

CITY OF OAKLAND

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2016 MAR 10 PM 1:24

AGENDA REPORT

TO: Sabrina B. Landreth
City Administrator

FROM: Sara Bedford

SUBJECT: MOU with Alameda County Juvenile
Justice Center Transition Center Partners

DATE: February 24, 2016

City Administrator Approval

Date:

3/9/16

RECOMMENDATION

Staff Recommends That The City Council Adopt A Resolution Authorizing The City Administrator To Enter Into A Memorandum Of Understanding With Alameda County, Oakland Unified School District, And Alameda County Office Of Education To Delineate Partner Roles And Ongoing Coordination Of Efforts At The Alameda County Juvenile Justice Center Transition Center.

EXECUTIVE SUMMARY

Staff is seeking Council authorization for the City Administrator to enter into an MOU with the Juvenile Justice Center Transition Center partners including Alameda County Probation Department (ACPD), Alameda County Health Care Services Agency (ACHCSA), Oakland Unified School District (OUSD), and Alameda County Office of Education (ACOE), which will allow City of Oakland's Human Services Department (HSD) to coordinate services and funding for on average 900 juveniles annually leaving the JJC and returning to the City of Oakland. This successful partnership has operated for close to ten (10) years. This MOU will formalize the partnership for years to come.

BACKGROUND/LEGISLATIVE HISTORY

HSD initiated the Juvenile Justice Wraparound Strategy in 2007 in collaboration with the JJC TC partners to coordinate delivery of comprehensive services to youth transitioning out of detention. In 2014, the JJC TC collaborative partners sought to formalize partnerships through an MOU. This report summarizes the MOU.

Item: _____
Public Safety Committee
March 22, 2016

ANALYSIS AND POLICY ALTERNATIVES

Background

Alameda County juvenile justice system-involved youth have a high likelihood of returning to the JJC for a probation violation or new crime. Many youth also face “physical, mental health and substance abuse problems” in addition to a disrupted education and unstable family environments.¹ As such, the *2010 Comprehensive Blueprint for Youth Reentry in Alameda County* emphasized the need for Alameda County to ensure juvenile justice system-involved youth receive “continuity of care through community partnerships, coordinated discharge planning and sharing of information.”² This level of coordinated care provides the health, probation, education, and case management services necessary for successful juvenile reentry and reintegration.

To establish a continuum of care for juvenile justice system-involved youth, HSD initiated its Juvenile Justice Wraparound Strategy in 2007. This strategy sought to leverage funds from the City of Oakland’s Violence Prevention and Public Safety Act of 2004 (Measure Y) and create formal partnerships with ACPD, OUSD, ACHCSA, and community-based organizations (CBOs) to meet the needs of juvenile justice system-involved youth involving educational support, social services, housing services, employment, intensive case management, and advocacy. Through strategic coordination and collaboration over the last eight (8) years, this interagency collaborative has successfully improved the delivery of comprehensive services to youth transitioning out of detention and helped support successful reentry into school, home and community, while decreasing recidivism by sixty-seven percent (67%) amongst participants.³

During 2014, the TC served 1,700 youth; an average of 142 per month. In November 2014, the Oakland Public Safety and Services Violence Prevention Act (Measure Z) was approved by Oakland voters. Replacing the funding of Measure Y, Measure Z allows OU to re-commit its investment and efforts in violence prevention and intervention strategies aimed at high-risk youth and young adults, such as the Juvenile Justice Wraparound Strategy, with a particular focus on strengthening coordination and partnership with public partners to interrupt the cycle of violence and recidivism.

¹ Mears, Daniel P. and Jeremy Travis. “Youth Development and Reentry”, Youth Violence and Juvenile Justice, 2004. Available at <https://yvi.sagepub.com/content/2/1/3.full.pdf>

² Associated Community Action Program of Alameda County, Alameda County Health Care Services Agency, and the Alameda County Probation Department. “Collaborative and Effective Juvenile Reentry: Comprehensive Blueprint for Youth Reentry in Alameda County” 2010.

³ See the Executive Summary of the Measure Y Evaluation Report from FY 2011-2012, prepared by Resource Development Associates, March 2013, p. 10.

Purpose

The identified agencies actively partnered to create the TC under the shared vision of providing warm, safe, and successful hand-offs of juvenile justice system-involved youth to community based support service providers. The goal of the TC is to prevent recidivism among juvenile justice system-involved youth by providing these youth and their caregivers with the necessary assistance, referrals, and resources to encourage smooth transitions including engagement with education providers to achieve positive outcomes. All partners will collaborate during pre-release, at-release, and post-release to assist youth with connecting to the necessary reentry support services. Ultimately, the purpose of this collaborative, multidisciplinary effort is to ensure that these targeted youth receive comprehensive support and services that effectively reduce recidivism through strategic and structured coordination and cooperation between the identified public system and community-based partners.

Youth are identified and referred for participation in the OU Juvenile Justice Wraparound Strategy and other TC services by the Probation Department, which also acts as the lead agency, and OUSD based on probation risk assessments, prior juvenile justice system involvement and findings, prior gang identifications, school attendance and truancy records, academic performance, special education needs, and school behavior history.

The MOU outlines the organizational structure of the TC as well as the dedicated staffing and actions each identified partner agency will take to support a united, holistic, and effective response to juvenile justice system-involved youth in transition. The MOU also addresses data sharing and confidentiality of records shared among the multi-disciplinary team.

Specific roles supported by City of Oakland include:

- OU Program Officer who co-facilitates monthly Case Conferencing with TC partners and provides coordination of and technical support to OU's community-based, Youth Intensive Case Management provider network;
- Funding to community-based organizations who provide intensive case management services following referral from ACPD and OUSD including intake and assessment, ongoing assistance with reconnection to education, court advocacy, mentoring and family engagement to address issues, such as housing, medical, and other support services needs;
- Partial funding for an ACPD Unit Supervisor who will provide leadership support to TC staff, act as a liaison between CBO Intensive Case Managers and Probation Officers, and advocate for the probation needs of juvenile justice-system involved youth with outside stakeholders; and
- Partial funding for the OUSD Educational Services Coordinator, who provides case management referrals to CBO's based on assessed needs and ensures effective school placement, and who oversees the facilitation of transcript updates, academic planning and enrollment of youth in school based on space and availability.

FISCAL IMPACT

OU financially supports the JJC TC coordinated service delivery in three ways through Oakland Public Safety and Services Violence Prevention Act of 2014 (Measure Z) funding: (1) \$80,000 is provided to OUSD annually to partially fund the OUSD Educational Services Coordinator position; (2) \$90,000 is provided to ACPD annually to partially fund a Probation Unit Supervisor; and (3) \$1,120,000 is allocated annually for contracts with community-based organizations that provide intensive case management services. These contracts have already been approved by Council via Resolution No. 85926 C.M.S. There is no impact to the City's General Fund. Funding to support these services are earmarked in Measure Z-Violence Prevention and Public Safety Act of 2014 Fund (2252), Policy and Planning Organization (78311), Services Contract Account (54911), and Fiscal Year (FY) 2015-2016/FY 2016-2017 Measure Z-JJC Wraparound Projects (G484774/G484874).

PUBLIC OUTREACH/INTEREST

As mentioned earlier, OU has worked with ACPD, OUSD and ACOE to develop the JJC TC model. All parties have reviewed and provided input into the MOU.

COORDINATION

In addition to coordinating with the external entities mentioned, this report was developed in consultation with the Offices of the City Attorney and Controller's Bureau.

PAST PERFORMANCE, EVALUATION AND FOLLOW-UP

An evaluation of the Juvenile Justice Wraparound Strategy was included in the Measure Y Study and Report utilizing FY 2011-2012 data prepared by Resource Development Associates (RDA) and released in December 2013. The Executive Summary of the RDA's Measure Y Evaluation Report from FY 2011-2012 is attached. **See Attachment A.** Overall the Juvenile Justice Wraparound Strategy reduced the number of clients arrested for a new offense by sixty-one percent (61%) and new convictions by sixty-seven percent (67%). In addition, seventy-six percent (76%) of JJC TC youth were reenrolled in school or returned to an educational setting.

The OU Violence Prevention Programs: 2011-2012 report prepared by RDA is available at http://oaklandunite.org/wp-content/uploads/2011/05/OU-Evaluation-Report-FINAL_2013-1230.pdf. RDA's report noted the JJC TC model increased: (1) re-engagement with education; (2) compliance and successful completion of probation; (3) communication between parents and the youth as well as connection to services; and (4) partnerships among the youth providers in the network.⁴ The main challenge identified in the report was the need to identify additional housing, employment and mental health resources for the youth.⁵

Independent evaluation of the JJC TC partnership and along with OU's other Measure Z-funded programs is required by Measure Z. A Request for Proposal to select a research team is expected to be issued by the City Administrator's Office in 2016.

SUSTAINABLE OPPORTUNITIES

Economic: Providing united, holistic, and effective support services for Oakland youth returning from incarceration at JJC will improve their economic stability by linking them to organizations and programs geared to produce positive outcomes around recidivism reduction, educational achievement, and employment. Breaking the cycle of violence and recidivism has the potential to reduce expenses in medical care, police services, and incarceration, among other costs.

Environmental: By expanding social services to and improving opportunities for those most impacted by violence, marginalized communities are made safer, healthier, and stronger through the sustained development of its most disenfranchised members.

Social Equity: Coordinated reentry services for youth will help them achieve a greater degree of social equity by facilitating re-connection to education, reducing re-arrest and recidivism, and providing support services and case management.

⁴ Oakland Unite Violence Prevention Programs: 2011- 2012 report prepared by RDA, December 2013, pp. 41-42.

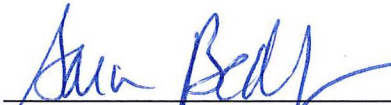
⁵ *Id.* at p. 43-44.

ACTION REQUESTED OF THE CITY COUNCIL

Staff is seeking adoption of a resolution authorizing the City Administrator to enter into a Memorandum of Understanding with Alameda County, Oakland Unified School District, and Alameda County Office of Education to delineate partner roles and ongoing coordination of efforts at the Alameda County Juvenile Justice Center Transition Center.

For questions regarding this report, please contact Peter Kim, Oakland Unite Manager, at 510-238-2374.

Respectfully submitted,



SARA BEDFORD, Director
Human Services Department

OAKLAND UNITE DIVISION

Reviewed by: Peter Kim, Manager

Prepared by: Jessie Warner, Planner

Attachment A: Executive Summary of Measure Y Evaluation prepared by Resource Development Associates, March 2013.

Item: _____
Public Safety Committee
March 22, 2016

ATTACHMENT

A

Executive Summary of Measure Y Evaluation

Prepared by

**Resource Development
Associates (RDA), March 2013**

Oakland Measure Y 2011-2012

Executive Summary

Measure Y Legislation

The City of Oakland's Measure Y ordinance provides approximately \$5 million annually for the city to spend on violence prevention services with an emphasis on youth and children. The four service areas identified in the legislation and funded via Measure Y include 1. Youth outreach counselors; 2. After and in-school programs for youth and children; 3. Domestic violence and child abuse counselors; and 4. Offender/parolee employment training. Under this mandate, the City funds 29 violence prevention programs that provide an array of services to children, youth, and adults under the age of 25 who are at risk to become victims or perpetrators of violent crime. In addition, three employment positions are funded to ensure the effective implementation of these programs. This evaluation assesses the effectiveness of these 29 programs and three funded positions during the 2011-12 fiscal year (July 1, 2011 through June 30, 2012).

Overview of Methods

To understand each program's short- and long-term outcomes, programs were analyzed at the client, school, and neighborhood levels. Because Measure Y programs vary considerably in their service delivery models and target populations, the research methods used to evaluate each program vary as well, ranging from case studies to geospatial analyses (e.g., for programs conducting street outreach) to quantitative analyses of data from criminal justice systems. For programs that serve clients who cannot be tracked or surveyed as well as for programs that provide intervention and outreach services, custom evaluation strategies were developed to assess service impact. For most programs, the impact of services was examined in terms of clients' risk and resiliency factors, school engagement, and recidivism. Wherever possible, the evaluation uses a pre/post methodology, analyzing outcomes both prior to and subsequent to Measure Y service receipt. For each client, outcomes are analyzed before and after the first date of service. Client-level outcomes are aggregated to report at the program level, and individual program reports include the following information, as available:



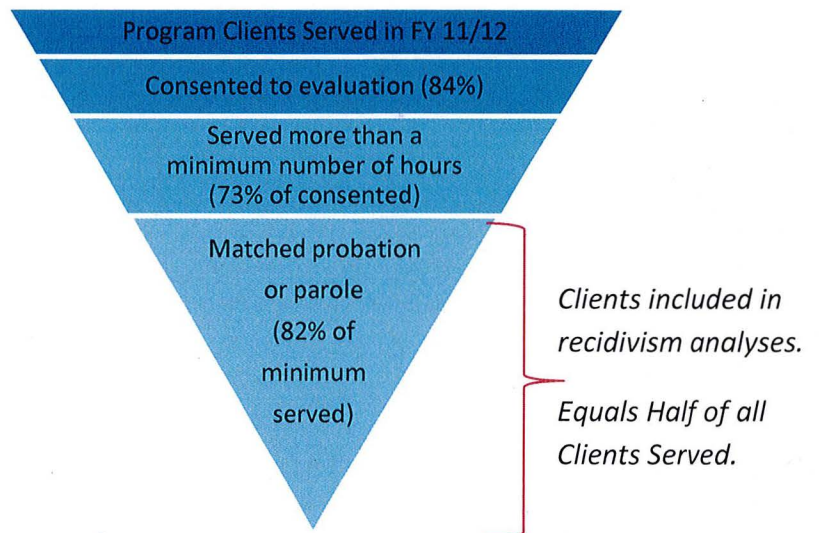
Oakland Measure Y 2011-2012

Type of Analysis	Data Source	Description
Service Provision	<ul style="list-style-type: none"> ▪ CitySpan, the City of Oakland's Youth Services Management Information System ▪ Program Administrative Data ▪ DHS Administrative Data 	Reports the type, volume, intensity, and duration of services.
Service Efficiency	<ul style="list-style-type: none"> ▪ CitySpan ▪ Program Administrative Data 	Assesses the cost effectiveness of each program; service efficiency is analyzed in terms of cost per client, hour, and/or event.
Service Impact: Risk and Resiliency, Client Satisfaction	<ul style="list-style-type: none"> ▪ Pre/post surveys ▪ Self-report surveys ▪ Success stories 	Examines each program's short- and intermediate-term outcomes on risk and resiliency (i.e. ability to avoid dangerous situations).
Service Impact: School Engagement	<ul style="list-style-type: none"> ▪ CitySpan ▪ Oakland Unified School District 	Examines each program's rate of truancy and suspension before and after service.
Service Impact: Recidivism	<ul style="list-style-type: none"> ▪ CitySpan ▪ Alameda County Probation Department ▪ California Department of Corrections and Rehabilitation 	Examines each program's recidivism rate, including detail on severity of offense/violation, per quarter and cumulatively for the year before and year after service.

In terms of service impact, recidivism is the most common outcome analyzed across a majority of Measure Y programs. For individuals involved in the criminal justice system, recidivism is defined as a conviction (i.e., criminal offense that is upheld in court) or a technical violation of probation or parole that is upheld in court. For individuals involved in the juvenile justice system, recidivism is defined as a delinquent adjudication (i.e., a minor has been found to have engaged in delinquent behavior) or a technical violation of probation that is upheld in court.

Recidivism Outcomes: Consent and Match Rates

In order to analyze clients' criminal or juvenile justice involvement before and after Measure Y program participation, the evaluation obtained data from the Alameda County Probation Department (ACPD) and the California Department of Corrections and Rehabilitation (CDCR). Measure Y clients who consented to be included in the evaluation and received a minimum threshold of Measure Y service were matched to these justice-system datasets, and their outcomes are reported.



Oakland Measure Y 2011-2012

Most programs funded by Measure Y obtained consent from the majority of their clients. The evaluators received data only for clients who consent to be included in the evaluation. Although most programs consent over 80% of their clients, there are a few programs with very low consent rates, limiting the amount of data available for analysis. Programs that provide crisis intervention services have particularly low rates of client consent, as it is often inappropriate for service providers to ask clients for their consent in the midst of a traumatic event.

High match rates indicate that Measure Y programs are reaching and serving the populations they are funded to serve (probationers and parolees). A majority of programs served their clients with more than a minimum number of hours (i.e., clients were above program-specific service threshold). Of clients who received more than the minimum number of hours of service, the vast majority matched to records in probation and parole databases. Ten of the 20 programs that were matched to justice system data had match rates of more than 90%, and the match rate was 82% across all 20 programs. Because of these high match rates, the evaluation was able to track and assess the criminal or juvenile justice outcomes of the vast majority of Measure Y clients.

Key Findings

The following summaries of key findings offer an overview of the services provided by each strategy, along with benefits of the investment in the service, and highlights of particularly notable outcomes.



Oakland Measure Y 2011-2012

Family Violence Intervention

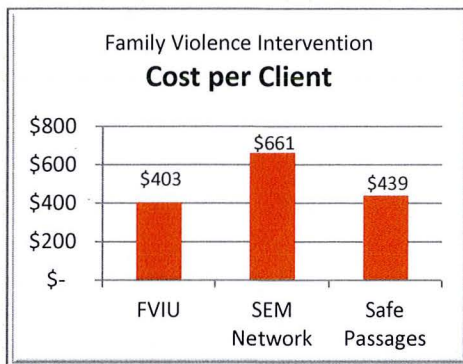
Programs in this strategy serve children, youth, and families who have been exposed to violence, including domestic violence, child abuse, and sexual exploitation.

1,335
served

OVERVIEW

- Family Violence Intervention Unit, operated by Family Violence Law Center, served 988 victims of domestic violence and placed 69 into emergency shelter.
- Sexually Exploited Minors Network, operated by Interagency Children's Policy Council (ICPC), served 282 commercially sexually exploited children through a combination of case management and intensive outreach.
- Early Childhood Mental Health, operated by Safe Passages, served 73 children and families and provided mental health consultation to 332 children at Head Start and Child Development Centers..

INVESTMENT BENEFITS



Family Violence Intervention programs benefit Oakland residents

The cycle of violence is interrupted for victims of family violence and exploited minors.

Children and families develop positive social skills and healthy family environments to prevent future violence.

IMPACT ON PUBLIC SAFETY

A majority of clients benefitted from program services

92% of FVIU respondents reported that they had experienced no further physical abuse since receiving services.

94% of OPD officers who were trained by FVIU reported using the resources they received during the training.

Reduced justice system involvement

↓ **57%** reduction in the number of clients arrested for new delinquent offenses among clients served by the Sexually Exploited Minors Network.

↓ **64%** reduction in the number of clients adjudicated for new delinquent offenses among clients served by Sexually Exploited Minors Network.

↓ Among clients served by the Sexually Exploited Minors Network, program participation shows strong harm reduction effects: whereas clients were being adjudicated for delinquent offenses prior to program participation, the majority of offenses following program participation were technical violations of probation.

Oakland Measure Y 2011-2012

School-Based Prevention

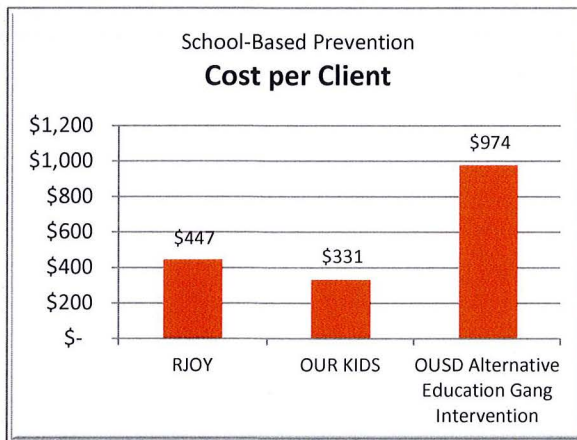
OVERVIEW

Programs in this strategy deliver services within Oakland public schools to improve school climate, re-direct gang-involved youth, and implement conflict resolution and alternatives to suspension.

1,144
served

- OUR KIDS Middle School served 664 at-risk students in 13 middle schools with in-school behavioral health services.
- OUSD Alternative Education Gang Intervention served 182 at-risk students through life skills, parent education, and case management.
- Second Step Violence Prevention curriculum was administered to teachers at 55 school sites.
- Restorative Justice for Oakland Youth served 298 students through restorative justice group services, such as community building and healing circles.

INVESTMENT BENEFITS



School-Based Prevention benefitted students, families, and schools

Gang-involved and at-risk youth were re-directed through violence prevention curricula, life skills coaching, leadership coaching, and behavioral health services.

Programs encouraged school and community members to be aware of gang activity and risk factors, and to plan interventions.

IMPACT ON PUBLIC SAFETY

A majority of clients benefitted from program services

OUR KIDS Middle School students exhibited a statistically significant improvement in resisting negative peer pressure and having positive adult relationships.



86% decline in suspension incidents at West Oakland Middle School, where Restorative Justice for Oakland Youth provides services.



51% decline in suspension incidents at Ralph Bunche High School, where Restorative Justice for Oakland Youth provides services.

Oakland Measure Y 2011-2012

Violent Incident and Crisis Response

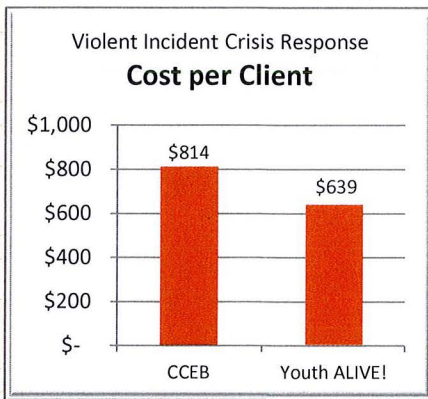
OVERVIEW

Programs in this strategy provide services to children, youth, and adults who have been exposed to violence. Services are offered while clients are in crisis and after, and are designed to connect individuals and families to resources, reduce the likelihood or re-exposure to violence, and promote healthy outcomes.

515
served

- Crisis Response Services Network, operated by Catholic Charities of the East Bay, reached out to 382 friends and family members of Oakland homicide victims, offering them peer-based case management and mental health support.
- Caught in the Crossfire, operated by Youth ALIVE! provided intensive case management services to 133 youth who were hospitalized for violent injuries.

INVESTMENT BENEFITS



Crisis Response programs benefit victims and their families

Programs supported victims of violence and their families and friends with case management and connection to resources.

These programs promote positive alternatives to violence and interrupt the cycle of retaliatory violence that can lead to arrest, incarceration, and death.

IMPACT ON PUBLIC SAFETY

A majority of clients benefitted from program services

84% of clients served by the Crisis Response Services Network were assisted in accessing Victims of Crime benefits (in addition to those associated with funeral arrangements).

Oakland Measure Y 2011-2012

Oakland Street Outreach

SERVICE OVERVIEW

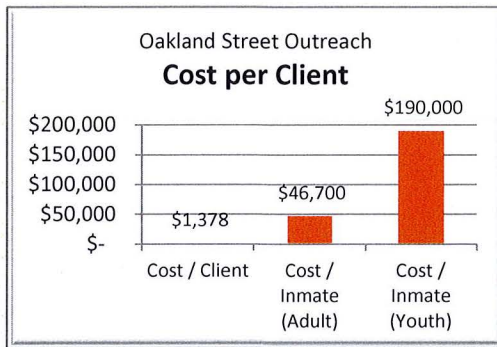
Programs in this strategy work directly with youth and young adults who are at risk of becoming victims or perpetrators of violent crime. They provide a variety of intensive outreach and case management intended to give these individuals access to services and opportunities that will reduce their involvement in illegal activities.

387 served

31,157 reached

- California Youth Outreach
- Healthy Oakland

INVESTMENT BENEFITS



Street Outreach programs help save money

Serving clients through Street Outreach programs is a considerably more efficient alternative to incarceration. The cost of incarceration is 34 to 136 times greater than the average cost per client.

Sources: CDCR, CJCJ, and CLAO

IMPACT ON PUBLIC SAFETY

Increased education and employment opportunities

274 consented and received minimum service

161 matched to justice system data

65% of case managed clients were reenrolled in school or referred to an educational setting.

61% of case managed clients were placed in employment.

Reduced justice system involvement

↓ **67%** reduction in the number of clients convicted for new delinquent offenses among clients served by California Youth Outreach.

↓ **58%** reduction in the number of clients arrested for new delinquent offenses among clients served by Healthy Oakland.

Oakland Measure Y 2011-2012

Community Organizing

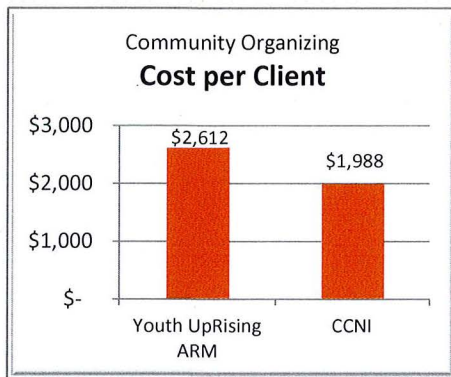
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OVERVIEW

Programs in this strategy work directly with at-risk youth and young adults through a combination of neighborhood- and individual-level activities and interventions with an emphasis on community organizing.

- City-County Neighborhood Initiative (CCNI) hosted neighborhood organizing events that attracted over 1300 residents and reached out to 52 at-risk youth to link them with employment opportunities.
- Youth UpRising Attraction, Retention, and Movement (YU ARM) enrolled 67 at-risk youth in a retreat focusing on leadership development, personal transformation, and social consciousness. The program also provides case management services.

INVESTMENT BENEFITS



Community Organizing programs benefit at-risk youth

At-risk youth were re-directed to job training, skills development, and career achievement goals.

Programs helped build stronger and more organized communities that provide at-risk youth with healthy environments and alternatives to violence.

IMPACT ON PUBLIC SAFETY

Increased employment and training opportunities

62% of clients served by programs in this strategy were placed in employment.

87% of clients served by programs in this strategy were placed in employment training.

1,300+ residents attended CCNI events. CCNI continued to strengthen resident leadership capacity in Sobrante Park, providing technical assistance to the NCPC/RAC co-chairs and helping to organize residents.

Oakland Measure Y 2011-2012

Young Adult Reentry and Employment Services

OVERVIEW

This strategy is comprised of two different types of programs that provide services to justice system-involved adults on probation or parole. Reentry Employment programs provide a range of employment-related services. Project Choice programs provide intensive case management and support services that start while clients are still incarcerated in order to set the groundwork for a successful transition from custody into the community.

388

served

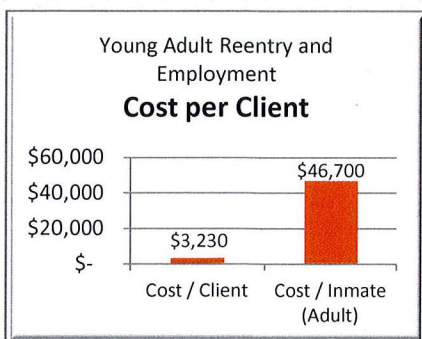
Reentry Employment Programs

- Volunteers of America Bay Area
- Goodwill Industries
- Workfirst Foundation (America Works)
- Youth Employment Partnership

Project Choice

- The Mentoring Center
- Volunteers of America Bay Area

INVESTMENT
BENEFITS



Reentry and Employment programs help save money

Serving clients through Reentry and Employment programs is a considerably more efficient alternative to incarceration. The cost of incarceration is 14 times greater than the average cost per client.

Sources: CDCR, CJCJ, and CLAO

IMPACT ON PUBLIC SAFETY

Increased preparation for reentry

308 consented and received minimum service

250 matched to justice system data

100% of clients served by Volunteers of America (Reentry Employment) retained employment for more than 30 days.

89% of clients served by The Mentoring Center (Project Choice) returned to Oakland with a plan for meeting their basic needs, such as food and shelter.

Reduced justice system involvement

50% fewer Volunteers of America Bay Area (Project Choice) clients were arrested the year after service than the year before service.

53% reduction in the number of clients convicted of a new offense among clients served by Workfirst Foundation.

71% reduction in the number of clients arrested for a new offense among clients served by Youth Employment Partnership.

Oakland Measure Y 2011-2012

Youth Comprehensive Services | Juvenile Justice Center

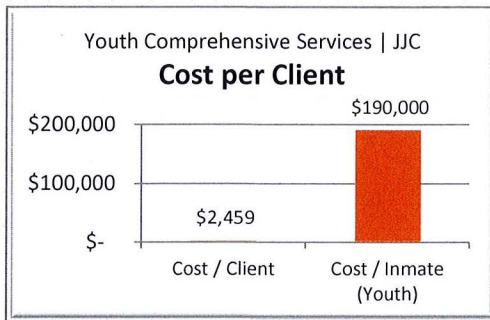
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OVERVIEW

Programs in this strategy of Youth Comprehensive Services provide wraparound support services for youth released from Juvenile Hall to help improve school engagement and reduce involvement in the justice system.

- California Youth Outreach
- East Bay Agency for Children
- East Bay Asian Youth Center
- The Mentoring Center
- Youth UpRising

INVESTMENT
BENEFITS



JJC programs help save money

Serving clients through Juvenile Justice Center programs is a considerably more efficient alternative to incarceration. The cost of incarceration is 77 times greater than the average cost per client.

Sources: CDCR, CJCJ, and CLAO

IMPACT ON PUBLIC SAFETY

Increased education opportunities

255 consented and received minimum service

248 matched to justice system data

76% of JJC clients were reenrolled in school or referred to an educational setting.

Reduced justice system involvement

61% reduction in the number of clients arrested for new delinquent offenses among clients served by the five programs.

67% reduction in the number of clients adjudicated for new delinquent offenses among clients served by the five programs.

91% reduction in the number of clients adjudicated for new delinquent offenses among clients served by The Mentoring Center.

80% reduction in the number of clients adjudicated for new delinquent offenses among clients served by Youth UpRising.

Oakland Measure Y 2011-2012

Youth Comprehensive Services | Youth Employment

197

OVERVIEW

Programs in the Youth Comprehensive Services strategy serve youth who are more likely to have early indicators of risk for justice system involvement. The programs provide job training and/or subsidized job experience to Oakland youth afterschool or during the summer to increase their exposure to positive opportunities and reduce their risk for school failure and justice system involvement.

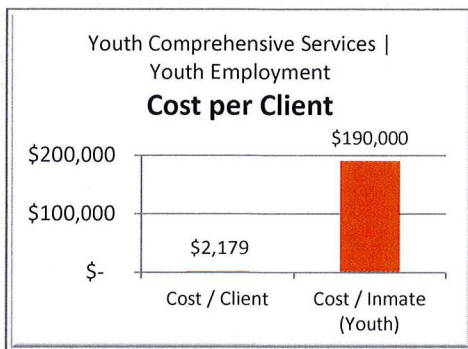
Summer Employment Programs

- Youth Employment Partnership
- Youth Radio
- Youth UpRising

After School Employment Programs

- Youth Employment Partnership
- Youth Radio

INVESTMENT BENEFITS



Youth Employment programs help save money

Serving clients through Youth Employment programs is a considerably more efficient alternative to incarceration. The cost of incarceration is 87 times greater than the average cost per client.

Sources: CDCR, CJCJ, and CLAO

IMPACT ON PUBLIC SAFETY

Reduced justice system involvement



66% reduction in the number of clients arrested for new delinquent offenses among clients served by the five programs.



82% reduction in the number of clients adjudicated for new delinquent offenses among clients served by the five programs.



100% reduction in the number of clients arrested for new delinquent offenses among clients served by Youth Employment Partnership (After School Employment).



67% reduction in the number of clients adjudicated for new delinquent offenses among clients served by Youth Radio (After School Employment).

155 consented and received minimum service

130 matched to justice system



2016 MAR 10 PM 1:25


City Attorney

OAKLAND CITY COUNCIL

RESOLUTION No. _____ C.M.S.

Introduced by Councilmember _____

RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR TO ENTER INTO A MEMORANDUM OF UNDERSTANDING WITH ALAMEDA COUNTY, OAKLAND UNIFIED SCHOOL DISTRICT, AND ALAMEDA COUNTY OFFICE OF EDUCATION TO DELINEATE PARTNER ROLES AND ONGOING COORDINATION OF EFFORTS AT THE ALAMEDA COUNTY JUVENILE JUSTICE CENTER TRANSITION CENTER

WHEREAS, Alameda County juvenile justice system-involved youth have a high likelihood of returning to the Juvenile Justice Center (JJC) for a violation or new crime; and

WHEREAS, the *2010 Comprehensive Blueprint for Youth Reentry in Alameda County* emphasized the need for Alameda County to ensure juvenile justice system-involved youth receive “continuity of care through community partnerships, coordinated discharge planning and sharing of information.”; and

WHEREAS, the Oakland Unite division of the Human Services Department (HSD) leveraged funds from the City of Oakland’s Violence Prevention and Public Safety Act of 2004 (Measure Y) to initiate the Juvenile Justice Wraparound Strategy in 2007 and create formal partnerships with Alameda County Probation Department (ACPD), Oakland Unified School District (OUSD), Alameda County Health Care Services Agency (ACHCSA), and community-based organizations to meet the needs of juvenile justice system-involved youth transitioning out of detention including educational support, social services, housing services, employment, intensive case management, and advocacy; and

WHEREAS, in November 2014, the Oakland Public Safety and Services Violence Prevention Act (Measure Z) was approved by Oakland voters which allows Oakland Unite to re-commit its investment and efforts in violence prevention and intervention strategies aimed at high-risk youth and young adults, such as the Juvenile Justice Wraparound Strategy, with a particular focus on strengthening coordination and partnership with our public partners to interrupt the cycle of violence and recidivism; and

WHEREAS, the City of Oakland financially supports the JJC Transition Center through Measure Z funding by: (1) providing \$80,000 to OUSD annually to partially fund the OUSD Educational Services Coordinator position, (2) providing \$90,000 to ACPD annually to partially fund a Probation Unit Supervisor, and (3) allocating \$1,120,000 annually for grant agreements with community-based organizations that provide intensive case management services; these agreements have already been approved by City Council via Resolution No. 85926 C.M.S; and

WHEREAS, the City of Oakland wishes to enter into a Memorandum of Understanding (MOU) with ACPD, ACHSA, OUSD and Alameda County Office of Education (ACOE) to formalize the JJC Transition Center (TC) collaborative; and

WHEREAS, the proposed MOU provides details of each agency's role in transitioning justice-involved youth from JJC to the community as follows: ACPD is the lead agency and provides overall coordination of the TC, OUSD and ACOE provide assistance with education reengagement, ACHCS provides staff for physical and behavioral health screenings and coordination of health care services, and Oakland Unite provides oversight for the services of community-based case management providers that support the youth and their families in the community; and

WHEREAS, section 504(l) of the City Charter authorizes the City Administrator to enter into intergovernmental agreements subject to City Council approval; now therefore be it

RESOLVED: That the City Administrator or her designee is hereby authorized to enter into a MOU with Alameda County, OUSD and ACOE to formalize the efforts of ACPD, ACHCSA, OUSD, and ACOE to coordinate resources and services for juveniles returning to Oakland following detention at the JJC, for an indefinite period that includes annual review by all parties; and be it

FURTHER RESOLVED: That the City Administrator or her designee is authorized to conduct all negotiations, execute and submit all documents, including but not limited to applications, agreements, amendments, modifications, and related actions which may be necessary in accordance with this resolution's basic purpose; and be it

FURTHER RESOLVED: That said agreement shall be reviewed as to form and legality by the Office of the City Attorney and copies will be filed in the Office of the City Clerk.

IN COUNCIL, OAKLAND, CALIFORNIA, _____

PASSED BY THE FOLLOWING VOTE:

AYES- BROOKS, CAMPBELL WASHINGTON, GALLO, GUILLEN, KALB, KAPLAN, REID, AND
PRESIDENT GIBSON MCELHANEY

NOES-

ABSENT-

ABSTENTION-

ATTEST: _____

LATONDA SIMMONS
City Clerk and Clerk of the Council
of the City of Oakland, California