

**CITY OF OAKLAND
AGENDA REPORT**

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2007 NOV -1 PM 6:31

TO: Office of the City Administrator
ATTN: Deborah Edgerly
FROM: Public Works Agency
DATE: November 13, 2007

RE: Report and Action on Fleet Usage, City CarShare Pilot Program, Commute Options,
Vehicle Locators Using Global Satellite Technology, and Fleet Replacement Needs

SUMMARY

This report provides information about the City's fleet utilization, Police Department vehicle utilization, the City CarShare Pilot Project, alternative commute options and the fleet replacement program. In addition, information on the costs associated with installing and using automatic vehicle locators on City-owned vehicles at the request of the Finance and Management Committee at its October 9, 2007, meeting.

FISCAL IMPACTS

Fleet utilization: Further reduction in the fleet could result in savings to the City; however, these savings would be partially decreased by an increased use in contracted car sharing.

City CarShare and AC Transit Universal Pass: The cost of the programs are determined by the number of persons who participate, the level of service offered, the program guidelines and cost of administering the program. These programs are outlined in more detail later in the report.

Vehicle locators: The cost of installing and implementing automatic vehicle locators using global satellite technology on approximately 1,500 City vehicles is estimated to range from \$1,251,600 to \$1,543,200, with ongoing costs ranging from \$539,000 to \$718,200 annually, starting in the second year. These costs would be passed through to the user departments as vehicle operating costs, and would increase vehicle rental rates by \$70 to \$100 per vehicle per month during the initial one-year start up period, and by \$30 to \$40 per vehicle per month for the life of the vehicle.

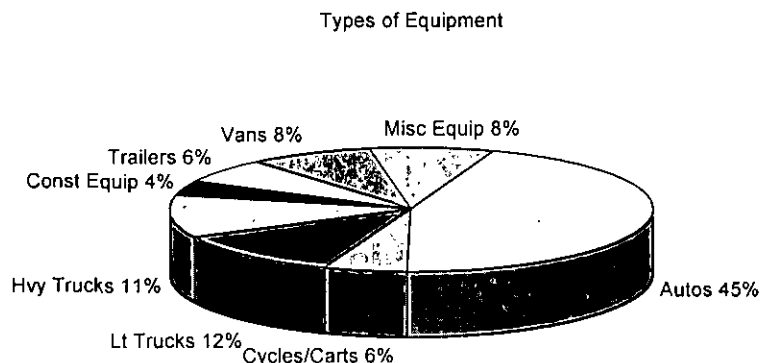
Fleet replacement: Replacing overaged vehicles and equipment identified in this report is estimated to cost \$5,355,771. Funds have not been identified to cover these expenditures.

KEY ISSUES AND IMPACTS

The Equipment Services Division (ESD) of the Public Works Agency (PWA) is responsible for "cradle to grave" equipment services, including vehicle and equipment maintenance and repair, governmental and environmental compliance, vehicle and equipment specification development, acquisition and disposal, repair part acquisition, motor pool services, the purchase and management of fuel for City-owned vehicles and equipment, and specialized services such as vehicle wash and outside vehicle/equipment rental.

Item: _____
Finance and Management Committee

The ESD currently maintains approximately 1,727 pieces of equipment, of which 45% are autos, 20% are light trucks and vans, and 15% are heavy trucks and construction equipment. The fleet size decreased by approximately 146 units or 8% since its high of 1,830 in FY 2002-03. The chart below illustrates the makeup of the fleet.



The fleet has continued to remain in the low 1700 range over the last five years. Fleet size has increased slightly in the past two years because of the addition of 33 vehicles purchased either with grant or other program funds to support increased Homeland Security operations, Measure Y problem solving officers, police recruiting, traffic control, and increased PWA heavy paving. *Attachment A* lists the vehicles/equipment added to the fleet and their costs.

The City's fleet is driven approximately 8,800,000 miles per year, has an average age of 9.1 years, and an estimated replacement value of \$79 million.

Fleet Reduction

In February 2003, the ESD was directed to work with agencies and departments to reduce the size of the fleet, increase efficiencies and reduce costs. Two hundred vehicles were identified as having low mileage. The City Manager directed agency/department heads to turn in vehicles if they were truly underutilized, or to justify their retention to the Equipment Services Manager. Agencies subsequently turned in 50 vehicles and the various agency/department heads provided justification for retention of 55 vehicles. The City Manager and ESD staff obtained agreement from the Oakland Police Department (OPD) that their remaining 95 vehicles would be rotated to assure full utilization, or would be placed in an interdepartmental pool.

The Equipment Services Division reduced the fleet by an additional 76 vehicles by reducing the number of spare vehicles being kept in reserve. This effort resulted in an 8% reduction in the total fleet.

Currently, there are 62 vehicles throughout City departments that have been identified as underutilized. In order to further reduce the fleet and to provide stronger oversight over fleet utilization, the ESD developed a policy (*Attachment B*) creating the Fleet Utilization Management Committee (FUMC). This new committee provides the oversight, structure and buy-in at top levels to move beyond an impasse that may arise when a vehicle is identified that a user department does not want to relinquish. The FUMC is composed of the Directors of Budget, Finance and Management, and Contracting and Purchasing, the Assistant Director of Public Works' Infrastructure and Operations, and the Equipment Services Manager. The committee's role is to review vehicle utilization quarterly, advise agencies/department of those units that appear to be underutilized, and to recommend retention, reassignment, or disposal of those units that are chronically underutilized.

This form of fleet utilization oversight has worked well for other large cities. In 2005, the City of Philadelphia was able to reduce its fleet by 8% through its Fleet Reduction and Containment Committee. Philadelphia's committee obtained buy-in to reduce the fleet from its elected officials and executive management, and had the authority to make decisions concerning vehicle assignments in a sometimes politically and emotionally charged environment. To mitigate and eliminate negative impacts on service delivery, the City of Philadelphia promoted its existing mileage reimbursement program and created automated vehicle sharing and vehicle allowance programs for employees who were compelled to relinquish their vehicles.

The ESD has replicated this successful program by inaugurating the FUMC and developing the Administrative Instruction on Fleet Utilization Review. In addition, the ESD expanded its downtown pool of City-owned vehicles and makes City CarShare vehicles available to those departments/employees that may be impacted by the reduction of underutilized vehicles.

Police Vehicle Utilization

In February 2003, staff identified 48 patrol cars and 47 non-patrol staff cars and vans assigned to the Police Department as possibly underutilized. The City Manager and ESD staff worked with the Police Department to set up a rotation program for the patrol vehicles and an interdepartmental pool for the non-patrol vehicles. However, ESD staff realized that many vehicles assigned to the Police Department were still being unevenly used.

To address this issue, ESD worked with OPD to re-establish fleet maintenance personnel at the Police Transportation Lot (PTL). In September 2006, five FTEs were added to the ESD to provide oversight of vehicles assigned to OPD. The four Automotive Equipment Service Workers and one Equipment Supervisor provide vehicle assignment, minor maintenance and repair, fleet tracking, coordination of maintenance/repair functions with the Automotive and Body Shops, and other fleet-related duties required at both Police Transportation and the Eastmont Substation.

Item: _____
Finance and Management Committee
November 13, 2007

Since establishment of this shop, vehicle downtime has decreased. In addition, it has freed OPD's sworn personnel to focus on policing issues instead of assigning vehicles. Rotation of vehicles for maximum utilization has been accomplished and a full complement of marked vehicles is available on every shift, assuring full officer deployment as it relates to availability of vehicles.

Use of Police Department Vehicles for Officers and Staff

The Police Department fleet is comprised of 625 vehicles and equipment, of which 245 are marked and 139 are unmarked patrol cars. The remaining 241 vehicles are motorcycles, vans, staff cars, trucks, trailers, and specialty units.

Attachment C provides a current assignment list of each of the vehicles used by the Police Department; *Attachment D* lists the 46 vehicles used by OPD personnel for business and personal commute purposes.

Marked Ford Crown Victoria sedans are used to provide police patrol services within the city and are not driven for commute purposes. Unmarked full-sized cars are used by investigators, inspectors, or upper management/supervisory staff to conduct City business, and on a smaller scale, as assigned take-home vehicles for upper management and unit members that may be on-call. Smaller staff cars, station wagons and vans are used by evidence technicians or other units, such as Neighborhood Service Coordinators.

City CarShare Pilot Program

At the committee's direction, ESD staff began a pilot program with City CarShare in October 2006. Base costs for the one-year contract were \$31,700, which included \$1,600 monthly for two Toyota Priuses, \$500 per month for customer service, and a one-time cost of \$4,400 for signage, website design, and hardware installation. City CarShare charges an initial enrollment fee of \$30.00 per person. The rental rate for the contract period is \$4.00 per hour plus \$0.44 per mile, or an average of \$6.50 per hour for short trips. Effective November 1, 2007, the rental rate will increase to \$5.00 per hour, and the mileage rate will decrease to \$0.40, which will still keep the average for short trips at approximately \$6.50 per hour.

During the pilot phase, the City opened enrollment to several departments housed downtown. In addition, persons who regularly used the City-owned pool cars located in the Clay Street Garage were provided City CarShare information and encouraged to enroll. Thirty-four 34 persons enrolled in City CarShare. ESD staff anticipates that as underutilized vehicles are identified and removed by the FUMC, demand for and enrollment in City CarShare will increase. In addition, communications staff from the City Administrator's Office will team with the Public Works Agency to devise and implement a comprehensive employee information campaign designed to encourage the use of City CarShare instead of fleet vehicles. The campaign could include announcements on citywide email,

Oaknet, at fleet log locations, in the Bridges newsletter, in City lunchrooms and at other bulletin board locations. Opportunities for cross-promotion with City CarShare will also be explored by the City Administrator's Office. In addition, an Administrative Instruction will be written and published to all City agencies/departments to ensure this practice is institutionalized.

Alternatives to Driving – AC Transit Universal Pass Program

AC Transit's Universal Pass Program allows employers to pay for a discounted transportation fare program for their employees in a group rate package as opposed to a cost per person package. Program eligibility is based on the employer and is usually decided through union negotiations. It generally includes fully benefited employees or the determination may be based on where an employee lives. The program is still in development and awaiting Board approval, which is scheduled for fall 2007. Currently AC Transit is working to standardize the universal pass program in terms of cost, eligibility, and other pre-determined guidelines and criterion.

AC Transit joined the City of Berkeley in a demonstration program, "Eco Pass", aimed at countering auto congestion by providing city employees with fare-free access to the District's network of more than 150 local and Transbay bus routes. Program objectives, anticipated pricing, and descriptions of the City of Berkeley Free EcoPass and University of California at Berkeley Bear Pass programs are included as *Attachment F*.

Automobile Allowances – AI 4403

According to Administrative Instruction 4403, "The City shall provide for the rental of privately owned vehicles from City officials and employees for the purpose of conducting City business. The purpose of renting privately owned vehicles is to "facilitate the transportation of City officials and associates conducting City business, such as field work, attending community meetings, site visits, court appearances, and inspection visits...The rental of a private vehicle for use on official City business is based upon need and the economic benefit to the City."

Flat automobile allowances paid to City officials and associates must be reported by the City as income and are subject to federal and state withholding.

Allowances are provided to City officials and employees as follows:

- Category I – Includes the Mayor, Vice Mayor, City Council Members, City Administrator, City Attorney and City Auditor.
- Category II – Covers designated associates in Units UK1, UM1, UM2, U31, and U41 including City Administrator's executive staff, agency heads, department heads, assistant or deputy agency directors, division managers and others as recommended by the Agency Director or

Department Head and approved by the City Administrator; or approved by the City Attorney or City Auditor for employees within their departments.

- Category III – Covers employees whose work assignment requires the use of a personal vehicle on a regular basis, as approved by the Agency Director or Department Head; or by the City Attorney or City Auditor for associates within their department.
- Category IV – Covers associates who drive their personal vehicles on an intermittent or occasional basis as approved by the Agency Director or Department Head, City Attorney or City Auditor.

The following chart outlines the number of City officials and employees receiving automobile allowances in each category:

Automobile Allowance Costs – Categories I, II and III FY 2007-08			
Auto Allowance Category	Number of Officials/ Employees	Monthly Amount	Annual Cost
I	2	\$ 750.00	\$18,000.00
I	11	\$ 550.00	\$72,600.00
II	8	\$ 400.00	\$38,400.00
II	88	\$ 350.00	\$369,600.00
III	134	\$ 137.55	\$221,180.40
Totals	249		\$719,780.40

Automobile Allowance vs. City-provided vehicle

Automobile allowances have proven to be more cost effective than providing City-owned or leased vehicles to management employees. As an example, the estimated cost to provide a City-owned subcompact car for one year to each of the persons receiving an automobile allowance is \$1,527,177. (This cost includes annual lease plus operations and maintenance, and fuel. Excluded are indirect costs, such as insurance, additional labor and overhead.)

Based on the above scenario, it is more economical to encourage certain City employees to use their personal vehicles for City business and receive a monthly allowance from the City for that vehicle's use.

FLEET REPLACEMENT

A fleet replacement program is a key component of a fleet management division's role in providing safe, reliable, and efficient vehicles/equipment to agencies and departments.

Item: _____
 Finance and Management Committee
 November 13, 2007

Funding for the Equipment Services Division replacement program is provided through the Equipment Fund (fund 4100), which is an Internal Service Fund (ISF). The ISF charges users for services provided by the Equipment Services Division and the revenues received should be sufficient to cover the cost of providing the services and replacing vehicles and equipment.

Vehicle/Equipment Replacement Financing

Prior to the FY 1999-2001 budget cycle, the City historically paid for vehicle and equipment replacement on a pay-as-you-go basis. In the FY 1999-2001 budget cycle, the Council approved a tax-exempt, private-placement lease structure that would utilize the annual vehicle replacement appropriation, \$4.8 million per annum, to finance the immediate replacement of 818 vehicles and equipment valued at approximately \$28,800,000.

In the FY 2001-03 budget cycle, PWA identified an additional 247 vehicles/equipment that were due for replacement and requested approval of a second \$15.3 million tax-exempt, private-placement lease to finance the acquisition of this equipment. Council approved this request in April 2002. At the time of this issuance, the Treasury Division took advantage of lower interest rates and refinanced the balance of the 2000 Master Lease Purchase, saving the City \$766,051.

The advantage of financing equipment acquisition through a lease rather than a pay-as-you-go system is that leasing a vehicle does not require the user department to provide the cost to acquire the vehicle up front. Acquisition costs can be programmed into the lease, requiring the user department to fund only the debt service for that vehicle, plus any operations and maintenance costs. In a pay-as-you-go system, the user department must fund the initial acquisition cost, operations and maintenance costs, and replacement costs.

In February 2007, Council authorized the use of the interest income generated from the 2000 and 2002 Equipment Master Leases to purchase 69 replacement police vehicles. All remaining funds from these leases have been expended on replacement equipment identified in the FY 2003-05 funding cycle.

Vehicle/Equipment Replacement Criteria

There are several ways to determine the best time to replace a vehicle in a municipal fleet. Generally, lifecycle costing or time and mileage criteria are used to determine the best replacement strategy. To ensure that vehicles and equipment were being used to their optimal levels, the Equipment Services Division developed expanded criteria for making replacement/retention decisions by combining aspects of lifecycle costing and time and mileage. A point system was developed that took into account not only mileage, age, and maintenance history, but also took a closer look at the specific mechanical systems and body components on each unit. The evaluation process included mechanics and service workers who maintain and repair the vehicles; the first-line supervisors who oversee the

Item: _____
Finance and Management Committee
November 13, 2007

repair work orders and interface with the user departments, and the division manager who coordinates vehicles/equipment due for replacement with the ten-year replacement plan.

As a result of this three-tiered evaluation process, the Equipment Services Division has been able to make more informed replacement/retention decisions, even in the absence of an automated fleet management system. This benefits the City by maximizing the financial investment made in the fleet while minimizing costs associated with retaining vehicles beyond their useful life.

Ten-Year Replacement Plan

In preparation for acquiring vehicles and equipment with lease financing, the Equipment Services Division developed a ten-year replacement plan that would replace the overaged vehicles and equipment in the fleet, and would maintain a regular, consistent future replacement schedule. Vehicles and equipment should be replaced before they begin to incur significant repair costs and when they would bring the highest return when sold at auction.

Staff completed the first two-year cycle of the replacement plan by acquiring more than 800 vehicles/equipment funded in FY 1999-2001. As staff began to implement the replacement of 247 vehicles/equipment in FY 2001-03, purchasing was halted while a review of the fleet was conducted. Staff was not allowed to resume purchasing until FY 2003-05, which was when the balance of the 2002 Equipment Master Lease was expended.

As a result, the City is behind in replacing vehicles and equipment. *Attachment F* lists the vehicles and equipment that are in most urgent need of replacement in order to maintain operational efficiencies within the various agencies/departments. This list represents a small subset (approximately one-third) of the actual list of vehicles that need to be replaced. Included in this list are emergency response vehicles for Fire, marked police vehicles, parking enforcement vehicles, and various units required for parks and other infrastructure maintenance. Staff estimates the cost to replace the 67 identified vehicles is \$5,355,771.

GLOBAL SATELLITE VEHICLE LOCATORS

During the September 11, 2007, Finance and Management Committee meeting, the committee directed staff to include information in this report on implementing automatic vehicle locators (AVL) that use global satellite technology on the City's fleet.

Staff requested preliminary cost information from three nationally known vendors—@Road, EJ Ward, and NetworkCar.

As can be expected from this fast-growing segment of fleet services providers, each vendor offers multiple tiers of service with a variety of options available beyond simple vehicle location. Some

features include on-board engine diagnostics (which may also be used to satisfy the California Bureau of Automotive Repair (BAR) requirements for biennial smog testing of gasoline- and alternative fuel-powered vehicles), tire pressure monitoring (for fuel efficiency); fuel management, and preventive maintenance scheduling, among many others.

Each of the vendors contacted stated it could provide "real time" vehicle location information that could be interfaced with the City's Enterprise ESIR Geographic Information System (GIS) and the Maximus FASuite fleet management system. The advantages this application provide are faster, more efficient disaster response, and incident dispatch for complaints and requests for service.

The following chart provides preliminary estimates for acquiring and outfitting 1,500 City vehicles with GPS vehicle locators and monthly data service for individual vehicle tracking for a one-year period. NetworkCar and @Road also include engine diagnostic reports.

GLOBAL SATELLITE TECHNOLOGY REAL TIME VEHICLE LOCATION SERVICES			
	EJ Ward Ward Track 400	@Road GeoManager iLM® 2730*	NetworkCar Networkfleet 3500*
GPS hardware	\$ 855,000	\$ 547,500	\$ 600,000
Monthly Service (12 mos.)	\$ 540,000	\$ 718,200	\$ 539,100
Installation	Included	\$ 277,500	\$ 112,500
Activation fee	\$ 30,000	Waived	N/A
Implementation and training	\$ 8,000		Included
Annual licensing	\$ 4,000		
	\$ 1,437,000	\$ 1,543,200	\$ 1,251,600
*Includes engine diagnostic reports			
September 30, 2007			

For 1,500 units, the first-year costs range from \$1,251,600 to \$1,543,200, with second-year ongoing costs ranging from \$539,000 to \$718,200 annually. The 1,500 units would include all City-owned vehicles in all agencies/departments. Excluded from this program would be non-self-propelled equipment, attachments, and off-road construction equipment. This program is estimated to increase vehicle rental rates by \$70 to \$100 per vehicle per month during the initial one-year start up period, and by \$30 to \$40 per vehicle per month for the life of the vehicle.

Staff's recommendation is to determine the scope required for this application, develop an RFP and either solicit proposals or explore cooperative purchasing opportunities with other municipalities.

Item: _____
 Finance and Management Committee
 November 13, 2007

RECOMMENDATION AND RATIONALE

Staff has presented several options for further fleet reductions, including transferring, reassigning or disposing of underutilized vehicles, expanding the pool of unassigned vehicles, augmenting a pool with a contracted car-sharing service provider, and subsidizing employees' commute.

Staff has developed a policy that will define the criteria for removing an underutilized vehicle from specific agency/department assignment, and the process for appealing such a removal.

Staff requests that the Council allocate funding for these programs as soon as additional funding become available; and revisit the issue of fleet replacement as a priority during the mid-cycle budget review.

ACTION REQUESTED OF THE CITY COUNCIL

Staff recommends that Council accept the supplemental report.

Respectfully submitted,



Raul Godinez, II, P.E.
Director, Public Works Agency

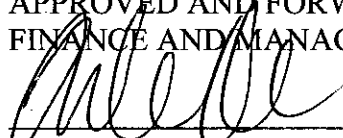
Reviewed by:
Bruce Saunders, Assistant Director
Department of Infrastructure & Operations

Prepared by:
Stephanie McCormick, Equipment Services Manager
Equipment Services Division

Attachments:

- A: Increases to Fleet
- B: Draft Fleet Utilization Review Administrative Instruction
- C: Police Vehicle Assignments
- D: Police Department Take Home Vehicles
- E: AC Transit Universal Pass Program
- F: Fleet Replacement

APPROVED AND FORWARDED TO THE
FINANCE AND MANAGEMENT COMMITTEE:



OFFICE OF THE CITY ADMINISTRATOR

Item: _____
Finance and Management Committee
November 13, 2007

**ADDITIONS TO THE CITY FLEET
2006 AND 2007**

ATTACHMENT A

Equip #	Year	Make	Model	Description	Department	Orig Cost	In Svc Date
0017	2008	FMD	ESCAPE HYBRID	COMPACT SUV	FIRE	\$24,300	09/24/2007
0250	2008	FMD	F-350 SUPER DUTY	PICKUP TRUCK 4X4 CREW CAB	FIRE	\$37,556	09/07/2007
2513	2008	JDC	HPX	GATOR, 4X4 WITH AMBULANCE PACKAGE	FIRE	\$14,154	09/07/2007
8987	2008	PEQ	510	TRAILER TILT	FIRE	Incl w/Gator	09/07/2007
1769	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1770	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1771	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1772	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	09/04/2007
1773	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1774	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1775	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1776	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1777	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	09/05/2007
1778	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1779	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1780	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1781	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1782	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1783	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1784	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1785	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1786	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
1787	2007	FMD	CROWN VICTORIA	SLICK MARKED POLICE	POLICE	\$33,163	10/12/2007
2502	2007	JDC	GATOR6 U/VEH.	UTILITY TRUCK	PARKS AND RECREATION	\$20,063	05/11/2007
2503	2007	JDC	GATOR6 U/VEH.	UTILITY TRUCK	PARKS AND RECREATION	\$20,063	05/11/2007
2504	2007	JDC	GATOR6 U/VEH.	UTILITY TRUCK	PARKS AND RECREATION	\$6,799	05/11/2007
4549	2006	FRI	FL70	LDV SWAT VAN	POLICE	\$183,253	05/09/2007
4780	2008	LENCO	4333	CBRNE INCIDENT RESPONSE ARMORED VEHICLE	POLICE	\$215,486	
4799	2007	FMD	F-350	PICKUP CREW CAB SHORT BED	POLICE	\$31,807	08/18/2006
8529	2006	WEC	CW 1622-102	VAN BODY	POLICE	\$13,262	10/30/2006
8832	2007	DYP	PL350S	ASPHALT GRINDER - 14" CUTTING WIDTH	PWA	\$91,241	04/01/2007
9048	2006	WAN	WTSP75-LSAC	SOLAR ASSIST TRAFFIC DIRECTOR	POLICE	\$4,000	12/06/2006
9049	2006	WAN	WTSP75-LSAC	SOLAR ASSIST TRAFFIC DIRECTOR	POLICE	\$4,000	12/06/2006
						\$1,296,084	

Item # _____
Finance and Management Committee
November 13, 2007

**CITY of OAKLAND
ADMINISTRATIVE INSTRUCTION**

Subject:	FLEET UTILIZATION	Number:	44XX
References:	AI 4402	Effective Date:	October 1, 2007
Supersedes:	NONE	Responsible Agency:	Public Works Agency

I Purpose

To establish a process where underutilized vehicles are identified and disposition recommendations are made in order to maintain peak efficiency of fleet vehicles in user departments; and to identify where the use of Automobiles Rented to the City are most cost effective for routine tasks.

II Policy

The City shall identify the demand for fleet vehicles and assign them based upon actual, demonstrated, compelling need in the conduction of official city business; maximize existing vehicle utilization; minimize the number of fleet assets in the fleet and the capital and operating costs associated with these assets; and ensure fleet assets are accruing usage at a rate that makes their ownership economical.

III Definitions

<u>Term</u>	<u>Definition</u>
FUMC	Fleet Utilization Management Committee - Comprised of Finance and Management Agency Director, Budget Director, Public Works Department of Infrastructure and Operations Assistant Director, Contracting and Purchasing Director, and Equipment Services Manager
Low Utilization Vehicle	A vehicle used less than 3,600 miles annually – 300 miles per month. For equipment where usage is measured by hour, minimum usage shall be 1,800 hours annually or 150 hours per month.

IV Procedures and Guidelines

- A.** The FUMC will meet at least quarterly to review fleet vehicle utilization and make recommendations regarding disposition of underutilized vehicles/equipment.

A low-utilization vehicle is a vehicle used less than 3,600 miles annually – 300 miles per month, or for equipment where usage is measured by hour, minimum usage shall be 1,800 hours annually or 150 hours per month.

For reporting purposes, any vehicle in the fleet less than 12 months will be excluded from the analysis of underutilized vehicles, although usage will be measured for statistical purposes.

At a minimum, the FUMC will review the list of low utilization equipment and make a recommendation to retain, reassign, eliminate, or transfer an asset to the motor pool should the need to increase the motor pool exist. Below is the protocol to be followed as part of this examination.

B. Responsible Party and Action

Responsible Party

Action

Equipment Services

By September 30th of each year, will identify vehicles that have low utilization and will forward the lists to the appropriate agencies/departments. For reference purposes, the list will also include those vehicles that have not been identified as low utilization

Agency director/department head

By October 30th of each year, review each vehicle on the list and decide whether to request retention of the vehicle or release the vehicle. If the agency/department desires to retain the vehicle, the agency/department head must state so in writing, including a justification for its retention. If the department no longer needs the vehicle, it should be turned in to the Equipment Services Manager for disposition. All information from the agencies/departments must be forwarded by October 30th to the Equipment Services Manager who will review the information for completeness prior to forwarding it

to the FUMC.

FUMC

By November 30th of each year, review the justification for retaining vehicles, notify the agency/department head of each decision.

Agency Director/Department Head

Comply with decision of the FUMC or appeal the decision of the FUMC. Appeals should be made in writing within 15 days of notification of the decision of the FUMC and should be sent to the Equipment Services Manager. Appeals will be forwarded to the City Administrator for review and final decision. Copies of the appeals will be provided to members of the UMC for their review.

City Administrator

Review appeal and render final decision.

Equipment Services

Notify agency/department of final decision of the City Administrator.

Agency Director/Department Head

If appeal is not approved, turn vehicle in to the Equipment Services Division within 15 days.

DRAFT

A vehicle specifically designated as one to be turned in can be retained if another fleet asset with "comparable value" is substituted for it. The FUMC shall be the final determinant of whether the substituted asset is of "comparable value".

Equipment Services

Responsible for coordinating the final disposition of vehicles the FUMC designates for redeployment.

V Additional Information

This policy applies to all agencies/departments that operate City-owned vehicles and equipment. All City fleet assets fall under the auspices of this policy with the exception of the classes of equipment shown as excluded on *Attachment A*. Major exclusions are marked police field vehicles, fire apparatus, and off-road equipment. Other classes may also be excluded on a case-by-case basis, such as those units held by agencies/departments as reserves or back-up units.

DEBORAH EDGERLY
City Administrator

Attachment (1)

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3

FINANCE & MANAGEMENT CMTE.

NOV 13 2007

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
1003: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	83,777	EVOC, Training	86,569	175
1004: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	87,157	EVOC, Training	90,728	223
1006: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	80,042	PSO 6	89,101	566
1007: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	94,761	Motors	104,670	619
1008: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	78,274	SCHOOL	96,128	1,116
1010: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	87,460	EVOC, Training	89,363	119
1015: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	85,000	EVOC, Training	87,388	149
1018: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	79,475	CRT 4	88,060	537
1019: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	65,442	Walkers	75,295	616
1021: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	85,912	EVOC, Training	87,192	80
1022: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	82,400	EVOC, Training	83,457	66
1023: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	89,073	PAB-BACK UP	103,669	912
1025: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	82,054	TOTALD	93,915	741
1029: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	87,631	PAB-BACK UP	99,934	769
1030: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	82,285	EVOC, Training	84,699	151
1031: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	71,582	PAB-BACK UP	84,245	791
1032: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	81,674	EAST POOL CRT 1	83,097	89
1033: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	75,080	PSO 2, Sgt	78,258	199
1034: 2000 FORD CROWN VICTORIA MARKED	07/01/2000	63,443	EAST. PSO 4	66,650	200
1035: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	64,075	EAST. TRAFFIC	69,328	328
1036: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	75,598	Sgt,	92,728	1,071
1037: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	73,361	K9	93,962	1,288
1038: 2000 FORD CROWN VICTORIA MARKED	09/01/2000	58,702	Late Tac, Sgt	78,501	1,237
1039: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	87,915	K9	106,860	1,184
1040: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	77,284	K9	97,675	1,274
1045: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	37,811	CRT 4-Sgt	48,852	690
1046: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	86,944	EVOC, Training	88,767	114
1047: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	84,470	PAB BACKUP SGT.	103,555	1,193
1051: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	37,755	1st/2nd WATCH BEAT 14	48,054	644
1056: 2001 FORD WINDSTAR 7 PASSENGER VAN	07/01/2001	60,095	TEC	79,450	1,210
1058: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	23,370	PSO 1	34,641	704
1059: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	70,847	PAB-BACK UP	88,129	1,080
1062: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	54,522	3rd Watch, 35	79,547	1,564
1063: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	82,492	PAB-BACK UP	100,792	1,144
1064: 2001 FORD CROWN VICTORIA MARKED			NSC	14,439	902
1065: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	63,033	PAB POOL	89,282	1,641
1066: 2000 FORD E-150 VAN UNMARKED*	12/01/2000	9,372	Crime Lab	9,978	38
1068: 2000 FORD WINDSTAR VAN MARKED			Backgrounds/Recruitment	25,666	1,604
1070: 2000 FORD CROWN VICTORIA MARKED*	12/01/2000		Property Crimes	23,890	1,493
1073: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	50,591	3RD WATCH BEAT 5	73,992	1,463
1074: 2000 FORD CROWN VICTORIA MARKED			YFSS	46,632	2,915
1078: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	44,834	3rd Watch, 25	74,466	1,852
1079: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	28,019	EAST. FOOT PATROL	40,439	776
1081: 2000 FORD CROWN VICTORIA MARKED	09/01/2000	33,673	3RD WATCH 3L72	45,836	760
1082: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	42,653	3RD WATCH BEAT 12	67,857	1,575
1083: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	55,049	Motors/Walkers	67,996	809
1084: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	41,962	3rd Watch, 2	60,522	1,160
1085: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	51,689	School	72,750	1,316
1086: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	45,045	1st/2nd Watch, 24	74,661	1,851
1087: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	18,800	ABAT, Corp Yard	27,050	516
1088: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	23,193	EAST FOOT PATROL	43,536	1,271
1089: 2000 FORD CROWN VICTORIA MARKED	09/01/2000	43,606	ABAT	51,626	501
1090: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	47,646	Traffic	53,772	383
1092: 1991 CHEV GEO PRIZM 4D GSI NUMI DONATED DAR	10/13/1990	43,177	NSC	57,633	904
1093: 1991 CHEV GEO PRIZM 4D GSI NUMI DONATED DAR	10/13/1990	67,557	NSC	70,537	186
1094: 1991 CHEV GEO PRIZM 4D LSI NUMI DONATION DAR	10/13/1990	55,790	NSC	63,057	454
1095: 1991 CHEV GEO PRIZM 4D LSI NUMI DONATION DAR	10/13/1990	50,773	Cadets	50,773	0
1096: 1991 TOYOTA COROLLA LE 4DR NUMI DONATED DA	10/13/1990	44,939	NSC	45,392	28
1097: 1991 TOYOTA COROLLA 4DR NUMI DONATED DARE	10/13/1990	58,309	NSC	61,942	227
1098: 1991 TOYOTA COROLLA LE 4DR NUMI DONATED DA	10/13/1990	34,215	908	35,067	53

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
1103: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	52,317	PSO 3	63,175	679
1104: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	61,123	1st/2nd WATCH BEAT 10	81,681	1,285
1106: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	43,723	PSO 6	55,233	719
1107: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	70,211	PAB--BACK UP	91,580	1,336
1108: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	64,369	3RD WATCH BEAT 29	82,791	1,151
1109: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	53,854	CRT 1	61,177	458
1110: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	62,649	CRT 4	77,220	911
1111: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	89,043	TOTALED	#N/A	#N/A
1113: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	86,188	TOTALED	54,436	-1,985
1114: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	92,704	FOOT PATROL	107,749	940
1115: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	84,546	PAB. BACK UP	107,644	1,444
1121: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	84,081	EVOC, Training	82,935	-72
1122: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	66,625	PSO 2	85,403	1,174
1124: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	68,023	PSO 3	80,855	802
1125: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	89,837	EVOC, Training	92,129	143
1127: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	74,891	PSO 4	84,639	609
1128: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	86,665	EVOC, Training	89,221	160
1129: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	75,941	PSO	73,631	-144
1130: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	85,437	PSO 5	87,649	138
1131: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	83,425	EVOC, Training	82,522	-56
1134: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	80,700	EVOC, Training (Unusable)	82,279	99
1135: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	85,260	EVOC, Training	85,201	-4
1136: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	37,824	CRT 1-Sgt	63,003	1,574
1137: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	34,092	CRT 3 -Sgt	53,536	1,215
1138: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	54,621	CRT 5-Sgt	83,154	1,783
1139: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	40,001	CRT 1	53,157	822
1140: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	51,267	CRT 1	66,381	945
1141: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	39,162	CRT 3	51,481	770
1142: 2001 FORD CROWN VICTORIA UNMARKED	01/01/2001	34,255	CRT3	37,495	203
1143: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	48,421	CRT 5	63,770	959
1144: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	49,567	CRT 5	60,246	667
1145: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	44,564	SDU 1	61,260	1,044
1146: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	63,234	SDU 1	80,251	1,064
1147: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	64,700	SDU 1	80,796	1,006
1148: 2001 FORD CROWN VICTORIA MARKED	12/01/2000	24,593	SDU II	37,040	778
1150: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	67,071	Homicide	93,810	1,671
1151: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	66,766	SDU 1 Sgt.	58,753	-501
1153: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	30,845	Recruiting	37,160	395
1154: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	33,685	Warrants Officer	39,202	345
1155: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	72,966	Assault	101,856	1,806
1157: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	46,271	Rangers, Sgt	70,036	1,485
1158: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	17,118	Weapons	24,443	458
1159: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	59,939	IAD, Lt.	88,912	1,811
1160: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	57,433	PSA, Lt	81,036	1,475
1161: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	77,718	CID	98,226	1,282
1163: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	53,700	ROBBERY	74,637	1,309
1164: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	25,828	Training,SGT.	37,672	740
1165: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	24,960	Traffic, Sgt.	34,466	594
1166: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	93,431	YFSS	113,593	1,260
1168: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	22,767	WARRANTS	51,199	1,777
1169: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	38,048	Scoff	46,458	526
1170: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	76,485	YFSD/SVU	105,830	1,834
1171: 2001 FORD VAN MARKED			PAL, Van	29,971	1,873
1172: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	79,883	Personnel, Lt	80,962	67
1173: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	85,412	Homicide CID	117,664	2,016
1174: 1991 CHEV CM10905 ASTRO POL.PRIS.VAN SDU			TECHS	78,361	4,898
1176: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	65,409	TETF Sgt.	85,850	1,278
1177: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	61,999	Homicide	82,978	1,311
1178: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	46,057	SOG TETF	56,603	659
1181: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	39,546	Robbery	63,125	1,474

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
1182: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	28,938	Helicopter	66,863	2,370
1184: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	33,408	Robbery, Lt.	50,664	1,079
1186: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	91,190	Robbery SGT.	112,512	1,333
1187: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	60,752	Property Crimes	74,167	838
1188: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	29,051	WARRANTS	39,424	648
1189: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	81,964	Training, Sgt	92,813	678
1190: 2000 FORD CROWN VICTORIA UNMARKED	36861	20991	Backgrounds/Recruitment	30,616	602
1191: 2000 FORD EXPEDITION UNMARKED			PSA 3 LT.	106,954	6,685
1192: 2000 FORD EXPEDITION UNMARKED			SAC CAPT.	69,303	4,331
1193: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	52,850	OPOA	71,335	1,155
1195: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2000	43,961	YFSS, Lt.	64,218	1,266
1196: 2001 FORD EXPEDITION UNMARKED	01/01/2001	26,629	Weapons	34,220	474
1198 2001 FORD EXCURSION			SOG, Prisoner Trans	124,496	7,781
1199 2001 FORD EXCURSION			SOG, Prisoner Trans	119,681	7,480
1201: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	56,558	1st/2nd watch, Beat 35	80,912	1,522
1202: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	69,922	Pool	97,116	1,700
1203: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	70,989	School	78,182	450
1204: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	53,251	3rd watch, beat 19	69,396	1,009
1205: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	57,385	School	79,731	1,397
1206: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	69,131	SDU II, Sgt	66,823	-144
1207: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	75,469	3rd watch, 7	94,584	1,195
1208: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	77,871	3rd watch, 8	97,404	1,221
1209: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	57,617	3rd watch, beat 32	84,584	1,685
1210: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	70,903	3rd watch, 11	92,677	1,361
1213: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	87,177	FOOT PATROL	99,246	754
1214: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	95,966	3RD WATCH, 14	112,258	1,018
1216: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	75,139	3RD WATCH, 16	96,480	1,334
1217: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	62,667	PAB BACKUP	88,441	1,611
1218: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	58,899	PAB BACKUP	87,546	1,790
1220: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	52,952	TOTALED	80,111	1,697
1221: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	95,083	3rd watch, 21	121,210	1,633
1222: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	75,745	PAB BACKUP	104,045	1,769
1223: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	95,340	PSO 2	103,405	504
1224: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	72,718	3rd watch, 24	98,125	1,588
1229: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	80,399	TOTALED	101,870	1,342
1231: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	73,663	3rd watch, beat 31	99,942	1,642
1233: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	82,224	PSO 3	93,400	699
1237: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	54,299	Late Tac, Sgt	64,351	628
1241: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	113,559	EVOC, Training	112,549	-63
1242: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	39,820	3rd Watch, 3L71	54,260	903
1243: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	58,593	Eastmont	76,786	1,137
1244: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	53,416	3rd Watch, 3L73	68,576	948
1245: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	56,282		79,927	1,478
1246: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	64,574	Late Tac, Sgt	84,043	1,217
1247: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	63,303	YFSS SGT.	84,886	1,349
1248: 2002 FORD CROWN VICTORIA MARKED	12/01/2001	32,261	TRAFFIC	38,815	410
1249: 2001 FORD CROWN VICTORIA UNMARKED	12/01/2001	39,621	Traffic, Fatal Invest.	53,128	844
1250: 2001 FORD CROWN VICTORIA UNMARKED	10/01/2001	42,832	Traffic, Fatal Invest.	53,354	658
1252: 2002 FORD CROWN VICTORIA MARKED	11/01/2002	51,458	K9	75,682	1,514
1253: 2002 FORD CROWN VICTORIA MARKED	03/01/2002	32,770	1st/2nd Watch, 6	61,462	1,793
1254: 2002 FORD CROWN VICTORIA MARKED	03/01/2002	38,947	3rd watch, beat 26	62,832	1,493
1255: 2002 FORD CROWN VICTORIA MARKED	03/01/2002	10,621	3rd Watch , 34	43,687	2,067
1256: 2002 FORD CROWN VICTORIA MARKED	03/01/2002	10,733	1st/2nd watch, beat 28	54,076	2,709
1257: 2003 FORD CROWN VICTORIA UNMARKED	06/01/2002	12,997	PSA 4, Lt	43,875	1,930
1258: 2003 FORD CROWN VICTORIA UNMARKED	06/01/2002	25,975	CID SOS TETS SGT.	36,194	639
1270: 2002 HONDA CIVIC GX 4DR NGV	12/11/02	8,282	ABAT	18,879	662
1271: 2002 HONDA CIVIC GX 4DR NGV	12/11/2002	9,428	ABAT	16,208	424
1272: 2002 HONDA CIVIC GX 4DR NGV	12/11/2002	13,514	NSC	20,266	422
1273: 2002 HONDA CIVIC GX 4DR NGV	12/11/2002	12,310	NSC	15,944	227
1274: 2002 HONDA CIVIC GX 4DR NGV	12/11/2002	3,385	NSC	10,755	461

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
1275: 2002 HONDA CIVIC GX 4DR NGV	12/11/2002	29,896	PET	36,063	385
1276: 2002 HONDA CIVIC GX 4DR NGV	12/11/2002	12,144	PST II	22,994	678
1277: 1993 FORD ESCORT WAGON 4DR LX	07/20/1992	40,140	TRAFFIC XING GUARD	41,200	66
1281: 2002 FORD EXPLORER UNMARKED	09/30/2002	57,036	Airport	77,049	1,251
1282: 2002 FORD EXPLORER UNMARKED	09/30/2002	98,103	Airport	110,150	753
1283: 2002 FORD EXPLORER UNMARKED	09/30/2002	55,055	Airport	72,971	1,120
1289: FORD VAN UNMARKED			Technology Unit	9,762	610
1290: 2002 FORD EXPLORER MARKED	10/18/2001	62,011	Airport	93,686	1,980
1291: 2002 FORD EXPLORER MARKED*			Communications	529,031	33,064
1292: 2002 FORD CROWN VICTORIA MARKED*			Rangers	241,953	15,122
1293: 2002 FORD CROWN VICTORIA MARKED			SOS SGT.	20,640	1,290
1301: 2003 FORD CROWN VICTORIA MARKED	10/23/2002	52,130	3rd Watch, 1	69,274	1,072
1302: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	60,634	3rd watch, beat 28	80,051	1,214
1303: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	63,400	3rd watch, 3	85,606	1,388
1304: 2003 FORD CROWN VICTORIA MARKED	10/23/2002	52,879	3rd Watch, 4	71,093	1,138
1305: 2003 FORD CROWN VICTORIA MARKED	10/23/2002	64,560	3rd watch, beat 20	81,684	1,070
1306: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	58,807	3rd Watch, 6	76,378	1,098
1309: 2003 FORD CROWN VICTORIA MARKED	10/22/2002	68,540	3rd watch, 9	87,210	1,167
1310: 2003 FORD CROWN VICTORIA MARKED	01/01/2003	70,397	3rd watch, 10	93,040	1,415
1312: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	66,397	SCHOOL	85,288	1,181
1317: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	63,228	3rd watch, 17	87,173	1,497
1318: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	56,021	3rd Watch, 18	78,937	1,432
1320: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	92,799	PAB BACKUP	111,737	1,184
1322: 2003 FORD CROWN VICTORIA MARKED	10/23/2002	89,590	3rd watch, 22	110,033	1,278
1327: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	91,063	PAB BACKUP	118,298	1,702
1330: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	95,487	3rd watch, 30	117,146	1,354
1331: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	99,291	1st/2nd watch, 1	121,713	1,401
1332: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	92,304	PAB BACKUP	118,149	1,615
1333: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	79,973	3rd watch, 33	106,306	1,646
1334: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	99,778	PSO 3	112,882	819
1362: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	26,912	Airport	48,225	1,332
1363: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	54,000	Airport	67,000	813
1364: 2003 FORD CROWN VICTORIA UNMARKED	12/05/2002	73	BFO, Capt.	28,952	1,805
1365: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	41,962	Airport	90,800	3,052
1366: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	24,749	BFO, Capt.	56,277	1,971
1367: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	32,576	SOG, Lt.	46,301	858
1368: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	33,634	BFO, DC.	54,949	1,332
1369: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	7,098	COP	33,861	1,673
1370: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	59,000	YFSS	73,181	886
1371: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	206	DC, IAD	12,775	786
1372: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	216	BFO, Capt.	21,170	1,310
1373: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	1,093	Director of Administration	24,996	1,494
1374: 2003 FORD CROWN VICTORIA UNMARKED	03/10/2005	8,026	OCOP	34,549	1,658
1375: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	26	IAD, Capt	37,746	2,358
1376: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	1,049	CID, Capt.	44,074	2,689
1378: 2003 FORD CROWN VICTORIA UNMARKED	01/28/2005	11,810	BOA, CAPT.	31,838	1,252
1379: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	43,701	IAD, Lt	65,741	1,378
1380: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	18,995	SOG SDU 1 Sgt.	48,840	1,865
1381: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	771	OIG, Capt	10,055	580
1382: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	19,621	YFSD, Capt.	37,020	1,087
1383: 2003 FORD CROWN VICTORIA UNMARKED	01/06/2005	12,614	BFO OCOP,PIO	37,561	1,559
1384: 2003 FORD CROWN VICTORIA UNMARKED	11/01/2002	45	DC, Investigations	20,952	1,307
1395: 2003 FORD E-350 PRISONER TRANSPORT MARKED	02/17/2003		PATROL WAGON	56,168	
1396: 2003 FORD E-350 PRISONER TRANSPORT MARKED	02/17/2003		PATROL WAGON	52,349	
1397: 2003 FORD E-350 PRISONER TRANSPORT MARKED	03/05/2003		PATROL WAGON	67,441	4,215
1398: 2003 FORD E-350 PRISONER TRANSPORT MARKED	02/17/2003		PATROL WAGON	38,476	
1401: 2005 FORD CROWN VICTORIA MARKED	01/07/2005	23,987	TOTALED	46,267	1,393
1402: 2005 FORD CROWN VICTORIA MARKED	03/18/2005	21,743	TOTALED	52,807	1,942
1403: 2005 FORD CROWN VICTORIA MARKED	01/19/2005	26,938	1st/2nd Watch, 3	52,352	1,588
1404: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	24,352	1st/2nd Watch, 4	49,983	1,602

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
1405: 2005 FORD CROWN VICTORIA MARKED	02/10/2005	23,514	1st/2nd Watch, 5	53,447	1,871
1407: 2003 FORD CROWN VICTORIA MARKED	08/24/2004	35,460	1st/2nd Watch, 7	68,304	2,053
1408: 2003 FORD CROWN VICTORIA MARKED	10/27/2004	35,105	1st/2nd Watch, 8	74,174	2,442
1409: 2005 FORD CROWN VICTORIA MARKED	03/18/2005	27,449	1st/2nd Watch, 9	70,215	2,673
1411: 2003 FORD CROWN VICTORIA MARKED	09/14/2004	30,625	1st/2nd Watch, 11	74,634	2,751
1412: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	16,634	1st/2nd Watch, 12	55,642	2,438
1413: 2005 FORD CROWN VICTORIA MARKED	03/24/2005	29,354	1st/2nd Watch, 13	78,815	3,091
1414: 2003 FORD CROWN VICTORIA MARKED	10/11/2002	22,915	PRO NET OFFICER 211	49,645	1,671
1415: 2003 FORD CROWN VICTORIA MARKED	10/27/2004	31,014	1st/2nd Watch, 15	74,650	2,727
1416: 2005 FORD CROWN VICTORIA MARKED	04/21/2005	29,687	1st/2nd Watch, 16	66,732	2,315
1417: 2005 FORD CROWN VICTORIA MARKED	07/07/2005	13,626	1st/2nd Watch, 25	52,727	2,444
1418: 2005 FORD CROWN VICTORIA MARKED	03/25/2005	30,209	1st/2nd Watch, 18	71,912	2,606
1419: 2005 FORD CROWN VICTORIA MARKED	03/28/2005	27,251	1st/2nd Watch, 19	69,478	2,639
1420: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	14,552	1st/2nd Watch, 20	57,764	2,701
1421: 2003 FORD CROWN VICTORIA MARKED	08/24/2004	50,533	1st/2nd watch, 21	88,610	2,380
1422: 2005 FORD CROWN VICTORIA MARKED	05/13/2005	28,390	1st/2nd Watch, 22	75,824	2,965
1423: 2003 FORD CROWN VICTORIA MARKED	10/22/2004	33,020	1st/2nd Watch, 23	74,766	2,609
1425: 2003 FORD CROWN VICTORIA MARKED	10/05/2003	61,230	1st/2nd watch, 17	107,941	2,919
1426: 2003 FORD CROWN VICTORIA MARKED	08/23/2004	48,096	1st/2nd watch, 26	91,132	2,690
1427: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	17,886	1st/2nd Watch, 27	65,737	2,991
1429: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	5,625	1st/2nd Watch, 29	55,149	3,095
1430: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	483	1st/2nd Watch, 30	52,091	3,226
1431: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	21	1st/2nd Watch, 31	50,262	3,140
1432: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	13,261	1st/2nd Watch, 32	59,782	2,908
1433: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	3,610	1st/2nd Watch, 33	53,555	3,122
1434: 2005 FORD CROWN VICTORIA MARKED	01/01/2005	436	1st/2nd Watch, 34	58,539	3,631
1435: 2003 FORD CROWN VICTORIA MARKED	08/24/2004	58,009	1st/2nd watch, 2	103,059	2,816
1436: 2003 FORD CROWN VICTORIA MARKED	11/01/2002	9,935	1st/2nd Watch, 71	37,292	1,710
1437: 2003 FORD CROWN VICTORIA MARKED	01/24/2005	28,429	1st/2nd Watch, 72	57,528	1,819
1438: 2003 FORD CROWN VICTORIA MARKED	11/01/2002	19,626	1st/2nd Watch, 73	54,919	2,206
1439: 2003 FORD CROWN VICTORIA MARKED	11/01/2002	31	3rd watch, 3L74	3,219	199
1440: 2003 FORD CROWN VICTORIA MARKED	05/06/2005	13,531	Homicide	28,375	928
1441: 2003 FORD CROWN VICTORIA MARKED	11/01/2002	41	3rd watch 3L75	16,236	1,012
1442: 2003 FORD CROWN VICTORIA MARKED	11/01/2002	78	3rd watch, 3L76	13,284	825
1443: 2003 FORD CROWN VICTORIA MARKED	11/01/2002	35	1st/2nd Watch, 75	50,595	3,160
1444: 2003 FORD CROWN VICTORIA MARKED	01/01/2003	122	1st/2nd Watch, 76	52,699	3,286
1445: 2003 FORD CROWN VICTORIA MARKED	04/01/2005	28,847	1st/2nd Watch, 74	67,007	2,385
1681: UNMARKED COVERT	07/08/1997	53,565	Vice	53,565	0
1691: 1996 FORD ESCORT 4DR	03/27/1996	40,112	NSC	45,445	333
1692: 1996 FORD ESCORT 4DR	03/27/1996	31,667	NSC BACKUP	39,037	461
1693: 1997 FORD CROWN VICTORIA UNMARKED	08/31/1996	57,380	TRANSPORTATION	58,633	78
1694: 1997 FORD CROWN VICTORIA UNMARKED	08/31/1996	68,294	Traffic	80,532	765
1713: 1997 FORD CROWN VICTORIA MARKED - TRAINER	01/21/1998	65,200	EVOC, Training (Pit Car)	65,200	0
1714: 1997 FORD CROWN VICTORIA MARKED - TRAINER	12/09/1997	66,105	EVOC, Training (Pit Car)	71,493	337
1741: 1997 FORD CROWN VICTORIA UNMARKED	10/28/1997	75,218	SDU 1	90,466	953
1742: 1997 FORD CROWN VICTORIA UNMARKED	01/27/1998	71,702	TRANSPORTATION	74,262	160
1743: 1997 FORD CROWN VICTORIA UNMARKED	10/15/1997	86,922	CRT 5	94,384	466
1744: 1997 FORD CROWN VICTORIA UNMARKED	12/11/1997	47,601	PET	56,080	530
1745: 1997 FORD CROWN VICTORIA UNMARKED	12/11/1997		Sgt (SWAT)	83,004	5,188
1769: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 5	53	
1770: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 2	55	
1771: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 2	43	
1772: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 5	296	
1773: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 2	53	
1774: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 6	41	
1775: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 3	55	
1776: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 3	15	
1777: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 2	268	
1778: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 4	54	
1779: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 5	90	

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
1780: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 6	45	
1781: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 6	43	
1782: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 6	41	
1783: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 1	41	
1784: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 4	44	
1785: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 6	43	
1786: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 3	46	
1787: 2007 FORD CROWN VICTORIA SLICK MARKED	10/12/2007		PSO 1	40	
1846: 1998 FORD CROWN VICTORIA MARKED	05/27/1999	60,244	K9	73,575	833
1851: 1998 FORD CROWN VICTORIA UNMARKED	11/09/1998	50,991	ID, Manager	64,211	826
1852: 1998 FORD CROWN VICTORIA UNMARKED	05/27/1999	80,227	Robbery	101,220	1,312
1853: 1998 FORD CROWN VICTORIA UNMARKED	05/27/1999	81,687	SVU	76,352	-333
1856: 1998 FORD ESCORT 4DR LX	11/01/1997	24,908	NSC	28,887	249
1858: 1998 FORD ESCORT 4DR LX	11/01/1997	36,048	NSC	41,151	319
1859: 1998 FORD ESCORT 4DR LX	11/01/1997	49,103	NSC	49,208	7
1862: 1998 FORD ESCORT 4DR LX	01/01/1998	15,954	NSC	15,954	0
1863: 1998 FORD ESCORT 4DR LX	10/01/1997	29,088	NSC	30,458	86
1864: 1998 FORD CROWN VICTORIA UNMARKED	11/09/1998	71,425	CID/ROBBERY	87,924	1,031
1867: 1988 CHEV CELEBRITY 1988 CHEVY CELEBRITY	1/1/1988	87,566	SAFE TF	87,566	0
1869: 1998 FORD CROWN VICTORIA MARKED			SVU	87,245	5,453
1871: 1998 FORD CROWN VICTORIA UNMARKED	03/24/1999	65,674	YFSS	69,784	257
1874: 1998 CHEV LUMINA 4D UNMARKED	02/23/1998	58,842	TOTALED	63,987	322
1879: 1998 CHEV LUMINA 4D UNMARKED	05/25/1998	40,382	Backgrounds	49,649	579
1881: 1998 CHEV LUMINA 4D UNMARKED	05/25/1998	39,261	IAD	66,404	1,696
1882: 1998 CHEV LUMINA 4D UNMARKED	06/10/1998	41,360	YFSS	63,871	1,407
1885: 1998 CHEV LUMINA 4D UNMARKED	12/01/1997	67,413	Animal Control,	77,010	600
1889: 1998 CHEV LUMINA 4D UNMARKED	06/05/1998	40,186	Property Crimes	45,958	361
1900: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	47,400	Walkers, Square	67,917	1,282
1901: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	34,527	CRT 2, Sgt	50,158	977
1902: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	27,015	CRT POOL	42,044	939
1903: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	52,283	CRT 2	65,914	852
1904: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	58,160	3rd watch, 13	83,654	1,593
1905: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	41,930	CRT 4	53,370	715
1907: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	47,830	CRT 4	57,955	633
1908: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	50,331	CRT 6	63,915	849
1909: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	43,802	CRT 6, POOL	55,055	703
1910: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	51,522	CRT 6, POOL	68,095	1,036
1911: 2000 FORD CROWN VICTORIA MARKED	09/01/2000	52,025	SGT, Backup	98,432	2,900
1912: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	47,334	CRT 3	60,444	819
1913: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	44,134	CRT 3	52,962	552
1914: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	78,227	3rd watch, 27	100,067	1,365
1915: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	92,210	CRT 1	98,757	409
1916: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	59,149	PET	71,279	758
1917: 2000 FORD CROWN VICTORIA MARKED	09/01/2000	40,510	TRAFFIC	48,924	526
1918: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	45,153	CRT 1	53,728	536
1919: 2000 FORD CROWN VICTORIA MARKED	08/01/2000	73,375	PAB BACKUP	98,956	1,599
1921: 2000 FORD CROWN VICTORIA MARKED	09/01/2000	56,873	FOOT PATROL SGT.	69,664	799
1922: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	53,365	PSO 6	61,554	512
1923: 2000 FORD CROWN VICTORIA MARKED	09/01/2000	53,255	CRT 6	63,784	658
1924: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	50,756	CRT5	56,377	351
1925: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	82,817	3rd watch, 23	105,696	1,430
1926: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	81,251	3rd watch, 15	102,273	1,314
1927: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	46,885	CRT 6-Sgt	57,994	694
1928: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	48,206	CRT 5	60,022	739
1929: 2000 FORD CROWN VICTORIA MARKED K9	12/01/2000	39,250	K9	53,572	895
1931: 2000 FORD CROWN VICTORIA MARKED K9	12/01/2000	55,846	K9	74,656	1,176
1932: 2000 FORD CROWN VICTORIA MARKED	12/01/2000	20,627	Talking Car	24,615	249
1933: 2000 FORD CROWN VICTORIA MARKED K9	12/01/2000	41,183	K9	53,736	785
1934: 2000 FORD CROWN VICTORIA MARKED K9	12/01/2000	49,103	K9	60,834	733
1936: 2000 FORD CROWN VICTORIA MARKED K9	12/01/2000	38,810	K9	53,979	948

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
1940: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	113,014	TRAFFIC	131,942	1,183
1941: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	81,231	BFO, Lt	88,323	443
1942: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	68,741	PSO 5	94,973	1,640
1943: 2000 FORD CROWN VICTORIA UNMARKED	07/01/2000	69,853	BFO, Lt	78,487	540
1944: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	43,027	GANGS	55,268	765
1945: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	47,081	BFO	54,937	491
1946: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	35,137	TETF	42,182	440
1947: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	62,188	BFO, Lt	75,757	848
1948: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	76,045	PSA 6, Lt	80,532	280
1949: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	72,822	Homicide	88,048	952
1953: 1999 FORD CROWN VICTORIA UNMARKED	11/12/1999	86,670	YFSS	96,592	620
1954: 1999 FORD CROWN VICTORIA UNMARKED	08/31/1999	27,533	Special Events	47,577	1,253
1955: 1999 FORD CROWN VICTORIA UNMARKED	06/01/1998	93,137	IAD	107,401	892
1957: 1999 FORD CROWN VICTORIA UNMARKED	11/15/1999	64,017	YFSS	74,367	647
1958: 1999 FORD CROWN VICTORIA UNMARKED	11/23/1999	83,463	Airport	93,461	625
1959: 1999 FORD CROWN VICTORIA UNMARKED	08/26/1999	73,548	Airport	79,049	344
1960: 1999 FORD CROWN VICTORIA UNMARKED	12/03/1999	34,959	Technology Unit	46,176	701
1961: 1999 FORD CROWN VICTORIA UNMARKED	09/15/1999	54,152	IAD	92,413	2,391
1963: 1999 FORD CROWN VICTORIA UNMARKED	11/12/1999	74,367	OIG	81,431	442
1964: 1999 FORD CROWN VICTORIA UNMARKED	12/03/1999	33,754	YFSS	37,964	263
1965: 1999 FORD CROWN VICTORIA UNMARKED	11/15/1999	27,723	TRAFFIC	49,153	1,339
1967: 1999 FORD CROWN VICTORIA UNMARKED	09/13/1999	56,984	IAD	103,802	2,926
1968: 1999 FORD CROWN VICTORIA UNMARKED	11/16/1999	76,911	Robbery	96,292	1,211
1969: 2000 FORD CROWN VICTORIA MARKED	08/31/2000	10,028	ABAT	17,744	482
1970: 1999 FORD CROWN VICTORIA UNMARKED	11/15/1999	73,924	YFSS	92,246	1,145
1971: 1999 FORD CROWN VICTORIA UNMARKED	08/01/1999	67,426	Range	88,551	1,320
1972: 1999 FORD CROWN VICTORIA UNMARKED	06/01/1998	88,410	Property Crimes	114,330	1,620
1974: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	70,365	PSA 5 Lt.	87,791	1,089
1975: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	38,103	Training	47,270	573
1976: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	94,096	BFO	134,565	2,529
1977: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	72,184	CID LT.	93,138	1,310
1978: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	74,817	Property Crimes	88,648	864
1979: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	58,947	IAD	89,265	1,895
1980: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	51,764	PATROL SGT.	73,067	1,331
1984: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	75,323	Homicide	108,342	2,064
1985: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	62,589	Homicide	104,205	2,601
1986: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	52,169	Traffic Investigation	79,078	1,682
1987: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	72,533	Homicide	92,968	1,277
1988: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	77,859	IAD	114,025	2,260
1989: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	79,616	CID LT.	95,362	984
1990: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	60,165	Communications, Lt.	77,534	1,086
1991: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	46,430	Property Crimes	61,871	965
1992: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	31,283	Special Projects OCOP, Sgt	42,440	697
1993: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	72,159	TRAFFIC	83,420	704
1994: 2000 FORD CROWN VICTORIA UNMARKED	12/01/2000	63,443	Property Crimes	78,402	935
1996: 1999 GENERAL MOTOR CORP. SAFARI VAN TM11005 TECH			Techs	60,277	3,767
1998: 1999 GENERAL MOTOR CORP. SAFARI VAN TM11005 TECH			Techs		
3016: 1990 FORD ESCORT 4DR WAGON	12/08/1989	17,319	POOL	17,319	0
3053: 2000 FORD FOCUS WAGON 4D SE	09/01/2000	29,345	Vehicle Abatement	35,139	362
3086: 2000 FORD FOCUS WAGON 4D SE	11/02/2000	49,146	Vehicle Abatement	39,431	-607
3087: 2000 FORD FOCUS WAGON 4D SE	09/01/2000	54,915	Vehicle Abatement	69,057	884
3088: 2000 FORD FOCUS WAGON 4D SE	08/29/2000	31,107	Vehicle Abatement	40,264	572
3089: 2000 FORD FOCUS WAGON 4D SE	01/01/2000	35,274	Scoff	44,499	577
3090: 2000 FORD FOCUS WAGON 4D SE	09/01/2000	32,248	Vehicle Abatement	42,111	616
3091: 2000 FORD FOCUS WAGON 4D SE	08/29/2000	48,018	Vehicle Abatement	51,122	194
3092: 2000 FORD FOCUS WAGON 4D SE	08/29/2000	44,447	Vehicle Abatement	57,986	846
3093: 2000 FORD FOCUS WAGON 4D SE	09/01/2000	19,681	Vehicle Abatement	27,677	500
3094: 2000 FORD FOCUS WAGON 4D SE	08/29/2000	34,950	Vehicle Abatement	42,494	472
3095: 2000 FORD FOCUS WAGON 4D SE	09/01/2000	25,280	ABAT	35,010	608
3096: 2000 FORD FOCUS WAGON 4D SE	09/01/2000	26,443	PET	40,977	908

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
3097: 2000 FORD FOCUS WAGON 4D SE			Eastmont Wagon	28,195	1,762
3098: 2000 FORD FOCUS WAGON 4D SE	08/29/2000	22,515	TECH	31,477	560
3099: 2000 FORD FOCUS WAGON 4D SE	08/29/2000	34,413	PET	44,009	600
3102: 1991 CHEV CAVALIER 4D WAGON	11/01/1992	45,000	Civillian Backup	49,111	257
3120: 1991 CHEV CAVALIER 4D WAGON	12/01/2001	40,392	PST II	44,381	249
3121: 1991 CHEV CAVALIER 4D WAGON	12/01/2001	34,767	False Alarm Unit	36,835	129
3122: 1991 CHEV CAVALIER 4D WAGON	01/01/1991	51,285	Mail	59,361	505
3129: 1991 CHEV CAVALIER 4D WAGON	12/01/2001	39,221	NSC	42,783	223
3130: 1991 CHEV CAVALIER 4D WAGON	12/01/2001	58,551	NSC	58,551	0
3133: 1991 CHEV CAVALIER 4D WAGON	12/01/2001	40,427	NSC	43,644	201
3197: 2001 FORD FOCUS WAGON 4D SE	01/15/2001	7,746	PAL	8,928	74
3202: 2002 FORD FOCUS 4DR	08/01/2002	4,039	DVU	4,925	55
3203: 2002 FORD FOCUS 4DR	08/01/2002	2,341	DVU	3,332	62
3275: 2002 FORD FOCUS 4DR	05/01/2002	1,517	Accounting/Fiscal	3,620	131
3276: 2003 FORD FOCUS 4DR	05/01/2002	42,730	PET	50,211	468
3277: 2002 FORD FOCUS 4DR	05/01/2002	35,628	PET	52,909	1,080
3803: 1998 FORD ESCORT 4DR LX	10/22/1997	31,277		#N/A	#N/A
4314: 2003 FORD F-250 PICKUP			PAL	44,372	2,773
4354: 2003 FORD E-350 VAN HI-CUBE			PAL Van	504	32
5001: 2000 FORD CROWN VICTORIA MARKED RANGER	12/01/2000	40,854	Ranger	51,105	641
5002: 2000 FORD CROWN VICTORIA MARKED RANGER	12/01/2000	49,921	Late Tac	70,639	1,295
5003: 2000 FORD CROWN VICTORIA MARKED RANGER	12/01/2000	77,336	TOTALLED	86,006	542
5004: 2000 FORD CROWN VICTORIA MARKED RANGER	12/01/2000	63,856	Late Tac	80,840	1,062
5005: 2000 FORD CROWN VICTORIA MARKED RANGER	12/01/2000	33,121	Ranger	43,996	680
5006: 2000 FORD CROWN VICTORIA MARKED RANGER	12/01/2000	63,246	Late Tac	83,155	1,244
5201: 2002 FORD CROWN VICTORIA MARKED RANGER	11/01/2002	50,646	Ranger	67,066	1,026
5202: 2002 FORD CROWN VICTORIA MARKED RANGER	11/01/2001	44,554	Ranger	54,976	651
5204: 2002 FORD CROWN VICTORIA MARKED RANGER	11/01/2001	42,501	Ranger	69,948	1,715
5912: 1995 CHEV CAPRICE UNMARKED SCHOOL	01/31/2002	80,696	ABAT	94,350	853
5916: 1998 FORD CROWN VICTORIA UNMARKED SCHOOL	01/31/2002	93,586	School	104,744	697
5918: 1998 FORD CROWN VICTORIA MARKED SCHOOL	01/31/2002	73,049	School	89,668	1,039
5919: 1998 FORD CROWN VICTORIA MARKED SCHOOL	01/31/2002	72,357	School	88,993	1,040
5920: 2000 FORD CROWN VICTORIA UNMARKED SCHOOL	01/31/2002	61,726	School Sgt	72,598	680
5921: 2000 FORD CROWN VICTORIA UNMARKED SCHOOL	01/31/2002	54,944	School	58,537	225
5922: 2000 FORD CROWN VICTORIA MARKED SCHOOL	01/31/2002	60,214	School	73,760	847
5924: 2000 FORD CROWN VICTORIA MARKED SCHOOL	01/31/2002	37,950	School	50,488	784
5927: 2001 FORD CROWN VICTORIA UNMARKED SCHOOL	01/31/2002	49,604	School	57,073	467
NAME	ACRONYM				
Emergency Vehicle operation Course	EVOC				
Problem Solving Officers	PSO				
Traffic Motorcycle Unit	Motors				
Crime Reduction Team	CRT				
Dog Unit	K9				
Late Watch Tactical Unit	Late Tac				
Crime Scene Technician	TEC				
Neighborhood Services Coordinator	NCS				
Youth and Family Services Section	YFSS				
Alcohol Abatement Team	ABAT				
Out of Service	908				
Vehicle Accident/Repairs/ Deadlined	901				
Vehicle Abatement Unit	905				
Special Duty Unit	SDU				
Internal Affairs Division	IAD				
Eastmont Sub-station Assignment	EASTMONT				
Special Operations Group	SOG				
Oakland Police Officers Association	OPOA				
Office of the Chief Police	OCOP				

OPD VEHICLE ASSIGNMENTS
As of October 2007

ATTACHMENT C

Equipment Unit	In Service Date	June 06 Life Meter	OPD Assignment	Oct 07 Life Meter	Avg Monthly Past 16 Mos
Police Service Area	PSA				
Police Evidence Technician	PET				
Office of Inspector General	OIG				
Bureau of Field Operations	BFO				
Public Information Officer	PIO				
Identification Division	ID				
Special Operations Group	TETF				
Domestic Violence Unit	DVU				
Police Athletic League	PAL				

3
FINANCE & MANAGEMENT CNTE.
NOV 13 2007

POLICE DEPARTMENT TAKE-HOME VEHICLES

ATTACHMENT D

As of October 2007

1382: 2003 FORD CROWN VICTORIA UNMARKED	Captain - BFO Admin
1364: 2003 FORD CROWN VICTORIA UNMARKED	Captain - BOS Admin
1376: 2003 FORD CROWN VICTORIA UNMARKED	Captain - Criminal Investigation
1980: 2000 FORD CROWN VICTORIA UNMARKED	Captain - IAD
1381: 2003 FORD CROWN VICTORIA UNMARKED	Captain - OIG
1375: 2003 FORD CROWN VICTORIA UNMARKED	Captain - Patrol, 2nd Watch
1372: 2003 FORD CROWN VICTORIA UNMARKED	Captain - Patrol, 1st Watch
1366: 2003 FORD CROWN VICTORIA UNMARKED	Captain - Patrol, 3rd Watch
1192: 2000 FORD EXPEDITION UNMARKED	Captain - Strategic Area Command (SWAT)
1368: 2003 FORD CROWN VICTORIA UNMARKED	Deputy Chief - BFO
1384: 2003 FORD CROWN VICTORIA UNMARKED	Deputy Chief - BOI
1378: 2003 FORD CROWN VICTORIA UNMARKED	Deputy Chief, Acting - BOS
1371: 2003 FORD CROWN VICTORIA UNMARKED	Deputy Chief - IAD
1373: 2003 FORD CROWN VICTORIA UNMARKED	Director - BOA
1599: COVERT	Intel
1680: COVERT	Intel
1695: COVERT	Intel
1696: COVERT	Intel
1697: COVERT	Intel
1938: COVERT	Intel
1956: 1999 FORD CROWN VICTORIA UNMARKED	Intel
1163: 2001 FORD CROWN VICTORIA UNMARKED	Lieutenant - Airport
1184: 2001 FORD CROWN VICTORIA UNMARKED	Lieutenant - Criminal Investigation (Robbery)
1195: 2001 FORD CROWN VICTORIA UNMARKED	Lieutenant - Criminal Investigation (Youth & Family Services)
1990: 2000 FORD CROWN VICTORIA UNMARKED	Lieutenant - Communications
1159: 2001 FORD CROWN VICTORIA UNMARKED	Lieutenant - Internal Affairs
1379: 2003 FORD CROWN VICTORIA UNMARKED	Lieutenant - Internal Affairs
1160: 2001 FORD CROWN VICTORIA UNMARKED	Lieutenant - PSA 1
1989: 2000 FORD CROWN VICTORIA UNMARKED	Lieutenant - PSA 2
1257: 2003 FORD CROWN VICTORIA UNMARKED	Lieutenant - PSA 3
1191: 2000 FORD EXPEDITION UNMARKED	Lieutenant - PSA 4 (SWAT)
1974: 2000 FORD CROWN VICTORIA UNMARKED	Lieutenant - PSA 5
1948: 2000 FORD CROWN VICTORIA UNMARKED	Lieutenant - PSA 6
1367: 2003 FORD CROWN VICTORIA UNMARKED	Lieutenant - Special Operations Group
1843: 2000 FORD EXPEDITION UNMARKED	Lieutenant - Training (SWAT)
1885: 1998 CHEV LUMINA 4D UNMARKED	Manager - Animal Services
1851: 1998 FORD CROWN VICTORIA UNMARKED	Manager - Identification
1369: 2003 FORD CROWN VICTORIA UNMARKED	OCOP - Chief of Police
1374: 2003 FORD CROWN VICTORIA UNMARKED	OCOP - Chief of Staff
1850: 1998 FORD CROWN VICTORIA UNMARKED	OCOP - Press Information
1193: 2001 FORD CROWN VICTORIA UNMARKED	OPOA President
1136: 2001 FORD CROWN VICTORIA MARKED	Sergeant - Crime Reduction Team 1 (SWAT)
1137: 2001 FORD CROWN VICTORIA MARKED	Sergeant - Crime Reduction Team 3 (SWAT)
1138: 2001 FORD CROWN VICTORIA MARKED	Sergeant - Crime Reduction Team 5 (SWAT)
1745: 1997 FORD CROWN VICTORIA UNMARKED	Sergeant - Patrol (SWAT)
1157: 2001 FORD CROWN VICTORIA UNMARKED	Sergeant - Rangers

Approximate Daily Commute Total Miles is 2100

AC TRANSIT UNIVERSAL PASS PROGRAM

Alternatives to Commute Driving

AC Transit's Universal Pass Program allows employers to pay for a discounted transportation fare program for their employees in a group rate package as opposed to a cost per person package. Program eligibility is based on the employer and is usually decided through union negotiations. It generally includes fully benefited employees, and may be based on where an employee lives. It is fully paid by the employer.

Program objectives are to:

- ✓ Operate a revenue-neutral, discounted pass program
- ✓ Increase ridership
- ✓ Provide scaleable, easy to understand and easy to administer program
- ✓ Retain current clients (UC Berkeley & City of Berkeley) and achieve significant growth from new clients

The path of progression for AC Transit's pass program at this time is:

- AC Transit receives requested data from employer.
- AC Transit reviews data and presents program price estimates to employer.
- Based on approval/feedback, AC Transit and employer begin to negotiate agreement.
- General Manager reviews initial agreement negotiated by employer and AC Transit.
- AC Transit presents agreement to Board of Directors for authorization of General Manager to negotiate, approve and execute agreement.
- Agreement is finalized and distributed for signatures between the AC Transit and the employer.
- In tandem, AC Transit begins production of magnetic strip passes for Universal Pass users (artwork and production require at least two months production time.) The pass has a magnetic strip that is compatible with AC Transit's automated electronic fare collection system that allows the data from the trial to be assessed each month enabling the recording and reporting of accurate information about usage to city officials.
- Event launch (if desired) is planned.
- Marketing plan is outlined and created with employer.
- Program execution/implementation starting with event launch and start of marketing plan.
- The universal pass is not a free program for employers. Examples of the factors in determining the pricing for the employer are as follows:
 - Total size of employee base

- Locations of employee work site
- Anticipated usage by employees

- In September 2006, a pricing matrix draft was presented to the AC Transit Board of Directors. The pricing matrix was approved on September 5, 2007. The matrix will be used to determine the price point for any business or community developer (client), given the location of the client and the number of participants. The minimum number of participants for this type of pass program is 100. (A program to address the interests and needs of employers with fewer than 100 participants will be developed separately). The objectives of the pricing matrix are as follows:
 - ✓ Offer volume discount (the more people comprising the participant universe, the lower the price per participant)
 - ✓ Factor in price differences for various levels of AC Transit service (LTS)
 - ✓ Incorporate administrative and ancillary costs (pass production and staff coordination)
 - ✓ Allow for fare increase adjustments
 - ✓ Align pricing with current programs (as feasible)

UNIVERSAL PASS PROGRAM PRICING MATRIX (monthly pricing)

Level of Service	Number of Program Participants (Annual fare/price-per-participant)				
	100 - 500	501 - 1,000	1,001 - 5,000	5,001 - 10,000	10,001- 15,000
1	101	86	72	57	43
2	90	78	65	53	40
3	78	68	58	48	38
4	67	59	52	44	36

Specific factors incorporated into the pricing matrix are number of participants, factors unique to residential/developer programs(i.e., Number of residential units), universe guidelines, level of AC Transit service, Universal Pass fare instrument, administration costs and fare increases

- The General Manager will be allowed flexibility to adjust to within 15% above or below the matrix price point for an individual client, if justified by market factors and other considerations brought out during negotiations. Any pricing request outside the 15% variance will require AC Transit Board approval.
- The size of the employer and the level of AC Transit's service (# of bus lines) in that area determine the cost. The universal pass costs more in areas with more bus lines because there is a higher chance people will take advantage of the program. The universal pass is priced like a group discount rate.

City of Berkeley Program Description

- In its initial trial period with the Eco Pass, the City of Berkeley had as many as 1,600 municipal employees eligible for the program. The trial period established with Berkeley to assess the use of the pass, etc. was one year. According to AC Transit GM Memo No. 07-205, three universal pass programs are in active trial periods: Class Pass and Bear Pass at UC Berkeley and Eco-Pass at the City of Berkeley.
- The City of Berkeley pilot demonstration is funded at \$60 per pass for the first year. The cost (to the city) for a whole year was the same as it would cost an employee to buy a one-month bus pass.
- That rate could be adjusted as a record of accurate data about usage patterns is developed.
- The pass is produced with a photo ID to discourage fraud, and production costs (approximately \$7.00 per pass) are borne by the employer.
- Ms. Ayers indicated that if the City is interested in pursuing development of a program, initially the City Manager, Benefit staff and/or someone who manages the City of Oakland's transportation department as well as AC Transit's program manager, and representatives from AC Transit's Marketing and Communication department would work together.

Program Start Requirements:

- ✓ Identify a Program Liaison (PL) to act as the coordinator between the organization and AC Transit. The PL serves as the organizations primary point of contact for invoicing, pass management and marketing the pass program to participants.
- ✓ Execute an online benchmark survey.
- ✓ Develop a Pass Program Agreement
- ✓ Establish Program pricing
- ✓ Develop Pass fare instrument (i.e. Translink Card)
- ✓ Develop Marketing Strategy and Pass Distribution Process
- ✓ Establish Staffing & Advisory Committees
- ✓ Conduct Program Evaluation

According to Ms. Ayers, it took four to six months to complete development of the program for the City of Berkeley. However, they anticipate that once the program's planning is finalized, the process should take two to three months as all of the deciding factors will be standardized and not ambiguous.

The City of Berkeley Free EcoPass vs. the Pay for Usage Bear Pass for UC Employees

- According to AC Transit's October 28, 2004 article, "Unlimited Bus Pass Use for Thousands of UC Employees: AC Transit Marketing:" the Bear Pass and the Eco Pass are both important components of the strategy envisioned in the Transportation Demand Management (TDM) Study... jointly completed by the City of Berkeley and University of California in 2001, is designed to develop strategies for efficient, economic and environmentally friendly transportation for the southside and downtown areas of Berkeley."
- The Bear Pass is available to more than 8,500 faculty and staff living in AC Transit's East Bay Service area. The goal of the program is to make the Bear Pass a long-term transit program for campus employees. The Bear Pass program needs 1,300 participants to sustain itself beyond the two-year pilot period.
- Under the two-year pilot program, the collaborative venture between AC Transit and UC Berkeley provides pass holders with unlimited use of all AC Transit routes, including Transbay service to San Francisco and the Peninsula, for \$20 per month. This discounted rate, as compared to AC Transit's usual Transbay/Local monthly pass fee of \$100, is made possible by payment of an annual guaranteed subsidy to AC Transit of \$429,000 a year, or \$50 for each of the 8,580 faculty and staff who live in the AC Transit service area, no matter how many purchase the pass from the campus.

FY 2007 - 09 PRIORITY ONE REPLACEMENT VEHICLES AND EQUIPMENT

ATTACHMENT F

Total	Agency	Department	Veh No	Veh Class	Veh Year	Manuf	Model	Lifecycle	Mileage	Sched Replacement Yr	FY 07-09 Subtotals
1	Fire	Support & Services	159	7753	1986	IHC	S2600 PUMPER	15	109,100	2001	\$461,508
2	Fire	Support & Services	160	7753	1986	IHC	S2600 PUMPER	15	95,593	2001	\$461,508
3	Police	Planning & Fiscal Unit	1110	1348M	2001	FMD	CROWN VICTORIA	3	77,220	2004	\$37,729
4	Police	Planning & Fiscal Unit	1032	1348M	2000	FMD	CROWN VICTORIA	3	83,097	2003	\$37,729
5	Police	Planning & Fiscal Unit	1033	1348M	2000	FMD	CROWN VICTORIA	3	78,258	2003	\$37,729
6	Police	Planning & Fiscal Unit	1038	1348M	2000	FMD	CROWN VICTORIA	3	78,501	2003	\$37,729
7	Police	Planning & Fiscal Unit	1062	1348M	2000	FMD	CROWN VICTORIA	3	79,547	2003	\$37,729
8	Police	Planning & Fiscal Unit	1122	1348M	2001	FMD	CROWN VICTORIA	3	85,403	2004	\$37,729
9	Police	Planning & Fiscal Unit	1104	1348M	2001	FMD	CROWN VICTORIA	3	81,681	2004	\$37,729
10	Police	Planning & Fiscal Unit	1124	1348M	2001	FMD	CROWN VICTORIA	3	80,855	2004	\$37,729
11	Police	Planning & Fiscal Unit	1127	1348M	2001	FMD	CROWN VICTORIA	3	92,129	2004	\$37,729
12	Police	Planning & Fiscal Unit	1209	1348M	2002	FMD	CROWN VICTORIA	3	84,584	2005	\$37,729
13	Police	Planning & Fiscal Unit	1245	1348M	2002	FMD	CROWN VICTORIA	3	79,927	2005	\$37,729
14	Police	Planning & Fiscal Unit	1246	1348M	2002	FMD	CROWN VICTORIA	3	84,043	2005	\$37,729
15	Police	Planning & Fiscal Unit	1247	1348M	2002	FMD	CROWN VICTORIA	3	84,886	2005	\$37,729
16	Police	Planning & Fiscal Unit	1201	1348M	2002	FMD	CROWN VICTORIA	3	80,912	2005	\$37,729
17	Police	Planning & Fiscal Unit	1205	1348M	2002	FMD	CROWN VICTORIA	3	79,731	2005	\$37,729
18	Police	Planning & Fiscal Unit	1198	1648U	2001	FMD	EXCURSION	5	124,645	2005	\$54,699
19	Police	Planning & Fiscal Unit	1199	1648U	2001	FMD	EXCURSION	5	120,056	2005	\$54,699
20	LEA	Park & Rec Boating	2401	9731	2000	EVI	E15EVL4SS	3	2408H*	2003	\$5,244
21	LEA	Park & Rec Boating	2403	9731	2000	EVI	E15EVL4SS	3	2302H*	2003	\$5,244
22	LEA	Park & Rec Boating	2406	9732	2000	MYM	1-0404125D	3	1987H*	2003	\$5,244
23	LEA	Park & Rec Boating	2414	9731	1998	MYM	ME25EL45	3	2516H*	2003	\$5,244
24	LEA	Park & Rec Boating	2418	9731	2000	MYM	1-015201SD	3	2421H*	2003	\$5,244
25	LEA	Park & Rec Boating	2457	9731	1990	BOW	BOW SPORT	15	2002H*	2005	\$7,925
26	LEA	Park & Rec Boating	2460	9731	1989	BOW	BOW SPORT	15	2326H*	2004	\$7,925
27	LEA	Park & Rec Boating	2461	9731	1987	BOW	BOW SPORT	15	2715H*	2002	\$7,925
28	LEA	Park & Rec Boating	2499	9732	1996	MON	SP240 24' PATIO	10	2773H*	2004	\$26,229
29	FMA-Parking E	Parking Enforcement	3719	1332	1997	FMD	CONTOUR	7	77,066	2004	\$26,343
30	FMA	Parking Enforcement	3720	1332	1997	FMD	CONTOUR	7	80,681	2004	\$26,343
31	FMA	Parking Enforcement	3721	1332	1997	FMD	ESCORT	7	94,832	2004	\$26,343
32	FMA	Parking Enforcement	3724	1332	1997	FMD	ESCORT	7	76,600	2004	\$26,343
33	PWA-Electrical	Electrical Maintenance	4100	5744	1991	CHV	A-311-AERIAL	10	50,374	2005	\$220,213
34	PWA-Electrical	Electrical Maintenance	4102	5744	1991	FMD	F-600	10	69,803	2004	\$235,628
35	PWA-Trees	Trees Services	4103	6741	1991	FMD	F-700	11	75,796	2004	\$252,460
36	PWA-Trees	Trees Services	4170	6741	1993	FMD	F-800	8	121,522	2003	\$190,066
37	PWA-Trees	Trees Services	4172	6710T	1993	FMD	F-700	8	70,739	2003	\$110,500
38	PWA-Streets	Streets & Sidewalks	4217	9422	1992	FMD	F-800	10	84,431	2002	\$200,161

