disabilities.
- On April 14, 2008 and May 28, 2008, OES was involved with the Alameda County Planning Group for People with Disabilities and the Elderly. The Planning Group meets monthly to review and to work on Alameda County's Mass Care Annex for the Disabled and the Elderly.
- The City of Oakland is developing a Persons with Disabilities and Elderly Annex for Mass Care and Sheltering to ensure planning and preparedness efforts are all inclusive.

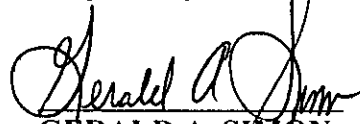
RECOMMENDATION(S) AND RATIONALE

Staff recommends that the Oakland City Council continue to support the emergency preparedness efforts of the City of Oakland. Staff also recommends that the City Council approve and accept this informational report.

ACTION REQUESTED OF THE CITY COUNCIL

Staff requests that the Oakland City Council accept and approve this informational report.

Respectfully submitted,

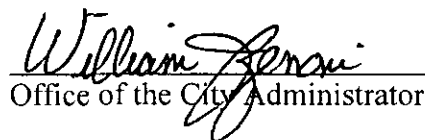


GERALD A. SIMON
Interim Fire Chief

Prepared by: Kathleen Crawford
Assistant Emergency Services Manager
Office of Emergency Services

Reviewed by: Renee Domingo
Director of Emergency Services
and Homeland Security

APPROVED FOR FORWARDING
TO THE PUBLIC SAFETY COMMITTEE:



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