

**CITY OF OAKLAND**  
**AGENDA REPORT**

2005 JUN 20 11 4: 36

**TO:** Office of the City Administrator  
**ATTN:** Deborah Edgerly  
**FROM:** Department of Human Services  
**DATE:** July 11, 2006

**RE: Report on Progress of FY 05-06 Measure Y (Violence Prevention and Public Safety Act of 2004) Violence Prevention Grantees and Programs and Recommendation to Exercise the City's Option to Renew for One Year Grant Agreements Between The City of Oakland and Three Agencies: Alameda County Health Care Services, Oakland Unified School District and The Mentoring Center for a Total of \$1,242,076**

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**SUMMARY**

The Department of Human Services provides information on, and seeks City Council support to renew for one year, grant agreements with three (3) non-profit and public agencies for a total of \$1,242,076.00 in funding during FY 06-07. It also provides an update on another Measure Y funded program that is underway, the City-County Neighborhood Initiative run by the Neighborhood Services Division of the Office of the City Administrator, and on a program that was previously approved for funding in FY 05-06 but will begin in FY 06-07, Older Youth Support Groups at the Family Justice Center.

**FISCAL IMPACT**

The three grant agreement renewals, the grant agreement for the Family Justice Center, and ongoing funding for the City-County Neighborhood Initiative, shall be funded by restricted funds collected in FY 2006-07 for violence prevention programs as authorized by the voter-approved Measure Y, enacted as the Violence Prevention and Public Safety Act (VPPSA) of 2004. The funds will be allocated from Public Safety Act / 2004 Measure Y Fund (2251), HHS Administration organization (78111), DHS Measure Y Projects (G261268, G261264, G261258, G261260, G261266, and G261252). The Act authorizes a term of tax imposition effective January 1, 2005 that shall continue in effect for ten (10) years. The terms of all the Measure Y grant agreements are for one year with an option to renew for two additional 12-month periods; this would be the first additional 12-month period. These grant agreements will not impact the General Fund. The three grant renewals are authorized in Resolution Nos. 79418, #79437, and #79476 C.M.S., adopted July 19, 2005, September 6, 2005, and September 20, 2005, respectively. The sources of funding for the grant renewals are summarized in the following table:

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<b>Grantee</b>	<b>Project Code</b>	<b>Amount</b>
OUSD (Peer Conflict Mediation)	G261258	\$235,782
OUSD (Second Step Curriculum)	G261260	\$275,080
Alameda County Health Care Services Agency	G261266	\$240,000
The Mentoring Center	G261264	\$491,214
<b>Total</b>		<b>\$1,242,076</b>

## **BACKGROUND**

On November 2, 2004, Oakland voters passed Measure Y approving a special parcel tax and a surcharge on parking in commercial lots to support three primary violence prevention objectives: 1) 63 new police officers for community policing and other focused policing efforts; 2) full staffing for 25 fire engine companies and 7 truck companies - ending rotating closures; and, 3) violence prevention programs. Overall estimates of Measure Y allocations for FY 2005-06 were as follows: Approximately \$19.6 million in total, \$3.9 million to the Fire Department, \$9.4 million to the Police Department, and approximately \$6.3 million for violence prevention programs. Measure Y further requires that 1 to 3 percent of the police and violence prevention program allocations be set aside for an independent evaluation of said services, of which the full 3 percent was set aside. Of the remaining violence prevention program funds, on September 20, 2005, Council approved \$2.4 million annually in allocations to City-run programs, Workforce Development Unit RFP processes, and direct contracts with public and non-profit providers. The remaining \$3.7 million was allocated through a Request for Proposals process, with Council approving the grant agreements with fifteen (15) agencies on May 2, 2006. This report addresses the programs that began in FY 05-06.

### **Measure Y Violence Prevention Programs**

On June 7, 2005, Council approved a series of Measure Y funded violence prevention program recommendations with amendments. A summary of all of these programs – and which ones were designated for disbursement through a competitive process – can be found in the chart in **Attachment A**. Eighteen (18) Measure Y prevention programs focus on five broad areas: Youth Outreach and Comprehensive Services, Special Services to Children and Youth Exposed to Violence, Diversion and Reentry Services, Employment and Training, and School-Based Services. This report reviews the performance of FY 05-06 Measure Y grantees and programs that were not part of the citywide RFP process.

### **Fiscal Year 05-06 Grantees and Programs**

- **Oakland Unified School District - Second Step Violence Prevention Curriculum and Middle School Peer Mediation Program**

On July 19, 2005, City Council approved Resolution No. 79418 C.M.S., authorizing a grant agreement with two one year options to renew to the Oakland Unified School District for \$275,080 to implement Second Step Violence Prevention Curriculum in all

K-8 OUSD schools, OUSD Child Development Centers, and Head Start sites, and for \$235,782 to implement Middle School Peer Mediation Program at the Safe Passage middle schools that enables students to resolve non-physical conflicts among their peers and thereby reduce the number of incidents that escalate into fights. This grant agreement began July 1, 2006.

- **Alameda County Health Care Services Agency - Safe Passages/Our KIDS model**  
On the September 6, 2005, a report was approved by City Council, and Resolution No. 79437 C.M.S., authorized a grant agreement with two one year options to renew to the Alameda County Health Care Services Agency (ACHCSA) for \$240,000 to expand the Safe Passages/Our KIDS service model to three additional Oakland middle schools. This grant agreement began July 1, 2006.
- **The Mentoring Center - Pathways to Change**  
On September 20, 2005, City Council approved Resolution No. 79476 C.M.S., authorizing a grant agreement with two one year options to renew to The Mentoring Center for \$491,214 for the delivery of community diversion services under the Pathways to Change Model. The grant agreement with The Mentoring Center began October 1, 2006.
- **City-County Neighborhood Initiative**  
On June 7, 2005, Council approved \$196,214 annually to be allocated to the City-County Neighborhood Initiative, a program administered at that time by the Department of Human Services, which has since moved to the Office of the City Administrator's Neighborhood Services Division.
- **Family Justice Center – Older Youth Support Groups**  
On September 20, 2005, City Council approved Resolution No. 79475 C.M.S., authorizing a grant agreement with two one year options to renew to the Alameda County District Attorney's Office Family Justice Center for \$147,364 to fund support groups and services for older youth who have been exposed to violence and/or have been sexually exploited. The grant agreement with Family Justice Center has not yet begun, but will begin before October 1, 2006.

## **KEY ISSUES AND IMPACTS**

### **Update on the Oakland Unified School District: Peer Conflict Mediation Grant Agreement**

The Middle School Peer Mediation Program enables students to resolve non-physical conflicts among their peers and thereby reduce the number of incidents that escalate into fights. Twelve peer mediation consultants were established and maintained peer mediation groups in 16 middle schools. See Attachment B for specific sites. Data that are available for the first three quarters of implementation (through April 20, 2006), show progress thus far is impressive. There have been 296 student conflict managers trained and 681 mediations of conflicts.

Across OUSD, suspensions are up this year. (It is unclear what role a new data system at OUSD might have on the increased number of suspensions recorded across the district.) The ultimate result of this work is that even though there is a system wide increase, the suspensions for fighting in the middle schools went down at 13 of 15 sites with the new Conflict Resolution programs this year. The 16th site, Kizmet, is new, so there is no comparison data. There were some dramatic decreases in the percentage of suspensions for fighting such as a 37% decrease at Frick and a 26% decrease at Havenscourt. Even where the number of suspensions for fighting went up (for example Elmhurst increased from 146 to 180), the percentage of suspensions for fighting actually went down from 56% of all suspensions in 2004-05 to 32% of all suspensions in 2005-06. This is a 24% decrease in the percentage of suspensions for fighting.

On June 7, 2006, staff conducted a site visit to Claremont middle school and met with ten trained peer conflict mediators. The students related how they have used their skills to mediate conflicts in the lunchroom, on the school grounds, and many of them talked about mediating conflicts at home. They also spoke about mediating conflicts between students who were enemies and became friends after mediation. They even mentioned that mediation about a racial issue between two students resulted in the two students becoming friends.

Because of these results as shown in both the suspension data and the information gathered from the site visit, staff recommends renewing the grant agreement for \$235,782 for the Middle School Peer Mediation Program. This year, the number of conflicts that were mediated through this program increased in every month. Next school year, the grant agreement will emphasize continued increases in the number of mediations.

### **Update on the Oakland Unified School District: Second Step Curriculum Grant Agreement**

The Second Step Violence Prevention Program has two components: In School and Parent Education. The In-School Curriculum program reduces physical and verbal aggression by students and increases pro-social behavior through interactive teacher-led sessions. Measure Y funding allowed OUSD to hire coaches to work with teachers to learn and develop their skills in implementing this classroom curriculum. In the Parent Education Component, parents learned about the content of the Second Step classroom lessons and learned parallel skills that could be used at home. Again, data are available for the first three quarters of implementation, and there has been substantial progress. There have been over 2,300 documented hours of Second Step coaching. The curriculum has been taught at 38 OUSD Child Development Centers, 7 Head Start Family Child Care Homes, 16 City of Oakland Head Start Centers, 58 OUSD elementary schools, and 10 OUSD middle schools. The remaining middle schools will begin implementation of violence prevention curriculum in the next year of the grant. Some of these schools have expressed an interest in another federally approved – and less expensive – curriculum, *Too Good for Violence*, to meet this need. Second Step coaches will also train on this curriculum. More than 17,000 students have completed at least one unit of the curriculum. Meanwhile, 43 Parent Education sessions were held, of which 25 were available in Spanish. There were 487 participants in these sessions.

Because of the success of the grantee in implementing the curriculum widely, and the positive impression the program made on DHS staff by the handwritten feedback from students and teachers, staff recommends renewing the grant agreement with OUSD for another year for \$275,080 for Second Step Violence Prevention Curriculum. Next school year, the grant agreement will emphasize expansion to all OUSD middle schools.

**Update on the Alameda County Health Care Services Agency: Safe Passages/Our KIDS Middle School Model Grant Agreement**

The Safe Passages/Our KIDS service model provides intensive case management to students with discipline and attendance issues, as well as providing site coordination of after school activities and other enrichment programs. Measure Y funds allowed the program to expand to three additional middle schools, for a total of 11 schools. So far, data are available for the first three quarters of implementation (through April 20, 2006), and demonstrate ample success. As of April 2006, 401 cases were opened and a total of 334 students have received services. This represents a substantial increase in the number of cases opened, up 58% from last year at the same time. Additionally, the number of hours of service provided is more than double what it was last year (5,352 vs. 2,552) during the same period. ACHSA has been successful in part because it took care in hiring culturally appropriate case managers. Preliminary results show that while 10.2% of cases were clinically assessed as high risk at the time of intake, only 5.2% of discharged clients were assessed as high risk.

It is important to note that these services were provided at the same middle schools where Peer Conflict Mediation and Second Step Curriculum were implemented by OUSD. These middle schools were chosen because they had the highest rates of suspension. Due to these three Measure Y funded programs, we are already seeing substantial reductions in suspensions for fighting, as enumerated in the previous section.

Because of these results, staff recommends renewing the grant agreement with ACHCSA for the Safe Passages/Our KIDS model for another year for \$240,000. Next school year, the contract will emphasize maintaining culturally appropriate and competent staff and coordinating with the peer mediation programs at the schools.

**Update on The Mentoring Center: Pathways to Change Grant Agreement**

Pathways to Change is a diversion program for repeat juvenile offenders on probation. The Mentoring Center, as the administrator for the Pathways to Change program, held a Request for Proposals and hired Leadership Excellence, Scotlan Center, Center for Family Counseling, East Bay Asian Youth Center, Youth ALIVE!, and Pacific News Service to be subgrantees. Since January 1, 2006, these seven agencies have provided services to 93 clients. As of May 24<sup>th</sup>, only five of these clients have been re-arrested, based on probation violations. Not a single client has a new sustained petition. This indicates that no clients were arrested on new criminal charges. All re-arrests involved probation violations (e.g. missing curfew, drug testing positive, not attending school regularly, etc.)

In addition, approximately 70% of Pathways to Change clients have improved school attendance, since January of this year. This includes students who were not enrolled at any school when they began Pathways to Change who now attend school, as well as students who had poor or sporadic attendance. In addition, some students have changed schools in an effort to find a more appropriate and supportive environment, and others have begun to pursue obtaining a GED. There are ten clients who, since January 2006, have secured and maintained employment for at least one month. Some of these clients are employed with the subgrantee agencies. Finally, a number of clients have begun to utilize other services that Pathways to Change has brokered. These services include, but are not limited to: counseling/therapy (for clients and their families), cognitive behavior change programming and substance abuse counseling.

The following case profile is one example of a client helped by Pathways to Change (name changed to protect client):

**Tanya J.**

Tanya was referred to Pathways to Change in January, 2006. Tanya was involved in prostitution in Oakland. Tanya did not have any family support and lived with her paternal grandmother. Tanya was not attending school on a regular basis when she first came to Pathways. Tanya is now maintaining a 3.0 at an Oakland High School. Tanya is no longer involved in prostitution. Tanya's former pimp was recently released from jail for unrelated charges. Tanya was able to resist all the temptations that the former pimp put in front of her. Tanya has continued to be involved in the Pathways program even though she has completed all of her conditions of probation and has been dismissed from probation. Another family member was able to take Tanya into her home. Tanya has not been re-arrested and is currently working at a dining establishment.

Staff conducted a site visit on May 31, 2006, and observed an informational session for clients with the Public Defender's Office as well as a "Positive Minds Group" session where clients were highly engaged in the cognitive change curriculum. Because of its success staff recommends renewing the grant agreement with The Mentoring Center for Pathways to Change for another year at \$491,214. Although the current contract supported an internal RFP process to locate subgrantees to provide culturally and geographically appropriate case management, next year will be focused entirely on supporting direct service provision by The Mentoring Center and its subgrantees.

**Update on the City-County Neighborhood Initiative Program**

The City-County Neighborhood Initiative (CCNI), a program based on best practices, has community builders going door-to-door to support and encourage neighbors to address their issues (e.g., typically truant youth, blight, and drug dealing) and ultimately to organize local communities. Originally housed in the Department of Human Services, it has since moved to the Neighborhood Services Division of the Office of the City Administrator in order to take synergistic advantage of the Neighborhood Services Coordinators and Oakland's Neighborhood Crime Prevention Councils.

CCNI has had major success in fiscal year 2005-06 in both of its target geographic areas in training residents, creating grassroots organizations, and identifying community priorities. This

initiative partners the City of Oakland and the Alameda County Public Health Department to ensure a more targeted approach in the delivery of services as well as a focus on Community Capacity Building.

In Sobrante Park the CCNI aided in the creation of a Resident Action Council that has involved over 200 people since its inception in the fall of 2005. Residents have gone through leadership training and meet on a monthly basis to work on priority issues that they have identified to improve their community. The top priorities include activities for youth, redesigning Tyrone Carney Park as the gateway to the community, and nutrition, both in the schools and the home. The Alameda County Public Health Department brought in nutritionists to work with the community and has identified \$30,000 in grant funding for nutrition and physical activity programs. Also, the CCNI developed a summer day camp for youth sponsored by the Parks and Recreation Department that will be located at Sobrante Park Elementary School and serve up to 40 youth between the ages of 9-14.

The residents successfully applied for funding through the Coliseum Redevelopment Area's Neighborhood Initiative Program to hire an architect to work with the community on a redesign of the gateway to Sobrante Park, an issue that has been high on their priority list since the closure of Tyrone Carney Park in 2002. In regard to activities for youth, a youth-to-youth mini-grant committee has been formed in which youth will apply for grants to fund activities they wish to participate in, and the decision about granting the funds will be made by other youth. In May a group of students from Sobrante Park successfully applied for grant funding through Youth Uprising to create a camping club that will be going on monthly camping trips this summer. Also, in April the community held an Earth Day event with over 100 participants. During the event a community garden was planted in a vacant lot owned by Community Reformed Church, and is being maintained by young people from the neighborhood.

The West Oakland Target Area for the CCNI has also seen increased levels of community involvement and major improvements in quality of life issues. Five new neighborhood groups have been created in the target area in the past year, including a senior citizen's walking club known as "Feet on the Street," The Friends of Durant Park, the 32<sup>nd</sup> Street Cooperative, and a Blight Committee. These groups, which did not exist before the organizing efforts of the CCNI, work together on a number of neighborhood improvement issues. The CCNI has referred over two dozen residents to participate in the area NCPC which has helped identify the community's law enforcement priorities.

The CCNI has also helped over 30 youth get involved in community activities that are a positive influence in their lives including referring them to Attitudinal Healing, an art program that mentors young people, and by creating a youth ambassador program that paid students to do work in the community and to participate in a restorative justice training program.

Through its work, the CCNI identified over 30 problem properties in the West Oakland target area and worked closely with Building Services Division staff to bring them into compliance. CCNI partnered with Rebuilding Together Oakland and in October assisted in the rehabilitation of 8 properties in the target area. In April, 4 more houses were rehabilitated. Finally, residents

worked effectively with the City Attorney's Office and several local pastors to impose new regulations on problem liquor stores.

Because this is a City-run program (not a grantee), it does not require a grant renewal. In Fiscal Year 06-07, DHS staff will work with CCNI to integrate its services with other Measure Y programs and develop, with the Measure Y outside evaluator and the Alameda County Department of Public Health, measurable targets for achievement.

### **Update on The Family Justice Center: Older Youth Support Groups Grant Agreement**

Due to the District Attorney's desire to coordinate with the eventual provider of outreach services to sexually exploited youth (the Alameda County Interagency Children's Policy Council Sexually Exploited Minor network was chosen through an RFP process and approved on May 2, 2006, for services to begin on July 1, 2006), the Family Justice Center has not yet begun their grant agreement. This led to an unanticipated amount of carry forward funds, \$147,364, that are addressed in the companion report. The grant agreement that was approved on September 20, 2005, will begin on or before October 1, 2006. The scope of work is the same as that approved by Council on September 20, 2005.

### **SUSTAINABLE OPPORTUNITIES**

#### **Economic**

No economic impacts are anticipated at this time.

#### **Environmental**

No environmental impacts are anticipated at this time.

#### **Social Equity**

The prevention programs will add focused resources on the City's most distressed neighborhoods as well as on youth and young adults facing the highest risk of being disenfranchised. The recommendations also provide community building opportunities for key neighborhoods that will lead to sustainable neighborhood improvements.

### **DISABILITY AND SENIOR CITIZEN ACCESS**

All programs funded through Measure Y will be accessible to persons with disabilities and mobility impaired seniors, although Measure Y programs focus on interventions with young people under 30. All Measure Y programs contribute to increasing the safety of Oakland communities which is particularly beneficial to residents with disabilities and to seniors.

### **RECOMMENDATION(S) AND RATIONALE**

Staff recommends that the City Council accept this report and support the renewal for one year grant agreements with three (3) non-profit and public agencies for a total of \$1,242,076.00 in

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funding during Fiscal Year 06-07, to continue support and expansion of their successful programs.

**ACTION REQUESTED OF THE CITY COUNCIL**

That Council accept this report on the progress of FY 05-06 Measure Y (Violence Prevention and Public Safety Act of 2004) violence prevention grantees and programs, and approve staff's recommendation to exercise the City's option to renew for one year grant agreements between the City of Oakland and three agencies, Alameda County Health Care Services, Oakland Unified School District and The Mentoring Center for a total of \$1,242,076.

Respectfully submitted,



**ANDREA YOUNGDAHL**  
Director, Department of Human Services

Reviewed by:

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Prepared by:

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Policy & Planning Unit

**APPROVED FOR FORWARDING TO  
THE PUBLIC SAFETY COMMITTEE:**

  
**OFFICE OF THE CITY ADMINISTRATOR**

Funded Component	Program Strategy	Target Population		Projected # Served	Allocation	Agency Providing Services
		Age Group	Risk Factor			
Youth Outreach & Comprehensive Services	Street Outreach	Children & Youth	Chronic truants, school drop outs, suspended or expelled for violence, or on probation	510	\$855,670	Youth UpRising, Leadership Excellence, Youth ALIVE!, East Bay Asian Youth Center, East Bay Agency for Children
	Outreach to Sexually Exploited Youth	Children & Youth	Exposed to violence and/or sexually exploited	300	\$225,000	AC Interagency Children's Policy Council (ICPC)
	Sports & Recreational Programs	Children & Youth up to 18	Chronic truants, school drop outs, suspended or expelled for violence, or on probation or parole	450	\$182,500	Youth UpRising (w/ Destiny Arts), Leadership Excellence (w/ YMCA), Sports4Kids
	City-County Neighborhood Initiative	Youth & their Families	Chronic truants, school drop outs, or suspended or expelled for violence	3,000	\$196,485	City of Oakland-run program
Special Services to Children & Youth Exposed to Violence	Family Violence Intervention	Children, Youth & their Families	Exposed to violence and/or sexually exploited	1,500	\$491,214	Family Violence Law Center
	Mental Health Services	Children (ages 0-5)	Exposed to violence and/or sexually exploited	375	\$294,728	Family Violence Law Center w/ the Early Childhood MH Collaborative
	Youth Support Groups	Youth	Exposed to violence and/or sexually exploited	TBD	\$147,364	Alameda County Family Justice Center
Diversion & Reentry Services	Project Choice Model	Youth and Young Adults	In custody and on juvenile or adult parole, and/or adult probation	110	\$491,214	Centerforce, The Mentoring Center, Allen Temple
	Pathways to Change	Youth	On probation	120	\$491,214	The Mentoring Center & 6 Sub-Grantees
	Restorative Justice Training	Adult professionals	Working with youth involved in criminal justice systems	75	\$25,000	Professional Trainer(s)
Employment & Training	Intensive Reentry Training & Employment	Young Adults	On parole and probation	54	\$560,000	Allen Temple, Youth Employment Partnership
	Crew-Based Sheltered Employment	Young Adults	On parole and probation	16	\$273,750	Volunteers of America Bay Area
	After-school Job Training	Youth	Chronic truants, school drop outs, or suspended or expelled for violence, or on probation	162	\$340,000	Youth Radio, Youth Sounds, Youth Employment Partnership
	Transitional Jobs – Wage Pool	Young Adults	On parole and probation	40	\$548,000	Grantees recommended through RFP reviewed by Council on 7/11/06
	Subsidized Summer Youth Employment	Youth	Chronic truants, school drop outs, suspended/expelled, or on probation	110	\$205,848	Mayor's Summer Jobs Program (Youth Employment Partnership)
School Based Strategies	Safe Passages Middle School Model	Children	Chronic truants, school drop outs, or suspended or expelled for violence	150	\$240,000	Alameda County Health Care Services Agency
	Second Step Violence Prevention Curriculum	Children		35,100 students	\$275,080	OUSD
	Peer Conflict Resolution Program	Children (in middle school)		12-15 schools	\$235,782	OUSD

**Definitions** (For the chart that appears on the previous page.)

Age Group	<i>Targeted age range for program strategies, including overlapping age group categories of Children, Youth, and Young Adults. Targeted ages are for the age ranges defined for these groups unless otherwise specified.</i>
Children	<i>Persons aged 0-14 years old</i>
Chronic Truant	<i>Students who have 6 or more unexcused absences per school year</i>
Exposed to Violence	<i>Witnesses and/or victims of domestic violence, child abuse, or community ("street") violence</i>
FY	<i>Fiscal Year</i>
Funded Component	<i>Major area of focus for VPPSA</i>
Number of Awards	<i>This is the anticipated number of proposals that will be funded for each category. For program strategies not included in this PP funding process, information is given in this column about how the funding was allocated.</i>
Number Served	<i>Estimate of the minimum number of total participants served by all funded proposals in each strategy</i>
Program Strategy	<i>Specific type of program approved by City Council for VPPSA funding</i>
Risk Factor	<i>Characteristic(s) of target population increasing their risk of being perpetrators and/or victims of violence</i>
Sexually Exploited	<i>Any child or youth who engaged in the sex trade (prostitution) and/or survivors of sexual abuse or sexual violence</i>
Target Population	<i>Population served by each VPPSA program strategy. Only this population can receive services funded by VPPSA.</i>
VPPSA	<i>Violence Prevention and Public Safety Act of 2004 (a.k.a. Measure Y)</i>
Young Adults	<i>Persons aged 18-29 years old.</i>
Youth	<i>Persons aged 13-24 years old.</i>

**Attachment B: Middle Schools served by Peer Conflict Mediation programs and by Safe Passages/Our KIDS**

Peer Conflict Mediation programs have been implemented at the following OUSD middle schools in FY 05-06:

1. Bret Harte
2. Calvin Simmons
3. Carter
4. Claremont
5. Cole
6. Edna Brewer
7. Elmhurst
8. Explore
9. Frick
10. Havenscourt
11. KIPP (Knowledge Is Power Program) Bridge College Preparatory
12. Kizmet
13. Lowell
14. Madison
15. Melrose Leadership
16. Westlake

The Safe Passages/Our KIDS model has been implemented at the following OUSD middle schools in FY 05-06:

1. Calvin Simmons
2. Carter
3. Claremont
4. Edna Brewer
5. Elmhurst
6. Frick
7. Havenscourt
8. Kizmet
9. Lowell
10. Madison
11. Westlake